## Nonprofit Compensation Report

20th edition | September 2020


In February 2019, GuideStar and Foundation Center joined forces to form a new organization, Candid. Candid's mission is to get people the information they need to do good. You can learn more at candid.org.

GuideStar's database, website, and tools are now services of Candid. Visitors still access information on more than 2.9 million U.S. nonprofit organizations at guidestar.org. They still use free and fee-based products to get the nonprofit data they need. And they can use this new edition of the Nonprofit Compensation Report to benchmark and research nonprofit executive compensation.

The 2020 Nonprofit Compensation Report reviews key employee compensation at more than 113,000 nonprofit organizations. It relies exclusively upon data derived from the GuideStar database of digitized IRS Form 990 and 990-EZ information.
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## All Organizations Compensation National by Budget Size

|  | Count | Average | 10th Percentile | 25th Percentile | Median | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$250 thousand or less |  |  |  |  |  |  |  |
| CEO/Executive Director | 18,694 | \$46,238 | \$20,559 | \$29,000 | \$41,971 | \$58,000 | \$76,466 |
| Top Administrative Position | 577 | \$33,583 | \$17,904 | \$22,282 | \$29,538 | \$40,810 | \$53,984 |
| Top Business Position | 81 | \$50,007 | \$20,000 | \$29,260 | \$42,654 | \$70,610 | \$82,717 |
| Top Development Position | 52 | \$36,677 | \$18,308 | \$25,000 | \$35,500 | \$44,362 | \$54,479 |
| Top Education Position | 70 | \$45,836 | \$21,904 | \$26,958 | \$38,282 | \$54,480 | \$85,755 |
| Top Facilities Position | 38 | \$28,902 | \$18,594 | \$20,451 | \$25,610 | \$33,093 | \$45,400 |
| Top Finance Position | 1,121 | \$37,714 | \$17,108 | \$21,500 | \$30,583 | \$45,833 | \$66,084 |
| Top Human Resources Position | 5 | \$30,446 |  |  | \$28,920 |  |  |
| Top Legal Position | 30 | \$52,339 | \$27,317 | \$37,726 | \$48,600 | \$65,155 | \$87,419 |
| Top Marketing Position | 15 | \$30,312 |  | \$22,774 | \$28,980 | \$32,091 |  |
| Top Operations Position | 239 | \$39,591 | \$19,572 | \$25,035 | \$35,000 | \$45,567 | \$68,650 |
| Top PR/Communications Position | 24 | \$34,669 | \$18,440 | \$23,313 | \$30,732 | \$43,800 | \$52,165 |
| Top Program Position | 459 | \$36,342 | \$19,449 | \$24,713 | \$33,213 | \$43,620 | \$56,637 |
| Top Technology Position | 12 | \$33,207 |  | \$19,121 | \$25,000 | \$33,750 |  |

Between $\$ 250$ thousand and $\$ 500$ thousand

| CEO/Executive Director | 14,727 | \$69,051 | \$32,400 | \$46,858 | \$62,830 | \$83,649 | \$110,335 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Top Administrative Position | 503 | \$47,036 | \$19,772 | \$29,000 | \$42,212 | \$55,856 | \$75,562 |
| Top Business Position | 192 | \$89,717 | \$30,787 | \$56,108 | \$87,639 | \$115,222 | \$147,310 |
| Top Development Position | 67 | \$51,417 | \$20,774 | \$31,869 | \$43,108 | \$64,649 | \$78,000 |
| Top Education Position | 100 | \$70,194 | \$25,000 | \$32,752 | \$63,845 | \$96,833 | \$130,112 |
| Top Facilities Position | 24 | \$36,666 | \$17,771 | \$24,300 | \$35,179 | \$45,751 | \$60,897 |
| Top Finance Position | 983 | \$54,137 | \$20,614 | \$28,800 | \$44,458 | \$67,611 | \$98,298 |
| Top Human Resources Position | 9 | \$63,362 |  |  | \$31,875 |  |  |
| Top Legal Position | 21 | \$95,449 | \$41,600 | \$65,423 | \$107,678 | \$125,656 | \$149,323 |
| Top Marketing Position | 20 | \$40,434 | \$20,171 | \$31,856 | \$39,194 | \$49,973 | \$62,797 |
| Top Operations Position | 268 | \$56,383 | \$27,245 | \$38,728 | \$51,135 | \$66,612 | \$90,000 |

