



## **Budget Hearing and Regular Board Meeting Thursday, October 28, 2021**

**Donzella Administration Building, 1275 Lakeside Ave. East  
and broadcast live via Zoom – 5:30 pm**

### **1. Budget Hearing – Opening**

#### **A. Convene**

The meeting was called to order by Vice President, Cynthia Schulz at 5:30 pm.

#### **B. Roll Call**

Members present: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

Member excused: Lisa Hunt

#### **C. 2022 Revenue and Expenditure Budget Presentation**

The PowerPoint presentation shown at the hearing is attached as a permanent part of the record of this meeting. Budget documents showing cash balances, revenues and expenditures for 2022 are also attached. Kelly A. Petty, Superintendent and CEO opened the public hearing of the 2022 budget and introduced Gina Huffman, Division Manager of Business Operations who presented revenue and expenditure history and waiver match history.

Superintendent Petty reviewed Cuyahoga DD's "strategic investments" totaling about \$12 million. This is just a portion of the overall budget, but they are highlighted to show advancement toward accomplishing strategic plan goals. These costs do not include associated personnel and waiver match costs. See attached slides for a listing of categories/initiatives.

The establishment of a Capital Reserve Fund with \$6 million was proposed. This fund would set aside monies for unexpected or extraordinary costs to maintain the buildings.

Gina Huffman then presented specific revenue and expenditure details for the major budget categories. These details include comparisons to 2021 budget and projected figures and are contained in the attached slides. Christina Brown, Chief Human Resources Officer gave an overview of the employee salaries, wages, and benefits. Amber Gibbs, Chief Administrative Services Officer discussed Medicaid waiver match, community supports and housing and direct care/transportation contracts. Jacquie Kasprisin, Chief Operations Officer explained other service-related contracts, buildings, and equipment. Rodney Hairston, Chief Financial Officer presented the final overall budget numbers.

Vice President, Cynthia Schulz moved to adjourn the public hearing at 6:50 pm. Steve Licciardi provided the second.

## **2. Regular Meeting of the Board – Opening**

### **A. Convene**

The meeting called to order by Vice President, Cynthia Schulz at 6:51 pm.

### **B. Roll Call**

Members present: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

Member excused: Lisa Hunt

## **3. Minutes**

RESOLVED, that the minutes of the regular meeting of the Cuyahoga County Board of Developmental Disabilities held September 23, 2021, a copy of which is made a part of the permanent record of this meeting, be accepted as directed by the President, without objection, and approved as published.

Motion by Steven Licciardi, second by Steve Scheidt.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

## **4. Donations**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities gratefully accepts one monetary donation of \$25.00 and two donations of unspecified value.

Motion by Steven Licciardi, second by Alaina McCruel.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

## **5. Financial Statements**

RESOLVED, that the Operating Fund Statement and the Statements of Revenue and Expenditures - Planned and Actual for the year-to-date period ending September 30, 2021, be accepted and filed for audit; the payment of vouchers for the period September 1, 2021 to September 30, 2021 be ratified; and that all statements and voucher summaries are made a part of the permanent record of this meeting.

Motion by Steve Scheidt, second by Cynthia Schulz.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

## **6. Announcements**

Vice President, Cynthia Schulz turned the meeting over to Superintendent & CEO, Kelly A. Petty who gave the following announcements:

- An opinion article by Superintendent Petty was published in Crain's Business magazine. The article recognized the importance of hiring people with developmental disabilities.
- Jared Daly, Regional Coordinator of Workforce Development was recognized as one of 40 under 40 by Crain's Business. Also, an article that Jared and Chris Carpenter, Community Development Strategic Analysis Manager authored in 2019 was recently cited in an article written by experts in the field of employment.
- Kelly gave a COVID-19 update on individuals served. So far in October, there are a reported number of 38 people who tested positive. This is an increase from September.

## **7. Status Reports**

There were no significant changes in status reports.

## 8. New Business

### **A. Approve the 2022 Revenue and Expenditure Budget**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities approves hereby the 2022 Revenue & Expenditure Budget as proposed this date by the Superintendent, a copy of which is made part of the permanent record of this meeting, and requests that the Cuyahoga County Executive and the Cuyahoga County Council concur, and appropriate the 2022 General Operating Fund revenues in the amount of \$132,124,500 and expenditures in the amount of \$151,720,899.

There was discussion by Board members to increase the amount allocated for Support for Direct Support Professionals (DSPs) from \$3 million to \$6 million. The increase is reflected in this resolution.

Motion by Cynthia Schulz, second by Steven Licciardi.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

### **B. Agreement for the Provision of Adult Services**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities approves hereby and authorizes the Superintendent to enter into a contract with the providers listed on a document titled Adult Service Providers 2022, a copy of which is made a part of the permanent record of this meeting, for the period January 1, 2022 through December 31, 2022, for a sum not to exceed \$1,500,000; and, BE IT FURTHER RESOLVED, that the Superintendent is authorized hereby to take any and all actions necessary to carry out these transactions.

Motion by Steve Scheidt, second by Steven Licciardi.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

### **C. Reimbursement to Providers for Non-Medicaid Covered Expenses Associated with the COVID-19 Pandemic and Statewide DSP Staffing Crisis**

RESOLVED, that Cuyahoga Board of Developmental Disabilities approves hereby and authorizes the Superintendent to enter into a contract for Extraordinary and Unusual Non-Medicaid Costs with various certified providers for the period October 29, 2021 through December 31, 2021, for a sum not to exceed \$1,750,000; and, BE IT FURTHER RESOLVED, that the Superintendent is authorized hereby to take any and all actions necessary to carry out these transactions.

Motion by Steven Licciardi, second by Cynthia Schulz.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

### **D. Purchase of Network Switching Equipment from CDW-G**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities approves hereby and authorizes the Superintendent to purchase network switching equipment from CDW Government, LLC at a cost of \$60,861; and, BE IT FURTHER RESOLVED, that the Superintendent is authorized hereby to take any and all actions necessary to carry out these transactions.

