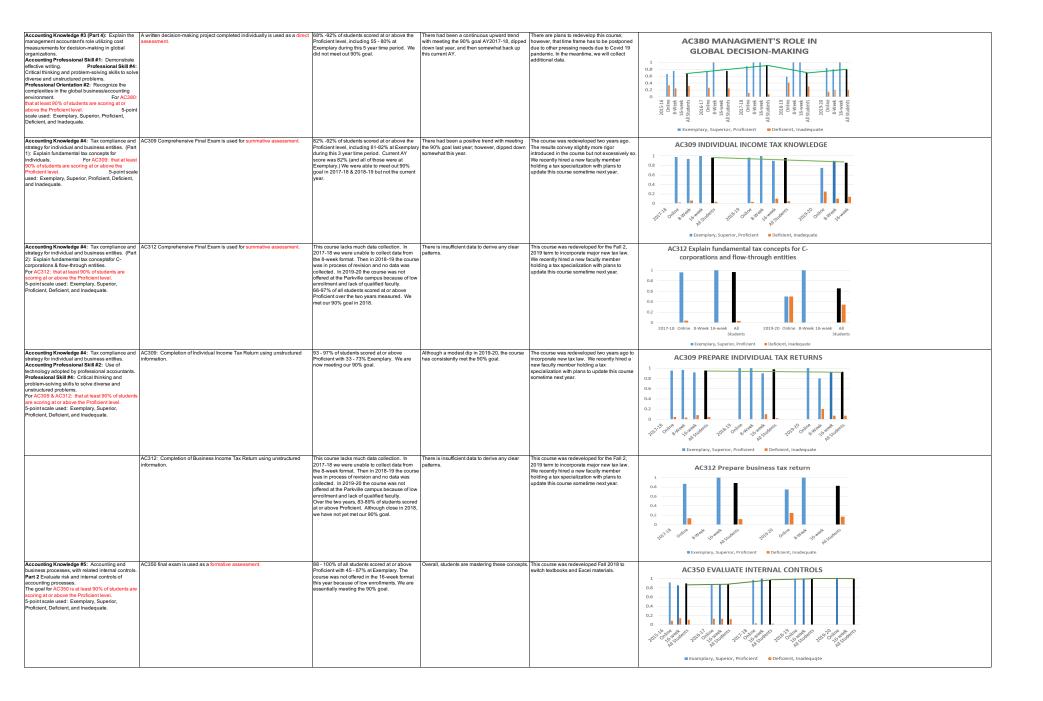
Accounting

Standard #4 Measurement and Analysis of Student Learning and Performance Use this table to supply data for Criterion 4.2.										
Performance Indicator				Definition						
A student Learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be used include: capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of the measures aspecific competency attainment in column two: Direct - Assessing student performance by examining samples of student work Formative - An assessment conducted during the student's education. Summative - An assessment conducted at the end of the student's education. Internal - An assessment instrument that was developed within the business unit. External - An assessment instrument that was developed outside the business unit. Comparative - Compare results between classes, between online and on ground classes, Between professors, between programs, between campuses, or compare to external results such as results from the U.S. Department of Education Research and Statistics, or results from a vendor providing comparable data.										
			Analysis of Results							
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)					
Measurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?						
What is your goal?	(Indicate type of instrument) direct, formative, internal, comparative									
Ou guard a direct of our see age perceive can on all MFT all performace areas.	Peregrine's MFT assessment. Summative external data	Accounting majors scored between 57 and 70 percentile during this time period.	Oreian account majors are socceding expectations	None needed at this time.	Accounting Majors - MFT Average Percentile Rank by AY 50 50 67 67 68 57 69 57 60 57 60 57 60 60 57 60 60 60 60 60 60 60 60 60 6					
Our goal is achieve a score of 50 or above on all MFT performace areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	Accounting majors consistently scored above the 50 percental throughout this time period.	Overall, accounting majors are exceeding expectations	None needed at this time.	Accounting Majors Performance on MFT by Topic 50 50 50 50 50 50 50 50 50 5					
Our goal is achieve a a score of 50 or above on all Accounting Subject areas, and to continually improve our scores.	Peregrine's MFT assessment, Summaïve external data	Accounting majors consistently accred above the 50 percential throughout this time period.	The overall tend is upward although there was adop in 2016-16. Given the increase in 2016 20, that drops appears to be a stand-alone anamoly.	None needed at this time.	Accounting Majors - Accounting Topic Score by AY 72 70 68 66 67 68 68 69 60 50 51 52 AY 12-13 (87) AY 13-14 (53) AY 13-16 (27) AY 18-17 (14) AY 13-18 (20) AY 18-19 (14) AY 13-20 (17)					

Accounting Knowledge \$1 (Part 1): Demonstrate ability to organize review, and prepare financial statements, primarily focusing on corporate and governmental/indeporptienties. The goal for AC201: that the average score is at or above the Proficient level. For AC320, 330, and 425: that at least 90% of students are scoring at or above the Proficient level. Spoint scale used: Exemplary, Superior, Proficient, Deficient, and Inadequate.	An exam problem that requires students to organize and prepare financial statements. The exam problem increases in difficulty as advance to higher-level courses. Ac201 is a formative assessment.	(Proficient) for 2016-17; otherwise the outcome tended to stay close to 73% throughout the years. Further, 2017-18 marks the 1st time that he average results for all modalities reached the Superior level. Conclusion: throughout all stay when the average score was at or above Proficient.	The Fail 2013 results indicated to many students had a Deticant knowledge. The consensus among instructors was that the course covered to much content and lacked idea raudy plan for the final exam. We implemented adjustments to the course for consecution of the final exam. We implemented adjustments to the course for Summer 2014 with immediate positive outcomes. In 2017-18 the Final Exam settings were inadvertently changed to allow 3 attempts per question, as opposed to just 1. This likely contributed to stellar outcomes that year. These exam settings were corrected for 2019 and 2020.	(for course points) that includes preparation of financial statements. Additional positive outcomes were achieved in 2018 when we provided a stronger reward structure for completion of the final exam review assignment. 2019 adjustments include: 1- assure that adjuncts are administering exam as directed (we discovered one that was providing unlimited time). 2- set final exam so that students are not aware of exam score until completed as a means of motivating full completed as a means of motivating full completed as a means of motivating full completed on exam.	AC201 Financial Statements 100% 90% 80% 70% 60% 50% 40% 30% 10% Online 8-Week 16-week All Students ### 2014-15 ### 2015-16 ### 2017-18 ### 2018-19 ### 2019-20
	An exam problem that requires students to organize and prepare financial statements. The exam problem increases in difficulty as advance to higher-level courses. AC320 is a formative assessment.	above during the 6 year time period. AY2019- 20 score is 96%. Our 90% goal was met.	Accounting majors mostly populate this course so they are more concerned about mastering accounting as part of their career preparation.	Spring 2021 to provide an even more student- friendly platform.	AC320 Financial Statements AC320 Financial Statements AC320 Financial Statements Statem
	An exam problem that requires students to organize and prepare financial statements. The exam problem increases in difficulty as advance to higher-level courses. AC330 is a formative assessment focusing on the Statement of Cash Flows.	above during the 5 year time period. AY2019- 20 sore is 81% Our 90% goal was met in 2015-16 and 2018-19.	intensive understanding of account analysis se a very, very challening accounting topic.	continuously grows in complexity. The 2015-16 results convey this has had a positive impact on student outcomes. However, we may need to better motivate students to complete this case as we redevelop AC320 and 325. We also may need to reconsider our expectations give the complexity of this topic.	AC330 STATEMENT OF CASH FLOWS 1 0.8 0.6 0.4 0.2 0 9 11 12 13 13 13 14 14 15 15 15 15 15 15 15 15 15 15 15 15 15
	An exam problem that requires students to organize and prepare financial statements. The exam problem increases in difficulty as advance to higher- level courses. AC425 is a summative assessment focusing on Consolidated Corporations & Governmental/Nonprofit entities.	88 - 97% of all students scored at or above Proficient. A7201-20 score is 98%. With the exception of 2016-17 .ur 90% goal was essentially met throughout this 5 year period.	The program formative assessments support continuous subtent development be nable positive student outcomes at the summative assessment level.	We plan to redevelop the course for Spring 2021 to incorporate an online homework system. We anticipate this will better motivate students and provide better and more timely students and provide better and more timely student feedback.	AC425 FINANCIAL STATEMENTS 1 0.8 0.6 0.4 0.2 0.9 191500 1519000000000000000000000000000
Accounting Knowledge #1 (Part 2): Apply the conceplust farmework to analyze ora exocuning events. The goal for AC201: that the average score is at or above the Proficient level. For AC320 and 425: that at least 90% of students are scoring at orabove the Proficient level. Spoint scale used: Exemplary, Superior, Proficient, Deficient, and Inadequate.	Exam questions. The exam increases in difficulty as advance to higher- tevel courses. The AC201 comprehensive final exam is a formative assessment.	There is an overall upward trend for "All Students" that mostly flattened out the past 5 years. Students" average AV2019-20 score is 75% (superior). Throughout all years the average score was at or above Proficient.	There was an overall upward trend following the course adjustments made in Summer 2014 in 2017-18 the Final Exam settings were inadvertently changed to allow 3 attempts per question, as opposed to just 1. This likely contributed to stellar outcomes that year. These exam settings were corrected for 2019 and 2020.	2 - developed a highly structured final exam review assignment as part of total course points. 3 - more clearly directed student attention towards homework completion by removing excessive case discussions in online entironment. Replaced those case discussions with homework discussions.	AC201 Core Accounting Events 100% 100% 100% 100% 100% 100% 100% 10
	Exam questions. The exam increases in difficulty as advence to higher-level courses. The AC320 final exam is a formative assessment.	69-81% of all shudents scored proficient or above during the Syear time period. Even so, there have not been drastic variations. Still, we did not meet our 90% goal.	We may have too high of expectations. Accounting content is very challening in this course. In addition, it may be that we have a significant minority of students preforming at 'deficient' and 'nadequate' in this entry-level course for the accounting major because of those oping to drop out of the accounting major and doing so after this exam. By then, it is and doing so after this exam. By then, it is that the decided to change their major from accounting.	There are plans to redevelop this course for Spring 2021 to provide enhancements that provide an even more student-friendly platform.	AC320 CORE ACCOUNTING EVENTS 100% 80% 60% 60% 60% 60% 60% 60%







Accounting Knowledge #5: Accounting and business processes, with related internal controls. Part Z. Evaluating internal control of accounting Part Z. Evaluating internal control of accounting Knowledge #6: Assurances of financial statements. Evaluate internal control to develop a strategy for tests of controls. Professional Accounting \$8(iii) #41: Critical thinking and problem-solving skills to solve diverse and unstructured problems. The goal for AC430 is at least 90% of subdents are sooing a for above the Proficient level. 5-point scale used: Exemplary, Superior, Proficient, Deficient, and Inadequate. Accounting Knowledge #6: Assurances of financial statements, including risk assessment. Part 1: Explain the role of external auditing in financial markets.	AC430 final exam is used as a diect assessment. AC430 exam is used as a direct assessment.	86% -93% of all students scored at or above Proficiency over this 5 year time period. Overall, students are mastering these conceptored to the co	redeveloped this year to reflect current audit theories and processes. We compared this year with a similar CLD from prior years. We see no need for modifications at this time.	AC430 Evaluate internal controls 1 0.8 0.6 0.4 0.2 0 93 STUDE 0 STUDEN
Integrity of financial Information. The goal for AC430 is at least 90% of students are scoring at or above the Proficient level. Spoint scale used: Exemplary, Superior, Proficient, Descient, and Inadequate.				0.4 0.2 0 o grandon gr
Professional Accounting Skill #2: Use of technology adopted by professional accountants. Part 1: Construct Excel spreadsheels for accounting decision-making. The goal for Ac320 & 350 is at least 90% of suddens are scoring at or above the Proficient level. 5 point scale used: Exemplary, Superior, Proficient, Deficient, and Inadequate.	AC320 Excel Amortization Schedule assignment is used as a formative assessment.	58% - 71% of all students scored at or above Proficient level. A 2019-20 scored 66%. We have not met our 90% goal. A significant number of students, both online that our 90% goal. A significant number of students, both online that our probably because of few points assigned to it our probably because of few points assigned to it our data, therefore does not inform about mastery of this skill.	There was improvement overall in 2017-18 which may be attributed to having full-time faculty leaching most of the online sections. Previously we enlarged the reward structure; however, a good number of students still opt out of completing this assignment and thus distorts the data. There are plans to redevelop this course for Spring 2021 to provide enhancements that provide an even more student-friendly platform.	AC320 EXCEL CONSTRUCTION 100% 80% 60% 60% 60% 90 year of the property of
	AC350 Excel assignment requiring the use of higher-level Excel functions is used as a summative assessment.	69% - 83% of students performed at or above Proficient with the past two years remaining fast at around 79% 42 - 79% scored Exemplary during his 4 year time period. 15 - 35% of students scored inadequate likely due to avoidance of the assignment. This course was not offered in the 16-week format this year due to low enrollments. We did not meet our 90% goal.	improvement in motivating more students to complete these assignments.	AC350 EXCEL CONSTRUCTION 1 0.6 0.7 0.2 0.2 0.5 0.6 0.7 0.7 0.8 0.6 0.7 0.8 0.7 0.8 0.8 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9
Professional Accounting Skill #3: Accounting research skills, including, but not limited to FASB Codification Database, U.S. tax law, AICPA Auditing Standards, etc. Professional Accounting Skill #1: Write research mems in good of ms. as teast 90% of subonts are scoring at or above the Profesional tevel. S-point scale used: Exemplary, Superior, Proficient, Deficient, and Inadequate.	used as a summative assessment. AC312 assignment requiring justifying resolution for unstructured accounting case utilizing the income tax sources is a formative assessment.	Proficient with the past two years remaining fat \$\text{scel skills}\$. Repetitive use of Excel in AC32 of during this 4 year time period. 15 - 35% of students scored hadequals likely due to avoidance of the assignment. This course was hor to ffered in the 16-week format this year due to low enrollments.	improvement in motivating more students to complete these assignments.	1 0.8 0.6 0.4

	AC425 assignment requiring justifying resolution for unstructured accounting case utilizing the GASB Codification database is a <u>summative</u> assessment.	the past 4 years ranging between 49-71% of all students scoring at or above Proficient level. Current AY is 65% and all at the Exemplary	We believe that overall, students are mastering	students to complete this assignment.	AC425 RESEARCH CASE MEMO 1 0.8 0.6 0.4 0.2 0.9 0.8 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9
Professional Colombation #4. Manife, and apply	Consists Confession in Figure 1 and analysis from the MASTA Constant	25 100% of the death country of the action		This are was in being and applicated for Eatl 2020.	Tutalpriss BA Tutalp
principles of ethical behavior in decision-making. Goal for AC33 is at least 90% of students complete certification.	Complete Certificate in Etinical Leadership from the NASBA Center for the Public Trust. A minimum score of 90% much be achieved to be awarded certificate. This is an external assessment.	Proficient during this 4 year time period. The score for AY 2019-20 is 92%. We met our 90% goal.		to move to an even more student-user friendly platform.	AC330 ETHICAL LEADERSHIP 1 0.6 0.6 0.4 0.2 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
importance of continuous lifelong learning as a	AG320 Student Self-Assessment Checklist and Course goal-setting is a direct assessment. AG320 assignment complete a Professional Development Plan is another direct assessment.	students complete the two assignments.	Sudent feedback has been highly positive. The checklist in seasone, informs students what they should be doing to perform well in the course. Sudents research various career options prior to writing their Professional Development Plan. Many students discover there are more options in accounting than becoming a CPA.	We currently have not collected these documents. In the future we will collect samples for the full-time faculty to review.	

