



# 2017

## ANNUAL REPORT

Of all the forms  
of inequality,  
injustice in health care  
is the most shocking  
and inhumane.

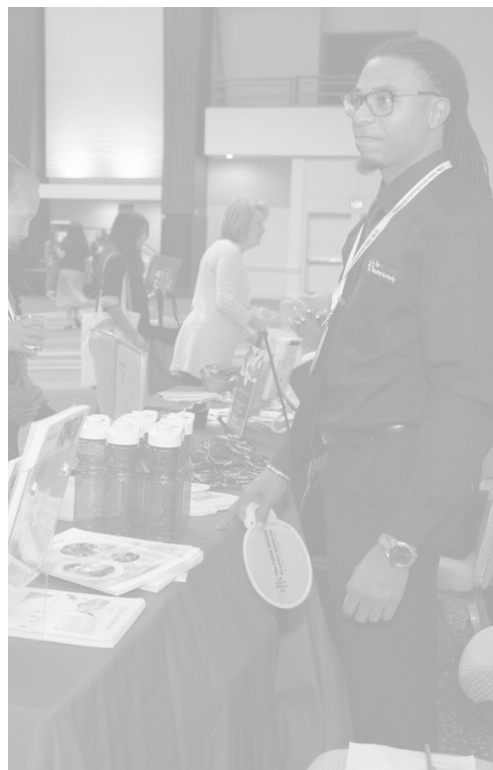
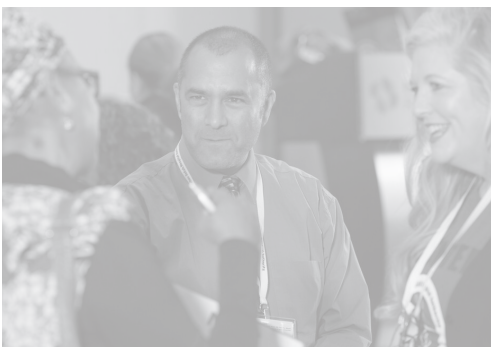
-Dr. Martin Luther King, Jr.



**The Fulton-DeKalb  
Hospital Authority**

## MISSION

Ensuring quality care is provided through the Grady Health System and meeting the unmet needs of indigent and medically underserved populations in Fulton and DeKalb counties by engaging, educating and empowering communities and other stakeholders.



Photos: Beverly Burks and Daniel Fowler



# FROM CHAIRMAN THOMAS W. DORTCH, JR.

The Fulton-DeKalb Hospital Authority (The FDHA) recognizes that we live in a time where affordability and quality of healthcare demands heightened attention. The FDHA also understands that we must equip those we serve with tools to take charge of their health. This is key to improving the health status of citizens in the communities we serve. This is a tremendous task that we cannot take on alone. We are fortunate to partner with outstanding organizations who provide healthcare, resources and assist with meeting the needs of our indigent, uninsured, and under-insured community members.

Research shows that preventative programs decrease cost and reliance on emergency room. As owners of the Grady Health System, we understand that many come to our emergency rooms with preventable conditions. With that, we continue to implement programs to increase access to preventative care. In 2017 we partnered with 102 organizations providing resources to various populations, such as C.H.O.I.C.E.S. (youth) and Quality Living Services (seniors).

In 2017, we focused on the HIV/AIDS epidemic where Atlanta rivals some third world countries with the number of positive diagnoses. Instead of backing away from this challenge, our 6th Annual Health Summit focused on HIV/AIDS. Close to 600 persons attended our event in October where we offered solutions, screenings and increase care options.

The FDHA began working in 2017 on the expansion of the Grady Infectious Disease Program Health Clinic on Ponce de Leon, which houses Grady's HIV Clinic.

The FDHA will continue our quest to reduce barriers to accessing and receiving quality healthcare. One way we do this is by supporting an increase in the number of primary care physicians available to our communities. With that in mind, The FDHA established a scholarship for medical students at the Morehouse School of Medicine providing a total of \$400,000 over a four-year period. Scholarship recipients will commit to work with Morehouse School of Medicine neighborhood clinics as their way of giving back to the community.

On behalf of the Board of Trustees, I thank you for your commitment and support of The Fulton-DeKalb Hospital Authority and we look forward to continuing our work in support of every community member that we serve.

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**The FDHA  
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barriers to accessing and  
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# 2017

## YEAR-AT-A- GLANCE

For over 75 years, The Fulton-DeKalb Hospital Authority (The FDHA), the owner of Grady Health System, has dedicated efforts to meet the needs of the indigent and medically underserved citizens of Fulton and DeKalb counties. Through education, advocacy and collaborative partnerships, we promote improved community health outcomes.

