ACO Name and Location

Lahey Clinical Performance Accountable Care Organization, LLC Previous Names: N/A

25 Mall Road

Burlington, MA 01805

ACO Primary Contact

| Primary Contact Name | Nicole DeVita |
|-------------------------------|------------------------|
| Primary Contact Phone Number | 978-236-1677 |
| Primary Contact Email Address | nicole.devita@bilh.org |

Organizational Information

ACO participants:

| ACO Participants | ACO Participant in Joint Venture (Enter Y or N) |
|-----------------------------------|---|
| Robert D Tufts Jr MD | Υ |
| Winchester Hospital | Υ |
| Northeast Hospital Corporation | Υ |
| Coastal Orthopedic Assoc Inc | Y |
| Mahesh M Patel MD Inc | Υ |
| Beverly Anesthesia Associates Inc | Υ |
| Beverly Radiology Associates | Υ |
| Northeast Eye Care Inc | Υ |
| Lahey Clinic, Inc. | Y |
| Lahey Clinic Hospital Inc | Υ |
| Beverly Pathology Associates Inc | Υ |
| Jewett Podiatry Center | Υ |
| Henry A Frissora MD | Υ |
| John Gurley, Md, Pc | Υ |
| Northeast Medical Practice Inc | Υ |
| Essex County OBgyn Assoc Inc | Υ |
| Beverly M Shafer MD | Υ |

| Winchester Physician Associates Inc | Υ |
|---|---|
| Thomas S Pearce MD PC | Y |
| Cape Ann Eye Specialists PC | Υ |
| Willow Street Family Practice Inc | Υ |
| SR Amesbury MD PC | Υ |
| Emtar Health Care Inc | Υ |
| Beacon Family Medicine LLP | Υ |
| North Shore Pain Management, Llc | Υ |
| North Shore Preventive Health Care Pc | Υ |
| North Shore Neurology & Emg Llc | Υ |
| Allergy Affiliates of Danvers | Υ |
| Thompson Medical Associates Llc | Υ |
| Cape Ann Medical Center LLC | Υ |
| Manor Hill Medical Associates, LLC | Υ |
| Lahey Physician Community Organization I, Inc | Υ |
| Congenial Healthcare, LLC | Υ |
| Massachusetts Dermatology Associates, P.C. | Υ |

ACO governing body:

| | Member | | Member's | Membership | ACO Participant |
|------------|-------------|--|---|--|--|
| Last Name | First Name | Title/Position | Voting Power - Expressed as a percentage or number | Туре | Legal Business Name/DBA, if Applicable |
| Albanese | Salvatore | MD/PCP | 1 | ACO Participant Representative | Winchester Physician Associates Inc |
| Antoniades | Efstathios | COO, Lahey Hospital Medical Center | 1 COO | DAGOey Hospital lidealCieipeant Representative | Lahey Clinic Hospital Inc |
| Barrand | Stephen | MD/SCP | 1 | ACO Participant Reprsentative | Beverly Radiology Associates |
| Berkowitz | Joshua | MD/PCP | 1 | ACO Participant Representative | Lahey Clinic, Inc. |
| Chaoui | Alain | MD/PCP | 1 | ACO Participant Representative | Congenial Healthcare, LLC |
| Cormier | Phil | CEO, Beverly and Addison Gilbert Hospital | 1 | ACO Participant Representative | Northeast Hospital Corporation |
| D'Ambrosio | Paul | MD/PCP | 1 | ACO Participant | Lahey Clinic, Inc. |
| Dubrow | John | MD/SCP | 1 | Community Stakeholder Representative | |
| Ezzi | Pierre | MD/Chair | 1 | ACO Participant Representative | Northeast Medical Practice Inc |
| Graves | Suzanne | MD/PCP | 1 | Community Stakeholder Representative | |
| Harte | Frank | MD/PCP | 1 | ACO Participant Representative | Congenial Healthcare, LLC |
| Herron | Christopher | MD/PCP | 1 | ACO Participant Representative | Winchester Physician Associates |
| Kelliher | Timothy | MD/SCP | 1 | ACO Participant | North Shore Neurology & EMG Llc |

