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2015-02

# Today@NPS / February 2015

Monterey, California, Naval Postgraduate School

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**Today@NPS - February 2015**

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Today@NPS showcases some of the speakers, conferences, experiments, lectures, and other events that take place at the Naval Postgraduate School on a daily basis. If you would like more information about any of the highlighted activities please contact the public affairs office at [pao@nps.edu](mailto:pao@nps.edu). To view more stories visit the [Today at NPS archive](#). NPS' photo galleries and graduation pictures can be found on the [Photo Gallery - Collections page](#).



U.S. Navy photo by MC2 Shawn J. Stewart

**NPS Multicultural Heritage Committee Hosts Black History Month**

By MC2 Shawn J. Stewart

Retired U.S. Army 1st Sgt. Hugh "Smitty" Smith, Sr. reflects on the many milestones of his 27-year career during NPS' Black History Month celebration in Glasgow Hall, Feb. 26. Black History Month is an annual observance by the United States, and serves as a remembrance of important people and events in the history of the African American people.

"I must say, it's an honor and a privilege to be here," said Smith. "To see your smiling faces and the way you all look at me turns back the clock to my days in the Army ... [If] it wasn't for people like you, I wouldn't be here today."

Smith proceeded to tell his story, covering milestones in his personal life and military career. These stories included his involvement in the student-led strike against segregation at Robert Russa Moton High School in Farmville, Virginia in 1951. The case would prove to play a significant role in the fight to end segregation in the schools of America, as it was the only student-initiated lawsuit to be rolled into Brown vs. the Board of Education.

"The Caucasians had their school and we had our school ... So many of my friends weren't allowed to attend my school, they had segregated us," said Smith. "But we did one thing precisely, we communicated ... we communicated as a group and over came it," he said.

The event was organized by NPS' Multicultural Heritage Committee, charged with helping the NPS community observe the diverse cultures and backgrounds of today's military.

Posted February 27, 2015

**NPS' Resident Naval Strategist Edits Latest Volume for USNI Press**

By Javier Chagoya

NPS Department of Operations Research Professor of Practice retired Navy Capt. Wayne Hughes, author of the seminal strategic volume "Fleet Tactics and Coastal Combat," recently completed service as Chief Editor on the U.S. Naval Institute's newest "Wheel Book" entitled "Naval Tactics."

"The purpose of the book is to show, from 13 different perspectives, and covering 1905 to 2015, the breadth of naval tactics and the art of winning battles at sea," said Hughes.

It was no wonder that Hughes was invited to edit the work – throughout his 64 years of service, he has championed the field of tactical campaign analysis and the theory of naval combat.

"Naval Tactics" provides a straightforward approach and a forceful analysis of matters important to naval professionals. It draws on selections from Naval Proceedings articles and from the oral history collection at the Naval Institute Press.

"Wheel Books" are a naval tradition, intended to be readily available in the pockets of every junior petty officer, given the useful information they provide as these Sailors go about their daily duties.

Posted February 26, 2015



U.S. Navy photo by Javier Chagoya



**IDARM Offers Free Courses in Defense Acquisition, Procurement to Current Students**

By Dale M. Kuska

The International Defense Acquisition Resource Management (IDARM) program is opening up available seats in two upcoming



U.S. Navy photo by Javier Chagoya

international in-residence programs this March, free of charge to current NPS students on a first-come basis.

"Each IDARM course provides a unique opportunity for both faculty and students to examine defense acquisition management, and procurement and contracting, within an international context," explained Kathleen Peggar, IDARM Program Manager. "The IDARM program wants to encourage current NPS students in the field of defense acquisition management to take advantage of this opportunity to interact and exchange ideas with their international counterparts."

The first course, Principles of Defense Acquisition Management, will be conducted March 2-13, and provides participants with a theoretical and practical examination of underlying concepts, fundamentals and philosophies of the defense acquisition management process. The second course, Principles of Defense Procurement and Contracting, will be conducted March 16-27, and focuses on the fundamental concepts and challenges associated with national and global defense contracting.