		Standard	d #4 Indirect Ass	sessments Measuren	nent
Performance Indicator	Indirect assessments measure student achieveme. Student Opinion of Teaching Survey Results (IDEA) Surveys of Instructors Teaching Courses in the Prog	at the Program Level	itudes. Examples of a in	Definition ndirect assessment may include	e:
			Analysis of Results		
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?		7564467			
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	Perception of accounting teachers and courses is in line with the School of Business as well as national norms.	Normally student perceptions of accounting faculty and courses are more negative than other business disciplines. Given that, the accounting instructors and courses are above national norms for accounting courses.	In AY 2018-19 we streamlined communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review. A survey of adjuncts this year indicated a desire to have more input in course development. We plan to reach out to adjuncts before and/or during the course development.	IDEA Summative Questions
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	All adjunct accounting faculty are either highly satisifed or satisfied.	Clearly, all surveyed accounting adjuncts are satisfied with their job.	In AY 2018-19 we streamlined communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review particularly given the peer review process that takes place before the PC review. A survey of adjuncts this year indicated a desire to have more input in course development. We plan to reach out to adjuncts before and/or during the course development process.	40.00% 35.56% 30.00% 29.43% 29.43% 2.96% 0.00% 0.74%

Analysis on adjunct faculty satisfaction. Goal is to	Adjunct Faculty Satification Survey	All adjunct accounting faculty are	Clearly, all surveyed	In AY 2018-19 we streamlined						
understand the level of faculty satisfaction at the	Percentage is based on the number of adjunct faculty	either highly satisifed or satisfied.	accounting adjuncts are	communications with adjuncts by		Considering	all aspects of hair	a an adjunct faculty	ambar at Davis	
program level.	members providing survey feedback in the program.	cience mginy sucisited or sucisited.	satisfied with their job.	creating an Accounting Faculty				ng an adjunct faculty me		
program level.	*Program Specific AY1920 AY1819/AY1719 Trend Data		satisfied with their job.	Connection Point in Canvas. The		University	,, how satisfied or o	dissatisfied are you witl	h your job?	
	1 TOBIGITI SPECIFIC MITS 20 MITOTS/MIT/ 13 TIENG DALG			Accounting PC also provides	70.00%					
				resources for adjuncts and	70.0076	64.71	.%			
				addresses any concerns. Park						
					60.00%	55.56%				
				University began a peer mentoring		55.56%				
				program the same year and two		50.00%	50.00%			
				accounting adjuncts served as	50.00%					
				mentors. One of those is scheduled						
				to carry forward next year. In	40.00%					
				addition the university began PC			33.33%			
				reviews of adjuncts via the online			29.4	41%		
				program Faculty 180. This program	30.00%		23.			
				has allowed us to receive better						
1				feedback about course delivery	20.00%					
				particularly given the peer review	20.00%					
				process that takes place before the				11.11%		
				PC review.	10.00%			5.88%		
				A survey of adjuncts this year				5.88%		
				indicated a desire to have more				0.00%	0.00% 0.00%	0.00%
				input in course development. We	0.00%	Make antiaffed	Cathella d	Neither satisfied nor	Dissatisfi	and a
				plan to reach out to adjuncts before		Highly satisfied	Satisfied	dissatisfied	DISSAUSTI	ea
				and/or during the course						
				development process.			AY1718 - 12	AY1819-9 AY1920-17		
Analysis on adjunct faculty survey data specific to	Adjunct Faculty Course Feedback Survey	All adjunct accounting faculty agree	Thre is 100% agreement	In AY 2018-19 we streamlined						
	Adjunct raculty course reedback survey	All aujulict accounting faculty agree	Till e is 100 % agreement							
course structure alignment with Core Learning	Porcentage is based on the number of sources with survey	courses are properly structured to	that courses most CLO's							
Course structure alignment with Core Learning	Percentage is based on the number of courses with survey	courses are properly structured to	that courses meet CLO's.	communications with adjuncts by						
Outcomes (CLO's). Goal is to understand if courses	feedback in the program.	courses are properly structured to meet CLO's.	that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty		The course v	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to			that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The	000/	The course v	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides	90%	The course v	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and			was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park	90% —	The course v	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canwas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring	80%		was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two		78%	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as	80% 70%		was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canwas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled	80%	78%	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In	80% — 60% —	78%	was appropriately stru	uctured to meet the Core L	eaming Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canwas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC	80% 70%	78%	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online	80% — 70% — 60% — 50% —	78%		uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program	80% — 60% —	78%	was appropriately stru	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better	80% — 70% — 50% — 40% —	78%		uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery	80% — 70% — 60% — 50% —	78%	38%	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review	80% — 60% — 50% — 40% — 30% —	78%		uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the	80% — 70% — 50% — 40% —	78%	38%	uctured to meet the Core Li	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review.	80% — 70% — 50% — 40% — 20% — 20%	78%	38%	uctured to meet the Core L	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canwas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts with the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review.	80% — 60% — 50% — 40% — 30% —	78%	38%		earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review. A survey of adjuncts this year indicated a desire to have more	80% — 70% — 60% — 50% — 40% — 20% — 10% — 10% — 70% —	78%	38%	uctured to meet the Core Lo	earning Outcom	nes (CLO's).
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review. A survey of adjuncts this year indicated a desire to have more input in course development. We	80% — 70% — 50% — 40% — 20% — 20%	78%	38%	0% 2%	0% 0%	O% O%
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review. A survey of adjuncts this year indicated a desire to have more input in course development. We plan to reach out to adjuncts before	80% — 70% — 60% — 50% — 40% — 20% — 10% — 10% — 70% —	78%	38%	0% 2% Neither agree nor		
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review. A survey of adjuncts this year indicated a desire to have more input in course development. We plant to reach out to adjuncts before and/or during the course	80% — 70% — 60% — 50% — 40% — 20% — 10% — 10% — 70% —	78%	38%	0% 2%	0% 0%	O% O%
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to	feedback in the program.		that courses meet CLO's.	communications with adjuncts by creating an Accounting Faculty Connection Point in Canvas. The Accounting PC also provides resources for adjuncts and addresses any concerns. Park University began a peer mentoring program the same year and two accounting adjuncts served as mentors. One of those is scheduled to carry forward next year. In addition the university began PC reviews of adjuncts via the online program Faculty 180. This program has allowed us to receive better feedback about course delivery particularly given the peer review process that takes place before the PC review. A survey of adjuncts this year indicated a desire to have more input in course development. We plan to reach out to adjuncts before	80% — 70% — 60% — 50% — 40% — 20% — 10% — 10% — 70% —	78%	38% 22%	0% 2% Neither agree nor	0% 0%	O% O%

Analysis on adjunct faculty survey data specific to	Adjunct Faculty Course Feedback Survey	All adjunct accounting faculty agree	Thre is 100% agreement	In AY 2018-19 we streamlined								
course structure alignment with Core Learning	Percentage is based on the number of courses with survey	courses are properly structured to	that courses meet CLO's.	communications with adjuncts by		Th	ne coui	rse was	appropriat	tely structured to n	neet the Core	.earning
Outcomes (CLO's). Goal is to understand if courses	feedback in the program.	meet CLO's.		creating an Accounting Faculty						utcomes (CLO's).		
within the program are appropriately structured to	*Program Specific AY1920 AY1819/AY1719 Trend Data			Connection Point in Canvas. The					O	utcomes (CLO s).		
meet the Core Learning Outcomes (CLO's).				Accounting PC also provides	100%							
				resources for adjuncts and	000/		91%					
				addresses any concerns. Park	90%	86%						
				University began a peer mentoring	80%		78%	6				
				program the same year and two								
				accounting adjuncts served as	70%							
				mentors. One of those is scheduled	60%							
				to carry forward next year. In	60%							
				addition the university began PC	50%							
				reviews of adjuncts via the online								
				program Faculty 180. This program	40%							
				has allowed us to receive better	30%							
				feedback about course delivery	30%				22%			
				particularly given the peer review	20%				14%			
				process that takes place before the					9%			
				PC review.	10%				374			
				A survey of adjuncts this year	0%					0% 0% 0%	0% 0% 0%	0% 0% 0%
				indicated a desire to have more	U76	Stron	ngly agree		Agree	Neither agree nor	Disagree	Strongly disagree
				input in course development. We		30011	igly agree	-	Agree	disagree	Disagree	Sciongly disagree
				plan to reach out to adjuncts before						_		
				and/or during the course					AY1718-	7 = AY1819 - 11 = AY19	20-18	
				development process.								

Construction Management

		Use this	table to supply data for Criterion 4.2.		
Performance Indicator			Definition		
Performance Indicator 1. Student Learning Results Performance Measure Measurable goal What is your goal?	examination, professional performance, licens Direct - Assessing student performance by ex- Formative – An assessment conducted during Summative – An assessment conducted at the Internal – An assessment instrument that was External – An assessment instrument that was	sure examination). Add these to the description amining samples of student work the student's education. It is a the student's education. It is developed within the business unit. It is developed outside the business unit. It is developed outside the business unit. It is ses, between online and on ground classes, Bet	les of a direct assessment (evidence) of studen on of the measurement instrument in column to	wo:	e: capstone performance, third-party examination, faculty-designed as results from the U.S. Department of Education Research and Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Employ basic construction	Construct and present a Project	Final grades averaged on Project Plan	Students are learning during the	Since the scores were good, we will	Student Project Plan Score
management functions.	Plan. Type of instrument: Direct.	was 95.4%.	respective courses. Our instructors are doing a very good job of teaching.	continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	1 100% 2 45% 3 100% 4 100% 5 98.75% 6 100% 7 100% 8 100% 9 100% 10 88.75% 11 100% 12 100% 13 100% 14 98.75% 15 100% Total: 95.42%
Identify materials required to achieve the desired construction project quality.	Final Exam. Type of instrument: Direct.	Final exam grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	Student Final Exam Score 1 80.00% 2 90.00% 3 70.00% 4 82.50% 5 80.00% 6 82.50% 7 80.00% 9 75.00% 10 62.50% 11 90.00% 13 77.50% 14 87.50% 15 70.00% 16 77.50% 17 77.50% Total: 79.06%
Discover ethical, socially responsible, and global issues related to construction management.	Final Exam. Type of instrument: Direct.	Final grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	
Apply legal considerations in construction work.	Final Exam. Type of instrument: Direct.	Final grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	

5. Demonstrate effective written, oral, and presentation communication skills in a construction environment.	1	Final grades averaged on Project Plan was 95.4%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	
6. Demonstrate an understanding of effective team building, techniques of control, data requirements, and time management.		Final exam grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	
7. Examine the orientation and enforcement of the construction trades sub-parts of the Occupational Safety and Health Act.		Final grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	

	Standard #4 Indirect Assessments Measurement									
Performance Indicator				Definition						
	Indirect assessments measure student achievement of program by looking at attitudes. Examples of a indirect assessment may include: Student Opinion of Teaching Survey Results (IDEA) at the Program Level Surveys of Instructors Teaching Courses in the Program									
			Analysis of Results							
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)					
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?						
What is your goal?		700000		matis your newscep.						
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	Note: Trend data will not be available until additional surveys are administered.	Results were over a solid score of 4, but were down compared to last year.	As students began taking course online, the student's responses were not as positive as responses from students when the courses were mainly 12f. The courses and the teachers have remained the same, but students prefer 12f teaching and the results bare this out.	The perception is online is not as effective as £7, so I would expect the results to level off as all courses have been converted to online. However, with more experience in teaching online, I would expect the results to be slightly better.	IDEA Summative Questions Local L					

Corporate Financial Management

Standard #4 Measurement and Analysis of Student Learning and Performance Use this table to supply data for criterion 4.2.									
Performance Indicator			and table to supply data for Gitterion 4	Definition					
A student learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be used include: copstone performance, third-party examination, foculty-designed examination, professional performance, licensure examination). Add these to the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of student work Formative - An assessment conducted at the education. Summative - An assessment conducted at the end of the student's education. Internal - An assessment instrument that was developed outside the business unit. External - An assessment instrument that was developed outside the business unit. Comparative - Compare results between classes, between online and on ground classes, Between professors, between repressors, between campuses, or compare to external results such as results from the U.S. Department of Education Research and Statistics, or results from a vendor providing comparable data.									
		T	Analysis of Results						
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)				
Measurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?					
What is your goal?	(Indicate type of instrument) direct, formative, internal, comparative	The MFT result shows that 14 Financal Management Majors have achieved the program goal of 71% average percentile rank in all MFT performance, which is higher than the required 50% percentile.	This is the first year we collect performance data for this new program. More data will be collected in future years to be used for trend analysis.	We have two degree programs in Finance area, including Managerial Finance track and Financial Financing Track. from the CFP bear Registration in May 2018. We anticipate this Finance Planning track will attrack more students in the coming terms.	FIMG Majors - MFT Average Percentile Rank by AY 50 71 60 50 40 20 20				
Our goal is achieve a 50th average percentile rank on all MFT all performace areas.	Peregrine's MFT assessment, Summative external data				AY 19-20 (14)				
Our goal is achieve a score of 50 or above on all MFT performace areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	The Finance majors performance on MPT by topic achieved the goal of 50% or above for all MPT performance areas except for Economics: Microeconomics that scored 1% less than the 50% goal.	Il Information Mangement System, Legal Environment of Business, and Marketing are the hightest (above 70%) among all categories. However, the lowest performance are Economics: Microeconomics (49%) andthe Quantitative Research Techniques which is around 52%.		FIMG Majors Performance on MFT by Topic 100 100 100 100 100 100 100 100 100 1				
Our goal is achieve a a score of 50 or above on all Business Finance areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	Financal Management majors show that business finance topic score is 67%.	This is the first year we collect performance data for this new program. More data will be collected in future years to be used for trend analysis.		FIMG Majors - Business Finance Topic Score by AY 67 60 50 40 AY 19-20 (14)				

	Standard #4 Indirect Assessments Measurement								
Performance Indicator				Definition					
	Indirect assessments measure student achieveme Student Opinion of Teaching Survey Results (IDEA Surveys of Instructors Teaching Courses in the Pro	at the Program Level	itudes. Examples of a ir	ndirect assessment may include	e:				
	I		Analysis of Results						
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)				
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?					
What is your goal?									
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	In the Corporate Financial Management program, 100% of adjunct faculty are received from the survey. They are higher for highy satisfied than overall School of Business results of 61% and non (0%) of adjunct faculty received the ranking of neither satisfied nor dissatisfied with their jobs from the survey.	Finance adjunct instructors received highly satisfied and satisfied of their jobs.	Feacher trainings through FCI or any Finance related worshops would continue to improve teaching satisfaction results.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 100% 100% 100% 61% 60% 61% 60% OK OK OK Mighly satisfied Satisfied Neither satisfied nor dissatisfied © CFM - 2 CCFM - 2				
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	The Corporate Financial Management program has received 100% of strongly agree in terms of courses were appropriately structured to meet the CLO. Also, 0% of disagree and 0% strongly disagree the courses were appropriately structured. They are higher than the School of Business in general of 60% strongly agree and 38% agree, respectively.	0% of students are strongly disagreed that the structures of Economics courses have met the CLOs requirements.		The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 100% 100% 60% 60% 60% 60% 70% Strongly agree Agree Neither agree nor disagree Strongly disagree disagree CRM - 2 = COM - 145				

Healthcare Management

			ent and Analysis of Student Learni	ng and Performance	
Performance Indicator		Use	e this table to supply data for Criterion 4.2. Defini	**************************************	
1. Student Learning Results	to the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of student veformative - An assessment conducted during the student's education. Summative - An assessment conducted at the end of the student's educat Internal - An assessment instrument that was developed within the busine External - An assessment instrument that was developed outside the busine.	work tion. ess unit. ness unit.	vidence) of student learning attainment that m	ight be used include: capstone performance, thi	rd-party examination, faculty-designed examination, professional performance, licensure examination). Add these the second of t
			Analysis of Results		
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?	(Indicate type of instrument) direct, formative, internal, comparative			·	
Our goal is achieve a 60th average percentile rank on all Peregrine Major Fifled Test (MFT) performace areas.	Peregrine's MFT assessment, Summative external data	We came close to our goal of achieving a 60th average percentile on all MF performance rass. We see an increase by 6% from the previous year AY18-19 to AY19-20.	general management course, not one of HC courses. This means that the MFT results for AY18-19 capture the data for the graduates who took the HC courses in the old format, with the old content, before the course redevelopment. All completely redevelopment HC course	Peregrine MFT, it is probably not a fair assessment for the health care managment students. I would recommend shifting to the healthcare management MFT, instead of the business one. Relook at the Peregrine exam itself to see if	HC Management Majors - MFT Average Percentile Rank by AY 50 50 50 50 50 50 60 50 50 60 50 5
Our goal is achieve a score of 60 or above on all MFT performace areas, and to continually improve our scores.	Peregriné's MFT assessment, Summative external data	The MT results for the accounting area, business ethics, business leadership, legal environment of business, and business leadership, legal environment of business, and outstrated management, information management systems, human resources management, marketing, and quantitative research and statistics, and outs business finance, economics, macrococonomics, and global dimentions of business seems to be a challenge; microeconomics—improved a bit and getting closer to goal of a score of 60. However, management of operation/production dropped significantly comparing to the last year.	areas. Another problematic area emerged this year - management of operation/production. Business		Healthcare Majors Performance on MFT by Topic

