

Toyota By The Numbers ¹

Toyota has been a part of the cultural fabric in the U.S. for 60 years. See below for a showcase of our commitment to the U.S.

31

YEARS
MANUFACTURING 2
IN THE U.S.

2,449,630

1,382,246

U.S.²

\$37.6B

PARTS AND MATERIALS PURCHASED ³

\$23.4B

DIRECT INVESTMENT IN THE U.S. 136,000

ACROSS THE U.S. 4

PLANTS IN THE U.S. AND 14 IN NORTH AMERICA

10

1,500

TOYOTA AND LEXUS DEALERS

25M

VEHICLES BUILT IN THE U.S. AND COUNTING ² \$27B |

DEALER INVESTMENT IN THE U.S. ⁵ S1M

SPENT GLOBALLY EVERY HOUR ON R&D ⁶ *921M

IN TOTAL U.S. DONATIONS

OVER 138,000

U.S. - BUILT ²
TOYOTAS
EXPORTED TO 34
COUNTRIES
IN 2016

15 I

HYBRID MODELS
IN THE U.S. PLUS
THE MIRAI FCV IN
SELECT
MARKETS 7

8

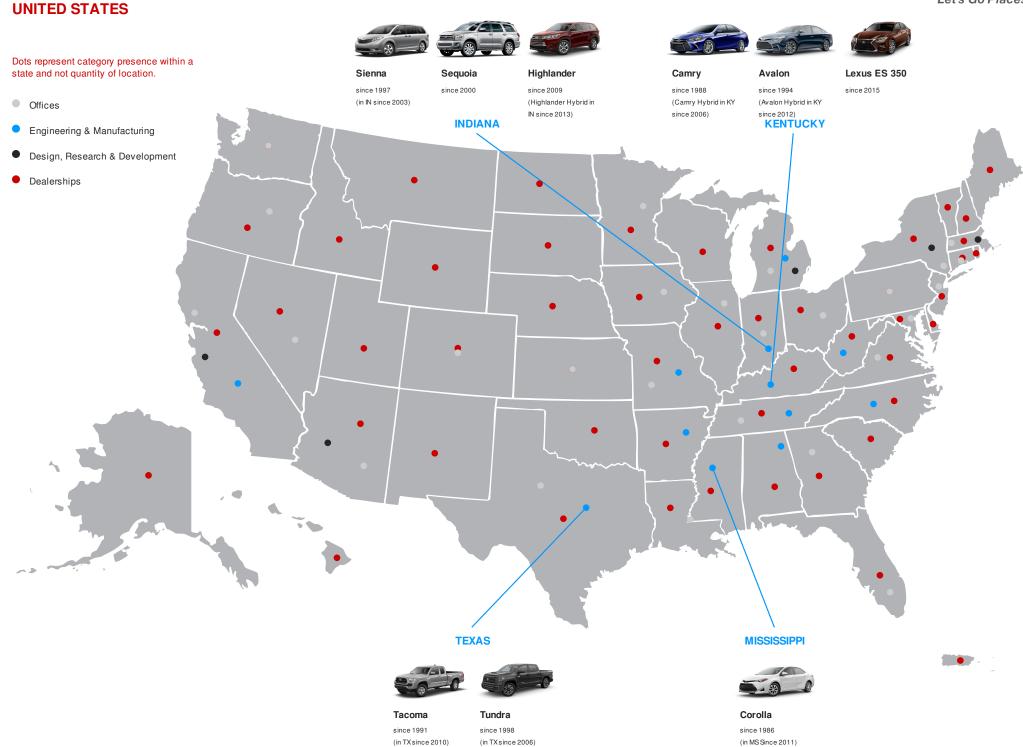
SITES IN U.S. WITH CONSERVATION CERT. FROM WILDLIFE HABITAT COUNCIL 470,100

JOBS CREATED IN THE U.S.⁸

	Our History
1957	Toyota Motor Sales, U.S.A established
1972	Manufacturing operations begin in U.S.
1973	Calty Design Research established
1977	Toyota Technical Center, U.S.A. incorporated
1986	Toyota breaks ground in Georgetown, KY. The future home of TMMK, Toyota's first whollyowned vehicle manufacturing plant in the U.S.
1987	Toyota U.S.A. Foundation established
1993	Arizona Proving Ground established
1996	North American manufacturing headquarters established
1997	Five millionth North American vehicle produced
2000	First hybrid vehicle sold in U.S.
2002	Ten millionth North American vehicle produced
2006	Hybrid production begins in U.S.
2008	One millionth Prius sold globally
2010	Toyota North American Center for Quality Excellence established
2011	Collaborative Safety Research Center (CSRC) launched
2012	25 Millionth North American vehicle produced
2015	Toyota breaks ground on its new North American headquarters in Plano, Texas

¹ All data as of December 2016, except where noted.² Toyota vehicles and components assembled using U.S. and globally sourced parts.³ Parts, materials and components (FY ending 3/16). Goods and Services (CY 2016).⁴ 2015 Center Automotive Research Study. Includes direct, dealer and supplier employees and jobs created through their spending.





UNITED STATES



American Made Vehicles 1

Many of the Toyotas you see on the road are assembled right here in your own backyard. See all of the vehicles that roll off the line in our U.S. plants, below. 1

INDIANA











Sienna

Sequoia

Toyota Motor Manufacturing, Indiana, Inc. Toyota Motor Manufacturing, Indiana, Inc. Toyota Motor Manufacturing, Indiana, Inc.

(TMMI)

Highlander

(TMMTX)