"Students can expect to learn about current best practices and global trends within defense acquisition management, and procurement and contracting," noted IDARM Program and Financial Analyst Brooke Love Adame. "Students enrolled in the defense-focused MBA, M.S. in Program Management, Contract Management, or any other program with a defense acquisition management and, or procurement and contracting background, would benefit most from attending."

Interested students should visit the IDARM website at [www.nps.edu/IDARM/](http://www.nps.edu/IDARM/) for more information on the program.

Posted February 25, 2015

### NPS Student to Tackle The Big Sur

By Javier Chagoya

Marine Corps Capt. Christine Taranto, a logistics management student with NPS' Graduate School of Business and Public Policy, runs along Lake Del Monte, Feb. 18. Taranto is preparing to compete in the Big Sur International Marathon (BSIM).

"The 26.2 mile course has some grueling climbs and will be challenging for all the runners on the course. I've started to do hill workouts and I am averaging 50-60 miles a week for base training. I'm very excited to run this famous course and I'm ready to give my best effort," said Taranto.

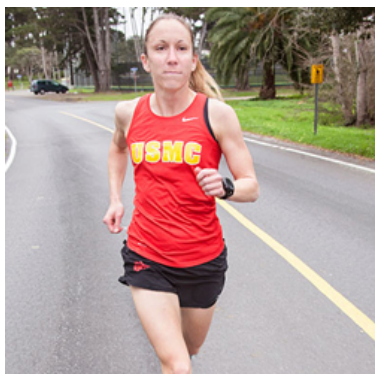
Taranto completed her first race, the Washington D.C. National Marathon, with a respectable 3:29. Lately, she has been working on racing strategy and improving her race times while competing with the Marine Corps Marathon Team.

Taranto notes that every marathon is a lesson learned and that each race presents its own challenges. But she is not preparing alone, her fellow NPS students have contributed to her workout routine.

"I'm honored to get to run [the BSIM] as a student at NPS and to have the company of many talented and motivated runners from the NPS running club and the Monterey community," said Taranto.

The 30th Big Sur International Marathon kicks off April 26. Taranto hopes that her hard work will pay off and that she will finish strong at Carmel's Crossroads Shopping Center.

Posted February 24, 2015



U.S. Navy photo by Javier Chagoya

### NPS Professor Determined to Improve Sailor's Lives

By Kenneth Stewart

NPS Associate Professor Nita Shattuck, center, is pictured with members of her research team wearing actigraphs, Feb. 20. Shattuck and her team use the actigraphs to measure sleep cycles and to test reaction times in an effort to optimize crew performance and to ensure that service members get adequate rest.

"Sleep is critically important to crew performance and combat effectiveness. There is often more work than crews can handle in a normal workday," said Shattuck. "We want to help decision-makers balance cost, performance and risk."

For over a decade, Shattuck and her team have been monitoring the sleep schedules of sailors and suggesting alternatives to traditional watch rotations.

"The goal is to increase the operational performance of the ship. You can do this by doing one of two things," said Greek Navy Commander Panagiotis Matsangas, one of Shattuck's former PHD students. "You can buy stuff for millions of dollars, or you can take our approach and optimize the organizational structure of the ship. Our way costs much less and it is easier to do."

In addition to her work analyzing at-sea watch rotations, Shattuck has worked with both the Army and the Navy to enhance recruit performance and with the U.S. Military Academy at West Point to improve cadet sleep schedules. She is currently working with the White House's Emergency Operations Center and with the U.S. Marine Corps to document the sleep patterns of security personnel throughout the world.

Pictured from left to right are: Research Associate Navy Reserve Lt. Stephanie Brown, Matsangas, Shattuck, Research Associate Jane Barreto, and Research Associate Lt. Monica Amagna.

