

BIOGRAPHICAL DATA BOOK



Pinnacle Class 2021-1
12-16 April 2021

Pinnacle Fellows

Biographies



BIOGRAPHY



UNITED STATES AIR FORCE

LIEUTENANT GENERAL SAM C. BARRETT

Lt. Gen. Sam C. Barrett is the Director for Logistics, Joint Staff, the Pentagon, Arlington, Virginia. As the Director for Logistics, he integrates logistics planning and execution in support of global operations and assists the Chairman of the Joint Chiefs of Staff in fulfilling his responsibilities as the principal military advisor to the President and Secretary of Defense.

Lt. Gen. Barrett received his commission after graduating from the U.S. Air Force Academy in 1988 with a Bachelor of Science in General Studies. A command pilot with more than 4,400 hours in the C-141B, T-1A, KC-135R/T, C-40B, C-21, and C-17A, he has commanded at the squadron, wing and numbered Air Force levels. He also served as the Director of Operations, Strategic Deterrence, and Nuclear Integration at Headquarters Air Mobility Command, and the Director of the U.S. Central Command Deployment and Distribution Operations Center (CDDOC). Prior to his current assignment, Lt. Gen. Barrett was the Commander, Eighteenth Air Force, Scott Air Force Base, Illinois.

Lt. Gen. Barrett is a distinguished graduate with a Master of Operational Art and Science from the Air Command and Staff College, an outstanding graduate of the Air War College, and a distinguished graduate with a Master of National Security and Strategic Studies from the Naval War College.



EDUCATION

- 1988 Bachelor of Science, General Studies, U.S. Air Force Academy, Colo.
- 1994 Squadron Officer School, Maxwell Air Force Base, Ala.
- 1997 Master of Science, Aeronautical Science, with distinction, Embry-Riddle Aeronautical University, Fla.
- 2001 Master of Operational Art and Science, Distinguished Graduate, Air Command and Staff College, Maxwell AFB, Ala.
- 2005 Outstanding Graduate, Air War College, Montgomery, Ala. by correspondence
- 2007 Master of National Security and Strategic Studies, Distinguished Graduate, Naval War College, Newport, R.I.
- 2010 Air Force Enterprise Leadership Seminar, Darden School of Business, University of Virginia, Charlottesville
- 2012 Alan L. Freed Associates Enterprise Perspective Seminar, Capitol Hill Club, Washington, D.C.
- 2018 Joint Force Air Component Commander Course, Maxwell AFB, Ala.
- 2019 Senior Executives in National and International Security, Harvard Kennedy School, Cambridge, Mass.

ASSIGNMENTS

1. July 1988–July 1989, Student, Undergraduate Pilot Training, Columbus Air Force Base, Miss.
2. August 1989–October 1989, Student, C-141B Combat Crew Training, Altus AFB, Okla.
3. November 1989–December 1993, Strategic Airlift Pilot, Instructor Pilot, and Executive Officer, 20th Airlift Squadron, Charleston AFB, S.C.
4. January 1994–February 1994, Student, Squadron Officer School, Maxwell AFB, Ala.
5. March 1994–June 1994, Student, T-1A Pilot Instructor Training, Randolph AFB, Texas
6. July 1994–March 1996, T-1A Check Pilot, and Chief of Training, 86th Flight Training Squadron, Laughlin AFB,

Texas

7. April 1996–March 1998, T-1A Initial Cadre Instructor Pilot, Flight Examiner, Operations Group Standardizations/Evaluations, and Flight Commander, 48th Flying Training Squadron and 14th Operations Group, Columbus AFB, Miss.
8. March 1998–June 1998, Student, KC-135R Combat Crew Training, Altus AFB, Okla.
9. July 1998–June 2000, Aircraft Commander, Instructor Pilot, Flight Examiner, Readiness Flight Commander, and Assistant Operations Officer, KC-135R, 97th Air Refueling Squadron, Fairchild AFB, Wash.
10. July 2000–June 2001, Student, Air Command and Staff College, Maxwell AFB, Ala.
11. July 2001–June 2002, Special Actions Officer, Air Education and Training Command Command Action Group, Randolph AFB, Texas
12. June 2002–June 2003, Executive Officer to the Vice Commander, AETC, Randolph AFB, Texas
13. June 2003–May 2004, Operations Officer, 350th Air Refueling Squadron, McConnell AFB, Kan. 14. May 2004–March 2006, Commander, 350th Air Refueling Squadron, McConnell AFB, Kan.
15. March 2006–June 2006, Deputy Commander, 22nd Operations Group, McConnell AFB, Kan. 16. July 2006–June 2007, Student, U.S. Naval War College, Newport, R.I.
17. July 2007–June 2009, U.S. Transportation Command Liaison to North American Aerospace Defense and U.S. Northern Command, Peterson AFB, Colo.
18. July 2009–May 2010, Vice Commander, 15th Airlift Wing, Hickam AFB, Hawaii
19. May 2010–July 2012, Commander, 15th Wing, Joint Base Pearl Harbor-Hickam, Hawaii
20. July 2012–January 2014, Deputy Director of Operations, Headquarters Air Mobility Command, Scott AFB, Ill.
21. January 2014–January 2015, Director of U.S. Central Command Deployment and Distribution Operations Center, Camp Arifjan, Kuwait
22. February 2015–July 2017, Commander, Joint Enabling Capabilities Command, USTRANSCOM, Norfolk, Va.
23. August 2017–July 2018, Director of Operations, Strategic Deterrence and Nuclear Integration, Headquarters AMC, Scott AFB, Ill.
24. July 2018–August 2020, Commander, Eighteenth Air Force, Scott AFB, Ill.
25. August 2020 – present, Director for Logistics, Joint Staff, the Pentagon, Arlington, Va.