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## All Organizations Compensation National by Budget Size and Gender

|  | Gender | Count | Average | 10th Percentile | 25th Percentile | Median | 75th Percentile |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$ 250$ thousand or less |  |  |  |  |  |  |  |
| CEO/Executive Director |  |  |  |  |  |  |  |

## 501(c)(3) Organizations Compensation National by NTEE Major Group and Budget Size

|  | Count | Average | 10th Percentile | 25th Percentile | Median | 75th Percentile |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Animalh Percentile |  |  |  |  |  |  |

## 501(c)(3) Organizations Compensation National by NTEE Major Group, Budget Size, and Gender



## 501(c)(3) Organizations Compensation National by NTEE Centile Group and Budget Size

|  | Count | Average | 10th Percentile | 25th Percentile |
| :--- | :---: | :---: | :---: | :---: |
| Animal-Related: Alliances \& Advocacy |  |  | Median | 75th Percentile |
| $\$ 250$ thousand or less   <br> CEO/Executive Director   <br> Between $\$ 250$ thousand and $\$ 500$ thousand   <br> CEO/Executive Director   <br> Between $\$ 1$ million and $\$ 2.5$ million   <br> CEO/Executive Director 8 $\$ 53,835$ | $\$ 44,780$ |  |  |  |

Animal-Related: Animal Protection \& Welfare

| \$250 thousand or less |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CEO/Executive Director | 184 | \$35,510 | \$17,840 | \$22,388 | \$31,909 | \$45,000 | \$56,328 |
| Top Finance Position | 18 | \$29,396 |  | \$20,052 | \$26,800 | \$33,871 |  |
| Top Operations Position | 6 | \$30,173 |  |  | \$32,283 |  |  |
| Top Program Position | 5 | \$32,025 |  |  | \$33,035 |  |  |
| Between \$250 thousand and \$500 thousand |  |  |  |  |  |  |  |
| CEO/Executive Director | 174 | \$45,928 | \$21,710 | \$31,200 | \$41,800 | \$55,246 | \$75,175 |
| Top Finance Position | 14 | \$41,651 |  | \$25,543 | \$36,981 | \$48,753 |  |
| Top Operations Position | 9 | \$31,526 |  |  | \$35,000 |  |  |
| Between \$500 thousand and \$1 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 217 | \$60,866 | \$29,941 | \$44,124 | \$58,815 | \$75,000 | \$92,504 |
| Top Finance Position | 22 | \$57,237 | \$30,152 | \$41,498 | \$53,750 | \$70,444 | \$93,983 |
| Top Operations Position | 8 | \$54,122 |  |  | \$48,712 |  |  |
| Between \$1 million and \$2.5 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 223 | \$81,343 | \$44,670 | \$61,114 | \$78,677 | \$96,255 | \$119,890 |
| Top Finance Position | 13 | \$73,582 |  | \$45,322 | \$57,127 | \$90,202 |  |
| Top Operations Position | 5 | \$108,357 |  |  | \$115,428 |  |  |

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## Other Subsections Compensation National by Budget Size

|  | Count | Average | 10th Percentile | 25th Percentile |
| :--- | :---: | :---: | :---: | :---: | Median | 75th Percentile |
| :--- |
| 501(c)(01)—Government Instrumentality |
| Between $\$ 1$ million and $\$ 5$ million <br> CEO/Executive Director |

501(c)(02)—Title Holding Corporation
\$500 thousand or less
CEO/Executive Director $8 \quad 8 \quad \$ 79,130 \quad \$ 68,898$

501(c)(04)—Civic Leagues, Social Welfare Organizations, and Local Associations of Employees

