

2021 HTJ BMP PRESENTATION





MARKET CONDITIONS Japan's economic overview

2019

- Real GDP increase
 -7.1% (Q4)
- Unemployment rate (average)
 2.4% (2019)
- Consumer price index +0.6
- Consumer confidence 39.1
- Exchange rate 109.0¥
- Household savings Over 17.5M¥

12.7%

Real GDP increase

Q4 2020

2.8%

Unemployment rate (average)

2020

-0.2%

Consumer price index

2020

29.6

Consumer confidence

January 2021

105¥

Exchange rate

February 2021

OVER

14.3M¥

Household savings

- Extension 2nd Japan State of Emergency Declaration (until 3/7)
- Japan entry restrictions
 - Required PCR test
 - 14 day quarantine for returning residents
- Vaccination starting Late Feb.



Tochigi (eliminated from the previous time)



Japan's Covid-19 Vaccination

314 million vaccines (157 million people)

- Pfizer Inc.(144 million)
- Moderna Inc. (50 million)
- AstraZeneca PLC (120 million)

Mid Feb March Healthcare personnel (approx. 4 million)

End of Mar-Early

April

senior citizens aged 65+ (approx. 36 million)

Mid April people with **pre-existing conditions** (approx. 8.2 million) **workers at elderly care facilities** (approx. 2 million) People **aged 60-64** (approx. 7.5 million)

People aged 20-64 people (approx. 8.2 million)

Total 65.9 million Japanese (52.5%) will get COVID vaccine by this June

June



Fiscal 2020 budget – 3rd Supplemental budget: The Cabinet approved a ¥21.84 trillion and additional budget boosts Japan's government total spending to exceed ¥175 trillion



The **Tokyo Olympic** Games could be held **without any spectators** this summer. The Olympics are scheduled to open on July 23

Japan outbound



2019: 20,080,669 pax

2021: 4,417,747 pax (22% vs 2019)

Japanese visitor arrivals

2019: 1,576,205 arrivals

2020 HTJ: 21% (vs 2019) 297,244

2021 HTJ Forecast: 32% (vs 2019) 504,306 expected

11.4% (market share vs JATA forecast)

2021	QTR 1	QTR 2	QTR 3	QTR 4
Forecast	0.7%	2.0%	38.6%	80.7%
vs 2019	(2,686 pax)	(7,219 pax)	(169,496 pax)	(324,905 pax)

Airline Operation (January ~ March)







2021 January				
Op Airline Code	Flight#	Origin Code	Total Flights	Seats
ANA	NH 186	HND	2	492
ANA	NH 186	HND	7	1,505
HA	HA 822	NRT	15	4,170
HA	HA 450	KIX	10	2,780
НА	HA 864	HND	11	3,058
JAL	JL 8782	HND	7	1,302
ZG	ZG2	NRT	7	2,030
T	otal		59	15,337

2021 February				
Op Airline Code	Flight#	Origin Code	Total Flights	Seats
ANA	NH 186	HND	8	1,968
НА	HA 822	NRT	12	3,336
НА	HA 450	KIX	4	1,112
НА	HA 864	HND	1	278
JAL	JL 8782	HND	4	744
ZG	ZG2	NRT	0	0
	Total		29	7,438

2021 March				
Op Airline Code	Flight#	Origin Code	Total Flights	Seats
ANA	NH 186	HND	9	2,214
НА	HA 822	NRT	13	3,614
НА	HA 450	KIX	4	1,112
НА	HA 864	HND	0	0
JAL	JL 8782	HND	3	558
JAL	JL 74	HND	1	186
ZG	ZG2	NRT	0	0
	Total		30	7,684

Airline Operation (April ~ June)







2021 April				
Op Airline Code	Flight#	Origin Code	Total Flights	Seats
ANA	NH 186	HND	9	2,214
НА	HA 822	NRT	TBA	TBA
НА	HA 450	KIX	TBA	TBA
НА	HA 864	HND	TBA	TBA
JAL	JL 74	HND	7	1,302
ZG	ZG2	NRT	TBA	TBA
,	Total		16	3,516