Motion by Mozelle Jackson, second by Steve Scheidt.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

**E. Purchase of computer hardware from Insight Public Sector**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities approves hereby and authorizes the Superintendent to purchase laptop computers and associated peripherals from Insight Public Sector for a total sum not to exceed \$110,000; and, BE IT FURTHER RESOLVED, that the Superintendent is authorized hereby to take any and all actions necessary to carry out these transactions.

Motion by Steven Licciardi, second by Mozelle Jackson.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

**F. Collective Bargaining Agreement with SEIU District 1199 Support Administration for the period January 1, 2022 - December 31, 2024**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities approves hereby and authorizes the Superintendent to approve the collective bargaining agreement with Service Employees International Union District 1199: WV/KY/OH, The Healthcare and Social Service Union: Services and Support Administration for the period January 1, 2022 to December 31, 2024. BE IT FURTHER RESOLVED, that the Superintendent is authorized hereby to take any and all actions necessary to carry out this transaction.

Motion by Steve Scheidt, second by Alaina McCruel.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

**G. Policy Manual Change - 5.13 Retire/Rehire Policy**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities approves hereby and authorizes the Superintendent to modify section 5.13 Retire/Rehire Policy of the Cuyahoga DD Policy Manual as described in the attachment in BoardDocs; and, BE IT FURTHER RESOLVED, that the Superintendent is authorized hereby to take any and all actions necessary to carry out these transactions.

Motion by Cynthia Schulz, second by Steven Licciardi.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

**9. Comments from the Floor**

Gina Kerman, Executive Director of Rose-Mary Center, thanked Superintendent Petty and the Board for the support the providers have received during the COVID-19 crisis. Ms. Kerman expressed her appreciation for the support from all the different teams at Cuyahoga DD.

**10. Adjournment**

RESOLVED, that the Cuyahoga County Board of Developmental Disabilities hereby adjourns.

Motion by Mozelle Jackson, second by Allison Frazier.

Final Resolution: Motion Approved

Aye: Allison Frazier, Mozelle Jackson, Steven Licciardi, Alaina McCruel, Steve Scheidt, Cynthia Schulz

Meeting adjourned at 7:47 pm.

**Next Meeting** - November 18, 2021 at 5:30 pm at the Donzella Administration Building, 1275 Lakeside Ave., Cleveland, Ohio 44141.

Certified by:

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Lisa Hunt, President

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Mozelle Jackson, Secretary



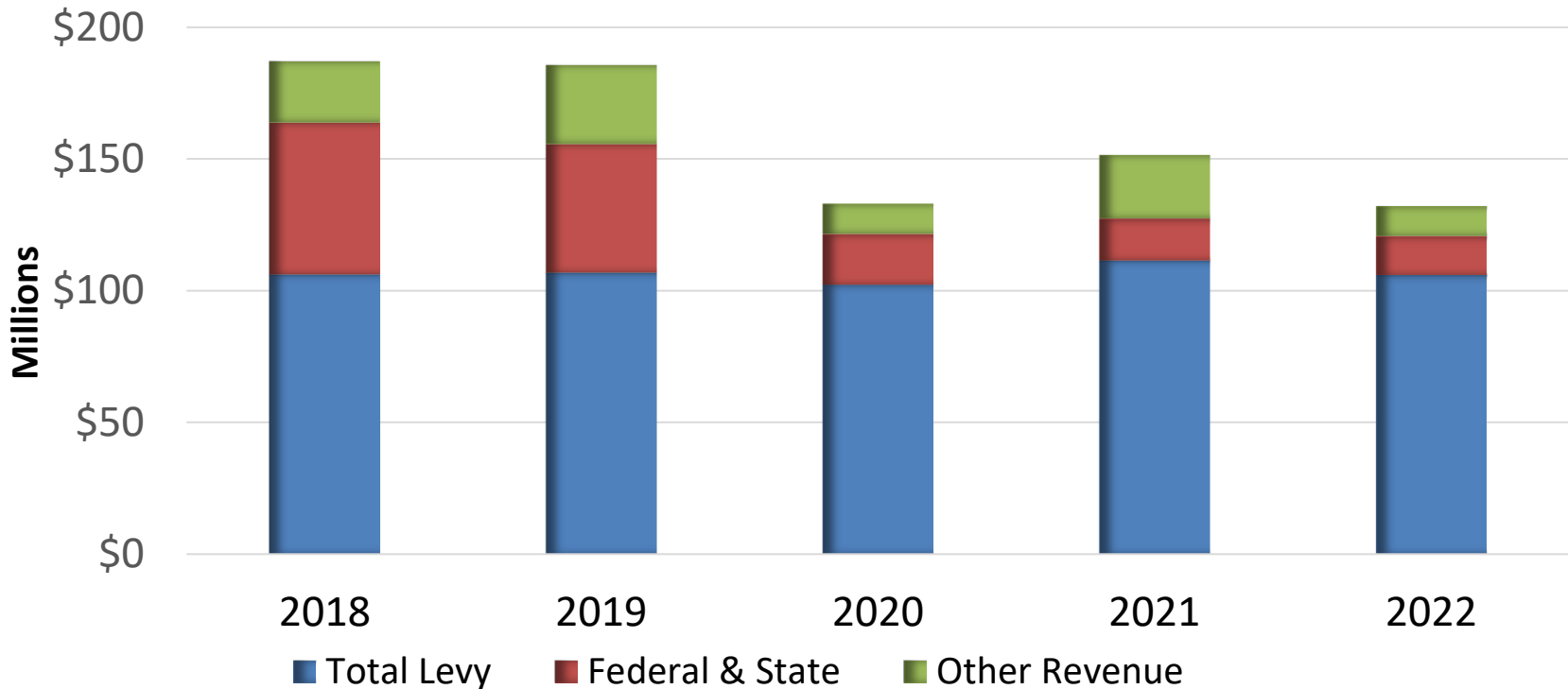
C U Y A H O G A C O U N T Y  
**Board of Developmental Disabilities**

**Public Hearing  
2022 Annual Budget Plan  
October 28, 2021**

Regular Board meeting to follow at approximately 6:30 p.m.