			Standard #4 Indirect Assess	ments Measurement	
Performance Indicator				Definition	
	Indirect assessments measure student Student Opinion of Teaching Survey Re Surveys of Instructors Teaching Course:	sults (IDEA) at the Program Level	sment may include:		
			Analysis of Results		
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?					
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	The undergradaute HC courses faculty rank in average 4.2 level on a 5.0 scale as excellent faculty on the IDEA student opinion of teaching survey. Overall, the current year scores for excellent teacher and excellent course are consistent with the SoB All and IDEA All. Comparing to the previous AVIS 1/5, 19, the IC courses faculty scores increased by 0.38 for excellent teacher, by 0.5 for excellent course, and by 0.445 on average.	Beginning Spring 1 2019 term, all eight HC courses were launched after complete redevelopment. When we change the standardised courses tructure format, increasing the rigor, the IDEA scores are expected to drop, and they did as we see in the previous year AY18/19 results. The rigor of the HC courses is higher; there are practical cases in discussions and application assignments; there is a sinchronous component added with weekly team meetings recordings that the students had never done before. We have seen the IDEA results drop before when we implemented this change in the MHAP program in Summer 2016. Once the students got used to the new course structure and got comfortable with it and began to like it; then the IDEA results in the MHA program went up accordingly. It appears that the IDEA results for the undergraduate HC courses begin increasing this yea AY19/20.	Beginning Spring 1 term of 2019, we implemented tactical strategy to increase the student response rate to the IDEA assessment survey by offering 5 bonus points to each student in class if 100% of the class complete the IDEA survey (the same strategy that has been proven to be effective in the MHA program). As a result, the average student reponse rate to the SDTS (IDEA) survey went up from 47% to 79%. Continue the same strategy to maintain high student response rate and keep	IDEA Summative Questions UGHC SoB All IDEA All
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	The sample includes only 2 adjunct faculty members responses. These two faculty members are satisfied with their job.	Having the results from only two survey participant is not overly useful.	s Implement strategies to encourage the adjunct faculty members to participate in the survey in order to increase the reponse rate.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 70% 60% 50% 50% 50% 50% 50% 50% 5

And Control And Control Contro	And the state of t	Introduction to conference of	[m	In	D	
And in the contract of the base and set of the contract of the	Analysis on adjunct faculty satisfaction. Goal is to	Adjunct Faculty Satisfication Survey				Concidering all aspects of being an adjunct faculty member at Bark
More in a proportion of the control			members responses. Inese two faculty	is not overly useful.		
The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately structured to meet the Cost learning Outcomes (CLOs). The course was appropriately s	program level.		members are satisfied with their job.			University, how satisfied or dissatisfied are you with your job?
The course was appropriately implicated to meet the Core Learning Outcomes (CLOV). **Continue of the Core Learning Outcomes (CLOV).** **Continue of the Core Learning Outcom					increase the reponse rate.	120%
The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The course was appropriately for the Core Learning Customers (CD). The co						
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Figure (Code) and the foundation of foundation						
Figure (Code) and the foundation of foundation						
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Figure (Code) and the foundation of foundation	Analysis on adjunct faculty survey data specific to	Adjunct Faculty Course Feedback Survey	One faculty member who repended to the	Only 2 survey participants, who are strongly agree	We will continue monitoring.	i
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Human Resources

		Standa	rd #4 Indirect A	ssessments Measure	ement
Performance Indicator				Definition	
	Indirect assessments measure student achieveme Student Opinion of Teaching Survey Results (IDEA) Surveys of Instructors Teaching Courses in the Pro) at the Program Level	itudes. Examples of a in	direct assessment may include	2:
			Analysis of Results		
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?					
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	Current results are that summative scores for HRM instructors and courses are above the summative scores for both the SoB and the aggregated IDEA data.	That the results, while above comparison scores are downsloping, which is a cause for concern.	My recommendation is to examine the data for all instructors and courses for the last three years to determine the causes of the declines in rating. Further, I recommend that we provide incentives to ALL students to fill out IDEA form. If courses are having "small _n_ for feedback, that gives us an inaccurate picture of what is going on, good or bad. It may be necessary to lock Unit 8 in course until the IDEA form is submitted so that adequate response rates are obtained.	IDEA Summative Questions
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	Current results suggest that adjunct faculty are either at least satisfied or better with what they are doing and how they are treated OR they are not willing to say otherwise.	Typically I take a very "hands off" approach with adjunct instructors. While none of the HRM instructors reported downside responses, I could do a better job of touching base with them. There is room for improvement in these responses.	The next step will be to increase informal communications with the adjunct instructors and see how they respond.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 60% 61% 61% 61% 61% 61% 61% 61%

Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	These current results mirror the above results, but the results are more bothersome. The proportion of highly satisfied has declined, while those satisfied has increased. While still positive, this is less positive than in prior periods.	See above. There was an 11% neutral response in the AY 18-19 period, which reversed in the AY 19-20 period, resulting in an increase in both Satisfied (+9%) and highly satisfied (+9%) and resulting in an increase in both Satisfied (+9%) and without access to detailed data, I cannot say why this occurred.	The next step will be to increase informal communications with the adjunct instructors and see how they respond. Additionally, intend to talk with the Dean and Chair about getting and implementing input from adjunct instructors regarding how they want to run their courses. We have the means to do this with "blended" courses. Nothing says that F2F courses all have to use the same format as long as the content is covered.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 80% 70% 60% 60% 50% 42% 40% 10% Neither satisfied nor dissatisfied dissatisfied are you with your job? 80% 60% 60% 60% 60% Now ow o
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is too understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	Fortunately in the most recent period, all of the instructors rated course structure appropriate or better in terms of meeting CLOs. In the	The neutral (less favorable) responses appear to be consistent with those seen above. HRM instructors rate course structure more favorable than do instructors in the rest of the COM.	The next step will be to increase informal communications with the adjunct instructors and see how they respond. Additionally, I intend to talk with the Dean and Chair about getting and implementing input from adjunct instructors regarding course structure. This would be a way to close the loop by providing their feedback to course designers. Given my present questioning of the program assessment instrument that we are using, this is an opportunity to design and implement a better instrument that gives us more meaningful feedback.	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 72% 60% 60% 60% 38% 28% 20% 5trongly agree Agree Neither agree nor disagree Strongly disagree disagree #Human Resources - 25 COM - 145
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		Standa	rd #4 Indirect A	ssessments Measure	ement
Performance Indicator				Definition	
	Indirect assessments measure student achieveme Student Opinion of Teaching Survey Results (IDEA) Surveys of Instructors Teaching Courses in the Pro) at the Program Level	itudes. Examples of a in	direct assessment may include	2:
			Analysis of Results		
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?					
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	Current results are that summative scores for HRM instructors and courses are above the summative scores for both the SoB and the aggregated IDEA data.	That the results, while above comparison scores are downsloping, which is a cause for concern.	My recommendation is to examine the data for all instructors and courses for the last three years to determine the causes of the declines in rating. Further, I recommend that we provide incentives to ALL students to fill out IDEA form. If courses are having "small _n_ for feedback, that gives us an inaccurate picture of what is going on, good or bad. It may be necessary to lock Unit 8 in course until the IDEA form is submitted so that adequate response rates are obtained.	IDEA Summative Questions
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	Current results suggest that adjunct faculty are either at least satisfied or better with what they are doing and how they are treated OR they are not willing to say otherwise.	Typically I take a very "hands off" approach with adjunct instructors. While none of the HRM instructors reported downside responses, I could do a better job of touching base with them. There is room for improvement in these responses.	The next step will be to increase informal communications with the adjunct instructors and see how they respond.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 60% 61% 61% 61% 61% 61% 61% 61%

Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	These current results mirror the above results, but the results are more bothersome. The proportion of highly satisfied has declined, while those satisfied has increased. While still positive, this is less positive than in prior periods.	See above. There was an 11% neutral response in the AY 18-19 period, which reversed in the AY 19-20 period, resulting in an increase in both Satisfied (+9%) and highly satisfied (+9%) and resulting in an increase in both Satisfied (+9%) and without access to detailed data, I cannot say why this occurred.	The next step will be to increase informal communications with the adjunct instructors and see how they respond. Additionally, intend to talk with the Dean and Chair about getting and implementing input from adjunct instructors regarding how they want to run their courses. We have the means to do this with "blended" courses. Nothing says that F2F courses all have to use the same format as long as the content is covered.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 80% 70% 60% 60% 50% 42% 40% 10% Neither satisfied nor dissatisfied dissatisfied are you with your job? 80% 60% 60% 60% 60% Now ow o
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is too understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	Fortunately in the most recent period, all of the instructors rated course structure appropriate or better in terms of meeting CLOs. In the	The neutral (less favorable) responses appear to be consistent with those seen above. HRM instructors rate course structure more favorable than do instructors in the rest of the COM.	The next step will be to increase informal communications with the adjunct instructors and see how they respond. Additionally, I intend to talk with the Dean and Chair about getting and implementing input from adjunct instructors regarding course structure. This would be a way to close the loop by providing their feedback to course designers. Given my present questioning of the program assessment instrument that we are using, this is an opportunity to design and implement a better instrument that gives us more meaningful feedback.	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 72% 60% 60% 60% 38% 28% 20% 5trongly agree Agree Neither agree nor disagree Strongly disagree disagree #Human Resources - 25 COM - 145
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	For the comparison periods an increasing trend (+12%) is seen from the three years ending in AY 19-20. All instructors in the most recent term rated course structure appropriate or better in terms of meeting CLOs. Without data it is conjecture, but it may be that those persons expressing negative ratings in AY 18-19 were expressing discontent across the board.	HRM instructors rate course structure favorably at an increasing rate across the comparison period.	The next step will be to increase informal communications with the adjunct instructors and see how they respond. Additionally, I intend to talk with the Dean and Chair about getting and implementing input from adjunct instructors regarding course structure. This would be a way to close the loop by providing their feedback to course designers. Given my present questioning of the program assessment instrument that we are using, this is an opportunity to design and implement a better instrument that gives us more meaningful feedback.	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 80% 72% 70% 60% 60% 80% 60% 80% 60% 60% 60% 60% 80% 60% 80% 60% 80% 80% 80% 80% 80% 80% 80% 80% 80% 8

International Business

			Standard #4 Measurement and Analysis of Student Le	earning and Performance	
Performance Indicator				4.2. Definition	
1. Student Learning Results	A student learning outcome is one that measures a specific competency a	ttainment. Examples of a direct assessment le			gned examination, professional performance, licensure examination). Add these to the description of the measurement instrument in column
	nuc: Direct - Assessing student performance by examining samples of student viformative - An assessment conducted during the student's education. Summative - An assessment conducted at the end of the student's education. Internal - An assessment instrument that was developed within the busin External - An assessment instrument that was developed outside the business of the student of the stude	ction. ess unit. iness unit.		sulf-from the U.S. Department of Education Recovery and	I Statistic or coults from a unideo providing comparable data
	Comparative – Compare results between classes, between online and on g	ground classes, between professors, between p	rograms, between campuses, or compare to external results such as res	uits from the 0.3. Department of Education Research and	statistics, or results from a venuor providing comparable data.
			Analysis of Results		
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal What is your goal?	Do not use grades. [Indicate type of instrument] direct, formative, internal, comparative	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
Our goal is achieve a 50th average percentile ran	k Peregrine's MFT assessment, Summative external data What questions	International Business students consistantly	From the data provided by the Office of Institutional Effectiveness in your program	s If your program completed a comprehensive academic program review in the previous year, please provide an update on your Action	
on all MFT all performace areas.	were you lying to answer this year about shadent achievement of your program compendence? How did you the answer those questions (what did you measure?) and what were your results? What questions were your presults and the program compendence of the program of	do well on this exam	Data Sheet (evailable through the OII) Data page in Carava, what data or data reads and our 'What I taked of actions might your interpretation of data suggest taking? Addressed above. Stadent data about he sand regularly as mident perception is extracted to all Thograms, continued natures. There are several results that raud out in furnition is all Thograms of the contraction of the Carava (and the Carava of the Carava		International Business Majors - MFT Average Percentile Rank by AY 0 77 00 77 00 00 00 00 00 00
Our goal is achieve a score of 50 or above on all	Peregrine's MFT assessment, Summative external data What questions		helped understand it. This information will be reflected in my plan of action for the following year as the	My action plan, due to the shortfall of international students is to try	
MFT performace areas, and to continually improve our scores.	were you lying to answer this year about student achievement of your program compendence? How did you be answer those questions (what did you measure?) and what were your results? These results could be from flext-measures such as glarway, midpoint, captions courses, comprehensive exams, portfolios, etc and indirect measures such as student opinion surveys, facility surveys, employer facedback, placement rates) Ido an informal survey rather than assignment for points to undenstand where students are located on the international business continuum. Unless teuthoris to an intilities are presented in a nontraditional student that may have worked for a company with international department that has involved the student is hard intilities preprince or is a nontraditional student that may have worked for a company with international department that has involved as the student is an intilities yeaperince or is a nontraditional student that in may have worked for a company with international department that has involved as such as the student of the properties of the student of the survey rather than assignment that has involved to a survey of the student of the survey rather than assignment that has involved as tudent in the survey of the survey of the surveys of		second-development any allows as additional time to make improvements to our curriculum, and who international business and travel resumes, we will have freed new approached. Recent mades have forecasted this tread and firmly state that new approached. Recent mades have forecasted this tread and firmly state that the state of th	to teach more internationally themse course in the Management programs as I ame livey unified them, and hopfully some of the research will be transferrable. Our comprehensive academic plan is to research will be transferrable. Our comprehensive academic plan is to market all in our international flowines classes, by updisting courses every 3 vars approximately. The CLOT are standard for international business and based in souther feebback that way are able to understand and apply the market of to real file structions.	International Business Majors Performance on MFT by Topic
Gobal Dimensions of Business areas, and to continually improve our scores.					International Business Majors - Global Dimensions of Business Topic Score by AY 70 64 64 65 60 60 61 60 61 63 70 60 61 62 63 70 60 61 63 70 60 61 63 70 60 61 63 70 60 61 63 70 60 61 63 70 60 60 60 60 60 60 60 60 60
PLO 1. Demonstrate an understanding of financial strategic and financia operational spects of business on an international level.	8302 - C.O.4. Summarize understanding of business and management practices across cultures. (Infemal Formative Assessment of Final Paper: Country Culture Project)	The students do extremely well in this seminar class.		Indeeding 1815 and change the assumment instrument again dustro Convence contraints. These thanks about the security of the convence that the final case. Does provious learning management system trainer than the final case. Does provious learning management system crafter than the final case. Does provious learning management system trainer than the final case. Does provious learning management system trainer than the convence of the convence that the conven	18302 - CLO 4: Summarize understanding of business and management practices across cultures. 22 23 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3

PLO 1 Demonstrate on understanding of financial	IP202 CLOS: Estimate how cultural feature matients international business	The students de sides and the state	International Buriners Culture (IB202) is well liked and students do	
	IB302 - CLO 6: Estimate how cultural factors motivate international business decisions and communications. (internal Formative Assessment of Final Paper: Country Culture Project)		International huntress Culture (BBSC) is well liked and students do extremely well	18302 - CLO 6: Estimate how cultural factors motivate international business decisions & communications. 22 23 24 5
	competitive advantage. (internal Formative Assessment of Final Paper: Country Culture Project)	The students do extremely well in this seminar class.	1843 International Finance is in the process of redeed opment	IB302 - CLO 5: Develop understanding of how cultural intelligence can lead to competitive advantage. 22 22 2 2 2 3 6 septimal Above facilities Meets bysettelions ### Above facilities Meets bysettelions
	IB302 - CLO 1 Assess the major dimensions of culture relevant to global business activities, (internal Formative Assessment of Final Paper: Country Culture Project)		raderelopment.	18302 - CLO 1: Assess the major dimensions of culture relevant to global business activities. 22 5 6 6 6 6 6 6 6 6 6 6 6 6
in terms of the impact on conducting business in other regions or countries.	shuatone.	The students do extremely well in this seminar class. The students do extremely well in this	MK395 waa redeveloped 2 years ago.	18302 - CLO 2: Incorporate relevant cultural factors to global business situations 22 7 3 3 5 6 3 3 3 0 0 0 Carpotonia Move to precision Meets to pertations at fail 2018 ■ Spring 2019 ■ Spring 2020
PLO 3. Analyze cultural and national differences in terms of the impact on conducting business in other regions or countries.	IB302 - CLO 3 Compare various theories and models of culture, (internal Formative Assessment of Final Paper: Country Culture Project)	The students do extremely well in this seminar class.	о може о може объекторија да урин h адро.	1B302 - CLO 3: Compare various theories and models of culture. 22 23 24 25 Carptional Above Develotion Meets Departations a fell 2015 # Spring 2019 a Spring 2020

