



DEVELOPING A

# GRANDER CAYMAN

*A Blueprint for the Future*



*A Special Advertorial Section for 'Grand Cayman Magazine'*



# DEVELOPING A GRANDER CAYMAN



PHOTO BY COURTNEY PLATT

**T**imes are changing – and Cayman is changing with the times. Major projects earmarked for the country are about to transform the landscape, and economy, of the Cayman Islands. Indeed, the groundwork is being laid to build a “Grander Cayman” to ensure a more diverse and prosperous future.

From Dr. Devi Shetty’s cutting-edge healthcare city and the new downtown port to the groundbreaking mega-development deal with the Dart Group and construction of a commercial “free zone” business park, the island of today will not be the island of tomorrow. Times are indeed changing – for the better.

Weathering the global financial storm that left few countries unscathed, Cayman is once again poised for growth, and better times. Innovation, energy, and vision are key to building a brighter tomorrow. A lengthy list of major developments slated to begin over the next few years – some already under way – promises new opportunities and direction for Cayman, not only for today

but well into the future. It will allow generations to come to continue to tell Cayman’s growing success story.

The history of the Cayman Islands is a tale of rapid growth. The foundation was laid in the mid-1960s when legislation was passed to take advantage of the country’s status as a tax-free jurisdiction, ushering in the start of the country’s ascent into the financial services realm. As infrastructure developed, it helped fuel the growth of Cayman as a world-class offshore financial center, and as a first-class tourism destination. But as times change, Cayman can no longer sit back and rest on these two economic laurels – diversification is key.

That’s why these projects are a welcome addition to the islands. They provide opportunity, stimulus, and growth – and a solid way forward to building a “Grander Cayman.”

#### **Dart Deal**

The signing of a mega-deal between government and the Dart Group means a sig-

nificant stimulus to the economy. The largest public-private deal ever reached in Cayman’s history will see the Dart Group spending \$1.2 billion over the next 20 years or so. It anticipates spending US\$415 million in direct investment over the next five years, with US\$200 million to be spent in the next two years.

Among the projects are the redevelopment of the former Courtyard Marriott Hotel, the extension of the Esterley Tibbetts Highway into West Bay and funding for community projects including schools, district parks, and affordable homes. Dart will also cap and remediate the George Town landfill – known as “Mount Trashmore” – and provide land for a new solid waste management site.

This far-reaching partnership signals a new era for Cayman.

#### **Health Tourism**

Thanks to the vision of Dr. Devi Shetty, a new type of tourism in Cayman will soon come on stream: medical travel. The world-renowned cardiologist revo-



(Left) Aerial view of George Town, Grand Cayman. (Above and Right) An artist's rendering of Cayman Enterprise City.



lutionized medical care in India by introducing high-quality, low-cost treatments at his pioneering private hospitals. The surgeon, who served as Mother Teresa's private physician, is now bringing that successful model here.

The Narayana Cayman University Medical Center will include a 2,000-bed hospital, a research facility, a teaching facility, and an assisted living facility. The hospital will target mainly American patients seeking discounted medical care. The first phase of the \$2-billion project is expected to break ground by the end of this year, with 140 beds opening in early 2013. The healthcare city will be constructed over the next 15 years. Touted as Cayman's third economic pillar, this significant private sector initiative spells jobs and continued growth for the country.

#### In the Zone

Another exciting new "city" is also in the works – Cayman Enterprise City. This special economic zone focusing

on knowledge and technology is expected to create thousands of jobs and bring new investment. The commercial business park would feature five main campuses: an Internet Park, a Biotech Park, a Media Park, a Global Commodities Park, and an International Academic Park. No manufacturing or engineering will take place, and companies locating there would not be allowed to compete locally, but instead have a global focus.

Among the benefits for companies setting up shop in this zone: no income tax, no corporate tax, no capital gains tax, 100 per cent foreign ownership, 100 per cent repatriation of profits, reduced work permit fees, and no import duties on most items.

Construction of the first phase of the three-phase project is slated to begin in January of 2012, and be completed in 18 months. The developer, Hon Development Company LLC, intends to build 500,000 square feet of leasable space by 2016.

Special economic zones are found throughout the world, and Enterprise City would be the first of its kind in the Caribbean.

