

### **TOMORROW'S CONNECTION TODAY**

Driving Business performance through process and technological innovation



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### PROGRAM DAY ONE

### \* JOIN US FOR THE PRE-EVENT SOCIAL NOVEMBER 5TH, 2017 AT 6:00 PM - 7:00 PM

Sponsored by:



7:00 am - 8:00 am

### **BREAKFAST**

8:00 am - 8:10 am

### **CHAIR'S OPENING REMARKS**





8:10 am - 8:50 am

### KEYNOTE

### THE FUTURE OF DIGITAL FACTORIES & PREPARING FOR INDUSTRY 4.0

- Leveraging 3D factory simulations to rapidly improve the production line and drive cost reduction
- How equipment connectivity to an MES (Manufacturing Execution System) automates quality records and enables day to day regulatory compliance
- Talent development techniques to ensure optimal execution and employee readiness during digital transformations
- Incorporating cloud technology to track raw materials and dispatch autonomous guided vehicles

8:50 am - 9:30 am

### **TALENT MANAGEMENT MASTERCLASS**

### REINVENTING YOUR COMPANY CULTURE: PEOPLE, PRODUCT, PROCESS

- Innovating your culture with an eye toward industry 4.0
- Increase operational excellence through developing your current talent and maturing their leadership
- A case study of two practices: a look at what worked in the past and the current situation

**CHARLIE ACKERMAN** SVP, Human Resources



### INNOVATION SPOTLIGHT

### EXECUTING IN CONSTANTLY CHANGING TIMES: IMPLEMENTING A DIGITAL TRANSFORMATION PLAN TO REMAIN COMPETITIVE

- Realize your digitization vision by implementing Strategy Deployment techniques
- Make your organization more flexible and adept at reorganizing in "real-time"
- Understand how to leverage information to quickly adapt your strategy and gain competitive advantage

TOM WARNER CEO



10:15 am - 11:55 am

### PRE-ARRANGED ONE-TO-ONE NETWORKING & REFRESHMENTS

12:00 am - 12:35 pm

### PROCESS OPTIMIZATION

### MANUFACTURING TO SMART FACTORY

- Connectivity, Internet, Computing and Al: how does breakthrough technology impact the factory of tomorrow
- The Smart Factory; what is it?
- A factory of the future A Case Study
- The war for talent, the skill required to enable tomorrow's manufacturing

TOM APOSTOLOS

SVP, Global Exteriors



### SUPPLER OVERSIGHT

### ADDRESSING 2018 PURCHASING CHALLENGES FROM A SUPPLIER VIEWPOINT

- How supplier relations impact the bottom line for both suppliers and OEMs
- A look at the OEM-supplier relationship: steps to improve your relations and a look at policies they are embracing
- Key strategies suppliers should consider when working with OEM purchasing teams

DAN KEY

SVP, Chief Supply Chain Officer



### **OUALITY**

# MAINTAINING QUALITY WITH GLOBALIZED SUPPLIERS AND AUTOMOTIVE MANUFACTURING TEAMS

- How to set expectations with customers and suppliers to manage risk effectively and increase cost savings
- Ensuring that all components, regardless of where they were manufactured or procured, are of the same level of quality
- Clarifying how & when to qualify global suppliers to ISO and/or TS standards

RYAN LASKEY

VP, Engineering Commercial Vehicle & Core Driveline Products



### PROCESS OPTIMIZATION

### PERFORMANCE MONITORING SYSTEMS FOR SUPPLIER QUALITY ASSESSMENT AND RISK CONTROL

- Building teams for effective collaboration with overseas partners
- Identify and adapt to cultural differences to ensure effective communication to avoid the risk of defective or incompletely manufactured products that slow down the manufacturing timeline.
- Implementing systems for successful international communication
- Helping suppliers recognize the impact manufacturing processes and quality practices have on a finished product

KEIJI FUJII

President & CEO

### **ASPROVA**

### SUPPLIER OVERSIGHT

### SUPPLIER VISIBILITY: UNDERSTANDING MANUFACTURING PROCESSES & UNCOVERING SUB-TIER SUPPLIERS

- · Clarifying supplier manufacturing processes and locations to reduce risk
- Communicating with suppliers to increase transparency and improve quality
- Unlocking the potential behind true supply chain mapping and creation of operational transparency strategies.
- Leveraging improved visibility to reduce cost though the value chain