Performance Indicator	Definition				
	Indirect assessments measure student achievement of program by looking at attitudes. Examples of a indirect assessment may include: Student Opinion of Teaching Survey Results (IDEA) at the Program Level Sturyers of Instructors Teaching Courses in the Program				
		Analysis of Results			
Performance Measure	What is your measurement instrument or process? What questions were you trying to answer this year about student	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal	students feedback on relevance of course material	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?	Build enrollment, provide the full college learning experience through the material in the classes	excellent	students are facinated by cultures other than their own	we are redeveloping the course-keeping most of the assignments	
Analysis on student perceptions and student satisfaction. Goal is to understand the underlying influences on student perceptions and student satisfaction.		the data provided by the Office of Institutional Effectiveness in your program's Data Sheet (available through the Off Data page in Canvas), what data or data trends stand out? What kinds of actions might your interpretation of data suggest taking? Addressed above. Student data should be sased regularly as student perception is critical to all Programs' continued success. There are several trends that stand out in both student data and data	The interpretation of the data was unsurprising. Our program is carefully designed for maximizing the student learning experience. If problems come up, they are addressed. This might be due to the fact that I teach sections of the class every semester and make sure students understand that providing and receiving feedback is a professional skill and well as an academic one. Business Professors not only need a graduate degree, and most institutions also require professional experience. The theory behind this ist one source that the suddents not only learn the academic materials but that there is practical real-life application. I am not saying other degrees do not provide this, but most business professors automatically link these for the students. A great example of this is our Current Events assignments which the students were extremely enthusatic about. We've tried it in classes before, but the way the newest version assignment is designed, it really flows well-connects to other LOY's, other assignments and easns. The format we selected for the assignment criteria automatically provides real life application and examples. We might consider adding additional phases of the assignment. The interpretation of the data was unsurprising. Our program is	are reviewed in relation to Program Mission, Vision, Goals and Competencies at the program level. We also benchmark using	IDEA Summative Questions UGIB SoB All IDEA All
Analysis on adjuict, isothy satisfaction at the program level.	Asylinicit ractify saturcation survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison		carefully designed for maximising the student learning cour programs carefully designed for maximising the student learnins might be due to the fact that I teach sections of the class every semester and make sure students understand that providing and receiving feedback is a professional skill and well as an academic one. Business Professors not only need a graduate degree, and most institutions also require professional seperience. The theory behind this is to ensure that the students not only learn the academic materials but that there is practical real-life application. I am not saying other degrees do not provide this, but most business professors automatically link these for the students. A great example of this is our Current Events assignments which the students were extremely enthuastic about. We've tried it in classes before, but the way the nevest version assignments is designed, it really flows well-connects to the CLO's, other assignments and exams. The format we selected for the assignment criteria automatically provides real life application and examples. We might consider adding additional phases of the assignment.	is committed to presenting current and historic background and analysis to Gllobal	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 70% 60% 613N 613N 613N 613N 613N 613N 613N 613N

understand the level of faculty satisfaction at the Perce	unct Faculty Satification Survey			
Percentage of the second of th	centage is based on the number of adjunct faculty		If your program completed a comprehensive academic program review in the previous	Considering all aspects of being an adjunct faculty member at Park
program level. mem	mbers providing survey feedback in the program.			
*Proj	ogram Specific AY1920 AY1819/AY1719 Trend Data		Plan.	
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLOS). Goal is to understand if courses within the program are appropriately structures within the program are appropriately structures.	unct Faculty Course Feedback Survey centage is based on the number of courses with survey black in the program. ogram/School of Business AY1920 Comparison		My action plan, due to the shortfall of international students is to try to teach more internationally themes course in the Management program as a lam full y qualified	University, how satisfied or dissatisfied are you with your job? 70% 60% 50% 50% 50% 50% 50% 50% 5
meet the Core Learning Outcomes (CLO's).			there, and hopefully some of the research will be transferrable. Our comprehensive	
			academic plan is to increase majors and	60%
			enrollment by offering compelling and relevant material in our International	
			Business classes, by updating courses every 3 years approximately. The CLO's are standard	50%
			for international business and based on student feedback they are able to understand	40%
			and apply the material to real life situations.	33%
				2%
				0% 0% 0% 0% 0% 0% Strongly agree Agree Neither agree nor Disagree Strongly disagree
				disagree
				■International Business - 6 ■ COM - 145
	unct Faculty Course Feedback Survey		We've done everything we've set out to do:	
Outcomes (CLO's). Goal is to understand if courses feedby within the program are appropriately structured to *Program a	centage is based on the number of <i>courses</i> with survey dback in the program. ogram Specific AY1920 AY1819/AY1719 Trend Data			The course was appropriately structured to meet the Core Learning Outcomes (CLO's).
meet the Core Learning Outcomes (CLO's).				70%
				60%
				50% 50% 50%
				40%
				30%
				20%
				10% — 8%
				0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0
				disagree
				■ AY1718 - 2 ■ AY1819 - 12 ■ AY1920 - 6

Logistics

Standard #4 Measurement and Analysis of Student Learning and Perl Use this table to supply data for Criterion 4.2. Performance Indicator 1. Student Learning Results A student learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be used include: capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of student work Formative – An assessment conducted during the student's education. Summative – An assessment conducted at the end of the student's education. Internal – An assessment instrument that was developed within the business unit. External – An assessment instrument that was developed outside the business unit. Comparative – Compare results between classes, between online and on ground classes, Between professors, between programs, between campuses, or compare to external results such as results from the U.S. Department of Education Research and Statistics, or results from a vendor providing comparable data. STED erformance Measure What is your measurement instrument or process? nalysis of Results Insert Graphs or Tables of Resulting Trends (3-5 data points preferred) Action Taken or Improvement made Measurable goal Do not use grades. Vhat are your current results? What did you learn from the results? What did you improve or what is your next step? What is your goal? Our goal is achieve a 50th average percentile (Indicate type of instrument) direct, formative, internal, comparative Peregrine's MFT assessment, Summative external data steady performance solid program emphasis on real world logistics issues and rank on all MFT all performace areas. globalization --- giving students better feedback on Logistics Majors - MFT Average Percentile Rank by AY assignements. Better use of excel spreadsheets. AY 13-14 (38) AY 14-15 (68) AY 15-16 (50) AY 16-17 (42) AY 17-18 (25) AY 18-19 (28) AY 19-2 Our goal is achieve a score of 50 or above on all MFT performace areas, and to continually improve solid perfomance weakness in quantitative reaearch and statistics spend more time on statistics and economics principes - utilize society of logistics engineers **Logistics Majors Performance on MFT by Topic** AY 15-16 (50) AY 16-17 (42) = AY 17-18 (25) AY 18-19 (28) AY 19-20 (56) Our goal is achieve a a score of 50 or above on all Peregrine's MFT assessment, Summative external data Accounting Subject areas, and to continually improve our scores. Logistics Majors - Operations/Production Management Topic Score by AY AY 12-13 (20) AY 13-14 (38) AY 14-15 (68) AY 15-16 (50) AY 16-17 (42) AY 17-18 (25) AY 18-19 (28) AY 19-20 (56)

		Standar	d #4 Indirect As	sessments Measurem	nent
Performance Indicator	Definition				
	Indirect assessments measure student achievemer Student Opinion of Teaching Survey Results (IDEA) Surveys of Instructors Teaching Courses in the Prog	at the Program Level	itudes. Examples of a i	ndirect assessment may include	
		Analysis of Results			
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?					
Analysis on student perceptions and student satifcation. Goal is to understand the underlying influences on student perceptions and student satifisaction.	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	SOLID PERFORMANCE	SOLID PERFORMANCE	imrove timely feedback to students, introduce more opportunities for students to relate the amteril to their own experiences	DEA Summative Questions UGLG SoB All IDEA All
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison			EXCELLENT TEACHERS	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 61% 60% 50% 50% 50% 50% 50% Meither satisfied nor dissatisfied Logistics 2 = CoM 135

and the standard of the standa	Adjunct Faculty Satisfication Survey		EXCELLENT TEACHERS								
understand the level of faculty satisfaction at the program level.	Percentage is based on the number of adjunct faculty members providing survey feedback in the program.									junct faculty me	
	*Program Specific AY1920 AY1819/AY1719 Trend Data				60%	Uni	versity, ho	w satisfied	d or dissatisf	fied are you with	your job?
					60%	56%					
					50%	50%	50%	50%	50%		
					40%						
								33%			
					30%						
					20%						
										11%	
					10%		_			11/0	
										0% 0%	0% 0% 0%
					0%	Highly sat	isfied	Satisfie	ed	Neither satisfied nor dissatisfied	Dissatisfied
								AY1718-	12 ■ AY1819 - 9		
		EXCELLENT TEACHERS									
Analysis on adjunct faculty survey data specific to	Adjunct Faculty Course Feedback Survey	STRUCTURE IS GOOD	MAINTAIN STRUCTURE	MAINTAIN STRUCTURE							
course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses	Percentage is based on the number of <i>courses</i> with survey feedback in the program.					The cour	rso was annro	nriatoly stru	icti irad to most	the Core Learning O	utromes (CLO's)
within the program are appropriately structured to	*Program/School of Business AY1920 Comparison				70%	THE COU	тэс чиз арргс	урганску зага	ictured to fricet	the core bearing o	attornes (CLO 3).
meet the Core Learning Outcomes (CLO's).						60%					
					60%	60%					
						50%	50	9%			
					50% -			9%			
								38%			
					50%						
					50% -						
					50%						
					50% - 40% - 30% -						
					50% - 40% - 30% -				The state of the s		
					50% - 40% - 30% -	50%	50	38%	0% ^{2%}	0% 0%	
					50% - 40% - 30% - 20% -		50			nor Disagree	. 0% 0% Strongly disagree
					50% - 40% - 30% - 20% -	50%	50	38%	Neither agree	nor Disagree	

Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	STRUCTURE IS GOOD	MAINTAIN STRUCTURE	MAINTAIN STRUCTURE	60%		The course w	as approp	riately structured to mo	eet the Core	Learning
					50%		50%	50%			
					30%		33%	33%	33%		
					10%	- 1					
					0%		rongly agree	Agree	0% Neither agree nor disagree ■ AY1819 - 3 ■ AY1920 - 3	0% 0% Disagree	0% 0% Strongly disagree

Management

Standard #4 Measurement and Analysis of Student Learning and Performance										
	1		Use this table to supply data for Crite							
Performance Indicator 1. Student Learning Results	A student learning outcome is one that measures a specific competency a measurement instrument in column two:	ttainment. Examples of a direct assessment (ex	vidence) of student learning attainment that m	Definition ight be used include: capstone performance, thir	rd-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of the					
	Direct - Assessing student performance by examining samples of student work Formative - An assessment conducted during the student's education. Summative - An assessment instrument that was developed within the business unit. Internal - An assessment instrument that was developed within the business unit. External - An assessment instrument that was developed within the summative that was developed with									
	Comparative — Compare results between classes, between online and on ground classes, Between professors, between programs, between campuses, or compare to external results such as results from the U.S. Department of Education Research and Statistics, or results from a vendor providing comparable data.									
Performance Measure	hut-a:	Current Results	Analysis of Results	Astina Talana as Immunia and and a	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)					
Measurable goal	What is your measurement instrument or process? Do not use grades.	What are your current results?	Analysis of Results What did you learn from the results?	Action Taken or Improvement made What did you improve or what is your next stee?	insert Graphs or Tables of Resulting Trends (3-5 data points preferred)					
What is your goal?	(Indicate type of instrument) direct, formative, internal, comparative			,						
Management Competency: Demonstrate an understanding of the interrelationships and interdependencies among the marketing, finance, operations, administration, and management functional systems of a business.	derived from Peregrine Exam results. Internal Data derived from MG 495 Live Team Case Analysis. CLO 2 (Demonstrate an understanding of management terminology, principles, and concepts) and CLO 4 (Demonstrate an understanding of the interrelationships and interdependencies among the marketing, finance, operations, administration, and management functional systems of a business). Data Formative Assessment internal Data derived from MG 371 Comprehensive Case Analysis - includes written communication rubric and oral presentation rubric. CLO 1 (Assessment of the use of each of the management process components - planning, organizing, leading, and controlling) and CLO 4 (Evaluation of management practices within a domestic environment versus those within a global environment).	Operations / Production, Management Organizational Behavior, and Management Human Resources. The results for CLO2 and CLO4 for the summative assessment increased for the Spring terms. There was a decrease in learning for the formative assessment data during the year	this year. There is also an indication that it is necessary to review those areas that are not meeting the goals and to keep areas performing above the goals on track.	Plan to review and modify the current assessment instrument when needed in order to address management competency.	Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY					
Our goal is achieve a score of 50 or above on all	Peregrine's MFT assessment, Summative external data. Summative	Management Subject Score Comparisons that		Plan to review and modify the current						
MFT performace areas, and to continually improve our scores. Problem Solving: Appl. proigram Goal 2 - Problem Solving: Appl. projection and creative thinking for effective problem solving, decision-making, and planning on local, regional, and global organizational issues	Case Analysis. CLO 1 (Assessment of the use of each of the management process components - planning, organizing, leading, and controlling). CLO 3 (Crifique of the methods selected and applied to motivate followers to achieve organizational goals). CLO 4 (Evaluation of management practices within a domestic environment versus those within a global environment). CLO 5 (Evaluation of outcomes of management practices based upon their inclusion of ethics and social responsibility).	performed at or above 50 in the area of problem solving are as follows: 1) Business integration and Strategy, 2) Legal Environments of Business, 3) Management, 4) Management Organizational Behavior, 5) Management Productions/Operations, and 6) Quantitative Research Techniques. In the formative assessment there was a consistent increase in the results for all but the CLO 4 data.	continue the current assessment process for this year. There is also an indication that it is necessary to review those areas that are not meeting the goals and to keep areas performing above the goals on track.	assessment instrument when needed in order to address management competency.	Management Majors Performance on MFT by Topic MAY 13-14 (337) MAY 13-15 (323) MAY 13-16 (323) MAY 13-16 (323) MAY 13-16 (323) MAY 13-16 (323) MAY 13-19 (136) MAY 13-19					
Our goal is achieve a a score of 50 or above on all Management areas, and to continually improve our scores. Program Goal 3 - Globalization: Explain globalization and its impact on business and society.	Peregrine's MFT assessment. Summative external data. Summative Assessment. External data derived from Peregrine Exam results. Formative Assessment: Internal Data derived from MG 371 Comprehensive Case Analysis. CLO 4 (Evaluation of management practices within a domestic environment versus those within a global environment). CLO 5 (Evaluation of outcomes of management practices based upon their inclusion of ethics and social responsibilities	Global Dimensions of Business results increased his year from Fall 2019 in the Peregrine Exam results. In the formative assessment the data for CLO 4 was lower than previous terms in the Fall and higher than previous terms in the Spring. The data for CLO 5 was consistently higher than the previous year except for Spring I.	The results indicate that it will be important to continue the current assessment process for this year. There is also an indication that it is necessary to review those areas that are not meeting the goals and to keep areas performing above the goals on track.	Plan to review and modify the current assessment instrument when needed in order to address management competency.	Management Majors - Management Topic Score by AY 61 62 63 65 65 65 67 68 68 69 69 69 69 69 69 60 60 60 60 60 60 60 60 60 60 60 60 60					

Our goal is achieve a a score of 50 or above on all Business Integration and Strategic Management areas, and to confinually improve our scores. Program Goal 4 - Communication: Demonstrate effective written, oral, and presentation communication skills in an organizational setting.	Peregrine's MFT assessment, Summative external data. Summative Assessment: External data derived from Peregrine Exam results. Formative Assessment: Internal Data derived from MG 371 Comprehensive Case Analysis - Includes written communication rubric and oral presentation rubric.	communication: 1) Business Integration and Strategies, Business Leadership, and 3) Information Management Systems. In the	The results indicate that it will be important to continue the current assessment process for this year. There is also an indication that it is necessary to review those areas that are not meeting the goals and to keep areas performing above the goals on track.	Plan to review and modify the current assessment instrument when needed in order to address management competency.	Management Majors - Business Integration and Strategic Management Topic Score by AY
	Peregrine's MFT assessment, Summative external data. Summative Assessment: External data derived from Peregrine Exam results. Formative Assessment: Internal Data derived from MG 375 Comprehensive Final Examination. CL.0.1 (Evaluate an organization's operations by appraising its efficiency and effectiveness. CL.0.2 (Employ strategic focus dimentions to discriminate between various operations processes for both manufaciuring and service creation.) CL.0.2 (Analyze a company's global supply chain management through use of inventory management). CL.0.4 (Assess an organization's practices and how those practices create product and service quality). CL.0.5 (Assess operations managerial strategies that employ social responsibility and ethical principles).	in the area of Quantitative Analysis the scores for the performance of management majors on quantitative research techniques and statistics. The formative assessment data improved from the first term for CLO 1, CLO 2, CLO 3, and CLO 4.	continue the current assessment process for this year. There is also an indication that it is necessary to review those areas that are not meeting the goals and to keep areas	Plan to review and modify the current assessment instrument when needed in order to address management competency.	Management Major - Business Ethics Topic Score by AY 64 65 65 66 67 68 69 69 69 69 69 69 69 69 69
Business Ethics areas, and to continually improve our scores. Program Goal 6 - Teamwork:	Peregrine's MFT assessment, Summative external data. Summative Assessment: External data derived from Peregrine Exam results. MG401 Research Report, LCO 2 (Inderstanding of the leadership concept involved. CLO 3 Demonstrating an understanding of global and domestic implications. CLO 4 (Apply ethical and socially responsible standards while demonstrating person integrity. Formative Assessment: Internal Data derived from MG 371 Comprehensive Case Analysis - includes written communication rubric and oral presentation unbirc. CLO! (Assessment of the use of each of management process components - planning organizing leading, and controlling). CLO 3 (Critique of the methods selected and applied to motivate followers to achieve organizational goals).	Managing Human Resources, 3) Management Organizational Behavior, and 4) Management.	continue the current assessment process for this year. There is also an indication that it is necessary to review those areas that are not meeting the goals and to keep areas performing above the goals on track.	Plan to review and modify the current assessment instrument when needed in order to address management competency.	