	2021 May			
Op Airline Code	Flight#	Origin Code	Total Flights	Seats
ANA	NH 186	HND	9	2,214
НА	HA 822	NRT	TBA	TBA
НА	HA 450	KIX	TBA	TBA
НА	HA 864	HND	TBA	TBA
JAL	JL 74	HND	8	1,488
ZG	ZG2	NRT	TBA	ТВА
	Total		17	3,702

2021 June				
Op Airline Code	Flight#	Origin Code	Total Flights	Seats
ANA	NH 186	HND	8	1,968
НА	HA 822	NRT	TBA	TBA
НА	HA 450	KIX	TBA	TBA
НА	HA 864	HND	TBA	TBA
JAL	JL 74	HND	TBA	TBA
ZG	ZG2	NRT	TBA	TBA
	Total		8	1,968

TRAVEL TRENDS





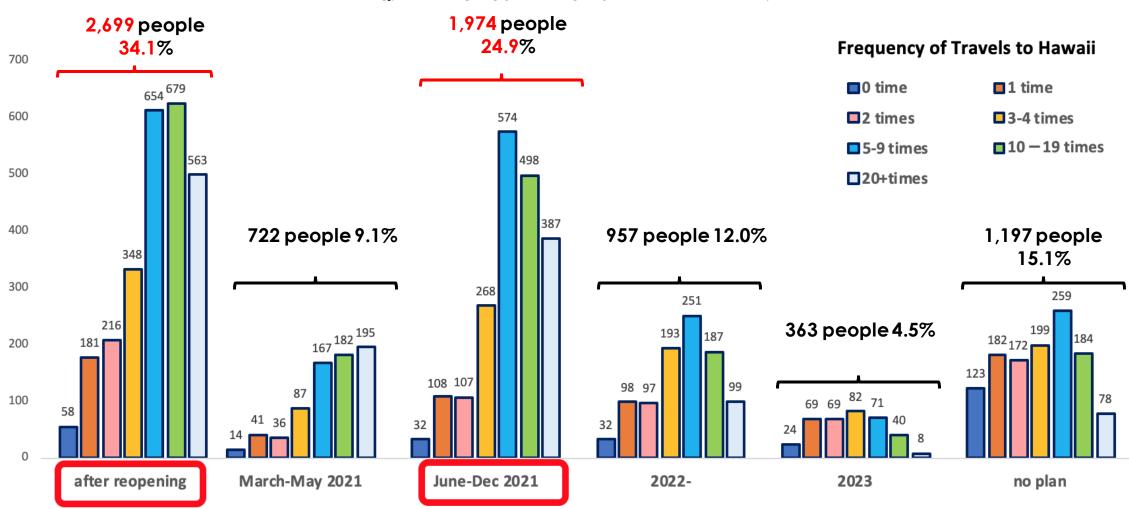
Outbound Travel Situation

- Level 3 advisories for outbound travel (including U.S.)
- JATA and ANTA's suggestion of "Managed Travel" to restart outbound travels (Presenting to Ministry of Travel)
 - Hawaii is the 1st foreign destination to pilot
 - Successful proof of concept to eliminate
 14 day quarantine for returning residents
 - Convince Ministry of Travel to allow packaged tours abroad

Consumer Sentiment (N= 7,912)

Timing: When consumers would like to visit Hawai'i





Period: October 30-November 30, 2020

TARGET AUDIENCE



Target audience

- Visit outbound travel once a year at least
- Willing to invest on self-improvement & wellbeing
- Globally conscious contributors
- Higher income over US \$100,000

(Spending potential, desirable attributes, segment size)





