

# AIAG & VDA FMEA Handbook

Sept 13, 2019

Scott Gray Director, Quality Products and Services

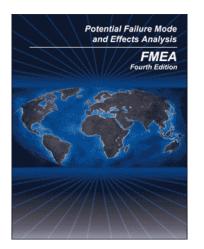


# **Topics Covered**

- Project Objectives
- Highlights of Major Changes
- The Benefits of Robust FMEAs
- OEM Deployment Plans & Timing
- Training Options
- Q & A



#### AIAG & VDA FMEA - Project Objective



Provide consistent direction, guidance to all automotive suppliers VDA Verband der Automobilindustri Failure Mode and Effects Analysis FMEA Handbook Process FMEA Supplemental FMEA for Monitoring & System Response SUDEACE SME J1739 JAN200 VEHICLE SAEInternational STANDARD (R) Potential Failure Mode and Effects Analysis in Dosign (Design FMEA) Potential Failure Mode and Effects Analysis in Manufacturing and Assembly Decreases (Process FMFA) RATIONAL

#### FORMARD

he forme Recommended Practice for Potential Falser Mode and Effect Analysis in Dusing (DPMA) and Potential also Mode and Effect Analysis in Minutestrating and Anametry Potensiani (PSMA) has been review and integroved as Blanderd. As public to allow and an analysis of recommendations for effective use of CPMA) and PFMA and PFMA and PFMA as as a biblicity of the stabled from the version of the biblicity of our test and integration concerns thoughts and metalics on the stabled from the version of the test (Congress Explorement Mandrectures) and their supprises.

#### 1. SCOPE

This TMLR Standard sectors Protein Falue More and Effect Analysis in Design DPMLK) and Promitia Falues More and Ethics Analysis in Municipation and Asentry Process (FMLK). Taxabia users in the Intelfaction an indigation of risk by providing appropriate terms requirements, remark densit, and workshees. As a Boalder More and Ethics Analysis in Municipation and another Process (FMLK). Taxabia terms and the analysis of the above terms of the analysis of the Asentre and the International State (FMLK) and the Asentre and based and the Asentre and the Asentre and the International State (FMLK) and the Asentre and based of the International State (FMLK) and the International State (FMLK) and the Asentre and the Asentre and the Asentre and the International State (FMLK) and which is discussed in the Asentre and the International State (FMLK) and the Asentre and Taxabia and Agenerative the International State (FMLK) and which is discussed and the Asentre and the International State (FMLK) and the Asentre and the Asentre and the International State (FMLK) and the Asentre and Taxabia and Agenerative the International State (FMLK) and the Asentre and State (FMLK) and the Asentre and the Asentre and the International State (FMLK) and the Asentre and State (FMLK) and the Asentre and the Asentre and the International State (FMLK) and the Asentre and State (FMLK) and the Asentre and the Asentre and the International State (FMLK) and the Asentre and the Asentre



#### Update to include:

- Best Practices
- Improved Examples
- Functional Safety



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## Importance of New Methods and Tools

- Effective FMEA risk identification never been more critical
  - Rapid growth in component/system interactions
  - Increasingly specialized technologies
  - No change in legal obligations of producers
- Effective FMEA includes:
  - Cross-functional team contributions
  - Carefully identified system boundaries
  - Thorough documentation of risks and actions



#### Highlights of Major Changes

- 7 Step Approach
- New Severity, Occurrence, Detection Tables
- Action Priority (AP) Tables
- Form Sheets and Report Views
- Supplemental FMEA MSR

More Structured Approach – Leverages Lessons Learned – Prevention Driven



|                        |                    |                   | Seven Step Approac | h                                    |                     |                       |
|------------------------|--------------------|-------------------|--------------------|--------------------------------------|---------------------|-----------------------|
|                        | System Analysis    |                   |                    | Failure Analysis and Risk Mitigation |                     |                       |
| 1st Step<br>Planning & | 2nd Step           | 3rd Step          | 4th Step           | 5th Step                             | 6th Step            | 7th Step              |
| Preparation            | Structure Analysis | Function Analysis | Failure Analysis   | <u>Risk Analysis</u>                 | <b>Optimization</b> | Results Documentation |
|                        |                    |                   |                    |                                      |                     |                       |

