Big Consumer Trends, the London market and how to utilise shopper panel and usage data



AGENDA

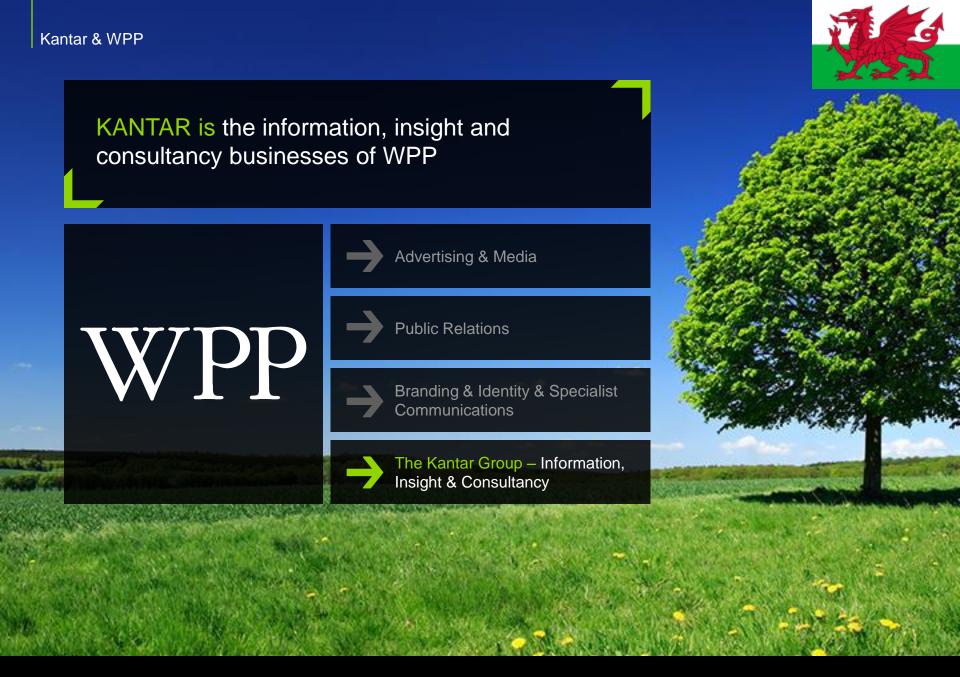


- > WHO ARE KANTAR WORLDPANEL?
 - > HOW WE COLLECT OUR DATA
 - > PURCHASE
 - > CONSUMPTION
- > HOW COMPANIES USE OUR DATA
 - > A REAL LIFE CASE STUDY
- > CHANGING SHOPPING HABITS, FACT OR FICTION?
 - > CONVENIENCE SHOPPING
 - > DISCOUNTERS
 - > ONLINE
 - > THE LONDON MARKET

AGENDA



- > WHO ARE KANTAR WORLDPANEL?
 - > HOW WE COLLECT OUR DATA
 - > PURCHASE
 - > CONSUMPTION







HOW does Worldpanel work?



Take home purchases scanned by palm pilot and clicker technology



Data retrieved automatically via modem and collated into databases on a 4 weekly cycle



Clients receive databases, reports and presentations and work with client service teams to uncover commercial insights



Some of key questions Kantar Worldpanel can answer on your markets

How are my markets performing?

What is driving the sector? More Shoppers or Shoppers buying more/more often?

Are there opportunities to attract new shoppers?

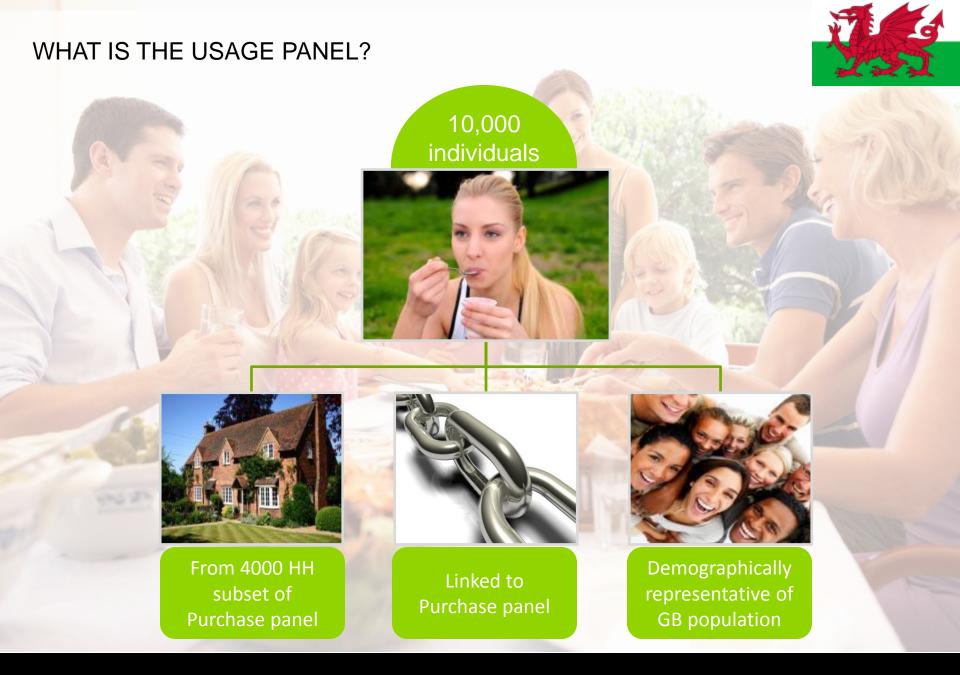
Identify & quantify opportunities

How can I increase my market share?

What retailers are my shoppers shopping in?

How are our competitors performing?

