BUSINESS AND ECONOMIC DEVELOPMENT

Department of Business and Economic Development Office of the Secretary Division of Administration and Information Technology Division of Economic Policy, Research and Legislative Affairs Division of Business Development Division of Financing Programs Division of Tourism, Film and the Arts Division of Regional Development Maryland Technology Development Corporation

PROGRAM DESCRIPTION

The Department of Business & Economic Development (DBED) consists of seven (7) Divisions: (1) Office of the Secretary, (2) Administrative & Information Services, (3) Economic Policy, Research and Legislative Policy, (4) Business Development, (5) Financing Programs, (6) Tourism, Film, & the Arts; and (7) Regional Development.

MISSION

The Department of Business and Economic Development (DBED) is the state's business advocate to stimulate and strengthen Maryland's economy for the benefit of its citizens.

VISION

A Maryland where all citizens across the state have an opportunity to share in the benefits of a thriving economy which is recognized as a premiere location to do business, live, work, and visit.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Increase Business investment in Maryland

Objective 1.1: Foster business investment decisions resulting in at least 550 business project commitments annually.

Objective 1.2: A minimum of \$400,000,000 total project costs (capital investment) is projected to occur with the approvals for FY2005.

Objective 1.3: A minimum of 8,500 new jobs projected to occur as a result of each year's approvals.

Objective 1.4: To invest in at least 1000 partner economic, arts, and tourism development agencies.

Performance Measures Outputs: Number of business projects	2002 Actual 681	2003 Actual 499	2004 Estimated 550	2005 Estimated 550
Dollar amount of total project costs projected to occur				
due to projects approved. (\$ thousands)	\$545,535	\$497,038	\$250,000	\$400,000
Number of partner agency/organization projects	1,048	1,186	1,187	1,197
Total DBED funding for partner agency/organization				
projects (\$ thousands)	\$27,541	\$24,559	\$24,032	\$27,590
Number of new jobs projected to occur with the				
respective fiscal year's approvals	14,477	8,345	8,500	8,925

Goal 2. Enhance business success and/or the competitiveness of businesses in their markets.

Objective 2.1: A minimum of 15,000 jobs are projected to be retained with FY 2004's approvals.

Objective 2.2: To increase the productivity of Maryland's client companies by investing in their workforce.

Objective 2.3: Increase the dollar value of export sales to Maryland companies annually.

Objective 2.4: Assist tourism growth in Maryland by maintaining the annual percentage of visitors due to information provided through various promotional resources.

2002	2003	2004	2005
Actual	Actual	Estimated	Estimated
9,999	9,120	9,000	9,000
20,830	14,283	15,000	15,750
\$26	\$24	\$75	\$100
	Actual 9,999 20,830	Actual Actual 9,999 9,120 20,830 14,283	Actual Actual Estimated 9,999 9,120 9,000 20,830 14,283 15,000

SUMMARY OF BUSINESS AND ECONOMIC DEVELOPMENT

	2003 Actual	2004 Appropriation	2005 Allowance
Total Number of Authorized Positions	309.00	299.00	299.00
Total Number of Contractual Positions	46.85	42.20	35.60
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	21,292,719 1,803,459 113,230,633	20,521,521 1,435,097 87,313,751	21,311,765 1,420,563 78,502,593
Original General Fund Appropriation Transfer/Reduction	75,127,710	57,859,710 -2,369,468	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	75,127,710 3,858,805	55,490,242	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	71,268,905 63,817,236 579,769 660,901	55,490,242 52,779,001 558,126 443,000	61,663,830 38,606,744 566,347 398,000
Total Expenditure	136,326,811	109,270,369	101,234,921