SUMMARY OF JOINT ASSIGNMENTS

1. June 2007–July 2009, U.S. Transportation Command Liaison to North American Aerospace Defense, and U.S. Northern Command, Peterson Air Force Base, Colo., as a colonel
2. January 2014–January 2015 Director of U.S. Central Command Deployment and Distribution Operations Center, Camp Arifjan, Kuwait, as a brigadier general
3. February 2015–July 2017, Commander, Joint Enabling Capabilities Command, USTRANSCOM, Norfolk, Va., as a brigadier general
4. August 2020–present, Director for Logistics, Joint Staff, the Pentagon, Arlington, Va., as a lieutenant general

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 4,400

Aircraft flown: T-37, T-38, C-141B, T-1A, KC-135R/T, C-21, C-40B, and C-17A

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal

Defense Superior Service Medal with two oak leaf clusters

Legion of Merit with oak leaf cluster

Meritorious Service Medal with three oak leaf clusters

Air Medal

Aerial Achievement Medal with two oak leaf clusters

Air Force Commendation Medal with oak leaf cluster

Meritorious Unit Award

Air Force Outstanding Unit Award with four oak leaf clusters

Air Force Organizational Excellence Award

Combat Readiness Medal

National Defense Service Medal with device

Armed Forces Expeditionary Medal

Southwest Asia Service Medal with device

Global War on Terrorism Expeditionary Medal

Global War on Terrorism Service Medal

Nuclear Deterrence Operations Service Medal

Kuwait Liberation Medal (Saudi Arabia)

Kuwait Liberation Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 1, 1988

First Lieutenant June 1, 1990

Captain June 1, 1992

Major Oct. 1, 1999

Lieutenant Colonel March 1, 2003

Colonel Sept. 1, 2007

Brigadier General Nov. 2, 2013

Major General Sept. 2, 2017

Lieutenant General Sept. 4, 2020

(Current as of September 2020)

Vice Admiral Lisa Franchetti

Director for Strategy, Plans, and Policy (J-5), Joint Staff



Vice Adm. Lisa Franchetti is a native of Rochester, New York. She received her commission in 1985 through the Naval Reserve Officer Training Corps Program at Northwestern University, where she received a Bachelor of Science in Journalism. She also attended the Naval War College and holds a master's in organizational management from the University of Phoenix.

Her operational tours include auxiliaries officer and first division officer on USS Shenandoah (AD 44); navigator and jumboization coordinator on USS Monongahela (AO 178); operations officer on USS Moosbrugger (DD 980); combat systems officer and chief staff officer for Destroyer Squadron (DESRON) 2; executive officer of USS Stout (DDG 55); and assistant surface operations officer on USS George Washington Strike Group. She commanded USS Ross (DDG 71) and DESRON-21, embarked on USS John C. Stennis (CVN 74). She also served as commander of Pacific Partnership 2010, embarked on USNS Mercy (T-AH 19).

Ashore, Franchetti's assignments include commander, Naval Reserve Center Central Point, Oregon; aide to the vice chief of naval operations; protocol officer for the Commander, U.S. Atlantic Fleet; 4th Battalion officer at the U.S. Naval Academy; division chief, Joint Concept Development and Experimentation, on the Joint Staff, J7; deputy director of International Engagement and executive assistant to N3/N5 on the Navy staff; and military assistant to the Secretary of the Navy.

Her flag assignments include commander, U.S. Naval Forces Korea; commander Carrier Strike Group 9; commander, Carrier Strike Group 15; and chief of staff, Joint Staff, J-5, Strategy, Plans and Policy, Commander, U.S. 6th Fleet, Naval Striking and Support Forces NATO; deputy commander, U.S. Naval Forces Europe; deputy commander U.S. Naval Forces Africa; Joint Force Maritime Component Commander; and Deputy Chief of Naval Operations for Warfighting Development, N7. VADM Franchetti assumed duties as Director for Strategy, Plans and Policy (J-5), Joint Staff in October of 2020.

Her personal awards include the Distinguished Service Medal, Defense Superior Service Medal (two awards), Legion of Merit (five awards), Meritorious Service Medal (five awards), Navy and Marine Corps Commendation Medal (four awards), and the Navy and Marine Corps Achievement Medal (two awards).

Lieutenant General Randy A. George



Lieutenant General Randy George hails from Alden, Iowa and was commissioned an infantry officer in 1988. His initial assignment was with 101st Airborne Division at Fort Campbell, KY where he served as a platoon leader, company executive officer (Desert Shield/Storm), scout platoon leader (3d Battalion, 327th Infantry), aide-de-camp and battalion S3-Air (3d Battalion, 187th Infantry).

Following the Armored Advance course at Fort Knox, KY, LTG George served in 3d Brigade, 4th Infantry Division at Fort Carson, CO as an assistant Brigade S3, commanded Charlie Company and Headquarters and Headquarters Company in 1st Battalion, 8th Infantry. LTG George attended Command and General Staff College (CGSC) at Fort Leavenworth, KS. Following CGSC, LTG George served as the Battalion Executive Officer for 2d Battalion,

503 Infantry and Brigade Executive Officer for 173d Airborne Brigade in Vicenza, Italy.

During Operation Iraq Freedom, LTG George served as the Deputy Brigade Commander for 173d Airborne in Kirkuk, Iraq (2003-2004). He then served as the commander for the 1st Battalion, 187th Infantry “Leader Rakkasans” in Bayji (2005-2006), Iraq and as a member of the Multi-National Commander-Iraq Initiatives group in Bagdad, Iraq (2007).

During Operation Enduring Freedom, LTG George served as the Commander of 4th Infantry Brigade Combat Team, 4th Infantry Division (2009-2010).

After Brigade Command, LTG George served as a fellow at the Council on Foreign Relations in New York City, NY, then as the Chief of Plans in Pakistan-Afghanistan Coordination Cell on the Joint Staff followed by an assignment as an Executive Officer for the Vice Chief of Staff of the Army and CENTCOM Commander at MacDill Air Force Base, FL.

LTG George served as the Deputy Commanding General (Maneuver) for 4th Infantry Division at Fort Carson, CO before assuming his duties as the Director, Force Management, Office of the Deputy Chief of Staff, G-3/5/7 United States Army, Washington DC and then later as the Deputy Director for Regional Operations and Global Force Management (J-35), the Joint Staff. LTG George assumed command of 4th Infantry Division in August 2017. During that time he deployed to Afghanistan where he served for 9 months as the Deputy Chief of Staff – Operations of Operation Resolute Support – Afghanistan.

LTG George earned a Bachelor of Science Degree from U.S. Military Academy, a Master’s Degree in Economics from Colorado School of Mines, and a Master’s in International Security Studies from the Naval War College. He and Patty, his wife of 31 years, have two children: Grant and Andrea (Andie).



BIOGRAPHY

UNITED STATES AIR FORCE



LIEUTENANT GENERAL JAMES B. HECKER

Lt. Gen. James B. Hecker is Commander and President, Air University, Maxwell Air Force Base, Alabama. He provides full-spectrum education, research and outreach at every level through professional military education, professional continuing education and academic degree granting. He leads the intellectual and leadership center of the U.S. Air Force, graduating more than 50,000 residents and 120,000 non-resident officers, enlisted and civilian personnel each year. Additionally, he is responsible for officer commissioning through Officer Training School and the Reserve Officer Training Corps.