Supporting and empowering people with developmental disabilities  
to live, learn, work and play in the community

# Revenue History by Source



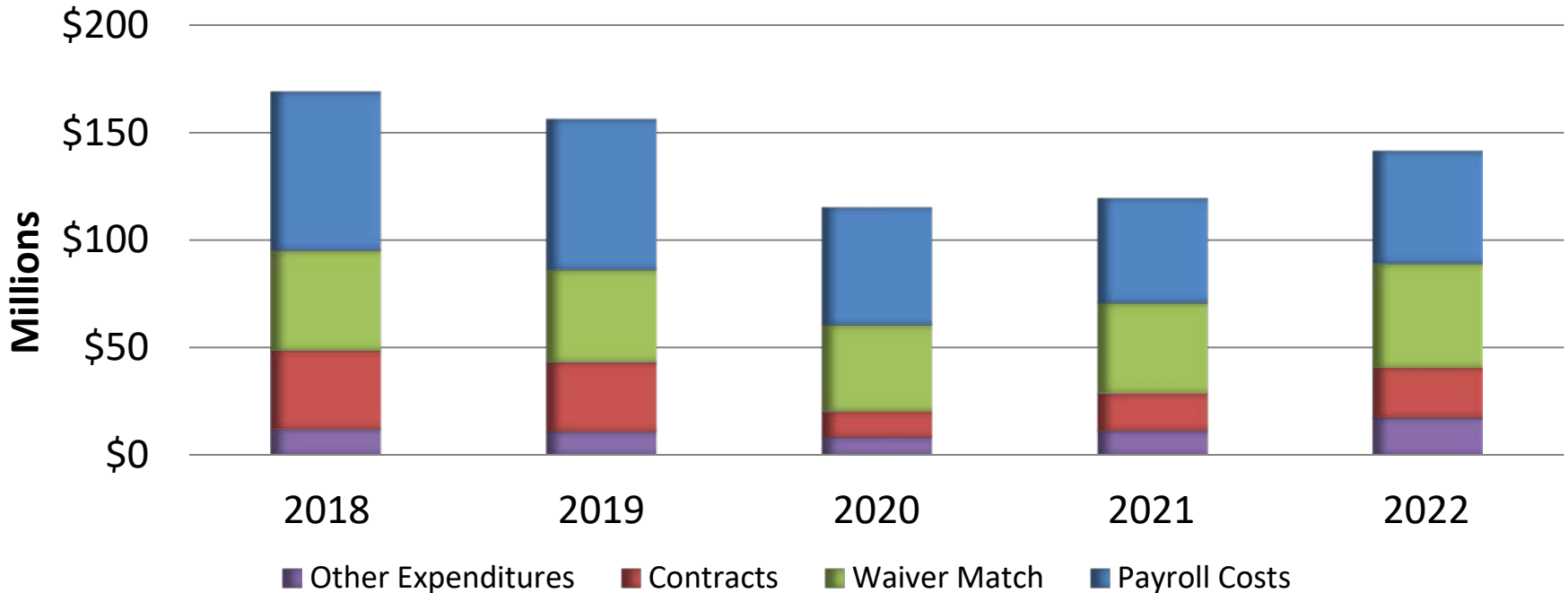
\$	Total Levy	Federal & State	Other Revenue	Total Revenue
<b>2020 Actual</b>	102,269,722	19,332,610	11,455,216	133,057,548*
<b>2021 Projected</b>	111,500,000+	15,925,485	24,101,803	151,527,288**
<b>2022 Budget</b>	106,000,000	14,714,000	11,410,500	132,124,500

\*Includes \$7.7M in building sales

+ Included \$5M correction from 2020

\*\*Includes \$20.5M cost report settlement

# Expenditure History by Type



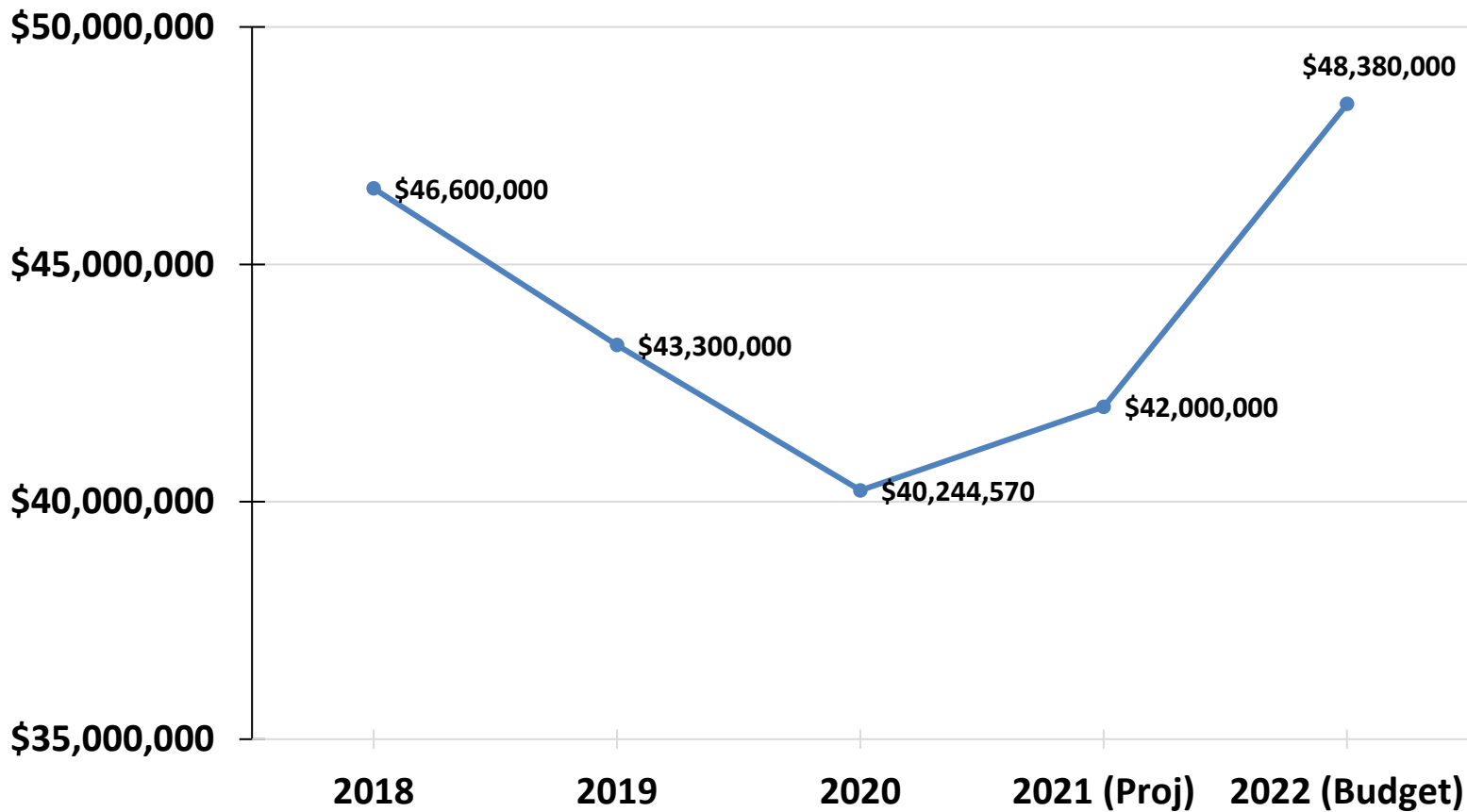
	Payroll Costs	Contracts	Waiver Match	Other Expenditures	Total Expenditures
<b>2020 Actual</b>	54,645,486	12,059,969	40,244,570	8,396,511	115,346,536
<b>2021 Projected</b>	49,300,000	19,371,900	42,000,000	13,728,104	124,400,004*
<b>2022 Budget</b>	51,475,255	25,392,041	48,380,000	17,473,603	142,720,899**

