



# goodwill

## **Welcome to Our 2010 Annual Report**

It isn't hard to argue that building a better tomorrow is a good thing. The question is, how do we as a community work to ensure that tomorrow always offers the hope and promise of opportunity, potential and fulfillment of dreams yet realized?

For more than 100 years, Goodwill has been the path for millions of Americans to make strides toward a better tomorrow. Just last year, in the Southern Piedmont region of the Carolinas, we saw the incredible power of individuals joining together to make a difference.

- Close to 15,000 people improved their employment potential and ability to support themselves and their families
- More than 2,000 individuals connected with employers and gained employment
- Nearly one million contributions of money, clothing and household items were made to support our mission
- More than 2.2 million purchases in our stores allowed shoppers to make the most of their earnings while at the same time keeping 49 million pounds of materials out of area landfills
- Nearly 600 team members employed by Goodwill worked to advance our mission while earning \$22.5 million in wages and benefits to support themselves and their families, and stimulate the local economy

As we set our sights to create a better tomorrow for our community, there is much to do, and much to which we can look forward. We challenge ourselves to gain an even deeper understanding of the needs of the people we serve, and to help strengthen individuals and families. Goodwill is a caring community enterprise focused on innovation, community impact, strong partnerships, and forward-looking skills development to further advance our mission.

Thank you for joining with us to create a better tomorrow!

Michael Elder
President & CEO

David Haggart
Chair, Board of Directors





## Path To 2020 Vision Fulfillment

## Accessible, Integrated & Comprehensive Services

Increase the scope and impact of services to targeted populations in our community and expand our reach into unserved or underserved territories.

#### How?

Use innovative strategies and best practices to provide and expand job training, work experience opportunities, and employment services to persons with barriers to employment through a family strengthening approach.

Foster and expand community partnerships to most effectively leverage resources and services.

## **Business Enterprises**

Provide and support additional employment and training opportunities with an emphasis on high-growth industries.

## How?

Increase material donations and retail sales, expand recycling and staffing enterprises, and seek additional business ventures.

## Organizational Capacity

Increase organizational capacity to support attainment of the vision.

## How?

Recruit and develop team members and volunteers for organizational advancement. Leverage technology to enhance services and communications.

Enhance and expand facilities to meet organizational needs.

## Visibility & Relevance

Increase awareness of who we are and what we do.

#### How?

Engage the community by sharing our story, communicating our vision and celebrating our success stories to increase our resources and support our growth.



## lead

## **Board of Directors**

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## learn

### **Parris**

Parris spent 17 years in prison waiting to prove he deserved a second chance. After he was released, he struggled to find work; his criminal background made him unattractive to prospective employers. Parris refused to give up. He enrolled in one of Goodwill's Occupational Skills Training programs and worked with career counselors to learn how to address questions about his record during the interview process.

By the time he graduated, the 40-year-old had gained valuable skills, but he had also gained confidence and self-respect. His diligent job search led him to secure not one, but two jobs. Now, Parris has high hopes for his future, and credits Goodwill with helping him realize he could accomplish his dreams. He plans to go to college to be a counselor, so that he can inspire others to overcome their obstacles to leading productive lives—like he has. "My motivation comes from my past," he says. "I'm not actually running from my past; I'm running to a better future."

"If I hadn't found Goodwill," he adds, "I would probably still be looking for a job."





## for a better tomorrow

## **Occupational Skills Training**

Having the right skills can mean the difference between finding stable employment and struggling with joblessness. Goodwill's Occupational Skills Training program is unique within the greater Charlotte area, designed to provide in-depth instruction in targeted industry sectors, along with counseling and career development services that lead participants to personal and economic independence. Since 1992, these programs have changed the lives of more than 3,000 graduates, who now hold positions of responsibility in the computer, banking, call center, construction, customer service, retail, hospitality and tourism industries. In 2010 alone, 354 individuals graduated from our Occupational Skills Training programs.

Goodwill works closely with local employers to develop curricula that reflect current industry practices. Employers seek out our Occupational Skills Training program graduates for their professionalism and industry-specific training. Goodwill offers programs in a variety of fields, including:

Banking & Customer Service Training: Students train for a variety of positions, including tellers, error correction, customer service and cash letter preparation. Upon completion of the program, graduates are prepared for careers in the banking, call center, and customer service industries. Hospitality & Tourism Training: Instruction in this program is based on the American Hotel & Lodging Educational Institute curriculum and includes hands-on training in banquet set-up and service, hospitality reservation software and customer service, along with certifications in ServSafe Food Protection and ServSafe Alcohol.