Performance Indicator	Definition				
	Indirect assessments measure student achieveme		tudes. Examples of a ir	ndirect assessment may include	e:
l	Student Opinion of Teaching Survey Results (IDEA)				
	Surveys of Instructors Teaching Courses in the Prog	gram			
		Analysis of Results			
Performance Measure	What is your measurement instrument or	Current Results	Analysis of Results	Action Taken or	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
	process?			Improvement made	
Measurable goal		What are your current	What did you learn	What did you improve or	
What is your goal?		results?	from the results?	what is your next step?	
what is your goal:					
Analysis on student perceptions and student	IDEA Survey Results at the Program Level	The results from the IDEA Summative	The PDL training and the	Continue to monitor the	
satifcation. Goal is to understand the underlying	Note: Trend data will not be available until additional surveys	Questions show that the	instructional designers	development of courses and	IDEA Summative Questions UGMG SoB All IDEA All
influences on student perceptions and student satifisaction.	are administered.	undergraduate management program scored higher than the School of	along with the course developers have created a	professional development activities of the faculty teaching	Excellent Teacher 4.6 4.42 4.3
Sattilsaction.		Business and IDEA at 4.60 for	quality learning	undergraduate management	Excellent Course 4.45 4.31 4.2
		excellent teacher, 4.45 for excellent	environment for the	courses.	
		course, and 4.53 for average of the	students.		Average of B and C 4.53 4.37 4.25
		two categories		1	Number of Courses 165 686
					IDEA Summative Questions AY1718 AY1819 AY1920
					Excellent Teacher 4.52 4.63 4.6
					Excellent Course 4.37 4.52 4.45
					Average of B and C 4.45 4.58 4.53
					Number of Courses 111 174 165
Analysis on adjunct faculty satisfaction. Goal is to	Adjunct Faculty Satification Survey	The results from the survey indicate	The adjuncts teaching	Continue to monitor the adjunct	
understand the level of faculty satisfaction. Goal is to	Percentage is based on the number of adjunct faculty	that 96% of the adjunct faculty	management courses are	faculty facilitating courses in the	
program level.	members providing survey feedback in the program.	teaching management courses is	expected to use the Canvas	management program. Instructors	Considering all aspects of being an adjunct faculty member at Park
	*Program/School of Business AY1920 Comparison	either highly satisfied or satisfied with their iob. This is the same for the	courses in the facilitation of their course material.	that are struggling with using the Canvas course material will be	University, how satisfied or dissatisfied are you with your job?le
		School of Business. There are 4% of	The management courses	offered the opportunity for	70%
		the adjunct faculty members teaching	are developed so that there	additional training and mentoring.	61% 61%
		management courses indicate that they are neither satisfied or	is consistency in the delivery of the course		60%
		dissatisfied with the job.	material. This also requires		
			that the same textbook is		50%
			used for course delivery. There have been a very		40%
			small number of adjunct		35%
			faculty members that have		30% ——
			expressed dissatisfaction with using the Canvas	1	
			course, which is required		20%
			by Park policy.	1	
					10%
					0% 1%
					Highly satisfied Satisfied Neither satisfied nor Dissatisfied dissatisfied
					■ Management 46 ■ CoM 135
			I	1	

Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	The results from the survey indicate that for AY1920, 96% of the adjunct faculty teaching courses is either highly satisfied or satisfied with their job. In AY1819, 89% of the adjunct faculty teaching courses is either highly satisfied or satisfied with their job. There were 4% Faculty that were neither satisfied or disatisfied with teaching courses in AY1920 compared to 11% in AY1819.	The adjuncts teaching management courses are expected to use the Canvas courses in the facilitation of their course material. The management courses are developed so that there is consistency in the delivery of the course material. This also requires that the same textbook is used for course delivery. There have been a small number of adjunct faculty members that have expressed disastifaction with using the Canvas course which is the Park University.	Continue to monitor the adjunct faculty facilitating courses in the management program. Instructors that are struggling with using the Canvas course material will be offered the opportunity for additional training and mentoring. There is a canvas connection program used to communicate and receive feedback from adjunct and full-time faculty.	70% — 60% — 50% — 40% — 30% — 10% —	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 61% 61% 61% 61% 64% 64% 64% 64%
Analysis on adjunct faculty survey data specific to coursestructure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	The results from the survey indicate that 98% of the adjunct faculty teaching management courses either strongly agree or agree that the course structure is in alignment with the Core Learning Outcomes. This is the same for the College of Management. There are about 2% of the adjunct faculty members teaching management courses indicate that they are neither agree or disagree that the course structure is in alignment with the Core Learning Outcomes compared to 0% in the College of Management.	material. This also requires	Continue to monitor the adjunct faculty facilitating courses in the management program and their feedback. There is a canvas connection program used to communicate and receive feedback from adjunct and full-time faculty. The feedback is available to the course developers to share with the instructional designers for any needed modifications to the course.	70% — 60% — 30% — 20% — 0% — 0% — 0% — 0% — 0% — 0% —	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 60% 60% 42% 38% 256 256 0% 0% 0% 0% 0% Strongly agree Agree Neither agree nor disagree Strongly disagree disagree = Management - 48 = COM - 145

Percentage is based on the number of courses with survey edeals, with program of program Specific Arti 920 Arti 819/Art 719 Trend Data meet the Cove tearning Outcomes (CLO's). **Notice of CLO's Course and Frain Courses with survey edeals with the program of Specific Arti 920 Arti 819/Art 719 Trend Data meet the Cove tearning Outcomes (CLO's). **Notice of CLO's Course and Frain Courses with survey edeals with the Cover tearning of Curses and Survey or age that the course structures of a diginated with the Cover tearning of Curses and Survey or age that the course structure is on alignment with the Cover tearning of Curses and Survey or age that the course structures of the Survey or age that the course structures for alignment with the Cover tearning of Curses and Survey or age that the course structures of the Survey or age that the course structures for alignment with the Cover tearning of Curses and Survey or age that the course structures in alignment with the Cover tearning of Curses and Survey or age that the course structure is an alignment with the Cover tearning of Curses and Survey or age that the course structures of the Survey or age to survey or a	Analysis on adjunct faculty survey data specific to	Adjunct Faculty Course Feedback Survey	The results from the survey indicate	The adjuncts teaching	Continue to monitor the adjunct						
Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's). **Program Specific AY1920 AY1819/AY1719 Trend Data** **Program Sp											
within the program reappropriately structured to meet the Core Learning Outcomes (CLO's). Program Specific AY1920 AY1819/AY1719 Trend Data with the Core Learning Outcomes (CLO's). Program Specific AY1920 AY1819/AY1719 Trend Data building the course structure is a lignment with the Core Learning Outcomes (CLO's). Program Specific AY1920 AY1819/AY1719 Trend Data building the course structure is a lignment with the Core Learning Outcomes in AY1819. There are 2% of the adjunct the the course structure is in alignment with the Core Learning Outcomes in AY1920 compared to 9% in AY1819. AY1920 compared to 9% in AY1819 management courses indicate that the course structure is in alignment with the Core Learning Outcomes in AY1920 compared to 9% in AY1819 management courses delivery. There have been as small numbers to the weap research disastifaction with using the Carnuss course which is the Park University. Strongly agree Agree Neither agree or Disagree Strongly disagree							The course	was appropriate	ly structured to n	neet the Core Le	2arning
meet the Core Learning Outcomes (CLOS). The management courses indicate that the course structure is alignment with the Course structure is a summer than agree or course in a fact that the course structure is a fail sometime from a given or take agree or disagree that the course structure is in alignment with the course s								Out	tcomes (CLO's).		
alignment with the Core Learning Outcomes as compared to 93% in AY1819. There are 2% of the adjunct and adjunct and full-time faculty. The feedback is available to the delivery of the course developers to share with the medium and process tructure is in alignment with the Core Learning Outcomes in AY1920 compared to 9% in AY1819 unuber of adjunct faculty members that have expressed disastisfaction with using the Carovas course which is the Park University. The management courses in the delivery of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the three decives that there are the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the tourse developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the theory of the course developers to share with the course developers to share with the theory of the course developers to share with the course de		*Program Specific AY1920 AY1819/AY1719 Trend Data							(,-		
Outcomes as compared to 93% in AY1819. There are 2% of the adjunct affaulty members teaching management courses indicate that they are neither agree or disagree that the course structure is in alignment with the Core Learning Outcomes in AY1920 compared to 9% in AY1819 AY1920 compared to 9% in A	meet the Core Learning Outcomes (CLO's).					60%	57% 56%				
AY3819. There are 2% of the adjunct faculty members teaching management courses indicate that they are neither agree or disagree or any neither agree or disagree. 50% 42% 40% 30% 30% 30% 30% 50% 50% 50% 5							3376				
delivery of the course material. This also requires they are neither agree or disagree that the same textbook is used for course delivery. There have been a small umber of adjunct faculty members that have expressed disastifaction with using the Canvas coursewhich is the Park University. delivery of the course material. This also requires that the same textbook is used for course delivery. There have been a small umber of adjunct faculty members that have expressed disastifaction with using the Canvas coursewhich is the Park University. 40% 40% 40% 40% 40% 40% 50% 50%											
management courses indicate that they are neither agree or disagree that they are neither agree or disagree that they are neither agree or disagree that the same textbook is that the same textbook is used for course delivery. There have been a small number of adjunct faculty members that have expressed dissatisfaction with using the Canvas course which is the Park University. 10% 36% 30			AY1819. There are 2% of the adjunct	is consistency in the	The feedback is available to the	50%					
management courses indicate that they are neither agree or disagree that that the same textbook is used for course delivery. May 1920 compared to 9% in AY1819 and a state of a			faculty members teaching	delivery of the course	course developers to share with the			4707			
the course structure is in alignment with the Core Learning Outcomes in AY1920 compared to 9% in AY1819 number of adjunct faculty members that have expressed dissatisfaction with using the Canvas course which is the Park University. 10%			management courses indicate that	material. This also requires	instructional designers for any			42%			
the course structure is in alignment with the Core Learning Outcomes in AY1920 compared to 9% in AY1819 Expressed dissistance on with using the Canvas course which is the Park University. 20% Strongly agree Agree Neither agree nor Disagree Strongly disagree			they are neither agree or disagree that	that the same textbook is	needed modifications to the	40%		36%			
AY1920 compared to 9% in AY1819 number of adjunct faculty members that have expressed dissistifaction with using the Canvas course which is the Park University. 20% Strongly agree Agree Neither agree nor Disagree Strongly disagree			the course structure is in alignment	used for course delivery.	course.						
AY1920 compared to 9% in AY1819 number of adjunct faculty members that have expressed dissatisfaction with using the Canvas course which is the Park University. 20% Strongly agree Agree Neither agree nor disagree Strongly disagree			with the Core Learning Outcomes in	There have been a small		2001		30%			
expressed dissatisfaction with using the Carwas course which is the Park University. 10% Strongly agree Agree Neither agree nor Disagree Strongly disagree			AY1920 compared to 9% in AY1819	number of adjunct faculty		30%					
with using the Canvas course which is the Park University. 1.0% 9% 25% 40% 9% 25% 0% Strongly agree Agree Neither agree nor Disagree Strongly disagree			,	members that have							
with using the Canvas course which is the Park University. 1.0% 9% 25% 40% 9% 25% 0% Strongly agree Agree Neither agree nor Disagree Strongly disagree				expressed dissatisfaction		200/					
course which is the Park University. 10% 9% 9% 2% 0% 0% Strongly agree Agree Neither agree nor disagree Strongly disagree						20%					
University. 10% 9% 4% 9% 0% 0% 0% Strongly agree Agree Neither agree nor Disagree Strongly disagree											
5% 4% 2% 2% 0% 0% 0% Strongly agree Agree Neither agree nor disagree Strongly disagree						100/			9%		
2% 2% 2% 2% Strongly agree Agree Neither agree nor Disagree Strongly disagree				Offiversity.		10%			594	407	
0% Strongly agree Agree Neither agree nor Disagree Strongly disagree disagree									2%		2% 2%
Strongly agree Agree Neither agree nor Disagree Strongly disagree disagree						00/				0% 0%	0%
disagree						076	Strongly agree	Δστοο	Neither agree nor	Disagrap	Strongly disagree
							strongly agree	ABI CC		Disablee	Strongly and rec
■ AY1718-47 ■ AY1819-42 ■ AY1920-48									_		
	1							AY1718 - 47	AY1819 - 42 ■ AY19	20 - 48	

Construction Management

		Use this	table to supply data for Criterion 4.2.		
Performance Indicator			Definition		
Performance Indicator 1. Student Learning Results Performance Measure Measurable goal What is your goal?	examination, professional performance, licens Direct - Assessing student performance by ex- Formative – An assessment conducted during Summative – An assessment conducted at the Internal – An assessment instrument that was External – An assessment instrument that was	sure examination). Add these to the description amining samples of student work the student's education. It is a the student's education. It is developed within the business unit. It is developed outside the business unit. It is developed outside the business unit. It is ses, between online and on ground classes, Bet	les of a direct assessment (evidence) of studen on of the measurement instrument in column to	wo:	e: capstone performance, third-party examination, faculty-designed as results from the U.S. Department of Education Research and Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Employ basic construction	Construct and present a Project	Final grades averaged on Project Plan	Students are learning during the	Since the scores were good, we will	Student Project Plan Score
management functions.	Plan. Type of instrument: Direct.	was 95.4%.	respective courses. Our instructors are doing a very good job of teaching.	continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	1 100% 2 45% 3 100% 4 100% 5 98.75% 6 100% 7 100% 8 100% 9 100% 10 88.75% 11 100% 12 100% 13 100% 14 98.75% 15 100% Total: 95.42%
Identify materials required to achieve the desired construction project quality.	Final Exam. Type of instrument: Direct.	Final exam grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	Student Final Exam Score 1 80.00% 2 90.00% 3 70.00% 4 82.50% 5 80.00% 6 82.50% 7 80.00% 9 75.00% 10 62.50% 11 90.00% 13 77.50% 14 87.50% 15 70.00% 16 77.50% 17 77.50% Total: 79.06%
Discover ethical, socially responsible, and global issues related to construction management.	Final Exam. Type of instrument: Direct.	Final grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	
Apply legal considerations in construction work.	Final Exam. Type of instrument: Direct.	Final grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	

5. Demonstrate effective written, oral, and presentation communication skills in a construction environment.	1	Final grades averaged on Project Plan was 95.4%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	
6. Demonstrate an understanding of effective team building, techniques of control, data requirements, and time management.		Final exam grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	
7. Examine the orientation and enforcement of the construction trades sub-parts of the Occupational Safety and Health Act.		Final grades averages 79%.	Students are learning during the respective courses. Our instructors are doing a very good job of teaching.	Since the scores were good, we will continue to do what we have been doing. There is not an apparent need that requires changing from our current practivce.	