Toyota Motor Manufacturing, Texas, Inc. Toyota Motor Manufacturing, Texas, Inc. (TMMTX)

Tundra

(TMMI)

(TMMI)

Tacoma

KENTUCKY









MISSISSIPPI

TEXAS

Camry

Toyota Motor Manufacturing, Kentucky,

Avalon

Lexus ES 350 Toyota Motor Manufacturing, Kentucky, Corolla

Toyota Motor Manufacturing, Kentucky, Inc. (TMMK)

Inc. (TMMK)

Inc. (TMMK)

Toyota Motor Manufacturing, Mississippi, Inc. (TMMMS)

¹ Toyota vehicles and components assembled using U.S. and globally sourced parts.



EMPLOYMENT¹

INVESTMENT¹

UNITED STATES

DESIGN RESEARCH & DEVELOPMENT	LOCATIONS	OPERATIONS	INVESTMENT ¹	EMPLOYMENT ¹
Calty Design Research, Inc.	Headquartered in Newport Beach, California. Production design studio in Ann Arbor, Michigan, and Toyota Innovation Hub in San Francisco, California. Established in 1973.	Calty provides innovative design solutions for Toyota and Lexus product development, and supports North American production design, including color and trim. Activities include research, advanced design, competition design, production design, and philanthropic outreach. Calty has contributed styling for production models such as the '13 Toyota Avalon, '14 Tundra, '14 Highlander, '15 Camry, '16 Tacoma, '18 CHR, '18 Lexus LC500, '18 Camry, and created the concept vehicles FUN-vii, Lexus LF-LC, U-Squared, FT-1, Concept-i and FT-4X.	\$6.3M	100
Toyota Motor North America, Research and Development (TMNA R&D)	Headquartered in Saline, MI with locations in Ann Arbor, MI and Gardena, CA. Established in 1977.	TMNA R&D provides everything from engineering design and prototype building to testing and evaluation of vehicles, parts and materials for Toyota's North American vehicles. It is also the home of Toyotas newly established North American purchasing and supplier center. With facilities in Michigan, California and Arizona, TMNA R&D also handles emissions certification, technical research, regulatory affairs and more. The Gardena campus is engaged in engineering design, vehicle evaluation, powertrain development & calibration, regulatory affairs, and alternative powertrain research for Toyota and Lexus vehicles manufactured or sold in North America.	N/A	1,623
Toyota Info Technology Center, U.S.A., Inc.	Headquartered in Mountain View, California. Branch office in New York. Established in 2001.	ITC evaluates and develops new technologies to contribute to Toyota's next-generation in-car service and application platforms for improved communications, safety, efficiency, and performance.	N/A	N/A

OPERATIONS

ENGINEERING & MANUFACTURING

LOCATIONS

¹ This figure captures consolidated impact of multiple locations.



