# Implementation September 2016 - June 2019

# Alpac

# School Improvement Plan Elementary (LAP)



#### September 2016-June 2019 Auburn School District Strategic Plan

#### Aspiration:

The Auburn School District aspires to be a world-class education system preparing all students to be globally competitive for career, for college, and for life in the twenty-first century.

#### District Goal 1: Student Achievement

All staff in the Auburn School District provide support, leadership, and guidance to ensure each student meets or exceeds state and district standards, graduates on time, and is prepared for career and college.

#### District Goal 2: Community Engagements

All staff in the Auburn School District are accountable for engaging its diverse community as partners to support and sustain a world-class education system.

#### District Goal 3: Policies and Resource Management

Auburn School District policies and resources are aligned to the strategic plan.

	School:									
Alpac Elementary School										
Date of SIP Team District Goal Review: May 24, 2016										
SIP Team Members:										
Jim Riley - Principal	Tana Miller - 5th	Roxanne Harlor - 2nd	Parent - Brandon							
	Grade Teacher	Grade Teacher	Adkins							
Chelsi Kessler -	Lisa Nickel - 4th	Tanya McGravey -	Classified - Leanne							
Instructional	Grade Teacher	1st Grade Teacher	Raybuck							
Specialist										
Rachel Laukala - Title	Jami Burtis - 3rd	Adrienne Miles -								
1 Math	Grade Teacher	Kindergarten Teacher								

School Imp	provement Tea	m S	ignatures 2015-2016	
Date Submitted:	06/16/16		e of School Board proval:	
Name	Title/Position		Signature	
Jim Riley	Principal			
Brandon Adkins	Parent			
Morgan Adkins	Student			
Louise Adkins	Community Member			
Chelsi Kessler	Staff			
Rachel Laukala	Staff			
Tanya McGarvey	Staff			
Jami Burtis	Staff			
Tana Miller	Staff			
Lisa Nickel	Staff			
Lorie Campbell	Staff			
Each team must includ	le staff, studen mem		_	ommunity

# Signatures for Approval

	Department of S	tuden	nt Learning
Heidi Harris	Assistant Superintende Student Learning	nt	
Julie DeBolt	Executive Director High School/Post Secondar Programs		
Vicki Bates	Assistant Superintende Technology	nt	
	Department of S	chool	Programs
Ryan Foster	Associate Superintende Principal Leadership ar School Programs		
Rhonda Larson	Assistant Superintende Family Engagement an Student Services		
	Superin	tende	ent
Alan Spicciati	Superintendent		
	School	Boar	d
Anne Baunach	School Board		
Carol Seng	School Board		
Laurie Bishop	School Board		
Ray Vefik	School Board		
Ryan Van Quill	School Board		

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# **Executive Summary**

#### Comprehensive Needs Assessment LAP #1

#### **Auburn School District Mission**

In a safe environment, all students will achieve high standards of learning in order to become ethically responsible decision makers and lifelong learners.

#### **Auburn School District Vision**

The vision of Auburn School District is to develop in students the skills and attitudes that will maximize their potential for lifelong learning and ethically responsible decision making.

#### **School Mission**

To educate all students in a supportive and positive environment, so they reach their full potential. All adults are collaboratively working together using best practices to reach all levels of learners.

#### **School Vision**

Our Mission is to be **A**ctive Learners with **P**ositive attitudes, **A**chieving excellence in a **C**aring Community

#### **Background Information**

WAC 180-16-220

Requirements for School Improvement Plan

Each school shall be approved annually by the school board of directors under an approval process determined by the district board of directors and "At a minimum the annual approval shall require each school to have a school improvement plan that is data driven, promotes a positive impact on student learning, and includes a continuous improvement process that shall mean the ongoing process used by a school to monitor, adjust, and update its school improvement plan." School Improvement plans must include a brief summary of use of data to establish improvement; acknowledging the use of data which may include DIBELS, MAP, WELPA, Credit Attainment, Enrollment in Honors/AP Courses, CEE Perceptual Data, SAT/ACT, Discipline, and MSP or HSPE.

#### Stakeholder Input

Our SIP team consists of 12 highly qualified staff members and parent and community representatives. We meet once a month to discuss the changes and implementations for our current School Improvement Plan. The staff is notified of all changes and updates at regular bi-weekly staff meetings. ELA, Math and Climate data is analyzed at five data carousels throughout the year; strengths and challenges are determined and strategies are discussed for immediate implementation.

#### Highly Qualified Staff Learning Assistance Program LAP #5

# *LAP Component #5*-Provide Instruction by Highly Qualified Teachers and Paraprofessionals

Systems Connections:

AWSP Framework Criterion 6; Managing Resources

- \* Highly Qualified Certificated staff funded by LAP (2)
- ➤ Highly Qualified Classified staff funded by LAP
- ✗ Not Highly Qualified (0)

#### Needs Assessment LAP #1

Systems Connections:

RCW 28A.165.005

CEL5D Assessments for Student Learning; Assessments & Adjustments AWSP Framework Criterion 3; Planning with Data

- Data was used when developing programs to assist underachieving students:
  - **×**DIBELS
  - \*MAP Reading
  - **\***MAP Math
  - \*Fact Fluency
  - **\*SBA** Reading
  - **\*SBA Math**

Needs assessment was conducted on October 2, 2015

Participants in our needs assessment included (per our building SIP process):

- \*District Leadership
- **×**Principal
- **×**Teachers
- \*Para Professionals
- \*Other School Staff
- **\***Students
- **×**Parents

b. The LAP plan focuses first on addressing the needs of students in grades kindergarten through 4 who are deficient in reading or reading readiness skills to improve reading literacy.

Grade Level	Readiness (# of Students)	<b>Reading</b> (# of Students)	Math Extended Day (# of Students)
К	22		NA
1		50	6
2		26	12
3		22	15
4		20	13
5		NA	11

#### **Demographic**

Upon analyzing Alpac's demographic data from 2012 to 2015 the following changes were identified. The free and reduced population has increased by 5% for a total of 68.7% students that qualify for free and reduced meals. Alpac's special education population has increased by 0.02% and the ELL population has also decreased by 3.8%. The percentage of students who identify as two or more races has increased from 7.7% in 2012-13 to 10.1% in 2014-15. Our Hispanic population has also increased; going from 23.1% to 26.1%.

#### **Discipline**

Upon analyzing the discipline data from 2012-2015 areas of concern were identified in 2012-13 we had 7 suspensions. In 2013-14 the suspension number fell to 6 for the year. In 2014-15 the number of suspensions rose to 19 suspensions. Of those suspensions  $\frac{1}{3}$  of them were for 2 students

#### **Attendance**

Our unexcused absence rate has decreased from .081% in 2012-13 to 0.73% in 2014-15

#### **DIBELS**

The percent of students meeting benchmark at each grade level for the years 2011 through 2015 were reviewed. Challenge: the percent of students at benchmark continues to plateau below 80% in grades 1-5. Cohort data reveals a pattern in third grade scores reaching a plateau from fall to spring.

