

Agile Methodology Webinar



The Project Manager's Role in a Lean & Agile World

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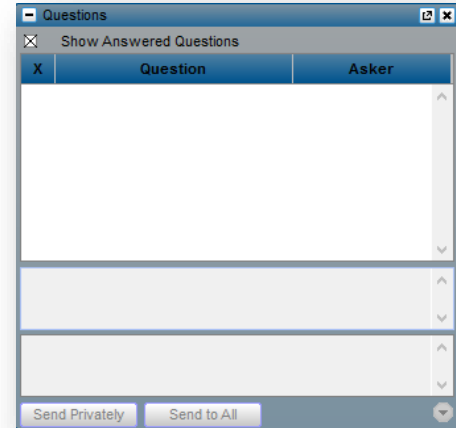
Project & Portfolio Management Software

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Things to Know...



- ▶ All participants will be on mute
- ▶ Questions are welcome
- ▶ Use the question box to ask questions
- ▶ Training session is valid for 1 PDU
- ▶ Must be in attendance for full session
- ▶ PDU certificate sent by the end of today





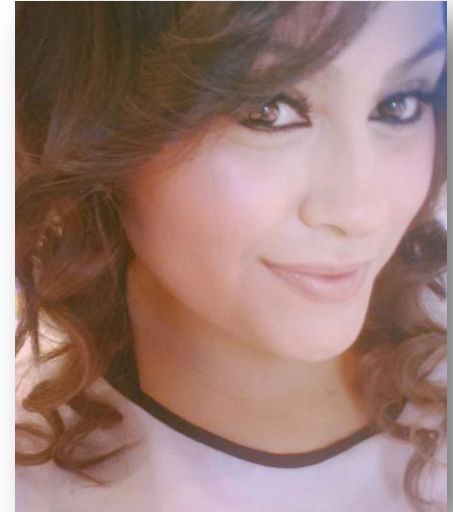
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Author and Speaker

Agile Coach and Trainer

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“Believe we can make a difference.”

My Friends Sharing Today



- ▶ Jon Jorgensen is an enterprise agile coach who uses values and practices from Lean, Scrum, Kanban, Six Sigma, TPS, Lean Startup, Lean UX, and Lean Design to help teams of all sizes achieve groundbreaking results with resources on hand. You can hear Jon speak at AgileCoffee.com or AgileHyperDrive.com or follow him on Twitter [@waterscrumban.v](https://twitter.com/waterscrumban.v)



- ▶ Curtis Gilbert is an agile PM consulting with Molina Healthcare.



- Traditional and agile organizations role definitions
- Roles available in small organizations
- Roles available in large organizations
- Charting your own course
- Characteristics of the Lean and Agile PM
- Q & A





At the conclusion of the presentation you will be able to:

- Discern your agile Project Management (PM) role
- Acquire knowledge to play a lean and agile change agent role
- Become a valued contributor: Scaled Agile Framework (SAFe).





Project managers are:

- Organized, passionate and goal-oriented who understand what projects have in common, and their strategic role in how organizations succeed, learn and change.
- Change agents.



Scrum Alliance Position



- Project manager's role is undefined
- *Scrum Master* – Removes impediments and support the Scrum process
- *Product Owner* – Customer representative and provides prioritized backlog
- *Scrum Team* – Design, build, and test to deliver quality customer value



Project managers are:

- Release train engineers (RTE)
- Responsible for integration between various teams
- Focused on impediments reduction





Poll Question:

What should the project manager do?

- A) Quit his or her job.
- B) Change profession.
- C) Join the Rodeo.
- D) Find a role suitable in the agile and lean world.





Roles on the development team maybe be limited to:

- *Scrum Master* – Removes impediments and support the Scrum process
- *Product Owner* – Customer representative and provides prioritized backlog
- *Scrum Team* – Design, build, and test to deliver quality customer value





Roles in the broader organization maybe be:

- *Business PM – Change agent for business initiatives*
- *Portfolio Manager – Support prioritizing business goals*
- *Technology PM – Support IT operations*





What roles can a project manager assume?

- (A) *Scrum Master* – Removes impediments and support the Scrum process
- (B) *Product Owner* – Customer representative and provides prioritized backlog
- (C) *Scrum Team* – Design, build, and test to deliver quality customer value
- (D) *Business PM* – Change agent for business initiatives
- (E) *Portfolio Manager* – Support prioritizing business goals
- (F) *Technology PM* – Support IT operations
- (G) All of the above

Type answers in Question Box.



Agility in Large Organizations



- More roles available
- More complex opportunities to facilitate a value-driven outcome
- Requires more integration between teams
- The failure affect are greater

