

AMC CBM+ Panel Presentation

DoD Maintenance Symposium 2017

Mr. Gerald J. Bates, Jr.
HQ AMC, G3/4
Logistics Integration
Directorate

Version Number 3
As of 21 November 2017
UNCLASSIFIED



- ✓ Introduction
- **✓ AMCOM Perspective** (Army Aviation Platforms)
- ✓ TACOM Perspective (Ground Vehicle Platforms)
- **✓ CECOM Perspective** (Communications and Electronic Platforms)
- ✓ AMC Wrap-up



)



- ✓ Within the Army, Life-Cycle Management Commands (LCMCs) tailor their CBM+ effort for their commodities
- ✓ Goals of CBM+ efforts are similar, to gain a clearer, more detailed status of our equipment in order to:
 - Minimize costs
 - Maximize availability
- ✓ Ultimately, all CBM+ efforts drive toward one or both of those outcomes, both which result in enhanced materiel readiness
- ✓ An overview of the LCMC's approaches follows



3



AMCOM CBM+

The CBM+ Lifecycle



AMCOM: The CBM+ Lifecycle



Three Focus Areas

Reliability

Availability

Maintainability

Objective: Lower Cost & Improve Readiness





CBM+ Enabling Aviation Readiness

- ✓ FY05 FY15 AH64 Helicopter fleet extended 25 components as an outcome of CBM+ analysis, resulting in 450,000 flight hour additional component life.
- √ FY06 FY15 UH60 Helicopter units increased readiness by 5 percent, reducing NMCM and NMCS time.
- ✓ Data analytics is providing efficiencies at the Tactical, Operational and Strategic levels and a forecasted Cost Avoidance of \$851M thru FY-30.
 - Supply Chain Cost Reduction(~\$706.4M thru FY30), Maintenance Man-Hour cost avoidance (~\$145.5M thru FY30)
- ✓ Condition Based Maintenance Plus Increases Readiness (7.3 percent increase in readiness and ~19 percent reduction in Msn Aborts) and Enhances Safety (avoidance of ~8 to 11 percent in material failure related mishaps resulting in ~\$294.7M in mishap mitigation)

6

CBM+ Related Cost Avoidance ~\$1,146M thru FY30

*CBA Dtd 21DEC2012





TACOM CBM+

CBM+ Value to the Army



TACOM: CBM+ Value to Army

AS-IS



Asset data is manually captured on the 5988/2404 forms, which drives maintenance & fleet management decisions from tactical to national levels



TO-BE

- Assets self-report sensorbased condition data
- Mobile devices used to locally capture and view asset data



Tactical

"Fleet Dashboard" displays automated feeds of asset condition and maintenance status; Predictive analysis feeds mission planning.





National



Enterprise users (Tactical to National) have latent and incomplete asset usage and health data to inform fleet management decision

into GCSS-Army; Lack of condition

reactive maintenance practices

data drives preventive and

CBM+ Data integrated with GCSS-Army Data to enhance fleet insights across the Enterprise





CBM+ Enabled Decision Support Scenarios

- 1. Usage Driven Readiness Decisions
- 2. Reducing Vehicle Downtime and Parts Costs
- 3. Enhanced Mission Planning via Predictive Maintenance



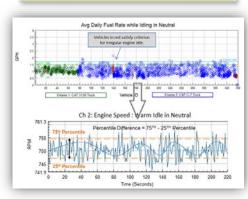


Outcomes and Products

Soldier Level

- ☐ Vehicle Health Alerts (VHAs)
- ☐ Reduce misdiagnosis & improve troubleshooting
- ☐ Accident Investigation Reports
- ☐ Usage reports for mission planning

Engine Idle Analysis



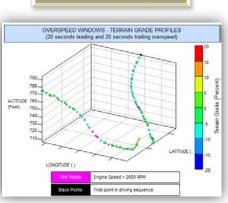
Vehicle Health Alerts



PM / Fleet Level

- ☐ Identify systemic issues on fleets for TM/training improvements
- ☐ Reduce scheduled services
- ☐ Condition Based RESET/Overhaul
- ☐ Improve vehicle design / Engineering Change Proposal (ECP)

