

Blueprint for Progress

Arlington's Strategic Plan for Coordinated Community Response to Domestic & Sexual Violence 2017 - 2020



2120 Washington Boulevard
Arlington, VA 22204

p. 703-228-1678
Project PEACE Website

Cheryl Bozarth, Project PEACE
Coordinator
cbozarth@arlingtonva.us

Table of Contents

I.	Executive Summary	3
II.	Introduction to Project PEACE	4
	Introduction.....	4
	Background.....	4
	Mission Statement.....	4
	Vision Statement.....	4
	Definitions	5
	Guiding Principals	5
	Project PEACE Membership.....	6
	Organizational Structure	6
	Leadership Roundtable Membership.....	7
	Implementation Task Force Membership.....	8
	Project PEACE Goal Groups	9
	Goal 1: Promoting Healthy Relationships & Preventing Violence	9
	Goal 2: Advancing a Coordinated Community Response by First Responders & Service Providers at Points of Entry	10
	Goal 3: Improving Ongoing Services and Supports for Victims, Families and their Abusive Partners.....	11
III.	Domestic & Sexual Violence Incidence: 2014-2016	12
IV.	In Review: 2014-2017 Blueprint for Action	15
	Accomplishments by Goal Group.....	16
	Goal Group 1 Accomplishments.....	16
	Goal Group 2 Accomplishments.....	17
	Goal Group 3 Accomplishments.....	18
V.	Scope of Work 2017 - 2020	19
	Priority Goals Year 1.....	19
	Goal Group 1: Promoting Healthy Relationships & Preventing Violence Committee Scope of Work.....	20
	Goal Group 2: First Response & Service Provider Committee Scope of Work.....	22
	Goal Group 3: Ongoing Services Committee Scope of Work.....	23
VI.	Acknowledgements	25

<i>Figure 1. Project PEACE Organizational Structure.....</i>	<i>6</i>
<i>Figure 2. Leadership Roundtable Members.....</i>	<i>7</i>
<i>Figure 3. Implementation Task Force Members.....</i>	<i>8</i>
<i>Figure 4. Arlington County Domestic Violence & Sexual Assault Statistics: 2014-2016.....</i>	<i>13</i>
<i>Figure 5. 2014-2015 Sexual Assault Data.....</i>	<i>14</i>
<i>Figure 6. Highlighted Accomplishments 2014-2017.....</i>	<i>15</i>
<i>Figure 7. Priority Goals Year 1.....</i>	<i>19</i>
<i>Table 1. Goal Group 1: Promoting Healthy Relationships & Preventing Violence Committee Scope of Work.....</i>	<i>20</i>
<i>Table 2. Goal Group 2: First Response & Service Provider Committee Scope of Work.....</i>	<i>22</i>
<i>Table 3. Goal Group 3: Ongoing Services Committee Scope of Work.....</i>	<i>23</i>

Executive Summary

The staff and partners of Project PEACE are pleased to present the 2017-2020 Blueprint for Progress, Arlington's strategic plan for coordinated community response to domestic and sexual violence.

The Blueprint for Progress was developed with input from victims, citizens, law enforcement, the courts, the corrections system, and both system-based and community-based service providers. Project PEACE Goal Committees played a key role in processing input and advising the Implementation Task Force in the development of the Blueprint. The Project PEACE Coordinator provided subject matter expertise and assistance in the development and drafting, and ongoing support for the implementation of the Blueprint. This Blueprint represents the collaborative efforts of the full membership of Project PEACE, and provides a framework to guide both public and private strategies in services for victims and accountability for perpetrators of domestic and sexual violence in Arlington County.

The Blueprint for Progress provides information about Project PEACE, including the background of the organization, the organizational structure, membership, mission, guiding principles and overview of the three goal group committees. To streamline resources, this document also includes the Blueprint Report. The Blueprint Report is an evaluation of the past three years tasking and projects identified in the previous Blueprint, the Blueprint for Action 2014-2017. A statistical analysis of sexual assault and domestic violence crime data from 2014-2016 is included as part of the Blueprint Report. Looking forward, the Blueprint for Progress provides scopes of work for the goals and tasking of the next three years, 2017-2020. The scope of work for the next three-year cycle is broken out by goal groups, and priorities for the first year are identified.

While the Blueprint is intended to guide the work of Arlington's Project PEACE, all members recognize that the collaboration must be able to respond to new challenges and opportunities as they arise. Therefore, the Task Force may recommend modifications as needed, and with the support and approval of the Leadership Roundtable, allow this collaboration to respond to unexpected changes and conditions that must be addressed promptly to keep victims safe and abusers accountable for their actions.



Introduction to Project PEACE

Introduction

Project PEACE is a county-wide effort to prevent, identify and respond to domestic and sexual violence. The efforts of Project PEACE aim to enhance the safety of victims, hold abusers accountable for their actions, and improve the well-being of Arlington County citizens and visitors impacted by interpersonal violence. Project PEACE examines and enhances existing policies and practices across disciplines and identifies the optimum methods for public and private agencies to end violence in the lives of Arlingtonians. Project PEACE is hosted by Arlington County Department of Human Services and is managed in a culturally competent manner by a diverse membership. Representatives from Arlington local government, law enforcement, judiciary system, nonprofit organizations, the faith community, health care providers, and citizens come together to create a collaborative that is larger and more impactful than any one institution.

Project PEACE focuses on intimate partner violence. Other forms of family violence and child sexual abuse are outside scope of Project PEACE.

Background

Project PEACE was formed in 2006 by current state senator Barbara Favola. In 2008 Project PEACE was organized into a committee structure to implement the coordinated community response to domestic violence. The coordinated community response (CCR) approach is recognized as a best practice across the United States. The CCR approach seeks to increase victim safety and abuser accountability by promoting consistent and complementary policies and practices across all entities involved in domestic violence. In 2014, Project PEACE expanded the mission and scope of the collaborative to focus on both domestic and sexual violence in an effort to apply best practices to the prevention of and response to sexual assault. In 2015, Project PEACE further expanded its scope to include services for youth victims of dating and sexual violence.

Mission Statement

Arlington County Project PEACE is a coordinated community response dedicated to advancing the most effective and efficient array of education, prevention, protection, and support services to end domestic and sexual violence in the community.

Vision Statement

Arlington County is a peaceful and respectful community where diversity is celebrated and violence is not tolerated and where all people are empowered to build healthy relationships and are free from the fear or threat of all forms of domestic and sexual violence.



Definitions

Sexual violence is any act of a sexual nature committed against someone without that person's freely given consent.

Domestic violence is a single act or pattern of abusive or coercive behaviors, used by an individual to gain and/or maintain power and control over another individual in the context of an intimate/dating/familial relationship. Forms of domestic violence may be criminal (e.g. physical assault or stalking) or not (e.g. verbal abuse or financial control).