SUMMARY OF OFFICE OF THE SECRETARY

	2003	2004	2005
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	41.50	38.00	38.00
Total Number of Contractual Positions	3.60	4.50	1.50
Salaries, Wages and Fringe Benefits	3,405,072	3,127,827	3,066,474
Technical and Special Fees	124,360	85,324	68,243
Operating Expenses	731,863	733,598	788,589
Original General Fund Appropriation	3,578,820	3,337,852	
Transfer/Reduction	-785,584	-911,512	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,793,236 56,908	2,426,340	
Net General Fund Expenditure	2,736,328	2,426,340	2,318,106
Special Fund Expenditure	1,499,573	1,495,292	1,580,083
Federal Fund Expenditure	25,394	25,117	25,117
Total Expenditure	4,261,295	3,946,749	3,923,306

T00A00.01 SECRETARIAT SERVICES – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of the Secretary provides leadership and direction to the activities of the Department and maintains working relationships with local, State and federal agencies, county and municipal governments and businesses and organizations. Included in the program are: the Deputy Secretary, Governor's Office of Business Advocacy, Executive Director of the Maryland Economic Development Commission and the Offices of Attorney General, Communications, Equal Opportunity, and Internal Audits.

MISSION

To lead the Department in achieving its mission, vision, goals and objectives by setting policies, priorities, and empowering employees to strive for excellence. The Office works diligently to inform the Department, government entities, and the public of the policies and priorities set for the enhancement of Maryland's economy.

KEY GOALS AND OBJECTIVES

- Goal 1. In FY 2004, DBED will continue to advocate policies that benefit Maryland's economy and business community
 - Objective 2.1 Develop and maintain working relationships with economic development stakeholders.
 - **Objective 2.2** Increase the policy alternatives that enhance Maryland's business climate.
 - **Objective 2.3** Increase the number of DBED's public policy partners in the business community.
 - **Objective 2.4** Identify the issues and concerns of small and minority businesses and provide business assistance through training, financing programs and growth opportunities as needed.
 - **Objective 2.5** Continue to improve the policy environment and provide the infrastructure conducive to the growth and competitiveness of technology-based companies.
- Goal 2. In FY 2004, DBED will continue to increase the range of activities associated with the agency's role & visibility as the primary State economic development agency.
 - **Objective 1.1** Increase awareness of Maryland as a location of choice for business expansion through placement of news stories in local and national publications.
 - **Objective 1.2** Market DBED's business web site, **www.choosemaryland.org**, as the business portal for site location professionals and current Maryland business owners, large and small.

T00A00.01 SECRETARIAT SERVICES - OFFICE OF THE SECRETARY

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	25.50	24.00	24.00
Number of Contractual Positions	3.60	4.50	1.50
01 Salaries, Wages and Fringe Benefits	2,120,264	1,887,498	1,836,188
02 Technical and Special Fees	114,995	85,324	66,743
03 Communication 04 Travel 05 Fuel and Utilities 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	46,504 62,579 18,146 49,445 149,752 29,327 27,813 3,158 28,000 142,452 557,176	83,614 74,443 17,870 43,970 139,400 22,339 1,335 12,500 169,713 565,184	94,786 63,626 18,146 31,224 173,219 28,760 1,830 7,500 194,474 613,565
Total Expenditure	2,792,435	2,538,006	2,516,496
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,453,065 -786,287 2,666,778 53,908	3,245,746 -918,340 2,327,406	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	2,612,870 156,569 22,996	2,327,406 187,881 22,719	2,219,193 274,584 22,719
Total Expenditure	2,792,435	2,538,006	2,516,496
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA)	27,086 15,657 32,566 32,568 32,566 16,126 156,569	32,522 18,788 32,522 45,524 13,001 45,524 	47,531 27,458 47,531 66,531 19,001 66,532 274,584
Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements	22,996	22,719	22,719

T00A00.02 MARYLAND ECONOMIC DEVELOPMENT COMMISSION – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

Article 83A creates the Maryland Economic Development Commission to develop and update a strategic plan for economic development, recommend to the Governor program and funding priorities, assist in marketing the State, and review regulations for business financing programs.