ECP



Oil Life Analysis



Multiple Examples of Cost Avoidances and Products to Support Data Driven Decision Making





Current & Future TACOM CBM+ Enabled Systems

Current CBM+ Enabled Systems

Stryker Pilot Program (Fort Carson and Fort Hood)

☐ Stryker = 1,000 assets (25% of Stryker Fleet)

AMSAA Cost of Training Readiness (CoTR)

□ Over 2,000 vehicles equipped with Digital Source Collectors (DSC) which capture data from FMTV, LHS, HEMTT, L/H, HET, and PLS

PMCS Project (25th Infantry Division)

□ 94 TWVs and 91 trailers equipped with DSCs and proving out extended oil change intervals using CBM+ data and analysis

Planned CBM+ Enabled Systems

- □ Abrams Main Battle Tank (Vehicle Health Management System)
 Ground Digital Log Book (GDLB) is needed in FY19
 - M1A2SEPV3: 285 FUE: FY21
- **□ JLTV** FY19
- □ UGV/Robotics FY18
- ☐ **Paladin** Focus after Abrams ~FY18+
- ☐ **Bradley** Focus after Abrams ~FY18+
- **□** *AMPV FY19*+
- **□** *MRAP* − *FY19*+
- □ **AWS** TBD (MSV-L; new watercraft still early in development phase)
- □ **TWV** TBD (Pending Digital Source Collector provisioning)

TACOM CBM+ PROGRAM

Monitors & Tracks
Weapon System
Readiness Driver
Systems & Components

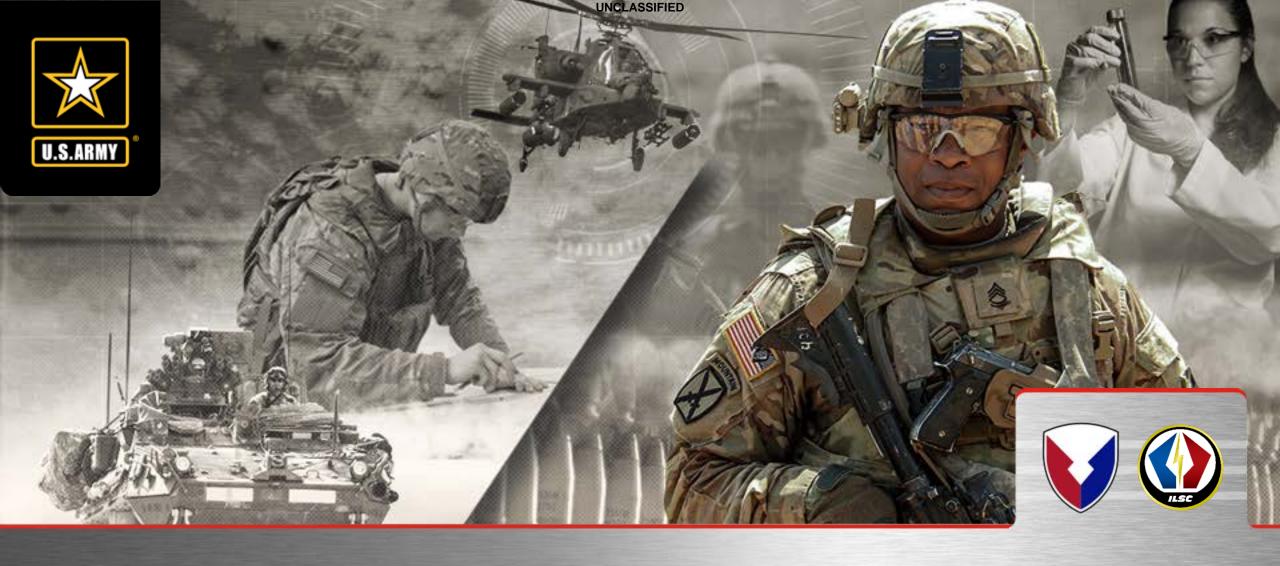
To Identify Improvements

Expected GOAL Outcomes

- ☐ Increased Operational Availability (FMC)
- ☐ Reduced NMC-M & NMC-S time
- ☐ Smart Supply Chain Management
- Reduced vehicle services
- ☐ Fact-based Reset/Overhaul
- ☐ Reduced Total Life Cycle Costs