Dating violence is the physical, sexual, psychological, or emotional violence within a dating relationship, including stalking. It can occur in person or electronically and might occur between a current or former dating partner.

Guiding Principals

- *Individual Rights & Responsibilities*
 - Everyone deserves respect regardless of age, cultural or ethnic background, ability, gender, immigration status, marital status, race, religion, sexual orientation, or socio-economic status.
 - Victims/survivors and abusive individuals have the right to access confidential services.
 - Victims/survivors have the right to determine their own response within the confines of the law and live without fear of retribution.
- *Accountability*
 - The abusive partner(s) will be held legally accountable.
- *Community Response*
 - The first priority of all community responders is the safety of those impacted by domestic & sexual violence.
 - Community responders must provide immediate crisis intervention and linkage to support services.
 - All community responders share goals and objectives of Arlington's Project PEACE.
- *Prevention*
 - Age appropriate and culturally competent prevention initiatives that deter generational violence and promote positive relationships must be provided throughout the service delivery system.
- *Collaboration*
 - Our community is safer and served more effectively when individuals across systems and sectors work together to prevent, identify and respond to domestic and sexual violence.



Project PEACE Membership

Project PEACE members represent all facets of Arlington County with active participation from court and justice systems, police, multiple divisions of county government, public schools and colleges, healthcare systems, the faith community, nonprofit service providers, local service organizations, and citizens.

Organizational Structure

Project PEACE is governed by the Leadership Roundtable. The Implementation Task Force leads the goals and tasking of Project PEACE as set forth by the Leadership Roundtable. The activities of Project PEACE are organized among three goal group committees. (See Figure 1)

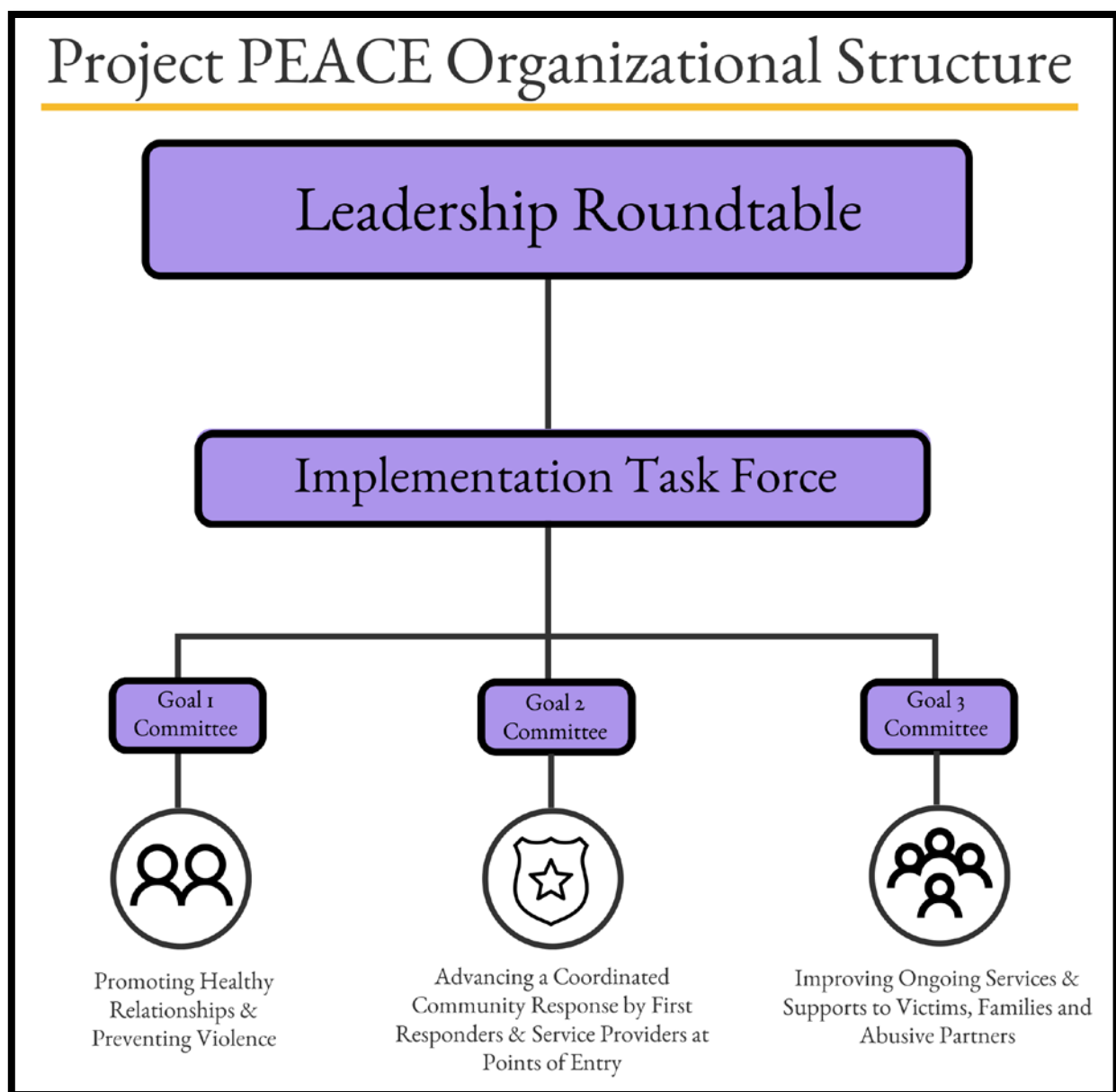


Figure 1. Project PEACE Organizational Structure



Leadership Roundtable Membership

The Leadership Roundtable consists of a diverse and culturally competent membership base. The Leadership Roundtable provides executive leadership and support to achieve the collaborative goals. (See Figure 2)

