## HORIZON BANCORP, INC.

## A NASDAQ Traded Company - Symbol HBNC

INVESTOR PRESENTATION | OCTOBER 28, 2020

## Important Information

## Forward-Looking Statements

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## Non-GAAP Measures

Certain non-GAAP financial measures are presented herein. Horizon believes they are useful to investors and provide a greater understanding of Horizon's business without giving effect to non-recurring costs and non-core items. For each non-GAAP financial measure, we have presented comparable GAAP measures and reconciliations of the non-GAAP measures to those GAAP measures in the Appendix to this presentation. Please see slides 38-50.

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## Corporate Overview

- Profitably grew and strengthened balance sheet
- Net income increased $>38 \%$ during the quarter
- Pre-tax pre-provision income increased $>12 \%$
- Average earning assets up >2\% compared to linked quarter
- Record mortgage volume and record gain on mortgage loan sales of $\$ 8.8$ million for the period
- Continued solid asset quality metrics, with NPAs/total assets of $0.55 \%$ at September 30, 2020
- Disciplined expense management, with annualized non-interest expense to average assets ratio of $2.30 \%$ and efficiency ratio of 55.6\%

| (\$000s except per share data) | 3Q20 | Change \% vs.2Q20 3Q19 |  |
| :---: | :---: | :---: | :---: |
| Income Statement |  |  |  |
| Net interest income | \$43,397 | 0.9\% | (0.2)\% |
| Non-interest income | \$16,700 | 50.1\% | 45.0\% |
| Reported net income | \$20,312 | 38.8\% | (1.1)\% |
| Diluted EPS | \$0.46 | 39.4\% | 0.0\% |
| Diluted EPS | 55.6\% | (0.6)\% | (0.9)\% |
| Efficiency ratio |  |  |  |
| Balance Sheet |  |  |  |
| Average earning assets | \$5,251,611 | 2.7\% | 13.6\% |
| Average total loans | \$4,010,003 | 2.8\% | 10.0\% |
| Average total deposits | \$4,330,863 | 2.5\% | 9.6\% |
| Credit Quality |  |  |  |
| Non-performing assets | \$31,655 | 3.1\% | 36.4\% |
| NPA ratio | 0.55\% | 2 bps | 10 bps |
| Net charge-offs to avg. loans for the period | 0.02\% | 1 bps | 0 bps |
| Capital |  |  |  |
| Tangible book value per share | \$11.29 | 3.9\% | 9.5\% |
| Book value per share | \$15.28 | 2.7\% | 6.9\% |
| Dividends payout ratio | 26.1\% |  |  |

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## Seasoned Management Team



## Craig M. Dwight

Chairman \& CEO

- 41 Years of Banking

Experience

- 21 Years as President or CEO of Bank


Mark E. Secor
Executive VP \& CFO

- 31 Years of Banking \& Public Accounting Experience
- 11 Years with Horizon as CFO Executive Vice President of Horizon



## Dennis J. Kuhn

EVP \& Chief Commercial
Banking Officer

- 35 Years of Banking Experience
- 10 Years with Horizon, 2 years as Chief Commercial Banking Officer


James D. "Jim" Neff
President

- 42 Years of Banking Experience
- 2 Years as President
- 19 Years as Senior Mortgage and

Retail Credit Officer


## Kathie A. DeRuiter

EVP \& Senior
Operations Officer

- 30 Years of Banking and Operational Experience
- 19 Years as Senior Bank Operations Officer



## Todd A. Etzler

SVP , Corporate Secretary
\& General Counsel

- 28 Years of Corporate Legal Experience and 9 years of General Counsel Experience
- 3 Years as SVP and General Counsel


## SEASONED LEADERSHIP

- Executive team has collectively >200 total years' banking experience

Horizon's middle management team on average has >25 years of banking experience

Horizon's employees
understand the value of work

14 mergers and 11 organic expansions completed in last 16 years

## A History of Profitable Growth

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Extensive and Diligent M\&A Expertise Supplements Organic Growth

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11 Organic Expansions
14 M\&A
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2002-2007
Organic M\&A

- St. Joseph, MI • Anchor Mortgage
- South Bend, IN • Alliance Financial
- Elkhart, IN
- Merrillville, $\operatorname{IN}$


Columbus location closed February 2018.

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Built to Outpace GDP \& Industry Over Long-Term
Assets expected to grow 3\%-4\% during 2020 and remain stable in 2021, ex. PPP

## Well-Established Long-Term Goals

Meaningfully outpace GDP and industry
~50/50 growth organic/acquired
Organic growth of $\geq 3 \times$ GDP growth

2009-2019
$14 \%$ average asset growth
4.7x GDP
3.3x banks

2014-2019
$20 \%$ average asset growth
5.2x GDP
5.2x banks


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## Diversified \& Attractive Footprint



## Serving the Right Side of Chicago

Headquartered in Michigan City, IN, with 73 locations in attractive markets in Indiana and Michigan

Double commuter track addition to the South Shore train lines supports growth in Northwest Indiana, which offers proximity to Chicago, with lower taxes and cost of living

Major colleges and universities throughout footprint, including Notre Dame University, Purdue University, University of Michigan and Michigan State University

INDIANA
9/30/20 Loans: \$2.2B
$61 \%$ of Loans

MICHIGAN
9/30/20 Loans: \$1.4B
$39 \%$ of Loans

## Multiple Revenue Streams Diversifies Risk

Retail Banking
Business Banking

Mortgage Banking
Wealth Management

Complementary Revenue Streams that are Counter-Cyclical to Varying Economic Cycles

Note: Total loan figures for Indiana and Michigan are as of 9/30/20 and do not include Mortgage Warehouse.