\*Does not include \$45M transfer to Medicaid Reserve

\*\*Does not include \$6M transfer to Capital Reserve



# Waiver Match History



# Strategic Investments

Direct financial resources to individuals with DD  
**\$2.5M**

Support for Direct Support Professionals (DSP)  
**\$3M**

Address identified gaps in service provision  
**\$4M**

Innovative housing  
**\$1M**

Increase competitive employment  
**\$0.9M**

Promote the use of technology  
**\$0.09M**

Enhancing community partnerships  
**\$0.5M**

**Total for All Strategic Initiatives:  
\$12M**



# Sustainability Fund

- Proposed transfer to 'capital reserve fund': \$6,000,000

## Ending cash balance 2022

Without transfer to capital reserve fund: \$138,635,532

With transfer to capital reserve fund: \$132,635,532



# Revenue Detail



# Levy Revenue

2021 Budget:	\$106,000,000
2021 Actual (projected):	\$111,632,051
2022 Budget:	\$106,000,000
Variance ('21 budget to '21 actual):	\$5,632,051
Variance ('21 budget to '22 budget):	\$0



## Key contributing factors

1. We received \$5,632,051 of our 2020 levy revenue in 2021

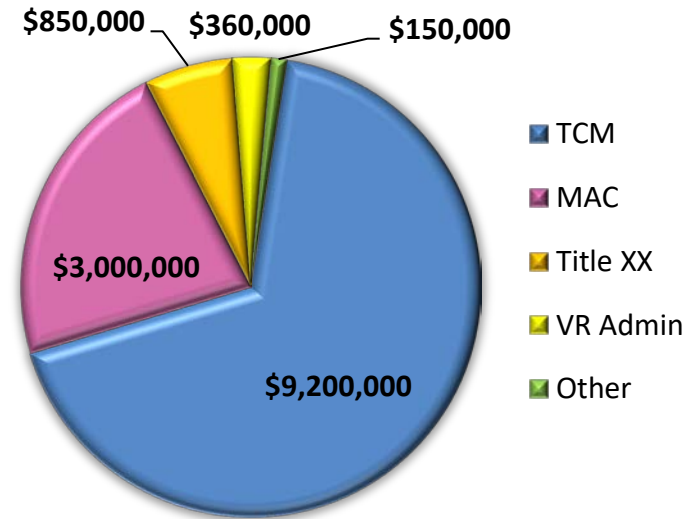
## Assumptions and analysis of risk

1. Levy revenue in 2022 will remain steady



# Federal Revenue

2021 Budget:	\$12,725,000
2021 Actual (projected):	\$14,275,000
2022 Budget:	\$13,560,000
Variance ('21 budget to '21 actual):	\$1,550,000
Variance ('21 budget to '22 budget):	\$835,000



## Key contributing factors

1. Additional Support Administration staff will increase Targeted Case Management (TCM) billing
2. Additional staff participation in Medicaid Administrative Claiming (MAC)

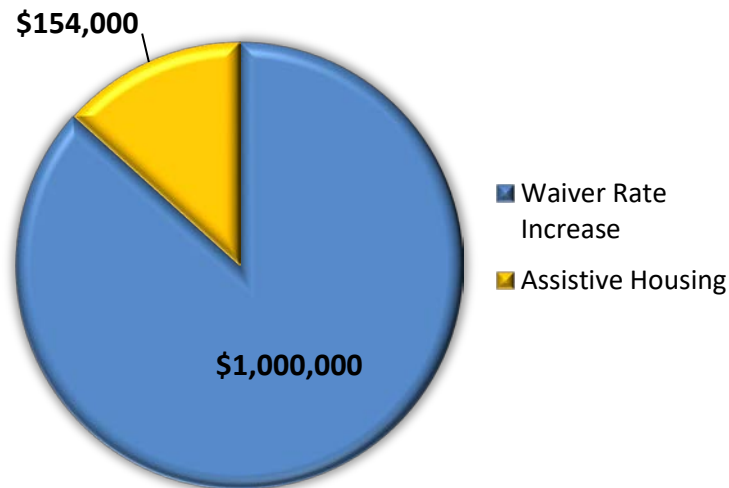
## Assumptions and analysis of risk

1. Enhanced Federal Medicaid Assistance Percentage (eFMAP) will end 3/31/2022



# State Revenue

2021 Budget:	\$1,446,000
2021 Actual (projected):	\$1,650,485
2022 Budget:	\$1,154,000
Variance ('21 budget to '21 actual):	\$204,485
Variance ('21 budget to '22 budget):	(\$292,000)