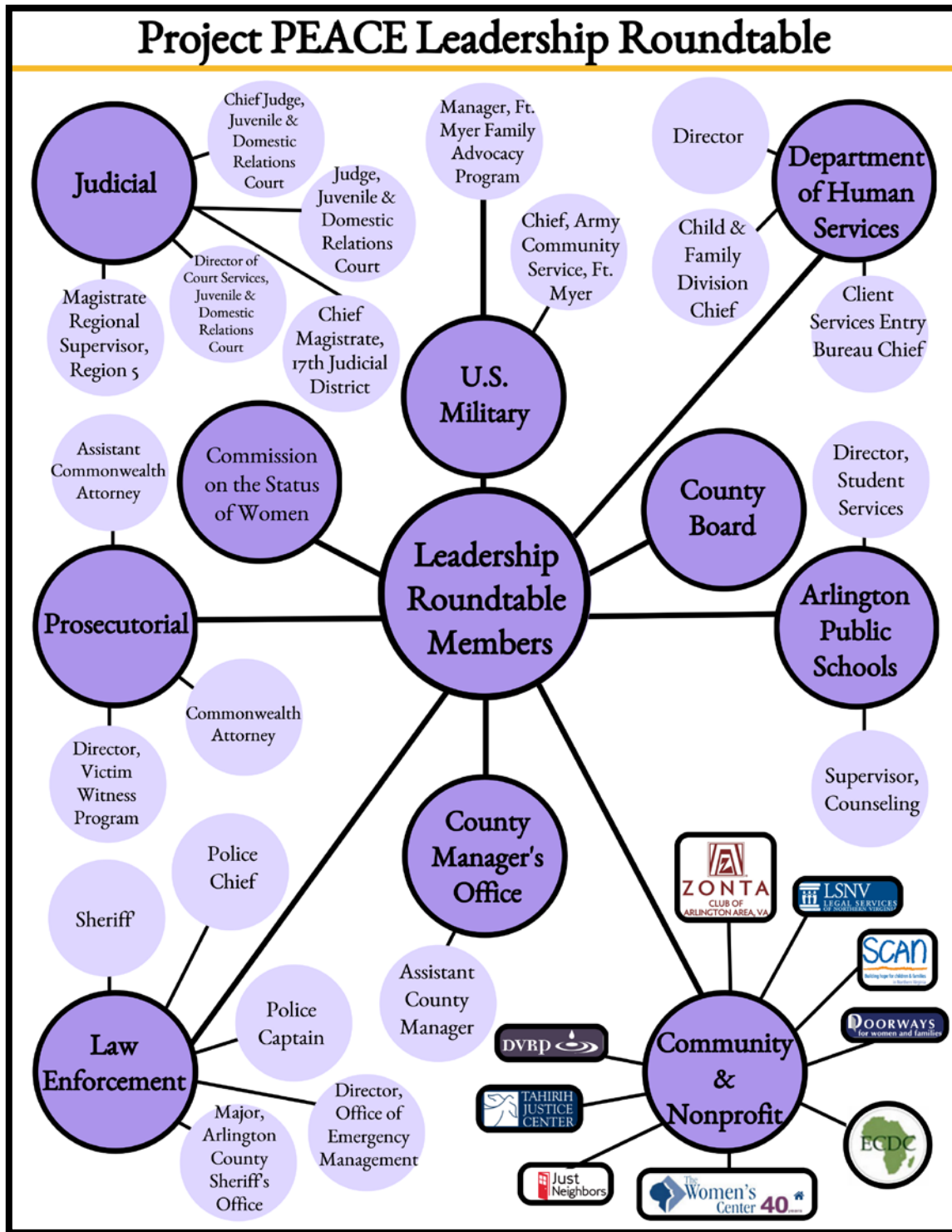


Figure 2. Leadership Roundtable Members

Implementation Task Force Membership

The Implementation Task Force manages the goals and tasks as outlined in the Blueprint for Progress, as well as the policy decisions of the Leadership Roundtable. (See Figure 3)

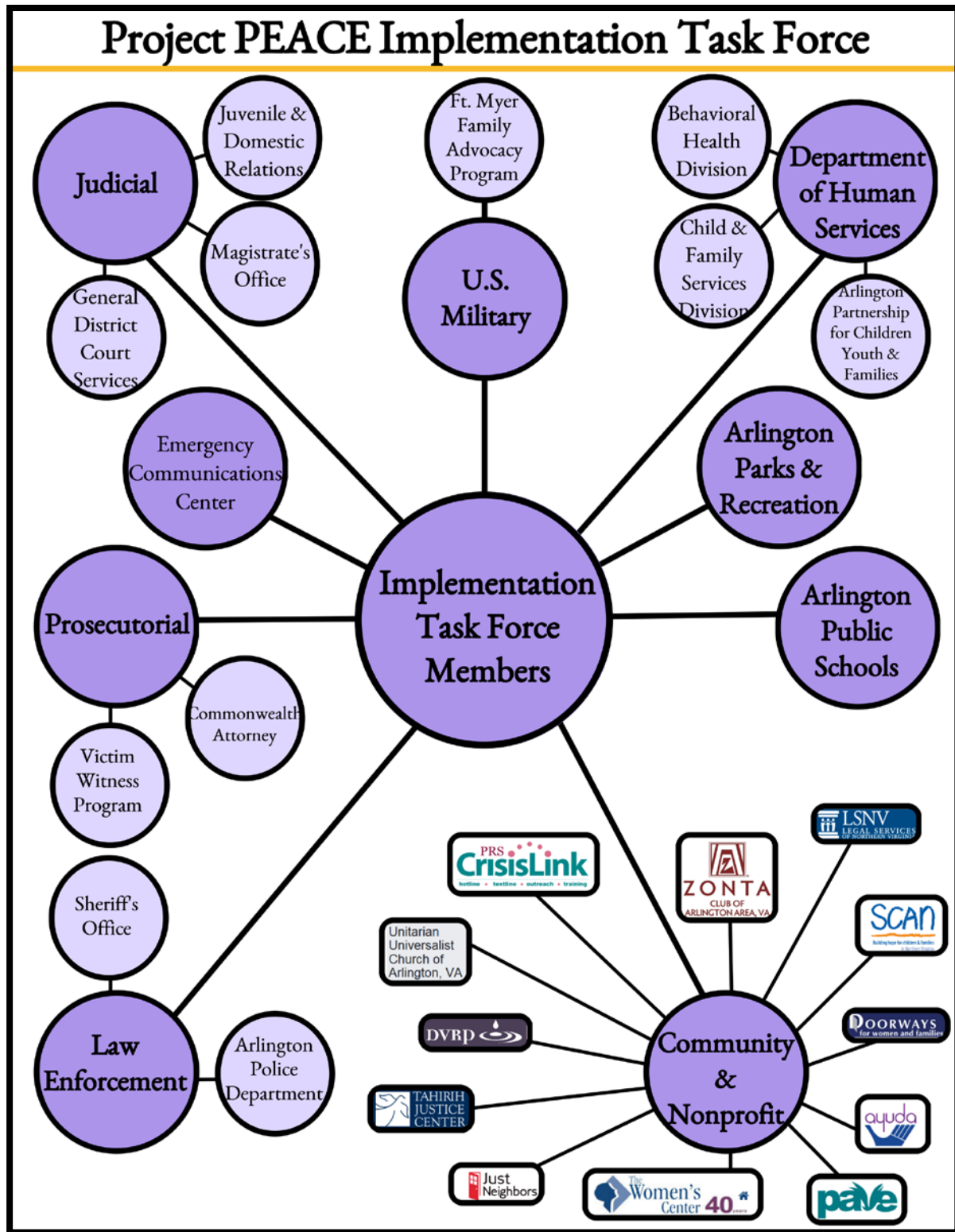


Figure 3. Implementation Task Force Members



Project PEACE Goal Groups

Project PEACE is strategically structured into three main goal group committees. The objectives of each goal group are discussed in further detail in the following sections.