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## Attractive \& Stable Midwest Markets

## Top 5 Markets by Deposits




- Double commuter track addition to the South Shore train lines
- High cost of living in Chicago
- Population density of Chicago

| Southwest <br> Michigan* <br> (Growth) | Lafayette, IN <br> (Growth) |
| :--- | :--- |
| 8413M Deposits |  |$\quad$| \$322M Deposits |
| :--- |


|  | Michigan City, IN <br> La Porte, IN | Indianapolis, IN | Northwest <br> Indiana | Southwest <br> Michigan* | Lafayette, IN |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Median HHI | $\$ 53,255$ | $\$ 65,306$ | $\$ 74,285$ | $\$ 58,856$ |  |
| '20 - '25 HHI Growth | $6.8 \%$ | $11.2 \%$ | $3.81 \%$ | $11.5 \%$ | $11.8 \%$ |
| '20 - '25 Pop. Growth | $0.12 \%$ | $0.08 \%$ | $1.02 \%$ |  |  |

Source: S\&P Global Market Intelligence. Note: Core market demographics reflect MSA data.
*Southwest Michigan defined as the MSAs of Niles, Grand Rapids-Kentwood and Kalamazoo-Portage. Demographic data weighted by HBNC deposits.

| EMPLOYEES | CONSUMERS | BUSINESSES | COMMUNITIES |
| :---: | :---: | :---: | :---: |
| Safety and well being of employees \& families is our first priority <br> Implemented pandemic plan in March after completing test run in February 2020 <br> Installed sneeze guards, customer directional signage, implemented mask requirements, and continuing with sanitizing and social distancing protocols. <br> Steadily reducing percentage of employees working remotely from early second quarter peak <br> Increased PTO / sick time benefits | $100 \%$ of our branch locations are now open for walk-in traffic <br> Installed nine additional Interactive Teller Machines (ITMs) staffed by Remote Video Tellers <br> Opened fourth call center location <br> Payment Relief: <br> - Approximately $\$ 8$ million in consumer \& mortgage loans with payment extensions, down from $\$ 63$ million at June 30, 2020 <br> - Continue to provide new loans to qualified applicants <br> - Providing mortgage loan education programs <br> - Providing additional financial assistance in the form of fee waivers, freeze on all debt collection activities | Preferred SBA Lender: <br> - Active Participant in all SBA loan programs (PPP, 7a, Express \& 504) <br> Payment Relief Programs: <br> - Approximately $\$ 152$ million in commercial loans with payment extensions, down from $\$ 470$ million at June 30, 2020 <br> - Processed and received approval for 2,438 PPP loans (Rounds One and Two), funding approximately $\$ 310.9$ million <br> - Continue to provide new loans to qualified applicants <br> - Began accepting PPP forgiveness applications on September 1, 2020 | Increased volunteerism in support of local not-for-profit entities <br> Contributed over $\$ 300,000$ to COVID-19 related not-for-profit efforts (local food banks, United Way, housing) <br> Participating in community conference calls related to COVID-19 <br> Partnered with local neighborhood housing partnerships to provide funding for low to moderate income families <br> Partnered with local Certified Development Corporations to provide capital to small businesses <br> Supported flood victims in Midland, Michigan |

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## Digital Transformation

- Approximately $73 \%$ of demand deposit account holders were active online banking users at September 30, 2020
- Third quarter upgrade - live online chat support, with $85 \%$ of the responses from bots
- Fourth quarter upgrade - online and mobile deposit account opening


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## Financial Highlights

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## Strong Core Earnings






[^0]
## Stable Net Interest Margin

- Lower yielding PPP loans impacted the third quarter margin by an additional ~ 1bps
- The cost of the subordinated debt in the third quarter lowered the margin ~ 10bps


## Stable Net Interest Margin


(1) Footnote Index included in Appendix (see slides 43-48 for non-GAAP reconciliation)
(2) Source: S\&P Global Market Intelligence.

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## Change in Loan Yields

Directionally Consistent with Funding Costs

## Commercial loans:

- 64\% fixed / 36\% variable
- $26 \%$ of variable rate commercial loans have floors, $80 \%$ of which are at their floor
Retained Mortgage loans:
- $29 \%$ fixed / 71\% variable
- $98 \%$ of variable rate mortgage loans have floors, $6 \%$ of which are at their floor

Consumer loans:

- 65\% fixed / 35\% variable
- $38 \%$ of variable rate consumer loans have floors, $71 \%$ of which are at their floor

PPP loans impacted the third quarter loan yield an additional ~ 3bps

Yield on Loans (\%) / Total Loans (\$B)


- Non-interest bearing balances increased 8\%
- Quick and decisive action to reprice deposits began immediately after the Fed's interest rate cuts in March resulting in interest bearing deposit account costs of $0.13 \%$
- CD's maturing in 2020 total $\$ 176$ million with a weighted average rate of $1.44 \%$
- CD's maturing in 2021 total $\$ 372$ million with a weighted average rate of $1.09 \%$
- Account and deposit retention data very strong to date

(1) Footnote Index included in Appendix (see slide 49 for non-GAAP reconciliation)


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## Use of Expected Additional Liquidity

- Improved and strong liquidity position and borrowing capacity as of 9/30/20
- \$1.2B securities portfolio consistently managed for liquidity rather than return
- Ample sources of liquidity at the holding company including $\sim \$ 126.6 \mathrm{M}$ of unencumbered cash (as of 9/30/20)
- Expected additional liquidity from forgiveness of PPP loans, warehouse loan balances returning to normal levels when refinance activity decreases and continued deposit growth
- Utilized expected additional liquidity by prepaying $\$ 83.0 \mathrm{M}$ in FHLB advances with a weighted average cost of $2.61 \%$ via $\$ 62.0 \mathrm{M}$ in cash and $\$ 21.0 \mathrm{M}$ in security sales resulting in $\sim \$ 1.2 \mathrm{M}$ in prepayment penalties, net of gain on sale of securities. Increasing the security portfolio ~ \$100.0M beginning in the $3^{\text {rd }}$ quarter.