## Key contributing factors

1. Planned purchase of one home through State Assisted Housing Fund

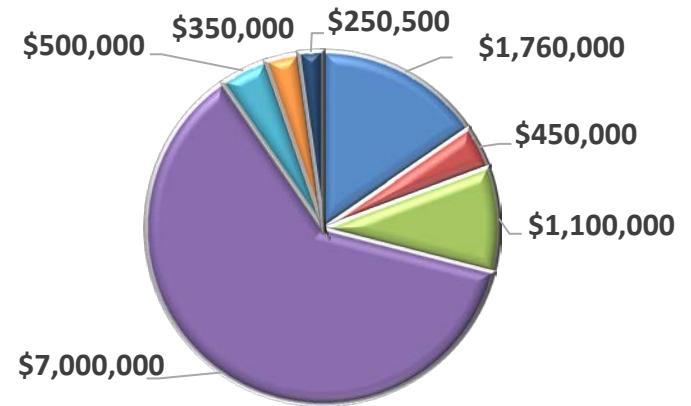
## Assumptions and analysis of risk

1. There will be no state subsidies
2. Assumes state contribution of 4% for waiver rate increase in 2022



# Other Revenue

<b>2021 Budget:</b>	<b>\$3,887,346</b>
<b>2021 Actual (projected):</b>	<b>\$24,101,803</b>
<b>2022 Budget:</b>	<b>\$11,410,500</b>
<b>Variance ('21 budget to '21 actual):</b>	<b>\$20,214,457</b>
<b>Variance ('21 budget to '22 budget):</b>	<b>\$7,523,154</b>



- Health Insurance
- Waiver Match
- Bldg Leases
- TCM Settlement
- E Cleve Sale
- Reimbursements
- Misc Revenue

## Assumptions and analysis of risk

1. TCM Settlement of \$7M
2. 100% lease revenue from SAW and VGS for full year
3. Sale of the former East Cleveland Adult Activity Center





# Expenditure Detail

(Major Categories)



# Employee Salaries & Wages

2021 Budget:	\$35,744,457
2021 Actual (projected):	\$34,000,000
2022 Budget:	\$36,871,333
Variance ('21 budget to '21 actual):	\$1,744,457
Variance ('21 budget to '22 budget):	(\$1,126,876)



600  
employees  
expected by  
end of 2022

## Key contributing factors

1. Addition of Support Administration staff to accommodate planned waiver expansion
2. Additional professional staff needs in Behavioral Health, Workforce Development, Early Intervention & Family Supports

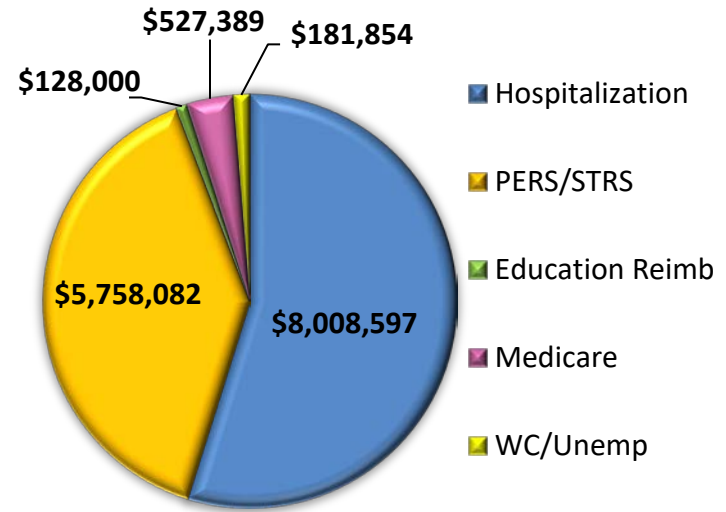
## Assumptions and analysis of risk

1. New position salaries are prorated for staggered start dates
2. Assumes 5% vacancy rate



# Employee Benefits

2021 Budget:	\$14,967,582
2021 Actual (projected):	\$14,500,000
2022 Budget:	\$14,603,922
Variance ('21 budget to '21 actual):	\$467,582
Variance ('21 budget to '22 budget):	\$363,660



## Key contributing factors

1. Health insurance premium decrease of 3.4%

## Assumptions and analysis of risk

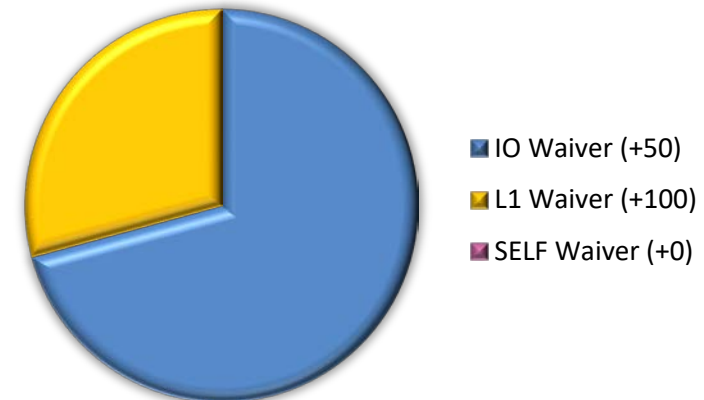
1. Reduced PERS contribution for carryover Cuyahoga DD Staff



# Waiver Match Obligation

2021 Budget:	\$42,580,000
2021 Actual (projected):	\$42,000,000
2022 Budget:	\$48,380,000
Variance ('21 budget to '21 actual):	\$580,000
Variance ('21 budget to '22 budget):	(\$5,800,000)