Goal 1: Promoting Healthy Relationships & Preventing Violence

The Promoting Healthy Relationships & Preventing Violence Committee focuses on reducing teen dating abuse and promoting healthy relationships among youth in Arlington County. The work of the Promoting Healthy Relationships & Preventing Violence Committee is grounded in a meta-analysis by the Centers for Disease Control & Prevention¹ of 108 research studies examining the risk and protective factors common to many forms of violence. The Centers for Disease Control & Prevention report outlines how efforts to prevent teen dating violence may also reduce child maltreatment, intimate partner violence, sexual violence, youth violence, bullying and elder maltreatment. The strategies of Promoting Healthy Relationships & Preventing Violence Committee tasks are primarily targeted at youth and young adults.

Promoting Healthy Relationships & Preventing Violence Committee members include representatives from:

- Arlington County Public Health
- Arlington Public Schools
- Department of Human Services- Child Advocacy Center
- Department of Parks and Recreation
- Doorways for Women and Families
- Faith Community Members
- Partnership for Children, Youth and Families
- Promoting Awareness | Victim Empowerment (PAVE)
- Stop Child Abuse Now (SCAN) of Northern Virginia
- ZONTA Club of Arlington

¹ Centers for Disease Control & Prevention. July 2014. *Connecting the Dots: An Overview of the Links Among Multiple Forms of Violence*. http://www.cdc.gov/violenceprevention/pub/connecting_dots.html



Goal 2: Advancing a Coordinated Community Response by First Responders & Service Providers at Points of Entry

The First Responders & Service Providers Committee is focused on advancing a coordinated community response in Arlington County in cases of domestic and sexual violence to promote victim safety and perpetrator accountability. The First Response & Service Provider Committee seeks to improve the actions of first responders to a diverse community of victims of violence, perpetrators and their families. Members of the First Response & Service Provider Committee represent professionals making first contact with victims of violence, perpetrators and families and those providing essential services to victims, perpetrators and families after initial contact(s). Public and private agency professionals in the First Response & Service Provider Committee meet proactively to organize local changes to new legislation, regularly analyze system responses, and quickly triage and resolve system problems. In some cases, committee member may represent an agency or program that performs both functions: initial contact and ongoing services.

The First Response & Service Provider Committee members include representatives from:

- Arlington County Abuser Intervention Program
- Arlington County Adult Probation
- Arlington County Emergency Communications Center
- Arlington County Police Department
- Arlington County Sheriff's Office
- Arlington Juvenile and Domestic Relations Court Services
- Commonwealth Attorney's Office -Victim/Witness Program
- Commonwealth's Attorney Office
- Department of Human Services- Child Protective Services
- Doorways for Women and Families
- INOVA Fairfax Sexual Assault Nurse Examiners Program
- Just Neighbors
- Legal Services of Northern Virginia
- Office of the Magistrate



Goal 3: Improving Ongoing Services and Supports for Victims, Families and their Abusive Partners

The Ongoing Services Committee supports the development of services and programs that take a coordinated approach to helping families victimized by sexual assault, domestic violence, dating violence, and stalking as they navigate the human services and justice systems. The Ongoing Services Committee is focused on implementing a Safe Haven in Arlington County. A Safe Haven is a supervised visitation and safe exchange center that increases victim and child safety in domestic violence cases by providing a safe place for visits or exchanges of children to occur. The Office of Violence against Women offers the opportunity to apply for federal grants for communities to implement the Safe Haven program².

The Ongoing Services Committee members include representatives from:

- Arlington County Abuser Intervention Program
- Arlington County Sheriff's Office
- Arlington Juvenile and Domestic Relations Court Services
- Commonwealth's Attorney Office
- Department of Human Services -Child Protective Services
- Doorways for Women and Families
- Just Neighbors
- Legal Services of Northern Virginia
- SCAN of Northern Virginia
- Victim/Witness Program
- Other programs serving diverse communities

² Safe Havens. Office on Violence Against Women. <https://safehavensonline.org/safe-havens/ovw.html>



Domestic & Sexual Violence Incidence: 2014-2016

The leaders and members of Project PEACE recognize the importance of tracking crime trends in our community and using that data to inform our decision making. However, given that domestic and sexual violence are largely underreported; we recognize that crime data alone is an insufficient foundation for our strategies. The data presented here is one vantage point from which to view and understand these issues in Arlington County. In making decisions on how to address domestic and sexual violence, Project PEACE also considers the perspectives and experiences of survivors, professionals, and citizens of Arlington county.

Figure 4 shows the Arlington County specific data from 2014 through 2016 on sexual assault, domestic violence, hospital examinations, and victim services provided by Doorways for Women and Families, INOVA Fairfax Hospital, and Arlington Police Department. The data included in Figure 4 was collected directly from the organizations represented. Additional Arlington County Police Department crime data can be found in the 2014³, 2015⁴, and 2016⁵ Annual Reports on Crime.

Figure 5 shows the average yearly incidences of forcible rape from 2014 and 2015 (per 100,000 population) as defined by the Federal Bureau of Investigation (FBI) definition of forcible rape (includes rape, sodomy, and sexual assault with an object; and excludes incest and statutory rape). The average incidence of forcible rape for Arlington County were 15.5 per 100,000 population, for the state of Virginia, 60.1 per 100,000 population and 37.8 per 100,000 population for the United States.

Additional state of Virginia crime data can be accessed in the 2014⁶ and 2015⁷ Annual Reports on Crime. Data on crime across the United States can be found in the FBI Uniform Crime Reporting (UCR) Reports⁸. Due to slight differences in the definitions used by different organizations and recent changes in reporting methodology, there might be minor discrepancies between the counts presented in Figures 4 and 5 depending on the source of the data.

³ Arlingtonva.us. Police. Publications. <https://arlingtonva.s3.dualstack.us-east-1.amazonaws.com/wp-content/uploads/sites/11/2014/09/Annual-Report-2013.pdf>

⁴ Arlingtonva.us. Police. Publications. <https://arlingtonva.s3.dualstack.us-east-1.amazonaws.com/wp-content/uploads/sites/11/2016/05/Annual-Report-2015.pdf>

⁵ Arlingtonva.us. Police. Publications. <https://arlingtonva.s3.dualstack.us-east-1.amazonaws.com/wp-content/uploads/sites/11/2017/01/2016-Annual-Report-FINAL.pdf>

⁶ Crime in Virginia 2014. http://www.vsp.state.va.us/downloads/Crime_in_Virginia/Crime_in_Virginia_2014.pdf

⁷ Crime in Virginia 2015. http://www.vsp.state.va.us/downloads/Crime_in_Virginia/Crime_in_Virginia_2015.pdf

⁸ FBI: UCR. 2015 Crime in the United States. <https://ucr.fbi.gov/crime-in-the-u.s/2015/crime-in-the-u.s.-2015/tables/table-1>