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## Diverse Sources of Revenue

Q3 '20 Non-interest Income Breakout


## Mortgage Contribution



Q3 '20 Highlights

- Diverse sources of non-interest income, representing $27.8 \%$ of total revenue
- Record mortgage gain on sale
- Realized $\$ 1.5$ million of mortgage servicing rights impairment
- Shift with lower non-sufficient funds fees and growth in interchange income

Mortgage Volume


## Focus on Expense Control

## Highlights

Non-interest Expense Breakout (\$M)

(1) Footnote Index included in Appendix (see slide 50 for non-GAAP reconciliation)

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## CECL Implementation Driving Reserve Build

## CECL Adoption

| (\$000s, unaudited) |  | 12/31/19 |  | Impact |  | $\begin{gathered} \text { Day } \\ \text { One } \\ \text { 1/1/20 } \end{gathered}$ |  | Net Reserve Build(1) 1Q20 |  | Net Reserve Build(1) 2Q20 |  | Net Reserve Build(1) 3Q20 |  | 9/30/20 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commercial | \$ | 11,996 | \$ | 13,618 | \$ | 25,614 | \$ | 6,936 | \$ | 6,597 | \$ | 648 | \$ | 39,795 |
| Retail Mortgage |  | 923 |  | 4,048 |  | 4,971 |  | 683 |  | 178 |  | (368) |  | 5,464 |
| Warehousing |  | 1,077 |  | - |  | 1,077 |  | (22) |  | 135 |  | 60 |  | 1,250 |
| Consumer |  | 3,671 |  | 4,911 |  | 8,582 |  | 599 |  | (260) |  | 1,088 |  | 9,810 |
| Allowance for Credit Losses | \$ | 17,667 | \$ | 22,577 | \$ | 40,244 | \$ | 8,196 | \$ | 6,650 | \$ | 1,229 | \$ | 56,319 |
| ACL/Total Loans |  | 0.49\% |  |  |  | 1.10\% |  |  |  |  |  |  |  | 1.39\% |
| Acquired Loan Discount | \$ | 20,228 | \$ | $(2,786)$ | \$ | 17,442 | \$ | - | \$ | - | \$ | - | \$ | 12,933 |

## Robust Capital Foundation



## HORIZON" Ability to Sustain Capital Levels Under Stress Test



[^1]HORIZON

## Loan Portfolio Review

## Diversified \& Granular Loan Portfolio



| Commercial Loans by Industry (\$M) | $9 / 30 / 20$ Balance | \% of Commercial Portfolio | \% of Total Loan Portfolio |
| :---: | :---: | :---: | :---: |
| Lessors - Residential Multi Family | \$230 | 9.9\% | 5.7\% |
| Health Care, Educational \& Social | 169 | 7.3\% | 4.2\% |
| Office (except medical) | 167 | 7.2\% | 4.1\% |
| Individuals \& Other Services | 162 | 7.0\% | 4.0\% |
| Real Estate Rental \& Leasing | 147 | 6.3\% | 3.6\% |
| Retail | 142 | 6.1\% | 3.5\% |
| Hotel | 142 | 6.1\% | 3.5\% |
| Construction | 137 | 5.9\% | 3.4\% |
| Manufacturing | 118 | 5.1\% | 2.9\% |
| Restaurants | 101 | 4.3\% | 2.5\% |
| Professional \& Technical Services | 85 | 3.7\% | 2.1\% |
| Warehouse / Industrial | 83 | 3.6\% | 2.1\% |
| Lessors - Student Housing | 79 | 3.4\% | 2.0\% |
| Retail Trade | 71 | 3.1\% | 1.8\% |
| Medical Office | 64 | 2.8\% | 1.6\% |
| Mini Storage | 61 | 2.6\% | 1.5\% |
| Farm Land | 55 | 2.4\% | 1.4\% |
| Wholesale Trade | 46 | 2.0\% | 1.1\% |
| Transportation \& Warehousing | 39 | 1.7\% | 1.0\% |
| Lessors - Residential 1-4 Family | 35 | 1.5\% | 0.9\% |
| Agriculture | 35 | 1.5\% | 0.9\% |
| Leisure \& Hospitality | 35 | 1.5\% | 0.9\% |
| Government | 21 | 0.9\% | 0.5\% |
| Other | 98 | 4.1\% | 2.4\% |
| Total | \$2,322 | 100.0\% | 58\% |

## Payment Deferrals

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as of September 30, 2020


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## Quality Consumer Loan Portfolio

as of September 30, 2020

- $99.3 \%$ secured consumer loans
- $93.9 \%$ prime, with credit scores $\geq 700$ for $81.3 \%$ of portfolio and <640 for 6.2\%
- Rescored annually
- HELOC combined LTV limited to 89.9\%
- Strong asset quality through end of 3Q20
- 30-89 days past due
- 3Q20-0.39\%
- 2Q20-0.33\%
- NPLs
- 3Q20-0.60\%
- 2Q20-0.59\%


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## Prime Mortgage Loan Portfolio

as of September 30, 2020

- 75\% of production sold YTD
- Predominantly in-market lender
- Portfolio mortgages
- Underwriting to Fannie Mae guidelines
- Full documentation and employment, income and asset verification
- $96.8 \%$ prime with credit score $\geq 670$
- Strong asset quality through end of 3Q20
- 30-89 days past due
- 3Q20-0.32\%
- 2Q20-0.22\%
- NPLs
- 3Q20-1.34\%
- 2Q20-1.38\%
- Mortgage OREO consists of 2 properties totaling \$70,000



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## Diversified Commercial Lending

- Experienced commercial lenders (20+ years on average)
- Focus on in-market sponsors in resilient markets
- Predominantly a secured lender with recourse to owners
- Prudent underwriting standards
- 30-89 days past due
- 3Q20-0.05\%
- 2Q20-0.02\%
- NPLs
- 3Q20-0.69\%
- 2Q20-0.61\%


## \$2.3 billion in Total Commercial Loans



## Sectors with Escalated Monitoring

Hotel, Restaurant, Retail and Leisure \& Hospitality

## Hotels

- 16 relationships with $\$ 142.5 \mathrm{M}$ outstanding across 28 projects
- Average LTV of $57 \%$ and average loan size of $\sim \$ 3.9 \mathrm{M}$
- $78 \%$ select service / $10 \%$ full service / $7 \%$ independent / $5 \%$ economy properties
- Modifications of \$82.9M; (58\%)
- Located primarily along major interstates


