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7TH ANNUAL STRESS TESTING EUROPE

12-13 NOVEMBER, 2019 | LONDON

Keeping up with emerging trends and utilising stress testing as a tool for driving strategic business decisions

2019 HIGHLIGHTS INCLUDE:

REGULATION Managing global requirements and jurisdictional variations

EFFICIENCY Improving capabilities internally to deliver a more comprehensive way to increase the efficiency

IFRS 9 Accessing the alignment to better understand the impact on provisioning and capital allocation

> **ICAAP & ILAAP** Increasing interaction and integration for a unified view of impacts

REVERSE STRESS TESTING Using as a tool to measure and understand losses and business performance

CLIMATE CHANGE Incorporating environmental, social and governance risks to stress tests

NON-FINANCIAL RISK Modelling techniques to determining economic impact

> TECHNOLOGY Leveraging opportunity of emerging technology in a framework

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Jerome Henry DG Macroprudential Policy and Financial Stability **ECB**





CPD ACCREDITATION:







Cecilia Gejke Chief Risk Officer East-West United Bank S.A



HEAR FROM 20+ STRESS TESTING

PROFESSIONALS INCLUDING:

Etienne Varloot Global Head of Market and Counterparty Risk **Credit Agricole**

David Aikman

of Division

Technical Head

Bank of England

Giorgio Bocchi

Managing Director,

Bank of America

Merrill Lynch

GBAM Model Risk Officer

tte



Pradyumna Javalekar ED, Head of CVA Stress Testing JP Morgan Chase

Gianluca Canatalupi

Head of Enterprise

Risk Management,

Management

Credit Suisse

Dilip Singh

Stress Testing

Harry Petersen

Risk Analytics

Program Manager

Director,

Barclays

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WHY ATTEND?

Stress Testing in Europe continues to grapple with keeping up with emerging trends and using these tools in practice to produce informed business decisions. As the stress testing industry matures and global regulatory expectations are better understood, the focus shifts towards BAU and managing stress testing on a continual basis.

The 7th Annual Stress Testing Summit looks to provide a platform for increased networking and discussion with industry leaders to review advances in stress testing in order to stay ahead. In an era of continual regulatory change, competition and technology developments, stress testing should be seen as a tool to better understand and manage risks.

Join us on 12-13 November in London to network and interact with peers across two days of interactive case studies, presentations, panel discussions, networking breaks and more.

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QRM will be participating at the forthcoming Stress Testing Europe Summit.

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Advance your branding, awareness, industry expertise, thoughtleadership and lead-generation at the upcoming the 7th Annual Stress Testing Europe.

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AGENDA DAY ONE | 12 NOVEMBER

08:00 REGISTRATION AND BREAKFAST

08:50 CHAIR'S OPENING REMARKS

Petr Zemcik, Senior Director - Economics & Business Analytics, Moody's Analytics

REGULATORY REQUIREMENTS – PANEL DISCUSSION 9:00 Managing global stress testing requirements and jurisdictional variations

- Non alignment across global regulators
- Inefficiencies for banks and supervisors
- A way forward for greater efficiency and value addition Meeting data and IT requirements
- Going beyond regulatory requirements to effectively contribute to steering
- Managing at a legal entity level in consistency with Group level Marc Irubétagoyena, Head of Group Stress Testing and Financial Synthesis,

BNP Paribas

Gregoire Babin, Executive Director, Wholesale Credit Analytics and Solutions, JP Morgan Chase & Co.

Dr. Volker Weis, Head of Group Stress Testing ERM, Deutsche Bank AG Christian Waltersdorf, Senior Manager, Deloitte GmbH

NON- FINANCIAL RISK

9:50 Exploring modelling techniques for non-financial risk and stress testing

- Uncertainty and risk Modelling techniques, properties and pitfalls
- Expert judgments & the Bayesian appraoch
- Truning a scenario analysis into economic impact

Alexander Von Felbert, Head of Risk Controlling, Airbus Bank

10:30 MORNING REFRESHMENT BREAK AND NETWORKING

CLIMATE CHANGE

11:00 Stress testing climate change: Incorporating environmental, social and governance risks to stress tests

- Addressing across teams and risk types Implementing in a stress test approach
- Aligning with risk policies
- Communicating to investors and the board
- Assessing physical risk
- Assessing credit impact of carbon transition companies
- Top down and bottom up approaches to identify key risks

David Aikman, Technical Head of Division, Bank of England

11:40 ESG standards - from consciousness to regulation to stress testing impacts

- Increased investor awareness and attention of ESG including climate change and pollution impacts
- Regulatory attention with Bank of England announcements and European Commission text proposals (MiFID changes)
- Integrating ESG in investment proposals and offering in decision process Impact on the way the sell-side handles ESG requirements
- Incorporating an ESG framework into capital and stress testing processes