#### Infrastructure Developments

Sophisticated and up-to-date infrastructure is key to remaining competitive, promoting investment and growth to build a vibrant economy and quality of life.

The need for a cruise ship berthing facility in the downtown harbor remains a priority. Plans are in motion to expand the dock to allow large cruise ships direct access, thus eliminating the need to use smaller tender boats to ferry passengers from the cruise ship to the harbor. This would make Cayman more competitive as the cruise lines choose to go where their passengers have the best experience. As tourism continues to rebound, it's the right time to take action.



WaterColours, an exclusive enclave of luxury condominiums, under construction on Seven Mile Beach.



Crystal Cove, South Beach-style homes being built on strata-free lots in fashionable Crystal Harbour.

The government is also looking into improving facilities at the Owen Roberts International Airport, including extending the runway for long-haul carriers from Europe and elsewhere. Alternatively, the airport might be relocated to a more suitable location. Roadway projects are also in discussion, including a new road into the eastern districts.

Developer Joseph Imparato is proposing a multi-purpose world-class seaport in Cayman's East End. He says the East End Sea Port would pave the way for new jobs and new industry for generations to come. Not only does the

project offer ample opportunity for Cayman to diversify its economy, but will also build important infrastructure for the future, he notes. When complete, the multi-million dollar mega-project would include a cruise ship home port; a mega yacht marina; hotel and shopping area; a hydrocarbon storage facility; a commercial cargo port; and a cargo transshipment facility. With the environmental Impact Study completed earlier this year and delivered to the Department of Environment, discussions are ongoing.

Also, local businessman Mario Rankin is exploring the possibility of

bringing a small oil refinery to Grand Cayman. Through his company, Navitas, he is working with Ventech Engineering, Inc., out of Pasadena, TX, to locate a modern refining facility close to the CUC plant.

#### Luxury Developments

Cayman's skyline is going higher. Major changes to Grand Cayman's Development and Planning Law mean that developers along the Seven Mile Beach corridor can build structures up to 10 storeys. The previous height restriction was seven. Building height restrictions were also increased slightly



The proposed East End Seaport would bring economic stimulus to the eastern districts.

**A lengthy list of major developments slated to begin over the next few years – some already under way – promises new opportunities and direction for Cayman, not only for today but well into the future.**



Medical tourism, a promising new industry for the Cayman Islands.

in beach resorts and residential areas in other parts of the island. It means more space for higher ceilings, and larger floor areas in beach resorts, bigger living spaces – and better living!

Real estate brokers says these new regulations, introduced last year, can help spur economic growth and give momentum to the renewal and renovation of older properties on the beach – and around the island. Among the developments that decided to take advantage of the new legislation is WaterColours. Developers of the luxury condominiums, which are already under construction, modified the structure to include another three floors, going from six to nine storeys.

Among other projects moving forward is the residential phase of Camana Bay. The first phase, condos

and homes built along the waterway, is slated to begin by end of this year. The Ritz-Carlton's Dragon Bay development also continues to progress. More than 100 condos and homes are planned for Secret Harbour, with construction expected to begin this year. Oceana, located on the waterfront near George Town, is under construction, and will feature 15 luxury residences.

Other notable residential projects on tap include the construction of 28 three-bedroom beachfront homes at Rum Point Club Condominiums, Opus I and II at Prospect Point, and Crystal Cove in Crystal Harbour.


#### **Other Signposts**

Other news on the development front include the redevelopment of the Yacht

Club and construction of a new National Gallery off of the Harquail bypass.

Cayman's dive industry received a significant boost earlier this year with the sinking of the *USS Kittiwake*, a 1945-vintage rescue submarine. The naval ship was sunk just off Seven Mile Beach to create an artificial reef.

The massive ship now rests on the sandy bottom of the sea, attracting marine life along with thousands of divers and snorkelers. This new attraction is capped off with Seven Mile Beach being named among the Top 10 best beaches in the world by the influential travel site, TripAdvisor.

With all these projects in the wings, it's clear that confidence and forward-thinking has returned. It's time for change – and this change is good. 



# What Dr. Shetty's 'Healthcare City' Will Mean for the Cayman Islands



Artist rendering of Phase One of the hospital at the new Narayana Cayman University Medical Center

When ground is broken later this year for the Narayana Cayman University Medical Center, it will usher in a new era of employment, education, and economic opportunities for the people of the Cayman Islands.

