# **Building Dashboards for Real Business Results**

#### **Cindi Howson**

BIScorecard December 11, 2012

#### TOWI WEBINAR SERIES



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# Speakers



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# BIScorecard® Building Dashboards for Real Business Results

## **Cindi Howson**

Founder, BIScorecard

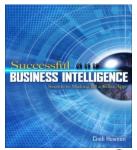
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# Biography

- Founder of BI Scorecard, with 20 years experience in business intelligence and management information systems
- Author: Successful Business Intelligence: Secrets to Making BI a Killer App
- Write and blog for Information Week, TDWI BI This Week
- Advise clients on BI strategy and tool selections
- Led decision analytics practice at Deloitte & Touche in Houston, TX
- BI Standards Leader for Fortune 500 company
- MBA from Rice University





# Purpose of Webinar

- Understand importance of dashboards in BI tool portfolio
- Understand how scorecards differ
- Key features to consider
- Recommendations for success



# Overlapping Segments

**Pure Play** 

**Dashboards** 

BI Platform Dashboards

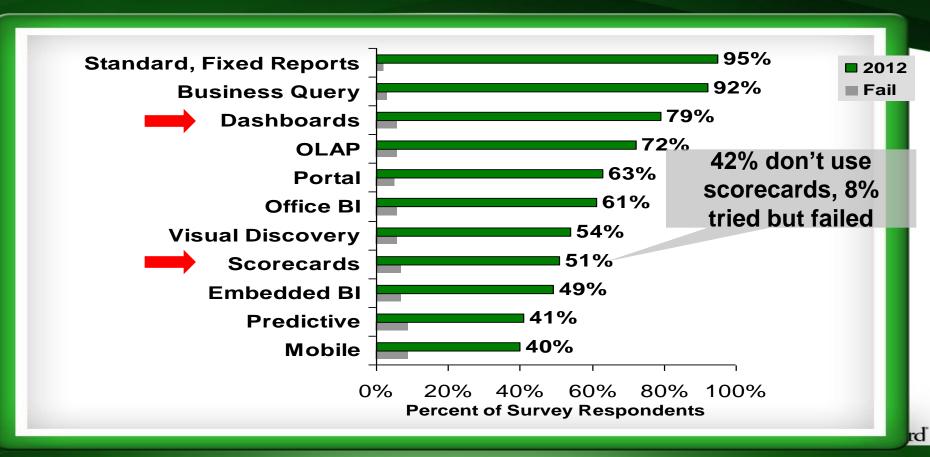
Visual Data Discovery

**Predictive** 

**Scorecards** 



# **BI Tool Module Success Rates**



## **Dashboard Definition**

"A dashboard is a visual display of the most important information ... on a single screen so the information can be monitored at a glance."

## Stephen Few, visualization expert

- Multiple data sources
- Multiple visual indicators

- Interactive
- Integrated
- Smart visualizations
- Actionable
- KPIs for Alignment