# 40,748 Citizens

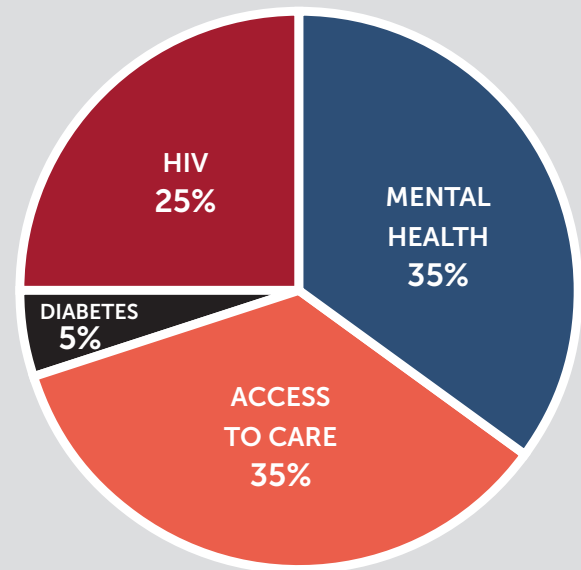
from Fulton and DeKalb counties benefited from programs, services, initiatives, and partnerships, The FDHA funded to address community health.

Access to Care: 14,126

HIV: 10,246

Mental Health: 14,117

Diabetes: 2,211



# \$535,220

Invested in addressing and enhancing community health through The FDHA funding to organizations dedicated to achieving positive health outcomes for citizens in Fulton and DeKalb counties.

# 102

## Non-Profit Organizations

received funding, technical assistance and training from The FDHA to build capacity to further address community health concerns.

# 600 People

Attended The FDHA 6th Annual Health Summit and Follow-Up Forums in Fulton and DeKalb counties. These events provided education and resources for preventive health.

# 215,904

## Uses of Network of Care

which serves as a resource for individuals, families, and agencies concerned with community health. As a one-stop-shop, it features zip code level health outcome and demographic data for the two counties, best practices for programs, legislative updates and national health outcome data.

[FDHANetworkofCare.org](http://FDHANetworkofCare.org)





# 2017 FDHA Highlights

## FDHA Board of Trustees



Photo: Beverly Burks

We honored Mr. Lemuel Hewes, Esq. on his retirement from The FDHA Board of Trustees. Mr. Hewes retired from the law firm King and Spalding. He served on the FDHA Board for 7 years and was one of the founders of the Grady Foundation. He was committed to shaping healthcare in our community.

## Quarterly Interfaith Gatherings

In 2017, The FDHA launched this engagement program for the faith community. Quarterly Interfaith Luncheons have been well received. The purpose of the luncheons is to make faith-based institutions aware of the resources available through the Fulton-DeKalb Hospital Authority and its goals for Fulton and DeKalb residents. The FDHA also provides best practices on methods to decrease preventable diseases and improve the quality of life for members and the communities served by the faith-based organizations. Additionally, we make faith-based institutions aware of funding opportunities to increase their community engagement. We also ask our partners to collaborate and support the faith-based organizations in their health engagement.

## Summer 2017 Interns and Fellows Cohort Present at the Black Student Athlete Summit in Austin, Texas

The FDHA Summer Interns and Fellows were invited to present their work addressing mental health and athletes at the 4th Annual Black Student-Athlete Summit in January of 2018. The cohort found that while 1 in 4 college students face mental health challenges; being a college athlete only inserts more stressors into a student's daily life. In a study on suicide rates in NCAA athletes, over a nine-year period, 35 of 477 deaths of college athletes were suicides; 83% of those who committed suicide were male and 13 out of the 35 were football players. The incidence of suicide in African American athletes was 1.22 per 100,000 and in White athletes it was 0.87 per 100,000. The cohort hosted an event to serve as a bridge between counseling

and other supportive services for the Chamblee Charter High School's football team. The goal was to destigmatize mental health and promote effective methods of coping with mental health challenges in student athletes. They presented their research in January 2018 at the 4th Annual Black-Student Athlete Summit hosted by the University of Texas at Austin Division of Diversity and Community Engagement.



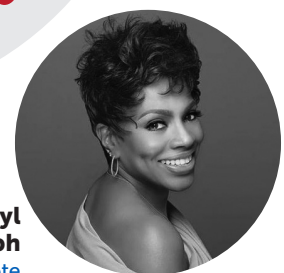
Photo: Beverly Burks

## The 6th Annual Fulton-DeKalb Hospital Authority Health Summit

took place on October 17th with close to 600 attendees. The Summit kicked off with Atlanta's Mayoral Candidates expressing their views on a variety of health topics that affect our communities. The moderators, award winning journalists, Alexis Scott and Bill Nigut asked poignant questions. This portion of the summit was live-streamed on Facebook with reactions, shares and close to 1,000 views.

The 6th Annual Health Summit Luncheon Keynote was HIV/AIDS Activist Sheryl Lee Ralph. Ms. Ralph graciously participated in a press conference the day before at the AIDS Memorial Quilt Say Their Names Foundation. Ms. Ralph highlighted her work with the organization and added stitches to a

panel for her childhood friend Shari Anderson. The HIV/AIDS Memorial quilt is over 50 miles long and African-American representation is less than one mile. Ms. Ralph has been instrumental in adding our community to this living exhibition that honors those who have passed from the disease. Of the 48,000 quilt panels, over 600 represent African Americans. The FDHA has partnered with the Say Their Names Foundation to support our community in commemorating loved ones. Health screenings were provided for participants including HIV, Diabetes, hypertension and more.