To embrace a medical metaphor, it could prove to be an “economic life-saver.”

Narayana Cayman is the vision of renowned Indian philanthropist and heart surgeon Dr. Devi Shetty, a healthcare pioneer who revolutionized the medical industry in India, where he operates a large network of high-quality, high-volume, low-cost private hospitals.

The Cayman complex will generate thousands of good jobs, provide unprecedented educational and training opportunities for Caymanians in the healthcare field, and generate billions of dollars in direct and spinoff benefits to government and the local economy.

The 15-year project planned for Cayman will at maturity include a 2,000-

bed tertiary-care hospital, a medical research unit, a medical education facility, a wellness and recovery facility, and an assisted-care living community. Dr. Shetty has committed \$2 billion to build the healthcare city, which would make it the largest capital project in Cayman history. By 2026, it is expected to employ 2,300 Caymanians, including 90 doctors, 900 nurses, and 1,300 technical and support staff.

The first phase, which will open in early 2013, of course, begins more modestly. In its first year of operation, the hospital will include 140 beds and will cater to 80-100 patients per day (expanding to more than 1,400 a day when fully operational).

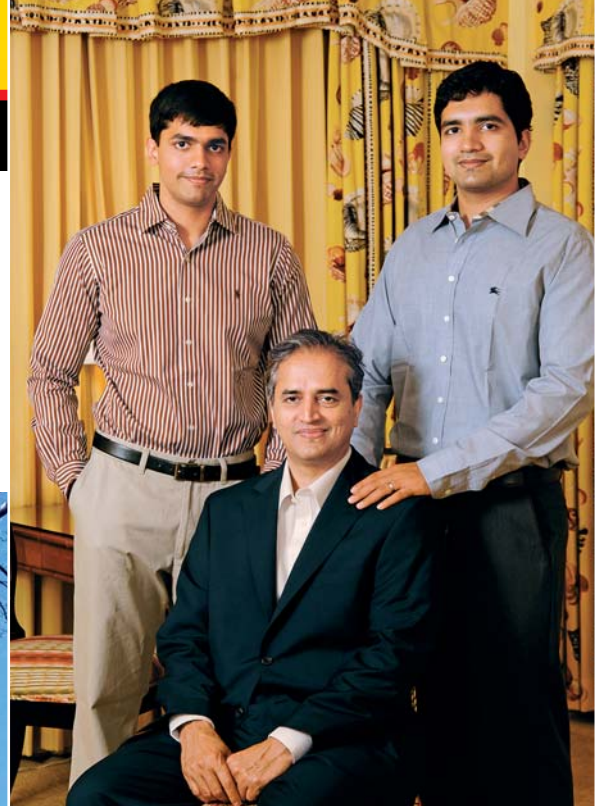
Importantly, the project will diversify the Cayman economy—medical tourism will join (and possibly surpass), financial services and leisure tourism.

Many existing businesses, including hotels, restaurants, telecom and utility companies, watersports operators, and transportation providers (to name just a

few) will benefit from the spinoff effects the medical complex will bring to the community. It will also create attractive opportunities for new businesses, for everything from supermarkets and cinemas to new residential housing projects.

At an early stage of the planning process, the Shetty Group employed Grant Thornton, the international accounting firm, to prepare a 15-year (the period of the build-out) economic forecast on how the Narayana Cayman complex will impact the Cayman Islands. Some highlights:

- Over the 15-year development of the project, the direct investment will be approximately US\$2 billion. This includes \$1.2 billion for the hospital, \$360 million for the university, and \$400 million for the assisted-care living facility.
- Beginning in 2011, \$100 million will be spent in Cayman in the first two years, including \$55 million in con-



**Dr. Devi Shetty with sons Varun, a physician, and Viren, a civil engineer, during a visit to Grand Cayman.**

struction and \$18 million in local labor.

- More than \$170 million will be derived in duties over the duration of the project.
- More than \$270 million will be spent on locally purchased materials during construction.
- More than \$300 million will be paid to local labor during the construction phases.
- Between the years 2011 and 2026, \$1.3 billion will be spent on consumables, and \$4.3 billion in total salaries will be recycled throughout the Cayman economy.
- By 2026, Cayman Airways revenue is expected to increase by 125 percent, and a significant number of hotel rooms will be added to the current inventory, generating another \$1.2 billion in construction spending. Also, many residences will have to be built for necessary staff. Restaurant revenues are expected to climb from the current level of \$14 million a year to \$319 million over the next 15 years.