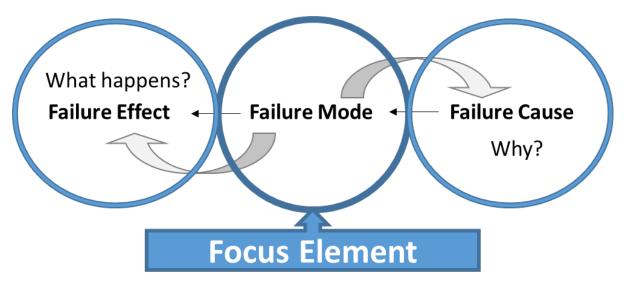
#### Applies to DFMEA, Supplemental FMEA – MSR, and PFMEA



- Step 1 Planning and Preparation
  - Definition of 5T's
    - In<u>T</u>ent, <u>T</u>iming, <u>T</u>eam, <u>T</u>ask, <u>T</u>ools
  - Question raised during Stakeholder Review
    - The new methodology can be executed with either spreadsheets or FMEA Software
    - No recommendation or mandate to use specialized software
    - Handbook supports both:
      - Spreadsheets Form Sheets
      - FMEA Software Report Views



• Step 4 – Failure Analysis





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| STRUCTURE ANALYSIS (STEP 2) |                     |   | FUNCTION ANALYSIS (STEP 3)                             |  |   | FAILURE ANALYSIS (STEP 4)   |  |   |
|-----------------------------|---------------------|---|--|--|---|---|--|---|
| 1. Next<br>Higher<br>Level  | 2. Focus<br>Element | 3. Next Lower<br>Level or<br>Characteristic<br>Type | 1. Next Higher<br>Level Function<br>and<br>Requirement | 2. Focus<br>Element<br>Function and<br>Requirement | 3. Next Lower<br>Level Function<br>and<br>Requirement<br>or<br>Characteristic | 1. Failure<br>Effects (FE)<br>to the Next<br>Higher<br>Level<br>Element<br>and/or End<br>User | 2. Failure<br>Mode<br>(FM) of<br>the<br>Focus<br>Element | 3. Failure Cause<br>(FC) of the<br>Next Lower<br>Element or<br>Characteristic |
|                             |                     |   |  |  |   | ⇒   |  | •   |

The new process and methodology guides the practitioner to align information between steps to ensure accuracy and completeness of the FMEA



- Step 6 Optimization
  - Identify and assign actions to reduce risk
  - Commitment to take specific, measurable, and achievable actions
    - Lower likelihood of Occurrence
    - Increase robustness of Detection
  - Keeps track of original S, O, D values
  - Collaboration between the FMEA team, management, customers and suppliers



#### New Severity, Occurrence, and Detection Tables

- New Severity, Occurrence and Detection Tables
  - DFMEA, PFMEA, FMEA MSR
- Severity (of Effect) Table
  - Rated from Very High (10) to Very Low (1)
- Occurrence (Prediction of Failure Cause Occurring) Table
  - Rated from Extremely High (10) to Extremely Low (1)
  - Alternate Occurrence Tables
    - Incidents per Thousand Items/Vehicles
    - Time Based Failure Prediction Values
- Detection (Ability to Detect) Table
  - Rated from Very Low (10) to Very High (1)

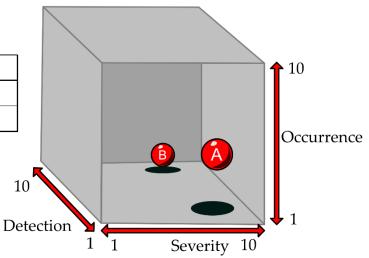


# Action Priority Replaces RPN

- Risk Priority Number (RPN):
  - The product of Severity x Occurrence x Detection
  - Weights each factor equally.

|            | Severity | Occurrence | Detection | RPN |
|------------|----------|------------|-----------|-----|
| Scenario A | 8        | 5          | 2         | 80  |
| Scenario B | 5        | 2          | 8         | 80  |