Potential Pono Travelers

MAIN ATTRIBUTE

AGE: 20-40s

RESIDENCE: Japan

PROFESSION: Various

RELATIONSHIP: Various

PERSONALITY

INTROVERT	EXTROVERTED
ANALYTICAL	CREATIVE
DEMANDING	EASY-GOING
PASSIVE	ACTIVE
LOYAL	FI FXIBI F
	TEEXIBEE



Affluent families

MAIN ATTRIBUTE

AGE: 30-50s

RESIDENCE: Japan

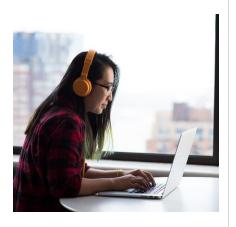
PROFESSION: Various

RELATIONSHIP: Married and

have children

PERSONALITY

INTROVERT	extroverted
ANALYTICAL	CREATIVE
DEMANDING	EASY-GOING
PASSIVE	ACTIVE
LOYAL	FLEXIBLE



New-norm workers

MAIN ATTRIBUTE

AGE: 20-40s

RESIDENCE: Japan

PROFESSION: Various but

mostly able to work

remotely

RELATIONSHIP: Various

PERSONALITY

INTROVERT	EXTROVERTED
ANALYTICAL	CREATIVE
DEMANDING	EASY-GOING
PASSIVE	ACTIVE
LOYAL	FLEXIBLE



Couples

MAIN ATTRIBUTE

AGE: 20-30s, 40-60s

RESIDENCE: Japan

PROFESSION: Various

RELATIONSHIP: Couple

PERSONALITY

INTROVERT	EXTROVERTED
ANALYTICAL	CREATIVE
DEMANDING	EASY-GOING
PASSIVE	ACTIVE
LOYAL	FLEXIBLE



Potential Pono Travelers

New-norm Workers

Value the culture and nature of Hawai'i

Embraced the new norm of working remotely

Proactively share their positive experiences in Hawai'i on social media

Spend money on their valuable experience such as hobbies and travels

Most likely to resume travel to Hawai'i regardless of price hikes on travel products and airfare

Value work-life balance

Hold an ethical mindset with the environment and society while showing interests in SDGs

Think travel as self-rewarding trip

Aspire to travel to Hawai'l multiple times

Likely to adopt new movements

Have friends and relatives in Hawai'i

Travel without schedule restrictions

PRIMARY TARGET REGIONS



Major Market Region

- Kanto area
 (Tokyo, Kanagawa, Saitama, Chiba)
- Kansai area
 (Osaka, Hyogo, Kyoto, Nara)

Secondary Market Region

• Aichi, Fukuoka, Sapporo

CONSUMER STRATEGY



CONSUMER STRATEGY

Jan – Jun 2021 approach (existing assets)

- Focus on public relation and SNS contents distribution for Jan – Jun of 2021
 - Hawaii New Normal & Safety Protocol
 - New destination experience introduction & stories
 - Responsible Tourism (Malama Hawaii) direction (i.e. SDGs = Aloha+ Challenge)
- HTJ CRM (database) campaign to target Hawaii fan & Repeaters
- Aloha Program Hawaii specialists enhancement program

(Hawaii culture program, Responsible Tourism – Malama Hawaii and Support Hawaii Program)



CONSUMER STRATEGY

Jul – Dec 2021 approach

- Collaborative initiatives with Airline/Credit card company to target high valued market from their membership data
- Branding campaigns based on Responsible Tourism (Malama Hawaii)
- Media initiatives to reach target audiences
- Digital marketing and advertising initiatives



TRADE STRATEGY



TRADE STRATEGY

Jan – Jun 2021 approach (existing assets)

- Extensive online education
 Ongoing digital platforms (webinar, etc.)
- Enhancement of travel trade website
 - Increase educational tools
 - Update/maintenance of accurate latest information from Hawaii
 - Updates of industry partner news
- Recovery preparation
 - Stakeholder discussion to formulate recovery initiatives e.g. trade focused influencer initiatives
- Recovery product development support