T00A00.02 MARYLAND ECONOMIC DEVELOPMENT COMMISSION - OFFICE OF THE SECRETARY

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
02 Technical and Special Fees	9,365		1,500
04 Travel 07 Motor Vehicle Operation and Maintenance	1,027 364	1,763	350
08 Contractual Services	9,089 15	7,937 200	8,050
13 Fixed Charges	100	100	100
Total Operating Expenses	10,595	10,000	8,500
Total Expenditure	19,960	10,000	10,000
Original General Fund Appropriation Transfer of General Fund Appropriation	19,960	3,172 6,828	
Net General Fund Expenditure	19,960	10,000	10,000

T00A00.03 OFFICE OF THE ASSISTANT ATTORNEY GENERAL – OFFICE OF THE SECRETARY

PROGRAM DESCRIPTION

The Office of Assistant Attorney General provides legal counsel and advice to the Secretary in negotiations, administrative proceedings and litigation and assists department staff in drafting documentation for financial assistance, legislation and regulations.

MISSION

To vigorously, and with the utmost professionalism, represent the legal interests of the State. More specifically, the role of the Office is to provide legal counsel and advice to the Secretary and programs within the Department, to represent the Department in negotiations, administrative proceedings, and litigation to structure and draft documentation for financial assistance; and to draft and interpret legislation and regulations.

KEY GOALS, AND OBJECTIVES

Goal 1. To continue to provide the level of legal guidance and assistance required by the Secretary and the Department staff to fulfill the policy objectives they have set for the Department.

Objective 1.1 With regard to financial assistance transactions initiated by the Department:

- Ensure that the transaction is structured to comply with applicable law.
- Advise the programs of legal risks the transaction poses to the Department.
- Draft and review the documentation necessary to consummate the transaction.
- Provide legal assistance in any modification or collection activities required for the transaction.
- **Objective 1.2** With regard to other programs of the Department, this Office will provide assistance in matters relating to procurement, personnel, public ethics laws, the open meetings law, the Public Information Act, and other laws to which Maryland agencies are subject.

The Office of the Assistant Attorney General supports the attainment of the goals and objectives for the Department. Performance measures/performance indicators of this program are therefore not presented.

T00A00.03 OFFICE OF ASSISTANT ATTORNEY GENERAL - OFFICE OF THE SECRETARY

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	16.00	14.00	14.00
01 Salaries, Wages and Fringe Benefits	1,284,808	1,240,329	1,230,286
 03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 	6,895 2,443 10,617 13,350 21,038 7,822	7,205 9,067 9,888 14,360 13,153 8,536	8,374 9,199 10,617 13,200 17,764 6,956
10 Equipment—Replacement 13 Fixed Charges	22,536 79,391	96,205	100,414
Total Operating Expenses	164,092	158,414	166,524
Total Expenditure	1,448,900	1,398,743	1,396,810
Original General Fund Appropriation Transfer of General Fund Appropriation	105,795 703	88,934	
TotalGeneral Fund AppropriationLess:General Fund Reversion/Reduction	106,498 3,000	88,934	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	103,498 1,343,004 2,398	88,934 1,307,411 2,398	88,913 1,305,499 2,398
Total Expenditure	1,448,900	1,398,743	1,396,810
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing	133,226	129,695	129,506
Authority(MSBDFA) T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance	105,829 146,790 76,282	103,024 142,900 74,260 149,829	102,874 142,690 74,152 149,610
Authority and Fund T00325 Maryland Competitive Advantage Financing Fund	726,968 153,909	707,703	706,667
Total	1,343,004	1,307,411	1,305,499
Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements	2,398	2,398	2,398

T00B00.01 OFFICE OF ADMINISTRATION

PROGRAM DESCRIPTION

The Division of Administration and Information Technology provides administrative and support services for the Department including contracts & procurement, human resources, general services, budget & finance and information technology services.