### **The Perfect Industry, The Perfect Venue**

Medical tourism is one of the fastest growing segments of the healthcare industry. Patients are increasingly traveling outside their own countries to receive medical and surgical care, mainly because of affordability, accessibility, and, often times, a higher level of care.

Scott Edelstein, a healthcare counselor from the U.S.-based law firm Squire, Sanders and Dempsey, estimates that the value of global medical tourism will rise to \$100 billion in 2012 (up from \$60 billion in 2006).

Cayman, with its close proximity to the United States, political stability, and safe, clean environment, is ideally suited to host this growing industry.


Narayana Cayman will largely attract its patients from North and South America as well as the Caribbean region. According to a Deloitte report, an estimated 1.3 million Americans will seek medical care outside of the United States in 2011, growing to an estimated 1.6 million in 2012.

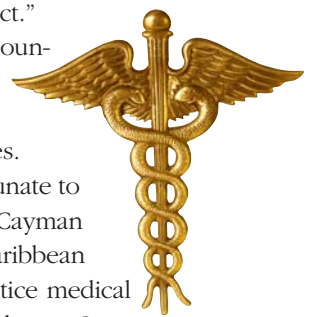
Cost savings can be significant. For example, the average cost for heart bypass surgery in the U.S. is \$144,000. In Cayman, the estimated cost will be \$40,000 to \$50,000.

“In today’s global economy, it makes sense for an informed consumer to consider high-quality, cost-effective care choices beyond borders,” says Vivian Ho, chief development officer with Medical Tourism Association, an international non-profit trade association.

Adds Ho, “For the host country and healthcare service provider, there are significant benefits from engaging in medical tourism including a favorable economic multiplier effect.”

Currently at least 50 countries are declaring medical tourism among their national industries. Cayman is especially fortunate to be hosting the Narayana Cayman complex since several Caribbean countries are trying to entice medical tourism projects to their shores. Soon Cayman will be counted among the leaders internationally in this burgeoning field.

However, Cayman also has one advantage that no other international venue can match: Our healthcare city will be headed up by one of the best-known, most respected, and most revered medical practitioners in the world—Dr. Devi Shetty. 



**Narayana Cayman**  
**University Medical Center**  
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**Kim Lund**  
Broker/Owner  
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kim.lund@remax.ky  
caymanlundteam.com



**James Bovell**  
Broker/Owner  
+345 945 1585  
james.bovell@remax.ky  
dreamfinders.com







## A New Economic Engine for the Cayman Islands

A new city is about to unfold in Grand Cayman.

It's called Cayman Enterprise City (CEC). This special economic zone focusing on knowledge- and technology-based industries is expected to create thousands of jobs and bring new investment and opportunity to the islands.

The commercial business park will feature five main campuses: an Internet Park, Biotech Park, Media Park, Global Commodities Park and an International Academic Park. No manufacturing or engineering will take place, and companies in the zone would not be allowed to compete locally but instead have a global focus.

The campuses are being developed in three phases, comprising 500,000 square feet of Class A office space. CEC will represent the largest technology, communications and commerce cluster in the region, and will host dynamic growing enterprises as well as giant global brands.

"CEC will be the premier free-market business environment in the western hemisphere featuring the benefits of economic freedom in a virtually tax-free environment," says CEO Jason Blick.

A special economic zone (SEZ) is a designated geographical area that has economic regulations and concessions that are more free-enterprise-oriented than the country's typical ones. The SEZ category covers a broad range of specific types of zones such as free ports, free trade zones and industrial parks. There are around 3,000 of these different types of economic zones operating in more than 120 countries.

CEC would be the first of its kind in the Caribbean, and unique in the world in that no other special economic zone has these five clusters of industries grouped together in one campus.

CEC offers highly attractive incentives to international businesses. These include: no income tax, no corporate tax, no capital gains tax, no foreign ownership restrictions, 100 per cent repatriation of capital and profits, reduced work permit fees and no

import duties on most items.