ACO Partici

| | | | | Representative | |
|-------------|-----------|-----------------------------------|---|---|---|
| Lemos | Mark | MD/SCP | 1 | ACO Participant Representative | Lahey Clinic, Inc. |
| Medwid | William | MD/PCP | 1 | ACO Participant Representative | Lahey Physician Community Organization I, Inc |
| O'Connor | Timothy | CFO/ Treasurer | 1 | Other | |
| Sebba | Leslie | MD/ President | 1 | Other | |
| Soderland | Carl | MD/PCP | 1 | ACO Participant Representative | Lahey Clinic, Inc. |
| Solomon | Joel | MD/PCP | 1 | ACO Participant Representative | Winchester Physicians Associates |
| Katz | Jamie | Clerk | | Other | |
| Tramontozzi | Meghan | MD/PCP | 1 | ACO Participant Representative | Congenial Healthcare, LLC |
| Wald | Christoph | MD/SCP | 1 | ACO Participant Representative | Lahey Clinic, Inc. |
| Weiner | Richard | MD/ CEO Winchester Hospital | 1 | ACO Participant Representative | Winchester Hospital |
| Pulsifer | Nathan | Medicare Beneficiary | 1 | Medicare Beneficiary Representative | |

Key ACO clinical and administrative leadership:

| Leslie Sebba | ACO Executive |
|-------------------|---------------------------------------|
| Leslie Sebba | Medical Director |
| Christian Presley | Compliance Officer |
| Christine McBrine | Quality Assurance/Improvement Officer |

Associated committees and committee leadership:

| Committee Name | Committee Leader Name and Position | | |
|-----------------------------------|--|--|--|
| Quality, Care and Value Committee | Leslie Sebba, MD; ACO Executive | | |
| Funds Flow | Nicole DeVita; COO, Lahey Clinical Performance ACO | | |

Types of ACO participants, or combinations of participants, that formed the ACO:

- ACO professionals in a group practice arrangement
- Hospital employing ACO professionals
- Partnerships or joint venture arrangements between hospitals and ACO professionals
- Networks of individual practices of ACO professionals

Shared Savings and Losses

Amount of Shared Savings/Losses

- Second Agreement Period
 - o Performance Year 2017, \$4,634,028
 - o Performance Year 2016, \$0
- First Agreement Period
 - o Performance Year 2015, \$4,617,502
 - o Performance Year 2014, \$5,175,487
 - o Performance Year 2013, \$0

Shared Savings Distribution

- Second Agreement Period
 - Performance Year 2017
 - Proportion invested in infrastructure: 67%
 - Proportion invested in redesigned care processes/resources:
 - Proportion of distribution to ACO participants: 33%
 - Performance Year 2016
 - Proportion invested in infrastructure: N/A
 - Proportion invested in redesigned care processes/resources: N/A

- Proportion of distribution to ACO participants: N/A
- First Agreement Period
 - Performance Year 2015
 - Proportion invested in infrastructure: 50%
 - Proportion invested in redesigned care processes/resources:
 - Proportion of distribution to ACO participants: 50%
 - o Performance Year 2014
 - Proportion invested in infrastructure: 30%
 - Proportion invested in redesigned care processes/resources: 35%
 - Proportion of distribution to ACO participants: 35%
 - Performance Year 2013
 - Proportion invested in infrastructure: N/A
 - Proportion invested in redesigned care processes/resources: N/A
 - Proportion of distribution to ACO participants: N/A