Projected Increase in Waivers



## Key contributing factors

1. Match percentage will increase to 36% with ending of enhanced FMAP 3/31/22
2. Increased spending flexibility within the Level 1 waiver

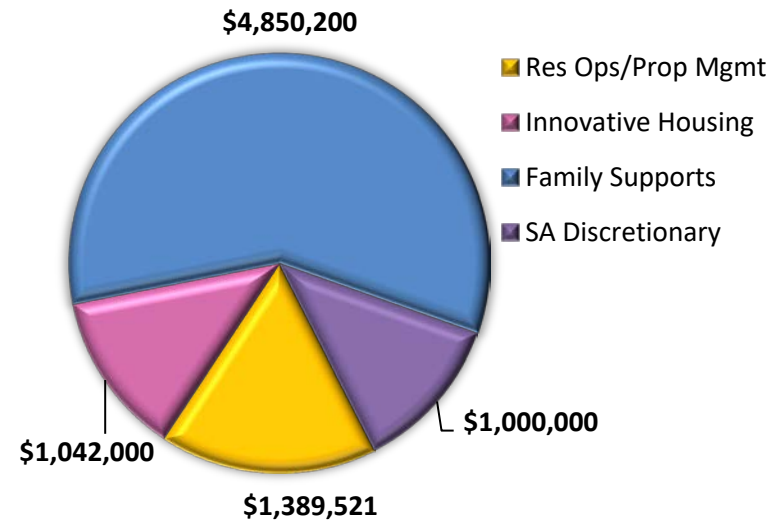
## Assumptions and analysis of risk

1. Goal to increase enrollments for IO and Level 1 waiver
2. State FY19 PAWS data used for calculations due to pandemic impact
3. Assumed increased average non-day Level 1 cost of \$10K per person related to new flexibility
4. Assumed 75% of historical day service/NMT amounts



# Community Supports & Housing

2021 Budget:	\$6,708,748
2021 Actual (projected):	\$7,984,904
2022 Budget:	\$8,281,721
Variance ('21 budget to '21 actual):	(\$1,276,156)
Variance ('21 budget to '22 budget):	(\$1,572,973)



## Key contributing factors

1. Continuation of the Support Administration supplemental fund
2. Increase to Family Supports allocations
3. Innovative housing initiatives

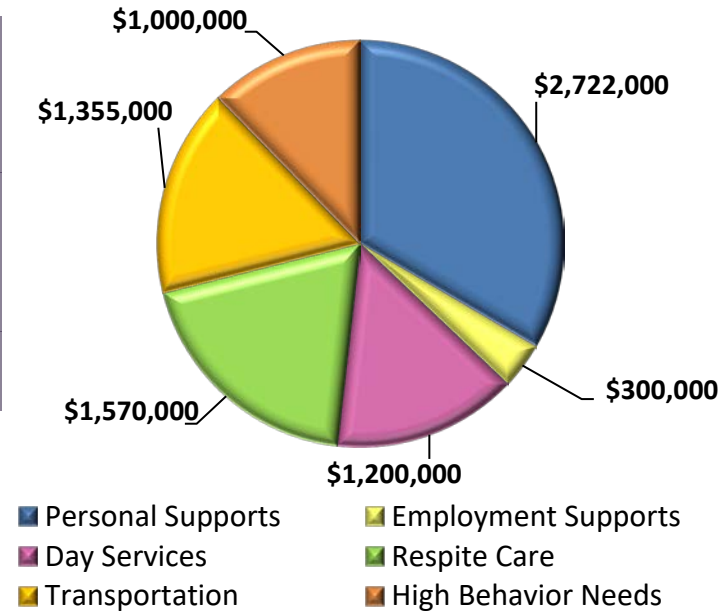
## Assumptions and analysis of risk

1. Includes services to increase housing options



# Direct Care/Transportation Contracts

2021 Budget:	\$7,970,000
2021 Actual (projected):	\$5,000,000
2022 Budget:	\$8,147,000
Variance ('21 budget to '21 actual):	\$2,970,000
Variance ('21 budget to '22 budget):	(\$177,000)



## Key contributing factors

1. New respite service contracts
2. Uber/Lyft pilot program
3. Supports for individuals with high behavior needs and their families

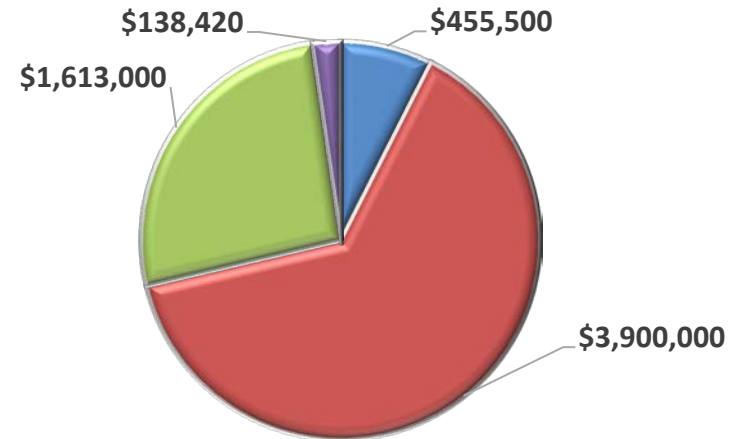
## Assumptions and analysis of risk

1. Locally funded transportation & day services – 75% of 2021



# Other Service-Related Contracts

2021 Budget:	\$1,918,200
2021 Actual (projected):	\$3,508,989
2022 Budget:	\$6,106,920
Variance ('21 budget to '21 actual):	(\$1,590,789)
Variance ('21 budget to '22 budget):	(\$4,188,720)



## Key contributing factors

1. Includes strategic investments in assistive technology and community development
2. \$3M in provider support
3. Pilot after school respite program for students with high behavior needs
4. Employment services incentives