#### **MAP**

The percent of students meeting benchmark at each grade level for the years 2011 through 2015 were reviewed. Challenge: In the areas of both math and reading, the number of students that are intensive is greater than 18% in the Spring of 2014 and 2015. Disaggregation of the data by low income and limited english indicates the need to focus on limited english, specifically hispanic speaking, and low income students. Cohort data for reading and math revealed that student scores are increasing from fall to fall in all grade levels.

#### **WELPA**

The percent of students meeting/exceeding standard on the WELPA for the years 2012-2015 were reviewed. Challenge: our number of students scoring a level 4 on the WELPA has decreased from 16% to 12% in the last two years.

#### **CEE Perceptual Survey**

The percent of staff who believe students can meet state standard for 2012 and 2014 were reviewed. Challenge: the percentage of staff who believe students can meet state standard decreased from 63% in 2012 to 42% in 2014.

#### **SBA ELA**

The percent of students meeting/exceeding standard at each grade level for the year 2014 - 2015 was reviewed in comparison to state averages for the same year. When comparing school and state scores we identified the gap between grade levels at Alpac and the state averages. Grade three decreased the gap between state and school. Challenge: fourth and fifth grade increased the gap between state and school scores and all grades decreased from their previous scores on the MSP.

#### **SBA Math**

The percent of students meeting/exceeding standard at each grade level for the years 2014 - 2015 were reviewed in comparison to state averages for the same years. When comparing school and state scores we identified the gap between grade levels at Alpac and the state averages. Grade three and grade five decreased the gap between state and school. Challenge: fourth grade increased the gap between state and school scores and all grades decreased from their previous scores on the MSP.

#### **MSP Science**

The percent of students meeting/exceeding standard at each grade level for the years 2014 - 2015 were reviewed in comparison to state averages for the same years. When comparing school and state scores we identified the gap between grade levels at Alpac and the state averages. Challenge: the gap between state and school increased to 15.5% in 2014-15. Only 42.2% of fifth graders met standard in 2014-2015 on the Science MSP, which is down 31% from 2012-2013.

#### Credit Attainment, Honors/AP/Highly Capable

Does not pertain to Alpac Elementary.

#### Assessment Decisions - LAP#2 & #4

Alpac's building leadership team has recommended that we use the following assessments to drive all instruction. MAP in grades 2-5 to assess math strands, 3-5 to assess reading strands; DIBELS to assess reading fluency in grades K-5; STAR to assess reading comprehension and vocabulary in grades 2-5; SBA in grades 3-5 to assess reading, writing, math and MSP to assess science; Common Grade Level Formative assessments for grades K-5 to assess vocabulary, reading, and listening comprehension, fact fluency, number sense, problem solving, science, social studies and writing.

#### **Student Selection-**

LAP Component #2-Plan Incorporated in SIP
LAP Component #4-Coordination and Support to General Program

System Connections RCW 28A.165.015 CEL5D Assessments for Student Learning; Assessments & Adjustments AWSP Framework Criterion 3; Planning with Data

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- Our building conducts a LAP program that addresses reading, writing, and/or mathematics, as well as readiness skills associated with these content areas.
- b. Students are identified for LAP as those students in kindergarten through grade 4 who score below standard for his/her grade level using multiple measures of performance, including the statewide student assessments or other assessments and performance tools administered by the school or district and who is identified by the district to receive LAP services.

#### Multiple Measures of Performance Include:

- \*Dynamic Indicators of Basic Early Literacy (DIBELS) screener Grades K-4
- \*Measurement of Academic Progress (MAP) Grades 3 & 4
- \*Smarter Balanced Assessment Grades 3 & 4
- \*Teacher Rating Scale Grades K-4

Students with greatest academic deficits in basic skills as identified by statewide, school and/or district assessments or other performance measures **are served in LAP.** 

#### Methods and Strategies are Researched Based (LAP - #3)

- Early Reading Intervention (ERI)
- Read Well, Read Well Plus, Read Well 3
- Phonics for Reading
- Rewards
- Read Naturally
- 6 Minute Solution
- Phonics Boost
- Step Up to Writing
- Handwriting without Tears
- CCSS Aligned Close Reading and TCI Science Integrated materials
- Engage NY
- IXL, Xtra Math, Zearn
- CCSS Aligned Problem Solving and VE/PS Strategy
- Anita Archer Vocabulary Strategies, Cloze reading
- Kim Sutton Block 10 Fact Fluency Strategies
- John Hattie Direct Instruction

#### Coordination and Support to General Education (LAP - #4)

- Communication with K-5 teachers during weekly PLCs
- ELL, LAP, and Resource Room collaboration during weekly meetings
- Curriculum alignment for homeroom and walk-to-read materials
- Assessment support for monthly progress monitoring K-5
- Support for data collection, input, and analysis after each benchmarking

#### Parent Involvement (LAP - #7)

- Open House in September
- Parent conferences
- Take Home Book Check-Outs
- Compacts and Student Learning Plans
- Summer, Winter, and Spring Break Reading & Math packets
- Parent Involvement Night
- Partnership with PTA for curriculum nights

#### Coordination of Funding (LAP - #8)

See district.

# **Prioritized Challenges**

In this section, prioritize the top 3-5 challenge. Explain how all staff were involved in prioritizing challenges in each of the three SMART Goals. Your **SMART GOALS and Action Steps** must address the Prioritized Challenge Narratives from this section.

#### Goal 1 Challenges:

- On the 2014-15 ELA SBA, 39% of third grade students were below standard.
- On the 2014-15 ELA SBA, fourth grade student scores decreased by 31% from the 2013-2014 Reading MSP.
- On the 2014-2015 ELA SBA, fifth grade students were 7.5% below the state in percentage of students meeting standard as compared to the previous year when they were 1% above the state.

#### Goal 2 Challenges:

- On the 2014-15 Math SBA, 4th grade students performed 9.6% lower than the district.
- On 2014-15 Math SBA, only 61.5% of 5th grade students met standard.
- On the 2014-15 Math SBA, 23% of limited English 4th grade students scored a level 1.

#### Goal 3 Challenges:

- On the 2014 CEE data, 43% of our staff believe that all students can meet state standards.
- On 2014 CEE data, 37% of our staff believe that when there is a problem in our school we talk about how to solve it.
- On the 2014 CEE data, the belief that "Staff enforce the bullying /harassment policy of this school" decreased from 94% in 2012 to 58%.