Toyota Motor Engineering & Manufacturing North America, Inc.	Headquartered in Erlanger, Kentucky. Major operations in Arizona, California, and Michigan. Established in 2006.	TEMA is responsible for Toyota's engineering design and development and manufacturing activities in the U.S., Mexico, and Canada.	\$1.5B	700
Toyota Auto Body Company, Inc. (TABC), California	Manufacturing plant in Long Beach, California. Established in 1972.	TABC, Toyota's first North American manufacturing plant produces sheet metal and alumnium components, weld subassemblies, steering columns, catalytic converters, and painted service parts for Toyota's North American manufacturing facilities, Tesla Motors, Toyota Motor Sales, U.S.A. and for export to Japan.	\$331M	300
Toyota Motor Manufacturing, Kentucky, Inc. (TMMK)	Manufacturing plant in Georgetown, Kentucky. Established in 1986.	TMMK, Toyota's largest manufacturing facility in the world, assembles the Avalon, Avalon Hybrid, Camry, Camry Hybrid and the Lexus ES 350. In addition, TMMK builds 4-cylinder and V6 engines and powertrain parts. TMMK is the first plant in the U.S. to produce a Lexus vehicle.	\$7B	8,200
Bodine Aluminum, Inc.	Manufacturing plants in St. Louis and Troy, Missouri, and Jackson, Tennessee. Established in 1912 and purchased by Toyota in 1990.	For over a century, Bodine Aluminum has built a reputation for technological leadership and great craftsmanship in aluminum castings. Acquired in 1990 by Toyota, Bodine immediately became an integral part of our manufacturing operations across North America. Today, 1,300 Bodine team members in plants in St. Louis and Troy, Missouri, and in Jackson, Tennessee, produce engine and transmission components for use in all of our U.S. manufacturing facilities.	\$695M	1,300
Toyota Motor Manufacturing, Indiana, Inc. (TMMI)	Manufacturing plant in Princeton, Indiana. Established in 1996.	TMMI assembles the Highlander, Highlander Hybrid, Sequoia, and Sienna. ¹	\$4.3B	5,100
Toyota Motor Manufacturing, West Virginia, Inc. (TMMWV)	Manufacturing plant in Buffalo, West Virgina. Established in 1996.	TMMWV manufactures 4-cylinder engines for the Corolla and V6 engines for the Highlander and Sienna. In addition, TMMWV manufactures 6-speed automatic transmissions for Avalon, Camry, Highlander, RAV4, Sienna, and Lexus ES 350.1	\$1.3B	1,600

¹ Toyota vehicles and components assembled using U.S. and globally sourced parts.



Toyota Motor Manufacturing, Alabama, Inc. (TMMAL)	Manufacturing plant in Huntsville, Alabama. Established in 2001.	TMMAL assembles 4-cylinder engines for the Camry, Highlander, and RAV4. In addition, TMMAL assembles V6 engines for the Highlander, Tacoma, and Lexus RX 350, and V8 engines for the Sequioa and Tundra.	\$864M	1,400
Toyota Motor Manufacturing, Texas, Inc. (TMMTX)	Manufacturing plant in San Antonio, Texas. Established in 2003.	TMMTX assembles the Tacoma and the Tundra.	\$2.6B	3,000
Toyota Motor Manufacturing, Mississippi, Inc. (TMMMS)	Manufacturing plant in Blue Springs, Mississippi. Established in 2007.	TMMMS assembles the Corolla.	\$997M	1,500
Hino Motors Manufacturing U.S.A., Inc.	Headquartered in Farmington Hills, Michigan. Manufacturing operations in Arkansas, California, and West Virginia. Service parts depot in California. Established in 2003.	A consolidated subsidiary of Toyota, Hino's suburban Detroit office serves as headquarters for its manufacturing activities in the U.S. Hino assembles Class 6 & 7 Hino brand trucks in West Virginia, and builds axles and other components for certain Toyota vehicles in Arkansas and California. Hino also maintains a service parts distribution warehouse in Califonia.	\$373M	1200
TRD, U.S.A., Inc.	Headquartered in Costa Mesa, California. NASCAR support operation in Salisbury, North Carolina. Established in 1979.	TMS Motorsports Marketing participates in NASCAR, NHRA, and other U.S. racing series with product activation and related marketing activities. In support of this, TRD, U.S.A. (a subsidiery of TMS) designs, develops, manufactures, and assembles racing engines for Toyota's racing teams, and in addition, provides teams with race vehicle engineering and attrack race support.	\$95M	250