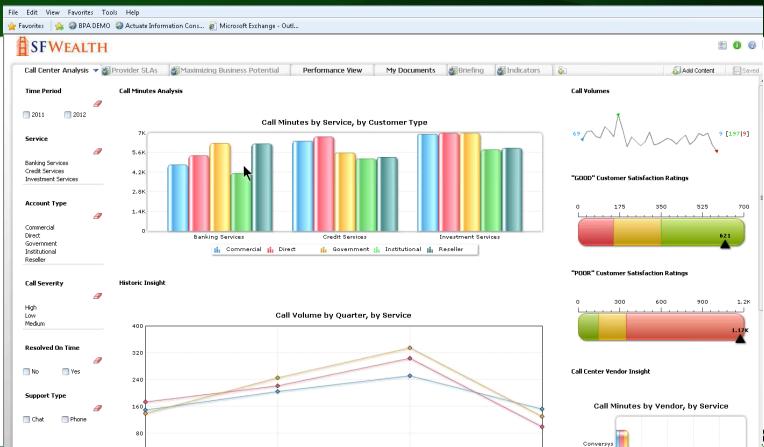


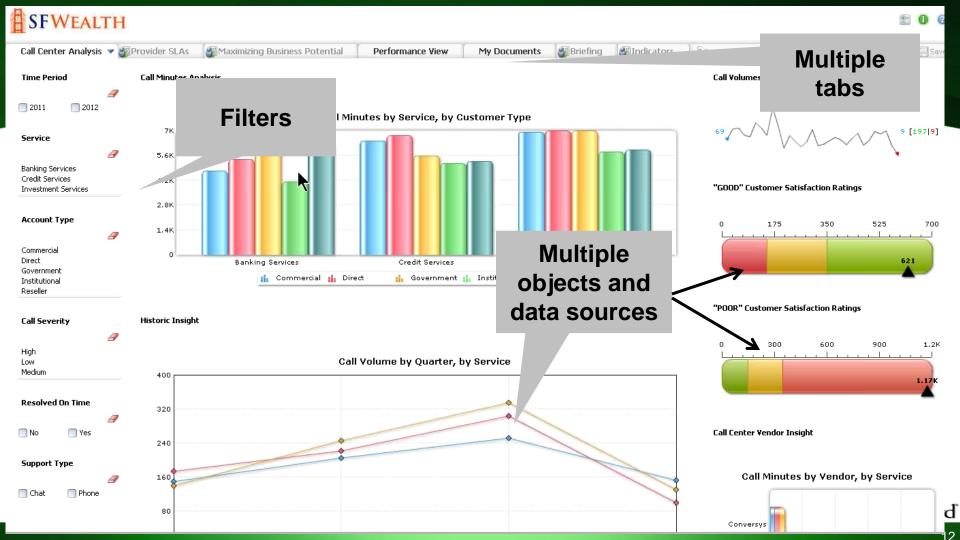
## **Dashboard Constructs**

## A dashboard can be:

- Portlets within a portal page
- Report with multiple elements
- Dashboard document type

# Sample Dashboard: Actuate BIRT 360





# Dashboard Use Cases

## **Operational Dashboards**

- Real-time, granular data
- IT designs
- Alerting critical



## **Management Dashboards**

- Summary data
- IT or users design
- Alerting optional

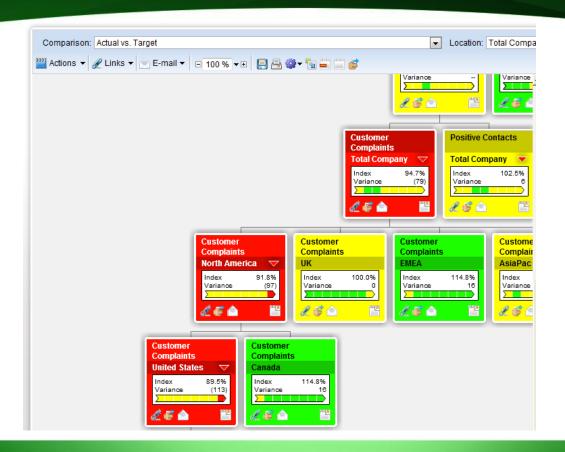


## Scorecards – Some Additional Definitions

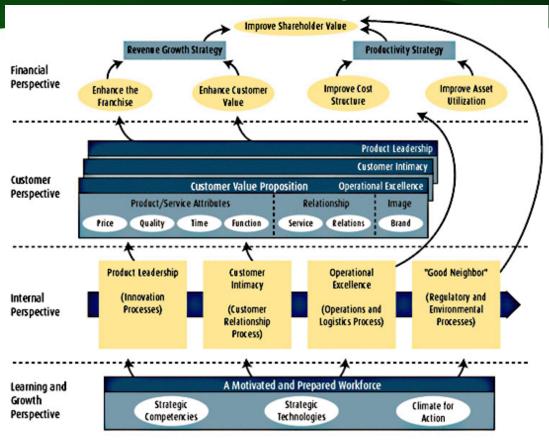
- Metric any measure such as sales, inventory, call hold time
- Key Performance Indicator includes the metric and the target
- Scorecard a way of viewing multiple KPIs to show how they are related
- Balanced Scorecard must include the 4 strategic areas of Customer, Financial, Internal Process, Learning and Growth
- Strategy Map shows the relationship between KPIs, accountability, and goals