UNCLASSIFIED 10



CECOM CBM+

Enabling Fleet Management

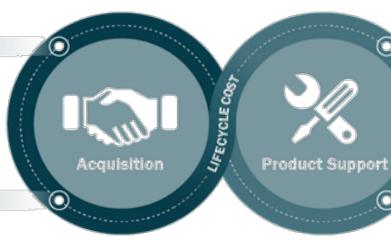


CECOM CBM+: Enabling Fleet Management

Problem Statement: Transitioning from Intuition-Based to Data Driven Decision Making

Program Efficiency

Realizing program efficiencies through a common data and decision environment that streamlines business processes and builds business intelligence



Operational Availability

Optimizing Operational Availability (Ao) by exploiting the availability-cost curve to maximize weapon system readiness at the lowest lifecycle cost

Weapon System Affordability

Minimize acquisition cost with modeling and simulation capabilities for performing tradeoff analysis



To effectively manage a fleet, fleet managers must understand the eight business areas

- 1. Army Acquisition Objective (AAO)
- 2. OPTEMPO
- 3. Readiness
- 4. Maintenance History
- 5. Cyclical Sustainment Maintenance
- 6. Total Ownership Cost (TOC)
- 7. Economic Useful Life (EUL)
- 8. Acquisition Sustainment & Budgeting (ASB)

(2

A fleet manager must be able to answer five questions related to the eight business areas

- 1. What is my fleet?
- 2. How is the fleet configured (single or multiple configurations)?
- 3. How is the fleet distributed?
- 4. How is the fleet performing?
- 5. What is the total ownership cost (TOC) of my fleet?

Fleet Sustainment

Improves decision making in support of Fleet Management through prioritization of limited resources based upon system performance



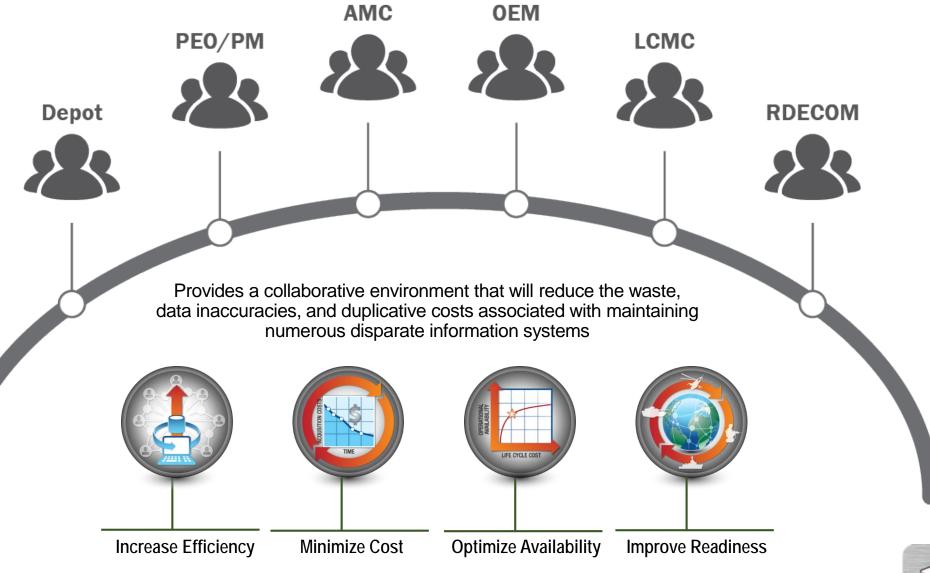
To answer the five questions, fleet managers will leverage five key capabilities