Its strategic location positions it as a gateway to the lucrative markets in North America and the emerging giants of South America. It also operates on the New York time zone – unlike the 9-hour difference in Dubai or 12 hours in Mumbai. Cayman's attractive lifestyle and high standard of living gives it another edge.

"The bottom line is that most SEZs around the globe simply can't offer all of the important components and the collective benefits that CEC brings, and this is proving to be a successful and unique selling proposition for Cayman Enterprise City," says Mr. Blick.

CEC's international business development team is launching a massive global business development drive to reach out to major companies, global brands and Fortune 500 companies in the Information Communications Technology (ICT) and bio technology fields to entice them to the multi-faceted park.

CEC aims to become a central intellectual property (IP) hub. IP law is developing rapidly in order to meet the challenges of the ever-increasing change in technology and no jurisdiction can afford to be complacent about how its legal system accommodates these changes. By introducing a best-of-breed solution to registering IP, the Cayman Islands can forge a new status as a knowledge-based intellectual centre.


The business development team is also reaching out to Cayman's buoyant financial services sector. Many of their corporate clients have an interest in establishing a presence in the zone, an approved model by the Organization for Economic Co-operation and Development.



Cayman Enterprise City is expected to attract major international corporations to its modern campus.

"I am delighted to say that we have already received very encouraging feedback from key influencers within Cayman's financial services industry who are very enthusiastic about the opportunities that CEC can bring their firms and their existing clients," says Mr. Blick. "Providing solutions, where their existing clients can take a physical presence within CEC that solves their ever-increasing concerns of the 'substance over form' issue."

CEC will not only help diversify the economy by introducing a new economic pillar in Cayman, but will also create spin-off jobs and economic benefits outside the zone. An economic impact report by KPMG released in February of 2011 determined that for every job created within the zone, one would be created in the Cayman economy outside the zone.

Construction of the first phase of the three phase project is slated to begin in Q1 of 2012. The developer expects to complete phase one of the project in 18 months. 

Find out more at:  
[www.caymanenterprisecity.com](http://www.caymanenterprisecity.com)  
 Tel: (345) 945-3722



# Building a Better Community

With a little help, spirits can soar. It's one reason Cayman Airways Limited (CAL) is actively involved in the communities it serves. As a responsible corporate citizen, the national flag carrier of the Cayman Islands knows how important it is to invest in the community and the people of the Cayman Islands – and beyond.

“We believe non-profit and charitable organizations are a catalyst for growth and change, providing social and economic balance in our communities,” says the airline’s Marketing and Public Relations Manager, Olivia Scott Ramirez. She said CAL donates hundreds of tickets annually for travel to and from its destinations, as well as other services such as air cargo, in support of charitable causes which reflect the airline’s own core values. “Such initiatives also help to build a sense of pride among our employees, whose own lives are often touched in one way or another by the company’s community outreach initiatives,” she noted.

CAL’s community support and outreach activities are generated through a new program called KXCommunity, which Mrs. Scott Ramirez explained focuses on youth and education, culture and the arts, and health and sports. “Our goal is to interact with the people in our communities through long-term, sustainable initiatives,” she said. “Cayman Airways has been serving the Cayman community now for 43 years, and our new KXCommunity initiative is our way of giving back and helping dreams and opportunities take flight.”

To find out more, or to apply to our KX Community program, email: [kxcommunity@caymanairways.net](mailto:kxcommunity@caymanairways.net). [www.caymanairways.com](http://www.caymanairways.com)



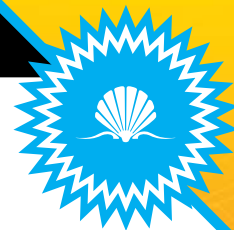
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## KX COMMUNITY



(From Top Left): The Brac Barracudas Swim Team gets a lift to compete on Grand Cayman; Cayman Brac artisans get a free ride to display their crafts at Art@Governor’s each year; CAL staff raises funds to support colleagues and others in need; CAL supports Cancer Awareness Initiatives; Sir Turtle as a celebrity guest at schools on International Reading Day; and young student Hasani Stewart is awarded for his prize-winning essay about Cayman Airways.



## Fueling Energy Solutions

An oil refinery in George Town will not only help fuel the local economy and lower the cost of living, but also provide long-term energy solutions for the Cayman Islands.