Private Label or Branded?



WHAT DO PANELLISTS DO?





Usage panellists record consumption for a one week period once a quarter



Food & drink consumption is recorded for every member of the household and all guests



Consumption is recorded by time of day and meal occasion as defined by the user

WHAT QUESTIONS CAN USAGE ANSWER?



BRAND IDENTITY

Based on the needs and occasions of your consumers

CROSS
CATEGORY
MARKETING

What dishes offer the biggest opportunity?

PRODUCT SIZE

SKU level capture to help drive incremental growth within a range

NPD

How big is the opportunity in your categories?

PACKAGING

What communication should be featured on pack and in store?

MACRO ISSUES What are the trends for convenience vs. scratch cooking? How is health being affected?

OWN LABEL

How can your retail partner be more competitive?

FIXTURE LAYOUT

Position products by their usage to improve the shopping experience

AGENDA



- > HOW COMPANIES USE OUR DATA
 - > A REAL LIFE CASE STUDY



BRAND X is a branded, ambient juice drink and one of our big successes

Where Brand X drinks were ...





Waitrose

... and where they wanted to be!

ASDA Sainsbury's





Why does Sainsbury's need Brand X?

What are the benefits?

Sainsbury's





Retailer shares of soft drinks vs. ambient juice drinks Sainsbury's under-trades in the ambient juice drinks

87 182 167 53 113 86 85 12 14 110 Index 14 **COOP Group** Tesco 16 **ASDA** Waitrose Sainsbury's **Discounters** Morrisons All Others Soft Drinks **Ambient Juice Drinks**

What's in it for Sainsbury's?

£ 1.8 m
Opportunity

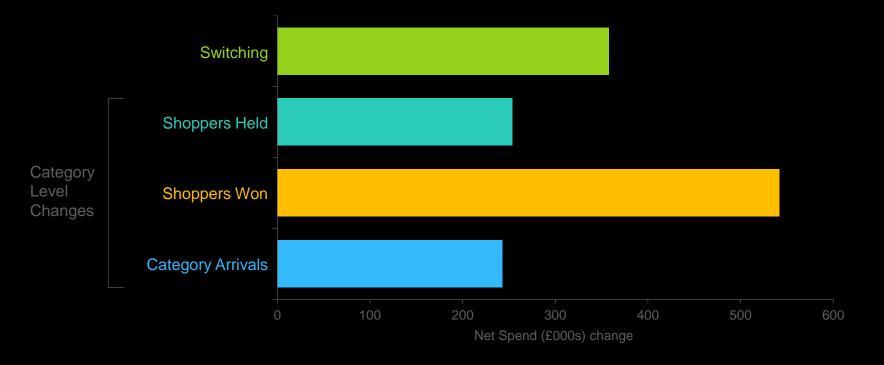
Sainsbury's





Impressively 75% of Brand X's growth is incremental to the category, primarily due to existing shoppers adding the brand to their repertoire.

Source of BRAND X Spend (£000s) Change - Year Ending 08 August





Who is the **BRAND** X shopper?

What gap will the Brand X shopper fill at Sainsbury's?

Sainsbury's

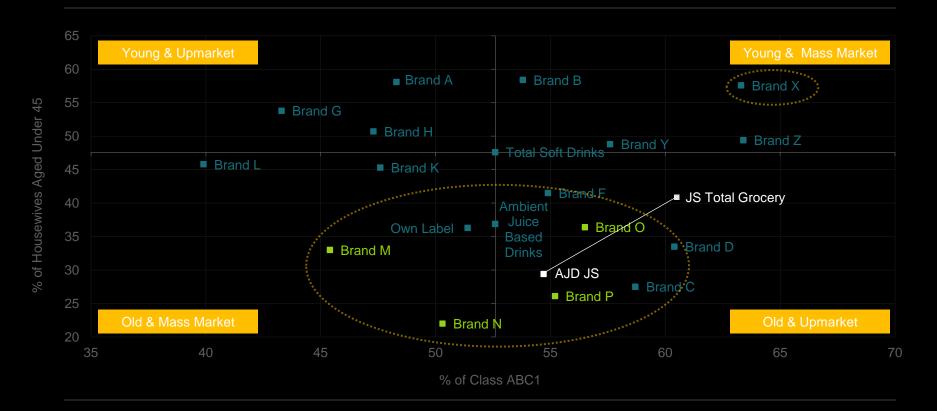




Brand X fills a gap in Sainsbury's current range

Demographic Spend Profile of ambient juice drinks brands

Social class vs. housewife age





Which brands will **Brand** X replace?

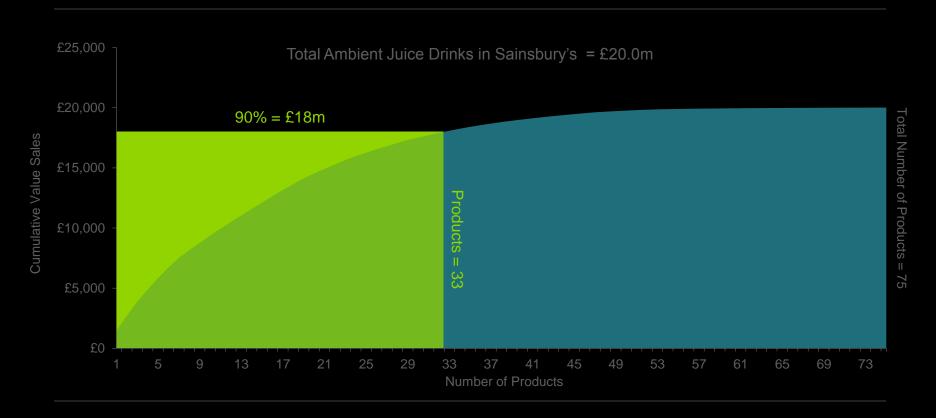


KANTAR WURLDPANEL



Contribution of ambient juice drink SKU's to Sainsbury's

90% of value sales come from 44% of products – for targeted delist arguments the remaining 56% of products can be considered





Which products can be targeted for de-listing?