Enabling Partnerships



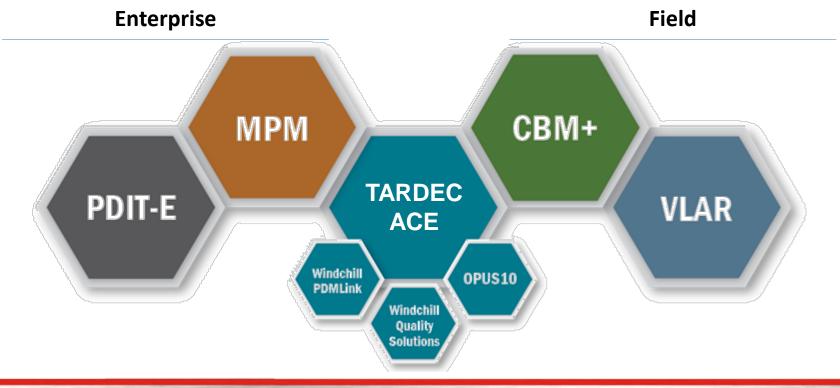
UNCLASSIFIED 13



CBM+ Enabled Fleet Management Capability Set

Primary Objective: Streamline the delivery of logistics and sustainment capabilities, driving efficient weapon system management by providing the enterprise with key information to make impactful business decisions

Fleet Management enables the use, merger, and analysis of multiple data streams to identify evolving trends, and monitor key statistical triggers to control costs and increase the reliability and availability of weapon systems









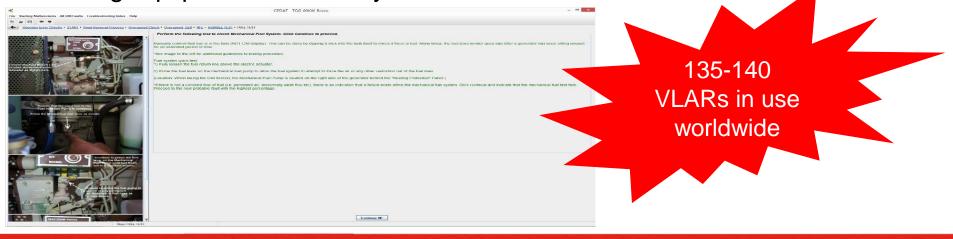
CEDAT VLAR Overview

CECOM Equipment Diagnostic Analysis Tool Virtual Logistics Assistance Representative (CEDAT VLAR)

Expert diagnostic capability utilizing Bayesian Belief Network (BBN) technology to quickly fault isolate to lowest level of repair

- Currently deployed for HARC radios, Tactical Quiet Generators (30&60kW TQGs) and WIN-T STT Quick Reference Guide (QRG)
- Ongoing initiatives include fuel optimization study, and WIN-T STT diagnostics

CEDAT VLAR enables the shift away from FSR-intensive sustainment strategies while maintaining equipment availability







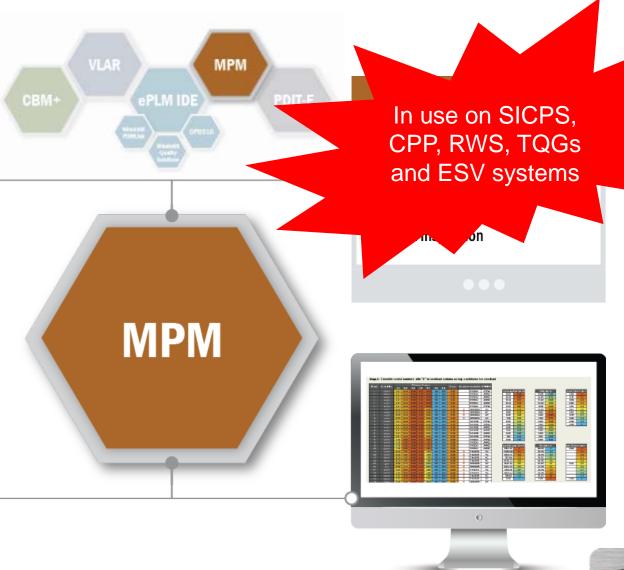
Maintenance Prioritization Model (MPM) Overview