TRADE STRATEGY

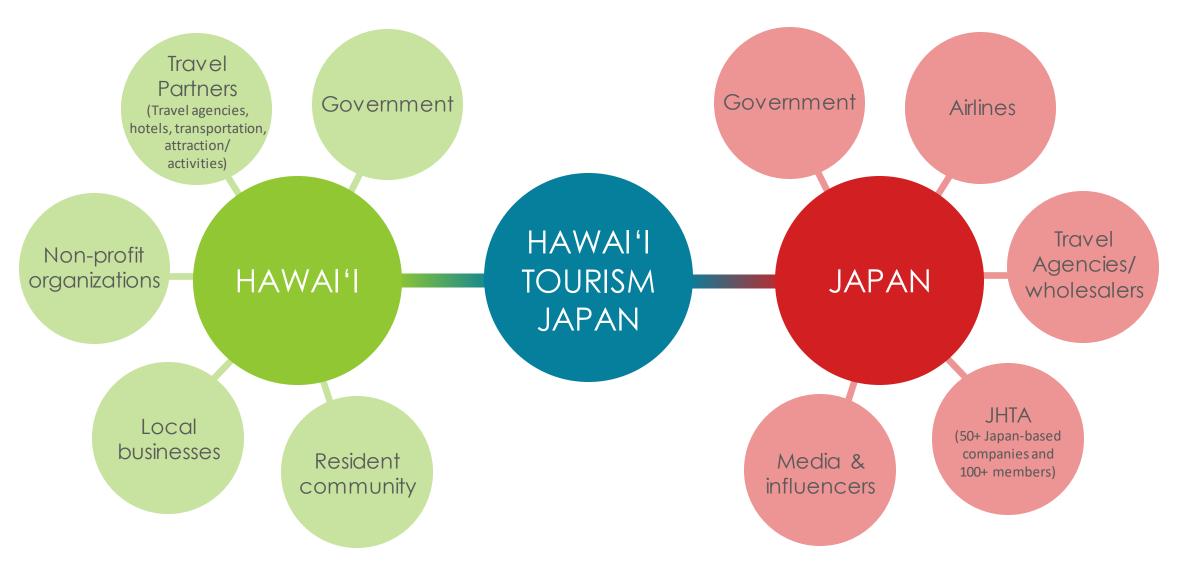
Jul – Dec 2021 approach

- Immediate stakeholder implementation support
 - Co-op program with airlines/wholesalers/OTA
 - Aloha Program Satellite office enhancement nationally
- Continued industry education
 - Industry FAM tours
 - Japan Summit
 - Online education
- Collaborate with travel trade media to message Hawaii's destination strategy





Industry collaboration



BMP TIMELINE



2021 Industry Activity

Q1 <u>(Jan – Mar)</u> Q2 (Apr – Jun) Q3 (Jul – Sept) Q4 <u>(Oct – Dec)</u>

Airlines /Travel Agencies/ OTA

Promotions
2nd Qtr Operation
schedules

Managed Travel package FIT target promotions

Additional larger scale of Sales & Promotions

HTJ

Public Relation & Digital Marketing
Data mining campaign
AP specialists enhancement program
Online education
IT website enhancement
Recovery preparation

Brand Campaigns
Digital marketing & Advertising
Media initiatives
Hawaii Expo
Japan Summit
Industry collaborations

Consumer Sentiment



FIT /Hawaii repeater returning to Hawaii

More FIT/Package customers returning to Hawaii

2021 HTJ Activity

Q1 (Jan – Mar) Q2 (Apr – Jun)

Q3 (Jul – Sept) **Q4** (Oct – Dec)

COVID19 updates

- State Office Communications
- Creatives
- Media relation
- Stakeholder relation

Public Relation & Digital Marketing

- Virtual tour initiatives
- SNS promotions

Travel Trade

- Online Education
- Online meeting
- TT Website enhancement

Direct Consumer

- Branding Campaign
- Digital Marketing
- Malama Hawaii initiatives
- Surfing initiatives
- Hawaii Expo (virtual)

Travel Trade

- Japan Summit
- Online learning
- TT website enhancement

Stakeholder relations

Communications

Continue Recovery Promotion...

- -Partner Co-op
- -Promotions / Campaigns
- -Public Relation
- -Travel Trade Initiatives