Posted February 23, 2015



U.S. Navy photo by Javier Chagoya

### Protocol Staff Sailor Reenlists, Ponders Future

By MC2 Shawn J. Stewart

Culinary Specialist 2nd Class Darin Wright takes the oath of enlistment from Lt. Matthew Colpitts during his reenlistment ceremony at the Monterey Pines Golf Course, Feb. 18. Both Wright and Colpitts serve in NPS' Protocol Office.

"It's always a pleasure to see someone of CS2 Wright's caliber, a guy who truly loves the Navy and does all he can do to excel," said Protocol Officer Lt. Matthew Colpitts. "This is a guy who wants to be in the fleet and wants to go back and make an impact. It's always a pleasure to see that happen."

During the ceremony, Wright was given the opportunity to reflect on his time at NPS.

"I've had a great time here. I've had two of the best bosses you can have in [Chief of Protocol] Vickie Hoy and Lt. Colpitts," said Wright. "I also can't say enough about President Route and his family. They've allowed us into their home and we have shared many great moments."

The tour that Wright started at NPS in 2012 is now coming to an end, but his gaze is firmly set upon the future.

"I'll be heading up to Washington, to serve in Carrier Strike Group Eleven aboard the [aircraft carrier USS] Nimitz [CVN 68]," said Wright. "I love going to work everyday and meeting new and interesting people ... and that's what I'll be looking forward to doing in Washington."

*Posted February 20, 2015*



*U.S. Navy photo by MC2 Shawn J. Stewart*

### Faculty Council Memorializes Beloved Colleague

*By Javier Chagoya*

NPS Research Professor Tim Stanton, holds a framed memorial resolution recognizing the work of his late wife NPS Professor Mary L. Batteen at Ingersoll Hall, Feb. 12. The resolution was passed unanimously by the NPS Faculty Council and presented to Stanton during a brief ceremony held in Batteen's honor.

NPS Professor and Faculty Chair David Olwell read from the resolution to the assembled NPS faculty and leadership in attendance.

"Professor Batteen was a noted scholar of oceanography, who made a substantial contribution to our knowledge of the oceans through her research and publications; was a gifted teacher who dedicated her professional life to prepare Naval officers for service to their country; and was a beloved colleague who genuinely enriched the NPS community," read Olwell.

Batteen joined NPS in 1985, teaching at the university for a total of 29 years. She was a beloved member of the Meteorology and Oceanography (METOC) community and chaired NPS' Department of Oceanography from 2001-2008. The Faculty Council's resolution can be read in its entirety [here](#) (Intranet-remote access).

*Posted February 19, 2015*



*U.S. Navy photo by Javier Chagoya*

### Staff, Students Revel in Recent Promotions

*By Javier Chagoya*

Like any large military community, promotions come fairly frequently at NPS. But the recent advancements of this tri-service group, consisting of U.S. Air Force Col. (sel.) Lance Wilkins, left, U.S. Army Lt. Col. Sang Min Sok, center, and Lt. Cmdr. Wendell Stephens, right, are indicative of the joint officer environment at NPS.

The Air Force selected 456 Line of the Air Force lieutenant colonels for promotion to colonel, Feb. 11. Wilkins, serving as Commander, NPS Air Force Element since November of 2014, is one of the officers on that list. Wilkins himself will soon transition to the role of a student when he departs NPS for attendance at the Air War College in June.

Sok celebrated his promotion to Lt. Col., Feb. 11, with several family members in attendance. Not to be thwarted by distance, Sok's own parents from South Korea attended via a tele-presence connection in the Tower Room. Sok is a doctoral candidate in the Modeling, Virtual Environment and Simulations curriculum.