# KPI Example: Actuate BIRT 360 Plus



# Balanced Scorecard Strategy Map





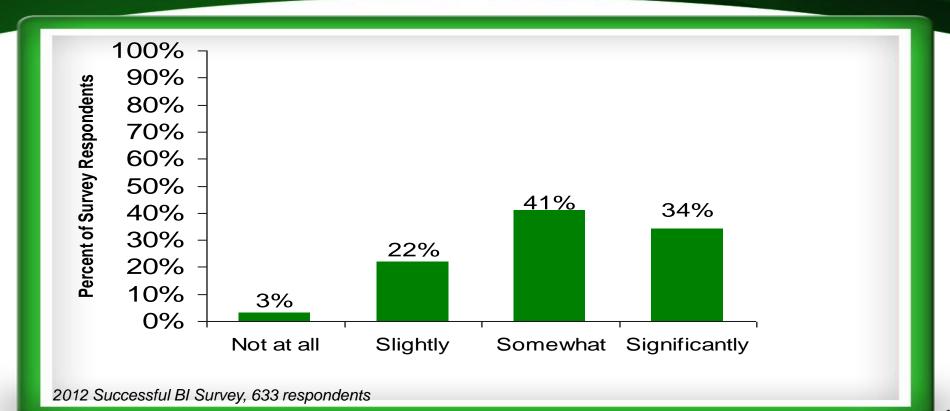
# Good Data (Dashboards), Bad Outcomes

United Airlines: From First to Worst Borders Closes Book Stores Eastman Kodak Bankrupt European Debt Crisis

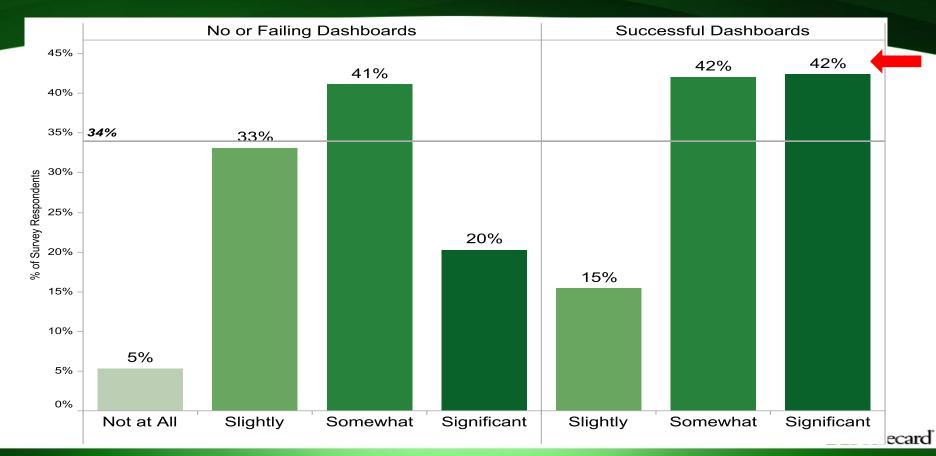
# KPIs Help With Alignment & Accountability