And more

Recovery Preparation

- Malama Hawaii & Responsible Tourism
- Support Hawaii
- Industry Collaborations

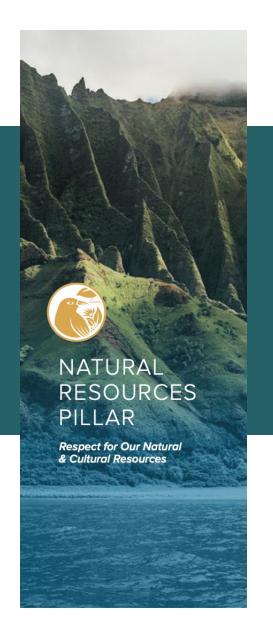
Industry Recovery Promotion

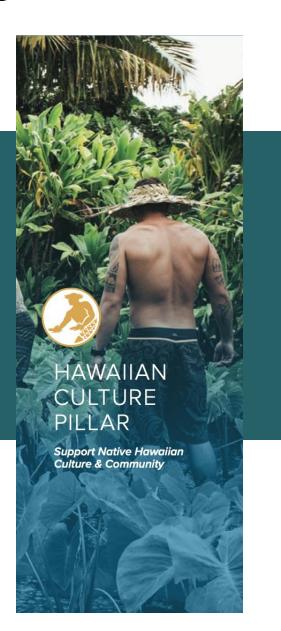


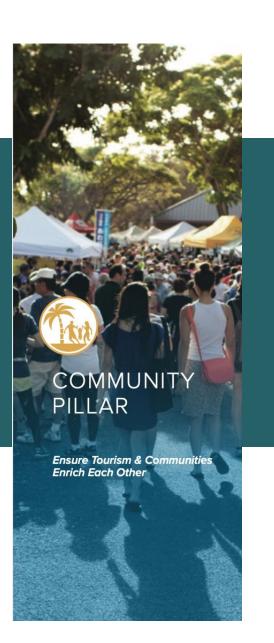




HTA 4 Pillars









Branding (Consumer)

- Incorporate key components of responsible tourism (Malama Hawaii) to reach HTJ target audience working with industry partners such as hotels & attractions
- Capitalize on SDG movement in Japan
- Create unique messaging for each island –
 "Island Stories The New Hawai'i"

Mālama Hawai'i Campaign

- Project 1: New Campaign
- Project 2: Hokulea Project
- Project 3: Aloha Program



HTJ past campaigns

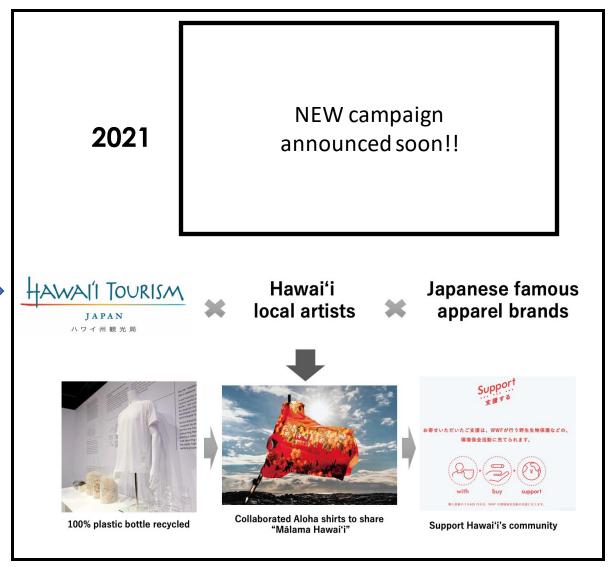








Mālama Hawai'i - Project 1



Mālama Hawaiʻi - Project 2

Hōkūle'a Microsite Development



10 city Movie Blitz





Mālama Hawaiʻi - Project 3



As of 1/31	Total
Aloha Program Member	60,832
Hawaii Specialist	27,006
Intermediate	4661
Advanced	12,477