Lt. Gen. Hecker was commissioned in the Air Force in 1989 after graduating from the U.S. Air Force Academy. He was both a graduate and instructor at the U.S. Air Force Weapons Instructor Course. He has commanded at the squadron, group, wing and numbered Air Force levels. The general last served as Vice Director of Operations, Joint Staff, the Pentagon, Arlington, Virginia.

Lt. Gen. Hecker is a command pilot with more than 3,500 hours flying various aircraft including the F-15C Eagle, F-22 Raptor, MQ-1B Predator, HH-60 Pave Hawk, C-208 Caravan and the T-38C Talon. He has flown combat missions in operations Southern Watch, Allied Force, Resolute Support and Freedom's Sentinel.

EDUCATION

- 1989 Bachelor of Science, U.S. Air Force Academy, Colorado Springs, Colo.
- 1995 Squadron Officer School, Maxwell Air Force Base, Ala.
- 1996 U.S. Air Force F-15C Weapons Instructor Course, Nellis AFB, Nev.
- 1999 Master of Science, Aeronautical Sciences, Embry-Riddle Aeronautical University, Daytona Beach, Fla.
- 2002 Congressional Legislative Fellow, Washington, D.C.
- 2007 Air War College, Maxwell AFB, Ala.
- 2007 Master of Science, Strategic Studies, Air War College, Maxwell AFB, Ala.
- 2009 National Security Studies Program, Elliott School of International Affairs, The George Washington University, Washington, D.C.
- 2010 Leadership Enhancement and Development Program, Goldsboro, N.C.
- 2014 Joint Maritime Component Commander Course, Newport, R.I.
- 2016 Joint Flag Officer Warfighting Course, Maxwell AFB, Ala.
- 2017 Joint Force Air Component Commander Course, Maxwell AFB, Ala.

2017 Combined and Joint Force Land Component Commander Course, U.S. Army War College, Carlisle, Pa.

2019 Advanced Senior Leader Development Seminar, Warrenton, Va.

ASSIGNMENTS

1. October 1989–November 1990, Student, undergraduate pilot training, Sheppard Air Force Base, Texas
2. January 1991–March 1991, Student, AT-38 lead-in fighter training, Holloman AFB, N.M.
3. March 1991–August 1991, Student, F-15 replacement training, Tyndall AFB, Fla.
4. August 1991–May 1992, F-15C Pilot 8th and 9th Tactical Fighter Squadrons, Holloman AFB, N.M.
5. June 1992–December 1995, Instructor Pilot, Flight Examiner and Chief, F-15C Standard Evaluation, Mountain Home AFB, Idaho
6. January 1996–June 1996, Student, F-15C Weapons Instructor Course, Nellis AFB, Nev.
7. July 1996–August 1998, Weapons Officer, 44th Fighter Squadron, Kadena Air Base, Japan
8. September 1998–July 2000, Instructor Pilot, F-15C Weapons Instructor Course, Nellis AFB, Nev.
9. August 2000–September 2001, Senate Liaison Officer, Office of Legislative Liaison, Secretary of the Air Force, Arlington, Va.
10. October 2001–October 2002, Capitol Hill Fellowship Program, Georgetown University, Washington, D.C.
11. November 2002–June 2003, Assistant Director of Operations, 94th Fighter Squadron, Langley AFB, Va.
12. July 2003–September 2004, Director of Operations, 27th Fighter Squadron, Langley AFB, Va.
13. October 2004–May 2006, Commander, 27th Fighter Squadron, Langley AFB, Va.
14. July 2006–May 2007, Student, Air War College, Maxwell AFB, Ala.
15. July 2007–July 2009, Commander, 3rd Operations Group, Elmendorf AFB, Alaska
16. July 2009–June 2011, Director of Operations, Operations Directorate, U.S. Forces Japan, Yokota AB, Japan
17. June 2011–May 2013, Commander, 432nd Wing, 432nd Air Expeditionary Wing, Creech AFB, Nev.
18. May 2013–April 2015, Commander, 18th Wing, Kadena AB, Japan
19. April 2015–June 2015, Director of Plans, Programs, and Requirements, headquarters Air Combat Command, Joint Base Langley-Eustis, Va.
20. June 2015–March 2017, Commander, 19th Air Force, JB San Antonio-Randolph, Texas
21. April 2017–May 2018, Commander, 9th Air and Space Expeditionary Task Force-Afghanistan, and Commander, NATO Air Command-Afghanistan; Director, Air Forces Central Air Component Coordination Element for U.S. Forces-Afghanistan and NATO's Operation Resolute Support and Deputy Commander-Air for U.S. Forces Afghanistan
22. July 2018–October 2019, Vice Director of Operations, Joint Staff, the Pentagon, Arlington, Va.
23. November 2019–present, Commander and President, Air University, Air Education and Training Command, Maxwell AFB, Ala.

SUMMARY OF JOINT ASSIGNMENTS

1. July 2009–June 2011, Director of Operations, Operations Directorate, U.S. Forces Japan, Yokota Air Base, Japan, as a colonel
2. April 2017–May 2018, Commander, 9th Air and Space Expeditionary Task Force-Afghanistan; Commander, NATO Air Command-Afghanistan; Director, U.S. Air Forces Central Command Air Component Coordination Element for U.S. Forces-Afghanistan and NATO's Operation Resolute Support; and Deputy Commander-Air for U.S. Forces Afghanistan, as a major general
3. July 2018–October 2019 Vice Director of Operations, Joint Staff, the Pentagon, Arlington, Va., as a major general

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal
 Defense Superior Service Medal with two oak leaf clusters
 Legion of Merit with two oak leaf clusters
 Meritorious Service Medal with four oak leaf clusters
 Air Medal with two oak leaf clusters and combat "C" device
 Aerial Achievement Medal with three oak leaf clusters
 Air Force Achievement Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 31, 1989
First Lieutenant May 31, 1991
Captain May 31, 1993
Major July 1, 1999
Lieutenant Colonel March 1, 2002
Colonel Jan. 1, 2007
Brigadier General Aug. 2, 2013
Major General May 3, 2016
Lieutenant General Nov 22, 2019

(Current as of November 2019)



Vice Admiral Jeffrey Hughes

**Deputy Chief of Naval Operations for Warfighting Development, N7,
Office of the Chief of Naval Operations**



Vice Adm. Jeff Hughes is a native of Pittsburgh, Pennsylvania and a 1988 graduate of Duke University with a Bachelor of Science in Mechanical Engineering. He graduated with distinction from the Naval War College in 2008 receiving a Master of Arts in National Security and Strategic Studies.