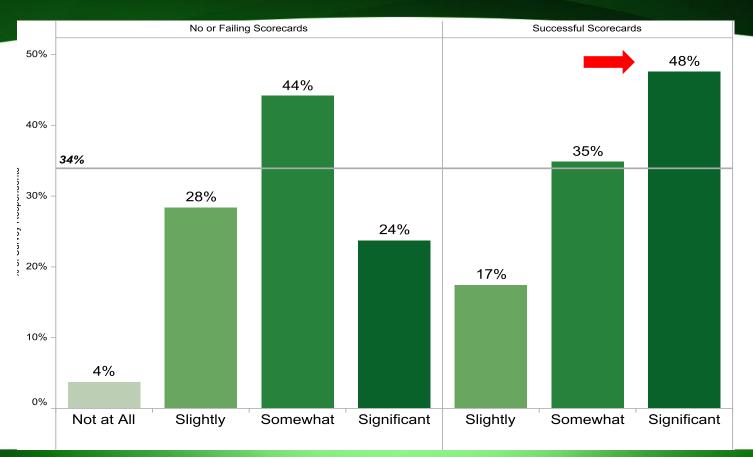
# BI's Business Performance Impact



# BI's Business Impact with Dashboards



# BI's Business Impact with Scorecards





# Key Features to Evaluate in Dashboard Products

- Vendor Strategic Issues
- Dashboard Presentation, Interactivity & Delivery
- Dashboard Design
  - Business user assembled versus IT developed
- Architecture and Administration



# Dashboard Layout and Presentation

- Visual appeal
- Multiple panels, layers, or tabs
- Multiple data sources
- Chart types
  - Maps, small multiples or trellis, spark lines, bullet graphs, heat maps, tree maps, tag clouds, network graph
- KPIs
  - Assignment, goals, actual versus target



# Dashboard Consumption: Interactivity

#### Common:

- Expand/zoom individual object
- Filters global and individual
- Sort
- Lasso
- Drill down or pivot
- What-if analysis
- Animation (Flash, AJAX, SilverLight, HTML5)

#### Less Common

- Global search, find, or faceted navigation
- Change display type (table to chart)
- Collaborate, discuss, and annotate
- View detailed data



# Dashboard Consumption: Delivery

- Alerts email or notice on the dashboard
- Export portions of data or images
- Disconnected access
- Other viewing environments
  - PDF, PowerPoint
- Mobile
  - Native iPad, smartphone or browser



# Administration

- Maintenance
  - Meta data layer or not
  - Change management
  - Lifecycle management from Dev to Test to Production
  - Re-usable objects and content
- Security
  - Application layer, row-level
- Usage monitoring
  - System monitoring, usage reporting



## Architecture

- Real-time or scheduled updates
- Data sources, multiple data sources, and content type
  - URL, RSS feeds, OLAP, relational, flat file
- Operating systems supported
- Load balancing and failover
- Scalability features
  - Caching, connection pooling, compression
- In-Memory and 64-bit



# Recommendations

- Make dashboards part of your BI portfolio and delivery
- If previously custom-developed, re-evaluate next generation dashboards
- Incorporate KPIs for alignment, accountability, and bigger business impact
- Design with mobility and the iPad in mind
- Optimize design to facilitate insight and action





## **ActuateOne Applications are for Everyone**



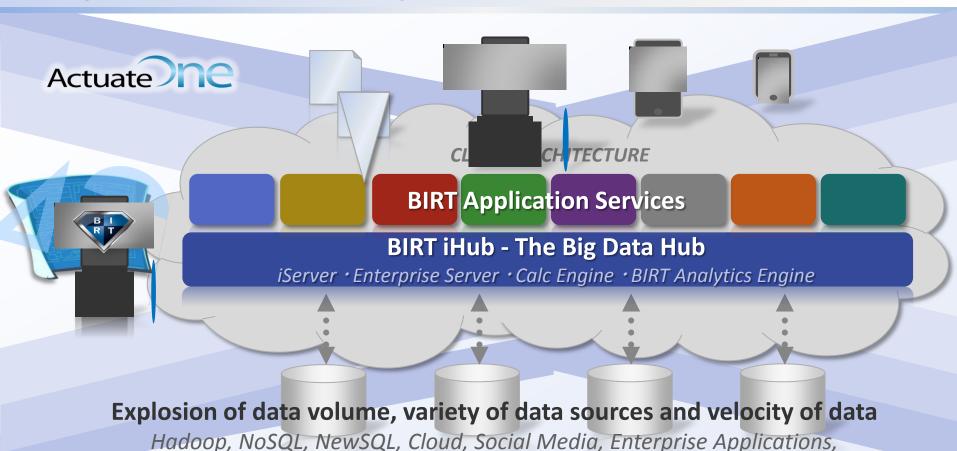
Traditional BI is for just a <u>few</u> users