	Standard #4 Indirect Assessments Measurement								
Performance Indicator				Definition					
	Student Opinion of Teaching Survey Results (IDEA)	direct assessments measure student achievement of program by looking at attitudes. Examples of a indirect assessment may include: udent Opinion of Teaching Survey Results (IDEA) at the Program Level urveys of Instructors Teaching Courses in the Program							
			Analysis of Results						
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)				
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?					
What is your goal?		700000		matis your newscep.					
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	Note: Trend data will not be available until additional surveys are administered.	Results were over a solid score of 4, but were down compared to last year.	As students began taking course online, the student's responses were not as positive as responses from students when the courses were mainly 12f. The courses and the teachers have remained the same, but students prefer 12f teaching and the results bare this out.	The perception is online is not as effective as £7, so I would expect the results to level off as all courses have been converted to online. However, with more experience in teaching online, I would expect the results to be slightly better.	IDEA Summative Questions Local L				

Entrepreneurship

Standard #4 Measurement and Analysis of Student Learning and Performance Use this table to supply data for Criterion 4.2.										
Performance Indicator			ose this table to supply data for circ.	Definition						
1. Student Learning Results	A student learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be used include: capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of student work Formative - An assessment conducted during the student's education. Summative - An assessment conducted at the end of the student's education. Internal - An assessment instrument that was developed within the business unit. External - An assessment instrument that was developed outside the business unit. Comparative - Compare results between classes, between online and on ground classes, Between professors, between programs, between campuses, or compare to external results such as results from the U.S. Department of Education Research and Statistics, or results from a vendor providing comparable data.									
		T	Analysis of Results							
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)					
Measurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?						
What is your goal? Our goal is achieve a 50th average percentile rank on all MFT all performace areas.	(Indicate type of instrument) direct, formative, internal, comparative Peregrine's MFT assessment, Summative external data	we are holding steady at 58%	we are maintaining our scores	emphasize the business plan as the assessment tool. In class assignments to engage more discussion of business concepts	Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Management Majors - MFT Average Percentile Rank by AY Major - MFT Average Perc					
Our goal is achieve a score of 50 or above on all MFT performace areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	we are holding steady at 58%	although Entreneurship is not directly measured overall performnce meets expectations	see above	Management Majors Performance on MFT by Topic 100					
Our goal is achieve a a score of 50 or above on all Management areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	we are holding steady at 58%	we have a positive trend in scores	maintain positive trend	Management Majors - Management Topic Score by AY 64 65 65 66 66 66 67 68 68 69 58 58 59 58 58 59 58 58 59 58 59 58 59 58 59 58 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 58 59 59 59 59 58 59 59 59 59 59 59 59 59 59 59 59 59 59					

Our goal is achieve a a score of 50 or above on all	Peregrine's MFT assessment, Summative external data	we are holding steady	positive trend in ethics	maintain trend	Management Majors - Business Integration and Strategic Management Topic Score by AY
Business Integration and Strategic Management areas, and to continually improve our scores.			positive trend in etines	maintain trend	wanagement wajors - business integration and Strategic wanagement Topic Score by Af
		at 58%			70
					63 61
					57
					504
					40
					20
					10
Our goal is achieve a a score of 50 or above on all	Peregrine's MFT assessment, Summative external data				AY 12-13 (243) AY 13-14 (337) AY 14-15 (313) AY 15-16 (232) AY 16-17 (157) AY 17-18 (133) AY 18-19 (116) AY 19-20 (161)
Business Ethics areas, and to continually improve our scores.		we are holding steady			Management Major - Business Ethics Topic Score by AY
our source.		at 58%			63
					62
					60
					58 58 58
					.8
					56 55
					54
					9 -
					50 AY 12-13 AY 13-14 AY 14-15 AY 15-16 AY 16-17 AY 17-18 AY 18-19 AY 19-20
					(243) (337) (313) (232) (157) (133) (116) (161)

	Standard #4 Indirect Assessments Measurement									
Performance Indicator				Definition						
	Indirect assessments measure student achieveme Student Opinion of Teaching Survey Results (IDEA Surveys of Instructors Teaching Courses in the Pro	at the Program Level	titudes. Examples of a ii	ndirect assessment may include						
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)					
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?						
What is your goal?										
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	doing well	doing well	provide more tools for adjuncts to work with in regards to business plan encourage adjuncts and students to share personal business experiences.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 100%					
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLOS). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	structure has been good		find out the areas of weakness (14%) What are the specific problems??	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 71% 70% 60% 60% 60% 38% 38% 30% 20% 14% 14% 14% 14% 2% 0% Strongly agree Agree Neither agree nor Disagree Strongly disagree ENTR - 7 = COM-145					

Project Management

		Standard #4 Measurem	nent and Analysis of Student Lea	arning and Performance					
			se this table to supply data for Criterion	4.2.					
Performance Indicator 1. Student Learning Results	A student learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be used include: capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of student work Formative - An assessment conducted during the student's education. Summative - An assessment instrument that was developed within the business unit. External - An assessment instrument that was developed within the business unit. External - An assessment instrument that was developed within the business unit. Comparative - Compare results between classes, between online and on ground classes, Between professors, between programs, between campuses, or compare to external results such as results from the U.S. Department of Education Research and Statistics, or results from a vendor providing comparable data.								
			Analysis of Results						
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)				
Measurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?					
What is your goal?	(Indicate type of instrument) direct, formative, internal, comparative								
Cut guir a dineve a point average percenime raino on all MFT all performace areas.	Peregrine's MFT assessment, Summative external data	good results 58	steady progress	need to explore ways for a leap forward ideas more assignemnts related to student experences? (adult learning) assignements incorporating horizontal thinking across multiple disciples	Management Majors - MFT Average Percentile Rank by AY 55 57 58 60 55 57 58 60 60 60 60 60 60 60 60 60 6				
MFT performace areas, and to confinually improve our scores.	Peregrine's MFT assessment, Summative external data	good results, solid program	weakness in economics, business finance, accounting	more emphasis on economic principles, finance and accounting,cost benefit analysis	Management Majors Performance on MFT by Topic 100				
Management areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	solid results	uptrend	see above	Management Majors - Management Topic Score by AY 62 61 61 61 61 61 61 61 61 61				
Out job in a during a source of our output of in a Business integration and Strategic Management areas, and to continually improve our scores.	The second secon	solid results	uptrend	see above	Management Majors - Business Integration and Strategic Management Topic Score by AY 63 64 65 65 67 68 AY 12-13 (243)AY 13-14 (337)AY 14-15 (313)AY 15-16 (232)AY 16-17 (157)AY 17-18 (133)				

Our goal is achieve a a score of 50 or above on all Peregrine's MFT assessment, Summative external data Business Ethics areas, and to continually improve our scores.	solid results	uptrend	see above	Management Major - Business Ethics Topic Score by AY 50 58 58 58 58 58 58 58 58 58

		Standard	d #4 Indirect As	sessments Measuren	nent
Performance Indicator	Definition Indirect assessments measure student achieveme Student Opinion of Teaching Survey Results (IDEA Surveys of Instructors Teaching Courses in the Pro) at the Program Level	itudes. Examples of a ii	ndirect assessment may include	2:
		Analysis of Results			
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?					
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	EXCELLENT CADRE OF INSTRUCTORS	SUBJECT MATTER KNOWLEDGE AND COMMITMEN T	MAINTAIN HIGH STANDRDS FOR HIRING, QUICKER STUDENT FEEDBACK	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 100% 88% 80% 70% 61% 61% 60% 36% 30% 30% 10% Melther satisfied nor dissatisfied dissatisfied dissatisfied dissatisfied
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	SOLID PERFORMANCE	14% SEEMS HIGH	RESEARCH WHY 14% ARE NEUTRAL	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 71% 70% 60% 60% 60% 38% 30% 20% 14% 14% 14% 24% 0% 36 0% Strongly agree Agree Neither agree nor disagree ■PM-7 ■COM-145

Marketing

		Standard #4 Measur	ement and Analysis of Student Lear	ning and Performance				
			Use this table to supply data for Criterion 4.2	2.				
Performance Indicator 1. Student Learning Results	Definition Student learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be used include: capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of							
2. Judent cealing results	the measurement instrument in column two: Direct - Assessing student performance by examining samples of student v Formative - An assessment conducted during the student's education. Summative - An assessment conducted at the end of the student's educat Internal - An assessment instrument that was developed within the busin External - An assessment instrument that was developed outside the busi	instrument in column two: student performance by examining samples of student work sessment conducted during the student's education. sessment conducted at the end of the student's education. sessment instrument that was developed within the business unit.						
		1	Analysis of Results					
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)			
Measurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?				
What is your goal?	(Indicate type of instrument) direct, formative, internal, comparative							
Our goal is achieve a 50th average percentile rank on all MFT all performance areas.		Results show marketing majors at the 55th percentile.	Being above the 50th percentile is a positive indicator for the program but using steps to grow beyond the current percentile rank is necessary. There was no change in percentile rank from the previous year.	being the major project for the course.	Marketing Majors - MFT Average Percentile Rank by AY 50 50 50 60 60 60 57 60 60 60 60 70 70 70 70 70 7			
Our goal is achieve a score of 50 or above on all MFT performance areas, and to continually improve our scores.		Marketing majors are above the 50th percentile for all subjects.	areas that need improvement. Student knowledge as it pertains to topics like operations and production management, finance and economics should be improved.	Placing greater emphasis on quantitative topic areas in the course may let 0 improve performance on topic areas where students are lacking.	Marketing Majors Performance on MFT by Topic 100			
Our goal is achieve a score of 50 or above on all Marketing Subject areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	Results show marketing majors at the 62nd percentile.	Overall trend time shows positive results/ continuous improvement. However, there was a one percent decrease year over year.	Sudent performance on the assignment on neety redeveloped course will be monitored and reviewed for growth and improvement.	Marketing Majors - Marketing Topic Score by AY 70 63 63 63 63 63 63 63 63 63 6			

Our goal is achieve a a score of 50 or above on all Business Ethics areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	Students were above the 50th percentile for	At the 57th percentile, student performance is lower than that of the previous year (61st percentile).	Ensuring that business ethics is emphasized in all marketing courses will allow for improvement in this	
		this topic area.		area.	Marketing Majors - Business Ethics Topic Score by AY
					56
					54 S2
					50 44 45 46 47 12-13 (38) AY 13-14 (37) AY 14-15 (48) AY 15-16 (36) AY 16-17 (20) AY 17-18 (26) AY 18-19 (20) AY 19-20 (23)
Our goal is achieve a a score of 50 or above on all Quantitative Research Techniques and Statistics areas, and to continually improve our scores.	Peregrine's MFT assessment, Summative external data	Results show marketing majors at the 59th percentile.	The overall trend is positive as it relates to this topic. However, at the 59th percentile, student performance is lower than that of the previous year (63rd percentile). This indicates a need for improvement in this area	Greater emphasis should be placed on quantitative topic in order to see an improvement in results.	Marketing Majors - Quantitative Research Techniques and Statistics Topic Score by AY
					60 & 63 59
					40 — — — — — — — — — — — — — — — — — — —
					0 AY12-13 (88) AY13-14 (37) AY14-15 (48) AY15-16 (36) AY16-17 (20) AY17-18 (26) AY18-19 (20) AY19-20 (23)
	MK453 - Research Project formative internal data. A research project is evaluated using a common rubric.	Data shows students results as 2.22 for Spring 2020 , 3 for Fall 2 2019 and Spring 1 2020.	Overall, results from recent semesters indicate that program goal 1 is being met. With the exception of Spring 2020, results are consistently above 2.5.	This course has been redeveloped. The new content should allow for continual improvement and more consistent high scores throughout the year.	MK453.CLO.01 - Identify and state the correct problem/ question, define the appropriate unit of analysis, and determine relevant variables.
					2.79 2.78 2.6 2.7 2.75 2.22 2.22 2.22 2.22 2.22 2.22
	MK453 - Research Project formative internal data. A research project is evaluated using a common rubric.	Data shows students results as 2.22 for Spring 2020, 3 for Fall 2 2019 and Spring 1 2020.	Overall, results from recent semesters indicate that program goal 2 is being met. With the exception of Spring 2020,	This course has been redeveloped. The new content and research project should allow for continual improvement and	Fall 2 Spring Spring 1 Spring 2 Summer Fall 1 Fall 2 Spring 3 Spring 1 Spring 2 Spring 1 Spring 1 Spring 2 Spring 1 2017 2018 2018 2018 2018 2018 2018 2019 2019 2019 2019 2019 2019 2020 2020
su ategres.		Spring 1 2020.	results are consistently above 2.5.	more consistent high scores throughout the year.	and scales and design a questionnaire.
					2.57 2.78 2.6 2.7 2.75 2.22 2.22 2.22 2.22 2.22 2.22
					Fall Spring Spring Spring Summer Fall Fall Spring S

Program Goal 3: Demonstrate a working knowledge of data integration and research methodology and their place in the marketing decision proces. MK453 - Research Project formative internal data. A research project is evaluated using a common rubric.	Data shows students results as 2.22 for Spring 2020, 3 for Fall 2 2019 and Spring 1 2020	indicate that program goal 3 is being met. With the exception of Spring 2020, results are consistently above 2.5.	This course has been redeveloped. The new content and research project should allow for continual improvement and more consistent high scores throughout the year.	MK453.CLO.04 - Collect, clean and code data, perform an exact analysis of data using appropriate tests, and correctly interpret the data 3 3 3 3 3 2.27 2.63 2.57 2.63 2.6 2.6 2.7 2.63 2.57 2.63 2.63 2.60 2.60 2.60 2.60 Fall 22021 Spring Spring 1 Spring 2 Summer Fall 32038 Fall 22038 Spring Spring 1 Spring 2 Summer Fall 22039 Spring Spring 5 Spring 5 Spring 2 Summer Fall 22039 Spring Spring 5 Spring 2 Summer Fall 22039 Spring Spring 2 Summer Fall 22039 Spring Spring 2 Spring 2 Summer Fall 22039 Spring 2 Spring 2 Spring 2 Spring 2 Summer Fall 22039 Spring Spring 2 Spring
Program Goal 4: Analyze business/Marketing concepts/MK453 - Research Project formative internal data. A research project is evaluated using a common rubric.	Data shows students results as 2.22 for Spring 2020, 3 for Fall 2.2019 and Spring 1.2020	indicate that program goal 4 is being met. With the exception of Spring 2020, results are consistently above 2.5.	This course has been redeveloped. The new content and research project should allow for continual improvement and more consistent high scores throughout the year.	MK453.CLO.02 - Identify and summarize relevant data/literature in a literature review. 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3
Program Goal 6: Demonstrate effective oral and written communication skills. MK453 - Research Project formative internal data. A research project is evaluated using a common rubric.	Data shows students results as 2.22 for Spring 2020, 3 for Fall 2 2019 and Spring 1 2020	Overall, results from recent semesters indicate that program goal 6 is being met. The results from Summer 19 and Spring 2020 indicate that there is room for improvement.	This course has been redeveloped. The new content and research project should allow for continual improvement and more consistent high scores throughout the year.	MK453.CLO.05 - Summarize and report research finding be writing and presenting a report 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3

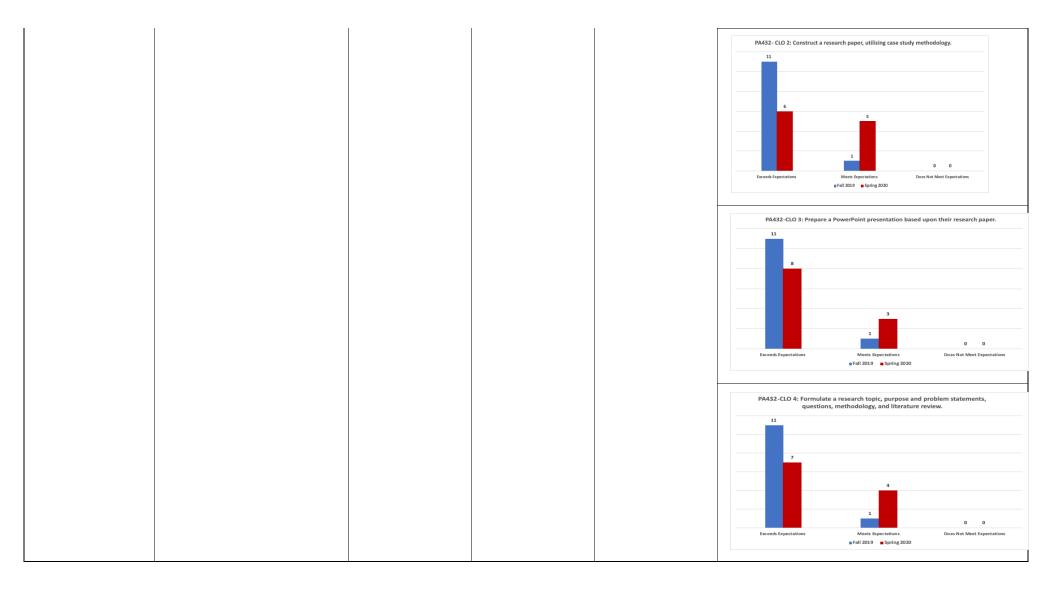
		Standard	d #4 Indirect Ass	essments Measuren	nent
Performance Indicator	Definition Indirect assessments measure student achieveme Student Opinion of Teaching Survey Results (IDEA) Surveys of Instructors Teaching Courses in the Proj	at the Program Level	tudes. Examples of a in	direct assessment may include	e:
		Analysis of Results			I
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
What is your goal?					
Analysis on student perceptions and student satisfaction. Goal is to understand the underlying influences on student perceptions and student satisfaction.		Results indicate that the marketing program outperformed the School of Business average for the IDEA summative questions.	While the results show that scores were higher for the marketing program than the School of Business, scores for the program were lower than they were last year.	The newly redeveloped MK351 should lead to an improvement in the "excellent course" score.	IDEA Summative Questions
Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satisfaction Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	Adjunct faculty indicate that they are satisfied or highly satisfied with their jobs.	The marketing program has more satisfied adjunct faculty when compared to the College of Management	Continue to build relationships with adjunct faculty by keeping lines of communication open	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 60% 60% 60% 40% 30% 30% 10% Neither satisfied nor dissatisfied dissatisfied Marketing 15 = COM 135

Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satisfaction Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	All adjunct faculty reported being satisfied or highly satisfied with their jobs	The current year's results are a noticeable improvement over the two previous years.	Increased efforts to communicate more with adjunct faculty seems to have lead to marked improvements in job satisfaction.	
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	An overwhelming majority of adjuncts either agree or strongly agree that courses were appropriately structured to meet CLO's.	The marketing program outperformed the College of Management on this survey question	Continue to improve by reviewing and making changes to CLO's as courses are developed/redeveloped	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 70% 70% 60% 60% 60% 38% 24% 20% 38% 24% 50% Strongly agree Agree Neither agree nor disagree Strongly disagree disagree Marketing 17 © COM- 145
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's), Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	An overwhelming majority of adjuncts either agree or strongly agree that courses were appropriately structured to meet CLO's.	CLO's will be reviewed as courses are redeveloped.	The redevelopment of courses may have impacted these results. Adjuncts unfamiliarity with the new course an potentially new CLO's may play a role here. This will change as adjuncts become more familiar with new courses.	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 100% 90% 90% 80% 71% 63% 60% 50% 40% 10% 50% 00% 00% 00% 00% 00% 00% 00% 00% 00% 0

Public Administration

			nent and Analysis of Student Learni		
Portional Control		Us	se this table to supply data for Criterion 4.2.	Man.	
Performance Indicator Student Learning Results	the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of stuc Formative - An assessment conducted during the student's education Summative - An assessment conducted at the end of the student's e Internal - An assessment instrument that was developed within the External - An assessment instrument that was developed outside the	dent work n. ducation. business unit. e business unit.		ight be used include: capstone performance, third-pa	orty examination, faculty-designed examination, professional performance, licensure examination). Add these and the second of th
rformance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
asurable goal	Do not use grades.	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	insert dispuses rates of residual principles principles
hat is your goal? seess student learning attainment for PA330- LO 1: Analyze public administration in America id its historical developments.	(Indicate type of instrument) direct, formative, internal, comparative PA330 - Unit 8: Final Essay	Results indicate all but one student met expectations of the course CLOs in the final essay.	This is the first year student learning attainment with CLOshab been analyzed. As yet, no trend has been established. Over 56% of the students statined matery of the course subject. Of those students, 2/3 exceeded expectations in final essay, withou ocutiler an interpretation, is the student stopped participating and dropped out without withdrawing from class rather than struggled to meet course mastery.	This is the introductory course in the BPA program. New leadership will continue to evaluate student learning f attainment. Course review and redevelopment initiative will begin in AY2021.	PA330-CLO 2: Analyze public administration in America and its historical developments. The control Expectations

1	I	1			
					PA330 -CLO 4: Discuss ethical and legal considerations in public administration.
					14
					7
					O Exceeds Expectations Meets Expectations Does Not Meet Expectations # Fall 2019 Spring 2020
					PA330 -CLO 5: Explain transparency and accountability in public entities.
					14
					7
					4
					1 0 Exceeds Expectations Meets Expectations Does Not Meet Expectations
					■Fall 2019 ■ Spring 2020
	PA432 Unit 8: Final Essay	Results indicate all students met expectations of the course CLOs in the final essay.	CLOs has been analyzed. No trend has been established. Over 3/4 of students exceeded expectations and all	This is the capstone course and students are expected to have a high level of knowledge and experience in the subject. The result confirm student mastery of the	PA432-CLO 1: Compose extensive quality research on public administration topic.
			students met expectations for the capstone research paper.	subject. New leadership will continue to evaluate student learning attainment. Course review and redevelopment initiative will begin in AY2021.	11 8
					3
					0 0
					Exceeds Expectations Meets Expectations Does Not Meet Expectations #Fail 2019 #Spring 2020



	Standard	d #4 Indirect As	sessments Measurem	nent
			Definition	
Student Opinion of Teaching Survey Results (IDEA)	at the Program Level	itudes. Examples of a ii	ndirect assessment may include.	
L		Analysis of Results		
What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	have a high perception and satisfaction with teachers and	excellent teachers continues to show an improvement. Student	New leadership this year kept in close contact with adjuncts and provided guidance on communicating with students and student problems. This will	IDEA Summative Questions UGPA SoB All IDEA All Excellent Teacher 4.55 4.42 4.3 Excellent Course 4.34 4.31 4.2
	Summative Questions are slightly higher than	course has slightly decreased. Overall student satisfaction has remained	continue. The adjunct teaching assessment is currently being used for a second year. Adjuncts receive feedback on their teaching and tips for improvement.	Average of B and C 4.45 4.37 4.25 Number of Courses 14 686
				IDEA Summative Questions AY1718 AY1819 AY1920 Excellent Teacher 4.23 4.46 4.55 Excellent Course 423 4.52 4.34 Average of B and C 4.23 4.49 4.45 Number of Courses 7 17 14
Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison		All adjunct faculty indicated satisfaction with their job.	New leadership kept in close contact with adjuncts and provided guidance when needed. There were quick responses to adjuncts to answer questions and help with technical and student problems. This will continue. With n=2, it is difficult to gauge overall adjunct faculty satisfaction. Faculty will be encouraged to complete the survey in AY2021!	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job? 70% 60% 50% 50% 50% 50% 50% 50% 61% 60% 60% 60% 60% 60% 60% 6
	Student Opinion of Teaching Survey Results (IDEA) Surveys of Instructors Teaching Courses in the Project of the	Indirect assessments measure student achievement of program by looking at atti Student Opinion of Teaching Survey Results (IDEA) at the Program Level Surveys of Instructors Teaching Courses in the Program What is your measurement instrument or Current Results process? What are your current results? IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered. Results indicate BPA students have a high perception and satisfaction with teachers and courses. BPA scores for IDEA Summative Questions are slightly higher than comparison SoB All and IDEA All scores. Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program.	Indirect assessments measure student achievement of program by looking at attitudes. Examples of a in Student Opinion of Teaching Survey Results (IDEA) at the Program Level Surveys of Instructors Teaching Courses in the Program Level What is your measurement instrument or process? What are your current results? What are your current results? What did you learn from the results? IDEA Survey Results at the Program Level Note: Tend data will not be available until additional surveys are administered. IDEA Survey Results at the Program Level Note: Tend data will not be available until additional surveys are administered. Results indicate BPA students have a high perception and satisfaction with teachers and courses. BPA scores for IDEA Summative Questions are slightly higher than comparison SoB All and IDEA All scores. Adjunct Faculty Satification survey Recentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program/School of Business AY1920 Comparison	Indirect assessments measure student achievement of program level Surveys of Instructors Teaching Survey Results (IDEA) at the Program Level Surveys of Instructors Teaching Courses in the Program Analysis of Results Action Taken or Improvement made what did you learn from the results? What are your current results? What did you learn from the results? What did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Taken or Improvement made what did you learn from the results? Action Take

Analysis on adjunct faculty satisfaction. Goal is to understand the level of faculty satisfaction at the program level.	Adjunct Faculty Satification Survey Percentage is based on the number of adjunct faculty members providing survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data		Adjunct faculty satisfaction increased over last year.	New leadership will continue to communicate regularly with adjunct faculty.	Considering all aspects of being an adjunct faculty member at Park University, how satisfied or dissatisfied are you with your job?
					50% 50% 50% 40% 33% 33% 33% 33% 33% 33% 3
		Overall satisfaction of faculty increases			
Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program/School of Business AY1920 Comparison	BPA faculty agree their courses were appropriately structured to meet course CLOs.	CLOs appear to remain appropriately structured for the BPA courses.	During the AY2021 course review, new leadership will continue to engage with adjunct faculty to assess course CLOs and course relevance.	The course was appropriately structured to meet the Core Learning Outcomes (CLO's). 70% 60% 50% 50% 50% 50% 50% 50% 5

Analysis on adjunct faculty survey data specific to course structure alignment with Core Learning Outcomes (CLO's). Goal is to understand if courses within the program are appropriately structured to meet the Core Learning Outcomes (CLO's).	Adjunct Faculty Course Feedback Survey Percentage is based on the number of courses with survey feedback in the program. *Program Specific AY1920 AY1819/AY1719 Trend Data	All faculty agree their courses were appropriately structured to meet the course CLOs.	Overall faculty agreement on courses appropriately structured to meet CLOs increased 25%.	During the AY2021 course review, new leadership will continue to engage with adjunct faculty to assess course CLOs and course relevance.	80%	The course was appropriately structured to meet the Core Learning Outcomes (CLO's).
meet the core tearning outcomes (clos),				retevalive.	70% - 60% - 50% - 40% - 30% - 20%	75% 5 50% 5 50% 5 50% 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6

Master of Healthcare Administration

	Standard #4 Measurement and Analysis of Student Learning and Performance Use this table to supply data for Criterion 4.2.									
Performance Indicator 1. Student Learning Results	A student learning outcome is one that measures a specific competency a	ttainment. Examples of a dir	ect assessment (evidence) of student learning atta	Definition inment that might be used include: capstone p	performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the					
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)					
Measurable goal What is your goal?	Do not use grades. (Indicate type of instrument) direct, formative, internal, comparative	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?						
For all MAX students to perform in the 60th percentile or better on all CFP performance areas for four consecutive terms on the Peregrine MFT.	Peregriné's CPC Assessment, Summative, External Data.	We exceeded the goal. The data whow that in each of mount in competency the MPIA students (competency) that the MPIA stude	Last year, the area for improvement was the legal environment of healthcare administration. Beginning 50 pring 2 2019, we changed the five team project saignments in the regular was a supported to the property of the prope	it appears that the NMA students are comfortably and considerative receipts (the COR) and the COR of the COR o	MMA Performace on CPC AVIS/16 - AVIS/20 77 72 73 74 75 75 75 75 75 75 75 75 75 75 75 75 75					
For all MHA students to perform in the 60th percentile or better on all CPC performance areas for four consecutive terms on the Peregine MPT (continued the same previous god)	Peregrine's CPC Assessment, Summative, External Data. (continued the some previous gool, using dots comparison with the notioned overage amoung MMA programs using the Peregrine MPT ossessment in the United States.).	This second graph shows a comparison of the everage score on the outboard Fergine Major on the outboard Fergine Major MAI Agrabates (blue color bars) and the MAI Agrabates in general in the United States during this Art19/20 (prange color bars).	Overall, Park MHA graduates outperform peers in all competency domains; 755 k higher overall in total; specially, the officer oil proteometer in beroke. Superally, the officer oil proteometer in beroke. Superally, the officer oil proteometer in beroke. Superally, the oil proteometer oi	Moving forward, we'll adjust this goal up to the 70th percentile or better. To achieve this goal, we will with when the the content and expectation goal, we will will write the content of the content o	MHA Performance on Peregrine MFT exam AY19/20 Comparing to National Average among MHA Graduates Outbound Exam The Comparing of National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The Comparing to National Average among MHA Graduates Outbound Exam The					
To improve the overall financial management performance, on the Peregrine PFT, to the 60% lived for at least 3 cosecutive terms during AY19-20.	Pergrire MT (jummative assessment, external assessment). Will specifically be looking at the results for the "financial management" CPC.	we exceeded this goal, schiloring. Golfwork player for connectative terms during ATS 2-30 when the owneal financial amanagement performance on the Peregrine MT Excred at the Golfweler or higher-Fall 1, Fall 2, Spring 1, and Spring 2. The Summer results are not available yet.	The assistant average for Financial Management among the MAK pargamen on the Periglice outbound used surfage VIP-20 was 56.72%. Achieving 60% on higher for 4 connecturive terms demonstrate consistency in financial management competency development in Park MHA program.	Last year XT8-E-9, as result of Faculty Assessment (FA) conformance review of MSAS Intenthors (Findere courses, we discovered some inconsistencies in the adjunct faculty performance and assessment practices which have been addressed with the adjunct faculty and are being monitored closely. This year XT9-30, the Faculty Assessment [FA) review in this course showed improved performance that meet the gradual refaculty performance expectations. We will use the information within the discipline of Heller Last Fance, and emphasize these problematic topics when enhancing the content and expectations associated with HAS-16 Mealthcore Finance.	Performance on Financial Management 70 72 73 75 76 77 78 78 79 79 79 79 79 79 79					
To improve the overall strategic planning and marketing performance on the Peregrine MFT, to the 70% level, for at least 3 consecutive terms during AY19-20.	Paregrine MFT (summative, external assessment). Will specifically be looking at the results for the "strakegic planning and marketing" CPC.	We did not meet this goal fall a and fall 2019 weet he 2 consequitive terms where we net the requirement of the overall strategic planning and marketing performance on the Paragine MFT score of 10% level on higher way 60.57, which is the owner score in four years. This could be score in four years. This could be cause by the distrating effect of the onset of the Coronavirus pandemic.	We are not seeing any changes in the student performance, except for the outligher score in Spring 1, 2020, which could be caused by the transition related to the Coronavirus pandemic. The scores are consistent from year to year. When performing consistently well in the capstone course HASIG when taking the Pergreyme MT assessment, also rise a our scores are consistent with other schools (the national average 155.5.7%), we are doing well.	We testly indeveloped the capitane cours MASIA healthcare Strange, thoragement and Martiering and made it more closely aligned with other MMA courses in the core curriculum. We observed in the beginning of AVI3-20 (fell 1 and fell 2) an increase of 70%, however, siden't see them stabilize at the higher and the seed of the seed of the seed of the core overall strategic anagement and martiering cores above 70%, however, siden't see them stabilize at the higher overall strategic planning and marketing performance on the Peregrine MFT, to the 70% level, for at least 3 consecutive terms during AV20-21."	Performance on Strategic Management and Marketing 50 52 52 53 54 55 56 57 57 58 58 58 58 58 58 58 58					

Standard #4 Indirect Assessments Measurement											
Performance Indicator		Definition									
	ndirect assessments measure student achievement of program by looking at attitudes. Examples of a indirect assessment may include: tudent Opinion of Teaching Survey Results (IDEA) at the Program Level urveys of Instructors Teaching Courses in the Program										
			Analysis of Results								
	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs	or Tables of	Resulting	Trends (3	3-5 data poir	nts preferred)	
Measurable goal		•	What did you learn from the results?	What did you improve or what is your next step?							
What is your goal?											
	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	courses (N = 32), without the Fall session. The second table includes the Fall 2019 session courses (N = 34), too. Comparing the MHA graduate program IDEA assessment results with the SoB overall, that includes the undergraduate courses, is not the best comparison. Comparing the	any pressing issues. The top available score goes up to 5. Having the results around 4.1 is pretty good. The IDEA results do not appear to be overinflated, which is quite	It looks like there is nothing special that needs to be done with the MHA faculty performance or the course structure used in the MHA curriculum. We will continue monitoring the IDEA results, using the student encouragement strategies to keep the IDEA assessment student response rate high, and performing the Faculty Assessment (FA) reviews on the faculty teaching performance. Currently, the MHA program student response rate to the IDEA student opinion of teaching (SOTS) survey reached 78.89%.	IDEA Summative Questions Excellent Teacher Excellent Course Average of B and C Number of Courses IDEA Summative Questions Excellent Teacher Excellent Course Average of B and C Number of Courses	MHA 4.16 4.05 4.11 32 Spring 18 4.15 4.1 4.13 35	SoB All 4.42 4.31 4.37 686 Fall 18 4.14 4.13 5.35	1DEA All 4.3 4.2 4.25 Spring 19 4.19 4.15 4.17 31	Fall 19 4.25 4.12 4.19 34	Spring 20 4.16 4.05 4.11 32	