He was designated a naval aviator in September 1989 and has flown MH-60R and SH-60B Seahawk helicopters throughout his career.

Hughes' operational assignments include initial squadron and detachment officer-in-charge/department head tours with the Swamp Foxes of Helicopter Anti-Submarine Squadron Light (HSL) 44 where he deployed on USS Carr (FFG 52), USS Elrod (FFG 55) and USS John Hancock (DD 981), supporting Strike Group deployments with the USS

America (CV-66) and USS John F. Kennedy (CV 67). He was named HSL-44 Pilot of the Year and was the co-recipient of the Commanding Officer's Helmsman Award for calendar year (CY) 1993. He served as the flag lieutenant to Commander, Carrier Group 4, where he embarked all six East Coast aircraft carriers supporting six intermediate and advanced phase strike group underway training (C2X/JTFEX) periods. He served as the executive officer and 14th commanding officer of the Fighting Vipers of HSL-48. He was the Helicopter Maritime Strike Wing (HSM), U.S. Atlantic Fleet recipient of the Navy and Marine Association peer-selected leadership award for CY 2007. Additionally, he served as commander, Helicopter Maritime Strike Wing, U.S. Pacific Fleet during a period of significant transition and growth in the HSM community. His shore staff assignments include: Navy Space Command Detachment Alfa officer-in-charge; assistant aviation captain detailer and HSL/HS Placement officer in Navy Personnel Command (PERS 43); division chief for Africa in the Strategic Plans and Policy Directorate (J5) of the Joint Staff; and executive assistant

to the Director, Air Warfare (OPNAV N98).

As a flag officer, Hughes has served as commander, Navy Recruiting Command; commander, Expeditionary Strike Group (ESG) 2; and most recently as deputy chief of Naval Personnel/commander, Navy Personnel Command. While at ESG 2, he was the commander, Task Force (CTF) 189 where he served as the joint force maritime component commander (forward) leading 4,500 Sailors and Marines conducting disaster relief operations in the U.S. Virgin Islands and Puerto Rico following hurricanes IRMA and MARIA.

His decorations include the Navy Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit (four awards), and various other personal, unit, service and campaign awards. He is proud to have served on teams that received numerous unit commendations and Battle Efficiency awards.

Hughes began serving as the deputy chief of Naval Operations for Warfighting Development (N7) in January 2021.

LTG Daniel L. Karbler
Commanding General
USASMDC

Lieutenant General Daniel L. Karbler assumed command of the U.S. Army Space and Missile Defense Command and Joint Functional Component Command for Integrated Missile Defense on Dec. 6, 2019.

LTG Karbler most recently served as the chief of staff, U.S. Strategic Command, Offutt Air Force Base, Nebraska. He was the principal adviser to the USSTRATCOM commander and deputy commander, and directed the activities of the command staff by developing and implementing policies and procedures in support of the command's missions. He chaired numerous boards, oversaw the command's corporate process and served as the director of the commander's staff.

LTG Karbler also served as the commanding general of the U.S. Army Test and Evaluation Command. Prior to that, he served as the director, Joint and Integration, Army G-8 at the Pentagon.

LTG Karbler has held multiple leadership positions, from platoon leader to installation chief of staff and school commandant. He has commanded both B Battery and D Battery in the 5th Battalion, 7th Air Defense Artillery Regiment, 32nd Army Air and Missile Defense Command while assigned to U.S. Army Europe. He also commanded 3rd Battalion, 43rd Air Defense Artillery Regiment, 32nd AAMDC at Fort Bliss, Texas; the 31st Air Defense Artillery Brigade, 32nd AAMDC at Fort Sill, Oklahoma; and the 94th AAMDC at Fort Shafter, Hawaii.

LTG Karbler earned his Bachelor of Science in 1987 from the United States Military Academy at West Point where he was commissioned as a second lieutenant in the Air Defense Artillery branch. He also holds a Master of Business Arts from Benedictine College in Atchison, Kansas, and a Master of Arts in strategic studies from the National War College. His military education includes the Air Defense Artillery Officer Basic and Advanced Courses, the Command and General Staff College and the National War College.

His awards include the Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit, Bronze Star, Defense Meritorious Service Medal, and the Israeli Air Force Combat Operations Badge.



December 2019





Vice Admiral Michael F. McAllister
Deputy Commandant for Mission Support
(DCMS)
U. S. Coast Guard



Vice Admiral Michael F. McAllister assumed the duties of Deputy Commandant for Mission Support at U.S. Coast Guard Headquarters in Washington, D.C. on May 25th 2018. As Deputy Commandant for Mission Support, Vice Admiral McAllister leads the 17,000-person organization that delivers the systems and people that enable the U.S. Coast Guard to efficiently and effectively perform its operational missions. He is responsible for all facets of support for the Coast Guard's diverse mission set through oversight of human capital, lifecycle engineering and logistics, acquisitions, information technology and security.

Previously, Vice Admiral McAllister served as Commander, Seventeenth Coast Guard District, where he was responsible for Coast Guard operations throughout Alaska, the North Pacific Ocean, Arctic Ocean and Bering Sea.



Vice Admiral McAllister also served as the Deputy Director of Operations for Headquarters United States Northern Command where he was responsible for homeland defense and defense support of civil authorities for North America, and theater security cooperation with Mexico and the Bahamas.

He has served in a variety of operational assignments, both afloat and ashore. He served as a Deck Watch Officer aboard the USCGC STEADFAST, St. Petersburg, Florida, and as Commanding Officer of USCGC POINT STEELE, Fort Myers Beach, Florida and USCGC KEY LARGO, Savannah, Georgia. From 2000 to 2003, Admiral McAllister served as Chief, Response Division at Coast Guard Activities New York where he led maritime response and security operations following the terrorist attacks of September 11, 2001 in New York City. He also served as Commander of Coast Guard Sector Charleston, South Carolina where he prototyped the Department of Homeland Security's successful Interagency Operations Center Program.

His staff assignments include duty as a Construction Project Manager at Facilities Design and Construction Center Pacific in Seattle, Washington and as Executive Officer of Civil Engineering Unit Miami, Florida. He served as a program reviewer in the Office of Programs and Budget at Coast Guard Headquarters in Washington, DC, and the Officer Assignments Branch Chief at the Coast Guard Personnel Command, Arlington, Virginia. He was also the Executive Assistant to the Vice Commandant of the Coast Guard, the Executive Director for the Deputy Commandant for Mission Support, and the Director of Coast Guard Enterprise Strategic Management and Doctrine.