MISSION

To provide cost effective and proactive administrative services in a centralized location using a highly technical and specialized staff in support of the Department's programs (internal customers). The Division serves as the primary representative of the Department to other state administrative agencies, e.g. Departments of Budget and Management, General Services and Comptroller of the Treasury (external customers) involving the development and implementation of statewide administrative policies and procedures and the communication of essential departmental information.

The Division of Administration and Information Technology supports the attainment of the goals and objectives of the Department.

DIVISION OF ADMINISTRATION AND INFORMATION TECHNOLOGY

T00B00.01 OFFICE OF ADMINISTRATION

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	40.00	38.00	38.00
Number of Contractual Positions	1.75	2.50	2.50
01 Salaries, Wages and Fringe Benefits	2,572,512	2,786,234	2,746,715
02 Technical and Special Fees	63,449	84,742	103,231
03 Communication	80,278 1,925 24,662 46,896 337,643 33,589 65,409	92,679 5,204 20,510 46,456 150,334 48,180	108,850 4,498 24,662 58,170 162,926 39,319
11 Equipment—Additional 13 Fixed Charges	2,662 177,137	219,343	241,280
Total Operating Expenses	770,201	582,706	639,705
Total Expenditure	3,406,162	3,453,682	3,489,651
Original General Fund Appropriation Transfer of General Fund Appropriation	2,920,920	2,815,212 40,308	
TotalGeneral Fund AppropriationLess:General Fund Reversion/Reduction	2,920,920 53,769	2,855,520	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure	2,867,151 503,599 35,412	2,855,520 562,750 35,412	2,865,831 588,408 35,412
Total Expenditure	3,406,162	3,453,682	3,489,651
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA)	87,122 50,360	97,412 56,275	101,854 58,841
T00310 Economic Development Opportunity Program	104,748	97,412	101,854
T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance	104,748	136,355 38,942	142,570 40,718
Authority and Fund	104,748 51,873	136,354	142,571
Total	503,599	562,750	588,408
Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements	35,412	35,412	35,412
			<u>,</u>

T00C00.01 DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

PROGRAM DESCRIPTION

The Division of Economic Policy, Research and Legislative Affairs is comprised of research economists, tax policy specialists, urban planners and public policy professionals. The Division ties together the related functions of government relations, policy development, research and economic analysis. The new Division maintains ongoing relationships with Maryland's General Assembly members, keeps abreast of emerging issues in economic development and conducts economic modeling and analysis.

MISSION

To provide timely and accurate analysis of Maryland's economy and business policy issues and legislative initiatives for the Department of Business and Economic Development, the Governor's Office and other government agencies.

KEY GOALS AND OBJECTIVES

- Goal 1. In FY 2005, EPRLA will continue to advocate policies that benefit Maryland's economy and business community.
 - Objective 1.1 Develop and maintain working relationships with economic development stakeholders.
 - **Objective 1.2** Expand staff awareness of public policy agenda.
 - **Objective 1.3** Increase the policy alternatives that enhance Maryland's business climate.
 - Objective 1.4 Increase the number of DBED's public policy partners in the business community.
 - **Objective 1.5** Continue to improve the policy environment and provide the infrastructure conducive to the growth and competitiveness of technology-based companies.
- Goal 2. In FY 2005, EPRLA will continue to support the Department's in-state, national and international business development activities
 - **Objective 2.1** Produce accurate and timely measurement of cost savings and tax credits to businesses seeking to locate or expand in Maryland, using DBED's Resource Allocation Model (RAM) and other tax analysis models.
 - **Objective 2.2** Compare Maryland's business climate with that of competing states, and highlight Maryland's comparative advantages over other locations.
- Goal 3. In FY 2005, EPRLA will continue to respond to the Governor, Legislature, and public on time, 100 % of the time.
 - **Objective 3.2** Conduct on-going and ad-hoc analysis and reporting of the State's economy including labor market trends, industry sector analysis, and various economic indicators.
 - **Objective 3.3** Create effective partnerships by collaborating with and providing policy analysis and staff support to study committees, work groups, and task forces.