DESCRIPTION

Assists with prioritizing weapon systems for sustainment maintenance based on six data driven variables that rank/score the fleet by serial number. MPM challenges the status quo decision-making process of selecting candidates based solely on fleet age and/or availability of assets.

FUNCTION

Designed to optimize the decision-making process of determining fleet asset candidates, by serial number, to satisfy Core Depot requirements for a given fiscal year.









CBM+ Enabled Fleet Management

- ✓ Increased data fidelity and analytics to enable the development and implementation of more efficient maintenance and supply supportability strategies that achieve operational mission requirements
- ✓ Capacity to assess actual cost of system maintenance and supply against planned life cycle cost to determine TOC, forecast support budgets (OPS-29), and provide decision support associated with economic feasibility of investment
- ✓ Access to authoritative logistics and engineering technical data from a centralized source that reflects fleet asset configuration and distribution by serial number
- ✓ Measurements of weapon systems performance and related trends by application of metrics and key performance indicators











UNCLASSIFIED 17



Army CBM+: Materiel Readiness Wrap-up

- ✓ Each LCMC is in different stages of CBM+ implementation
- ✓ All have CBAs demonstrating reduced costs through the execution of their CBM+ approach
- ✓ All Pilot Programs and studies also demonstrate or forecast improved materiel readiness in various ways
- ✓ Historically, CBM+ has been a grass-roots effort originating within LCMCs and PM offices rather than being Requirements-driven from Army leadership down
- ✓ As CBM+ continues to gain senior leader visibility and understanding, the budget outlook for CBM+ implementation improves and initial successes will breed more CBM+ investment





Backup Slides

19

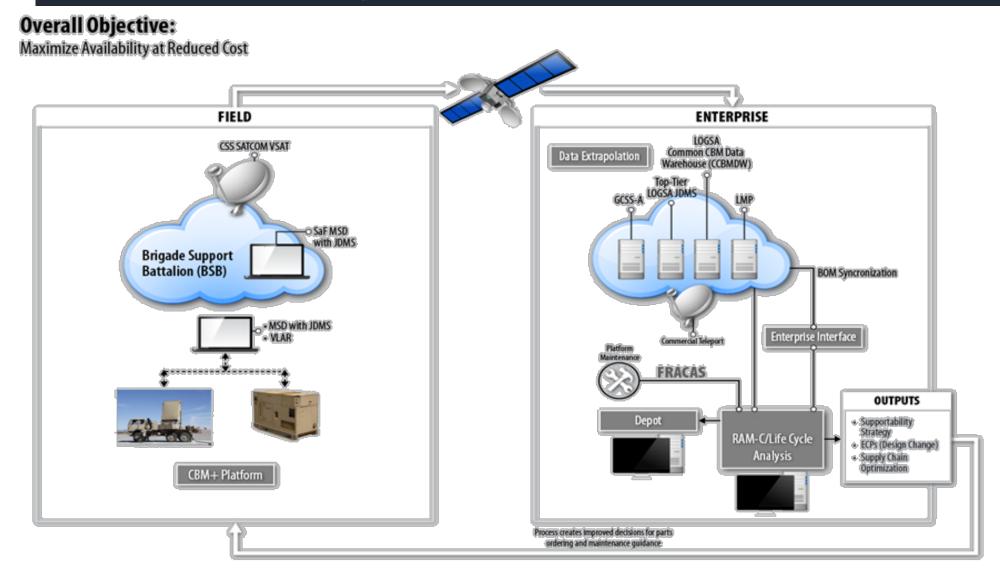


UNCLASSIFIED



Operational View

Repeatable business processes improve data fidelity and facilitate supportability analyses that optimize engineering, maintenance, and supply chain management to best utilize resources and promote readiness of our fleets of weapon systems