Construction Skills Training: The program provides basic skills for entry-level positions in construction. Credentialed instructors from Central Piedmont Community College teach classes in construction math and blueprint reading. Students also get hands-on experience using construction tools, receive forklift training and certification and earn OSHA state certification.

"If I hadn't found Goodwill,
I would probably still be
looking for a job." - Parris

## **Youth Services**

Goodwill's youth programs provide real-world lessons in responsibility and accountability. We help prepare tomorrow's workforce through our Youth Job Connection, GoodGuides Youth Mentoring and WIA Youth programs.

#### **Youth Job Connection**

Dedicated to providing skill development and job search resources for youth ages 14 to 21, Goodwill's Youth Job Connection offers opportunities for both young workers and employers. Youth receive free job training and placement assistance, including resume writing, interview preparation and customer service skills, while employers can partner with Goodwill to access employment-ready, pre-screened young adults eager to work.



#### GoodGuides

The GoodGuides Youth Mentoring Program inspires goal-oriented youth between the ages of 12 and 17 to achieve their dreams. Mentors are paired with youth to empower young people to make positive choices that will maximize



their current and future potential. The GoodGuides program organizes educational, recreational and group activities that allow mentors and mentees to form lasting bonds. Through this program, mentors and mentees alike develop relationships and skills that last a lifetime.

#### **WIA Youth Program**

Youth who meet eligibility requirements including residency conditions and low-income requirements, and have at least one barrier to employment, can take part in the WIA Youth Program. The comprehensive program for youth ages 16 to 21 offers training and guidance to prepare for successful employment and is tailored to meet participants' needs, offering services ranging from tutoring, GED preparation and work experience to occupational skills training, leadership development and mentoring. To help participants complete the training, the WIA Youth Program also offers supportive services, including transportation and childcare assistance.

# hope



## **Michael**

Michael spent a year searching for a job, applying all over town with no luck. Frustrated, the 17-year-old Central Piedmont Community College student turned to Goodwill's Youth Job Connection.

There, Michael completed a series of workshops in which he learned how to create a resume, honed his interview skills, developed his customer service skills and participated in retail essentials training. Armed with his new skills and a new resume, he walked into Domino's Pizza wearing interview appropriate attire.

It worked. Now, Michael juggles his classes at CPCC with coordinating pizza deliveries. He earns enough to pay for his own books and is saving for a car. Most importantly, he is a valued member of the Domino's team and has gained skills and experience that will benefit him throughout his career.

"I love my job," he says. "I like the feeling of having a job, being productive and giving back."



## strive

### Steven

Steven was referred to Goodwill's Employment Skills Training program for assessment, job readiness skills, and one-on-one coaching sessions after he graduated from South Mecklenburg High School. His dream for a better tomorrow: transition from high school to full time employment.

Recognizing Steven's outgoing personality and energetic nature, his Goodwill vocational coach knew he would be a natural fit for a retail position. Steven suggested Old Navy, and it has proven to be the perfect environment. Now, the enthusiastic 20-year-old keeps the sales floor, dressing rooms and restrooms clean. He does his job with a constant smile, and a sense of humor that has earned him the respect of his coworkers and managers.

In the future, Steven plans to take classes at Central Piedmont Community College and hopes to continue participating in Special Olympics. He credits Goodwill for his success.

"Goodwill has taught me how to be responsible I feel like I have mentors who will always be there to help me out," he says. "Working at Old Navy feels like a dream to me."



for a better tomorrow

## **Vocational Skills Training**

Vocational Services participants have had their work habits and abilities evaluated, and receive one-on-one training with job coaches to improve their employment skills. A Goodwill job coach will continue to work with a graduate at his or her new job to ensure that the needs of the employer are understood and met. Graduates in this program work in assembly, janitorial services, housekeeping, maintenance, packaging, fast food, warehousing, and retail operations. Businesses are frequently eligible for a tax credit when employing an individual with special needs.

**Community-Based Assessment** provides a short-term tryout with the goal of discovering vocational strengths and weaknesses. This takes place in competitive work settings through job shadowing, job sampling and situational assessments.