| CEO/Executive Director | 477 | \$70,257 | \$24,000 | \$39,966 | \$60,266 | \$90,031 | \$129,547 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Top Administrative Position | 27 | \$41,365 | \$22,554 | \$29,769 | \$35,948 | \$49,390 | \$74,609 |
| Top Facilities Position | 11 | \$33,794 |  | \$25,610 | \$27,758 | \$37,850 |  |
| Top Finance Position | 45 | \$43,844 | \$19,582 | \$23,974 | \$39,000 | \$60,000 | \$69,974 |
| Top Operations Position | 6 | \$58,230 |  |  | \$56,922 |  |  |
| Between \$500 thousand and \$1 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 254 | \$120,628 | \$48,917 | \$75,558 | \$107,973 | \$160,320 | \$206,276 |
| Top Administrative Position | 17 | \$76,481 |  | \$49,208 | \$69,280 | \$89,696 |  |
| Top Finance Position | 21 | \$55,134 | \$30,917 | \$37,370 | \$51,434 | \$61,886 | \$87,461 |
| Between \$1 million and \$5 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 352 | \$175,664 | \$68,020 | \$101,670 | \$153,726 | \$214,230 | \$317,330 |
| Top Administrative Position | 39 | \$115,118 | \$73,957 | \$80,113 | \$116,159 | \$126,335 | \$167,981 |
| Top Business Position | 16 | \$185,942 |  | \$136,063 | \$159,755 | \$183,153 |  |
| Top Development Position | 7 | \$119,406 |  |  | \$107,127 |  |  |

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Other Subsections Compensation National by Budget Size and Gender

|  | Gender | Count | Average | 10th Percentile | 25th Percentile | Median |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| 501(c)(01)—Government Instrumentality |  |  | 75th Percentile |  |  |  |
| Between $\$ 1$ million and $\$ 5$ million <br> CEO/Executive Director |  |  |  |  |  |  |

501(c)(02)-Title Holding Corporation
\$500 thousand or less
CEO/Executive Director
M
6
\$92,957
\$97,567

501(c)(04)-Civic Leagues, Social Welfare Organizations, and Local Associations of Employees


## All Organizations State by Budget Size

|  | Count | Average | 10th Percentile | 25th Percentile | Median | 75th Percentile |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Alabama |  |  |  |  |  |  |

## All Organizations Compensation State by Budget Size and Gender

Alabama

| \$500 thousand or less |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CEO/Executive Director |  |  |  |  |  |  |  |
| F | 232 | \$50,218 | \$24,545 | \$33,453 | \$47,588 | \$60,876 | \$77,740 |
| M | 220 | \$62,672 | \$23,490 | \$36,919 | \$56,420 | \$77,877 | \$112,101 |
| U | 25 | \$42,178 | \$23,784 | \$32,200 | \$40,390 | \$49,907 | \$63,055 |
| Top Administrative Position |  |  |  |  |  |  |  |
| F | 5 | \$37,110 |  |  | \$38,648 |  |  |
| M | 6 | \$44,146 |  |  | \$42,698 |  |  |
| Top Finance Position |  |  |  |  |  |  |  |
| F | 12 | \$31,345 |  | \$24,505 | \$27,174 | \$39,765 |  |
| M | 14 | \$75,571 |  | \$56,738 | \$72,114 | \$90,320 |  |
| Top Program Position |  |  |  |  |  |  |  |
| F | 5 | \$33,237 |  |  | \$33,286 |  |  |
| Between \$500 thousand and \$1 million |  |  |  |  |  |  |  |
| CEO/Executive Director |  |  |  |  |  |  |  |
| F | 84 | \$74,747 | \$38,253 | \$49,450 | \$70,810 | \$91,769 | \$116,178 |
| M | 62 | \$95,576 | \$40,823 | \$55,082 | \$95,245 | \$114,819 | \$180,927 |
| U | 9 | \$74,348 |  |  | \$72,676 |  |  |
| Top Administrative Position |  |  |  |  |  |  |  |
| F | 5 | \$50,168 |  |  | \$56,861 |  |  |
| Top Business Position |  |  |  |  |  |  |  |
| M | 8 | \$122,924 |  |  | \$115,846 |  |  |
| Top Finance Position |  |  |  |  |  |  |  |
| M | 8 | \$98,615 |  |  | \$100,366 |  |  |

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## 501(c)(3) Organizations Compensation State by NTEE <br> Major Group and Budget Size

Count Average 10th Percentile 25th Percentile Median 75th Percentile 90th Percentile

## Alabama

## Animal-Related

## \$500 thousand or less

CEO/Executive Director
$8 \$ 32,360$
\$25,775
Arts, Culture, and Humanities

## \$500 thousand or less

CEO/Executive Director
\$39,083
$\$ 46,346$
\$61,650
Between \$500 thousand and \$1 million
CEO/Executive Director
6
\$80,919
$\$ 72,114$
\$84,039
\$89,262
\$170,120