HTJ Online Platform

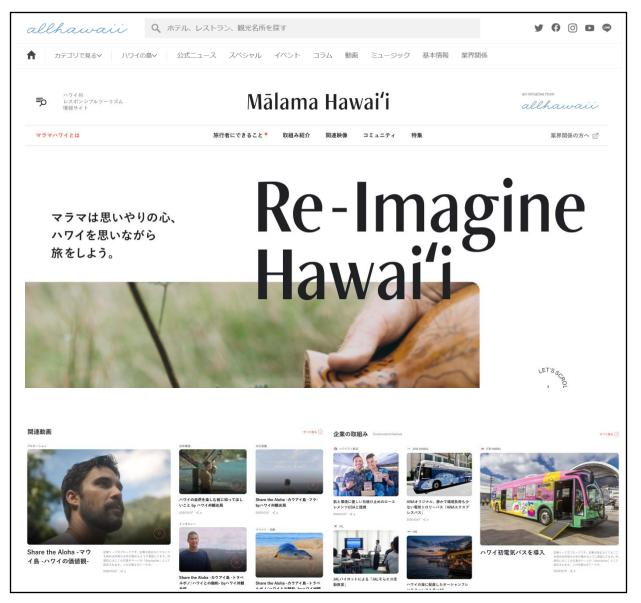


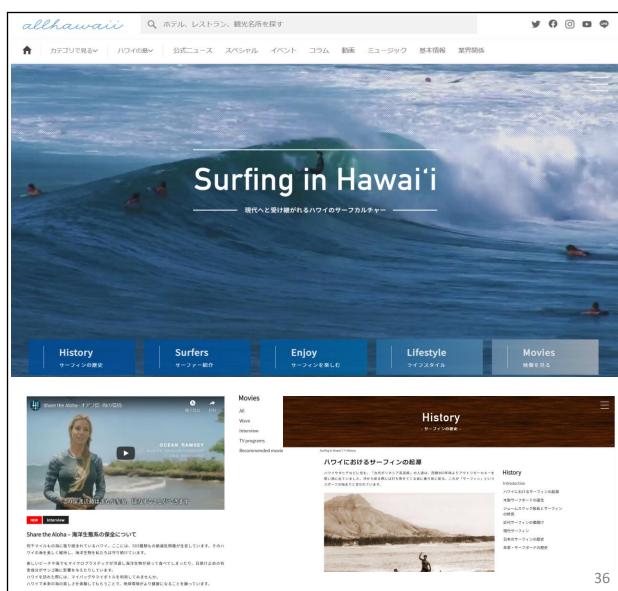


https://www.gohawaii.jp

https://www.allhawaii.jp

Microsite Development







Hawai 'i Expo Virtual Event





Partner Booth Image

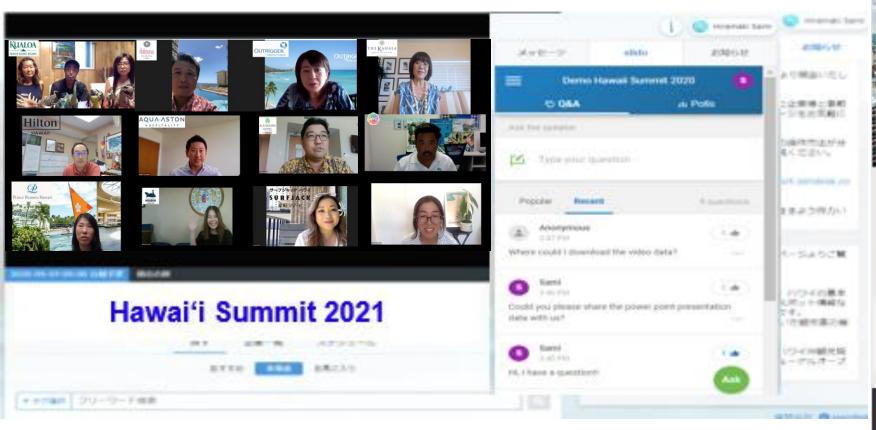


Stage area Image

- Entertainment Stage
- Partner Booth (about 100)
- Seminar & Workshop
- E-Commerce area

Japan Summit & Monthly Education Forum

Partners Collaborative Efforts



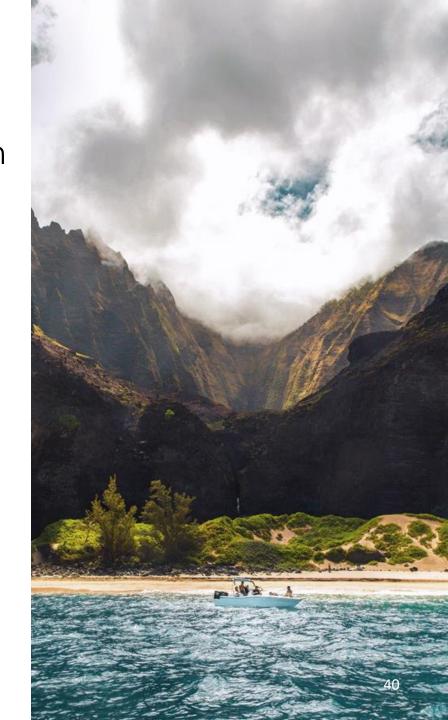


MCI



MCI

- Promote "Hawaii as learning destination" through
 Public Relation effort (especially Jan Jun 2021)
- Target 3 core segments incentive, edu-tourism and entertainment
 - Incentive MLM, construction, telecommunication, retail
 - Edu-tourism small-scale, high-spending schools in 5 cities
 - Entertainment HIS, JTB and KNT's entertainment division
- Short-term, small group bookings
 - e.g. 50 100 pax, 100 200 room nights
 - 2022 onward
- Educate wholesalers MCI/Group via online and other methods