Our challenges were initially identified during our fall data carousel by grade level teams and specialists. The SIP team then worked together to prioritize the challenges collected. The challenges were then presented to the Building Leadership Team and then shared back with grade level teams and specialists.

#### **SMART Goal 1:**

The percent of students meeting standard at each grade level will increase by at least 6% each year from Spring 2015 to Spring 2019 as measured by the State Assessment in ELA for grades 3, 4, and 5.

#### **SMART Goal 2:**

The percent of students meeting standard at each grade level will increase by at least 6% each year from Spring 2015 to Spring 2019 as measured by the State Assessment in Math for grades 3, 4, and 5.

#### **SMART Goal 3:**

The percentage of Alpac staff who believe that we have high standards and expectations will increase from 68% in 2014 to 74% in 2016 and to 80% in 2018 as measured by the CEE survey.

# **Needs Assessment Data Documents**

Percentage of Students at Level
Alpac Elementary

		2010 -	2011	2011 -	2012	2012	-2013	2013	-2014	2	014-20	15	20	015-201	16
		Fall	SPR	Fall	SPR	Fall	SPR	Fall	SPR	Fall	WTR	SPR	Fall	WTR	SPR
Kindergarten	Benchmark	50%	76%	49%	64%	58%	74%	67%	73%	NA	86%	87%	NA	65%	73%
NWF (CLS)	Strategic	22%	14%	18%	25%	16%	16%	22%	25%	NA	12%	10%	NA	25%	22%
Winter/Spring	Intensive	28%	10%	33%	11 %	26%	10%	11%	2%	NA	2%	3%	NA	10%	5%
	Benchmark	55%	81%	69%	90%	56%	78%	46%	88%	55%	74%	87%	60%	71%	87%
First Grade NWF (WWR)	Strategic	31%	17%	20%	9%	27%	21%	54%	8%	45%	18%	11%	40%	19%	10%
itti (iiii)	Intensive	14%	1%	11%	1%	17%	2%	NA	4%	NA	8%	2%	NA	10%	3%
First Grade	Benchmark	48%	68%	56%	75%	56%	63%	56%	67%	NA	61%	68%	NA	64%	72%
ORF	Strategic	41%	22%	40%	21%	39%	32%	24%	18%	NA	18%	18%	NA	16%	15%
Winter/Spring	Intensive	11%	10%	4%	4%	5%	5%	20%	15%	NA	21%	14%	NA	20%	13%
Second	Benchmark	56%	61%	45%	62%	58%	62%	55%	53%	63%	58%	57%	<b>65</b> %	62%	63%
Grade	Strategic	28%	24%	30%	22%	27%	14%	29%	24%	18%	22%	21%	15%	16%	19%
ORF	Intensive	16%	15%	25%	16%	15%	23%	17%	23%	19%	20%	23%	20%	22%	18%
7:10-1	Benchmark	55%	55%	57%	44%	44%	39%	63%	54%	65%	58%	56%	70%	61%	58%
Third Grade ORF	Strategic	22%	31%	20%	39%	38%	45%	20%	28%	13%	21%	14%	11%	7%	15%
OK!	Intensive	23%	14%	23%	17%	18%	16%	16%	18%	23%	21%	30%	19%	32%	27%
	Benchmark	46%	64%	49%	67%	47%	63%	50%	54%	63%	70%	70%	<b>5</b> 9%	67%	67%
Fourth Grade	Strategic	28%	25%	24%	23%	23%	21%	34%	31%	17%	14%	18%	22%	16%	20%
ORF	Intensive	26%	12%	26%	10%	30%	16%	16%	15%	20%	16%	12%	19%	16%	13%
F:61 O :	Benchmark	73%	78%	71%	70%	78%	74%	63%	64%	60%	60%	61%	69%	72%	67%
Fifth Grade ORF	Strategic	19%	16%	17%	13%	9%	16%	25%	21%	25%	30%	26%	20%	10%	16%
OK!	Intensive	9%	6%	12%	17%	13%	10%	12%	15%	15%	10%	13%	11%	18%	17%

<sup>\*</sup>Used Summary Report on DIBELS for Data Collection

# STAR TEST COMPARISON Fall 2012 - Spring 2015

	Percentile Quartile Range	Fall 2013 Percent (Number)	Winter 2014 Percent (Number)	Spring 2014 Percent (Number)	Fall 2014 Percent (Number)	Winter 2015 Percent (Number)	Spring 2015 Percent (Number)	Fall 2015 Percent (Number)	Winter 2016 Percent (Number)	Spring 2016 Percent (Number)
Grade 2	75 <sup>th</sup> & above	10.8 (7)	9.8 (6)	15.4 (10)	10.2 (10)	12 (12)	16 (17)	18.6 (16)	26.5 (27)	26.5 (27)
	50 <sup>th</sup> - 74 <sup>th</sup>	7.7 (5)	8.2 (5)	26.2 (17)	17.3 (17)	22 (22)	21.7 (23)	15.1 (13)	25.5 (26)	27.5 (28)
	25 <sup>th</sup> -49 <sup>th</sup>	24.6 (16)	32.8 (20)	20.0 (13)	<mark>27.6 (27)</mark>	<mark>30 (30)</mark>	<mark>28.3 (30)</mark>	30.2 (26)	<mark>24.5 (25)</mark>	<mark>28.4 (29)</mark>
	Below 25 <sup>th</sup>	56.9 (37)	49.2 (30)	38.5 (25)	44.9 (44)	36 (36)	34 (36)	36 (3 <b>1</b> )	23.5 (24)	17.6 (18)
Grade 3	75 <sup>th</sup> & above	21.8 (17)	22.4 (17)	22.8 (18)	12.5 (8)	17.4 (12)	16.4 (11)	11.3 (11)	14.9 (15)	14.9 (15)
	50 <sup>th</sup> - 74 <sup>th</sup>	24.4 (19)	25.0 (19)	30.4 (24)	25.0 (16)	31.9 (22)	28.4 (19)	13.4 (13)	23.8 (24)	20.8 (21)
	25 <sup>th</sup> -49 <sup>th</sup>	<mark>25.6 (20)</mark>	<mark>25.0 (19)</mark>	19.0 (15)	23.4 (15)	<mark>26.1 (18)</mark>	<mark>26.9 (18)</mark>	<mark>35.1 (34)</mark>	<mark>27.7 (28)</mark>	<mark>28.7 (29)</mark>
	Below 25 <sup>th</sup>	28.2 (22)	27.6 (21)	27.8 (22)	39.1 (25)	24.6 (17)	28.4 (19)	40.2 (39)	33.7 (34)	<mark>35.6 (36)</mark>
Grade 4	75 <sup>th</sup> & above	8.8 (7)	17.1 (13)	16.3(13)	8.2 (7)	17.2 (15)	15.1 (13)	8.8 (6)	15.5 (11)	17.6 (12)
	50 <sup>th</sup> - 74 <sup>th</sup>	31.3 (25)	31.6 (24)	33.8(27)	33.7 (29)	27.6 (24)	27.9 (24)	30.9 (21)	23.9 (17)	23.5 (16)
	25 <sup>th</sup> -49 <sup>th</sup>	26.3 (21)	19.7 (15)	30(24)	<mark>24.4 (21)</mark>	<mark>28.7 (25)</mark>	<mark>31.4 (27)</mark>	<mark>25 (17)</mark>	29.6 (21)	30.9 (21)
	Below 25 <sup>th</sup>	33.8 (27)	31.6 (24)	20.0(16)	33.7 (29)	26.4 (23)	25.6 (22)	35.3 (24)	31.0 (22)	27.9 (19)
Grade 5	75 <sup>th</sup> & above	19.4 (13)	21.2 (14)	16.4(11)	9.1 (7)	12.5 (10)	8.8 (7)	10.8 (10)	14.9 (14)	14.4 (14)
	50 <sup>th</sup> - 74 <sup>th</sup>	20.9 (14)	22.7 (15)	26.9 (18)	26.0 (20)	18.8 (15)	25.0 (20)	25.8 (24)	23.4 (22)	29.9 (29)
	25 <sup>th</sup> -49 <sup>th</sup>	25.4 (17)	36.4 (24)	35.8 (24)	31.2 (24)	<mark>37.5 (30)</mark>	<mark>33.8 (27)</mark>	<mark>32.3 (30)</mark>	31.9 (30)	<mark>24.7 (24)</mark>
	Below 25 <sup>th</sup>	34.3 (23)	19.7 (13)	20.9 (14)	33.7 (26)	31.3 (25)	32.5 (26)	31.2 (29)	<mark>29.8 (28)</mark>	30.9 (30)