Civil Rights, Social Action, Advocacy
\$500 thousand or less
CEO/Executive Director
9
\$43,348
\$35,750
Community Improvement, Capacity Building
\$500 thousand or less
CEO/Executive Director
12 \$64,417
$\$ 44,416$
$\$ 51,509$
\$64,793
Between \$500 thousand and \$1 million

CEO/Executive Director
5
\$93,356
Between \$1 million and \$5 million
CEO/Executive Director
$6 \$ 126,468$
\$96,055
\$135,524
Crime, Legal-Related
$\$ 500$ thousand or less
CEO/Executive Director

## 501(c)(3) Organizations Compensation State by NTEE

## Decile Group



## Other Subsections Compensation State by Budget Size

Count Average 10th Percentile 25th Percentile Median 75th Percentile 90th Percentile

## Alabama

501(c)(04)—Civic Leagues, Social Welfare Organizations, and Local Associations of Employees

| Between $\$ 500$ thousand and $\$ 1$ million <br> CEO/Executive Director | 6 | $\$ 96,443$ |
| :--- | :---: | :---: |
| Between $\$ 1$ million and $\$ 5$ million <br> CEO/Executive Director | 7 | $\$ 131,421$ |$\$ 95,533$

501(c)(05)—Labor, Agricultural, and Horticultural Organizations
\$500 thousand or less

| Top Finance Position | 5 | \$93,186 |  | \$91,806 |
| :---: | :---: | :---: | :---: | :---: |
| Between \$500 thousand and \$1 million |  |  |  |  |
| CEO/Executive Director | 7 | \$78,070 |  | \$97,016 |
| Top Business Position | 10 | \$128,124 | \$106,517 | \$130,339 |
| Between \$1 million and \$5 million |  |  |  |  |
| CEO/Executive Director | 12 | \$158,177 | \$92,217 | \$149,982 |
| Top Business Position | 5 | \$135,408 |  | \$104,161 |
| Top Finance Position | 6 | \$129,115 |  | \$115,905 |

501(c)(06)—Business Leagues, Chambers of Commerce, Real Estate Boards, Etc.

## \$500 thousand or less



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## 501(c)(3) Organizations Compensation MSA by <br> NTEE Major Group and Budget Size

Count Average 10th Percentile 25th Percentile Median 75th Percentile 90th Percentile

## Abilene, TX

Arts, Culture, and Humanities
$\$ 500$ thousand or less
CEO/Executive Director
$7 \$ 47,188$
\$41,177

Human Services-Multipurpose and Other
Between $\$ 1$ million and $\$ 5$ million
CEO/Executive Director
\$92,846
\$83,707

## Akron, OH

Arts, Culture, and Humanities

## $\$ 500$ thousand or less

CEO/Executive Director
Between $\$ 1$ million and $\$ 5$ million
CEO/Executive Director
$10 \quad \$ 48,617$
\$31,707
$\$ 43,129$
\$55,269
\$113,231
Educational Institutions and Related Activities
Between \$1 million and \$5 million
CEO/Executive Director
Greater than $\$ 5$ million
CEO/Executive Director
Top Finance Position
Human Services-Multipurpose and Other
\$500 thousand or less
CEO/Executive Director
\$55,196

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## 501(c)(3) Organizations Compensation MSA by NTEE Decile Group

Count Average 10th Percentile 25th Percentile Median 75th Percentile 90th Percentile

## Akron, OH

Arts, Culture, and Humanities: Performing Arts
CEO/Executive Director
$6 \$ 62,226$
$\$ 66,450$

Educational Institutions and Related Activities: Elementary \& Secondary Schools

| CEO/Executive Director | 9 | $\$ 268,035$ | $\$ 144,058$ |
| :--- | :--- | :--- | :--- |
| Top Finance Position | 7 | $\$ 105,054$ | $\$ 115,140$ |

Housing, Shelter: Housing Development, Construction, \& Management
\$134,039
Human Services-Multipurpose and Other: Centers to Support the Independence of Specific Populations
CEO/Executive Director
7 \$135,605
\$123,620

Human Services-Multipurpose and Other: Children \& Youth Services
CEO/Executive Director
$6 \$ 104,334$
\$85,937
Human Services—Multipurpose and Other: Family Services
CEO/Executive Director $6 \quad \$ 95,463 \quad \$ 90,366$
Human Services-Multipurpose and Other: Human Services
CEO/Executive Director
$12 \$ 85,873$
\$41,750
\$83,564
Mental Health, Crisis Intervention: Substance Abuse Dependency, Prevention, \& Treatment