OFFICES	LOCATIONS	OPERATIONS	INVESTMENT ²	EMPLOYMENT ²
Toyota Motor North America, Inc. (TMNA)	Office in Plano, Texas. Began operations in 2014.	Toyota Motor North America, Inc. (TMNA), headquartered in Plano, Texas, brings together Toyota's marketing, sales, engineering and manufacturing arms in North America on one shared, state-of-the-art campus.	\$1 Billion	More than 1,700

¹ Toyota vehicles and components assembled using U.S. and globally sourced parts. 2 This figure captures consolidated impact of multiple locations.



Toyota Motor North America, Inc. (TMA NY & DC)	Offices in New York City and Washington, D.C. Began operations in 1996.	TMA is the holding company for Toyota's U.S. sales and manufacturing operating units, with offices in New York City and Washington, D.C. Functions include government and regulatory affairs, energy, environment, economic research, philanthropy, and corporate communications.	\$7.6M	50
Toyota Motor Sales, U.S.A., Inc. (TMS), California	Head quartered in Torrance, California. Regional sales offices in California, Colorado, Illinois, Maryland, Massachusetts, Missouri, New Jersey, Ohio, and Oregon. Private distributor offices in Florida and Texas. Established in 1957.	Toyota Motor Sales, U.S.A., Inc., headquartered in Torrance, is the U.S. sales, marketing, distribution and customer service arm for nearly 1,500 Toyota and Lexus dealers, which sold 2.45 million vehicles in 2016. TMS also operates regional offices in San Ramon and Irvine to coordinate vehicle sales, parts, and service for Toyota dealers, and a Product Quality Field Office in San Francisco to provide a direct link between the customer and Toyota's design, quality and manufacturing organizations, and to enable Toyota to respond to customer issues quickly and effectively. The field office focuses its research on hybrid and alternative fuel vehicle systems.	\$2.4B	5,800
Lexus Division	Headquartered in Torrance, California. Area sales offices in California Georgia, Illinois, and New Jersey.	The Lexus Division directs sales and operations for more than 236 Lexus dealers located throughout the U.S. with four area offices.	NA	NA
Toyota Logistics Services, Inc.	Headquartered in Plano, Texas. Operations in Arizona, Califonia, Indiana, Florida, Kentucky, Mississippi, New Jersey, Oregon, and Texas.	TLS is responsible for finished vehicle logistics in North America. TLS Vehicle Processing Operations manages 13 vehicle delivery centers in the U.S. TLS Vehicle Transportation Operations manages transportation via rail, truck, and vessel. There are 33 destination rail ramps, 165 rail routes, and 8,416 truck routes. North American-produced vehicles are exported from 14 different ports to over 45 countries around the world. Toyota's in-house auto trucking company, Toyota Transport, operates in Arizona, California, and Oregon.	NA	NA

¹ Toyota vehicles and components assembled using U.S. and globally sourced parts.