**Work Adjustment Training** provides participants who are referred from the North Carolina Division of Vocational

"Goodwill has taught me how to be responsible. I feel like I have mentors who will always be there to help me out" - Steven Rehabilitation Services with an opportunity to acquire and refine the worker traits, skills and behaviors necessary for successful career development. Services include vocational counseling, remedial education, work-related skills training, and work training.

**Employment Skills Training** allows individuals to advance through progressively more complex work training. Activities are hands-on and include elective coursework such as horticulture, arts, lessons in office etiquette, and more.

Coaching Services are offered to individuals who are referred by in-house evaluators or directly from the North Carolina Division of Vocational Rehabilitation Services. This program works to secure competitive employment for people with disabilities through assessment,



# grow





**Microsoft**®

## Operation Independence

Operation Independence is a first-of-its-kind, comprehensive program created to help military veterans and their families make the transition to civilian employment. Goodwill developed the program based on the results of a 2009 study examining the needs of veterans transitioning to civilian life in the Charlotte area—one of the largest veteran communities in North Carolina.

In 2010, Goodwill was awarded an Elevate America veterans initiative grant from Microsoft Corporation that provided \$2 million in cash and up to \$6 million in software to create Operation Independence. The program offers technology skills training, career counseling, job placement, and support services. The partnership between Goodwill and Central Piedmont Community College was specifically designed to offer targeted, industry-specific skills training customized to meet the needs of military veterans and local employers.

for a better tomorrow

## **Donate**

Every Goodwill success story begins with a donation.

By donating your gently used clothing, household items, computers, and even cars, you help Goodwill fulfill its mission: changing lives through the power of work. Donated items are given new life in our stores, where each sale funds and supports our job training and employment programs. Your contributions have a great impact right here in our community, by helping our friends, families, and neighbors obtain the resources necessary to find jobs.

At the same time, individuals assist Goodwill's mission by making financial contributions through cash donations, bequeaths and other gifts, and volunteering their time in our job training classrooms and programs. Our organization also receives contributions from corporate donors, foundations, and grants to help support our work.

We appreciate each of the 969,509 donations received last year. Your generosity helps us change lives.









## Retail

#### A Retailer of Choice

In 2010, we launched a retail renovation project that included extensive interior renovation to our Cornelius, Lincolnton, Pineville and Weddington Road stores, including new fixtures, lighting, merchandising, signage and colorful graphics. The upgrades are part of Goodwill's commitment to creating an inviting and enjoyable experience for customers. This project will continue into 2011, with renovations scheduled for our Shelby, Franklin Square, Lancaster, and University locations to be completed by the end of the year.

In addition, last year we announced the creation of a new Goodwill Center in Rock Hill, which will be located in a vibrant shopping district at the intersection of Mt. Gallant and Celanese Roads. Look for this location to open in the fall of 2011 with a new, more contemporary look.

Ninety cents of every dollar spent at a Goodwill store is funneled into the programs that help thousands in our community each year.



# purchase







Savvy shoppers find great values at Goodwill.

Last year alone, more than 2.2 million shoppers found our stores stocked with a constantly evolving selection, from new and gently used clothing to housewares, books, shoes, toys, linens, games, electronics and furniture.

Goodwill stores offer more than just savings. Our stores serve as the link between your donations and our organization's job training and employment programs. When you shop at Goodwill, you support our programs that help thousands of people in our community get back to work each year.

We employ 445 team members in our 20 retail stores across the Southern Piedmont region of North and South Carolina. Despite today's ever-changing business climate, our stores consistently rank among the leaders in Goodwill Industries International's retail performance rankings.

## How does Goodwill create a better tomorrow?



## donate

When you donate gently used clothing, household items, and even computers to Goodwill, your items are given new life on the shelves in our 20 local stores. You can also assist our mission through financial contributions, or donate your time as a volunteer.

## purchase

When you shop at Goodwill, you support our job training and employment programs. Ninety cents of every dollar spent in our stores is funneled into those programs, which he thousands in our community each year.



Every donation is tax-deductible.

Donating to Goodwill helps keep still-useful items out of local landfills.



In 2010, we launched a re redesign proj that gave fou our stores a f modern look. add another f stores to that in 2011.

New Goodwill Center in Rock Hill annound in 2010; scheduled to open in fall 2011.



# changing lives

## assist

The road to employment begins every day at Goodwill's job resource centers, job training programs, and vocational services programs. Thanks to your donations and purchases, we are able to provide services for people in our community who have barriers to employment, such as welfare dependency, homelessness and lack of education or work experience, as well as those with physical, mental, and emotional disabilities.