Master of Susiness Administration

			ment and Analysis of Stud Use this table to supply data for	dent Learning and Performance	
Performance Indicator			ose this table to supply data for	Definition	
1. Student Learning Results	A student learning outcome is one that measures a specific competency	attainment. Examples of a dir	rect assessment (evidence) of stude		clude: capstone performance, third-party examination, faculty-designed examination, professional performance,
	_		Analysis of Result	ts	
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)
Measurable goal What is your goal?	Do not use grades. (Indicate type of instrument) direct, formative, internal, comparative	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?	
what is your goal:	financiate type of institutional unect, formative, internal, comparative				
Increase the MFT Overall Average Percentile Rank	Peregrine MFT - Summative	MBA students in the MFT	The average score for 2018-2019AY was 59. The average score for 2019-2020AY is	The MBA peregrine scores are strong for 2019-2020AY. The goals is to maintain the Peregrine scores for 2020-	
		are continuing to improve	63, which shows an increase of an	2021AY and have consistancy in the average for each	MBA PEREGRINE AVERAGE PERCENTILE RANK
		over the national average on the Peregrine	average of 4 points from the previous	term.	90 ————————————————————————————————————
		assessment. The national	year.		
		average is 50.			72 72
					70
					60 57 58 58
					3 3 3
					40 3a 37
					30
					20
					10
					* \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
					2 2 2 4 4 4 4 3 3 3 3 3 3 3 4 4 4 3 3 4 4 3 4
Increase the overall Peregrine MFT score in	Peregrine MFT - Summative	Students scores in the	There is an increase of scores from an average of 60 for 2018-2019AY to 62.5	We will continue to monitor this each year and expect to see consistency with our scores in business finance	
Business Finance		business finance has	for 2019-2020AY.	for 2020-2021AY.	Peregrine MFT Score - Business Finance
		increased and is more on trend for 2019-2020AY.			90 -
					_
					70 66 66 66 66 67
					60 55 58 57 58 58 56 56 56 53
					50 49 51
					40
					20
					10
					4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4
land and the second Description AGET	Durania MET. Quantita		The state of the s		
Improve the overall Peregrine MFT score in Qualitative to Quantitative Research Techniques &	Peregrine MFT - Summative	Students scores in quantitative research has	There is an increase of scores from an average of 55.5 for 2018-2019AY to 59.5	We will continue to monitor this each year and expect that we will see a trend increase and closer consistency	Peregrine MFT Score - Quantitative Research Techniques and Statistics
Statistics		increased and is more on	for 2019-2020AY.	of scores for 2020-2021AY.	
		trend for 2019-2020AY.			90
					80 ————————————————————————————————————
					π
					61 62 63 60 60 60 60 60 60 60 60 60 60 60 60 60
					55 53 54 54
					4. 2
					10
					* \$4, 74, 74, 94, 94, 94, 74, 74, 94, 94, 94, 74, 94, 94, 94, 94, 94, 94, 94, 94, 94, 9
		-	•		

2. Develop business strategic plans.	Group business strategy plan in MBA695 Course.	The majority of students fall into the exemplary and superior range.	The goal is to continue to track this data and monitor it for the 2020/2021 AY.	MBA695 Personal Strategic Plan 2019-2020 AY 100% 90% 90% 55 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
3. Apply SWOT analysis in business.	Group project and presentation in MBA576 Course.	The majority of students are doing exemplary and superior work on their group project and presentation.	The goal is to continue to track this data and monitor it for the 2020/2021 AY.	MBA576 Operations Management 2019-2020 AY 100% 90% 47 17 3 3 3 3 4 50% 50% 50% 50% 50% 50% 50% 50% 50% 50%
Evaluate financial statements to make informed business decision.	Final Exam in MBA615 Course.	The grades are more varied distribution in grades for this quantitative course.	The goal is to continue to track this data and monitor it for the 2020/2021 AY.	MBA 615 Managerial Finance 2019-2020AY 100% 90% 90% 40 21 15 6 4 3 6 4 3 50% 40% 40% 18 50% 40% 40% 18 50% 40% 18 50% 40% 18 50% 40% 19 50% 10 10 10 11 12 2 5 3 10 10 10 10 11 12 2 Exemplary Superior Proficient Deficient Inadequate

5. Construct ethical business decisions.	Group project in MBA524 Course.	he majority of students are Students are successfully able to The goal is to continue to track this of doing exemplary and superior work on their decisions at exemplary and	MBA524 Business Law and Ethics 2019-2020 AY
		group project. superior level.	90% 66 5
			70%
			60%
			40% 107
			30%
			10% 50
			0% Exemplary Superior Proficient Deficient Inadequate
			#Fall 12019 #Fall 22019 #Spring 12020 #Spring 22020

		Standard	d #4 Indirect Ass	sessments Measurer	ment							
Performance Indicator				Definition								
	ndirect assessments measure student achievement of program by looking at attitudes. Examples of a indirect assessment may include: tudent Opinion of Teaching Survey Results (IDEA) at the Program Level urveys of Instructors Teaching Courses in the Program											
			Analysis of Results									
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)							
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?								
What is your goal?												
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	Scores for excellent teacher/course are higher for GRPA than for SoBALL. (The more relevant comparison might be to All Hauptmann School of Public Affairs teachers/courses or to All CoM teachers/ courses.) Given the data presented, GRPA has higher scores for teachers and courses compared to SoB teachers/courses. The summative questions score improved over AY1819 for both teaching and courses.	Learned that Hauptmann School of Public Affairs Grad teachers/courses score higher than All School of Business teachers/courses. (Again, comparsison to All Hauptmann School or All COM would have beer more instructive.)	Continue motinoring for improvement in scores. The MPA has been hiring very qualified new adjuncts and I think this is having a positive influence.	IDEA Summative Questions GRPA SoB All IDEA All Excellent Teacher 4.57 4.42 4.3 Excellent Course 4.48 4.31 4.2 Average of B and C 4.53 4.37 4.25 Number of Courses 27 686 IDEA Summative Questions AY1718 AY1819 AY1920 Excellent Teacher 4.26 4.4 4.57 Excellent Course 4.14 4.3 4.48 Average of B and C 4.2 4.35 4.53 Number of Courses 14 28 27							
Annalysis of fit between students career goals and MPA track offerings. Goals are to understand the reasons students pursue the MPA and how we might improve the program to best serve student needs.	Survey of MPA students to gauge their opinion on the extent to which the program facilitates their career goals and see what program improvements might be made.	The first survey was administered Spring 2019, but results were not ready for last years assessment report. The second survey was administered Spring 2020. Results of both show students take the MPA for career preparation and want more frequent course availability, fewer courses where material overlaps, and greater emphasis in courses on activities such as group projects and video presentations.	First, learned that my efforts to redesign the MPA degree plan (new plan rolled out Fall 2020) were in synch with student preference for greater frequency of course offerings and reduced overlap in material (new plan reduced total # MPA courses, that increases frequency particular courses will be offered, and reduces overalap between similar courses were eliminated from the Graduate Catalog). Second, leared that as courses are redeveloped, a more interactive compenent needs to be included.	Redesigned MPA program to reduce # of courses, enhance MPA core courses with greater emphasis on public management, and steamlined area concentraiton course offerings so that these are now the same as graduate certificate counterparts. As courses are redeveloped, included opportunities for team assignments and ensure that course materials align with career goals.	Suggestions for Program Improvement (N=61 on this question for both surveys): Improve Courses (n=26, of which 63% suggested increased use of teams and videos); Modify Course Offerings (n=26, of which 50% suggested either increased course availability or elimination of courses too similar in content). How Does MPA Help Attain Career Goal? (N=92 on this question for both surveys): Provides Career Preparation (n=84, 81%); Provides Personal Growth/Preparation for PhD (n=8, 9%)							

Master of Of Public Administration

	St	andard #4 Measurement and Analy	rsis of Student Learning and Perforr	nance							
		Use this table to sup	ply data for Criterion 4.2.								
Performance Indicator			Definition								
1. Student Learning Results	A student learning outcome is one that measures a specific competency attainment. Examples of a direct assessment (evidence) of student learning attainment that might be used include: capstone performance, third-party examination, faculty-designed examination, professional performance, licensure examination). Add these to the description of the measurement instrument in column two: Direct - Assessing student performance by examining samples of student work Formative - An assessment conducted during the student's education. Summative - An assessment conducted at the end of the student's education. Internal - An assessment instrument that was developed within the business unit. External - An assessment instrument that was developed outside the business unit. Comparative - Compare results between classes, between online and on ground classes, Between professors, between programs, between campuses, or compare to external results such as results from the U.S. Department of Education Research										
	and Statistics, or results from a vendor providing		. , , , , ,		·						
			Analysis of Results								
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)						
Measurable goal What is your goal?	Do not use grades. (Indicate type of instrument) direct, formative,	What are your current results?	What did you learn from the results?	What did you improve or what is your next step?							
Improve student performance on the MPA Oral Comprehensive Examination	MPA Oral Comprehensive Examination (summative, internal): Percent who pass on initial attempt Oral Comprehensive Examination (summative, internal)	Data for the Initial MPA Oral Comprehensive Examination Pass Rate for the Fall 2020 semester is 90%. Only those who pass upon the initial attempt are	Some students struggle with fully addressing competencies and synthesizing concepts and information across courses. Apparently the result of lack of sufficient preparation. The number and percentage of students who do so, however, is low (14%) and reflects lack of sufficient preparation	During the past two years there has been increased emphasis in the capstone PA602 on exam preparation. While a stumbling block for some students continues to be preparation, overall students did very well on the MPA Oral Comprehensive Examination. Guided by the idea that lack of preparation is associated with lack of familiarity with the exam process, a one-page description of the MPA Oral Exam process is distributed to all students in the PA602 capstone class. To further facilitate students on the exam, the MPA competencies list was reformated to be more reader-friendly and also made available to students in PA602 (among other changes, it was color-coded to help students distinguish between area concentration competencies). Further, the MPA Oral Comprehensive Examination is increasingly provided via Zoom. Students who reside in the region are given the choice of taking the exam face-to-face or via Zoom and the latter is	Number and Percent Passing MPA Oral Comprehensive Examiniation on Initial Attempt: Fall 2020, 18/20, 90% (Note: This is higher than the grand mean of 84% over the prior two years) Number and Percent Passing MPA Oral						
Comprehensive Examination	Percent who are awarded Pass with Distinction.	eligible to Pass with Distinction. 22% of students passed with distinction. This is somewhat higher	distinction relative to the prior semester (F19 compared to S'19). Combined with a higher initial pass rate (discussed above) the activities to provide students a description of the examination process, greater focus on the exam in PA602 and a more reader-friendly list of MPA exam competencies may have benefitted students.	Hauptmann School of Public Affairs will during this summer discuss either modifying or eliminating its MPA Oral Comprehensive Examinations. In the absence of any change (i.e., decision to maintain current system), outcomes will be monitored to assess if improvements noted here continue.	Comprehensive Examination with Distinction: Fall 2020, 4/18, 22% (Note: This is an increase from the 14% who passed with distinction in Spring 2019)						
Assess Student understanding of the public administration field in the absence of the MPA Oral Competency Examination. (For Spring 2020 MPA Oral Comprehensive Examination waived; power point and summary essay used to guage student familiarity with the field).	Power Point and summary essay (summative, internal). (For Spring 2020 MPA Oral Comprehensive Examination waived; power point and summary essay used to guage student familiarity with the field).	All students provided and passed.	Students successfully completed and submitted Power Point presenations and summary essay. Flexibility in completion time-frame was allowed due to pandemic.	Temporary measure due to pandemic. May or may not continue with this measure, as discussed above.	All students successfully completed power point and summary essay assignments						
Notes: MPA Oral Comprensive Examination administered Fall 2019, waived for Spring 2020. For Spring 2020, student power point presentations and a final summary essay on their MPA experience were used to guage student understanding of the field.											

		Standard	d #4 Indirect Ass	sessments Measurer	ment							
Performance Indicator				Definition								
	ndirect assessments measure student achievement of program by looking at attitudes. Examples of a indirect assessment may include: tudent Opinion of Teaching Survey Results (IDEA) at the Program Level urveys of Instructors Teaching Courses in the Program											
			Analysis of Results									
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)							
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?								
What is your goal?												
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	IDEA Survey Results at the Program Level Note: Trend data will not be available until additional surveys are administered.	Scores for excellent teacher/course are higher for GRPA than for SoBALL. (The more relevant comparison might be to All Hauptmann School of Public Affairs teachers/courses or to All CoM teachers/ courses.) Given the data presented, GRPA has higher scores for teachers and courses compared to SoB teachers/courses. The summative questions score improved over AY1819 for both teaching and courses.	Learned that Hauptmann School of Public Affairs Grad teachers/courses score higher than All School of Business teachers/courses. (Again, comparsison to All Hauptmann School or All COM would have beer more instructive.)	Continue motinoring for improvement in scores. The MPA has been hiring very qualified new adjuncts and I think this is having a positive influence.	IDEA Summative Questions GRPA SoB All IDEA All Excellent Teacher 4.57 4.42 4.3 Excellent Course 4.48 4.31 4.2 Average of B and C 4.53 4.37 4.25 Number of Courses 27 686 IDEA Summative Questions AY1718 AY1819 AY1920 Excellent Teacher 4.26 4.4 4.57 Excellent Course 4.14 4.3 4.48 Average of B and C 4.2 4.35 4.53 Number of Courses 14 28 27							
Annalysis of fit between students career goals and MPA track offerings. Goals are to understand the reasons students pursue the MPA and how we might improve the program to best serve student needs.	Survey of MPA students to gauge their opinion on the extent to which the program facilitates their career goals and see what program improvements might be made.	The first survey was administered Spring 2019, but results were not ready for last years assessment report. The second survey was administered Spring 2020. Results of both show students take the MPA for career preparation and want more frequent course availability, fewer courses where material overlaps, and greater emphasis in courses on activities such as group projects and video presentations.	First, learned that my efforts to redesign the MPA degree plan (new plan rolled out Fall 2020) were in synch with student preference for greater frequency of course offerings and reduced overlap in material (new plan reduced total # MPA courses, that increases frequency particular courses will be offered, and reduces overalap between similar courses were eliminated from the Graduate Catalog). Second, leared that as courses are redeveloped, a more interactive compenent needs to be included.	Redesigned MPA program to reduce # of courses, enhance MPA core courses with greater emphasis on public management, and steamlined area concentraiton course offerings so that these are now the same as graduate certificate counterparts. As courses are redeveloped, included opportunities for team assignments and ensure that course materials align with career goals.	Suggestions for Program Improvement (N=61 on this question for both surveys): Improve Courses (n=26, of which 63% suggested increased use of teams and videos); Modify Course Offerings (n=26, of which 50% suggested either increased course availability or elimination of courses too similar in content). How Does MPA Help Attain Career Goal? (N=92 on this question for both surveys): Provides Career Preparation (n=84, 81%); Provides Personal Growth/Preparation for PhD (n=8, 9%)							

Master of Information Systems and Business Analytics

	Standard #4 Indirect Assessments Measurement										
Performance Indicator				Definition							
	Indirect assessments measure student achievement of program by looking at attitudes. Examples of a indirect assessment may include: Student Opinion of Teaching Survey Results (IDEA) at the Program Level Surveys of Instructors Teaching Courses in the Program										
	•		Analysis of Results								
Performance Measure	What is your measurement instrument or process?	Current Results	Analysis of Results	Action Taken or Improvement made	Insert Graphs	or Tables of R	esulting Trends	(3-5 data po	ints preferred)		
Measurable goal		What are your current results?	What did you learn from the results?	What did you improve or what is your next step?							
What is your goal?											
Analysis on student perceptions and student satification. Goal is to understand the underlying influences on student perceptions and student satifisaction.	Note: Trend data will not be available until additional surveys are administered.	ISBA Survey Results indicate slightly lower numbers than one for the SoBI. However, the data for AY1920 blended format is comparable to the average in SoB, while the data for online classes remains lower, with a decline on excellent teacher questions, and increase on excellent course ones.	While we should definitely dig deeper in the underlying issues, ISBA courses usually include a challenging hands-on computational component as well as OER which may result in the demand for higher instructor's contribution. And while student's may like the courses, they may rely on the instructors more than in other programs. The discrepancy between blended and online classes may be explained in the same fashion as students receive much more interaction with an instructor in the blended modality.	To address the need for more instruction, we have offered additional virtual meetings for distance students to cover some of the most challenging topics. We also worked closely with the instructors to ensure the quality of instruction using informal (discussions) and formal (discussions) and formal (assessment) communication. The next step will be to continue this work as well to complete the process of building a collection of ISBA resources to support student learning. We are also planning on ensuring the quality of instruction by more regular monitoring, supporting, and communication with faculty.	IDEA Summative Questions Excellent Teacher Excellent Course Average of B and C Number of Courses IDEA Summative Questions Excellent Teacher Excellent Course Average of B and C Number of Courses	3.83 4.05 3.94 10 AY1819 3.91 3.48 3.69 6	SoB All 4.42 4.31 4.37 686 AY1920 (HO) 4.1 4.35 4.23 5	AY1920 (DL) 3.55 3.75 3.65 5			