**Sheryl Lee Ralph**  
Keynote

# 2017 FDHA Highlights

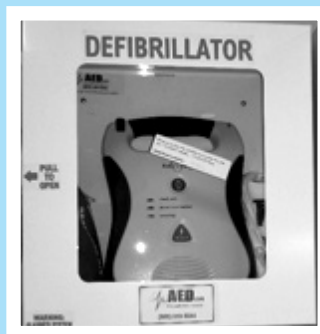


All of the candidates running in the 2017 Atlanta Mayoral Race joined the FDHA at our 6th Annual Health Summit. Photo: Kiplyn Primus

## The Fulton-DeKalb Hospital Authority donates defibrillators to county recreation centers

Our county recreation centers serve as a gathering place for youth and seniors. Defibrillation is a quivering or irregular heartbeat that can lead to blood clots, stroke or heart failure. AED - Automatic Electronic Defibrillators are considered one of the most important pieces of medical technology around the world. An AED uses electric shock to restore a stable rhythm to the heart. An AED combined with the immediate application of CPR (cardiopulmonary resuscitation) is the only form of treatment for someone in cardiac arrest. When used within

3-5 minutes of a person collapsing, their survival chances increase from 6% to 74%. The Fulton-DeKalb Hospital Authority promotes health and wellness for the metropolitan community. These lifesaving devices are just one of the many ways in which we engage with our partners to ensure healthy outcomes.



## Black Men's Health Awareness

The FDHA created a health prevention program, Black Men's Health Awareness, at local barbershops. This program began as an opportunity to educate and engage African-American men about chronic health conditions like high blood pressure and diabetes. The FDHA's Community Health Awareness & Prevention team created this program to reach and educate African-American men in a place where they frequent and have open dialogue, the barber shop. This program has grown into a quarterly engagement opportunity taking place in barbershops in both Fulton and DeKalb counties led by FDHA Health Educator, Sherard Polite.



## Text-A-Tip Program

Five high schools took part in a pilot program launched in January 2018 for Fulton County. The program allowed teens facing stress or crisis to reach a licensed clinician who will respond within three minutes, 24 hours a day, seven days a week. Fulton County District 2 Commissioner Bob Ellis, championed this program to the FDHA after seeing the tremendous success of the program in the Chicago area. This initiative links teens to licensed mental health experts treating diverse concerns from academics and family issues to substance abuse and more. Counselors from CHRIS 180 another FDHA partner provide licensed clinicians to engage with young people in need of support, resources or just someone to listen. The program was heavily promoted to students at the five pilot high schools.



# We Screen for Ice Cream



The Atlanta Ice Cream Festival (AICF) founded in 2010 out of a desire to provide family fun in which the entire community could enjoy. This fun event featured America's Favorite Dessert ICE CREAM, but also included a variety of health and wellness engagement activities, fitness routines, food & non-food vendors, live local musical entertainment and even a morning 5k Fight Cancer Walk. The FDHA launched a campaign "We Screen for Ice Cream" encouraging participants to get health screening to receive a free ice cream treat. Our interns and fellows along with other volunteers formed a stress team that went throughout the crowds directing and encouraging participants to visit The FDHA Wellness Pavilion for health screenings. Our services offered to the many families of the communities throughout Fulton and DeKalb counties aligned with the target audience & health initiatives of the Atlanta Ice Cream Festival. The AICF anticipated that at a minimum 20,000 people would participate throughout the day. This event was also captured for broadcast with our media partner Atlanta Interfaith Broadcasters.

## Providing Young People in our Community with Tools to Combat Violence

The Ryan Cameron Foundation hosted an annual Anti-Violence forum for the youth in our community. Young people age 13 – 19 years old were invited to express their thoughts and opinions on issues that affect them. The Anti-Violence Forum was open to parents and youth with separate workshops for each group. From bullying to human trafficking, participants were provided with information and resources for a healthier environment without violence.

The FDHA provided resource materials at this event and engaged with participants. We produced targeted materials for teens focused on how to handle violence, sexual assault prevention and resources.



## Men's Health – Meeting the Health Needs of the Men in our Community

In 2017, the FDHA funded the DeKalb County Board of Health Men's Health Clinic to be housed at their facility on Winn Way in Decatur. This clinic opened in 2018, to directly address the unmet health needs, of men in DeKalb County. From chronic diseases to preventive health needs, this clinic will support and provide assistance to the men in our community. The initiative will provide disease-specific education (i.e., prostate cancer, cardiovascular disease prevention, obesity prevention, diabetes self-management, tobacco cessation), conduct community health outreach activities and establish a home for men's health services. The Men's Health Clinic is a partnership between The FDHA, DeKalb County Board of Health and Physician's Care Clinic (another FDHA partner) to provide after hour primary care health services for men in DeKalb County.