# MAP Reading Test Comparison Percentage of Students at Level Alpac Elementary

		Alpac Elementary									2045 0040			
			2012-13			2013-14			2014-201	5		2015-201		
		Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring	
	Mean RIT	182	191	199	184	196	197	189	193	198	181	193	199	
3	Number Tested	74	74	73	56	60	59	75	76	76	89	105	99	
Grade	Benchmark	38% (28)	42% (31)	49% (36)	39% (22)	55% (33)	56% (23)	50% (37)	45% (34)	47% (35)	40% (36)	48% (50)	59% (58)	
9	Strategic	20% (15)	28% (21)	<mark>26%</mark> (19)	23% (13)	23% (14)	28% (18)	<mark>24%</mark> (18)	30% (23)	28% (21)	26% (23)	26% (27)	24% (24)	
	Intensive	42% (31)	30% (22)	25% (18)	38% (21)	22% (13)	28% (18)	26% (20)	25% (19)	25% (19)	34% (30)	22% (23)	17% (17)	
	Mean RIT	198	200	204	195	204	206	NA	206	208	194	202	205	
4	Number Tested	60	63	62	79	86	82	NA	77	77	65	70	63	
Grade	Benchmark	48% (29)	41% (26)	44% (27)	42% (33)	53% (46)	46% (38)	NA	52% (40)	56% (43)	43% (28)	49% (34)	51% (32)	
	Strategic	15% (9)	29% (18)	24% (15)	<mark>24%</mark> (19)	24% (21)	34% (28)	NA	17% (13)	19% (15)	26% (17)	29% (20)	25% (16)	
	Intensive	37% (22)	30% (19)	32% (20)	34% (27)	22% (19)	20% (16)	NA	31% (24)	25% (19)	31% (20)	23% (16)	24% (15)	
	Mean RIT	209	212	213	206	207	211	206	211	214	205	210	211	
5	Number Tested	86	87	89	76	80	78	64	65	67	89	87	90	
Grade	Benchmark	56% (48)	61% (53)	54% (48)	47% (36)	41% (33)	41% (32)	47% (30)	54% (35)	55% (37)	61% (54)	56% (49)	56% (50)	
	Strategic	23% (20)	22% (19)	34% (30)	28% (21)	39% (31)	33% (26)	23% (15)	28% (18)	27% (18)	24% (21)	28% (24)	23% (21)	
	Intensive	21% (18)	17% (15)	12% (11)	25% (19)	20% (16)	25% (20)	30% (19)	18% (12)	18% (12)	16% (14)	16% (14)	21% (19)	

MAP Math Test Comparison
Percentage of Students at Level
Alpac Elementary

		20	12-201	3	2013-2014		2014 - 2015			2015-16			
	_	Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring
	Mean RIT	174	184	187	174	181	189	170 (178)	NA	190	174.1	182.9	187
	Number Tested	73	76	77	63	60	64	93	NA	103	90	92	92
Grade 2	Benchmark	33% (24)	43% (33)	35% (27)	32% (20)	42% (25)	44% (28)	20% (19)	NA	46% (47)	47% (42)	45% (41)	35% (32)
	Strategic	33% (24)	30% (23)	26% (20)	30% (19)	25% (15)	22% (14)	35% (33)	NA	29% (30)	26% (23)	35% (32)	37% (34)
	Intensive	34% (25)	26% (20)	39% (30)	38% (24)	33% (20)	34% (22)	44% (41)	NA	25% <sub>.</sub> (26)	28% (25)	21% (19)	28% (26)
	Mean RIT	187	194	202	188	195	202	189	199	204	189.4	195.6	203.6
	Number Tested	76	72	74	78	77	73	54	61	34	102	103	100
Grade 3	Benchmark	38% (29)	35% (25)	58% (42)	40% (31)	36% (28)	45% (33)	44% (24)	51% (31)	58% (37)	47% (48)	61% (63)	64% (64)
	Strategic	26% (20)	33% (24)	19% (14)	26% (20)	26% (20)	29% (21)	20% (11)	23% (14)	15% (10)	26% (27)	20% (21)	24% (24)
	Intensive	36% (27)	32% (23)	24% (18)	35% (27)	38% (29)	27% (20)	35% (19)	26% (16)	27% (17)	26% (27)	18% (19)	12% (12)
	Mean RIT	198	203	209	NA	204	212	196	205	210	201.1	204.4	212.9
	Number Tested	60	65	61	NA	77	71	81	82	80	68	70	67
Grade 4	Benchmark	40% (24)	35% (23)	39% (24)	NA	35% (27)	48% (34)	30% (24)	32% (26)	39% (31)	51% (35)	47% (33)	61% (41)
	Strategic	23% (14)	26% (17)	30% (18)	NA	36% (28)	32% (23)	30% (24)	34% (28)	33% (26)	22% (15)	23% (16)	15% (24)
	Intensive	37% (22)	38% (25)	31% (19)	NA	29% (22)	20% (14)	41% (33)	34% (28)	29% (23)	26% (18)	30% (21)	24% (16)