Service Parts and Accessories Operations (SPA)	Headquartered in Torrance, California. Parts and Accessory Redistribution Centers operate in Southern California and Kentucky. Regional Parts Distribution Centers operate in California (2), Illinois, Maryland, Massachusetts, Missouri, New Jersey, Ohio, and Oregon. Third-party distribution facilities operate in Florida, Georgia, and Texas.	SPA directly manages the parts supply chain and distribution network that provides parts and accessories to all U.S. Toyota and Lexus dealers. In addition, it supplies these products to all North American Toyota centers. SPA also exports North American-produced parts and accessories to support customers in over 30 countries across Asia, Central and South America, Europe, Oceania, Africa, and the Gulf Coast.	NA	NA
AirFlite, Inc.	Headquartered in Long Beach, California.	AirFlite is a fixed-base operation providing a full range of services for corporate and general aviation at Long Beach Airport.	NA	NA
Toyota Financial Services (TFS)	Headquartered in Torrance California. Customer Service Centers in Arizona, Iowa, and Maryland. Began operations in 1983.	Toyota Financial Services (TFS), headquartered in Torrance, CA, provides financial and insurance products and services to Toyota and Lexus dealers and their customers. Toyota Financial Services has a regional office and a dealer sales and services office in Anaheim, and additional dealer sales and service offices in Elk Grove, San Ramon, Agoura Hills, and Arcadia. Additional offices are located in Arizona, Georgia, Illinois, Iowa, Maryland, Massachusetts, Missouri, Michigan, New York, New Jersey, Ohio, Oregon, Tennessee, Texas and Mexico City.	\$533M	3,200
Toyota de Puerto Rico, Corp.	Headquartered in San Juan, Puerto Rico. Established in 1994.	TdPR is responsible for the importation and distribution of Toyota and Lexus vehicles. TdPR manages vehicle sales, parts and service operations, and brand marketing, among other functions. There are 24 Toyota dealerships (2 located in the United States Virgin Islands), and 2 Lexus dealerships.	\$75.6M	100

UNITED STATES



State Impact

		ALABAMA	ARKANSAS	CALIFORNIA	GEORGIA	ILLINOIS	INDIANA
Employment	Direct	1,400	774	4,631	70	249	5,589
Emplo	Indirect ¹	2,758	1,985	22,941	4,534	10,266	14,476
Investment	Direct	\$864M	\$280.8M	\$2.4B	\$81.7M	\$633.8M	\$4.3B
lnves	Indirect ²	\$356.6M	\$236.1M	\$4B	\$1B	\$911.2M	\$327M
Pars	Made by Toyota ³	Engines	Axels Suspension Parts	Catalytic Converters Steering Columns Race Engines Race Engine Components Axle Components	Brake Pads Door Frames Seals/Gaskets Roof Racks	Airbag ECU Body Shell Door Trim Seats Sunroof	Highlander/Highlander Hybrid Sequoia Sienna
Products and Parts	Purchased in State ⁴	Exterior Lighting Injection Moldings Assembly Stampings	Aluminum Wheels Exterior Door Handles HVAC Systems	Multimedia			Brake Components Console Exhaust Systems Fuel Tanks Hinges/Locks Seats Bearings Door Trim

¹ Represents 2016 dealer and supplier jobs 2 Includes U.S. and Puerto Rico.3 Toyota vehicles and components assembled using U.S. and globally sourced parts.4 Represents only a selection of parts purchased.

UNITED STATES



State Impact

		KENTUCKY	MICHIGAN	MISSISSIPPI	MISSOURI	NORTH CAROLINA	OHIO
Employment	Direct	10,055	1,707	1,500	1,110	51	168
	Indirect ¹	15,296 \$7B	8,657 \$1.3B	2,469 \$997M	3,507 \$742.3M	8,045 \$56M	8,286 \$504.3M
Investment	Indirect ²	\$300M	\$326.7M	\$177.4M	\$409.8M	\$781.9M	\$785M
Products and Parts	Made by Toyota ^s	Avalon Avalon Hybrid Camry Camry Hybrid Lexus ES 350 Engines Powertrain Parts	Research & Development Recent vehicles engineered include Avalon, Camry, Sienna, Tacoma, Tundra, and RAV4 EV	Corolla	Engine Parts/Components	Automatic Transmissions and Components Catalytic Converter Driveshaft Window Motors Tires	Assembly Stampings Brake Pads Paint Spoiler
Produ	Purchased in State⁴	Body Shell Glass Headliner Seats Weatherstrip Wheels	Convenience Electronics Hoses Radiators Rearview Mirror Switches	Bumpers Seats Front and Rear Suspension Components Glass Interior Plastics Door Trim	Airbags Instrument Panel Grilles & Ornamentation Steering Wheels		

¹ Represents 2016 dealer and supplier jobs 2 Includes U.S. and Puerto Rico. 3 Toyota vehicles and components assembled using U.S. and globally sourced parts. 4 Represents only a selection of parts purchased.