Sainsbury's



AGENDA



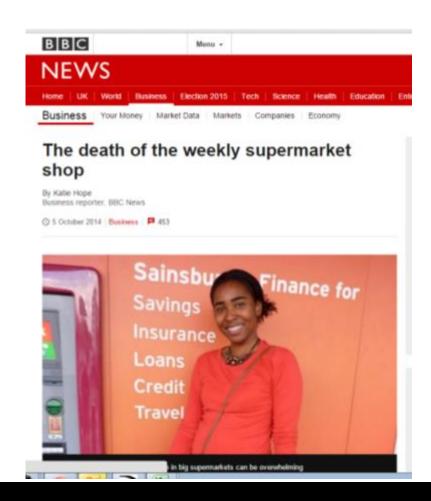
- > CHANGING SHOPPING HABITS, FACT OR FICTION?
 - > CONVENIENCE SHOPPING
 - > DISCOUNTERS
 - > ONLINE
 - > THE LONDON MARKET

THE RISE OF THE CONVENIENCE TRIP; FACT OR FICTION?



The Telegraph



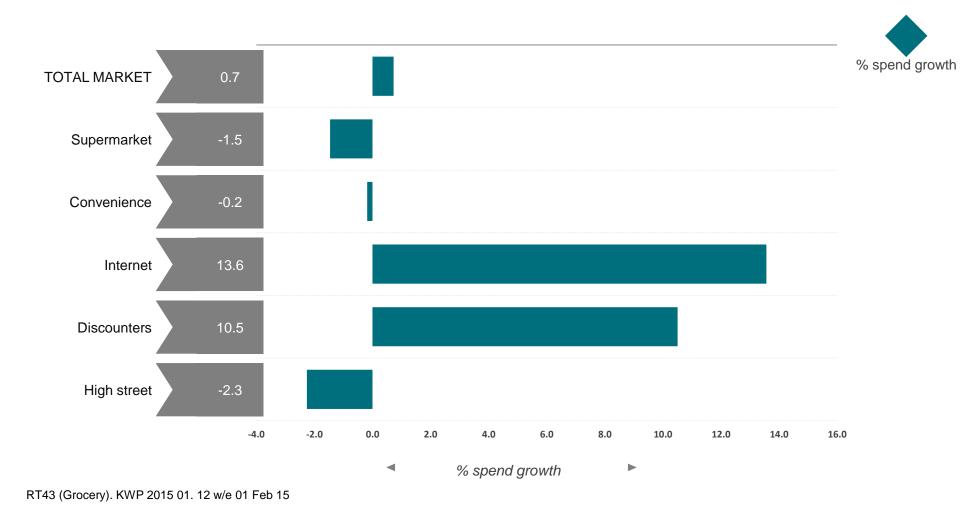




CHANNEL GROWTH

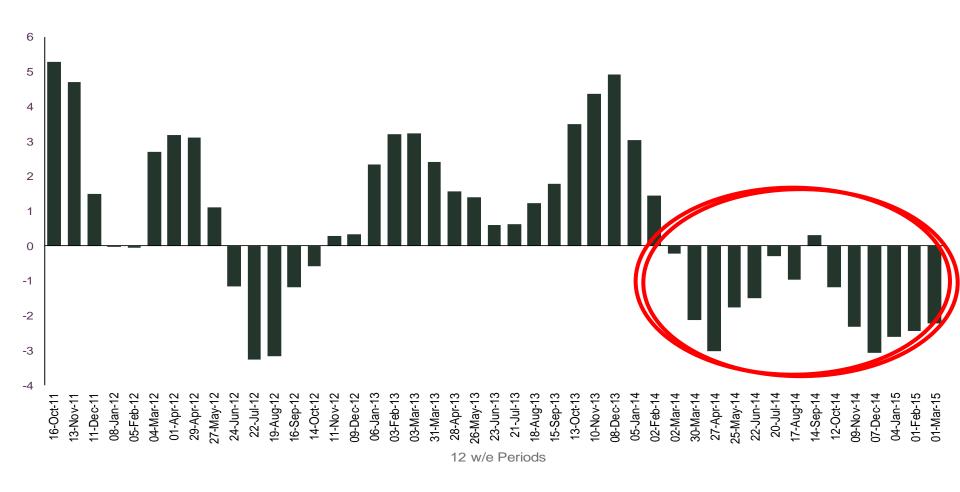


The proliferation in supermarket 'convenience' stores has been offset by the decline in independently owned outlets



CORNER STORES & SYMBOLS UNDER PRESSURE

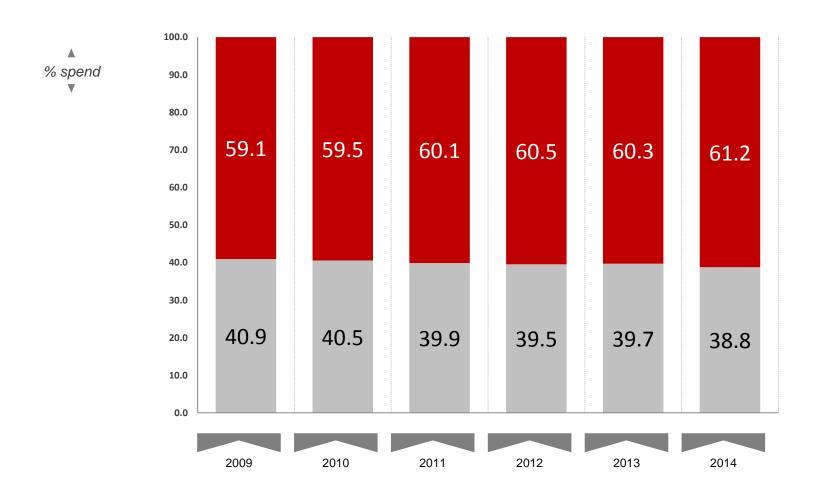




TOP UP MISSIONS ARE GAINING GROUND, BUT SLOWLY



% of spend by mission type





RT43 (Grocery). KWP 2014 P08. 52we 17 Aug 2014



small trips get bigger Big trips get smaller

More top up shops in:

Main shops decreasing:

Supermarkets £14 Discounters £8 Online £54

Price war in supermarkets

VS Convenience £6 Widening online appeal

11% of main shops in discounters

RT43 (Grocery). KWP 2014 P09. 52we 14 Sep 2014

THE RISE OF THE DISCOUNTERS



Aldi and Lidl effect saves shoppers more than £400million as supermarket price war forces prices to tumble

- . Supermarket price war has seen cost of milk, bread
- . Price cuts have saved shoppers around £400million
- · Supermarkets have slashed their prices to compete
- Experts said declining price of essentials is increas

By SEAN POULTER CONSUMER AFFAIRS EDITOR

PUBLISHED: 13:00, 10 March 2015 | UPDATED: 13:54, 10 March 2015

















A supermarket price war has saved shoppers across the high stree

Prices are down by an average of 1 liper cent on a year ago, fuellir Government's official measures of inflation will show a period of 'go

The figures, from retail analysts Kantar, have delivered some positi were up 1 tper cent, which is its best performance for 18 months.

Scroll down for video



Challenger Aldi considers a move into . Prices are around 1.6 per cent cheaper at stores co British online sales

Discounters are reported to be eyeing a share of fast-growing internet grocery sales, expected to double to 8% of the UK market by 2019

NEWS



Aid is reported to be exploring a move into online sales in the UK. Photos

Aldi is considering moving into online retailing in the U opening up a new front in the discounter's challenge to

Fast growth in internet orders as well as at small local s UK's "big four" supermarkets - Asda, Tesco, Sainsbury' falls in sales at their large supermarkets.

Online grocery sales are expected to be the fastest grow the I'll may then doubling in subschausen and annu



AMI's dominance in the UK is prowing (Source: Getty):

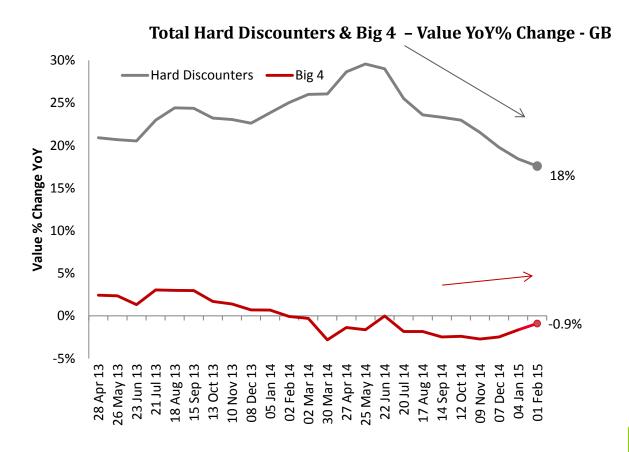
Aldi is now the UK's sixth biggest supermarket

Aids has avertaken Waterco to become the UK's sixth biggest supermarket

DISCOUNTER GROWTH SIGNIFICANTLY OUTPACES BIG 4



Discounters are now annualising on very strong number in 2014



Inevitable that Big 4 losses to Discounters will continue this year:

Here's some reasons why...

+70 new stores openings in 2015

Biggest ever stores driving increase basket size and main shop

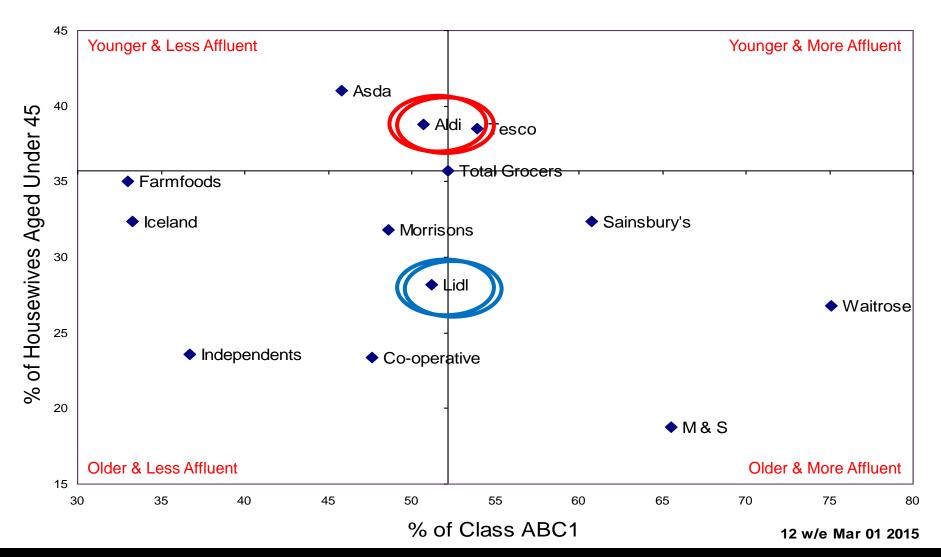
Existing store refurbishment

New Distribution centres in Barnsley and Cardiff

Source: Kantar Worldpanel; GB; Spend YoY; Grocery (RST); Hard Discounters = Aldi & Lidl' 12 w/e data to 1st February 2015