## work

Every day, people work toward a better tomorrow at Goodwill. Thanks to our services and the support of our community, more people experience the peace of mind that comes with a stable job and the independence of earning a paycheck.





We partner with or operate six job resource centers in Mecklenburg, Cabarrus, Cleveland, Gaston, and Lincoln counties.

We help prepare tomorrow's workforce through our Youth Job Connection, WIA Youth, and GoodGuides programs.

In 2010, we launched Operation Independence, a program to help veterans and their families transition to civilian life.



Work creates the economic energy that builds strong families and strong communities.

ed

through the power of work

## 2010 by the Numbers



\$34.7 million operating resources invested

\$21 million
projected
annual earnings
by individuals
placed into
employment

3.6
million pounds
of electronic waste processed

2.2 million
Goodwill store
purchases

969,509 material donations





14,771 individuals served

# changing lives





*312* 

team members with previous barriers to employment





6 job centers

North and South Carolina counties in our region

One person
makes a huge
difference,
whether through
donations, purchases,
or volunteerism:
You.

through the power of work

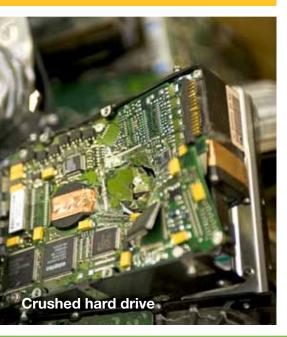
# recycle

Goodwill helped create a greener community in 2010 by diverting more than

49 million

pounds of goods from

local landfills.





for a better tomorrow

## Reduce. Reuse. Recycle.

Goodwill has practiced environmental stewardship for more than 100 years. Donating to Goodwill is a simple act of community service that helps keep unwanted items out of area landfills.

Because of our partnership with Dell's Reconnect program, the community can also donate computers, monitors, printers, cell phones, and other unwanted electronics equipment to any local Goodwill store or donation center. Through this program, used electronics are either refurbished (with special attention to destroying or erasing stored data) and resold at our Computer Works store, or de-manufactured into parts that can then be processed by Dell's recycling partners.

The Reconnect program benefits our community and the environment by providing an opportunity

Recannect

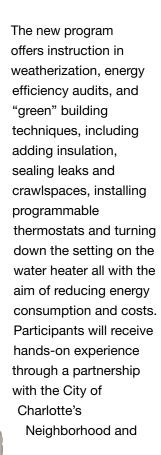
for individuals to learn new skills in green technology and earn a living while diverting some of the 220 million tons of electronic waste that makes its way to landfills nationwide each year.



## **Sustainability**

As part of Goodwill's ongoing commitment to sustainability and providing training in high-growth fields, a "green jobs" component was added to our Construction Skills Training

program last year.



Business Services department to offer energy audits and weatherization services to low-income households in Charlotte.

As part of the program, 50 trainees will benefit from more than 4,700 hours of paid training and wages in excess of \$73,000 over a 12-month period. An additional partnership, the Neighborhood Energy Challenge, will provide 30 low-income households in at least five Charlotte neighborhoods with basic weatherization services.



work

## **Workforce Solutions**

A division of Goodwill Industries of the Southern Piedmont, GoodWork Staffing provides area employers with quality candidates for cost-effective temporary, temporary-to-hire and direct placement solutions.

More than just a staffing agency, GoodWork Staffing benefits from the resources of one of the nation's largest human service organizations to meet each client's needs. By utilizing Goodwill's extensive recruiting capabilities, GoodWork Staffing provides high-quality employees that are well-trained and prepared for a wide range of jobs, including office administration, clerical, accounting, management, customer service, light industrial, retail, hospitality, banking, and more. GoodWork Staffing also offers onsite management, executive recruiting and payroll services.

Plus, as a nonprofit, the revenue generated from placements is funneled directly back into the job training and employment services offered by Goodwill.

goodworkstaffing.com







for a better tomorrow

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"I've learned that no matter what happens, or how bad it seems today, life does go on, and it will be better tomorrow. I've learned that making a "living" is not the same thing as making a "life." I've learned that life sometimes gives you a second chance. I've learned that I still have a lot to learn. I've learned that people will forget what you said, people will forget what you did, but people will never forget how you made them feel." — Maya Angelou

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Integra Staffing Iverify.US, Inc.

**Jetstream Ground Services** 

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"Every day do something that will inch you closer to a better tomorrow."