## Restaurants

- Over 150 borrowers with $\$ 62.1 \mathrm{M}$ outstanding (excluding PPP loans)
- Average loan size of $\sim \$ 365,000$
- 37\% full-service / 47\% limited-service
- Modifications of \$2.1M; (3\%)


## Non-Owner Occupied Retail

- Over 200 borrowers with $\$ 142.4 \mathrm{M}$ outstanding
- Average LTV 53\% and average loan size of $\sim \$ 653,000$
- 58\% Retail Strip / 19\% Single Retail / 11\% Restaurant
- Modifications of \$15.3M; (11\%)


## Leisure \& Hospitality

- 59 borrowers with $\$ 33.4 \mathrm{M}$ outstanding (excluding PPP loans)
- Average loan size of $\sim \$ 548,000$
- Diverse borrowers, i.e. golf courses, entertainment facilities, fitness establishments, zoo
- Modifications of $\$ 3.4 \mathrm{M}$; (10\%)

[^2]
## HOTEL SECTOR



## ALL HOTELS OPEN

All hotel loans in Horizon's portfolio are open for business, with occupancy rates ranging 20\%-70\%

Strong brands including Marriott, Hilton, IHG,
Wyndham, Choice Hotels and independent brands
Borrowers are long-time operators that have managed through multiple economic cycles and most have liquid resources available to them

## 16 Relationships 28 Projects

\$142M Outstanding 3.5\% of Total Loans

## FAVORABLE LOCATIONS

Majority are located near major interstate highways or resort communities, which have rebounded faster than hotels located in metropolitan areas

> 74\% of Hotel Loans making principal and interest payments

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## Strong Asset Quality Metrics

Through the Third Quarter




Credit Loss Expense
(CECL Implementation 1Q20)

Allowance for Credit Losses ("ACL")
(CECL Implementation 1Q20)


3Q20 ACL/Loans excluding PPP Loans $=1.51 \%$
3Q20 ACL/Loans excluding PPP \& Warehouse Loans $=1.68 \%$

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Seasoned management team - over 200 years combined banking experience


Geographic diversification \& exposure - strong market share in core footprint


Diversified loan portfolio and complementary counter-cyclical revenue streams

## Key Franchise Highlights



Stable Midwest markets with balanced industrial bases and growth opportunities


Historical run rate demonstrates strong core operating earnings


High quality balance sheet with strong liquidity - over \$1.2 billion of cash and securities as of 9/30/20


Strong cash position at the holding company

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## Appendix

## Payroll Protection Program

Through September 30, 2020

Leveraging the CARES Act to provide additional support to small businesses
and their employees

- PPP loans totaled $\sim \$ 310.8$ million through September 30, 2020
- Average loan size less than $\$ 135,000$
- Began accepting PPP forgiveness applications on September 1, 2020
~80\% of PPP Ioans in amounts $\leq$ \$150,000


## Low Levels of Concentrated Exposure

Commercial Portfolio By Industry Type

| C\&I Loans - |
| :---: |
| $\%$ of Total Commercial Loans |



## Historical Financials

| (\$M except per share data) | Year Ended December 31, |  |  |  |  | Quarter Ended, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2016 | 2017 | 2018 | 2019 | 9/30/19 | 12/31/19 | 3/31/20 | 6/30/20 | 9/30/20 |
| Balance Sheet: |  |  |  |  |  |  |  |  |  |  |
| Total Assets | \$2,652 | \$3,141 | \$3,964 | \$4,247 | \$5,247 | \$5,187 | \$5,247 | \$5,351 | \$5,739 | \$5,790 |
| Gross Loans | \$1,757 | \$2,144 | \$2,838 | \$3,014 | \$3,641 | \$3,668 | \$3,641 | \$3,714 | \$3,994 | \$4,043 |
| Deposits | \$1,880 | \$2,471 | \$2,881 | \$3,139 | \$3,931 | \$3,916 | \$3,931 | \$3,882 | \$4,308 | \$4,336 |
| Tangible Common Equity | \$197 | \$255 | \$325 | \$362 | \$478 | \$464 | \$478 | \$454 | \$476 | \$495 |
| Profitability: |  |  |  |  |  |  |  |  |  |  |
| Net Income | \$20.5 | \$23.9 | \$33.1 | \$53.1 | \$66.5 | \$20.5 | \$18.5 | \$11.7 | \$14.6 | \$20.3 |
| Return on Average Assets | 0.87\% | 0.81\% | 0.97\% | 1.31\% | 1.35\% | 1.60\% | 1.40\% | 0.89\% | 1.05\% | 1.40\% |
| Return on Average Equity | 9.9\% | 7.9\% | 8.7\% | 11.2\% | 11.0\% | 12.7\% | 11.3\% | 7.0\% | 9.1\% | 12.1\% |
| Net Interest Margin | 3.56\% | 3.29\% | 3.75\% | 3.71\% | 3.69\% | 3.82\% | 3.58\% | 3.56\% | 3.47\% | 3.29\% |
| Efficiency Ratio ${ }^{(1)}$ | 70.0\% | 71.5\% | 65.3\% | 60.7\% | 59.9\% | 54.7\% | 57.3\% | 58.8\% | 56.2\% | 55.6\% |
| Asset Quality ${ }^{(2)}$ : |  |  |  |  |  |  |  |  |  |  |
| NPAs \& 90+ PD / Assets | 0.75\% | 0.44\% | 0.44\% | 0.41\% | 0.47\% | 0.45\% | 0.47\% | 0.50\% | 0.53\% | 0.55\% |
| NPAs \& 90+ PD / Loans + OREO | 1.13\% | 0.65\% | 0.61\% | 0.57\% | 0.68\% | 0.63\% | 0.68\% | 0.72\% | 0.77\% | 0.78\% |
| Reserves / Total Loans | 0.83\% | 0.69\% | 0.58\% | 0.59\% | 0.49\% | 0.49\% | 0.49\% | 1.30\% | 1.38\% | 1.39\% |
| NCOs / Avg. Loans | 0.32\% | 0.08\% | 0.04\% | 0.05\% | 0.06\% | 0.08\% | 0.07\% | 0.04\% | 0.04\% | 0.08\% |
| Bancorp Capital Ratios: |  |  |  |  |  |  |  |  |  |  |
| TCE Ratio | 7.6\% | 8.3\% | 8.5\% | 8.8\% | 9.4\% | 9.3\% | 9.4\% | 8.8\% | 8.6\% | 8.8\% |
| Leverage Ratio | 9.8\% | 10.4\% | 9.9\% | 10.1\% | 10.5\% | 10.5\% | 10.5\% | 10.1\% | 10.8\% | 10.8\% |
| Tier 1 Capital Ratio | 13.2\% | 13.2\% | 12.4\% | 12.8\% | 13.5\% | 13.1\% | 13.5\% | 12.8\% | 13.4\% | 13.5\% |
| Total Capital Ratio | 14.0\% | 13.9\% | 12.9\% | 13.4\% | 14.0\% | 13.5\% | 14.0\% | 13.7\% | 14.4\% | 14.4\% |