Arlington County Domestic Violence (DV) & Sexual Assault (SA) Statistics 2014-2016

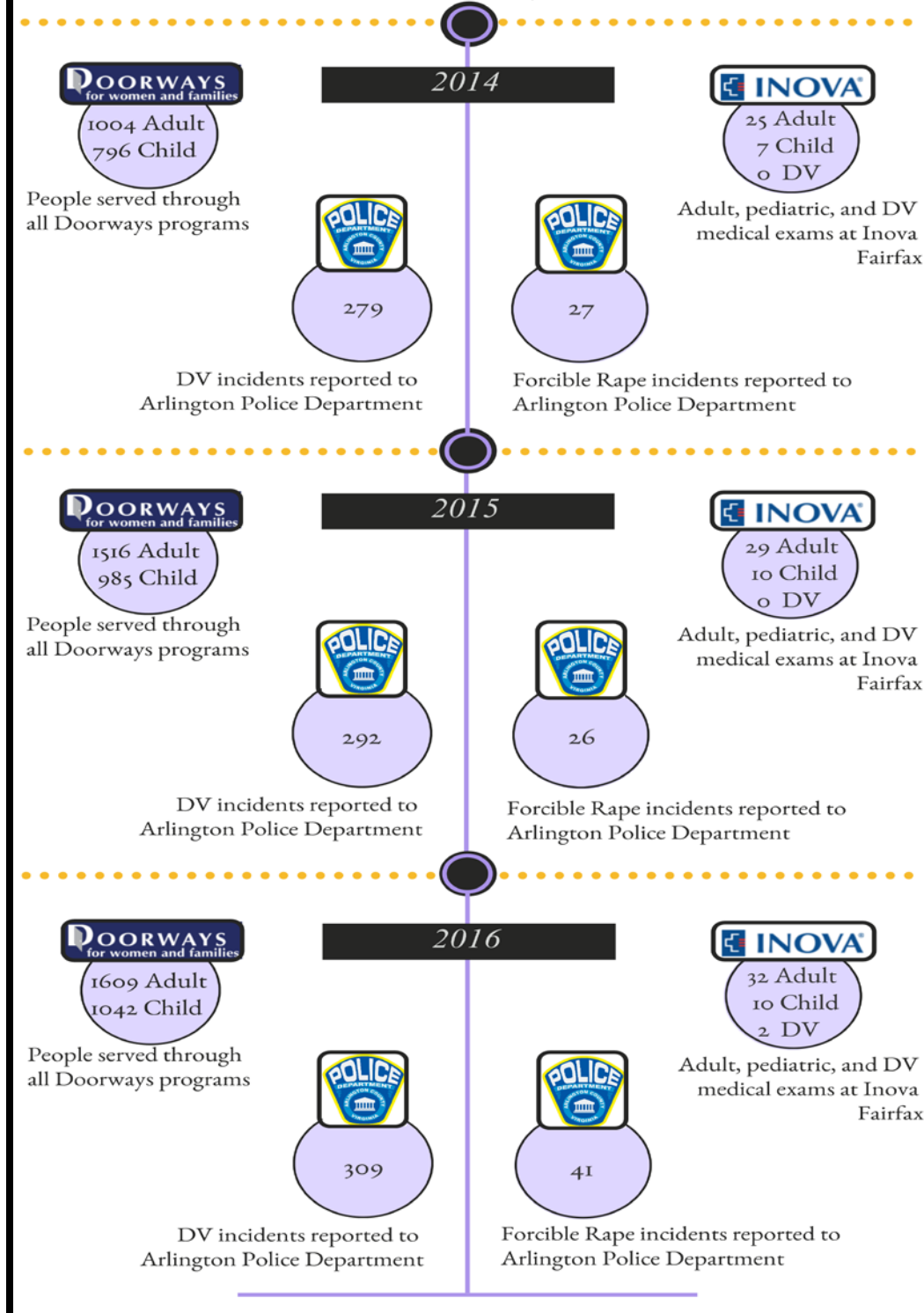


Figure 4. Arlington County Domestic Violence & Sexual Assault Statistics: 2014-2016