ALDI & LIDL SHOPPERS ARE NOW MORE AFFLUENT THAN EITHER ASDA OR MORRISONS

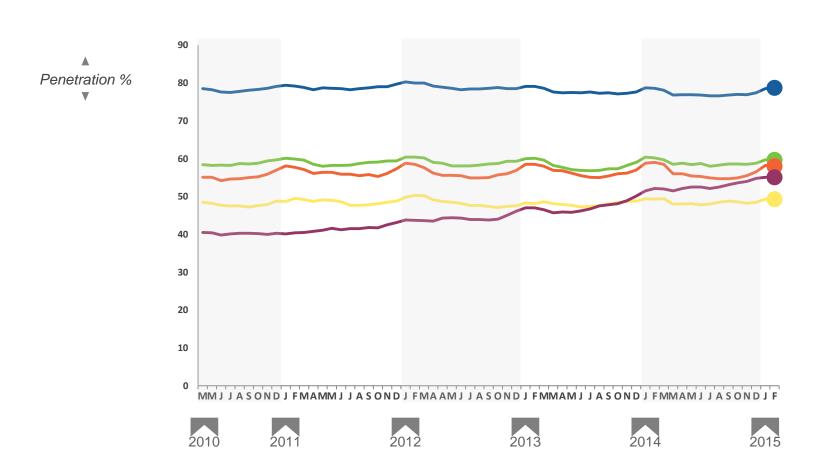




12WE PENETRATION



Nearly as many people visit Aldi/Lidl in 12we as visit Sainsbury's



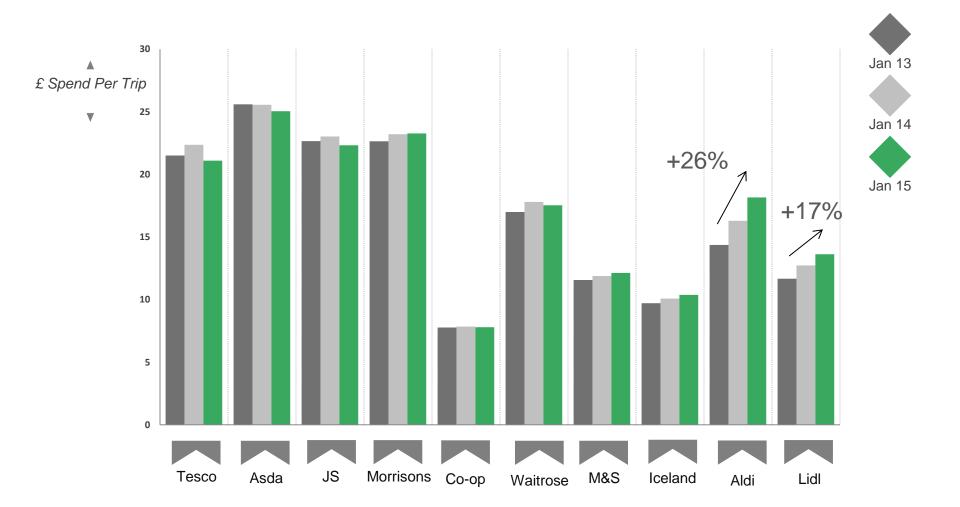


Till Roll, KWP 2015 01, 12we 01 Feb 2015

AVERAGE TRIP SPEND



Both Discounters have persuaded us to put more in our baskets

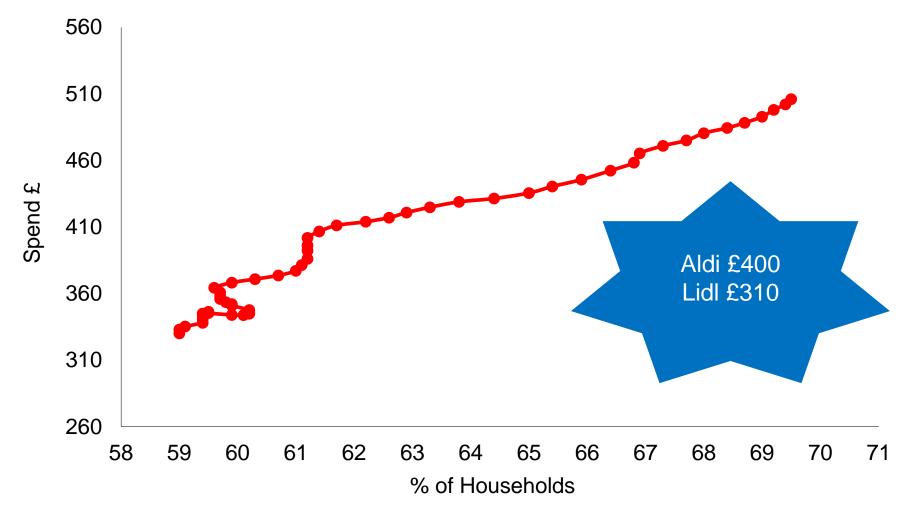


RT43 (Grocery). KWP 2014 13. 52 w/e 04 Jan 15

AVERAGE TRIP SPEND



Both Discounters have persuaded us to put more in our baskets