A Supply Corps officer, Stephens celebrated his promotion with a traditional Wetting Down ceremony in the Trident Room with several of his classmates. His wife and three children shared in the moment, with Stephens' young daughter helping pin the shiny oak leaf onto his lapel. Stephens served his first 14 years in the Navy as an enlisted before receiving his commission to Ensign. He is currently pursuing a master's degree in Acquisition Management.

*Posted February 18, 2015*



U.S. Navy photo by Javier Chagoya



U.S. Navy photo by Javier Chagoya

### Fleet Logistics Leader Meets with NPS Acquisition Students, Contracting Staff

By Javier Chagoya

Fleet Logistics Center San Diego (FLCSD) Commanding Officer, NPS alumnus Capt. Chris Mosher, left, addresses supply corps officers attending NPS' Acquisition and Contract Management Curricula (815 curricula) at Reed Hall, Feb. 10. Mosher discussed, among other things, the values important to supply corps officers and the need to balance professional and family life.

"One thing I want to impart to you is that you stay true to our basic core values ... and that you strike the right balance between your professional pursuits and the importance of family," urged Mosher.

In addition to meeting with students and faculty, Mosher met with NPS' Contracting and Logistics Management (C&LM) team.

"Capt. Mosher's visit allowed the C&LM team to share their procurement experiences with him and his FLCSD contracting team first hand," said NPS Purchasing Agent Julie Rips. "It was a great experience."

NPS' Acquisition and Contract Management Curricula is designed to develop the knowledge, skills and competencies necessary to effectively lead the acquisition workforce. Mosher himself is an 815 curricula graduate. He completed the curricula before heading out to numerous leadership positions within the fleet.

Posted February 17, 2015

### NPS Faculty, Staff Secure Grant to Advance Hamming Supercomputer

By MC3 Michael Ehrlich

The co-authors of a proposal dubbed Data Analytics of Real Time Streams (DARTS) are pictured in Glasgow Hall, Feb 11. The near \$1 million DARTS proposal is slated to fund upgrades to the Hamming Supercomputer, which will give the computer, among other things, the ability to crunch "big data."

"This proposal is going to be applied towards operational needs that coincide with the research that is ongoing here at NPS right now," said ITACS Director of Research Computing Dr. Jeff Haferman. "It will [allow us to] generate information instantaneously, just like a Google search, but from real time data as it is being gathered."

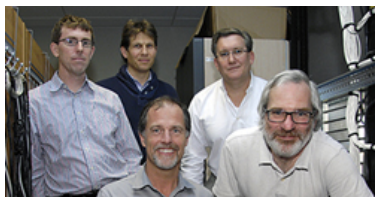
The Department of Defense's High Performance Computing (HPC) and Modernization Program Dedicated HPC Project Investment program approved DARTS. The goal is to develop the hardware and software necessary to quickly sift through large volumes of data and thereby enable data-driven decision-making in real time.

"The equipment to be procured for the DARTS program will compliment Hamming very nicely," said NPS Chief Information Officer (CIO) and ITACS Executive Director Joe LoPiccolo. "While Hamming excels at computationally-intensive problems, 'number-crunching,' it is not well suited to sifting through huge amounts of data."

If all goes well, DARTS will increase Hamming's operating power and aid NPS researchers, especially those work in the growing field of big data.

Pictured, from left, are Computer Science Professor Michael McCarrin, Computer Science Professor Mathias Kolsch, Haferman, Operations Research Professor Ron Fricker and Operations Research Professor Sam Buttrey.

Posted February 13, 2015



U.S. Navy Photo by MC3 Michael Ehrlich

### Former Chief of Indonesian Navy Visits NPS

By MC3 Michael Ehrlich

NPS President retired Vice Adm. Ronald A. Route is presented with a plaque by former Indonesian Naval Chief of Staff retired Adm. Dr. Marsetio during a campus visit, Feb. 9. The plaque was offered in honor of NPS' continuing relationship with the Indonesian Navy.