Travel Trade Education Resources



HTJ Travel Trade site





Educational materials & data

Venue list & finder

Webinar

RESPONSIBLE TOURISM



RESPONSIBLE TOURISM

- Malama Hawaii initiatives (Branding)
 - Project 1: New Campaign
 - Project 2: Hokulea Project
 - Project 3: Aloha Program
- Educational Resource Development (in Japanese)
- SDGs/Aloha+ Challenge PR initiatives
- MCI: Edu-Tourism related activities



Mālama Hawai'i

— мālama — НAWAI'I



リモートハワイ旅「Support Hawaii」。あなたの学びがハワイNPOへの支援につながる ~ポリネシア航海協会~

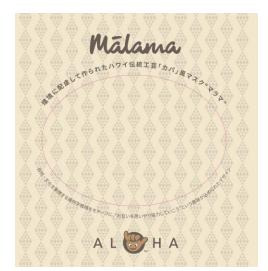


リモートハワイ旅「Support Hawai'i」あなたの学びがハワイNPOへの支援につな がる ~ビショップ ミュージアム~











Mālama Hawai'i educational resources in Japanese

















Mālama Hawai'i

Workshop





















Webinar







BMP BUDGET



BMP BUDGET

	Q1	Q2	Q3	Q4	Annual
Advertising	117,966	117,966	810,466	335,466	1,381,864
PR & Promotions	18,900	18,900	219,800	339,800	597,400
Trade Marketing	38,898	38,898	511,938	290,898	880,632
Research	0	0	0	0	0
Hawaiian Culture Integration	35,898	35,898	169,398	138,910	380,104
Admin Costs	314,950	315,000	315,000	315,050	1,260,000
Total	526,612	526,662	2,026,602	1,420,124	4,500,000





Advertising

	Annual Target	Targets	
	2021	Jan-Jun	Jul-Dec
LEISURE MEASURES			
Consumer Ad Measures			
TV Reach	NA	NA	NA
Print Reach	16,350,250	5,605,250	10,745,000
Digital Reach	214,497,272	•	214,497,272
Radio Reach	3,826,100	1,832,300	1,993,800
TV Gross Impressions	NA	NA	NA
Print - Total Audited Circulation	4,671,500	1,601,500	3,070,000
Digital Gross Impressions - Total Audience	104,363,816	1	104,363,816
Radio Gross Impressions	9,450,467	4,525,781	4,924,686
Out of Home Gross Impressions	6,736,800	•	6,736,800
Travel Trade Ad Measures			
Print - Total Audited Circulation	8,900	NA	8,900
Digital Gross Impressions - Total Audience	31,150	NA	31,150
Consumer Shows			
No. of Shows	4	2	2
Show Attendance	95,000	40,000	55,000

PR

	Annual Target	Targets	
	2021	Jan-Jun	Jul-Dec
Public Relations Measures			
No. of Media/PR Calls	190	95	95
No. of Press Releases Issued	24	12	12
Publicity Value			
Print	1,330,000	\$330,000	\$1,000,000
Online	3,699,600	\$1,599,600	\$2,100,000
Broadcast	10,180,000	\$3,200,000	\$6,980,000
Number of Impressions			
Print	3,090,000	1,050,000	2,040,000
Online	18,350,000,000	6,600,000,000	11,750,000,000
Broadcast	274,000,000	74,000,000	200,000,000
Media FAMs/Press Trips			
No. of Group Media FAMs	NA	NA	NA
No of Articles Generated	NA	NA	NA
No. of Individual Press Trips	5	NA	5
No of Articles Generated	10	NA	10

Travel Trade & Industry Collaboration

	Annual Target	Tarç	gets
	2021	Jan-Jun	Jul-Dec
Leisure Travel Trade			
Trade Shows			
No. of Trade Shows	2	0	2
No. of Appointments	340	0	340
Travel Trade FAMs			
No. of Travel Trade FAMs	2	0	2
No. of Participants	30	0	30
Trade Education			
No. of Trade Education Sessions	16	8	8
No. of Participants	2,550	1,200	1,350
No. of Agents Completed Online Training Program	3,300	1,500	1,800
Industry Collaboration			
No. of Meetings with Hawai'i Industry Partners	255	125	130
No. of Hawai'i Industry Partners Met With	405	196	209