Xavier Pujos, Managing Partner, Sionic

12:20 LUNCH BREAK AND NETWORKING

13:20 Sector level stress testing approaches for Corporates credit portfolio

Nadège Grennepois, Partner, Risk Advisory, Deloitte

MODEL RISK – PANEL DISCUSSION

14:00 Managing global model risk requirements and demonstrating effective controls

- SS318 compliance Underlying calculations
 - Model requirements: SS318, TRIM, SR 7-11 etc.
 - Defining models internally
 - Building a full model inventory for full oversight Incorporating model risk into risk appetite

Etienne Varloot, Global Head of Market and Counterparty Risk,

Crédit Agricole

Giorgio Bocchi, Managing Director, GBAM Model Risk Officer, Bank of America Merrill Lynch

14:50 Demonstrating governance processes of model risk for effective challenge at Board level

- Understanding models at board level to satisfy risk requirements Articulating limitations of models to the board
- Challenging aggregate results of models Demonstrating a robust review and challenge governance process
- Keeping governance in the first line
- Managing tension under senior managers regime
- Where does ICAAP and ILAAP sit within an institution?

Ying Hu, Director, Head of Risk Analytics, SMBC Europe Limited

15:30 AFTERNOON REFRESHMENT BREAK AND NETWORKING

DATA

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16:00 Data integration into a group wide framework for stress testing and leverage of its value

- pectations in terms of data for stress testing
- Output quality dependency on input data quality in a BCBS 239 context Merging inputs across systems: creating a common data source
- Data technologies available
- Approaches to standardise and normalise data across businesses
- Classifying data according to importance to prioritize
- Reaching final decision and output from testing
- Leverage the framework for other uses

Marc Irubétagoyena, Head of Group Stress Testing and Financial Synthesis, **BNP** Paribas

16:40 Leveraging outcome of alignment of IFRS 9 and stress testing to better understand impact on provisioning and capital allocation

- Impact of macroeconomic assumptions Addressing sensitivity in model but not accounting Using methodology on a day to day basis Uses of IFRS 9 and US CECL for monitoring and making business decisions
- Bringing losses into day one with foresight of the full extent of the scenario
- Realistic nature of numbers with perfect foresight
- Reflecting in balance sheet and deriving steering actions

Clare Kelly, Head of Prudential Forecasting, Lloyds Banking Group

17:20 CHAIR'S CLOSING REMARKS ------

17:30 END OF SUMMIT

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AGENDA DAY TWO | 13 NOVEMBER

8:15 REGISTRATION AND BREAKFAST

08:50 CHAIR'S OPENING REMARKS

Xavier Pujos, Managing Partner, Sionic

9:00 The European Banking Landscape: What's Next?

- Evolving IFRS 9 Practices
- Complementary normative and economic perspectives under ICAAP Climate Change Trends
- Looking forward

Burcu Guner, Senior Director, Moody's Analytics

REGULATION

9:40 Building a framework to combine internal and regulatory stress tests to gain a full view of risk

- Incorporating different types of risk Building a consistent scenario that addresses specific risks E.g. cyber attacks
- Difference between generic and board risk types
- Deriving value from stress tests
- Writing a storyline that fits the business model
- Deriving results from a macroeconomic story Translating external indicators to internal stress indicators
- Reacting to and managing stress - Convincing front office to commit time

Nigel Milbank, Head of Stress Testing Delivering, RBS

10:20 MORNING REFRESHMENT BREAK AND NETWORKING

STRATEGIC PLANNING 10:50 Using stress testing as a value adding tool to drive decision

making and strategic planning

- Changes to risk factors based on increased technology use Changes of behaviours in markets
- Investment in tools, processes and people Strategic relevance of stress testing
- Aligning results with strategy and direction of business Identifying weaknesses and vulnerabilities and what action to take

Edmund Bosworth, Head of Capability and Controls, RBS

11:30 Integrating EBA stress test into balance sheet management practices

- EBA stress test prescribes series of constraints on key risk components. These constraints may distort the economic realities of Balance sheet management practice.
- To understand impact of these constraints on capital requirements, an integrated process is required to capture Balance sheet interaction across scenarios, and use it as a basis to understand, plan and communicate institute's true capital position

Matt Miller, Client Relationship Manager, QRM Imran Mahmood, Client Relationship Manager, **QRM**

12:10 LUNCH BREAK AND NETWORKING

EFFICIENCY – PANEL DISCUSSION 13:10 Improving capabilities internally to deliver stress tests in a more comprehensive way and increase the efficiency of

stress testing

- Can stress testing be embedded into a consistent framework Creating a model platform to automate and optimise processes
- Automation of creation and execution of stress test models
- How to handle complex products in stress testing
- Collaboration across the bank
- Developing databases
- Understanding results and application to real world examples Understanding market behaviours
- Working with business lines to understand characteristics of portfolios

Sunil Verma, Head of Market Risk Stress Testing Methodology, UBS Harry Petersen, Program Manager Risk Analytics, Cooperatieve Rabobank U.A.