"We are so proud of our Indonesian students, each of our schools are represented by those here today," said Route. "Indonesia is a very important part of the world, and it is in our best interest to ensure that freedom of the seas, stability, and peace in the region are maintained."

Marsetio took time during his visit to NPS to speak to students about climate change in the South Pacific, a topic of particularly grave importance to archipelago nations like his native Indonesia. He also thanked the assembled students and faculty for their attendance, and noted the importance of Indonesia's relationship with NPS.

"On behalf of myself and the Indonesian Navy, I would like to thank you very much," said Marsetio. "I look forward to further enhancing the relationship we have established here at NPS in the future."

Senior Indonesian Officer Cmdr. Askari offered his thoughts on Marsetio's visit, and the importance of an NPS education.

"Enrollment at NPS is a high priority, especially to the Tentara Nasional Indonesia [Armed Forces of the Republic of Indonesia]," said Askari. "NPS is one of the world's best military educational institutions and the development of human capital was one of [Marsetio's] priorities when he was the Indonesian CNO. He is very keen about sending personnel overseas to places like NPS to receive the best education possible."

Posted February 12, 2015



### NSA Monterey Police Hone Response Skills

By MC2 Shawn J. Stewart



Photo by MC2 Shawn J. Stewart

Naval Support Activity (NSA) Monterey Police Officers Bill Larken, Lt. William Nugent, Bryan Swanston, and Master-at-Arms 3rd Class Ty Alewine, pictured from front to back, clear a hallway in response to an active shooter drill at NPS' Public Works facility during Exercise Solid Curtain-Citadel Shield 2015 (SC-CS15), Feb 11. SC-CS15 is the Navy's largest annual force protection exercise. It is designed to test the ability of its security force's to respond to unit and installation threats.

"The scenario this year focuses on a disgruntled Public Works employee who first shoots his supervisor and then himself," said NSA Monterey Training Officer Travis Segura.

The team was able to learn and improve on past discrepancies. Segura's guidance was hands-on and gave trainees the opportunity to receive rapid "sensory and conative supervision" as well as live feedback on room clearing, teamwork and general instruction techniques.

"Of course there is always things we can improve on or that we can get better at, but I thought we did really well in respects to last year," said Segura. "Our overall movement was quicker, we had a lot more communication and we cleared [rooms] better than before. That's the number one thing for me."

Posted February 11, 2015



U.S. Navy Photo by MC3 Michael Ehrlich

### NPS Students, Faculty Support Local Literacy Program

By MC3 Michael Ehrlich

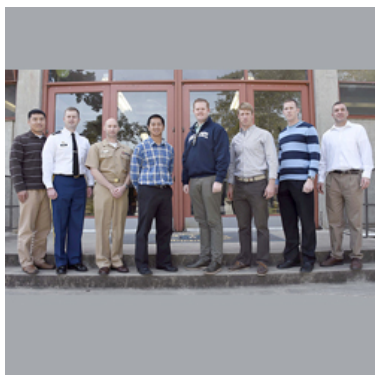
NPS Associate Provost retired Navy Capt. Paula Jordanek, pictured in Herrmann Hall, is one of several NPS students, faculty and staff who have volunteered their time and skill for the Monterey County Reads Program in recent years. The program aims to support higher literacy levels at local elementary schools.

"We are a not-for-profit organization that collaborates with a number of institutions including NPS," said Co-Chair and CEO for the Panetta Institute for Public Policy Sylvia Panetta, organizers of the program. "When my husband was in congress, we worked closely with NPS through several of our programs, like the Monterey County Reads Program."

Monterey County Reads works to increase literacy rates in underprivileged areas throughout the Monterey Peninsula. While most NPS students, faculty and even spouses participate mainly through reading to children, Jordanek has offered her own unique expertise in support of the program.

"What I have been doing for the past seven years with the Monterey County Reads Program is analyzing the data to see if there is a statistical improvement, which there has been," says Jordanek. "The Panetta institute uses the results to apply for grants to continue the program. But the institute relies on the volunteers who come in and read to the children and help them to learn."