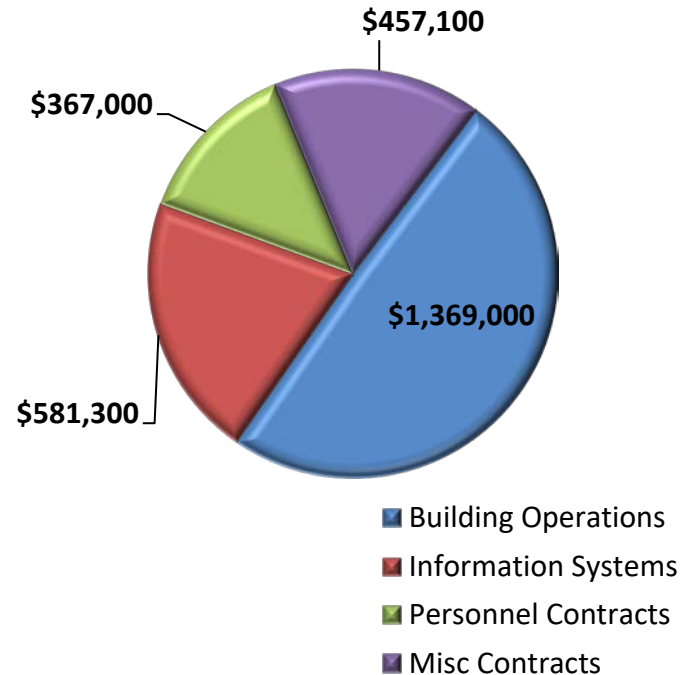
## Assumptions and analysis of risk

1. New partnerships will be developed to implement 1-2 new respite programs



# Operations & Admin Contracts

2021 Budget:	\$3,123,260
2021 Actual (projected):	\$2,500,000
2022 Budget:	\$2,774,400
Variance ('21 budget to '21 actual):	\$623,260
Variance ('21 budget to '22 budget):	\$348,860



## Key contributing factors

1. New Client Information System implementation
2. Staff development training for teambuilding, Diversity, Equity & Inclusion
3. Preventative maintenance and cleaning crew contracts

## Assumptions and analysis of risk

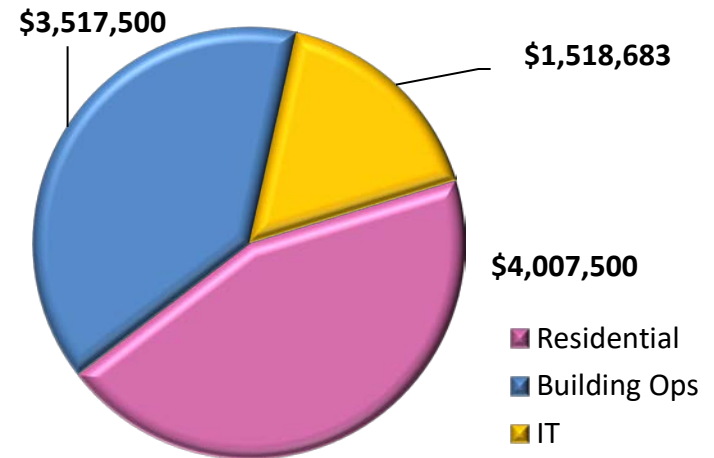
1. IT upgrades required to reduce network security risks





# Building & Equipment

2021 Budget:	\$4,590,118
2021 Actual (projected):	\$3,890,000
2022 Budget:	\$9,043,683
Variance ('21 budget to '21 actual):	\$700,118
Variance ('21 budget to '22 budget):	(\$4,453,565)



## Key contributing factors

1. Youth residential: purchase/build and technology and furnishings
2. Includes improvements and routine building maintenance
3. Refresh of computers

## Assumptions and analysis of risk

1. Youth residential project in development
2. One former AAC requires extensive grounds stabilization due to erosion



# Proposed 2022 Revenue and Expenditure Budget:

## General Operating Fund - 2022

Total Revenue Budget:	\$132,124,500
Operating Expenditure Budget:	(\$142,720,899)
Transfer to Capital Reserve Fund:	<u>(\$ 6,000,000)</u>
Total Expenditure Budget	(\$148,720,899)



**CUYAHOGA COUNTY BOARD OF DD**  
**CASH BALANCE**  
**2022**

	2021 BUDGET	2021 PROJECTED	2022 DRAFT BUDGET
Unencumbered Opening Cash	\$164,298,678	\$164,298,678	\$149,231,931
Revenues	\$124,058,346	\$151,527,288	\$132,124,500
Operating Expenditures	(\$120,277,297)	(\$121,594,035)	(\$130,720,899)
+ Strategic Investments	(\$5,807,700)		(\$12,000,000)
Total Expenditures	(\$126,084,997)	(\$121,594,035)	(\$142,720,899)
<i>Operating Surplus/Deficit Subtotal</i>	\$3,781,049	\$29,933,253	(\$10,596,399)
<i>Operating Account Ending Cash Subtotal</i>	\$162,272,027	\$194,231,931	\$138,635,532
Transfer Out: Medicaid or Capital Reserve	(\$45,000,000)	(\$45,000,000)	(\$6,000,000)
Total Expenditures incl. Transfer to Reserve	(\$171,084,997)	(\$166,594,036)	(\$148,720,899)
<b>Total Surplus/Deficit</b>	(\$47,026,651)	(\$15,066,747)	(\$16,596,399)
<b>Total Operating Account Ending Cash</b>	<b>\$117,272,027</b>	<b>\$149,231,931</b>	<b>\$132,635,532</b>