2003

2004

2005

DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

T00C00.01 DIVISION OF ECONOMIC POLICY, RESEARCH AND LEGISLATIVE AFFAIRS

	Actual	Appropriation	Allowance
Number of Authorized Positions	15.00	15.00	15.00
Number of Contractual Positions	1.00	.50	.50
01 Salaries, Wages and Fringe Benefits	1,145,229	1,104,260	1,133,714
02 Technical and Special Fees	58,114	31,248	30,747
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	24,094 10,977 8,235 16,627 83,814 18,392 10,120 1,112 41,000	29,781 14,739 9,419 11,796 63,444 13,462 1,925 12,476	27,516 13,267 8,235 6,096 52,537 18,392
13 Fixed Charges	82,478	97,012	110,497
Total Operating Expenses	296,849	254,054	236,540
Total Expenditure	1,500,192	1,389,562	1,401,001
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Total Expenditure	1,383,706 107,937 8,549 1,500,192	1,241,493 139,520 8,549 1,389,562	1,243,160 149,292 8,549 1,401,001
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA) T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance	18,673 10,794 22,451 22,450	24,151 13,952 24,151 33,805 9,655	25,842 14,930 25,842 36,174 10,331
Authority and Fund T00325 Maryland Competitive Advantage Financing Fund	22,451 11,118	33,806	36,173
Total	107,937	139,520	149,292
Federal Fund Income: 45.025 Promotion to the Arts—Partnership Agreements	8,549	8,549	8,549

T00E00.01 DIVISION OF BUSINESS DEVELOPMENT - DIVISION OF BUSINESS DEVELOPMENT

PROGRAM DESCRIPTION

The division provides site selection assistance to foreign and domestic firms, produces market data and economic studies and promotes international trade opportunities to Maryland firms.

MISSION

The Division of Business Development markets the assets of the State of Maryland and builds relationships with chief business decision-makers to strengthen the State's economy for the benefit of all Marylanders. The purpose of this activity is to attract businesses in target industry sectors to locate in Maryland, to expand/retain existing Maryland companies, and to promote the growth of companies through international trade of their products and services.

GOALS, OBJECTIVES AND PERFORMANCE MEASURES

Goal 1. Influence businesses in targeted industry sectors to invest in Maryland.

Objective 1.1 Develop and maintain a pipeline of at least 200 projects resulting in at least 40 business location investment decisions to Maryland in fiscal year 2005.

	2002	2003	2004	2005
Performance Measures	Actual	Actual	Estimated	Estimated
Inputs: Number of call missions conducted	30	61	56	60
Outputs: Number of prospect visits in Maryland	80	127	112	120
Number of business location projects in the pipeline	284	308	250	250
Number of business location investment decisions to Maryland	42	36	40	44

Objective 1.2 Promote export efforts of Maryland businesses and increase the dollar value of export sales to \$100 million from Maryland companies in fiscal year 2005.

Performance Measures	2002 Actual	2003 Actual	2004 Estimated	2005 Estimated
Outputs: Number of Maryland companies assisted by DBD that export goods or services	59	56	70	80
Outcomes: Export sale estimated value for Maryland companies assisted by DBD (\$ millions)	\$26	\$24	\$75	\$100