— Doug Firebaugh

Charlotte Meck Schools (CMS)
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Lincoln Staffing Manpower

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Old Navy

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Alexander Ira Sean Jackson

Reginald Johnson

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Stephanie Johnson

Tanisha Johnson Brink Jones

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**Emma Sherrill** 

Kimberly Smalls-Gray

"Though no one can go back and make a brand new start, anyone can start from now and make a brand new ending."

— Carl Bard

Vanessa Smith Kenneth Snow Krista Stepney Brittney Stevens Karen Sullivan Rachel Sutherland Deanna Tayler Alexis Taylor Gay Thornton

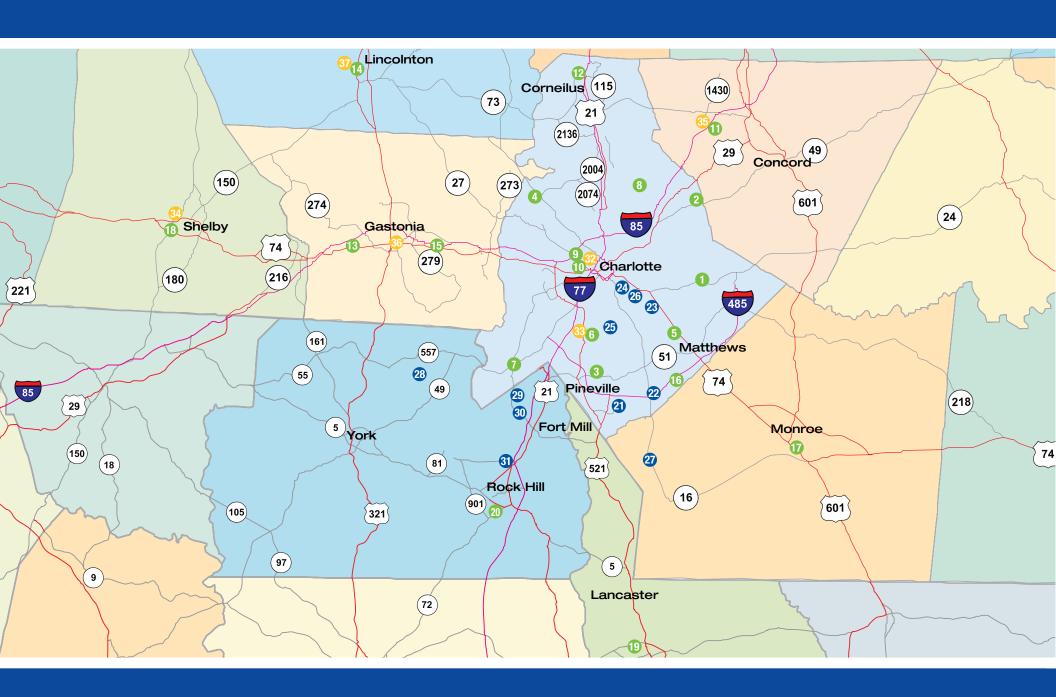
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Angela Williams Karen Eady-Williams Letasha Williams Denise Wilson

Denise Wilso Daisy Wrenn Kapa Yang

Dan Zacharski



# goodwill

## Retail Stores/ Donation Centers

#### Charlotte

- 1. 9305 Albemarle Road | 704-567-9474
- 2. 1725 Harris Houston Road | 704-595-9611
- 3. 10118 Johnston Road | 704-341-0165
- 4. 2905 Mt. Holly-Huntersville Road | 704-916-3344
- 5. 1909 Sardis Road North | 704-841-8600
- 6. 6607 South Boulevard | 704-552-2878
- 7. 12716 South Tryon Street | 704-587-6183
- 8. 3710 West W.T. Harris Boulevard | 704-597-1776
- 9. 2901-A Freedom Drive | 704-394-6017 (Outlet)
- 10. 2913 Freedom Drive | 704-916-1655 (Computer Works)