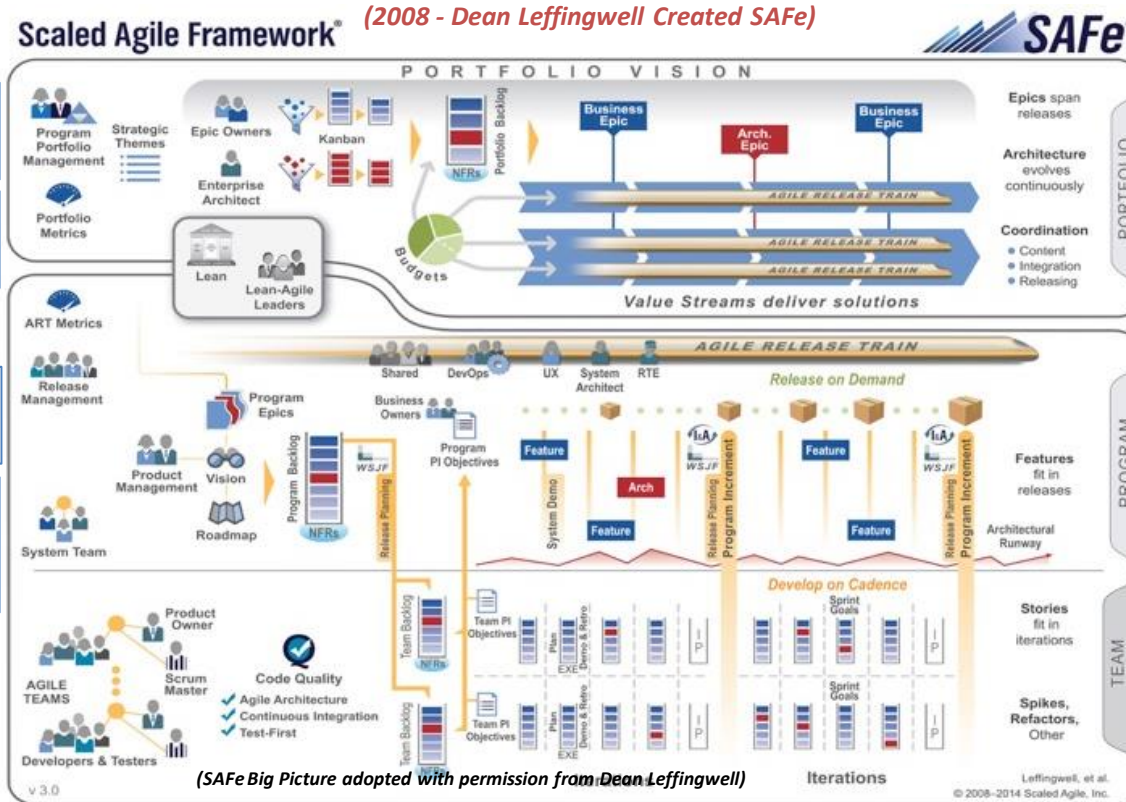




Scaled Agile Framework (SAFe)

SAFe Attributes

1. Customer Engagement
2. Organization Alignment
3. Enterprise Agility
4. Transparent Behaviors
5. Responsiveness to Change (Inspect / Adapt)
6. Team Engagement
7. Improved Time to Market



SAFe Roles



- Program Portfolio Management
- Epic Owners
- Enterprise Architect
- Lean Agile Leaders

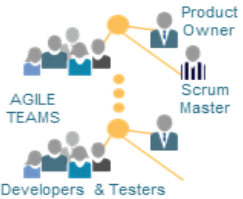
PORTFOLIO



- Business Owner
- Release Management
- Product Management
- System team
- RTE
- DevOps
- UI/UX
- System Architect

PROGRAM

- Product Owner
- Scrum Master
- Developer
- Tester



TEAM

v 3.0

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Poll Question:

What SAFe roles can a project manager assume?

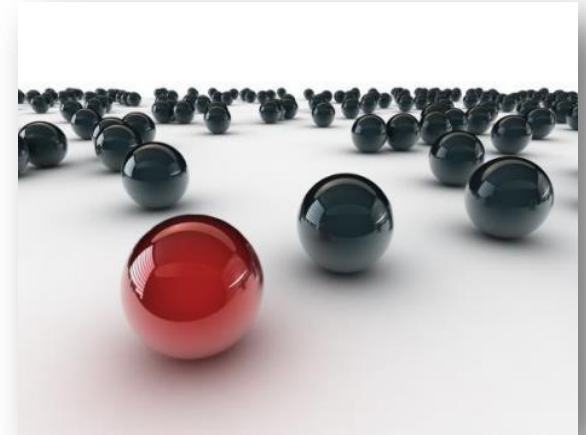
- (A) *Scrum Master* – Removes impediments and support the Scrum process
- (B) *Product Owner* – Customer representative and provides prioritized backlog
- (C) *Tester* – Test systems to deliver quality customer value
- (D) *Release Train Engineer* – Uber Scrum Master
- (E) All of the above



Create Your Own Role



- Create your own opportunity
- The project manager has many skills – use them
 - Financial management
 - Stakeholder management
 - Risk management
- Think BIG and pursue the art of possibility
- Become a lean and agile catalyst



What Role Will You Create?



Submit other roles that you think you can do within your organization. Type answers in Question Box.





- **Strategic PM**

- Enables future innovations
- Facilitates organization alignment

- **Leading PM**

- Charts the future; anticipating and preventing problems
- Leads and indicate organizational change
- Plans cross-functional team dependencies

- **Lagging PM**

- Explains the past
- Responds to change by applying corrective actions





- Project managers can assume one of the Scrum roles
 - *Scrum Master* – Removes impediments and support the Scrum process
 - *Product Owner* – Customer representative and provides prioritized backlog
 - *Scrum Team* – Design, build, and test to deliver quality customer value
- Project managers can function in one of many SAFe roles
- Project managers can create their own roles
- Lean and Agile PM characteristics
 - Strategic
 - Leading
 - Lagging



Is there anything that was presented that I can clarify?





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Agile - Transforming Your
Leadership Character

Thursday, April 21, 2016

8am – 9am PT



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- Project Insight Training & Support Home**: A search bar with a 'Search' button and a list of filters: User Manual, Article, Videos, Forums, and Blogs.
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