MPM Example

Tactical Quiet Generator (TQG) - MEP-805B

IDE Maintenance Prioritization Model - (MEP-805B LIN G74575)

Step 1: Rank importance of criteria by assigning weights to each

Criteria	C1	C2	C3	C4	C5	C6	С7	Total Weight	
	System Age	RUL	Last Reset	Last Overhaul	Annual Usage	Readiness	Work Orders		
Weight	20%	0%	25%	30%	10%	10%	5%	100%	

Step 2: Input Core Overhaul Requirement

Core Requirement 47

Active Army 47

Update

Target Overhaul Age 10

ARNG/USAR 0

Step 3: Consider serial numbers with "X" in overhaul column as top candidates for overhaul

Rank	Serial No.		Criteria Scores							Score	Overhaul	Available	СОМРО						
Naiii	Serial No.		C1	C2	С3	C4	C5	C6	C7	Store	Overnaui	Available	COMPO						
1	HX36919	0	0.48	0.04	0.04	0.04	1.00	1.00	0.40	0.40	X	1/15/2016	1 - AA		System	Age (yrs)		RUL (yrs)
2	RZH-00181	1	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00		1/16/2016	2 - NG		20.00	0.00		20.00	1.00
3	HX36995	C	0.48	0.04	0.04	0.04	1.00	1.00	1.00	1.00		1/17/2016	2 - NG		18.00	0.10		18.00	0.80
4	HX39231	0	0.33	0.34	0.34	0.34	1.00	1.00	1.00	1.00		1/18/2016	2 - NG		16.00	0.20		16.00	0.60
5	3Q0181N3	1	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00		1/19/2016	2 - NG		14.00	0.30		14.00	0.40
6	HX38618	C	0.19	0.62	0.62	0.62	1.00	1.00	1.00	1.00	X	1/20/2016	1- AA		12.00	0.40		12.00	0.20
7	RZH00730	0	0.48	0.04	0.04	0.04	1.00	1.00	1.00	1.00		1/21/2016	3 - AR		10.00	0.50		10.00	0.00
8	3Q0181N4	C	0.19	0.62	0.62	0.62	1.00	1.00	1.00	1.00		1/22/2016	3 - AR		8.00	0.60		8.00	0.20
9	HX38746	C	0.44	0.13	0.13	0.13	1.00	1.00	1.00	1.00	X	1/23/2016	1 - AA		6.00	0.70		6.00	0.40
10	HX39226	C	0.35	0.30	0.30	0.30	1.00	1.00	1.00	1.00	X	1/24/2016	1 - AA		4.00	0.80		4.00	0.60
11	HX38635	1	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	X	1/25/2016	1 - AA		2.00	0.90		2.00	0.80
12	HX38255	C	0.28	0.45	0.45	0.45	1.00	1.00	0.80	0.80	X	1/26/2016	1 - AA		0.00	1.00		0.00	1.00
13	3535N8	1	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	X	1/27/2016	1 - AA						
14	FZ70694	1	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	Х	1/28/2016	1 - AA		Annual Us	age (hrs/yr)		Readiness	
15	HX37129	C	0.22	0.56	0.56	0.56	1.00	1.00	1.00	1.00	X	1/29/2016	1 - AA		912535.20	0.00		100%	1.00
16	RZH01304		0.40	0.20	0.20	0.20	1.00	0.96	1.00	1.00	L x	1/30/2016	1 - AA		821281.68	0.10		90%	0.90
+	Summary Data	Raw [Data	Sheet	1 No	tes l	PBUSE As	set Visibi	ility	AE2S Epuip B	looks \	WEBLIDB PM Assets	WEBLIDB Readiness ARF	ORGEN Cycle Viewe	r WEBLIDB	Open Work Orders	1	WEBI 🛨) : 1