# Other Subsections Compensation MSA by Budget Size 

|  | Count | Average | 10th Percentile | 25th Percentile | Median | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Akron, OH |  |  |  |  |  |  |  |
| 501(c)(05)—Labor, Agricultural, and Horticultural Organizations |  |  |  |  |  |  |  |
| \$500 thousand or less |  |  |  |  |  |  |  |
| CEO/Executive Director | 6 | \$38,153 |  |  | \$34,319 |  |  |
| 501 (c)(06)-Business Leagues, Chambers of Commerce, Real Estate Boards, Etc. |  |  |  |  |  |  |  |
| \$500 thousand or less |  |  |  |  |  |  |  |
| CEO/Executive Director | 9 | \$45,796 |  |  | \$40,000 |  |  |

## Albany-Schenectady-Troy, NY

501(c)(05)—Labor, Agricultural, and Horticultural Organizations
Between \$500 thousand and \$1 million

| CEO/Executive Director | 6 | $\$ 103,102$ |  |
| :--- | :--- | :--- | :--- |
| Between \$1 million and \$5 million |  |  |  |
| CEO/Executive Director | 7 | $\$ 136,906$ | $\$ 137,576$ |
| Top Business Position | 7 | $\$ 215,987$ | $\$ 189,072$ |
| Greater than $\$ 5$ million | 7 | $\$ 182,834$ | $\$ 193,165$ |
| CEO/Executive Director | 7 | $\$ 160,801$ | $\$ 109,393$ |

501(c)(06)—Business Leagues, Chambers of Commerce, Real Estate Boards, Etc.

## \$500 thousand or less

Between \$500 thousand and \$1 million
CEO/Executive Director
$\$ 104,458$
$\$ 126,911$
$\$ 64,790$
$\$ 76,630$

| $\$ 82,494$ | $\$ 100,900$ |
| ---: | ---: |
| $\$ 100,854$ | $\$ 122,139$ |

$\$ 120,092$
$\$ 147,833$

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## All Organizations Incumbent Compensation Increases <br> National by Budget Size

|  | Count | Average | 10th Percentile | 25th Percentile | Median | 75th Percentile | 90th Percentile |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$250 thousand or less |  |  |  |  |  |  |  |
| CEO/Executive Director | 9,521 | 1.7\% | -9.8\% | -0.9\% | 0.6\% | 6.0\% | 13.5\% |
| Top Administrative Position | 240 | 1.3\% | -8.2\% | 0.0\% | 0.7\% | 4.9\% | 8.8\% |
| Top Business Position | 27 | 4.6\% | -1.5\% | 1.5\% | 3.9\% | 7.9\% | 11.6\% |
| Top Development Position | 10 | -1.7\% |  | -5.2\% | 0.0\% | 1.4\% |  |
| Top Education Position | 24 | 3.9\% | -0.9\% | 1.2\% | 3.3\% | 6.8\% | 12.6\% |
| Top Facilities Position | 8 | -1.4\% |  |  | 1.7\% |  |  |
| Top Finance Position | 394 | 1.9\% | -7.4\% | -1.0\% | 0.2\% | 6.0\% | 12.6\% |
| Top Operations Position | 73 | 2.3\% | -7.7\% | 0.0\% | 0.3\% | 6.3\% | 13.9\% |
| Top Program Position | 165 | 1.2\% | -10.3\% | -1.0\% | 0.8\% | 5.5\% | 13.9\% |

Between \$250 thousand and \$500 thousand

| CEO/Executive Director | 9,069 | 2.6\% | -6.3\% | -0.1\% | 1.9\% | 6.5\% | 13.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Top Administrative Position | 273 | 1.6\% | -5.4\% | 0.0\% | 1.5\% | 5.1\% | 10.1\% |
| Top Business Position | 99 | 1.8\% | -3.6\% | 0.0\% | 2.1\% | 4.4\% | 8.4\% |
| Top Development Position | 17 | 5.0\% |  | 0.0\% | 4.1\% | 8.6\% |  |
| Top Education Position | 56 | 1.4\% | -5.4\% | 0.4\% | 2.5\% | 3.8\% | 7.0\% |
| Top Facilities Position | 9 | 3.3\% |  |  | 1.0\% |  |  |
| Top Finance Position | 433 | 1.9\% | -6.9\% | -0.3\% | 1.7\% | 5.7\% | 13.0\% |
| Top Legal Position | 8 | 4.8\% |  |  | 4.3\% |  |  |
| Top Marketing Position | 5 | 1.8\% |  |  | 1.0\% |  |  |
| Top Operations Position | 108 | 2.7\% | -6.5\% | 0.0\% | 2.3\% | 5.9\% | 15.7\% |
| Top Program Position | 78 | 1.8\% | -9.9\% | -0.5\% | 2.0\% | 7.0\% | 11.9\% |