ActuateOne applications deliver more business and consumer insights to more people than all BI companies combined

# ActuateOne with BIRT iHub — The Big Data Hub Bridges the Divide Between Big Data and Touch Devices







# **ActuateOne for Performance Analytics**

## **ActuateOne for Performance Analytics**



- One solution: Integrated Dashboards, Analytics & Scorecards
- Built on BIRT iHub
- Purpose-built to drive improvements
- Unified user experience
- Cloud and on-premise availability



## **Discover Operational Insights with Dashboards**





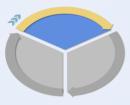


### **Empowering business users**

- Self-service with zero training
- Ease of use
- Customizable

#### Powered by BIRT iHub

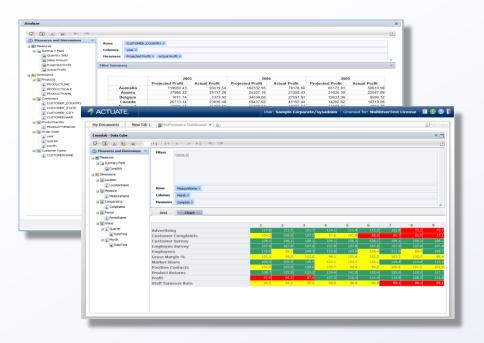
- Access any enterprise data
- Combine visual elements
- Charts, gauges, tables
- Reports and reportlets
- Web pages
- Google Gadgets



## **In-memory Analytics to Identify the Root Cause**

Slice and dice data, integrate directly with Excel





#### Conduct real-time analysis

- Get detailed insights
- Model what-if scenarios
- Perform analysis in Excel

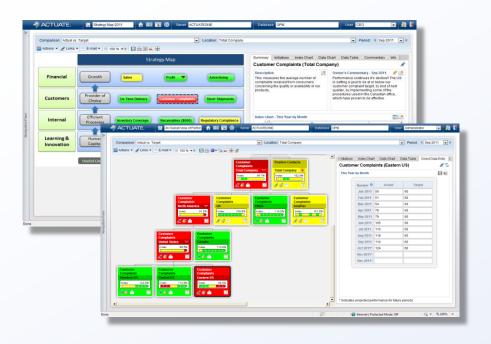
## Powered by BIRT Analytics

- 64-bit in-memory analytics
- Drill down to source
- Patented Excel export

## **Drive Performance Improvement**

## Scorecards, Maps, Briefing Books, Initiatives



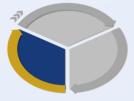


#### Empower users to act

- Identify KPIs
- Define cause and effect
- Set targets and benchmarks
- Define, align and enact actionable initiatives

#### Powered by 64-bit KPI Engine

- Support for any Performance Management Framework
- Business-driven KPI builder
- Purpose-built visualizations
- Manual data entry



## **Driving Sustainable Performance Improvements**



#### **DISCOVER ANALYZE IMPROVE** Actionable views, **Drill-down to** Access, visualize and interact details and commentary and initiatives what-if analysis with data **Dashboard** and **Scorecard solutions** Performance **Self-service BI and analytics solutions Management Solutions**

#### **ACTUATEOne for PERFORMANCE ANALYTICS**



Visit <u>www.actuate.com/Performance Analytics</u>

# **Questions?**



# **Contacting Speakers**

If you have further questions or comments:

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