State Impact

		TENNESSEE	TEXAS	WEST VIRGINIA	OTHER STATES	TOTALS
Employment	Direct	283	4,696	1,600	3,399	36,932
Emplo	Indirect ¹	10,489	18,495	796	75,602	208,602
Investment	Direct	\$870.6M	\$2.6B	\$1.3B	\$1,772.80	\$23,363.40
Inves	Indirect ²	\$476.3M	\$2.7B	\$124.4M	\$14,112.20	\$24,024.60
Products and Parts	Made by Toyota ³	Engine Parts/Components	Body Shell Carpet Door Trim Headliner Instrument Panel & Console Metal Stampings Power Steering Hoses Seats	Engines Transmissions Hino Trucks		
	Purchased in State ⁴	Exhaust Systems Grilles & Ornamentation Large Die Casting Power Steering Components Starters/Alternators		Ignition Coil O2 Sensors		

¹ Represents 2016 dealer and supplier jobs 2 Includes U.S. and Puerto Rico.3 Toyota vehicles and components assembled using U.S. and globally sourced parts.4 Represents only a selection of parts purchased.

CANADA



Operations By Province

CANADA



Dots represent category presence within a province and not quantity of location.

- Offices
- Engineering & Manufacturing
- Design, Research & Development



CANADA



Canadian Made Vehicles

Many of the Toyotas you see on the road are assembled right here in your own backyard. See all of the vehicles that roll off the line in our Canadian plants, below. 1

ONTARIO









Corolla

Lexus RX 350

Lexus RX 450h

RAV4

Toyota Motor Manufacturing Canada Inc. Toyota Motor Manufacturing Canada Inc. Toyota Motor Manufacturing Canada Inc. (TMMC) (TMMC) (TMMC) (TMMC) (TMMC)

since 1988 since 2003 since 2014 since 2008

¹ Toyota vehicles and components assembled using U.S. and globally sourced parts.





OFFICES	LOCATIONS	OPERATIONS	INVESTMENT ¹	EMPLOYMENT ¹
Toyota Canada Inc.	Established in 1964, TCI is headquartered in Toronto, Ontario, with zone offices in Alberta, British Columbia, Nova Scotia, Ontario, and Quebec.	Toyota Canada Inc. (TCI) is the exclusive Canadian distributor of Toyota and Lexus vehicles. Toyota has sold over 5 million vehicles in Canada through a national network of 287 Toyota and Lexus dealerships. Toyota is dedicated to bringing safety, quality, dependability and reliability in the vehicles Canadians drive and the service they receive. TCI's head office is located in Toronto, with regional offices in Vancouver, Calgary, Montreal and Halifax and parts distribution centres in Toronto and Vancouver.	291.2 million (CAD\$)	550
Lexus	Office in Toronto, Ontario. Began operations in 1990.	Lexus Canada is the exclusive Canadian distributor of Lexus luxury cars and sport utility vehicles through a sales and service network of 39 dealers across Canada.	Included in TCI total	Included in TCI total
Toyota Credit Canada Inc. (TCCI)	Headquartered in Markham, Ontario. Branch offices in British Columbia, Nova Scotia, Ontario, and Quebec. Established 1990.	TCCI provides wholesale and retail financial services for Toyota and Lexusdealers and their customers across Canada.	18.7 million (CAD\$)	120

ENGINEERING & MANUFACTURING	LOCATIONS	OPERATIONS	INVESTMENT ¹	EMPLOYMENT ¹
Canadian Autoparts Toyota Inc. (CAPTIN)	Manufacturing plant in Delta, British Columbia. Established 1983.	CAPTIN is responsible for die design, development, and manufacturing of aluminum wheel products for Toyota.	211 million CAD\$	150
Toyota Motor Manufacturing Canada Inc. (TMMC)	Manufacturing plants in Cambridge and Woodstock, Ontario. Established 1986.	The Cambridge plant assembles the Corolla, the Lexus RX 350 (gas) and the Lexus RX 450h (hybrid). The Woodstock plant assembles the RAV4. Starting in 2019, TMMC will begin assembly of the RAV4 hybrid and the Cambridge plant will assemble the RAV4, replacing the Corolla.	8.0 billion CAD\$	8,000
Toyota Canada Cold Research Centre	Test facility located in Timmins, Ontario.	Toyota's first cold-weather facility outside of Japan, this Research and Development facility tests the operation of Toyota global products in sub-zero conditions.	Included in TEMA total	Included in TCI total

¹ This figure captures consolidated impact of multiple locations.