### **OUALITY**

### **IIOT - REAL WORLD EXAMPLES OF HOW BIG DATA** ANALYTICS HAS PROVIDED MEASURABLE RESULTS WITHOUT BREAKING THE BANK

- What is the hype and what should our business focus on?
- Downtime reduction through predictive monitoring and planning
- Process improvement shorten the life cycle of introducing change
- Strategies for simplifying deployments to minimize risk and maximize ROI



1:15 pm - 2:15 pm

### **LUNCH & LEARN ROUND-TABLE DISCUSSIONS**

DRIVING CHANGE WITH THE TOYOTA PRODUCTION SYSTEM

SUCCESSION PLANNING: WHAT YOUR COMPANY CAN DO TO DEVELOP THE NEXT GENERATION OF MANUFACTURING TALENT

JAMIE BONINI

VP, Toyota Production System Support Center



LINDA TALIAFERRO

VP, Global Quality



LEAN STARTUP- IMPLEMENTING LEAN IN THE NEW GENERATION OF EV STARTUPS: HOW STARTUPS THRIVE DESPITE CHALLENGES OF AN ENGINEERING-FOCUSED ORGANIZATION, LIMITED RESOURCES, AND AVAILABILITY

THE GREAT DIVIDE: WHAT AUTOMOTIVE CONSUMERS ARE BUYING VS. AUTO & SUPPLIER INVESTMENTS IN FUTURE TECHNOLOGIES, PRODUCTS & BUSINESS **MODELS** 



LEONEL LEAL Associate Director, Manufacturing Engineering

AN OVERVIEW ON RECALL SIZE, SCOPE AND TYPE; HOW OEMS AND TIER 1 SUPPLIERS ASSESS COMPONENT RISK AND COSTS

UNDERSTANDING AND APPLYING THE LEAN TRANSFORMATION FRAMEWORK FOR THE NEXT INDUSTRIAL REVOLUTION

JEFF SUTTER

Global Director, Innovation & Continuous Improvement



MARK REICH
COO
Lean Enterprise Institute

QUALIFYING YOUR COMPANY FOR THE U.S. CAFE STANDARDS: BE PREPARED FOR THE 54.5 MPG FUEL MANDATE

### PROCESS OPTIMIZATION

# DRIVING COMPETITIVE SUCCESS THROUGH MANUFACTURING EXCELLENCE AND CONTINUOUS IMPROVEMENT ORGANIZATION-WIDE

- Examining key strategies to drive growth and efficiencies while reducing costs
- Creating a continuous improvement plan that addresses the entire business while integrating data and analytics
- Create a culture that strives for operational discipline and maintains lean inventories

#### MIKE HARDIE

Director, Operational Excellence



### **SUPPLIER OVERSIGHT**

### SHAPING THE TRANSFORMATION OF THE INDUSTRY: BUILDING A HIGHLY EFFICIENT GLOBAL SUPPLIER NETWORK AND ENSURING CUSTOMER REQUIREMENTS ARE BEING MET

- Risk proof your supply chain for the future; ensure your supply chain has the agility for new products and your team is ready for new processes to stay competitive
- Accelerate innovation and adapt sourcing processes efficiently to integrate suppliers earlier
- Implement fast growth by communicating effectively to link and coordinate global strategies with suppliers and optimize project and launch management

### **ROBIN MILAVEC**

**VP< Global Engineering** 



### **OUALITY**

### AN OVERVIEW ON THE IATF 16949: NEXT STEPS

- Key guidance instructions for suppliers and customer requirements, a look at the next steps
- An outline of critical steps to take when starting over with an initial certification audit to IATF 16949
- How to determine when a full internal system audit is necessary against IATF prior to the start of the transition audit
- How IATF is addressing key resources available for the current transition and beyond

#### **CHERIE REICHE**

Program Manager, Auditor Development and Special Projects



3:00 pm - 3:35 pm

### PROCESS OPTIMIZATION

### 90% DEFECT REDUCTION THROUGH REEXAMINING YOUR CI STRATEGY

- Standard work that encourages Kaizen as the foundation for all continuous improvement initiatives
- Concrete examples of CI work and tips on how to answer common worker opposition to standard work
- How to start and maintain your CI journey, metrics required for success
- Scaling with CI in mind: Including the right technology, people and process to drive