[^3]
## Leader In Our Core Markets

| MSA | HBNC Rank | HBNC <br> Branches | HBNC <br> Market <br> Share | Deposits in Market <br> (\$M) | 2020 <br> Median HHI | '20-'25 <br> Est. Pop. <br> Change | '20-'25 <br> Est. HHI Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Michigan City-La Porte, IN | 1 | 8 | 57.7\% | \$1,150 | \$53,255 | 0.1\% | 6.8\% |
| Indianapolis-Carmel-Anderson, IN | 16 | 9 | 1.0\% | 680 | 65,306 | 3.8\% | 11.2\% |
| Chicago-Naperville-Elgin, IL-IN-WI | 67 | 10 | 0.1\% | 548 | 74,285 | 0.1\% | 11.5\% |
| Lafayette-West Lafayette, IN | 4 | 7 | 8.4\% | 322 | 59,404 | 3.9\% | 10.9\% |
| Midland, MI | 2 | 1 | 12.6\% | 255 | 69,009 | 0.0\% | 16.9\% |
| Niles, M | 4 | 5 | 9.9\% | 232 | 53,488 | -0.5\% | 10.8\% |
| Lansing-East Lansing, Ml | 14 | 2 | 1.7\% | 150 | 61,675 | 1.6\% | 11.5\% |
| Logansport, IN | 3 | 2 | 18.5\% | 148 | 50,939 | -0.2\% | 9.9\% |
| Auburn, IN | 3 | 3 | 16.1\% | 129 | 58,507 | 2.3\% | 9.4\% |
| Warsaw, IN | 5 | 4 | 5.7\% | 101 | 65,982 | 2.0\% | 11.4\% |
| Grand Rapids-Kentwood, MI | 21 | 2 | 0.4\% | 99 | 67,365 | 3.2\% | 11.9\% |
| Columbus, IN | 6 | 2 | 6.1\% | 96 | 67,372 | 3.3\% | 12.8\% |
| Kalamazoo-Portage, Ml | 10 | 1 | 2.0\% | 82 | 63,546 | 2.6\% | 15.4\% |
| Fort Wayne, IN | 14 | 4 | 1.0\% | 79 | 58,865 | 3.0\% | 10.6\% |
| Sturgis, Ml | 5 | 1 | 7.8\% | 68 | 55,036 | 0.4\% | 11.5\% |
| Marion, IN | 6 | 1 | 7.4\% | 61 | 47,353 | -1.9\% | 11.1\% |
| Kokomo, IN | 7 | 2 | 3.4\% | 46 | 52,734 | 0.6\% | 7.5\% |
| Kendallville, IN | 5 | 2 | 6.6\% | 44 | 59,362 | 1.0\% | 9.6\% |
| South Bend-Mishawaka, IN-MI | 13 | 2 | 0.7\% | 35 | 58,213 | 1.4\% | 15.4\% |
| Saginaw, Ml | 13 | 1 | 0.7\% | 18 | 48,941 | -1.8\% | 9.2\% |
| Elkhart-Goshen, IN | 14 | 1 | 0.3\% | 12 | 65,928 | 2.5\% | 16.4\% |
| Total Franchise |  | 73 |  | \$4,433 | \$60,882 | 1.3\% | 10.4\% |

Source: S\&P Global Market Intelligence. Deposit data as of $6 / 30 / 20$, estimated pro forma for recent or pending transactions per S\&P Global Market Intelligence.

## Footnote Index

## Slide 13

- Adjusted net income and adjusted diluted EPS excludes one-time merger expenses, (gain)/loss on sale of securities and death benefit on bank owned life insurance, net of tax. (See further in the Appendix for a reconciliation of these non-GAAP amounts to their GAAP counterparts.)
- Pre-tax, pre-provision income excludes income tax expense and credit loss expense. (See further in the Appendix for a reconciliation of these non-GAAP amounts to their GAAP counterparts.)
- Adjusted net interest income and adjusted net margin exclude acquisition-related purchase accounting adjustments. (See further in the Appendix for a reconciliation of these non-GAAP amounts to their GAAP counterparts.)
- Adjusted ROAA and Adjusted pre-tax, pre-provision ROAA excludes one-time merger expenses, (gain)/loss on sale of securities and death benefit on bank owned life insurance, net of tax. (See further in the Appendix for a reconciliation of these non-GAAP amounts to their GAAP counterparts.)


## Slide 14

- Adjusted net interest income and adjusted net interest margin excludes prepayment penalties on borrowings and acquisition-related purchase accounting adjustments. Adjusted cost of core funds includes average balances of noninterest bearing deposits and excludes prepayment penalties on borrowings. (See further in the Appendix for a reconciliation of these non-GAAP amounts to their GAAP counterparts.)


## Slide 16

- Average cost of average total deposits includes average balances of non-interest bearing deposits. (See further in the Appendix for a reconciliation of these non-GAAP amounts to their GAAP counterparts.)


## Slide 19

- Adjusted efficiency ratio excludes one-time merger expenses, (gain)/loss on sale of securities and death benefit on bank owned life insurance. (See further in the Appendix for a reconciliation of these non-GAAP amounts to their GAAP counterparts.)