Posted February 10, 2015



U.S. Navy photo by MC3 Michael Ehrlich

### NWC Monterey Graduates Honored for Academic Achievement

By MC3 Michael Ehrlich

Naval War College (NWC) Monterey students earning academic honors during the first quarter of Academic Year 2015 are pictured following a brief ceremony in their honor near the NWC Monterey program offices in Halligan Hall, Feb. 3.

The graduates who earned the "with Highest Distinction" honors by completing the program in the top five percent of their class include Lt. Cmdr. Gary Pembleton, Army Maj. Jeffrey Han and Raul Medrano, Lt. Adam McCann, and Army Capt. Andrew Giesey.

Graduates earning "with Distinction" honors by completing the program in the top 15 percent of their class included, Lt. Cmdr. Jason Nakata, Army Maj. Daniel Husek, Brian Revell, Emmanuel Sioson, Matthew Mesko and Marvin Anderson, Marine Corp Maj. Kate Murray, Marine Corp Capt. Matthew Curry and Dwayne Littlejohn, Lts. Ryan Benitez, Adam Shapiro, Evan Wolfe and Joseph Simmons, and Army Capt. Christopher Couch and Brad Wesley.

Pictured, from left to right, are Han, Giesey, Pembleton, Sioson, McCann, Husek, Revell, and Curry.

Posted February 9, 2015

### Dudley Knox Library Retraces Its Roots

By MC3 Michael Ehrlich

Commodore Dudley Knox, pictured circa 1917, was no stranger to education as a graduate of the U.S. Naval Academy and the Naval War College. But thanks to the efforts of Dudley Knox Library (DKL) Special Collections Manager John Sanders, the impact Knox had on the early development of NPS, and on the preservation of U.S. naval history, is now documented in a detailed display on DKL's second floor.

Knox had a distinguished career as a naval officer with service in the Spanish American War, the Boxer Rebellion, the Great White Fleet, and World War I. In his later career, his work as a historian and as the deputy director of the U.S. Naval History Command led NPS leadership to name the Dudley Knox Library in his honor.

"Dudley Knox secured a place in naval history by documenting naval history in a way that no one had done before," said Sanders.





Knox's publication, *Our Vanishing Naval History*, led to the establishment of the Naval Historical Foundation (NHF). He served as secretary of NHF and was its president at the time of his passing in 1960.

Posted February 6, 2015



U.S. Navy photo by Javier Chagoya

### Cyber Commander Engages NPS Students, Faculty

By Kenneth A. Stewart

Adm. Michael Rogers, Commander of the U.S. Cyber Command (USCYBERCOM) and Director, National Security Agency/Chief, Central Security Service, left, takes a question from Lt. Cmdr. Cornelius Mason in Glasgow Hall, Feb 4. Rogers discussed current and emerging threats within the cyber domain and described the need for a highly educated cyber workforce.

"Our greatest edge is the men and women who actually execute the mission. We need a broad set of human capital with a spectrum of capabilities," explained Rogers, who noted the need for not just computer science experts but for technically-capable intelligence officers, planners, operations analysts and researchers.

Rogers was quick to acknowledge the critical role that NPS plays in preparing personnel to meet modern cyber challenges, and broadly discussed the importance of NPS to the Navy.

"I believe NPS is a strategic investment for the future, it is important to us as a service. Even in the midst of financial challenges, it generates value to the service and it generates value to the nation," he said. "I hope that you all realize that you are here as an investment. Quite frankly, we are expecting a return."

For more information on this story, visit the [NPS.edu](http://NPS.edu).

Posted February 5, 2015



Photo courtesy the Surface Navy Association

### Students Advise Junior SWOs at SNA Symposium

By Kenneth A. Stewart

NPS students Lt. Andrew Stafford, right, and Lt. James Hough, left, are pictured at the Surface Navy Association's National Symposium, Jan. 16. Stafford and Hough manned an informational booth at the symposium where they introduced numerous midshipmen and junior officers to the many opportunities available at NPS.