Vice Admiral McAllister attended the United States Coast Guard Academy, graduating in 1986 with a Bachelor of Science Degree in Civil Engineering. In 1991, he was awarded a Master of Science Degree in Civil Engineering from the University of Illinois at Champaign-Urbana. In 2004, he received a Masters of Business Administration from the Massachusetts Institute of Technology as a member of the Sloan Fellows Program. His personal awards include the Defense Superior Service Medal, Legion of Merit (five awards), the Meritorious Service Medal (five awards), the Coast Guard Commendation Medal (three awards), the DOT 9/11 Medal, as well as numerous other personal, unit and Service awards. He is a registered Professional Engineer in the state of Washington.



BIOGRAPHY

UNITED STATES SPACE FORCE



LIEUTENANT GENERAL JOHN E. SHAW

Lt. Gen. John E. Shaw is the Deputy Commander, U.S. Space Command. U.S. Space Command is the Unified Combatant Command responsible for conducting operations in, from, and to space to deter conflict, and if necessary, defeat aggression, deliver space combat power for the Joint/Combined force, and defend U.S. vital interests with allies and partners.

Lt. Gen. Shaw entered the Air Force in 1990 as a distinguished graduate of the U.S. Air Force Academy with a degree in astronautical engineering and a minor in Russian language. He has served in a variety of air and space operations and staff positions, including operations tours in the 50th Space Wing, the National Reconnaissance Office, the 32nd Air Operations Group and the Space Warfare Center. His operational commands have included the 4th Space Operations Squadron, the 50th Operations Group and the 21st Space Wing. He also served at U.S. Strategic Command as Director of the Commander's Action Group and as Deputy Director for Operations, and in the Pentagon as an Air Force intern, as Deputy Chief of Space Strategy and Integration, a speechwriter and as a senior space policy advisor.



Prior to his current position, Lt. Gen. Shaw was dual hatted as the Commander, Combined Forces Space Component Command, U.S. Space Command, and Deputy Commander, Space Operations Command, U.S. Space Force, Vandenberg AFB, California. He also served as the Deputy Commander of Air Force Space Command, United States Air Force.

EDUCATION

1990 Bachelor of Science, Astronautical Engineering, minor, Russian Language, U.S. Air Force Academy, Colorado Springs, Colo.

1991 Master of Science, Aeronautics and Astronautics, University of Washington, Seattle

1995 Squadron Officer School, Maxwell Air Force Base, Ala.

1998 Master of Arts, Organizational Management, The George Washington University, Washington, D.C.

2004 Master of Arts, Military Operational Arts and Sciences, Air Command and Staff College, Maxwell AFB, Ala.

2008 Master of Science, National Security Strategy, National War College, Fort Lesley J. McNair, Washington, D.C.

2010 Senior Executive Fellow, Harvard Kennedy School, Cambridge, Mass.

ASSIGNMENTS

1. August 1990–August 1991, Student, University of Washington, Seattle

2. September 1991–September 1994, Deputy Crew Commander and Spacecraft Systems Engineer, 1st Space Operations Squadron, Falcon Air Force Base, Colo.

3. October 1994–July 1996, Flight Commander and Chief of Mission Analysis, Mission Control Complex IX, Operating Division 4, Onizuka Air Station, Calif.

4. August 1996–May 1998, Air Force Intern, Office of the Deputy Under Secretary of Defense for Space, and Office of the Assistant Secretary of the Air Force for Acquisition, the Pentagon, Arlington, Va.

5. June 1998–December 1999, Chief, Special Information Warfare Plans, 32nd Air Operations Group, Headquarters U.S. Air Forces in Europe, Ramstein Air Base, Germany

6. April 1999–June 1999 (Deployed), Chief, Special Technical Operations, Joint Task Force Noble Anvil, Operation Allied Force, Headquarters NATO Armed Forces South, Naples

7. January 2000–March 2001, Executive Officer, Director of Aerospace Operations, Headquarters U.S. Air Forces in Europe, Ramstein AB, Germany

8. April 2001–March 2002, Deputy Chief, Strategy Branch, Directorate for Space Operations and Integration,

Headquarters Air Force, the Pentagon, Arlington, Va.

9. April 2002–July 2003, Speechwriter, Secretary of the Air Force & Chief of Staff of the Air Force Executive Action Group, Headquarters Air Force, the Pentagon, Arlington, Va.

10. August 2003–May 2004, Student, Air Command and Staff College, Maxwell AFB, Ala.

11. June 2004–May 2005, Operations Officer, 25th Space Control Tactics Squadron, Space Warfare Center, Schriever AFB, Colo.

12. June 2005–June 2007, Commander, 4th Space Operations Squadron, Schriever AFB, Colo.

13. July 2007–June 2008, Student, National War College, Fort Lesley J. McNair, Washington, D.C.

14. July 2008–June 2010, Director, Commander's Action Group, U.S. Strategic Command, Offutt AFB, Neb.

15. July 2010–July 2012, Commander, 50th Operations Group, Schriever AFB, Colo.

16. August 2012–July 2013, Senior Policy Advisor, Office of the Deputy Assistant Secretary of Defense (Space Policy); Office of the Under Secretary of Defense for Policy, the Pentagon, Arlington, Va.

17. July 2013–June 2015, Commander, 21st Space Wing, Peterson AFB, Colo.

18. June 2015–June 2017, Deputy Director, Global Operations Directorate, U.S. Strategic Command, Offutt AFB, Neb.

19. June 2017–August 2018, Director of Strategic Plans, Programs, Requirements and Analysis, Headquarters Air Force Space Command, Peterson AFB, Colo.

20. August 2018–November 2019, Deputy Commander, Air Force Space Command, Peterson AFB, Colo.

21. November 2019–December 2019, Commander, Combined Force Space Component Command, U.S. Space Command; and Commander, 14th Air Force, Air Force Space Command, Vandenberg AFB, Calif.

22. December 2019–October 2020, Commander, Combined Force Space Component Command, U.S. Space Command, and Commander, Space Operations Command, U.S. Space Force, Vandenberg AFB, Calif.

23. October 2020–November 2020, Commander, Combined Force Space Component Command, U.S. Space Command, and Deputy Commander, Space Operations Command, U.S. Space Force, Vandenberg AFB, Calif.