1 | Page 11/19/2013

		2012-2013		2013-2014			2014-2015			2015-2016			
		Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring
	Mean RIT	210	216	223	207	212	218	212	214	218	209.7	216.5	221
Grade	Number Tested	86	87	90	64	65	61	75	79	80	90	91	92
5	Benchmark	40% (34)	45% (39)	60% (54)	38% (24)	35% (23)	44% (27)	45% (34)	39% (31)	44% (35)	50% (45)	57% (52)	61% (56)
	Strategic	35% (30)	38% (33)	27% (24)	27% (17)	31% (20)	28% (17)	32% (24)	29% (23)	30% (24)	33% (30)	25% (23)	21% (19)
	Intensive	26% (22)	17% (15)	13% (12)	36% (23)	34% (22)	28% (17)	23% (17)	32% (25)	26% (21)	17% (15)	18% (16)	18% (17)

#### o WELPA Results

Composite Level - Grade K		
	<u>Number</u>	Percent
Transitional (English Proficient)		<5%
Level 4 (Transitional)		
Not Transitional (Limited English)		> 95%
Level 3 (Advanced English)		
Level 2 (Intermediate English)		
Level 1 (Beginning English)		
No Score*		
Total	22	
Previously Transitioned		
Suppression Reason (Info)	< 5% Suppression	

	Number	Percer
Transitional (English Proficient)	4	16.0
Level 4 (Transitional)	4	16.0
Not Transitional (Limited English)	21	84.0
Level 3 (Advanced English)	13	52.0
Level 2 (Intermediate English)	8	32.0
Level 1 (Beginning English)	0	0.0
No Score*	0	0.0
Total	25	100.0

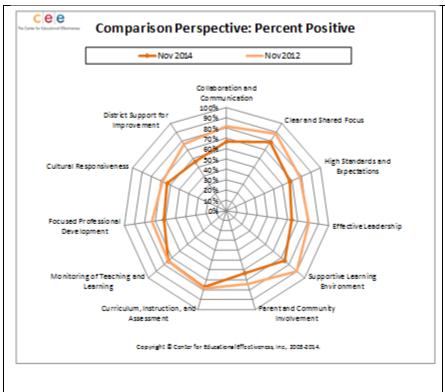
mposite Level - Grade 2nd		
	<u>Number</u>	Percent
Transitional (English Proficient)	4	11.4%
Level 4 (Transitional)	4	11.4%
Not Transitional (Limited English)	31	88.5%
Level 3 (Advanced English)	23	65.7%
Level 2 (Intermediate English)	8	22.8%
Level 1 (Beginning English)	0	0.0%
No Score*	0	0.0%
Total	35	100.0%
Previously Transitioned		

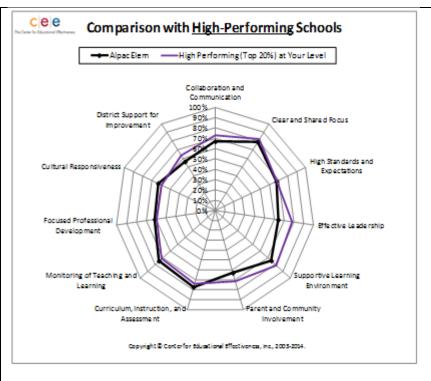
Composite Level - Grade 3rd		
	<u>Number</u> <u>F</u>	ercent
Transitional (English Proficient)		
Level 4 (Transitional)		
Not Transitional (Limited English)		
Level 3 (Advanced English)		
Level 2 (Intermediate English)		
Level 1 (Beginning English)		
No Score*		
Total	9	
Previously Transitioned		
Suppression Reason ( <u>Info</u> )	N< 10 Suppression	

Composite Level - Grade 4th		
	<u>Number</u>	Percent
Transitional (English Proficient)	2	15.3%
Level 4 (Transitional)	2	15.3%
Not Transitional (Limited English)	11	84.6%
Level 3 (Advanced English)	10	76.9%
Level 2 (Intermediate English)	1	7.6%
Level 1 (Beginning English)	0	0.0%
No Score*	0	0.0%
Total	13	100.0%
Previously Transitioned		

	<u>Number</u>	Percent Percent
Transitional (English Proficient)	4	23.5%
Level 4 (Transitional)	4	23.5%
Not Transitional (Limited English)	13	76.49
Level 3 (Advanced English)	11	64.79
Level 2 (Intermediate English)	1	5.89
Level 1 (Beginning English)	0	0.09
No Score*	1	5.89
Total	17	100.09

#### o CEE Spider Chart





#### o Discipline Data

o In house suspension: 3 students, full day

o Home suspension: 6 students, full day; 4 students, half-day

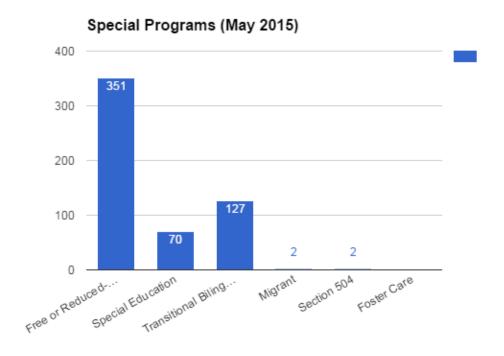
o Sent home for day (SOD): 1 student

#### o Attendance Da

		Term 1			Term 2			Term 3	
Period	Per Pos	Per Abs	%Attend	Per Pos	Per Abs	%Attend	Per Pos	Per Abs	%Attend
1	4683	303	93.52	7335	731	90.03	7150	752	89.48
2	4683	324	93.08	7335	668	90.89	7150	689	90.36
Totals	9366	627	93.31	14670	1399	90.46	14300	1441	89.92

#### o Demographic Charts

Enrollment		
October 2014 Student Count		525
May 2015 Student Count		55:
Gender (October 2014)		
Male	277	52.89
Female	248	47.29
Race/Ethnicity (October 2014)		
Hispanic / Latino of any race(s)	137	26.19
American Indian / Alaskan Native	2	0.49
Asian	52	9.99
Black / African American	13	2.59
Native Hawaiian / Other Pacific Islander	16	3.09
White	252	48.09
Two or More Races	53	10.19
Special Programs		
Free or Reduced-Price Meals (May 2015)	351	63.79
Special Education (May 2015)	70	12.79
Transitional Bilingual (May 2015)	127	23.09
Migrant (May 2015)	2	0.49
Section 504 (May 2015)	2	0.49
Foster Care (May 2015)	N<10	
Other Information (more info)		
Unexcused Absence Rate (2014-15)	50	0.19