Akash Shah, Head of Market and Liquidity Risk, Shawbrook Bank Gianluca Cantalupi, Head of Enterprise Risk – International Wealth Management, Credit Suisse

Pradyumna Javalekar, Executive Director, Head of CVA Stress Testing, JP Morgan Chase & Co.

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BREXIT

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14:00 Using stress testing as a tool to prepare for Brexit and review potential economic impacts across markets

- Geopolitical scenario Brexit: Impact on UK market
- Impact on key sectors Access to market
- Preparing for shocks to the UK market
- Contagion across other markets
- Investor movement and liquidity
- How does a potential UK election impact Brexit outcomes

Imran Syed, Market Risk Stress Testing, UK Entities, Credit Suisse

14:40 Stress-testing banking systems: a comparative assessment with a focus on scenario design

- Variations of stress test designs across institutions Tailoring based on micro or macro prudential objectives
- Characterising exercises based on governance, operational implementation and outcomes
 - Review of stress tests conducted for the Euro area, Japan, Switzerland, and the US and features associated with specific objective
- Designing underlying scenarios: Issues and decisions to be taken Issues to be addressed comprise:
- - Risk drivers and narrative - Models used to generate macro or financial variables
 - Gauging severity
 - Number and type of scenarios to use as well as generating scenarios for reverse stress tests or policy calibration

Jérôme Henry, Principal Adviser - DG Macroprudential Policy and Financial Stability, European Central Bank

15:20 AFTERNOON REFRESHMENT BREAK AND NETWORKING

REVERSE STRESS TESTING

15:50 Implementing and leveraging reverse stress testing as a tool to understand losses and measure regulatory and business performance

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Link with ICAAP and ILAAP

- Relation to resolution planning and scenario design
- Using to calibrate and define resolution plan
- How to implement and use reverse stress testing
- EBA guidance on conducting reverse stress test
- Understanding objectives and uses
- Living Wills to determine contingency plans Ring fencing retail business to strengthen capital in a recession

Antoine Bezat, Head of Stress Testing Methodologies, BNP Paribas

TECHNOLOGY – PANEL DISCUSSION 16:40 Integration of AI and machine learning to apply a broader

- spectrum of appropriate shocks to individual portfolios
 - Applying shocks relevant to market risk sectors
 - Using machine learning to come up with appropriate shocks Human involvement to assess how realistic a scenario is
 - Performing individual analysis on portfolios
 - Offering diversity in scenarios available
 - Looking beyond normal risk factors

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Running pattern analysis on a broad range of scenarios

Assad Bouayoun, Director in Quantitative Research Department, Daiwa Capital Market

Cecilia Geike, Chief Risk Officer, East-West United Bank S.A

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		17:20	CHAIR'S C	LOSING REMARKS	

17:30 END OF SUMMIT

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2019 SPEAKERS -

Ying Hu

Analytics



David Aikman Technical Head of Division Bank of England



Gregoire Babin Executive Director, Wholesale Credit Analytics and Solutions JP Morgan Chase & Co.



Antoine Bezat Head of Stress Testing Methodologies **BNP** Paribas



Giorgio Bocchi Managing Director, GBAM Model Risk Officer, Bank of America Merrill Lynch



Edmund Bosworth Head of Capability and Controls RBS



Assad Bouayoun Director in Quantitative Research Department Daiwa Capital Market



Gianluca Cantalupi Head of Enterprise Risk - International Wealth Management **Credit Suisse**



Cecilia Gejke Chief Risk Officer **East-West United** Bank S.A



Burcu Guner Senior Director - Sales Manager **Moody's Analytics**



Jérôme Henry Principal Adviser - DG Macroprudential Policy and Financial Stability **European Central Bank**



Dilip Singh Director, Stress Testing Barclays

Head of Market and

Shawbrook Bank

Akash Shah

Liquidity Risk



Marc Irubétagoyena Head of Group Stress Testing and Financial Synthesis **BNP** Paribas

Pradyumna Javalekar

of CVA Stress Testing

Head of Prudential

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Testing, UK Entities Credit Suisse

Market Risk Stress

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Dr Martin Marchesi Head of Stress Testing & Credit Projection Intesa Sanpaolo

Clare Kelly

Forecasting



Nigel Milbank Head of Stress Testing Delivering RBS

Harry Petersen

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Christian Waltersdorf

Senior Manager

Deloitte GmbH



Alexander Von Felbert Head of Risk Controlling Airbus Bank



Petr Zemcik Senior Director -Economics & Business Analytics Moody's Analytics



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