### SUPPLIER OVERSIGHT

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### **OUALITY**

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   and locations to reduce risk
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- Unlocking the potential behind true supply chain mapping and creation of operational transparency strategies.
- Leveraging improved visibility to reduce cost







3:40 pm - 5:00 pm

### PRE-ARRANGED ONE-TO-ONE NETWORKING & REFRESHMENTS

### EXECUTIVE SPOTLIGHT

### MANUFACTURING OPERATIONS - UNDERSTANDING THE LINK TO PROFITABILITY

- How do you measure and sustain operational excellence? Linking manufacturing performance to the P&L: Monetizing and understanding OEE losses
- Supply chain readiness, industry challenges, resource shortages, compressed timing and aggressive launch curves all lead to risk
- Supply chain risk management: use key operational metrics to predict risk and see the risk before it impacts your plant
- Agile manufacturing: being able to flex your workforce to support your agility strategies and support mix model production (high mix at rate)

#### **PAUL FONTAINE**

Director, Operations



5:45 pm - :625 pm

### LEAN MASTERCLASS

### GREATER EFFICIENCY, PROFITABILITY AND PRODUCTIVITY THROUGH MANUFACTURING OPERATIONS MANAGEMENT

- Leveraging lean principles to solve the daily challenges managers face
- Building your continuous improvement framework around manufacturing responsiveness
- Developing an end-to-end focus around improving efficiency, flexibility and speed-to-market
- Creating a checklist to ensure maximum quality and production optimization across all global facilities
- Scalability first: establishing solutions that combine production efficiency with quality and visibility

MARK REICH

COO



6:25 pm - 7:05 pm

### **LIVE CASE PANEL**

### IMPROVING YOUR CORPORATE CULTURE THROUGH EMPLOYEE DEVELOPMENT

- Techniques to improve operational productivity and employee engagement
- Challenges and solutions for new employee recruitment methods
- Techniques to increase employee retention Seamless incorporation of new hires into existing teams



JAMIE BONINI

VP, Toyota Production System Support Center

**TOYOTA** 

LINDA TALIAFERRO VP, Global Quality



**CHARLIE ACKERMAN** 

SVP. Human Resources



**ROBIN MILAVEC** 

VP, Global Engineering



7:05pm - 7:10 pm

### **CHAIR'S CLOSING REMARKS**





7:10pm – 8:10 pm

### **NETWORKING & DRINKS RECEPTION**



### PROGRAM DAYTWO

7:00 am - 8:00 am

### **NETWORKING & BREAKFAST BRIEF**

8:00 am - 8:10 am

### CHAIR'S OPENING REMARKS & REVIEW OF DAY ONE





8:10 am - 8:50 am

### KEYNOTE

### TURNING PASSION INTO PROFIT: THE TRANSFORMATION JOURNEY THAT CAN SAVE YOUR BUSINESS

- Increase revenue, production efficiency and quality to maintain customer loyalty
- Establishing a vision of change that drives innovation and allows breakthrough performance
- Creating a culture of operational excellence that generates cost savings and boosts productivity
- How diversification can unleash the potential of your business

LINDA CASH

VP, Quality & New Model Launch



8:55 am - 9:35 am

### LEAN MASTERCLASS

### DRIVING SUSTAINABLE RESULTS: TOP MANAGEMENT'S ROLE IN SUCCESSFUL TOYOTA PRODUCTION SYSTEM IMPLEMENTATION

- Strengthen quality in your facility with visible strong commitment to the production system by adopting and learning TPS
- Drive efficiency by building a culture of improvement that will surface and solve problems in real time
- Achieve your company's top goals through an accurate and thorough understanding of TPS
- Stay proactive: Paying attention to the shop floor by visiting frequently to mitigate risks and improve best practices

JAMIE BONINI



VP, Toyota Production System Support Center

9:35 am - 10:10 am

### INNOVATION SPOTLIGHT

### PREPARING FOR INDUSTRY 4.0 THROUGH CHOOSING THE RIGHT CONTINUOUS IMPROVEMENT TECHNIQUES

- How FCA is adapting to an evolving automotive landscape by leveraging lean principles in their World Class Manufacturing system
- Balancing customer demands, complexity, supplier networks and market pressure
- How to implement a standardized operational practice that demonstrates management commitment, focused improvement, cost savings and quality control
- Benefiting from a plant simulation strategy that addresses concerns around market volatility