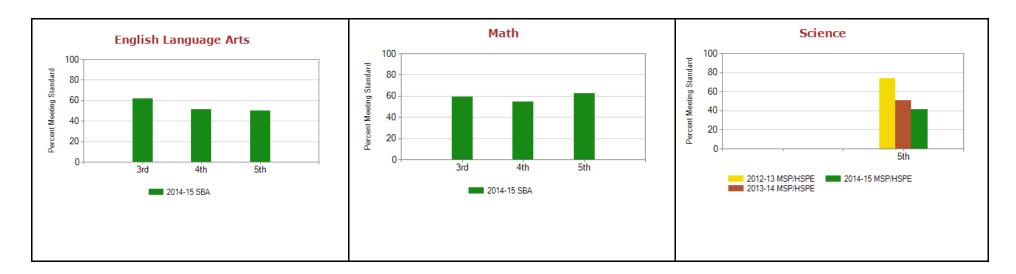
# o AYP Results

		Made AYP Overall: NO	In Improvement: No		
Number of Yes:	11   Number of No:	10   % of Yes/Total:	52.4%   Number of N <required:< th=""><th>24   Number of NA:</th><th>0</th></required:<>	24   Number of NA:	0

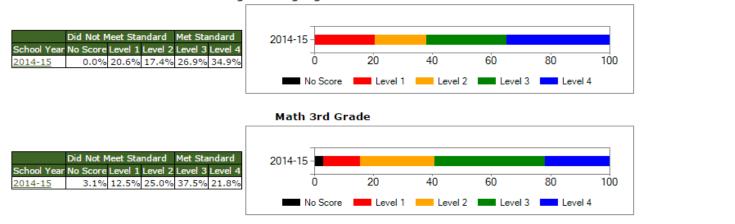
	Met Profic	Met <u>Proficiency</u> Goal		Met Participation Goal	
Student Group	ELA	Math	ELA	Math	
All	No	No	Yes	Yes	
American Indian / Alaskan Native	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>N<required< td=""><td></td></required<></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td></td></required<></td></required<>	N <required< td=""><td></td></required<>	
Asian	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>N<required< td=""><td></td></required<></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td></td></required<></td></required<>	N <required< td=""><td></td></required<>	
Native Hawaiian / Other Pacific Islander	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>N<required< td=""><td>Yes</td></required<></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>Yes</td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>Yes</td></required<></td></required<>	N <required< td=""><td>Yes</td></required<>	Yes
Black / African American	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>N<required< td=""><td>1</td></required<></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>1</td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>1</td></required<></td></required<>	N <required< td=""><td>1</td></required<>	1
Hispanic / Latino of any race(s)	No	No	Yes	Yes	1
White	No	No	Yes	Yes	1
Two or More Races	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>N<required< td=""><td>1</td></required<></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>1</td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>1</td></required<></td></required<>	N <required< td=""><td>1</td></required<>	1
Limited English	No	No	Yes	Yes	1
Special Education	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>N<required< td=""><td>1</td></required<></td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>N<required< td=""><td>1</td></required<></td></required<></td></required<>	N <required< td=""><td>N<required< td=""><td>1</td></required<></td></required<>	N <required< td=""><td>1</td></required<>	1
Low Income	No	No	Yes	Yes	1
Number of Yes: 11   Number of	No: 10   % o	f Yes/Total: 52.4%	Number of N <requi< td=""><td>red: 24   Number of N</td><td>A: (</td></requi<>	red: 24   Number of N	A: (

#### o SBA Results and trend charts

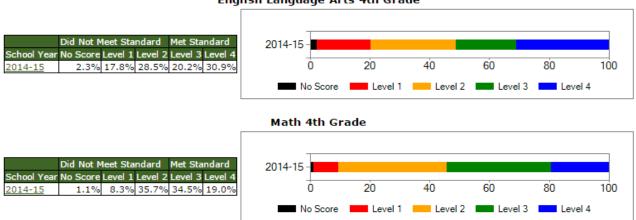
Grade Level SBA ELA SBA Math					
3rd Grade	61.9%	59.3%			
4th Grade	51.1%	54.7%			
5th Grade	50.0%	62.8%			
Grade Level MSP Science					
5th Grade		41.29			



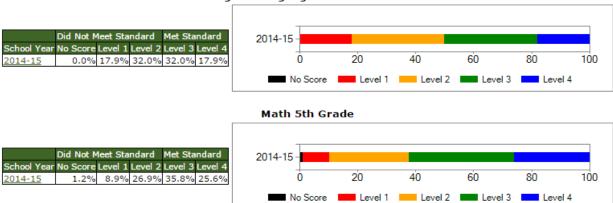
#### Grade 3 Students Scoring in Each Level English Language Arts 3rd Grade



Grade 4 Students Scoring in Each Level English Language Arts 4th Grade

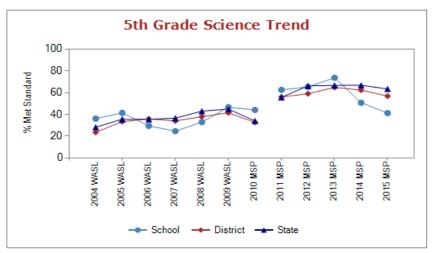


Grade 5 Students Scoring in Each Level English Language Arts 5th Grade

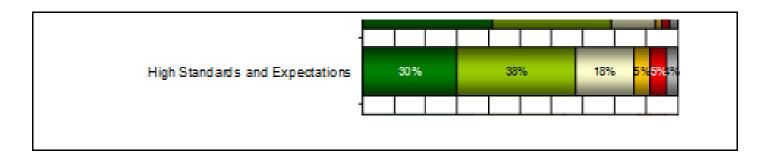


5th Grade Science

Year	School	District	State
2003-04 WASL	36.10%	23.50%	28.20%
2004-05 WASL	41.40%	33.40%	35.60%
2005-06 WASL	29.50%	35.80%	35.60%
2006-07 WASL	24.60%	34.00%	36.50%
2007-08 WASL	32.90%	37.90%	43.00%
2008-09 WASL	46.60%	41.50%	44.90%
2009-10 MSP	44.10%	32.70%	34.00%
2010-11 MSP	62.50%	56.00%	55.60%
2011-12 MSP	65.30%	59.00%	66.20%
2012-13 MSP	73.60%	64.80%	66.60%
2013-14 MSP	50.70%	62.30%	66.80%
2014-15 MSP	41.20%	56.80%	63.40%