## Slides 39-50

## Use of Non-GAAP Financial Measures

- Certain information set forth in the presentation materials refers to financial measures determined by methods other than in accordance with GAAP. Horizon believes these non-GAAP financial measures are helpful to investors and provide a greater understanding of our business without giving effect to purchase accounting impacts, one-time acquisition and other non-recurring costs and non-core items. These measures are not necessarily comparable to similar measures that may be presented by other companies and should not be considered in isolation or as a substitute for the related GAAP measure.


## Footnote Index

Non-GAAP Reconciliation of Pre-Tax, Pre-Provision Net Income
(Dollars in Thousands, Unaudited)

|  | Three Months Ended |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2019 \\ \hline \end{gathered}$ |  |
| Pre-tax income | \$ | 24,638 | \$ | 16,632 | \$ | 13,239 | \$ | 22,463 | \$ | 24,541 |
| Provision for credit losses |  | 2,052 |  | 7,056 |  | 8,600 |  | 340 |  | 376 |
| Pre-tax, pre-provision net income | \$ | 26,690 | \$ | 23,688 | \$ | 21,839 | \$ | 22,803 | \$ | 24,917 |
| Pre-tax, pre-provision net income | \$ | 26,690 | \$ | 23,688 | \$ | 21,839 | \$ | 22,803 | \$ | 24,917 |
| Merger expenses |  | - |  |  |  |  |  | - |  | - |
| (Gain)/loss on sale of investment securities |  | $(1,088)$ |  | (248) |  | (339) |  | (10) |  | - |
| Death benefit on bank owned life insurance |  | (31) |  | - |  | (233) |  | - |  | (213) |
| Adjusted pre-tax, pre-provision net income | \$ | 25,571 | \$ | 23,440 | \$ | 21,267 | \$ | 22,793 | \$ | 24,704 |
| Average Assets | \$ | 5,768,691 | \$ | 5,620,695 | \$ | 5,257,332 | \$ | 5,250,574 | \$ | 5,107,259 |
| Unadjusted pre-tax, pre-provision ROAA |  | 1.84\% |  | 1.70\% |  | 1.67\% |  | 1.74\% |  | 1.94\% |
| Adjusted pre-tax, pre-provision ROAA |  | 1.76\% |  | 1.68\% |  | 1.63\% |  | 1.74\% |  | 1.92\% |

## Footnote Index

Non-GAAP Reconciliation of Net Income
(Dollars in Thousands, Unaudited)

Net income as reported
Merger expenses
Tax effect
Net income excluding merger expenses
(Gain)/loss on sale of investment securities
Tax effect
Net income excluding (gain)/loss on sale of investment securities

Death benefit on bank owned life insurance ("BOLI")
Net income excluding death benefit on BOLI
Adjusted net income


## Footnote Index

## Non-GAAP Reconciliation of Diluted Earnings per Share

(Dollars in Thousands, Unaudited)

Diluted earnings per share ("EPS") as reported
Merger expenses
Tax effect
Diluted EPS excluding merger expenses
(Gain)/loss on sale of investment securities
Tax effect
Diluted EPS excluding (gain)/loss on investment securities

Death benefit on BOLI
Diluted EPS excluding death benefit on BOLI
Adjusted Diluted EPS

| Three Months Ended |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2019 \\ \hline \end{gathered}$ |  |
| \$ | 0.46 | \$ | 0.33 | \$ | 0.26 | \$ | 0.41 | \$ | 0.46 |
|  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |
|  | 0.46 |  | 0.33 |  | 0.26 |  | 0.41 |  | 0.46 |
|  | (0.02) |  | (0.01) |  | (0.01) |  | - |  | - |
|  | 0.01 |  | - |  | - |  | - |  | - |
|  | 0.45 |  | 0.32 |  | 0.25 |  | 0.41 |  | 0.46 |
|  | - |  | - |  | (0.01) |  | - |  | (0.01) |
|  | 0.45 |  | 0.32 |  | 0.24 |  | 0.41 |  | 0.45 |
| \$ | 0.45 | \$ | 0.32 | \$ | 0.24 | \$ | 0.41 | \$ | 0.45 |

## Footnote Index

Non-GAAP Reconciliation of Return on Average Assets
(Dollars in Thousands, Unaudited)

Average assets
Return on average assets ("ROAA") as reported
Merger expenses
Tax effect
ROAA excluding merger expenses
(Gain)/loss on sale of investment securities
Tax effect
ROAA excluding (gain)/loss on sale of investment securities

Death benefit on bank owned life insurance ("BOLI")

ROAA excluding death benefit on BOLI
Adjusted ROAA

Three Months Ended

| $\begin{gathered} \hline \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { June } 30, \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2019 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 5,768,691 | \$ | 5,620,695 | \$ | 5,257,332 | \$ | 5,250,574 | \$ | 5,107,259 |
| 1.40\% |  | 1.05\% |  | 0.89\% |  | 1.40\% |  | 1.60\% |
| - |  | - |  | - |  | - |  | - |
| - |  | - |  | - |  | - |  | - |
| 1.40 |  | 1.05 |  | 0.89 |  | 1.40 |  | 1.60 |
| (0.08) |  | (0.02) |  | (0.03) |  | - |  | - |
| 0.02 |  | - |  | 0.01 |  | - |  | - |
| 1.34 |  | 1.03 |  | 0.87 |  | 1.40 |  | 1.60 |
| - |  | - |  | (0.02) |  | - |  | (0.02) |
| 1.34 |  | 1.03 |  | 0.85 |  | 1.40 |  | 1.58 |
| 1.34\% |  | 1.03\% |  | 0.85\% |  | 1.40\% |  | 1.58\% |

## Footnote Index

Net interest income as reported
Average interest earning assets
Net interest income as a percentage of average interest earning assets ("Net Interest Margin")
Net interest income as reported
Acquisition-related purchase accounting adjustments ("PAU")