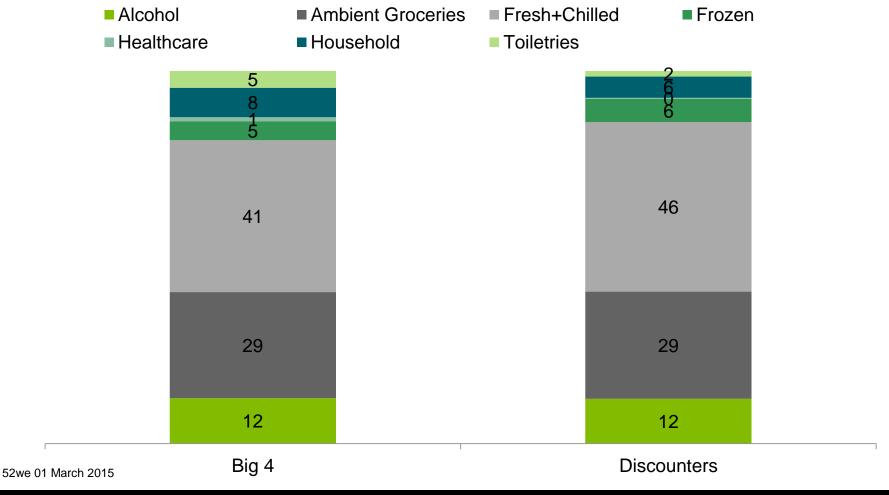


53 x 52 weekly periods ending Mar 01 2015

PURCHASE PROFILE OF SUPERMARKETS VS DISCOUNTERS



Discounters are actually more reliant on fresh/chilled products than the Big 4



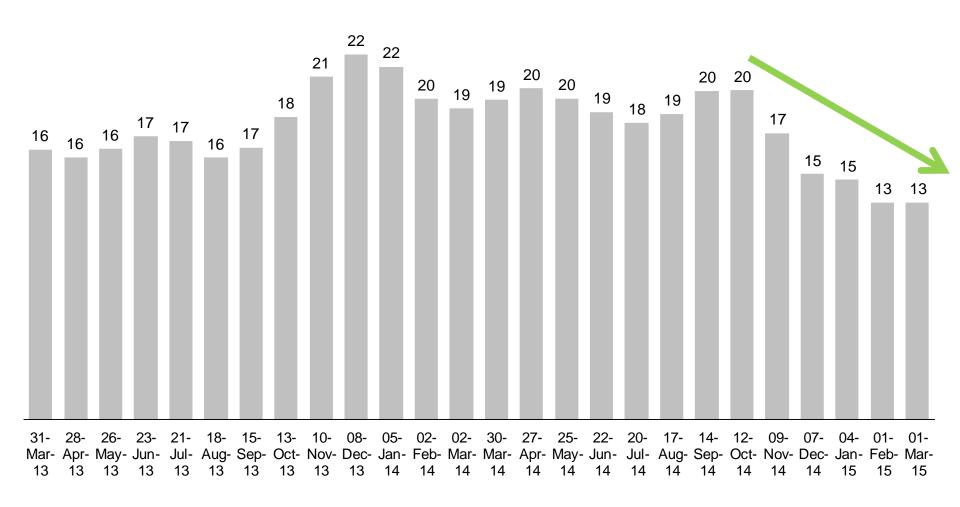
WHERE NEXT FOR ONLINE?





ALTHOUGH SLOWING, ONLINE STILL OUTPERFORMS THE MARKET

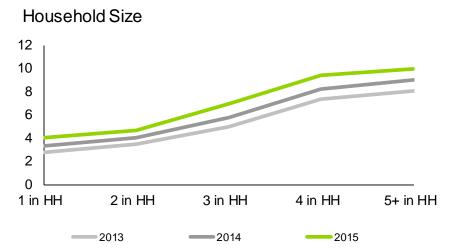


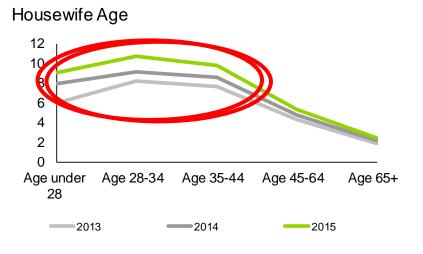


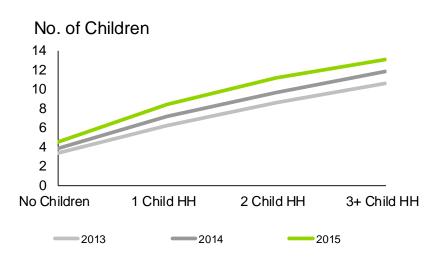
AGE IS A KEY FACTOR IN DETERMINING ENGAGEMENT