24. November 2020–Present, Deputy Commander, U.S. Space Command, Peterson AFB, Colo.

SUMMARY OF JOINT ASSIGNMENTS

1. April 1999–June 1999 (Deployed), Chief, Special Technical Operations, Joint Task Force Noble Anvil, Operation Allied Force, Headquarters NATO Armed Forces South, Naples, as a captain

2. July 2008–June 2010, Director, Commander's Action Group, U.S. Strategic Command, Offutt Air Force Base, Neb., as a colonel

3. August 2012–July 2013, Senior Policy Advisor, Office of the Deputy Assistant Secretary of Defense (Space Policy); Office of the Under Secretary of Defense for Policy, the Pentagon, Arlington, Va., as a colonel

4. June 2015–June 2017, Deputy Director, Global Operations Directorate, U.S. Strategic Command, Offutt AFB, Neb., as a brigadier general

5. November 2019–November 2020, Commander, Combined Force Space Component Command, U.S. Space Command, Vandenberg AFB, Calif., as a major general

6. November 2020–Present, Deputy Commander, U. S. Space Command, Peterson AFB, Colo., as a lieutenant general.

MAJOR AWARDS AND DECORATIONS

Distinguished Service Medal

Defense Superior Service Medal with oak leaf cluster

Legion of Merit with oak leaf cluster

Kosovo Campaign Ribbon with campaign service star

OTHER ACHIEVEMENTS

General Jerome O'Malley Distinguished Space Leadership Award

Associate Fellow, American Institute of Aeronautics and Astronautics

National Reconnaissance Office Gold Medal

National Finalist, White House Fellow Program

Royal Air Force Historical Society & U.S. Air Force Historical Foundation "Two Air Forces" Award for Writing (1998)

SELECTED PUBLICATIONS

"Guarding the High Ocean: Towards a New National-Security Space Strategy through an Analysis of U.S. Maritime Strategy," Air & Space Power Journal (Maxwell Air Force Base, Ala., Spring 2009)

"On Cossacks, Subs, and SAMs: Defeating Challenges to U.S. Space Superiority," High Frontier Journal (Peterson AFB, Colo., Winter 2005)

Whither Space Power? Forging a Strategy for the New Century, with Brig. Gen. Simon P. Worden; (Monograph, Maxwell AFB, Ala.: Air University Press, 2002)

"The Influence of Space Power Upon History: 1944-1998," Air Power History Journal (Lexington, Va.: Air Force Historical Foundation, Winter 1999)

Optimal Control Designs for an Inverted Cart-Pendulum Array, Formal Thesis; University of Washington, Seattle, 1991

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 30, 1990

First Lieutenant May 30, 1992

Captain May 30, 1994

Major May 1, 2001

Lieutenant Colonel May 1, 2005

Colonel Oct. 1, 2008

Brigadier General June 5, 2015

Major General Aug. 17, 2018

Lieutenant General Nov. 23, 2020

(Current as of Dec 2020)

Lieutenant General Robert J. Skinner, USAF
Director, Defense Information Systems Agency
Commander, Joint Force Headquarters-DOD Information Network

Lt Gen Robert J. Skinner is the Director of the Defense Information Systems Agency and the Commander of the Joint Force Headquarters-Department of Defense Information Network.

As Director of the Defense Information Systems Agency, Lt. Gen. Skinner manages a global network and leads nearly 19,000 service members, civilians and contractors who plan, develop, deliver and operate joint, interoperable command and control capabilities and defend an enterprise infrastructure in more than 42 countries. This mission directly supports the President, Secretary of Defense, Joint Chiefs of Staff, combatant commanders, U.S. Department of Defense components, and other mission partners across the spectrum of, competition, combat and combat support operations.



As Commander of Joint Force Headquarters-Department of Defense Information Network, he is charged with leading unified action across DoD to secure, operate and defend the DoDIN. He leads the establishment of DoDIN priorities and directs threat-informed actions through formal planning and future operational initiatives, as well as the command and control of daily unified network operations, cyber security actions and defensive operations on the DoDIN.

He was commissioned through Officer Training School (second honor graduate) in 1989. He has served in various tactical and fixed communications assignments, plans, policy and resource staff work. He has commanded at the squadron, group, wing and Numbered Air Force (NAF) levels and served on the staffs at a NAF, major command headquarters, Headquarters Air Force and the Joint Staff. Prior to assuming his current position, he was the director of Command, Control, Communications and Cyber at U.S. Indo-Pacific Command on Camp H.M. Smith, Hawaii.

He earned a bachelor's degree in computer science (summa cum laude) from Park College in Parkville, Missouri, and a master's degree in computer science with honors from Oklahoma City University in Oklahoma City, Oklahoma.

His awards and decorations include the Defense Superior Service Medal with oak leaf cluster, Legion of Merit with oak leaf cluster, Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal with four oak leaf clusters, Navy Commendation Medal and Air Force Achievement Medal with oak leaf cluster.

(February 2021)



Rear Admiral Karl Thomas

Assistant Deputy Chief of Naval Operations for Operations, Plans, and Strategy, N3/N5B, Office of the Chief of Naval Operations



Rear Adm. Karl Thomas is a native of Northern Virginia. He received his commission through Naval Reserve Officer Training Corps at Rensselaer Polytechnic Institute in 1986 with a degree in Management Systems. He earned a Master of Science in Information Technology from Naval Postgraduate School in Monterey, California.

Following initial training in the airborne early warning (AEW) aircraft, E-2C Hawkeye, Thomas served in Carrier Airborne Early Warning Squadron (VAW) 114 where he made two deployments onboard USS Carl Vinson (CVN 70), as well as two counter-narcotic detachments to Panama. Thomas also served as navigator onboard USS New Orleans (LPH 11) and USS Essex (LHD 2). He served an aviation

department head tour with VAW-117, and once again deployed on USS Carl Vinson in 1999 participating in Operation Desert Fox.

Thomas was executive officer and commanding officer of VAW-117 during Operation Iraqi Freedom. After graduating from nuclear power school, Thomas served as executive officer of both USS Dwight D. Eisenhower (CVN 69) and USS George Washington (CVN 73), delivering the first permanently forward deployed nuclear aircraft carrier to Japan. In 2009, he commanded the U.S. 6th Fleet Command Ship, USS Mount Whitney (LCC 20), and completed numerous joint exercises in the Mediterranean, North Atlantic and Baltic Sea. He assumed command of USS Abraham Lincoln from September of 2012 to August 2014 for refueling complex overhaul (RCOH). He reported to Carl Vinson as the commanding officer in September 2014 where he completed his fourth deployment on the Carl Vinson in support of Operation Inherent Resolve. He most recently served as commander, Task Force SEVEN ZERO/commander, Carrier Strike Group FIVE deploying on USS Ronald Reagan (CVN 76) out of Yokosuka, Japan.