Adjusted net interest income
Adjusted net interest margin

## Non-GAAP Reconciliation of Net Interest Margin

(Dollars in Thousands, Unaudited)

|  | Three Months Ended |  |  |  |  |  | Three Months Ended |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 30, } \\ 2020 \end{gathered}$ |  | June 30, 2020 |  | $\begin{gathered} \hline \text { March 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2019 \end{gathered}$ |  |
| Net interest income as reported | \$ | 43,397 | \$ | 42,996 | \$ | 40,925 | \$ | 41,519 | \$ | 43,463 | \$ | 41,529 | \$ | 34,280 |
| Average interest earning assets |  | 5,251,611 |  | 5,112,636 |  | 4,746,202 |  | 4,748,217 |  | 4,623,985 |  | 4,566,674 |  | 3,929,296 |
| Net interest income as a percentage of average interest earning assets ("Net Interest Margin") |  | 3.39\% |  | 3.47\% |  | 3.56\% |  | 3.58\% |  | 3.82\% |  | 3.73\% |  | 3.62\% |
| Net interest income as reported | \$ | 43,397 | \$ | 42,996 | \$ | 40,925 | \$ | 41,519 | \$ | 43,463 | \$ | 41,529 | \$ | 34,280 |
| Acquisition-related purchase accounting adjustments ("PAU") |  | $(1,488)$ |  | $(1,553)$ |  | $(1,434)$ |  | $(1,042)$ |  | $(1,739)$ |  | $(1,299)$ |  | $(1,510)$ |
| Adjusted net interest income | \$ | 41,909 | \$ | 41,443 | \$ | 39,491 | \$ | 40,477 | \$ | 41,724 | \$ | 40,230 | \$ | 32,770 |
| Adjusted net interest margin |  | 3.27\% |  | 3.35\% |  | 3.44\% |  | 3.49\% |  | 3.67\% |  | 3.61\% |  | 3.46\% |

## Footnote Index

Non-GAAP Reconciliation of Net Interest Margin
(Dollars in Thousands, Unaudited)

|  | Three Months Ended |  |  |  |  |  |  |  | Three Months Ended |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { ember 31, } \\ & 2018 \end{aligned}$ | $\begin{gathered} \hline \text { September 30, } \\ 2018 \\ \hline \end{gathered}$ |  | June 30, 2018 |  | $\begin{gathered} \hline \text { March 31, } \\ 2018 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2017 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2017 \\ \hline \end{gathered}$ |  | June 30, 2017 |  | $\begin{gathered} \hline \text { March 31, } \\ 2017 \\ \hline \end{gathered}$ |  |
| Net interest income as reported | \$ | 33,836 | \$ | 33,772 | \$ | 33,550 | \$ | 33,411 | \$ | 31,455 | \$ | 27,879 | \$ | 27,198 | \$ | 25,568 |
| Average interest earning assets |  | 3,808,822 |  | 3,717,139 |  | 3,638,801 |  | 3,580,143 |  | 3,471,169 |  | 3,078,611 |  | 2,943,627 |  | 2,797,429 |
| Net interest income as a percentage of average interest earning assets ("Net Interest Margin") |  | 3.60\% |  | 3.67\% |  | 3.78\% |  | 3.81\% |  | 3.71\% |  | 3.71\% |  | 3.84\% |  | 3.80\% |
| Net interest income as reported | \$ | 33,836 | \$ | 33,772 | \$ | 33,550 | \$ | 33,411 | \$ | 31,455 | \$ | 27,879 | \$ | 27,198 | \$ | 25,568 |
| Acquisition-related purchase accounting adjustments ("PAU") |  | $(1,629)$ |  | (789) |  | $(1,634)$ |  | $(2,037)$ |  | (868) |  | (661) |  | (939) |  | $(1,016)$ |
| Adjusted net interest income | \$ | 32,207 | \$ | 32,983 | \$ | 31,916 | \$ | 31,374 | \$ | 30,587 | \$ | 27,218 | \$ | 26,259 | \$ | 24,552 |
| Adjusted net interest margin |  | 3.43\% |  | 3.59\% |  | 3.60\% |  | 3.58\% |  | 3.61\% |  | 3.63\% |  | 3.71\% |  | 3.66\% |

## Footnote Index

## Non-GAAP Reconciliation of Net Interest Margin

(Dollars in Thousands, Unaudited)

|  | Three Months Ended |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { ember 31, } \\ & 2016 \end{aligned}$ | $\begin{gathered} \text { September 30, } \\ 2016 \\ \hline \end{gathered}$ |  | June 30, 2016 |  | $\begin{gathered} \hline \text { March 31, } \\ 2016 \\ \hline \end{gathered}$ |  |
| Net interest income as reported | \$ | 20,939 | \$ | 24,410 | \$ | 20,869 | \$ | 19,774 |
| Average interest earning assets |  | 2,932,145 |  | 2,957,944 |  | 2,471,354 |  | 2,367,250 |
| Net interest income as a percentage of average interest earning assets ("Net Interest Margin") |  | 2.92\% |  | 3.37\% |  | 3.48\% |  | 3.45\% |
| Net interest income as reported | \$ | 20,939 | \$ | 24,410 | \$ | 20,869 | \$ | 19,774 |
| Interest expense from prepayment penalties on borrowings |  | 4,839 |  | - |  | - |  |  |
| Acquisition-related purchase accounting adjustments ("PAU") |  | (900) |  | (459) |  | (397) |  | (547) |
| Adjusted net interest income | \$ | 24,878 | \$ | 23,951 | \$ | 20,472 | \$ | 19,227 |
| Adjusted net interest margin |  | $3.45 \%$ |  | 3.31\% |  | 3.42\% |  | 3.36\% |

## Footnote Index

## Non-GAAP Reconciliation of Cost of Interest Bearing Liabilities

(Dollars in Thousands, Unaudited)

Total interest expense as reported
Average interest bearing liabilities
Annualized total interest expense as a percentage of average interest bearing liabilities ("Cost of Interest Bearing Liabilities")

Total interest expense as reported Interest expense from prepayment penalties on borrowings

Adjusted interest expense
Average interest bearing liablities
Average non-interest bearing deposits
Average core funding
Annualzied adjusted interest expense as a percentage of average core funding ("Adjusted Cost of Core Funds")


## Footnote Index

Non-GAAP Reconciliation of Cost of Interest Bearing Liabilities
(Dollars in Thousands, Unaudited)