# o 2014 CEE Data



SMART Goal 1					
Subject Area: ELA					
School Name:	Alpac Elementary				
Target Population- based on demographic, discipline and attendance data analysis:	All students K-5				
Our Reality-based on assessment data analysis:	Grade 3: 77.3% in 2013, 73.0% in 2014, 61.9% in 2015  Grade 4: 72.5% in 2013, 88.8% in 2014, 52.4% in 2015  Grade 5: 73.6% in 2013, 73.1% in 2014, 50.0% in 2015				
Our SMART Goal-based on target population and your reality:	The percent of students meeting standard at each grade level will increase by at least 6% each year from Spring 2015 to Spring 2019 as measured by the State Assessment in ELA for grades 3, 4, and 5. Grade 3: 67.9% in 2016, 73.9% in 2017, 79.9% in 2018 Grade 4: 58.4% in 2016, 64.4% in 2017, 70.4% in 2018 Grade 5: 56.0% in 2016, 62.0% in 2017, 68% in 2018				

# **Action Plan**

Action Step	Strengthening teacher use of data to focus on improving instruction for all students.					
Evidence of Implementation	Evidence of Impact	Timeline	Resources	Responsibility		
Use common protocol to	<ul> <li>Individual student growth</li> </ul>	2016-2017	Professional	Principal and BLT		
analyze data and plan for	<ul><li>Grades K-1: Early</li></ul>	<u>Implementation &amp; </u>	Development on	members		
instruction to meet student	Reading Intervention,	PD Calendar	effective data			
needs and for flexible,	Read Well, DIBELS		analysis protocol	All ELA teachers		
leveled groups	Benchmark and progress	Common data				
<ul> <li>Collaborate on best</li> </ul>	monitoring scores	analysis protocol	Alpac Grade Level			
instructional	collected and analyzed	determined by staff	ELA Data			
practice/strategies to plan	regularly for student	in August	Spreadsheets			
for next steps of instruction	growth					
	<ul> <li>Grades 2-5: Read Well,</li> </ul>	Data analysis of				
	Phonics for Reading,	grade level				
	Diagnostic Decoding	assessments weekly				
	Survey, STAR, DIBELS	at PLCs starting in				
	benchmark and progress	October				
	monitoring, MAPs,					
	passage assessments, and	Building wide data				
	performance task scores	meetings after each				

	collected and analyzed regularly for student growth	benchmark testing to analyze MAPs, STAR, and DIBELS data  Ability groups adjusted every 6-8 weeks to continue meeting the needs of all students, evident by the data analyzed regularly		
Action Step	Strengthening the use of instruct core and 30-45 minutes of flexible			60-75 minutes of
Evidence of Implementation	Evidence of Impact	Timeline	Resources	Responsibility
Balanced ELA:  O K-1 foundational skills (Print concepts, phonological awareness, phonics/word recognition and fluency) and listening comprehension	<ul> <li>Monthly fluency progress monitoring K-5; Bi-Monthly progress monitoring for all intensive students</li> <li>Updated ELA spreadsheets two weeks after each progress monitoring for analysis monthly at PLCs</li> </ul>	2016-2017 Implementation & PD Calendar  Monthly progress monitoring for all students K-5  Bi-Monthly progress monitoring for all intensive students	Grade level meetings K-1 District Grade Level PLCs K-5 Building PLCs Weekly on late start Mondays K-5	Implementation by ELA teachers  Principal and BLT to monitor implementation

- 2-3 foundational skills (phonics/word recognition and fluency), listening comprehension, reading comprehension, research and writing
- 4-5 foundational skills (phonics/word recognition and fluency), listening comprehension, reading comprehension, research and writing

Grades 2-5 Use the district provided Instructional Calendar (grade 2 in development)

- Monthly comprehension passage assessments 3-5; Read Well/Phonics For Reading scores for K-2; data entered on spreadsheets and analyzed monthly at PLCs
- Trimesterly Decoding
   Diagnostic Survey
   administered, scored,
   entered onto spreadsheets,
   and analyzed during PLCs
   for 2-5
- Trimesterly K-5 ELA
   Data Nights to analyze
   SBA, STAR, MAP, and
   DIBELS data

Monthly Comprehension passage assessments done in accordance with the instructional calendar 3-5

October, February, and June Data Nights

Alignment to District Improvement Plan Objectives: Goal 1 Objective 1- Alpac's PLCs focus on the 4 essential questions (Strategy 2). Our instruction is aligned to National Common Core standards (Strategy 3) We use common assessments to regularly progress monitor students (Strategy 4) We use data to identify what interventions are needed to support students below standard. (Strategy 5) Goal 1 Objective 2 Alpac utilized the current school improvement template and rubric to create our School Improvement Plan (Strategy 1) We used the strengths and obstacles identified in our SIP plan to develop our school level PDTIP. (Strategy 4)

Goal 1 Objective 3 Alpac consistently monitors student learning and make adjustments to instruction in order to ensure achievement of standard (Strategy 2)

SMART Goal 2				
Subject Area: Math				
School Name:	Alpac Elementary			
Target Population- based on demographic, discipline and attendance data analysis:	All students grades K-5.			
Our Reality-based on assessment data analysis:	Grade 3: 68.4% 2013, 68.8% 2014, 59.3% 2015  Grade 4: 72.5% 2013, 76.5% 2014, 54.7% 2015  Grade 5: 72.5% 2013, 64.1% 2014, 62.8% 2015			
Our SMART Goal-based on target population and your reality:	The percent of students meeting standard at each grade level will increase by at least 6% each year from Spring 2015 to Spring 2019 as measured by the State Assessment in Math for grades 3, 4 and 5. 2016: 3rd- 65.3% 4th- 60.7% 5th- 68.8% 2017: 3rd- 71.3% 4th- 66.7% 5th- 74.8% 2018: 3rd- 77.3% 4th- 72.7% 5th- 80.8%			
Action Plan				

Action Step	Strengthen the use of instructional time in daily common grade level 60-75 minute core and 30-45 flexible leveled skill groups in math.			minute core and 30-
Evidence of Implementation	Evidence of Impact	Timeline	Resources	Responsibility
<ul> <li>Pre-K-5 follow District scope and sequence</li> <li>Daily Balanced Math Block to include:         <ul> <li>Fact Fluency</li> <li>Review</li> <li>Core instruction</li> </ul> </li> <li>Administer weekly and monthly building and district formative assessments</li> </ul>	<ul> <li>Grades 1-5: Weekly analysis of core math box quizzes, determine SMART goal and plan for next steps of instruction until goal is met</li> <li>Grades 1-5: Monthly fact fluency progress monitoring. Analyzed at math data night.         <ul> <li>Kindergarten analyze Tri Skills assessment</li> </ul> </li> <li>Grades 3-5: District problem solving assessments administered, scored, results entered on common grade level spreadsheet and analyzed in PLC</li> </ul>	2016-2017 Implementation & PD Calendar  Weekly, beginning first week of October when PLCs begin  End of each month  Weekly in Walk to math groups (grades 3-5)	<ul> <li>PLC time</li> <li>CCSS</li> <li>Engage NY</li> <li>VE/PS</li> </ul>	All Classroom Teachers and support staff  Math Specialist  BLT members and Principal to monitor implementation  Instructional Specialist
Action Step	Strengthening teacher use of data to focus on improving instruction for all students.		nts.	