### **NETWORKING & REFRESHMENTS**

11:10 a<u>m - 11:45 am</u>

### PROCESS OPTIMIZATION

### OPERATIONAL EXCELLENCE SUSTAINABILITY – A PRESENTATION FROM THE SHINGO INSTITUTE

- A brief overview of the Shingo Institute, home of the Shingo Prize
- Insights into building sustainable cultures of excellence
- An overview of the Shingo Model™
- · Three Insights of Enterprise Excellence
- Exposing gaps in behavior and performance
- Participants will look at their own organization through a different set of lenses

#### SHAUN BARKER

**Director of Operations & Assessments** 



### SUPPLIER OVERSIGHT

# INCREASE SUPPLIER VISIBILITY ACROSS ALL TIERS IN THE SUPPLY CHAIN: HOW TO IMPROVE LEAD TIMES AND PERFORMANCE

- Identify shortage and quality problems along the supply chain through lean processes, relationships and technology
- Clarifying supplier manufacturing processes and locations to reduce risk
- Communicating with suppliers to increase transparency and improve quality
- Unlocking the potential of true supply chain mapping and creation of operational transparency strategies
- Leveraging improved visibility to reduce cost through the value chain

#### **CHUCK SANDERS**

VP, Purchasing & Supplier Engineering Development



### **INNOVATION**

# \$16 BILLION REMAINING, EXPANDING U.S. ADVANCED VEHICLE AND COMPONENT MANUFACTURING WITHIN YOUR COMPANY: KEY PROCESSES TO GETTING YOUR APPLICATION APPROVED

- Prepare for the future of automotive manufacturing through updating and expanding your facility, your products and engineering integration initiatives
- Case Studies: how Tesla, Ford and Nissan are staying ahead of the curve through the Advanced Technology Vehicles Manufacturing program
- Achieve rising fuel economy standards through new technology advancements in your product production portfolio; an overview of components eligible to increase fuel economy performance
- Create and preserve American manufacturing jobs and expand domestic manufacturing



Director, Technical and Project Management Division



11:50 pm - 12:25 pm

### PROCESS STRATEGY

### USING ARTIFICIAL INTELLIGENCE TO REALIZE THE 4TH INDUSTRIAL REVOLUTION

- Unpack the thematic pillars of the 4th Industrial revolution and asses individual impact on improving production metrics
- DataProphet has created an Artificial Intelligence system called OMNI that has been installed in many industrial sites around the globe
- Realize substantial improvements in production yield and manufacturing efficiency
- Exploring the requirements to integrate a system with your production data service and how benefits are surfaced alongside your existing workforce

#### FRANS CRONJE

Managing Director & Co-founder



### **SUPPLIER OVERSIGHT**

### SUPERIOR VALUE CREATION: OPERATIONAL LEVERS TO CREATE EXCEPTIONAL IMPACT FOR THE OEM

- Product Portfolio Leadership through a commercially deployed innovation and R&D strategy
- Establishing a diversified business portfolio to keep pace with the changing challenges of your customer
- Capacity demand alignment to optimize your supply chain with the global demands of OEMs
- Cost and asset efficiency for better management of fixed and variable cost to maximize asset efficiency.

### INNOVATION

### DIGITIZE TO THRIVE: BRILLIANT MANUFACTURING AS A BETTER WAY FORWARD

- Link design, engineering, manufacturing, supply chain, distribution and services into a truly scalable system.
- What are the metrics to look out for behind this exercise in factory optimization
- Put the power in the hands of your decision makers: real time data as the key tool in maximizing plant floor efficiency.
- Tactics on synchronizing plant floor production with product quality and profitability