CUYAHOGA COUNTY BOARD OF DD  
REVENUES

	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	2022 BUDGET	2022 Budget Variance from 2021 Budget
<b>County Levy Revenue</b>	102,269,722	106,000,000	111,500,000	106,000,000	0
<b>Federal Revenue</b>					
Targeted Case Management (TCM)	8,445,090	8,500,000	10,000,000	9,200,000	700,000
Medicaid Admin Claiming (MAC)	3,106,320	2,900,000	2,900,000	3,000,000	100,000
Waiver Services	609,946	0	0	0	0
ICF/IID Group Homes	2,409,898	0	0	0	0
Title XX	986,221	825,000	825,000	850,000	25,000
VR Administration	366,076	350,000	350,000	360,000	10,000
Other Waiver (Transp/Equip/Bus)	28,759	150,000	200,000	150,000	0
<b>SUBTOTAL</b>	<b>15,952,310</b>	<b>12,725,000</b>	<b>14,275,000</b>	<b>13,560,000</b>	<b>835,000</b>
<b>State Revenue</b>					
Waiver Rate Increase (Reimb)	3,084,980	1,000,000	1,210,485	1,000,000	0
Assisted Housing Funds	295,320	446,000	440,000	154,000	(292,000)
<b>SUBTOTAL</b>	<b>3,380,300</b>	<b>1,446,000</b>	<b>1,650,485</b>	<b>1,154,000</b>	<b>(292,000)</b>
<b>Other Revenue</b>					
ICF/IID Private Providers	68,191	0	0	0	0
Health Insurance	1,554,388	1,500,000	1,600,000	1,760,000	260,000
Settlements	0	0	20,496,503	7,000,000	7,000,000
Waiver Match Reimbursement	905,169	400,000	400,000	450,000	50,000
Donations & Grants	6,055	5,000	300	500	(4,500)
Community & Medicaid Reimbursement	418,445	350,000	340,000	350,000	0
Misc. Revenue	322,223	500,000	350,000	250,000	(250,000)
Building Leases	479,258	1,132,346	915,000	1,100,000	(32,346)
<b>SUBTOTAL</b>	<b>3,753,729</b>	<b>3,887,346</b>	<b>24,101,803</b>	<b>10,910,500</b>	<b>7,023,154</b>
<b>Total Revenue</b>	<b>125,356,061</b>	<b>124,058,346</b>	<b>151,527,288</b>	<b>131,624,500</b>	<b>7,566,154</b>
<b>Building Sale</b>	<b>7,701,487</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>
<b>Total Revenue w/one-time</b>	<b>133,057,548</b>	<b>124,058,346</b>	<b>151,527,288</b>	<b>132,124,500</b>	<b>8,066,154</b>
			<b>27,468,942</b> <i>over budget</i>	<b>8,066,154</b> <i>over 2021 budget</i>	

CUYAHOGA COUNTY BOARD OF DD  
EXPENDITURES  
OPERATING FUND

	2020 ACTUAL	2021 BUDGET	2021 PROJECTED	2022 BUDGET	2022 Budget Variance from '21 Budget
<b>Employee Expenses</b>					
Salaries and Wages	35,991,498	35,744,457	34,800,000	36,871,333	1,126,876
Employee Benefits	18,653,988	14,967,582	14,500,000	14,603,922	(363,660)
SUBTOTAL	54,645,486	50,712,039	49,300,000	51,475,255	763,216
<b>Service Contracts</b>					
Waiver Match Obligation	40,244,570	42,580,000	42,000,000	48,380,000	5,800,000
Direct Care Services	2,246,414	6,025,000	5,000,000	7,577,000	1,552,000
Residential Facility Operations	882,689	3,658,548	3,800,000	2,519,521	(1,139,027)
Family Supports		3,050,200	3,050,200	4,980,200	1,930,000
Contracted Transportation	495,847	1,945,000	2,200,000	1,355,000	(590,000)
Wage Advancement		1,000,000	500,000	900,000	(100,000)
OOD/Vocational Rehabilitation	361,119	370,000	370,000	370,000	0
Provider Support		216,000	328,736	3,075,000	2,859,000
Adult Recreation & Activities		182,500	182,500	1,243,000	1,060,500
SUBTOTAL	44,230,639	59,027,248	57,431,436	70,399,721	11,372,473
<b>Operations Contracts</b>	8,073,900				
Custodial Contracts		1,750,000	1,250,000	1,100,000	(650,000)
Information Systems		521,518	520,000	581,300	59,782
Other Contracts		1,533,200	1,749,200	2,966,020	1,432,820
SUBTOTAL	8,073,900	3,804,718	3,519,200	4,647,320	842,602
<b>Other Expenses</b>					
Office & Program Supplies	221,884	703,640	600,000	659,520	(44,120)
Auto & Building Supplies	769,294	570,000	450,000	353,000	(217,000)
Postage & Telephone	467,070	575,450	575,450	506,000	(69,450)
<b>Employee Travel</b>					
-Mileage	207,917	534,075	300,000	531,850	(2,225)
-Seminars & Conferences, Other	97,308	207,450	125,000	231,500	24,050
Insurance	266,911	318,000	300,000	318,000	0
Utilities	870,596	1,015,675	950,000	1,112,175	96,500
Bldg & Equipment Rental	23,410	38,500	35,000	29,500	(9,000)
<b>Bldg &amp; Equipment Maintenance</b>	1,802,320				
-Residential Services		252,800	200,000	288,000	35,200
-Cuyahoga DD Operations		2,708,782	2,500,000	3,655,183	946,401
<b>Fixed Assets</b>	1,388,842				
-Residential Services		2,332,260	2,000,000	904,500	(1,427,760)
-Cuyahoga DD Operations		557,950	557,950	3,478,500	2,920,550
Group Home Permit Fees	0	0	0	80,000	80,000
Printing & Misc Expenses	390,246	926,410	750,000	1,850,875	924,465
Cuyahoga County Fees	1,890,713	1,800,000	2,000,000	2,200,000	400,000
SUBTOTAL	8,396,511	12,540,992	11,343,400	16,198,603	3,657,611
<b>Total Continuing Operations</b>	115,346,535	126,084,996	121,594,035	142,720,899	16,635,901
<b>Transfer Out: Reserve Fund (Capital or Medicaid)</b>	0	45,000,000	45,000,000	6,000,000	
<b>Total Continuing Operations w/Reserve</b>	71,115,896	112,057,749	166,594,036	148,720,899	36,663,150
			54,536,287	36,663,150	
			UNDER budget	vs 2021 budget	