2014 - 2015 Sexual Assault Data

Average incidents of forcible rape (per 100,000 population) per year

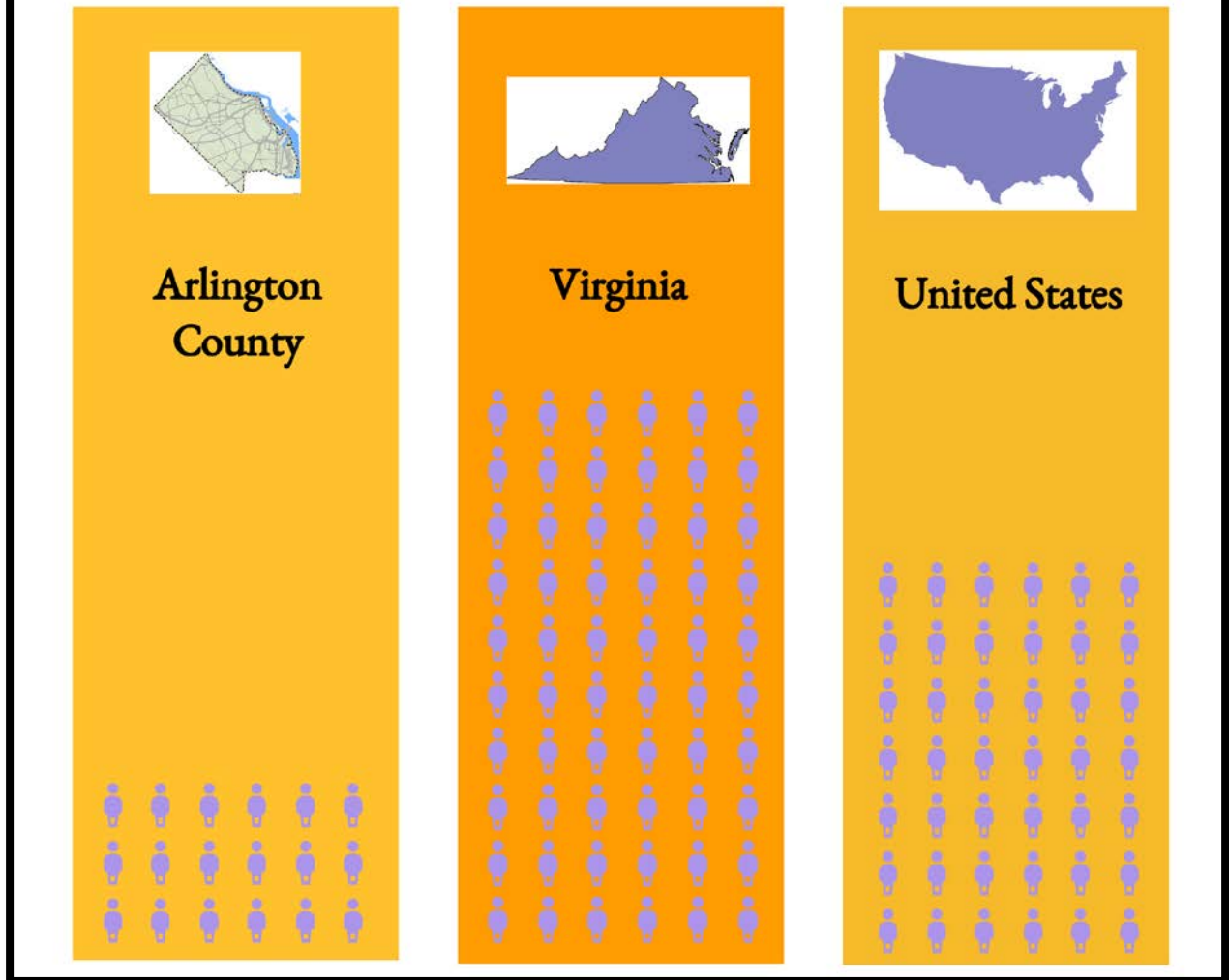


Figure 5. 2014-2015 Sexual Assault Data

Figure 5 shows the average yearly incidences of forcible rape from 2014 and 2015 (per 100,000 population) as defined by the Federal Bureau of Investigation (FBI) definition of forcible rape (includes rape, sodomy, and sexual assault with an object; and excludes incest and statutory rape). The average incidence of forcible rape for Arlington County were 15.5 per 100,000 population, for the state of Virginia, 60.1 per 100,000 population and 37.8 per 100,000 population for the United States.

Additional Arlington County Police Department crime data can be found in the 2014, 2015, and 2016 Annual Reports on Crime. Additional state of Virginia crime data can be accessed in the 2014 and 2015 Annual Reports on Crime. Data on crime across the United States can be found in the FBI Uniform Crime Reporting (UCR) Reports. Due to slight differences in the definitions used by different organizations and recent changes in reporting methodology, there might be minor discrepancies between the counts presented in Figures 4 and 5 depending on the source of the data.



In Review: 2014-2017 Blueprint for Action



Figure 6. *Highlighted Accomplishments 2014-2017*

During the 2014-2017 Blueprint for Action significant gains were made in streamlining access to services, raising public awareness and enhancing services for diverse populations using recognized best practices. Despite a 5-month vacancy in the Project PEACE Coordinator position the collaborative continued progress and maintained important working relationships. While there is still a large body of work ahead for Project PEACE, these accomplishments are evidence of collaborative commitment to action and progress.



Accomplishments by Goal Group

The following sections discuss the detailed accomplishments of Project PEACE under the 2014 – 2017 Project PEACE Blueprint⁹ for Action. Each of the identified tasks have been evaluated for progress and are discussed below.

Goal Group 1 Accomplishments

The Promoting Healthy Relationships & Preventing Violence Committee focused its efforts on reducing teen dating abuse and promoting healthy relationships from 2014 through 2017. The major work of the Promoting Healthy Relationships & Preventing Violence Committee was accomplished in partnership with Arlington Public Schools (APS), Promoting Awareness | Victim Empowerment (PAVE), and Doorways for Women and Families. The Promoting Healthy Relationships & Preventing Violence Committee will continue the current focus and engage more schools and communities (afterschool staff, coaches, and youth leaders) throughout 2017-2020. Accomplishments include:

- Formed the Healthy Relationships Task Force (HRT) with representatives from all high schools.
 - Met regularly to discuss teen dating and sexual violence, brought in speakers to these meetings, and planned events and activities.
 - Hundreds of self-care kits for high school survivors were distributed at each high school, and to the Teen Clinic, with financial support from Zonta Club of Arlington.
 - #ConsentIs Campaign was led by students in each area high school which reached hundreds of students.
 - Connected with Men of Respect, a group of young men at one high school with similar goals.
 - Organized the screening of a film for all high school students about sexual assault and bullying.
 - A group of HRT members received training on these issues and some 12th grade students then participated in conducting the high school workshops.
- The Promoting Healthy Relationships & Preventing Violence Committee, PAVE and HRT collaborated to conduct workshops during the school day at each high school. Workshops were successful in educating thousands of students and increasing students' knowledge and in changing their attitudes about healthy relationships and teen sexual assault.
- The Promoting Healthy Relationships & Preventing Violence Committee members disseminated more than 1000 information sheets on Teen Dating Violence to parents and

⁹ Arlington's Project PEACE: A Blueprint for Action 2014 – 2017. June 2014. <https://arlingtonva.s3.dualstack.us-east-1.amazonaws.com/wp-content/uploads/sites/25/2014/03/project-PEACE-blueprint.pdf>



students at various school and community events. This information also was sent electronically to thousands of high school parents.

- The Promoting Healthy Relationships & Preventing Violence Committee and HRT members gave presentations at the Arlington Public Schools Whole Child Conference and at the Parent-Teacher Association on teen dating violence and healthy relationships.
- The Promoting Healthy Relationships & Preventing Violence Committee members formed collaborations with Teen Network Board and Second Chance to enhance impact on youth health and well-being.
- The Promoting Healthy Relationships & Preventing Violence Committee participated in a five-day prevention resource fair at a middle school, in collaboration with the school substance abuse counselor, school nurse, school psychologist, and School Resource Officer.
- Working with the APS Supervisor Health, Physical and Driver Education and Athletics and a Health and PE teacher, the Promoting Healthy Relationships & Preventing Violence Committee learned about the challenges of implementing the Safe Dates curriculum and began to outline ways to improve the consistent, effective teaching of this material.
- Promoting Healthy Relationships & Preventing Violence Committee members met with APS leadership and provided recommendations and expertise in developing the APS Title IX policy, which has been amended and adopted by the School Board.

Goal Group 2 Accomplishments

The First Response & Service Provider Committee is focused on advancing a coordinated community response in Arlington County in cases of domestic and sexual violence to promote victim safety and perpetrator accountability. The First Response & Service Provider Committee will continue the current focus and engage more in-depth analysis and system change recommendations throughout 2017-2020. Accomplishments include:

- Sustained a multi-disciplinary team of 11 agencies to coordinate domestic violence and sexual assault services across agencies.
 - Public and private agency professionals deepened their knowledge and understanding of each other's functions and limitations.
 - Discussed cases and inquired about client reporting response.
- Addressed many of the gaps and needs identified in the safety and accountability audit.
 - Emergency Communications Center staff was equipped with training and a new process to ask about strangulation and possible resulting injuries.
 - Used interpreters resulting in police officers gathering more accurate information from non-English-speaking victims whose abusers often spoke English more fluently.
 - The Magistrates reported police officers are now consistently prepared to present essential information in domestic violence cases. The Magistrates described Arlington's police as "proactive" and the best in the region in domestic violence response.