The Cayman Islands Refinery Project is a multi-faceted venture that has many spin-off benefits – including lowering gas prices and electricity bills, opening the door to exciting new industries, job creation and greater self-reliance as a nation.

Two companies are behind the vision: Ventech Engineers, Ltd., based in Houston, Texas, the manufacturer of the refining units; and Navitas Ltd., a wholly owned Cayman company. Because the venture will be Caymanian-owned, it means this new revenue stream will remain in the local economy. Currently, multi-national corporations supply petroleum products to the island, with revenues going offshore.

Creating a brand new pillar of the Cayman Islands economy, the refinery project would be the first privately owned company in Cayman that would benefit everyone across the board – businesses, residents and government – by lowering fuel-related costs and creating new industry.

Using cutting-edge, proven technology, the oil refinery would be environmentally sensitive, with zero emissions. The Co2 gas emissions would be recovered to supply greenhouse operations on island. Waste heat generated by the refinery would be also recovered and used to generate electricity.

The modular crude oil topping plant would be set up on 13 acres of industrial land behind Caribbean Utilities Company, and oil could be piped directly to CUC to power its generators. The utilities company is the largest consumer of petroleum products on the island, using about 33 per cent of the daily petroleum usage to generate electricity.

Rather than shipping Middle Eastern oil into Cayman bought from the United States as currently is the case, crude oil would be sourced regionally from Mexico and Colombia. This would help reduce costs associated with fuel transportation, savings that would be passed

on to the consumer. Excess gasoline, diesel, and liquid petroleum gas could be exported and sold to other countries in the region, creating another new revenue stream.

The refinery has the capacity to process 6,000 barrels of crude oil per day. Currently, the island burns 3,400 barrels of refined petroleum products a day. Eventually, the operation could expand to produce



Refinery tour in Houston, Texas in February 2011



Existing 6,000 barrel-a-day Refinery- Modular Unit in Texas ready for immediate shipment and assembly

up to 12,000 barrels a day. The refinery would produce aviation fuel, diesel fuel, fuel oil, kerosene, liquid propane gas and unleaded gasoline.

Currently, storage facilities for crude oil and refined products are at a capacity of about a two-weeks supply. When the refinery comes on stream, storage capacity would more than quadruple – adding an extra buffer during storms that could potentially cut off delivery and supply.


The refinery would produce aviation fuel locally to support long-haul and non-stop flights from destinations beyond the U.S. East Coast. The government is seeking to lengthen the airport runway to attract trans-Atlantic flights, and an adequate fuel supply is a key component to accommodate these flights.

A refinery would also allow government to attract new industries.

Once approved, construction on the project would start in March of 2012 and the plant, because of its modular components, could be up and running within 90 days. The project would create around 30 direct jobs and 150 indirect jobs on island.

Fuel import duty would remain in place, and would likely mean more revenue for the government as more oil than now would be imported once the project came on stream. The formation of a public-private co-operative would allow the government to put the revenues and royalties it collects into a fund for an annual “cash back” or dividend program.

Reducing the cost of living, lowering utility bills and gas prices while putting additional revenue in government coffers and paving the way for new industry and opportunity, the Cayman Islands Oil Refinery Project is a win-win development for everyone.

In the end, the project will go a long way to build a better, brighter future for the people of the Cayman Islands. If a refinery can operate in an environmentally sensitive and safe manner while at the same time create a new pillar of the Cayman Islands economy and lower the cost of living for everyone on the island – wouldn't you support it? 

Navitas Ltd.  
Website under construction



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# A Model of Health

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Trincay  
Medical Director  
Dr. Howard Deosaran

It's a model of health care in the Cayman Islands.

Trincay Medical Services is a state-of-the-art polyclinic, a multi-faceted health care facility housing a number of specialists under one roof. The center has a dedicated team of highly qualified physicians covering more than a dozen

medical specialties.

Trincay Medical Services is conveniently located in the new, highly elegant and rapidly-developing Camana Bay. Founded in January of 2005 by Dr. Howard Deosaran, what began as one medical office has expanded to include a variety of specialties: obstetrics and gynaecology; paediatrics; cosmetic medicine; psychiatry; urology, cardiology; dermatology; cardio-thoracic surgery; neurology; internal and family medicine; anaesthesiology; pain management; and ortholaryngology (ear, nose and throat). A medical laboratory and pharmacy will be completed by the end of 2011.