Shore duty assignments include VAW-110 as a fleet replacement instructor, and flag aide for both

Commander, Fighter Airborne Early Warning Wing Pacific and the director of Naval Reactors. He served in the Office of the Under Secretary of Defense for Acquisition, Technology and Logistics (OUSD AT&L) (Unmanned Warfare) and coordinated the OUSD AT&L Unmanned Air Systems Task Force. He served as the executive assistant to the Director, Air Warfare (N98), and served as director, 21st Century Sailor Office (N17).

Thomas assumed the duties as assistant deputy chief of naval operations for Operations, Plans, and Strategy, N3/5B in October 2019.

SENIOR FELLOWS



BIO

John M. Paxton, Jr.

General, United States Marine Corps, Retired



General Paxton retired from active duty on 30 Sep 2016 after 42 years of continuous active service. He was promoted to General and assumed duties as the 33d Assistant Commandant of the Marine Corps on December 15, 2012. A native of Pennsylvania, he graduated from Cornell University with a Bachelor and Master of Science in Civil Engineering and was commissioned through Officer Candidate School in 1974.

General Paxton's assignments in the operating forces included Rifle and Weapons Platoon Commander and Company Executive Officer, Co. B, 1st Battalion, 3d Marines; Training Officer, 4th Marine Regiment; Executive Officer, Co. G, 2d Battalion, 4th Marines; Company Commander, Co. L and Operations Officer, 3d Battalion, 5th Marines; GCE Operations Officer, II MEF, and Assistant Chief of Staff, G-3, 1st Marine Division. He commanded the 1st Battalion, 8th Marines in support of operations in Bosnia and Somalia with 22nd Marine Expeditionary Unit and later the 1st Marine Regiment.

Other assignments include Company Commander, Co. B, Marine Barracks Washington and Commanding Officer of Marine Corps Recruiting Station, New York. He served as a Plans Division Officer, Plans, Policies and Operations, HQMC; as Executive Assistant to the Undersecretary of the Navy; and as Amphibious Operations Officer/Crisis Action Team Executive Officer, Combined Forces Command, Republic of Korea.

As a general officer, he served as the Director, Programs Division, Programs and Resources, HQMC; the Commanding General of Marine Corps Recruit Depot San Diego/Western Recruiting Region; Commanding General, 1st Marine Division; Chief of Staff, Multi-National Forces – Iraq; Director for Operations, J-3, The Joint Staff; and Commanding General, II Marine Expeditionary Force and Commander Marine Forces Africa. He also served as Commander, Marine Corps Forces Command; Commanding General, Fleet Marine Force Atlantic; and Commander, Marine Forces Europe.

General Paxton is a graduate of the U.S. Army Infantry Officer Advanced Course and Marine Corps Command and Staff College. He has also served as a Commandant's Fellow at the Brookings Institute as well as at the Council on Foreign Relations.

General Lori J. Robinson

General Lori J. Robinson retired from the Air Force in July 2018 following a 36-year military career, including Commander of North American Aerospace Defense Command (NORAD) and US Northern Command (NORTHCOM). In those positions she commanded 1,600 Soldiers, Sailors, Airmen, Marines, Coast Guardsmen and civilians from the United States and Canada. Working with the Governors of all 50 states and their Adjutants General, she was responsible for coordinating the activities of 300,000 National Guard forces that could be tasked for response to natural disasters or internal defense of the United States. Reporting directly to the President of the United States and the Prime Minister of Canada, she was responsible for early warning and engagement of air and space threats to the United States and Canada, including the ballistic missile threats from North Korea.



Prior to her command of NORAD/NORTHCOM, she was the Commander, United States Air Forces Pacific, responsible for 45,000 Airmen to deliver combat air power throughout the Pacific Theater. She exerted direct global influence representing the Chief of Staff of the Air Force in meetings with heads of state, political and military leaders throughout the Pacific.

General Robinson served in many other senior leadership positions including: Director of Joint Capabilities Development (J-8) reporting to the Chairman of the Joint Chiefs of Staff and Director of Air Force Legislative Liaison on Capitol Hill reporting directly to the Secretary of the Air Force, responsible for budget issues and coordination with political leadership in the House and Senate. Earlier in her career she commanded the Air Force's only Airborne Warning and Control Wing (AWACS) including command of combat units engaged in the Middle East. General Robinson's entire career demonstrates remarkable achievements at the highest levels of war fighting operation, diplomatic engagement and political coordination.

General Robinson has earned two Masters degrees, served in a fellowship at the Brookings Institution, and completed the Senior Executive Fellows program at Harvard. General Robinson continues to serve as a role model and mentor to career-minded men and women who seek to balance the demands of career with personal and family responsibilities. She is married to Major General (Ret) David A. Robinson. They reside in St. Pete Beach, FL.



Locklear, Samuel J. "Sam"



ADM, USN (Ret)



Admiral Locklear started as a Capstone, Keystone, Pinnacle Senior Fellow in 2019.

He is President of SJL Global Insights LLC, a global consulting firm specializing in a wide range of security and defense issues and initiatives. Today he serves on the Board of Directors of the Fluor Corporation, Halo Maritime Defense Systems, Inc., the National Committee on U.S. China Relations, is a Senior Advisor to the Center for Climate and Security and New York University's Center for Global Affairs, is a Senior Fellow at Johns Hopkins Applied Physics Laboratory, and is the Chairman of the Board of Trustees United States Naval Academy Alumni Association. He also occasionally consults for HII, Raytheon IDS, and Fairfax National Security Solutions.

In 2015 he retired from the US Navy after serving with distinction for over 39 years, including 15 years of service as a Flag Officer. During his significant tenure Admiral Locklear lead at the highest levels serving as Commander U.S. Pacific Command, Commander U.S. Naval Forces Europe and Africa, and Commander of NATO's Allied Joint Force Command. In 2013 Defense News ranked him eleventh out of the 100 most influential people in global defense issues. As Commander U.S. Pacific Command, the United States' oldest and largest geographic unified combatant command, he commanded all U.S. military forces operating across more than half the globe. He accurately assessed the rapidly changing geopolitical environment of the Indo-Asia-Pacific, the most militarized area of the world, made significant advancements in how U.S. forces are postured for crisis or contingency, and was instrumental in addressing the growing global cyber challenges in the region. A key architect of America's rebalance to the Asia-Pacific, Admiral Locklear provided the vision, strategic framework, and detailed planning that began the rebalance of U.S. military influence to the Asia-Pacific. He skillfully managed the US military relationships with our five Pacific treaty allies, numerous key security partners, and emerging multilateral security forums. Additionally, he maintained a pragmatic but lasting relationship with China's military and made significant progress in developing a deeper strategic security relationship with India.