- Improved the Protection Order process in General District Court.
 - New legislation allows sexual assault victims and dating violence victims to file for a Protection Order in General District Court. The Victim/Witness Program, Juvenile and Domestic Relations Court Intake and Doorways Court Advocate now support all victims of dating violence and sexual assault who seek Protective Orders in General District Court with advocacy and safety planning.
- Conducted extensive case reviews.
 - Conducted two extensive domestic violence and sexual assault case reviews across disciplines and departments to ensure best practices in victim services and offender accountability, and reported the findings back to the Leadership Roundtable for recommendations.

Goal Group 3 Accomplishments

The Ongoing Services Committee supports the development of services and programs that take a coordinated approach to helping families victimized by sexual assault, domestic violence, dating violence, and stalking as they navigate the human services and justice systems. The Ongoing Services Committee focused on the Arlington Safe Havens initiative in 2014 - 2017. Accomplishments include:

- Convened a cross-systems committee.
- Conducted a feasibility study to assess the need for a Safe Haven in Arlington County.
- Visited Fairfax Safe Havens to gather information on development, design, staffing, policies and procedures.
- Gathered input from the Implementation Task Force, Arlington Department of Human Services and other community based service providers.
- Prepared and submitted the application to the United States Department of Justice Office on Violence Against Women for fiscal year 2017 funding under the Justice for Families Grant Program to secure start-up funding.



Scope of Work 2017 - 2020

The following scopes of work include the projected strategies for the next three years. The scope of work for each goal group is intended to be reasonable and achievable over the next three years. The scopes of work are dependent on availability of financial and personnel resources. All goal groups of Project PEACE will endeavor to develop appropriate metrics to evaluate progress on goals and demonstrate the impact of our efforts to the community.

Priority Goals Year 1

The goals considered to be a priority in the first year for the Project PEACE Blueprint for Progress. (See Figure 7)

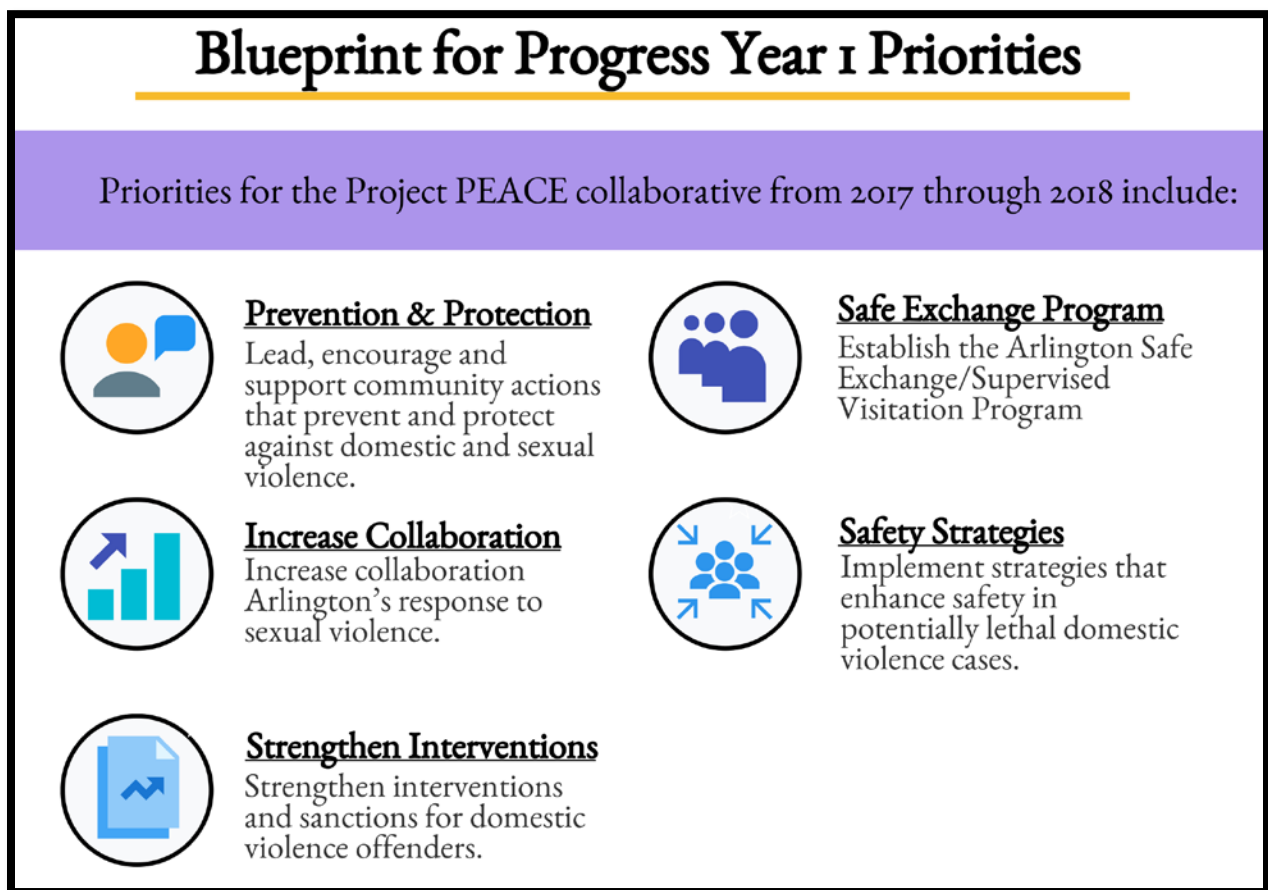


Figure 7. Priority Goals Year 1

Goal Group 1: Promoting Healthy Relationships & Preventing Violence Committee Scope of Work

GOAL(S)	STRATEGIES	OUTCOME(S)
<p>Support the efforts of Arlington schools to promote healthy teen dating relationships and prevent dating abuse and sexual violence.</p>	Recruit and retain school representatives in the Goal 1 Committee.	<p>Increased healthy teen dating relationships and decreased teen dating abuse and sexual violence is evident among youth and young adults (ages 11-24) in Arlington County.</p> <p>(Change Individual Behavior/Expectations)</p>
	Support training for teachers and counselors in the Safe Dates curriculum and other relevant topics, using local data to guide activities annually.	
	Review the implementation and fidelity of the Safe Dates curriculum in Arlington Public Schools and provide subject matter experts/resources for teachers.	
	Support the Arlington Healthy Relationship Task Force (HRT) in prevention and awareness raising activities for all student populations.	
	Support the development of elementary and middle school curricula focused on building healthy relationships in age appropriate ways.	
<p>Expand community-based opportunities for domestic and sexual violence prevention and education focused on young adults and transition age youth (16-24).</p>	<p>Identify and build relationships with organizations serving at-risk youth and young adults ages 16-24 to support their prevention activities.</p>	
<p>Strengthen the ability of the faith community to promote healthy relationships and prevent domestic and sexual violence.</p>	<p>Identify and build relationships with faith communities to support their prevention activities.</p>	