Trincay Medical Services prides itself on providing compassionate care, and focuses on the individual medical, social and emotional needs of each patient. The center's philosophy aims to foster equality among all patients, and provide outstanding service through access to affordable medical care. Trincay's vision is to practice preventative, personalized medicine that embraces today's cutting-edge technologies.

Trincay's team of physicians, nurses and support staff are highly committed to their patients, and are always accessible. Employing physicians and nurses who are talented, dedicated and highly competitive in their field, the Trincay team comes from all over the world. Employees speak and practice in a variety of languages including English, Spanish, Filipino, French, German, Hungarian, Polish and Russian.

With vast experience and expertise, Trincay is your partner in maintaining good health.

## ABOUT US

Medical Director Dr. Howard Deosaran is from Trinidad and attended high school in Canada. He acquired a bachelor of science in physiology from Oklahoma State University, and then attended medical school at the Medical University of Pécs, Hungary. He completed his post-graduate studies in obstetrics and gynaecology at the University of the West Indies, Jamaica. Thereafter, in Antwerp, Belgium, Professor Bruno Van Herendale's department granted Dr. Deosaran a fellowship and he trained in minimally invasive surgery (laparoscopic surgery). He then gained infertility management training in Houston, Texas. Dr. Deosaran graduated from the Cayman Islands Law School with a LLB (Hons) in 2008.

Deputy Medical Director Dr. James Robertson is originally from Wales and has practiced paediatrics for over 20 years in the United Kingdom. For 13 years he jointly ran a neo-natal (pre-mature baby) unit. Dr. Robertson is trained in paediatric cardiology and cares for children from birth to 16 years. He has worked at Trincay for the past two years and "loves the balance of work and play that is possible in Cayman."

One of Trincay's senior physicians, Professor Howard Spencer, is a cardio-thoracic surgeon, and former Dean of the University of West Indies, Bahamas. Dr. Spencer is the creator of the first Cardio-thoracic Department in the Caribbean and performed the first open-heart surgery in Jamaica.

Another senior physician, Dr. Carlos Sedano, is the resident cosmetic surgeon on the island and has over 30 years of experience in his specialty.

The newest addition to Trincay's medical team is resident psychiatrist Dr. Blanca Bolea-Alamañac, who completed her specialty training in Madrid, Spain. She has more than 10 years of experience caring for patients with mental health problems. Her vast field of interests includes patients with depression, anxiety, bi-polar disorder, eating disorders, and alcohol and gambling addiction. She also has sub-specialty training in ADHD.

All of the above physicians are enthusiastic to contribute their expertise and service to the Cayman Islands' community and are currently welcoming new patients. ☀

## TCMS business hours are:

Monday-Friday 8:00am to 5:00pm  
and Saturday 8:00am to 12:00pm.

TCMS warmly welcomes any walk-ins, and accepts all medical insurance, including CINICO referrals.

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- Anaesthesiology
- Pain Management
- Ortholaryngology  
(ear, nose and throat)



## TRINCAY MEDICAL SERVICES PHYSICIANS:

**Dr. Howard Deosaran**  
BSc, MD, DM, FACOG, LLB (HONS)  
SPECIALIST CONSULTANT  
Obstetrician/ Gynaecologist  
Medical Director

**Dr. James L. Robertson**  
MB, CHB, MRCP (PAEDS)  
SPECIALIST CONSULTANT  
Paediatrician/Neonatologist  
Deputy Medical Director

**Dr. Howard W. Spencer**  
CD, MB, BS, FRCS (Ed.), FACS.MPH (UWI)  
SPECIALIST CONSULTANT  
Cardiothoracic Surgeon

**Dr. Carlos Sedano**  
MD, FRCPS (SPAIN)  
Cosmetic Medicine

**Dr. Blanca Bolea-Alamañac**  
MD, PSYCH (Specialist Registry GMC-UK)  
Specialist Consultant  
Psychiatrist

**Dr. Johanna Kregiel**  
MD, PhD. (Specialist Registry GMC-UK)  
Specialist Consultant  
Adult Cardiologist, Paediatric Cardiologist  
Paediatrician

**Dr. Johannes Wejbor**  
Dr. Med., CCST (Specialist GMC-UK)  
Consultant Anaesthesiologist