Between $\$ 500$ thousand and $\$ 1$ million


## All Organizations Incumbent Compensation Increases State by Budget Size

Count Average 10th Percentile 25th Percentile Median 75th Percentile 90th Percentile

## Alabama

| \$250 thousand or less |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CEO/Executive Director | 164 | 2.0\% | -8.9\% | -0.5\% | 0.9\% | 5.6\% | 15.2\% |
| Top Administrative Position | 6 | -2.0\% |  |  | -0.1\% |  |  |
| Between \$250 thousand and \$500 thousand |  |  |  |  |  |  |  |
| CEO/Executive Director | 131 | 2.2\% | -6.3\% | 0.0\% | 1.1\% | 4.6\% | 10.6\% |
| Between \$500 thousand and \$1 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 104 | 2.1\% | -3.2\% | -0.3\% | 0.9\% | 4.8\% | 8.9\% |
| Top Business Position | 9 | 4.7\% |  |  | 4.9\% |  |  |
| Top Finance Position | 6 | -0.1\% |  |  | -0.5\% |  |  |
| Between \$1 million and \$2.5 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 135 | 2.0\% | -3.8\% | -0.3\% | 1.2\% | 4.8\% | 9.6\% |
| Top Administrative Position | 7 | -1.7\% |  |  | -0.6\% |  |  |
| Top Business Position | 5 | 3.5\% |  |  | 2.6\% |  |  |
| Top Finance Position | 9 | 4.5\% |  |  | 2.8\% |  |  |
| Between \$2.5 million and \$5 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 69 | 3.7\% | -4.3\% | 0.1\% | 3.9\% | 8.4\% | 10.7\% |
| Top Finance Position | 15 | 3.8\% |  | -0.1\% | 3.3\% | 6.7\% |  |
| Top Operations Position | 8 | 4.6\% |  |  | 5.1\% |  |  |
| Between \$5 million and \$10 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 49 | 2.6\% | -8.2\% | 0.0\% | 3.4\% | 6.3\% | 10.1\% |
| Top Administrative Position | 5 | 4.2\% |  |  | 9.3\% |  |  |
| Top Finance Position | 17 | 4.4\% |  | 0.8\% | 3.5\% | 7.8\% |  |
| Between \$10 million and \$25 million |  |  |  |  |  |  |  |
| CEO/Executive Director | 40 | 3.5\% | -5.0\% | 0.0\% | 3.9\% | 6.9\% | 11.9\% |
| Top Administrative Position | 5 | 2.5\% |  |  | 3.7\% |  |  |
| Top Finance Position | 20 | 3.7\% | -1.3\% | 0.4\% | 3.5\% | 7.4\% | 11.9\% |
| Top Operations Position | 11 | 6.0\% |  | 1.4\% | 4.6\% | 9.2\% |  |

## 501(c)(3) Organizations Incumbent Compensation Increases

## MSA by NTEE Major Group and Budget Size

Count Average 10th Percentile 25th Percentile Median 75th Percentile 90th Percentile

## Abilene, TX

Human Services-Multipurpose and Other
Between $\$ 1$ million and $\$ 5$ million
CEO/Executive Director
7
5.6\%
4.4\%

## Akron, OH

Arts, Culture, and Humanities
Between \$1 million and \$5 million
CEO/Executive Director
6
4.5\%
2.2\%

Educational Institutions and Related Activities
Between $\$ 1$ million and $\$ 5$ million
CEO/Executive Director $\quad 5 \quad 5.2 \%$

Greater than $\$ 5$ million
CEO/Executive Director
$5 \quad 4.5 \%$
1.6\%

Human Services-Multipurpose and Other
\$500 thousand or less
CEO/Executive Director
Between \$1 million and \$5 million
CEO/Executive Director
0.5\%

Greater than \$5 m
$1.5 \%$
2.6\%

CEO/Executive Director
1.9\%
3.4\%