## The Latin American Association 4th Annual Hispanic Health Fair June 3, 2017

The Latin American Association, winner of our 2017 Community Health Advocate Champion hosted their annual Health Expo. This event connects a variety of Atlanta-area healthcare providers with Latino individuals and families in need of services. The event draws hundreds of community members and featured over 50 leading public, private and nonprofit healthcare providers who provided free on-site tests and screenings (such as blood pressure, diabetes and mammogram), health education information and referrals for services. The Latin American Association reported that thanks to added participation and support from the Fulton-DeKalb Hospital Authority, more than 2,550 screenings were able to be provided. Many Latinos are uninsured and lack access to basic health care services, says Cynthia Román, Managing Director of the LAA's Family Well-Being Department. "This fair offers free preventive medical care to the Latino community," Román says. "We want attendees to get a clearer picture of the state of their health so that they can receive treatment if they are developing a chronic condition. We also aim to educate the community about the resources at their disposal. We want them to have personal contact with organizations that provide health care and social services so that they can receive the assistance they need." The Hispanic Health Expo is presented in partnership with Univision, Northside Hospital, Grady Health System and The Fulton-DeKalb Hospital Authority.



# The FDHA Joined Forces in Support of Senior Health

The Atlanta Housing Authority, Quality Living Services, Inc. and the Fulton DeKalb Hospital Authority are committed to helping our seniors lead productive, healthier lives. We continue to provide seniors with services and resources for a greater quality of life as they grow older. Seniors attended a health fair specifically customized for their concerns. The day included health screenings and distribution of information. Demonstrations of low-impact exercising, dancing, and healthy cooking demonstrations were presented. Reusable tote bags filled with health information was distributed to all participants. Information on HIV among seniors, heart disease prevention, mental health, violence, cancer, obesity, diabetes and nutrition was included. We engaged with over 300 Seniors between the ages of 50 and 93.



## C.H.A.M.P.S – Community Health and Men’s Promotion Summit

This annual event started over 20 years ago by James K. Bennett, MD founder of Midtown Urology in Atlanta. Designed to raise awareness of the importance of early diagnosis in treating prostate cancer, this event has evolved to serve not only men 18 and older but our community as a whole. In addition to promoting information about prostate health participants can also engage with dentists, surgeons, psychiatrists, radiologists, oncologists, chiropractors, podiatrists, and primary care physicians to name a few of the professionals on hand to provide information, screenings and advice. Men and their families have an opportunity to address their medical concerns, seek advice, and find physicians, further connecting them to the healthcare system. In 2017 CHAMPS screened 275 people. Dr. James K. Bennett is passionate about providing the men in our community with tools, and resources to promote health behaviors and healthy lifestyle changes.

# Cooking Classes for Young Children

The mission of the Center Helping Obesity In Children End Successfully, Inc. (C.H.O.I.C.E.S.) is to be a resource for families with overweight and obese children. The Fulton-DeKalb Hospital Authority (The FDHA) provided support for the Cooking with C.H.O.I.C.E.S. program, the 7th Annual Let’s Move! DeKalb Back To School Expo and our participation in community health events with other FDHA partners and nonprofit organizations. The underlying purpose for C.H.O.I.C.E.S. programs and events are to educate children and adults about simple ways in which they can counteract obesity. They accept families of all types; valuing low-income children living within underserved neighborhoods. The Cooking with C.H.O.I.C.E.S. three-week FREE program for families has these goals: 1. Teaching at-risk children and their families basic nutrition education concepts. 2. Teaching at-risk children and their families how to prepare nutrient dense foods at home. 3. Engaging colleges, universities and culinary schools as program partners. 4. Building community relationships with other organizations and health departments. The 7th Annual Let’s Move! DeKalb Back To School Expo - The goal of the Expo is to provide families with the tools that they need to start the school year off right. It is not just about school supplies, but also stretching their grocery dollars and eating healthy on a consistent basis. And while the parents are with their children, we try to provide health screens that day as well. The event is FREE with a maximum capacity of 2,000 event attendees.



# Commissioner Marvin Arrington 3rd Annual Family Fun Day



Fulton County Commissioner Marvin Arrington, Jr. held his 3rd Annual Family Fun Day at Oak Hill Family Center. The Family Fun Day included many activities for participants including bouncy houses, the Hawks mobile truck, Marta tour bus, and HIV screening van. Senior Centers bused folks and shuttles from Atlanta Metropolitan College allowed for parking. The Family Fun Day included health screenings for blood pressure, vision, dental, and glucose.

There were also healthy cooking classes, arts & crafts, and the Atlanta Fulton Public Library was on hand. Our partners from C.H.O.I.C.E.S. provided a food pantry allowing participants to receive fresh produce, canned goods, rice and even frozen chicken breast. The event allowed the FDHA and other participants to engage with community members in a comfortable fun environment that even included musical performances.