#### Concord

11. 5511 Poplar Tent Road | 704-782-0829

### Cornelius

12. 19710 Kunkleman Drive | 704-987-1920

#### Gastonia

13. 2549 West Franklin Boulevard | 704-864-2225

### Lincolnton

14. 510 Vaughn Way | 704-732-2467

### Lowell

15. 1004 South Church Street | 704-824-1322

#### **Matthews**

16. 2515 Plantation Center Drive | 704-814-7477

#### Monroe

17. 1213-B Roosevelt Boulevard | 704-289-3246

### **Shelby**

18. 445 Earl Road | 704-484-8553

#### Lancaster, SC

19. 1142 Highway 9 Bypass | 803-313-9881

### Rock Hill, SC

20. 717 Albright Road | 803-324-1831

## **Attended Donation Centers**

### **Mecklenburg County**

- 21. 9121 Bryant Farms Road
- 22. 4911 McKee Road
- 23. 1805 Rama Road
- 24. 2901 Randolph Road
- 25. 6231 Fairview Road SouthPark Mall
- 26. 1133 N. Wendover Road

### **Union County, NC**

27. 1900 Providence Road South - Waxhaw

## Clover, SC

28. 5339 Hwy 55 E

#### Fort Mill, SC

- 29. 1600 Gold Hill Road Tega Cay
- 30. 100 Powell Place Road & Hwy 160 Fort Mill

#### Rock Hill, SC

31. 1830 Celanese Road

## Job Connections & JobLinks

#### **Freedom Drive Job Connection**

32. 2122 Freedom Drive, Charlotte | 704-372-3434

#### South Boulevard JobLink

33. 5125-A South Boulevard, Charlotte | 704-527-3195

### **Cleveland County JobLink**

34. 404 East Marion Street, Shelby | 704-480-5414

#### **Concord Job Connection**

35. 5511 Poplar Tent Road, Concord | 704-782-0837

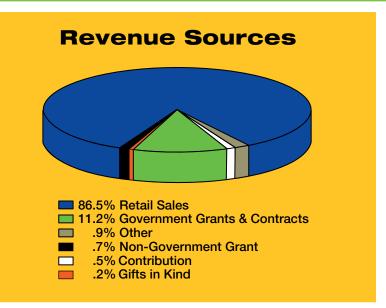
### **Gaston County Job Connection**

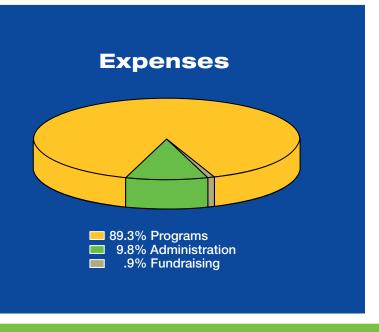
36. 412 South Broad Street, Gastonia | 704-916-1610

## **Lincoln County Job Connection**

37. 510 Vaughn Way, Lincolnton | 704-732-6844

# plan





Statement of Financial Activity	2010	2009
Revenues Retail Services Environmental Enterprises GoodWork Staffing Workforce Development Services United Way Other Contributions Other Income & Fees	28,890,605 685,087 991,967 3,461,888 175,600 236,874 306,227	27,137,854 423,573 521,665 3,010,079 176,691 141,132 419,054
Total Revenue	34,748,249	31,830,049
Expenses Wages, Taxes & Benefits to Clients & Staff Occupancy & Depreciation Supplies Other Operating Expenses Addition To Working Capital	22,465,504 6,364,509 1,628,159 3,991,611 298,467	20,038,568 6,055,252 1,493,991 3,335,395 906,842
Total Expenses	34,748,249	31,830,049
Statement of Financial Position	2010	2009
Assets Cash & Short Term Investments Accounts & Contributions Receivable Inventory Other Current Assets Land, Building & Equipment (net) Other Noncurrent Assets	9,445,295 796,158 2,487,763 336,648 13,287,439 347,214	8,827,148 717,762 2,399,550 300,316 13,048,949 287,037
Assets Cash & Short Term Investments Accounts & Contributions Receivable Inventory Other Current Assets Land, Building & Equipment (net)	9,445,295 796,158 2,487,763 336,648 13,287,439	8,827,148 717,762 2,399,550 300,316 13,048,949
Assets Cash & Short Term Investments Accounts & Contributions Receivable Inventory Other Current Assets Land, Building & Equipment (net) Other Noncurrent Assets	9,445,295 796,158 2,487,763 336,648 13,287,439 347,214	8,827,148 717,762 2,399,550 300,316 13,048,949 287,037

**Note**: A copy of the complete audited financial statement is available upon request. In addition, financial information about the solicitor and a copy of its license are available from the North Carolina State Solicitation Licensing Branch at 1-888-830-4989. The license is not an endorsement by the State.

## 10 Ways To Help Create a Better Tomorrow











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