As Commander U.S. Naval Forces in Europe and Africa, Admiral Locklear managed the U.S. Navy's relationships with all key navies throughout two continents, developing key partnership capabilities and capacities. To protect U.S. interests abroad and to halt the spread of terrorism in the region he successfully commanded all maritime aspects of Operation Enduring Freedom (OEF) in Europe and Africa. In 2011 in Libya, in response to a UN mandate to protect the Libyan people from the Gaddafi regime, Admiral Locklear designed and led the multinational Joint Task Force (Odyssey Dawn), successfully enforcing the mandate, and then commanded the follow on NATO Operation Unified Protector (OUP) until the final collapse of the Gaddafi regime.

As Commander of NATO's Allied Joint Force Command, he provided operational level command and oversight of NATO's ongoing stability operations in Kosovo and NATO's training mission in Iraq, and was a primary architect of NATO's twenty-first century command structure.

A nuclear qualified surface warfare officer, Admiral Locklear's numerous commands at sea included the US Navy's Third Fleet, USS Nimitz Carrier Strike Group during Operation Iraqi Freedom, Destroyer Squadron Two, and the Spruance class destroyer USS Leftwich (DD 984). Ashore he served as the Director of the Navy Staff, the 78th Commandant of Midshipmen at the US Naval Academy, and head of the Navy programming and assessment divisions where he oversaw the programming of the annual Navy budget of over 125 billion dollars.

Admiral Locklear is a 1977 graduate of the US Naval Academy, a 1992 graduate of the National Defense University's Industrial College of the Armed Forces, and holds a Master's Degree in Public Administration from the George Washington University. He is the recipient of numerous awards and decorations including the Defense Distinguished Service Medal, the Defense Superior Service Medal, Legion of Merit, Bronze Star and decorations from South Korea, Taiwan, the Philippines, Australia and France.



DAVID M. RODRIGUEZ
GENERAL
UNITED STATES ARMY
(RETIRED)

Former Commander
United States Africa Command



David Rodriguez is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

General Rodriguez served over 40 years in the United States Army with his final assignment being the Commander of the United States Africa Command.

A native of West Chester Pennsylvania, he earned his commission from the United States Military Academy at West Point, New York in 1976. General Rodriguez has commanded at every level to include Commanding General of Army Forces Command, Commander of the International Security Assistance Force - Joint Command in Afghanistan, Commander of the 82nd Airborne Division in Afghanistan, Commander of the Multi - National Force North West in Iraq, 2nd Brigade, 82nd Airborne Division, and 2nd Battalion, 502nd Infantry Regiment, 101st Airborne Division (Air Assault).

He commanded companies in the 75th Ranger Regiment and the 1st Armored Division. His commands included 4 years in combat at the 2 and 3 star level. He also served as the Senior Military Advisor to Secretary of Defense Gates as a 3 star. His education includes a Master of Arts in National Security and Strategic Studies from the United States Naval War College and a Master of Military Art and Science from the United States Army Command and General Staff College.

Since his retirement from the US Army, General Rodriguez operates DMR Consulting LLC, a Strategic Consultant Business. He continues to support the US Army with Strategic Leadership Training at the Army War College for 2 and 3 star Army Leaders. He belongs to three Boards, the President of the Angel Wings for Veterans Board, a member of the Creative Associates International Global Advisory Board, and a member of the Leadworthy Foundation Advisory Board. General Rodriguez also provides Strategic Consulting Services to McChrystal Group LLC and Odell International LLC. He has also contributed his expertise to Harvard, University of Indiana, Rand Corporation and African Center for Strategic Studies.

He is married to the former Virginia E. Flaherty of Red Bank, New Jersey. They have four children, Amy, Melissa, David, and Andrew and four grandchildren, Eliza, Amelia, Molly, and Abe.

General Rodriguez retired in 2017.

The Honorable George W. Foresman
Former United States Under-Secretary of Homeland Security

Hon. George Foresman is a senior advisor on national security at the University of Virginia. He has over three decades of leadership experience in government and business, with expertise across strategy development, policy, and the operation of complex organizations.

Foresman also works with the Capstone and Pinnacle professional military education programs for general and flag officer selectees. Since 2010, he has helped to guide nearly 2,000 civilian and military executives from several hundred organizations. His multiple decades of leadership experience include top roles in 12 organizations and the design and build of seven high-profile public and private organizations from scratch. He has a track record for simultaneously managing risk, inspiring workforce change, and ensuring the delivery of best quality results across multi-billion dollar operations and thousands of employees.



George has bi-partisan credentials. He worked as an appointed official for five Virginia governors, across political parties, a U.S. President, and has extensive legislative experience.

His accomplishments include unanimous confirmation by the U.S. Senate as America's first Under Secretary of Preparedness at the Department of Homeland Security (DHS), and subsequent selection as its first Under Secretary for National Protection and Programs. His work with the Project for National Security Reform (PNSR), service on the Director of National Intelligence Strategic Studies Group, time as the Vice-chair of a five-year long congressional commission that assessed America's risks, experience as a cabinet secretary and public safety agency leader, and leadership of more than 25 national working groups on issues ranging from cyber security to intelligence/information sharing together give Foresman unique insights. As a successful administrator Foresman lead the unprecedented 16 month overhaul of a complex multi-billion dollar national financial management system and consolidated seven large business-human resource functions into a single enterprise in 150 days. Both transformations occurred without any interruptions, immediately produced millions of dollars in savings, and grew customer and employee satisfaction.

In addition to the current work with the University of Virginia's National Security Policy Center at the Frank Batten School of Leadership and Public Policy, George counsels business and government leaders on a range of strategy, policy, operating, financial, and technology issues. A member of numerous corporate and non-profit Boards, Foresman is also a Trustee of the General George C. Marshall Foundation and for over 30 years has participated in national and international security and defense initiatives. These include a decade of continuing service as a senior advisor on programs to protect Space as well as enhancing joint/coalition defense strategy and operations.

Mr. Foresman is a graduate of the Virginia Military Institute, as well as the Virginia Executive Institute. He lives near Charlottesville Virginia with his wife and two children.