Total interest expense as reported
Average interest bearing liabilities
Annualized total interest expense as a percentage of average interest bearing liabilities ("Cost of Interest Bearing Liabilities")
Total interest expense as reported Interest expense from prepayment penalties on borrowings

Adjusted interest expense
Average interest bearing liablities
Average non-interest bearing deposits
Average core funding
Annualzied adjusted interest expense as a percentage of average core funding ("Adjusted Cost of Core Funds")

## Footnote Index

## Non-GAAP Reconciliation of Cost of Interest Bearing Liabilities

(Dollars in Thousands, Unaudited)

|  | Three Months Ended |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { ember 31, } \\ & 2016 \end{aligned}$ | $\begin{gathered} \hline \text { September 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { March 31, } \\ 2016 \end{gathered}$ |  |
| Total interest expense as reported | \$ | 8,450 | \$ | 4,552 | \$ | 3,781 | \$ | 3,754 |
| Average interest bearing liabilities |  | 2,369,810 |  | 2,443,986 |  | 2,058,463 |  | 1,974,325 |
| Annualized total interest expense as a percentage of average interest bearing liabilities ("Cost of Interest Bearing Liabilities") |  | 1.42\% |  | 0.74\% |  | 0.74\% |  | 0.76\% |
| Total interest expense as reported | \$ | 8,450 | \$ | 4,552 | \$ | 3,781 | \$ | 3,754 |
| Interest expense from prepayment penalties on borrowings |  | $(4,839)$ |  | - |  | - |  | - |
| Adjusted interest expense | \$ | 3,611 | \$ | 4,552 | \$ | 3,781 | \$ | 3,754 |
| Average interest bearing liablities |  | 2,369,810 |  | 2,443,986 |  | 2,058,463 |  | 1,974,325 |
| Average non-interest bearing deposits |  | 504,274 |  | 462,253 |  | 364,822 |  | 339,141 |
| Average core funding | \$ | 2,874,084 | \$ | 2,906,239 | \$ | 2,423,285 | \$ | 2,313,466 |
| Annualzied adjusted interest expense as a percentage of average core funding ("Adjusted Cost of Core Funds") |  | 0.50\% |  | 0.62\% |  | 0.63\% |  | 0.66\% |

## Footnote Index

## Non-GAAP Reconciliation of Cost of Deposits

## (Dollars in Thousands, Unaudited)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September 30, } \\ 2020 \\ \hline \end{gathered}$ |  | June 30, 2020 |  |
| Total deposit interest expense as reported | \$ | 3,616 | \$ | 4,506 |
| Average interest bearing deposits |  | 3,334,436 |  | 3,299,661 |
| Annualized total deposit interest expense as a percentage of average interest bearing deposits ("Cost of Interest Bearing Deposits") |  | 0.43\% |  | 0.55\% |
| Average interest bearing deposits |  | 3,334,436 |  | 3,299,661 |
| Average non-interest bearing deposits |  | 996,427 |  | 924,890 |
| Average total deposits | \$ | 4,330,863 | \$ | 4,224,551 |
| Annualzied deposit interest expense as a percentage of average total deposits ("Cost of Total Deposits") |  | 0.33\% |  | 0.43\% |

## Footnote Index

Non-GAAP Calculation and Reconciliation of Efficiency Ratio and Adjusted Efficiency Ratio
(Dollars in Thousands, Unaudited)
Non-GAAP Calculation of Efficiency Ratio
Non-interest expense as reported
Net interest income as reported
Non-interest income as reported
Non-interest expense/
(Net interest income + Non-interest income)
("Efficiency Ratio")
Non-GAAP Reconciliation of Adjusted Efficiency Ratio Non-interest expense as reported
Merger expenses
Non-interest expense excluding merger expenses
Net interest income as reported
Non-interest income as reported
(Gain)/loss on sale of investment securities
Death benefit on bank owned life insurance ("BOLI")
Non-interest income excluding (gain)/loss on sale of investment securities and death benefit on BOLI
Adjusted efficiency ratio

| Three Months Ended |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { September 30, } \\ 2020 \end{gathered}$ |  | June 30, 2020 |  | $\begin{gathered} \hline \text { March 31, } \\ 2020 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 31, } \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { September 30, } \\ 2019 \end{gathered}$ |  |
| \$ | 33,407 | \$ | 30,432 | \$ | 31,149 | \$ | 30,650 | \$ | 30,060 |
|  | 43,397 |  | 42,996 |  | 40,925 |  | 41,519 |  | 43,463 |
|  | 16,700 |  | 11,124 |  | 12,063 |  | 11,934 |  | 11,514 |
|  | 55.59\% |  | 56.23\% |  | 58.79\% |  | 57.34\% |  | 54.68\% |
| \$ | 33,407 | \$ | 30,432 | \$ | 31,149 | \$ | 30,650 | \$ | 30,060 |
|  | 33,407 |  | 30,432 |  | 31,149 |  | 30,650 |  | 30,060 |
|  | 43,397 |  | 42,996 |  | 40,925 |  | 41,519 |  | 43,463 |
|  | 16,700 |  | 11,124 |  | 12,063 |  | 11,934 |  | 11,514 |
|  | $(1,088)$ |  | (248) |  | (339) |  | (10) |  | - |
|  | (31) |  | - |  | (233) |  | - |  | (213) |
| \$ | 15,581 | \$ | 10,876 | \$ | 11,491 | \$ | 11,924 | \$ | 11,301 |
|  | 56.64\% |  | 56.49\% |  | 59.43\% |  | 57.35\% |  | 54.89\% |


[^0]:    (1) Footnote Index included in Appendix (see slides 39-50 for non-GAAP reconciliation)

[^1]:    Reproduced with permission from Vining Sparks, which conducted enterprise-wide risk analysis based on 2Q20 data

[^2]:    Note: Modification data as of $9 / 30 / 20$. Outstandings data as of $9 / 30 / 20$.

[^3]:    (1) Footnote Index included in Appendix (see slide 49 for non-GAAP reconciliation)
    (2) As calculated by S\&P Global Market Intelligence.