Social Media

	Annual Target	Targets	
	2021	Jan-Jun	Jul-Dec
Social Media Metrics			
FACEBOOK			
Total Impressions Gained	5,790,000	1,710,000	4,080,000
Total Interactions Gained	570,000	210,000	360,000
Total Fan Count	121,300	120,750	121,300
Increase in Fans	900	300	600
Total Posts	127	55	72
INSTAGRAM			
Total Impressions Gained	3,556,536	1,036,536	2,520,000
Total Interactions Gained	265,440	97,440	168,000
Total Fan Count	148,200	141,200	148,200
Increase in Fans	12,800	5,600	7,200
Total Posts	215	95	120

MCI

	Annual Target	Targ	gets
	2021	Jan-Jun	Jul-Dec
MCI MEASURES			
MCI Trade			
Trade Shows			
No. of Trade Shows	4	0	4
No. of Appointments	150	0	150
MCI FAMs			
No. of MCI FAMs	2	NA	2
No. of Participants	30	NA	30
MCI Education			
No. of MCI Education Sessions	17	8	9
No. of Participants	2,720	1,370	1,350
No. of MCI Sales Calls	220	60	160
MCI Room Nights			
Total Citywide MCI Tentative Room Nights	2,000	NA	2,000
Total Citywide MCI Definite Room Nights	2,000		2,000
Total Citywide MCI New to Hawai'i - Definite Room Nights	2,000	NA	2,000
Total Single Property MCI Tentative Room Nights	16,800	5,250	11,550
Total Single Property MCI Definite Room Nights	14,000	*	9,000
Total Single Property MCI New to Hawai'i - Definite Room Nights	9,600	3,500	6,100

HTA KEY PERFORMANCE INDICATORS



HTA KEY PERFORMANCE INDICATORS

	Target
PPPD\$ (Japan)	Meet/exceed DBEDT Forecast for 2021: \$225.68
Total Expenditure (Japan)	Meet/exceed DBEDT Forecast for 2021: \$1.16 Billion
Visitor Satisfaction - Met/Exceeded Trip Expectation	Improve Score from 2019: Met: 54.3% Exceeded: 43.9%
Resident Sentiment - Tourism has brought more benefits than problems - strongly/somewhat agree	Improve Score from 2019: 58%





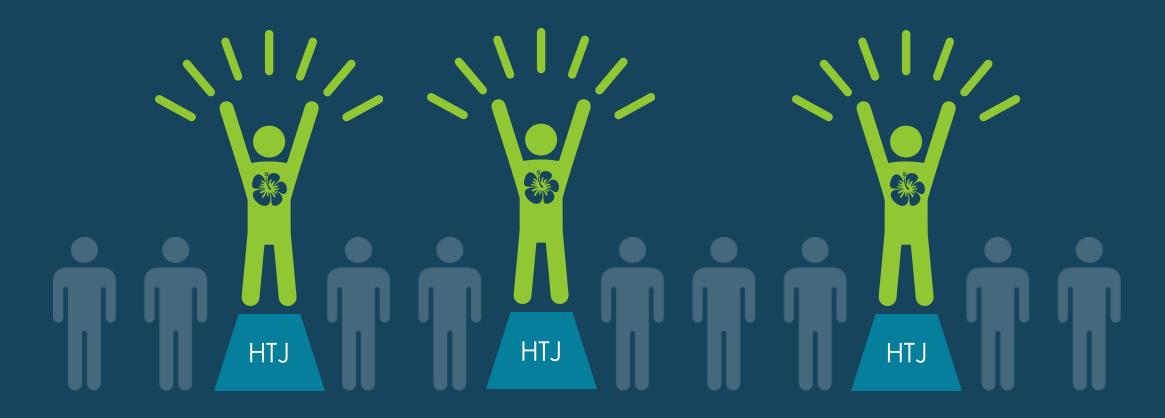


#1 Turn industry shutdown into an opportunity





#2 Focus on our most valuable visitors – pono travelers



Cultivate high-value, mindful, responsible travelers



#3 Collaborate to drive a path to economic recovery