"The most common questions we entertained were what majors and classes are available, and how to apply," said Stafford, who also serves as the president of the local SNA chapter. "I highly recommend sending students again, it's worth the exposure to would-be students."

NPS San Diego Distributed Programs Office Director retired Navy Capt. Craig Turley coordinated the effort, and manned the booth with Stafford and Hough throughout the symposium. He noted that many of those exposed to NPS programs were junior officers bussed in from the U.S. Naval Academy.

"Almost all [of them] stopped by the NPS booth to learn about their options for graduate education at NPS," said Turley. "These future SWOs will be picking their first ship assignment within the month ... With the detailers next to us, we were able to provide career options, including NPS, for the [junior officers] to consider."

The Surface Navy Association (SNA) was incorporated in 1985 to promote greater coordination and communication among those in the military, business and academic communities who share a common interest in Naval Surface Warfare.

Posted February 4, 2015



U.S. Navy photo by Javier Chagoya

### Research Consortium President Impressed with NPS' Learning Environment

By Javier Chagoya

University Corporation for Atmospheric Research (UCAR) President Dr. Thomas Bogdan, center, holds a drifter buoy built by doctoral candidate Lt. Cmdr. Mathias Roth, left, in the university's Oceanographic Lab, Jan. 29. Roth, along with fellow doctoral student, Cmdr. Shawn Gallaher, right, briefed Bogdan on their research during an exploratory visit to campus.

Roth shared his research into water conditions within the Northern Gulf of Mexico following the catastrophic Deepwater Horizon oil spill. Gallaher, who recently returned from the Arctic, discussed his efforts to improve coupled ocean/ice atmospheric models that will be used to provide high-resolution regional models to improve future ice condition predictions.

"This is my first visit to NPS, and I was incredibly impressed by the breadth of research activity taking place on the campus," said Bogdan. "I think the students are very fortunate to be immersed in an environment at NPS where research and education go hand in glove."

Headquartered in Boulder, Colorado, UCAR is a consortium of more than 100 member colleges and universities, of which NPS is one, focused on research and training in the atmospheric and related Earth system sciences.

Posted February 3, 2015



### Defense Analysis Professor Honored With Navy Superior Civilian Service Award



U.S. Navy photo by MC2 Shawn Stewart

By MC2 Shawn Stewart

NPS Department of Defense Analysis Professor Frank Giordano shares a few words with colleagues following the presentation of his Navy Superior Civilian Service Award, Jan. 29. Giordano has been a highly-respected member of NPS' faculty community, earning the prestigious Rear Admiral John Jay Schieffelin Award for Excellence in Teaching in 2008, as well as the Monterey County Griffin Award for Excellence in Teaching at the Graduate Level in 2009.

Defense Analysis Professor and Chair John Arquilla offered a few words from the award citation. "Dr. Giordano served the United States Navy and the Department of Defense in an outstanding manner, helping to educate over 1,100 U.S. and international students in the fields of irregular warfare and information operations by providing a foundation in military modeling and quantitative methods," Arquilla read.

Also shared during the ceremony were the remarks of several of Giordano's former students and colleagues, all expressing their appreciation for his savvy and skill in the classroom.

"Frank understood and could relate to the students ... and he could bring them in and make them like math," wrote one colleague. "Even people who didn't fully appreciate modeling sequence ... came back and told us that the best courses they had here were in modeling sequence. That's saying something, because we offer a lot of good courses!"

The brief ceremony came to its conclusion with a few words from Giordano himself.

"I have enjoyed being here ... and you're not getting rid of me that easily. I'll be here in the Fall to teach, because I can't get enough of teaching these students," said Giordano.

Posted February 2, 2015

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