## Opioid Summit

The FDHA joined forces with Commissioner Larry Johnson and other sponsors to host an Opioid Prevention Summit in DeKalb County. The event brought industry professionals, law enforcement and county governments from throughout metropolitan Atlanta together to discuss this ongoing epidemic. The purpose of the Summit was to provide a platform for dialogue with community stakeholders. Discussions took place on the salient issues of the Opioid crisis in America, but more importantly in Georgia with specificity to DeKalb and Fulton counties as well as ways to combat the increasing numbers of families affected by this growing epidemic. All participants were educated about resources available to better serve the community. Notable participants included Dr. Patrice Harris – Chair of the American Medical Association, Dr. Barbara Ziv, Medical Director of Aetna, Charles Sperling, CEO of STAND, Russ Hamil, Assistant Chief of Police Montgomery County, Maryland and FDHA CEO Lisa Flagg. Commissioner Johnson charged participants to connect, collaborate and conquer this epidemic that cuts across all populations.



**Opioid  
Prevention  
Summit in  
DeKalb County**

# Empowerment Resource Center Take Charge Get Tested™ 2017 Event

The FDHA supported the Empowerment Resource Center's (ERC) outreach in support of National HIV Get Tested Day. Over 500 Atlantans attended this event where free HIV testing was encouraged. The ERC also provided screenings for Viral Hepatitis C screening, blood pressure, spinal check, and diabetes to over 200 individuals. HIV testing and counseling was provided for over 250 clients. In addition, 65 volunteers joined ERC in its efforts to increase public knowledge around the HIV/AIDS epidemic, making HIV-testing routine, and reduce the stigma associated with HIV. Three (3) newly diagnosed HIV positive individuals learned of their HIV status and were linked to healthcare resources. Moreover, ERC provided male and female HIV prevention tools, materials, and literature to individuals, the majority of which were ages 15-35. A live radio broadcast with Streetz 94.5 resulted in an unprecedented number of young individuals self-reporting being tested for the first time.

## The FDHA to Issue Bonds in Support of Grady Expansion

In 2017 the Fulton-DeKalb Hospital Authority, owners of Grady Health System, requested approval and financial support from Fulton and DeKalb counties. The planned healthcare community enhancement initiatives consisting of a new Center for Advanced Surgical Center, the expansion of The FDHA's Infectious Disease Program and new parking facilities to accommodate increased service demand. The new facilities will be housed at the former Fulton County Health Department Building located adjacent to Grady Memorial Hospital. The FDHA expects a total community investment in excess of \$231 million to occur over the next three years until final project completion in 2021.

In 2017, the Fulton County and DeKalb County Commissions, respectively overwhelmingly approved The FDHA's request for the community project and agreed to support to be issued by The FDHA and a \$90 million contribution to the endeavor through the issuance of bonds backed by each of the respective counties. As a result of the financial commitment from the counties, the overall capital costs of the projects, combined with private philanthropic donations, will allow The FDHA and Grady the ability to invest more resources into "outcomes." The bonds are expected to be issued in late spring of 2019.

The new facility will include an orthopedic, cancer, oral surgery and gastrointestinal clinic. The center will also contain pharmacological infusions, cancer infusions as well as imaging spaces and an outpatient lab. This will allow Grady to add 52 beds, the expansion would increase clinic capacity by 45% and operating room volume by 25%.

The Fulton-DeKalb Hospital Authority will continue to support the expansion efforts for the Grady Memorial Hospital Corporation. Providing quality care for our communities is our number one priority.

## The FDHA Board Spotlight



**PAMELA STEPHENSON**

Pamela Stephenson, Vice Chair for the Fulton-DeKalb Hospital Authority (The FDHA) Board of Trustees was instrumental in transitioning the Grady Health System (GHS) operations to the Grady Memorial Hospital Corporation (GMHC), created by The FDHA. While the transition led to the lease of the hospital and its operations to GMHC, The FDHA retained ownership of GHS and oversight of a variety of areas.

Hospital Authorities in Georgia are legally empowered to serve a multitude of purposes, including, meeting the unmet needs of the community. The transition, occurring in 2008, created an opportunity for The FDHA to concentrate on engaging directly with community members, improving the health of communities we serve, and ultimately decreasing utilization of Grady's Emergency Room for preventable conditions and non-emergency care.

The FDHA's commitment to engaging,

educating and empowering our communities has created sustainable partnerships with grassroots organizations that are face-to-face with community members providing resources and assistance to create healthier outcomes. As the healthcare industry continues to evolve, The FDHA is poised to create engagement with citizens meeting their needs with dynamic solutions.

After engaging with our constituents, we educate them about community resources that are available around various healthcare needs. From free HIV testing to cervical cancer screenings and mental health checks, The FDHA continues to support our communities with increased access to care. In so doing, we are empowering individuals to take charge of their healthcare by becoming advocates for themselves and family members. We salute our board member Pamela Stephenson and thank her for unwavering support of The Fulton-DeKalb Hospital Authority and Grady.