RPN is insufficient to differentiate between all possible SOD combinations where RPN = 80





# Action Priority (AP) Tables

- Action Priority
  - Severity, Occurrence, and Detection considered at the same time, while weighting Severity highest, then Occurrence, then Detection
    - All 1000 points are codified into a single table
  - Determines "Priority of Action"
    - Rated as High, Medium, or Low



# Form Sheets and Report Views

- Appendix A includes:
  - "Standard" and "Alternate" Form Sheets
    - DFMEA, PFMEA, and FMEA MSR
  - Software "Views" Potential Report Layouts
    - DFMEA, PFMEA, and FMEA MSR
- Appendix B includes:
  - "Hints" on how the form sheet would look when updated following examples from the Handbook



## Supplemental FMEA - MSR

- FMEA MSR = <u>Monitoring and System Response</u>
  - Supplemental approach for Design FMEA
  - Addresses Risk Analysis of "Mechatronic Systems"
    - Not previously addressed in AIAG 4<sup>th</sup> Edition FMEA
  - Describes linkages between Design FMEA and Functional Safety (ISO 26262) concepts and analyses
  - Severity Table common with DFMEA
  - Unique Frequency (F), Monitoring (M) and Action Priority (AP) Rating Tables



#### The Essential Link Between COQ and FMEA

- Leverage FMEA to Improve Cost of Quality Results
  - You can leverage a robust FMEA to make sure COQ / COPQ improvement targets are met;
  - You will need actual COQ / COPQ results on similar products or processes to make sure the FMEA risk evaluation of the new product or process is realistic



# Adoption / Deployment Timing

- Expect "rolling change" as deployment model globally
  - No expectation for "rework" of existing FMEAs
- Transition actions and adoption timing
  - 1. Allow several months for OEM, supplier, and auditor training
  - 2. OEM's will update CSR's to refer to AIAG & VDA FMEA Handbook
    - A. Start with acceptance of new methods, rating tables, form sheets on supplier FMEA's
    - B. Then shift to requirement for selected new products /processes
    - C. Then evolve to standard requirement for all new FMEA's
  - 3. IATF will define when 3<sup>rd</sup> party auditors start auditing for utilization and compliance
    - 1. IATF (IAOB) to update the Auditor Development Program (ADP) system
    - 2. IATF will define the requirements and timing to confirm auditor competency on the new FMEA
- Expect timing for adoption / deployment from N.A. OEM's to be communicated at AIAG Quality Summit on October 2<sup>nd</sup>, 2019



# AIAG & VDA FMEA Handbook

- Translations
  - AIAG announcing availability of the Chinese translation
    - Pre-orders can be placed now
    - Hardcopy deliveries to occur in by end of September
    - To assure you have an official translation, only accept Handbooks with the official Chinese ISBN #
  - Spanish, Portuguese, Japanese, Korean coming soon
  - VDA is translating into other European languages



# New FMEA Training Courses

| Course Title   | Length    | Prerequisites | Format    |
|--|-----------|---------------|-----------|
| Transitioning - DFMEA  | 2 days    | Yes           | Classroom |
| Transitioning - PFMEA  | 2 days    | Yes           | Classroom |
| Essentials for Transitioning   | 2-3 Hours | No            | eLearning |
| Implementing and Understanding - DFMEA   | 2 days    | No            | Classroom |
| Implementing and Understanding – PFMEA and Control Plan  | 2 days    | No            | Classroom |
| Implementing and Understanding – DFMEA plus Supplemental FMEA for Monitoring and System Response | 3 days    | Yes           | Classroom |
| Design FMEA for Moderators/Facilitators  | 2 days    | Yes           | Classroom |
| Process FMEA for Moderators/Facilitators   | 2 days    | Yes           | Classroom |
| The AIAG & VDA FMEA for Automotive Auditors eLearning  | 2-3 Hours | Yes           | eLearning |
| AIAG & VDA FMEA – Manager's Workshop   | 1 Day     | No            | Classroom |



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