Table 1. Goal Group 1: Promoting Healthy Relationships & Preventing Violence Committee Scope of Work

Goal Group 1: Promoting Healthy Relationships & Preventing Violence Committee Scope of Work, Continued

GOAL(S)	STRATEGIES	OUTCOME(S)
<p>Lead, encourage, and support community actions that protect against domestic and sexual violence.</p>	<p>Actively recruit men to work toward preventing domestic and sexual violence.</p>	<p>More community members are knowledgeable about community resources and active in efforts to prevent domestic and sexual violence. (Change Community Expectations)</p>
	<p>Develop and enhance partnerships to support targeted outreach and public awareness campaigns, including the use of technology, to promote safety and to prevent domestic and sexual violence.</p>	
	<p>Educate parents, family members and others to respond effectively to domestic and sexual violence.</p>	
<p>Lead, encourage and/or support efforts to prevent domestic and sexual violence in traditionally marginalized communities.</p>	<p>Identify and build relationships with organizations serving traditionally marginalized communities to support their prevention efforts and recruit individuals from these communities to participate with the Promoting Healthy Relationships & Preventing Violence Committee.</p>	<p>More community members are knowledgeable about community resources and active in efforts to prevent domestic and sexual violence. (Change Community Expectations)</p>
<p>Create opportunities for interdisciplinary collaboration with agencies and organizations focused on prevention.</p>	<p>Identify and build relationships with organizations in Arlington that engage in prevention efforts involving youth and young adults (ages 11 - 24) to begin to develop an integrated approach to health, wellness and safety.</p>	
<p>Educate Arlington policy makers about how to implement strategies that support victims and prevent domestic and sexual violence.</p>	<p>Engage Arlington public school leadership on the implementation of Title IX and of other relevant policies. Make recommendations to policy makers about possible new legislation, the implementation of legislation, and about the funding and resources needed for effective prevention efforts to reach all communities in Arlington.</p>	

Table 1. Goal Group 1: Promoting Healthy Relationships & Preventing Violence Committee Scope of Work, Continued

Goal Group 2: First Response & Service Provider Committee Scope of Work

GOAL(S)	STRATEGIES	OUTCOMES
<p>Improve system’s ability to connect victims with timely, appropriate resources.</p>	<p>Develop a cohesive strategy to identify and address underserved population’s needs, including layered barriers, i.e. language, disabilities, culturally specific services, and services for immigrant populations.</p>	<p>Increased victim awareness of community resources and how to access them.</p>
	<p>Update victim services information at key entry points: Police Information Desk, Magistrate’s Office, Courthouse Reception Desk. Department of Human Services.</p>	
<p>Improve existing practices and policies by identifying gaps and needs in responses, services and resources.</p>	<p>Continue to support teamwork and collaboration between agencies and programs represented on the Goal 2 Committee.</p>	<p>Increased victim safety and aggressor accountability.</p>
	<p>Host 1-2 cross-system case reviews to assess best practices. Provide summary findings and proposed actions steps for Leadership Roundtable approval.</p>	
<p>Implement strategies that enhance safety in potentially lethal domestic violence cases.</p>	<p>Develop a cross-systems definition and assessment tool for “high-risk” DV cases.</p>	
	<p>Explore and implement (where feasible) strategies for information sharing and coordinated response in “high-risk” domestic violence cases.</p>	
	<p>Research and propose best-practice policies for “high-risk” domestic violence cases across systems. (ECC, Police, Magistrate, Commonwealth Attorney’s Office, Court Services Intake, community-based service providers, etc.)</p>	
	<p>Explore the feasibility of home detention / electronic monitoring for abusive partners to reduce severe physical re-assault and homicide.</p>	
<p>Increase collaboration in Arlington’s response to sexual violence.</p>	<p>Research and coordinate opportunities for multi-disciplinary team training in trauma-informed practices.</p>	<p>Victims of sexual violence receive a trauma-informed response across all sectors.</p>
	<p>Develop a written sexual assault response protocol to identify service gaps and ensure institutional knowledge of cross-sector roles and responsibilities.</p>	
	<p>Establish ongoing subcommittee to review and refine sexual assault first response and coordination.</p>	

Table 2. Goal Group 2: First Response & Service Provider Committee Scope of Work

Goal Group 3: Ongoing Services Committee Scope of Work

GOAL(S)	STRATEGIES	OUTCOME(S)
<p>Enhance physical, social and emotional safety of survivors of domestic violence, sexual assault, dating violence, and stalking.</p>	Develop interventions and enhance cultural competency across disciplines in response to the unique safety challenges of diverse victim populations.	<p>Increased victim awareness of community resources and how to access them is evident in Arlington County.</p>
	Advocate for policies and partnerships that empower victims to gain economic independence.	
	Explore opportunities to partner with entities providing basic needs services, i.e. housing, job training, childcare etc.; to align strategies, inform policy and best practice for the needs of victims of domestic and sexual violence.	
	Identify system gaps/barriers to victim’s ability to access safe, affordable and stable housing.	
	Establish and maintain active collaboration with child welfare and child serving organizations to align strategies, inform policy and best practice for domestic and sexual violence.	
<p>Establish the Arlington Safe Visitation and Exchange Program</p>	Continue work to secure ongoing funding for Arlington Safe Visitation and Exchange Program	<p>Increased victim safety and offender accountability is evident Arlington County.</p>
	Form an Advisory Group to create policies and practices required to operate a Safe Visitation and Exchange Program.	
<p>Strengthen interventions and sanctions for domestic violence offenders.</p>	Lend systems support, research, and best practice expertise to enhance efforts of the Abuser Intervention Program.	
	Advocate for resources needed to provide timely, comprehensive and culturally competent abuser intervention services.	
	Research, propose, coordinate and implement where feasible strategies across disciplines that provide sanctions and/or progressive sentencing for repeat domestic violence offenders.	

Table 3. Goal Group 3: Ongoing Services Committee Scope of Work

Goal Group 3: Ongoing Services Committee Scope of Work, Continued

GOAL(S)	STRATEGIES	OUTCOME(S)
<p>Enhance systems collaboration and services for victims of domestic and sexual violence who also have serious mental health conditions.</p>	<p>Research funding opportunities to enhance access to psychiatric and medication management services for victims of domestic and sexual violence.</p>	<p>A culturally competent, trauma-informed response to mental health and psychiatric services for victims of interpersonal violence is evident across human service sectors in Arlington County.</p>
	<p>Investigate, develop and implement where feasible evidence-based approaches and programs for mental health and psychiatric services for victims of domestic and sexual violence.</p>	

Table 3. Goal Group 3: Ongoing Services Committee Scope of Work, Continued

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