Hino Motors Canada, Ltd. (HMC)

Hino Motors Canada is headquartered in Mississauga, Ontario, with regional sales offices in Alberta and Quebec. In May 2006, Hino opened an assembly plant in Woodstock, Ontario. Hino is a Toyota Group Company.

A consolidated subsidiary of Hino Motors in Japan, a subsidiary of Toyota. HMC assembles, markets, and sells Hino light and medium-duty trucks in Canada.

N

N/A

N/A

MEXICO



Operations By State

MEXICO





MEXICO



Mexican Made Vehicles

Many of the Toyotas you see on the road are assembled right here in your own backyard. See all of the vehicles that roll off the line in our Mexican plants, below. 1

GUANAJUATO



Corolla

Toyota Motor Manufacturing de Guanajuato (TMMGT)

starting 2019

Yaris iA

Mazda Motor Manufacturing de Mexico S.A. de C.V (Collaboration/Contract Manufacturer) (MMVO)

since 201

- BAJA CALIFORNIA -



Tacoma

Toyota Motor Manufacturing de Baja California, S. de R.L. de C.V. (TMMBC)

since 2004

¹ Toyota vehicles and components assembled using U.S. and globally sourced parts.





OFFICES	LOCATIONS	OPERATIONS	INVESTMENT	EMPLOYMENT
Toyota Motor Sales de México, S. de R.L. de C.V. (TMEX)	Headquartered in Mexico City, Mexico. Began operations in 2002.	Toyota Motor Sales de México is responsible for sales, marketing, distribution, and service operations for Toyota vehicles in Mexico. There are currently 68 dealerships in Mexico.	153.2 million (MXP\$)	110
Toyota Financial Services México, S.A. de C.V.	Headquartered in Mexico City, Mexico. Began operations in 2002.	Toyota Financial Services México provides finance products to Toyota dealers and their customers.	82.9 million (MXP\$)	110

ENGINEERING & MANUFACTURING	LOCATIONS	OPERATIONS	INVESTMENT ¹	EMPLOYMENT ¹
Toyota Motor Manufacturing de Baja California, S. de R.L. de C.V. (TMMBC)	Manufacturing plant in Baja California, Mexico. Established 2002.	TMMBC assembles the Tacoma.	3 billion (MXP\$)	1,200
Toyota Motor Manufacturing de Guanajuato (TMMGT)	Manufacturing plant located in Apaseo el Grande, Guanajuato. Announced 2015. Start of production is scheduled for 2019.	TMMGT will assemble the Corolla.	\$1 billion USD projected	2000 projected
Mazda Motor Manufacturing de Mexico S.A. de C.V (Collaboration/Contract Manufacturer)	Mazda Motor Manufacturing de Mexico S.A. de C.V., in Salamanca, Guanajuato. Collaboration announced in 2012; Production began in 2015.	This is a collaborative agreement between Mazda Motor Corporation and Toyota Motor Corporation to assemble the Yaris iA ² .	\$100 million USD	N/A
Hino Motors Manufacturing México, S.A. De C.V. (HMMM)	In 2009, Hino Motors Manufacturing Mexico, S.A. de C.V established an assembly plant in Guanajuato, Mexico.	A consolidated subsidiary of Hino Motors in Japan, subsidiary of Toyota. HMMM assembles medium-duty trucks mainly for domestic market.	N/A	N/A

¹ Shown in U.S. dollars to reflect investment from US based operations of TEMA.² As part of the brand transition beginning in August 2016, model year 2017 Scion vehicles will be rebadged as Toyotas.