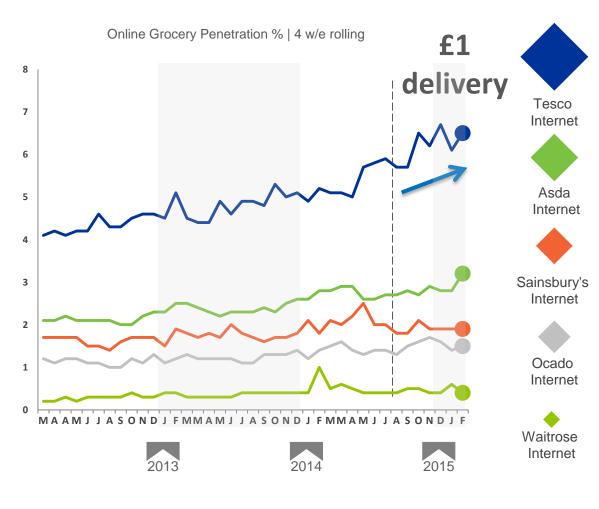






£1 DELIVERY SLOTS DRIVE TESCO'S PENETRATION INCREASES







Tesco launched £1 delivery slots and new £25 minimum spend in April 2014

Since then they've gained

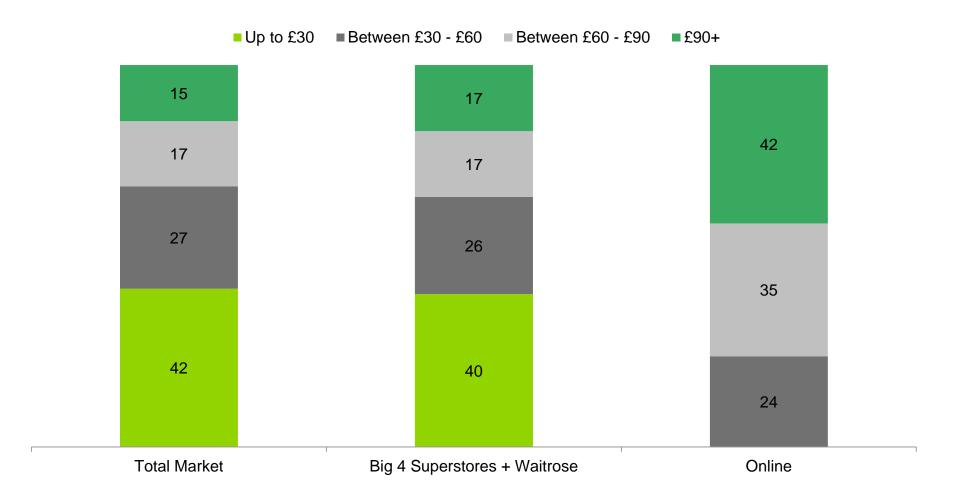
+376k more shoppers vs more than double the closest

rival Asda with +154k
(40 w/e Feb vs YA)

Source: Kantar Worldpanel; GB; Penetration; Grocery (RST); 4 w/e data to 1st February 2015

42% OF SPEND IS GENERATED BY TRIPS ONLINES DOESN'T PLAY IN

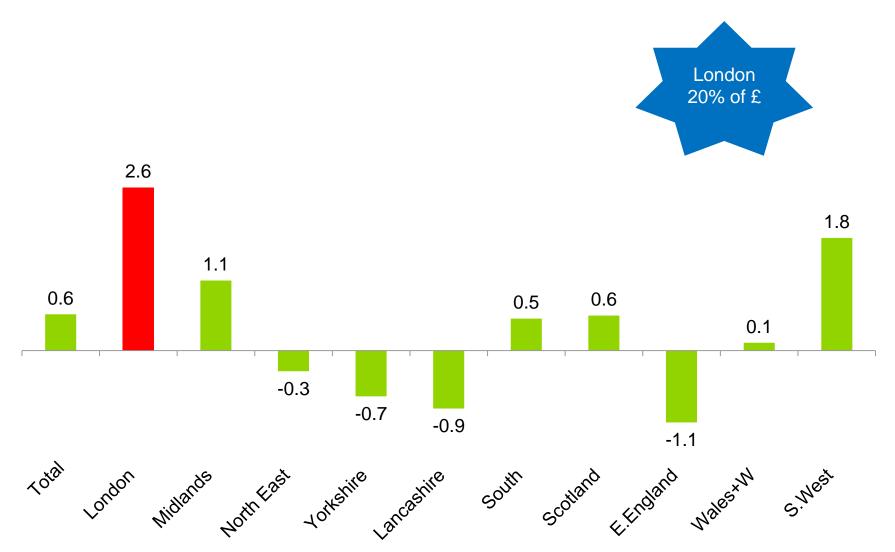






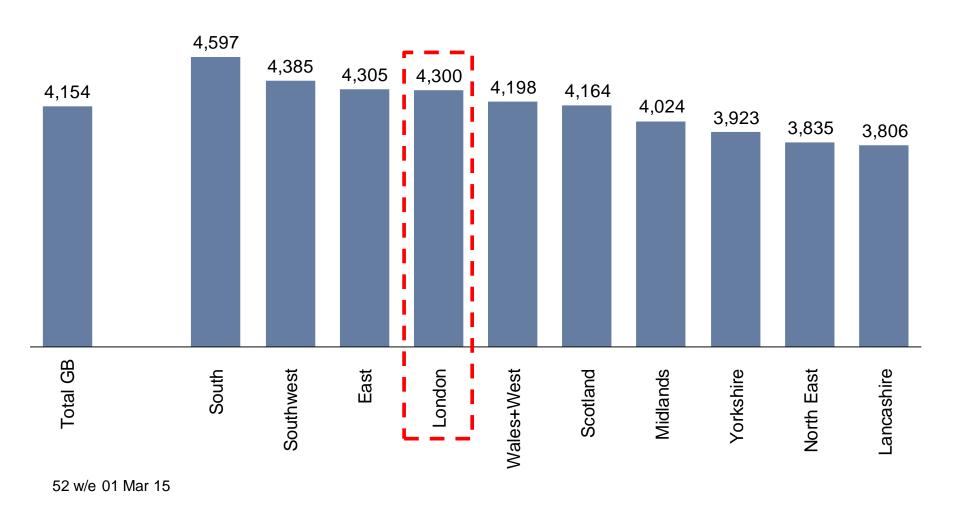
LONDON DRIVES GROWTH AND IS THE MOST IMPORTANT AREA OF GB IN TERMS OF SHARE OF TRADE