# The FDHA in the Community



Photos: Beverly Burks & Kiplyn Primus

1. The FDHA assisting an event attendee 2. The FDHA Team in green in support of World Kidney Day 3. Senior Health fair with The Atlanta Housing Authority, Quality Living Services 4. Jasmine Curry mans The FDHA booth 5. Long Term Grant Partners 2017 6. Champions of Health Anibal Torres, Latin American Association and BOT Bob Miller 7. Board of Trustee Bernie Tokarz and COO Josh Murfree at AICF 8. The FDHA Health Summit Keynote speaker Sheryl Lee Ralph 9. Cooking with C. H. O. I. C. E. S program 10. Sherard Polite, Health Educator at World AIDS Day 2017 11. Champions of Health Zina Age, Aniz, Inc. with Board of Trustee Dr. Sharon Harley 12. The Atlanta Ice Cream Festival

# CULTIVATING THE NEXT GENERATION

## FRANK H. MONTEITH FELLOWSHIP RECIPIENTS

### SPRING 2017

**CHRISTIANA JOHNSON**  
Morehouse School of Medicine

### SUMMER 2017

**HALEY LOVE**  
University of North Carolina - Greensboro

### JENINE GAY

Morehouse School of Medicine

### FALL 2017

**DONARIUS BARR**  
Clark Atlanta University

### KAMIAH HILL

Fort Valley State University

## MICHAEL R. HOLLIS INTERNSHIP RECIPIENTS

### SPRING 2017

**BETEL GEBRE**  
Georgia State University

**BRACOLLA PETERS**  
Georgia State University

### SUMMER 2017

**MICHAEL MATTHEWS**  
Davidson College

**CLAIRISSA COLE**  
Georgia State University

**GLORIA KIM**  
Georgia State University

### FALL 2017

**HANNAH CULBREATH**  
Agnes Scott College

**JASMINE FLORENTINO**  
Georgia State University

The Fulton-DeKalb Hospital Authority's internship and fellowship programs bear the names of two former Board of Trustees, the late **Frank H. Monteith** and the late **Michael R. Hollis**.

Mr. Monteith had an entrepreneurial spirit and started his own transportation company — the largest and oldest minority owned limousine service in the Southeast — which he owned and operated for 43 years. As a member of the Fulton-DeKalb Hospital Authority Board of Trustees for nine years, Mr. Monteith left a legacy of entrepreneurship and generosity.

Michael Hollis, a Board of Trustees member for five years may be best known for starting Air Atlanta a full service regional airline before he was 30. After which he formed a broadcasting company, helped establish a petroleum company, launched a debt-collections company and even left time to help save his beloved Grady Memorial Hospital.

These two program programs integrate academics with practical experience. It is an opportunity for students to assist the organization with a project or initiative related to the student's academic work. It is designed to provide an opportunity for the student to gain knowledge and valuable work experience in the health arena, which incorporates many disciplines. Some of the careers that are potentially available for student fellowships include, but are not limited to public health policy, policy administration, marketing, public relations, finance, and sociology.



Frank H. Monteith



Michael R. Hollis





# FINANCIAL OVERSIGHT

The Fulton-DeKalb Hospital Authority (FDHA) and their Board of Trustees, work on an ongoing basis with Grady Memorial Hospital Corporation (GMHC) to oversee a variety of matters that relate to the FDHA's fiduciary responsibilities.

## **BUDGETING**

The FDHA Board reviews and approves both the preliminary and final annual budgets for the FDHA and GMHC. The Board also discusses budget funding issues that GMHC may be facing and works in collaboration to help address those issues.

## **PENSION MANAGEMENT**

The FDHA owns the investment and liability related to the Pension Plan for GMHC employees. The FDHA ensures that the administration of the plan complies with all applicable Governmental Accounting Standards Board (GASB) regulations. The plan was closed to new participants in 2007.

## **SUPPLIER DIVERSITY & QUALITY OF CARE REPORTING**

The FDHA is obligated to ensure that there are fair and reasonable levels of participation by qualified minority businesses in procurement opportunities. The FDHA utilizes the services of a Supplier Diversity Consultant to review Grady Health System's (GHS) Minority Business Enterprise (MBE) reports and provides analysis of the same to the FDHA Board of Trustees.

The FDHA also receives quarterly Quality of Care and Patient Satisfaction Reports to monitor those areas within GHS. Those reports are reviewed and analyzed by the FDHA Quality Assurance Consultant.

The FDHA Compliance Committee, consisting of FDHA Board members, reviews and monitors both Supplier Diversity and Quality of Care Reporting analysis of the same to the FDHA Board of Trustees and counties we serve.

## **CRESTVIEW NURSING HOME**

The FDHA is the owner of Crestview Nursing Home. Crestview is an intermediate and skilled nursing care facility designated to care for residents of Fulton and DeKalb Counties.

## **ABOUT THE NUMBERS**

Operating Revenue - The FDHA receives lease payments from GMHC associated with the Lease Transfer of GHS and lease payments from Georgia State University (GSU) for use of a parking facility owned by The FDHA.

Non-Operating Revenue consists of contributions from the counties for debt service and interest expense on the Authority's revenue bonds.

Net Assets is the terminology that non-profit organizations and governmental entities use that represents their equity, which is their total assets less total liabilities.