Quality Performance Results

2017 Quality Performance Results:

| ACO# | Measure Name | | ACO Mean |
|------------|---|-------|-------------|
| ACO-1 | CAHPS: Getting Timely Care, Appointments, and Information | 87.23 | 80.60 |
| ACO-2 | CAHPS: How Well Your Providers Communicate | 93.56 | 93.13 |
| ACO-3 | CAHPS: Patients' Rating of Provider | 93.61 | 92.31 |
| ACO-4 | CAHPS: Access to Specialists | | 83.32 |
| ACO-5 | CAHPS: Health Promotion and Education | 65.64 | 62.30 |
| ACO-6 | CAHPS: Shared Decision Making | 77.17 | 75.85 |
| ACO-7 | CAHPS: Health Status/Functional Status | 74.99 | 73.05 |
| ACO- 34 | CAHPS: Stewardship of Patient Resources | 16.10 | 25.68 |
| ACO-8 | Risk Standardized, All Condition Readmission | 15.63 | 15.01 |
| ACO- 35 | Skilled Nursing Facility 30-day All-Cause Readmission measure (SNFRM) | 19.59 | 18.46 |

| ACO- 36 | All-Cause Unplanned Admissions for Patients with Diabetes | 54.31 | 53.95 |
|------------|---|--------|-------|
| ACO- 37 | All-Cause Unplanned Admissions for Patients with Heart Failure | 88.06 | 79.16 |
| ACO- 38 | All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions | 70.86 | 61.74 |
| ACO- 43 | Ambulatory Sensitive Condition Acute Composite (AHRQ* Prevention Quality Indicator (PQI #91)) | 2.40 | 1.93 |
| ACO- 11 | Use of Certified EHR Technology | 100.00 | 98.48 |
| ACO- 12 | Medication Reconciliation | 92.66 | 75.32 |
| ACO- 13 | Falls: Screening for Future Fall Risk | 75.91 | 74.38 |
| ACO- 44 | Imaging Studies for Low Back Pain | 69.42 | 67.32 |
| ACO- 14 | Preventive Care and Screening: Influenza Immunization | 82.54 | 72.52 |
| ACO- 15 | Pneumonia Vaccination Status for Older Adults | 87.91 | 72.92 |
| ACO- 16 | Preventive Care and Screening: Body Mass Index (BMI) Screening and Follow-Up | 70.46 | 70.69 |
| ACO- 17 | Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention | 98.22 | 90.48 |
| ACO- 18 | Preventive Care and Screening: Screening for Clinical Depression and Follow-up Plan | 57.94 | 61.98 |
| ACO- 19 | Colorectal Cancer Screening | 81.16 | 64.58 |
| ACO- 20 | Breast Cancer Screening | 80.14 | 70.05 |
| ACO- 42 | Statin Therapy for the Prevention and Treatment of Cardiovascular Disease | 85.29 | 79.89 |
| ACO- 27 | Diabetes Mellitus: Hemoglobin A1c Poor Control | 9.06 | 16.74 |
| ACO- 41 | Diabetes: Eye Exam | 44.09 | 50.37 |
| ACO- 28 | Hypertension (HTN): Controlling High Blood Pressure | 73.91 | 71.47 |
| ACO- 30 | Ischemic Vascular Disease (IVD): Use of Aspirin or Another Antithrombotic | 86.96 | 86.86 |

Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low samples.

- For 2017 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/2017-Shared-Savings-Program-SSP-Accountable-Care-O/gk7c-vejx/data
- For 2016 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/2016-Shared-Savings-Program-SSP-Accountable-Care-O/3ik5-q6dr/data
- For 2015 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-

 Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/x8va-z7cu/data
- For 2014 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-
 Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/ucce hhpu/data
- For 2013 Quality Performance Results please visit: https://data.cms.gov/Special-Programs-Initiatives-Medicare-Shared-Savin/Medicare-Shared-Savings-Program-Accountable-Care-O/yuq5-65xt/data

Note: In the Quality Performance Results file(s) above, search for "Lahey Clinical Performance Accountable Care Organization, LLC" or "Lahey Clinical Performance ACO" to view the quality performance results. This ACO can also be found by using the ACO ID A21778 in the public use files on data.cms.gov.

Payment Rule Waivers

No, our ACO does not use the SNF 3-Day Rule Waiver.