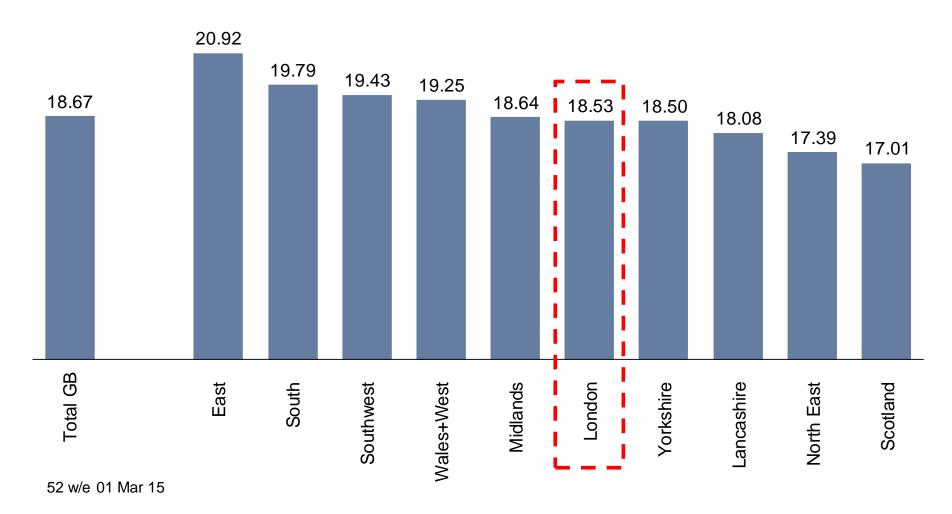
ANNUAL HOUSEHOLD GROCERY SPEND BY REGION





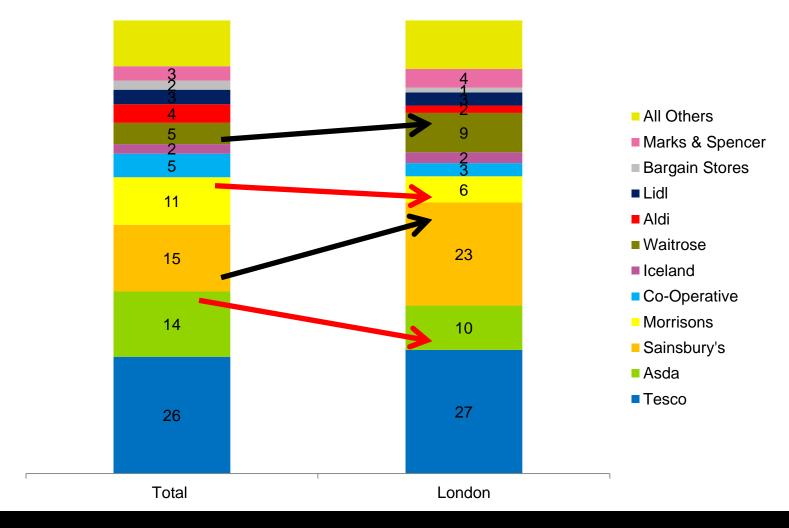
SHOPPING BASKET BY REGION





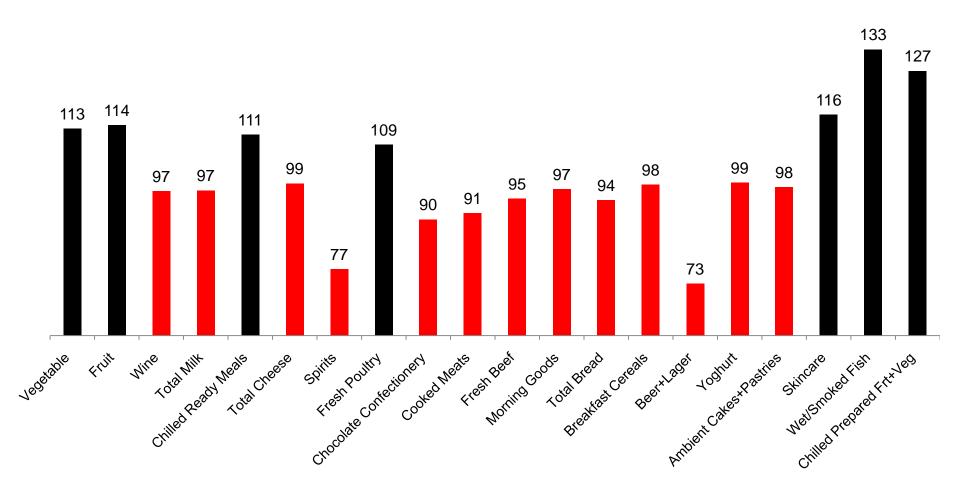
Both Sainsbury's and Waitrose overtrade in London at the expense of Asda and Morrisons which both undertrade





Londoners are more likely to buy into Veg, Fruit, Chilled Ready Meals and Poultry than the average, whilst being less inclined to purchase alcohol.





WHAT TO EXPECT IN 2015

Retail, confidence and the economy

Shoppers will buy less
despite virtually zero inflation
in the market – meanwhile
trade down is less about
product choice and more
about retailer choice as
competition remains fierce.

Some of recent volume decline may also be due to consumers eating out more – trend to eating out is likely to follow changes in consumer confidence in 2015 and so this should be monitored closely.

We won't fundamentally change the way we eat or shop in 12 months – think evolution rather than revolution.

Increased focus on transparency from the retailers – this to encompass promotional strategy but also other retailer practices, including supplier fees.

Economic conditions remain challenging, and consumer sentiment will remain pessimistic driven further by uncertainty in the run-up to the election. Hard to predict what will happen after that!

Discounters, Bargain Stores will continue to thrive – which
will continue to put pressure on
the established retail players.

This will drive more price wars and hence deflation well into H2. As a USP, Fuel will be a key lever for the Big 4 to pull

Online expansion to continue – relevant to an ever-growing audience, increasingly about handheld devices with retailer emphasis towards click & collect. Potential impact on retailer strategy within their large store formats?

Amazon remain the one to watch



ANY QUESTIONS?