# 2017 FINANCIALS

The Fulton DeKalb Hospital Authority  
Statement of Revenues, Expenses, and Changes in Net Assets  
For year ending December 31, 2017

## OPERATING REVENUE

Lease Payments from GMHC and GSU Parking	3,025,000
<b>TOTAL OPERATING REVENUE</b>	<b>\$3,025,000</b>

## OPERATING EXPENSES

Salary & Benefits	736,713
Internship/Fellowship Program	35,116
Professional Fees (Administrative services)	31,434
Consultants (Audits, Legal, Actuary, Oversight, etc.)	483,948
Office Administration and Supplies	53,433
Facility and Equipment	99,691
Professional Education	27,908
Community Outreach, Engagements & Programs	1,331,380
Meetings (Quarterly Board & Committees) and Travel	29,817
<b>OPERATING EXPENSES</b>	<b>\$2,829,441</b>

Pension Expenses	9,732,000
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## OPERATING INCOME BEFORE COUNTY

### CONTRIBUTIONS TO GMHC **(9,536,441)**

Contributions from Fulton and DeKalb Counties to GMHC	55,421,047
Pass-through County Payments to GMHC	(55,421,047)

### OPERATING INCOME (LOSS) **(\$9,536,441)**

## NON-OPERATING REVENUE (EXPENSES) **16,841,000**

Excess (Deficiency) of Revenues Over Expenses before Capital Contributions and Other Adjustments	7,304,559
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## INCREASE (DECREASE) IN NET ASSETS **\$7,304,559**

## NET ASSETS (DEFICIT), BEGINNING OF THE YEAR **(\$98,985,649)**

## NET ASSETS (DEFICIT), END OF YEAR **(\$91,681,090)**

# 2017 CHAMPIONS OF HEALTH EQUITY

These awards recognize organizations and individual's outstanding commitment to the delivery of quality healthcare, research, advocacy, and education within the communities we serve.

## 2017 Health Champions

Community Health Advocate Champion  
**LATIN AMERICAN ASSOCIATION**

Partner for A Healthier Georgia Champion  
**ANIZ, INC.**

Community Health Awareness & Prevention Champion  
**CAROLE FORTENBERRY**  
Physicians' Care Clinic

Youth Leadership Champion  
**MARTHA GONZALEZ**

Low Horne Social Justice Champion  
**ATLANTA VICTIM ASSISTANCE**

Integrated Care Partnership Champion  
**GRADY AIDS HEALTH CLINIC ON PONCE**

Chairman's Award  
**DAVID SATCHER, M.D., PH.D.**  
16th Surgeon General of the United States  
Founding Director and Senior Advisor  
of the Satcher Health Leadership Institute, Morehouse School of Medicine

Frank H. Monteith Fellows – Annual Pinning Ceremony  
**CHRISTIANA JOHNSON**, Morehouse School of Medicine, Spring 2017  
**JENINE GAY**, Morehouse School of Medicine, Summer 2017  
**HALEY LOVE**, University of North Carolina, Summer 2017  
**KAMIAH HILL**, Fort Valley State University, Fall 2017  
**DONARIUS BURR**, Clark Atlanta University, Fall 2017

# 2017

## SHORT TERM GRANTEES

The Fulton-DeKalb Hospital Authority (FDHA) Community Engagement Grants Program is our signature funding opportunity offered to organizations seeking one-time support for health events, community-based activities, or healthcare resources that align with the FDHA mission. The areas of focus for programs/services aligns with the Grady Health System Community Health Needs Assessment in the areas of: access to care, cancer, diabetes, heart disease, HIV, mental health and violence prevention.



100 Black Men of Atlanta, Inc.  
 100 Black Men of DeKalb County, Inc.  
 A New Day in DeKalb  
 ACCG Civic Affairs  
 African Children's Fund  
 American Foundation for Suicide Prevention - Georgia Chapter  
 Andrew J. Young Foundation, Inc.  
 ANIZ, Incorporated  
 Atlanta Business League Foundation, Inc.  
 Atlanta Culinary Charities  
 Atlanta Ice Cream Festival  
 Atlanta Technical College  
 Blue Flowers, Incorporated  
 C. T. Vivian Leadership Institute  
 Carrie Steele-Pitts Home, Inc.  
 Center Helping Obesity In Children End Successfully, Inc. (C.H.O.I.C.E.S.)  
 CETA Foundation  
 City of Atlanta  
 City of Hope Safe Haven  
 Clark Atlanta University  
 Cliftondale United Methodist Church  
 Community Health and Men's Promotion Summit, Inc.  
 Council for Quality Growth  
 Decatur Book Festival, Inc.  
 DeKalb County Board of Health  
 DeKalb County School District  
 DeKalb Lawyers Association  
 Dikembe Mutombo Foundation, Inc.  
 East Atlanta Kids Club, Inc.  
 Emory University  
 Frank Ski Kids Foundation, Inc.  
 Fulton County Board of Commissioners  
 Georgia Legislative Black Caucus  
 Georgia Ovarian Cancer Alliance  
 Grady Health Foundation  
 Greater North Fulton Chamber of Commerce  
 Hosea Feed the Hungry and Homeless, Inc.  
 I Am A Father, 5K, Inc.  
 I Will Survive, Inc.  
 Lee Thompson Young Foundation, Inc.  
 Morehouse School of Medicine  
 Naledge In Action, Inc.  
 National Black College Alumni Hall of Fame Foundation  
 New Life Community Ministries, Inc.  
 Office of the Fulton County District Attorney  
 People Partnering for Progress  
 Saint Philip AME Church Health Ministry  
 SCLC Women, Inc.  
 Senior Connections  
 Sickle Cell Foundation of Georgia, Inc.  
 Sisters United in Human Services, Inc.  
 Spelman College  
 Stand, Inc.  
 T. J. Martell Foundation  
 The City of Union City  
 The Conference of Minority Public Administration (COMPA)  
 The King Center  
 The Penny Brown Reynolds Foundation, Inc.  
 The Stewart Foundation  
 The Urban League of Greater Atlanta, Inc.  
 Total Youth Outreach  
 Trumpet Awards Foundation, Inc.  
 VSNS, Inc.  
 Who's Who Publishing Company