Evidence of Implementation	Evidence of Impact	Timeline	Resources	Responsibility
<ul> <li>Use common protocol to analyze data and plan for instruction to meet student needs and for flexible, leveled groups</li> <li>Collaborate on best instructional practice/strategies to plan for next steps of instruction</li> </ul>	<ul> <li>Individual student growth         <ul> <li>Grades K-1: Tri-Skills assessment, Monthly fact fluency progress monitoring, district administered summative trimester assessments</li> <li>Grades 2-5: MAP, monthly fact fluency progress monitoring, weekly problem solving assessments, monthly performance tasks</li> </ul> </li> </ul>	2016-2017 Implementation & PD Calendar  Data analysis of grade level assessments, weekly at PLCs starting in October  Building wide math data meetings in Fall and Winter to analyze MAPs, Fact Fluency and summative assessments  Ability groups adjusted every 6-8 weeks to continue meeting the needs of all students, evident by the data analyzed regularly	<ul> <li>Professional         Development         on data         analysis</li> <li>Alpac grade         level math         data         spreadsheets</li> </ul>	Principal, Instructional Specialist, Math Specialist and BLT members  All classroom teachers

Alignment to District Improvement Plan Objectives: Goal 1 Objective 1- Alpac's PLCs focus on the 4 essential questions (Strategy 2). Our instruction is aligned to National Common Core standards (Strategy 3) We use common assessments to regularly progress monitor students (Strategy 4) We use data to identify what interventions are needed to support students below standard. (Strategy 5)

Goal 1 Objective 2 Alpac utilized the current school improvement template and rubric to create our School Improvement Plan (Strategy 1) We used the strengths and obstacles identified in our SIP plan to develop our school level PDTIP. (Strategy 4) Goal 1 Objective 3 Alpac consistently monitors student learning and make adjustments to instruction in order to ensure achievement of standard (Strategy 2)

SMART Goal 3		
Subject Area:		
School Name:	Alpac	
Target Population- based on demographic, discipline and attendance data analysis:	All students K-5	
Our Reality-based on assessment data analysis:	In 2014 the CEE Survey results showed that 68% of Alpac staff believed that we have high standards and expectations.	
Our SMART Goal-based on target population and your reality:  The percentage of Alpac staff who believe that we have high standards and expectations will increase from the following that the composition of the composition o		
Action Plan		

Action Step	Implement effectively the Tiered school-wide PBIS program			
Evidence of Implementation	Evidence of Impact	Timeline	Resources	Responsibility
<ul> <li>All staff are using STARR slips in the halls, at recess, at the buses.</li> <li>Explicit instruction of behavior expectations in all school environments.</li> </ul>	Weekly Star Student recognition from every teacher  Students and staff consistently follow the expectations and are recognized for it.  Reduction in Think Times/Office referrals	2016-2017 Implementation & PD Calendar	PLC Time  Student and Staff handbook  Alpac behavior Matrix  Building PBIS team	All Staff
Action Step	Strengthening teacher use of data	a to focus on the socia	l emotional learning of	all students.
Evidence of Implementation	Evidence of Impact	Timeline	Resources	Responsibility
<ul> <li>Use of universal screener data to identify the tiered support students will need in order to meet high expectations.</li> </ul>	Identified Students are placed in the correct tier to meet their needs All staff and students use the common Language of Second Step	2016-2017 Implementation & PD Calendar	Building PBIS team Second Step online training	BIS and Counselor  All certificated staff

Second Step SEL	Students will be Building Professional
curriculum taught	screened once each development
effectively and with fidelity,	trimester
K-5.	
	2nd step lessons
	taught weekly for
	22 weeks.

Alignment to District Improvement Plan Objectives: Goal 1 Objective 1- We use data to identify what interventions are needed to support students below standard. (Strategy 5)

Goal 1 Objective 2 Alpac utilized the current school improvement template and rubric to create our School Improvement Plan (Strategy 1) We used the strengths and obstacles identified in our SIP plan to develop our school level PDTIP. (Strategy 4)

Goal 2- Alpac is a schoolwide PBIS school. Our staff models on a daily basis what it looks like and sounds like to be Respectful, Responsible and Safe. (Strategy 1)

Goal 3- We Teach the Second Step curriculum that includes anti bullying and harassment aspects to all grade levels (Strategy 6)

# Professional Development and Implementation Calendar

#### Professional Development LAP #6

LAP Component #6- Provide Opportunities for Professional Development

System Connections

AWSP Framework Criterion # 5; Improving Instruction

# 6: Managing Resources

**\* Targeted Professional Learning:**\_Professional Development that is an ongoing systematic process informed by evaluation of student, teacher and school needs embedded in School Improvement Plan (SIP).

\*PDTIP Form (see attached)

\*SIP- PD implementation calendar plan and calendar with specificity (see attached)

\*Professional Learning Communities: Teachers meet on a regular, planned basis to analyze data and student work that will guide their instructional strategies and planning to support struggling learners in meeting K-4 ELA standards.

# **Building Leadership meetings Monitoring Implementation and Impact Program Effectiveness**

System Connections RCW 28A.165.100 CEL5D Assessment for Student Learning; Assessment & Adjustments AWSP Framework Criterion#8 Closing the Gap

- \*LAP students' entrance and exit performance data and LAP program will be evaluated .
  - \*Dynamic Indicators of Basic Early Learning (DIBELS) K-4: pre/post
  - ★Measure of Academic Progress (MAP Test) Grades 3-5 pre/post
  - \*Smarter Balanced Assessment (SBA) Gr. 3-5
  - \*Other assessment :< Identify assessment used and grade level>
  - **≭** End of the Year Summary Report

#### Data Reviews - Whole Staff and BLT and PLCs

#### **Program Effectiveness-**

System Connections RCW 28A.165.100 CEL5D Assessment for Student Learning; Assessment & Adjustments AWSP Framework Criterion#8 Closing the Gap

- \*LAP students' entrance and exit performance data and LAP program will be evaluated .
  - \*Dynamic Indicators of Basic Early Learning (DIBELS) K-4: pre/post
  - \*Measure of Academic Progress (MAP Test) Grades 3-5 pre/post
  - **≭**Smarter Balanced Assessment (SBA) Gr. 3-5
  - \*Other assessment: <Identify assessment used and grade level>
  - **≭** End of the Year Summary Report