### **LUNCH & LEARN ROUND-TABLE DISCUSSIONS**

PDMP'S METHODOLOGIES AND DELIVERABLE'S: IMPROVE QUALITY, INCREASE OEE AND POSITIVELY IMPACT YOUR MONTHLY P&L'S

ACHIEVE MAXIMUM PRODUCTION EFFICIENCY THROUGH INTEGRATING FROM WITH FUNCTION

**PAUL FONTAINE** 

Director, Operations





AUTOMATE YOUR PRODUCTION LINE AND ACHIEVE SHORT CYCLING TIMES



1:35 pm - 2:10 pm

### PROCESS OPTIMIZATION

### GAIN A COMPETITIVE ADVANTAGE THROUGH ACHIEVING AN IDEAL TOTAL DELIVERY COST

- Improve your operation cost structure by introducing new guidelines moving from top down to full-cost structure analysis
- Implement value stream-optimized principals to pinpoint and eliminate waste in the process
- Remain quality focused with a value-added production system that ensures total customer satisfaction
- Drive manufacturing to excellence through standardized best practices

JEFF SUTTER

Global Director, Innovation & Continuous Improvement



### SUPPLIER OVERSIGHT

### GOING BEYOND SUPPLY CHAIN VISIBILITY FOR RAPID RESPONSE

- How to course- correct around unplanned events that threaten achievements of the operations performance objectives
- Outlining the core principals for strengthening the relationship between suppliers in order to maintain an on-time-delivery
- Achieve your ideal score on you supplier scorecard: your customized check-box to address all supplier quality standards

### INNOVATION

# A SUSTAINABLE BUSINESS MODEL FOR THE FUTURE OF TRANSPORTATION: HOW TO MEET THE DEMANDS OF ELECTRIC VEHICLES

- · What is vital to grow the industry
- The opportunities for fleet management, working alongside automakers, municipalities & utilities
- How EV markets are evolving across the globe and what's next to meet demand

LEONEL LEAL

Associate Director, Manufacturing Engineering



BRIAN ALLEN

VP, Manufacturing



2: 15pm – 2:55 pm

### **EXECUTIVE SPOTLIGHT**

### ADVANCING YOUR PRODUCT STRATEGY AND WORLD CLASS OPERATIONS TO STAY COMPETITIVE ON A GLOBAL SCALE

- How suppliers can prepare to meet the 54.5- mpg mandate; approved or not, be ready
- How to innovate your organizations products and processes to compete on a global stage
- · Create technology that is ahead of policy
- Center you processes around innovation and customer needs





### PROCESS OPTIMIZATION

### IGNITE PROCESS EXCELLENCE THROUGH DRIVING **LEAN AND SIX SIGMA TECHNIQUES**

- Deliver lasting operational transformation through the lean leadership maturity model to track and articulate the evolution of lean deployment in your organization as a means to empower employees
- Drive performance improvements across the end-to-end value stream and create a rewarding environment for people to work

### SUPPLIER OVERSIGHT

### ONE COMMON LIFECYCLE PROCESS AND ONE COMMON LANGUAGE: FACILITATING INTERNAL AND **EXTERNAL COMMUNICATION**

- What are the product lifecycle challenges related to a multi-process operation?
- Harmonizing the process landscape and overcoming the related cultural barriers to change
- Tackling the Engineer mentality of 'do we really need more documentation?

### INNOVATION

### TECHNOLOGY DISRUPTERS AND THE BRILLIANT **MACHINE AGE**

- Remarkable technologies are emerging and creating a new "Brilliant Machine Age"
- Technology disrupters will also become seismic economy disrupters
- STEM talent will be crucial to participate in the Brilliant Machine Age economy
- Our leadership styles and approaches will need to change to accomplish this transformation

3:40 pm - 4:20 pm

### **PANEL**

### HOW A NAFTA-EXIT WILL IMPACT AUTOMOTIVE MANUFACTURING: BENEFITS OF NAFTA AND CONSEQUENCES OF WITHDRAWAL FROM THE AGREEMENT

- 31,000 U.S. automotive and parts jobs diminished: a look of what the 35 percent Tariff on light vehicles imported from Mexico means to U.S. employment
- Looking towards the future; will China, South Korea and Japan replace Canada and Mexico to be the U.S's largest automotive parts importer?
- Exploring all losses with a NAFTA-exit
  - -Vehicle prices increase
  - -U.S. market shrinking
  - -With a smaller market, the U.S. will suffer a loss of regulatory leadership to EU and China
- An outline of ready sourcing options outside of the U.S.



**ROBIN MILAVEC** 

VP, Global Engineering



4:25pm - 4:35 pm

### **CHAIR'S CONCLUDING REMARKS & CLOSE OF SUMMIT**

CARLA BAILO President & CEO