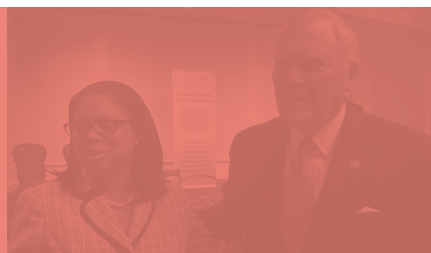


# 2017 LONG TERM GRANTEES

The FDHA reviews and awards grant applications to nonprofit organizations that provide services and programs aligned with our purpose to ensure provision of quality health care and services to indigent populations in Fulton and DeKalb Counties. The awards cover one year (long term) of programs, services or interventions in accordance with our grant giving guidelines. The areas of focus for programs/services aligns with the Grady Health System Community Health Needs Assessment in the areas of: access to care, cancer, diabetes, heart disease, HIV, mental health and violence prevention.



AID Atlanta  
Atlanta Volunteer Lawyer Foundation  
Atlanta Victim Assistance  
Bellies to Babies  
CaringWorks  
Center for Black Women's Wellness  
Center for Pan Asian Services  
CETA Foundation  
CHRIS180  
Community Voices (MSM)  
DeKalb Board of Health  
DeKalb Juvenile Courts  
Diabetes Association of Atlanta  
Empowerment Resource Center  
Georgia Campaign for Adolescent Power & Potential  
GA State University Foundation (Dental)  
Good Samaritan Health Center  
HEALing Community Center  
Latin American Association  
Metropolitan Counseling Services  
Mercy Care  
National CARES Mentoring Movement  
Odyssey Family Counseling  
Partnership Against Domestic Violence  
Physicians' Care Clinic  
Project Healthy Grandparents (GSU)  
Quality Living Services  
RAKSHA, Inc.  
Reach One, Each One (MSM)  
Ryan Cameron Foundation  
St. Jude's Recovery  
The Health Initiative  
United Way of Greater Atlanta  
VSNS, Inc.  
Wellspring  
Whitefoord, Inc.  
Wholistic Stress Control Institute



## FROM CEO LISA FLAGG

Each day that I come to work for the Fulton-DeKalb Hospital Authority (The FDHA) I'm guided by this quote from Martin Luther King:

"Of all the forms of inequality, injustice in health care is the most shocking and inhumane."

Everyday our small group of dedicated professionals work to bring equality and equity in healthcare to the citizens of our communities. Through our dedicated research platform, the Network of Care, we regularly drill down to the zip code level to understand the health status and disparities of communities, including the indigent, uninsured and underinsured.

As our organization continues to evolve from once only managing Grady Health System to now working directly with community health centers, neighborhood clinics and outreach organizations throughout Fulton and DeKalb counties, we are blessed to serve a community thirsting for knowledge. We are proud to connect with community members who care for their families, but also look out for the children that live next door and the senior down the street. They are among, the influencers who engage with the FDHA and then share impactful information with their network.

An increasing number of community members come to us to learn about their health status and what they could do to make improvements. To meet this need, we awarded over

\$500,000 to partner organizations, who were engaged in community initiatives. Our investment allowed these grassroots organizations to make a difference in the health outcomes for many communities.

While we focused on the current HIV/AIDS crises that is epidemic in Atlanta we also reached out to everyday citizens - moms and dads looking to manage teenage emotions, caregivers attempting to manage their stress while caring for family members, and citizens facing health challenges, to name a few concerns. A common theme we found was that mental healthcare is necessary to overall health.

The FDHA remains committed to meeting the unmet health needs of the Fulton County and DeKalb County residents and beyond so that future generations will have the benefit of healthier communities. We hope that you will join us on our continued journey to engage, educate and empower those we serve.

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//

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The Fulton-DeKalb  
Hospital Authority



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