DIVISION OF BUSINESS DEVELOPMENT

T00E00.01 DIVISION OF BUSINESS DEVELOPMENT

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	52.50	52.00	52.00
Number of Contractual Positions	5.00	5.00	2.00
01 Salaries, Wages and Fringe Benefits	3,681,249	3,652,459	3,787,358
02 Technical and Special Fees	131,834	192,157	109,366
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	89,532 315,625 40,254 87,337 3,152,117 105,416 50,770 10,311	77,074 302,433 35,741 50,322 2,768,754 151,224	82,868 438,801 40,254 45,005 2,710,862 110,907
12 Grants, Subsidies and Contributions	539,882 324,396	264,800 396,587	464,799 429,176
Total Operating Expenses	4,715,640	4,046,935	4,322,672
Total Expenditure	8,528,723	7,891,551	8,219,396
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	8,203,332 -294,982 7,908,350 295,041	7,770,647 -714,925 7,055,722	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	7,613,309 567,414 348,000	7,055,722 487,829 348,000	7,383,567 487,829 348,000
Total Expenditure	8,528,723	7,891,551	8,219,396
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA) T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) T00322 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance Authority and Fund T00325 Maryland Competitive Advantage Financing Fund.	98,161 56,741 118,022 118,022 118,022	84,443 48,783 84,443 118,201 33,758 118,201	84,443 48,783 84,443 118,201 33,758 118,201
Total	<u>58,446</u> <u>567,414</u>	487,829	487,829
Reimbursable Fund Income: J00A01 Department of Transportation J00D00 DOT-Maryland Port Administration Total	35,000 313,000 348,000	35,000 313,000 348,000	35,000 313,000 348,000

T00F00.01 ASSISTANT SECRETARY FOR FINANCING PROGRAMS – DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The division administers incentive programs, provides access to capital for companies and infrastructure assistance to local government resulting in job creation, retention and capital investment to the State.

MISSION

To promote economic development by providing:

- Access to capital markets
- Assistance with the funding of local jurisdictions' economic development efforts
- Employment opportunities through the attraction, creation, expansion and retention of new business
- Incentives that encourage continued capital investment

See constituent programs of this Assistant Secretariat pertinent for goals, objectives, and performance measures.

SUMMARY OF DIVISION OF FINANCING PROGRAMS

	2003 Actual	2004 Appropriation	2005 Allowance
Total Number of Authorized Positions	44.00	41.00	41.00
Total Number of Contractual Positions	4.00	.50	2.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	2,922,225 243,375 73,042,107	2,866,312 63,729 53,045,583	3,010,614 166,376 42,324,142
Total General Fund Appropriation Less: General Fund Reversion/Reduction	16,880,000 513,255	6,725,000	
Net General Fund Expenditure Special Fund Expenditure	16,366,745 59,840,962	6,725,000 49,250,624	10,550,000 34,951,132
Total Expenditure	76,207,707	55,975,624	45,501,132

T00F00.01 ASSISTANT SECRETARY FOR FINANCING PROGRAMS

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	17.00	15.00	15.00
Number of Contractual Positions	.50		2.00
01 Salaries, Wages and Fringe Benefits	1,118,626	1,091,399	1,062,833
02 Technical and Special Fees	23,387	7,000	108,325
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 13 Fixed Charges Total Operating Expenses Total Expenditure	$12,021 \\10,344 \\10,418 \\11,225 \\188,915 \\4,535 \\35,997 \\2,437 \\76,839 \\\hline 352,731 \\1,494,744$	28,559 20,246 9,850 18,747 35,505 3,510 8,865 96,095 221,377 1,319,776	31,003 20,072 10,450 11,436 61,371 2,800 2,091 106,637 245,860 1,417,018
Special Fund Expenditure	1,494,744	1,319,776	1,417,018
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00305 Maryland Small Business Development Financing Authority(MSBDFA) T00310 Economic Development Opportunity Program T00311 Maryland Enterprise Fund (MEF) T00312 Maryland Economic Adjustment Fund (MEAF)	258,587 149,474 310,906 310,906	228,453 131,978 228,453 319,782 91,328	245,286 141,702 245,286 343,342 98,058
T00312 Maryland Economic Adjustment Pand (MEAF) T00324 Maryland Economic Development Assistance Authority and Fund T00325 Maryland Competitive Advantage Financing Fund Total	310,906 153,965 1,494,744	319,782	343,344

T00F00.03 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY – DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The Maryland Small Business Development Financing Authority (MSBDFA) was established to provide financing incentives to create and expand small businesses with a focus on those owned by socially or economically disadvantaged persons in the State of Maryland. The program offers a variety of incentives in the form of loans and guarantees all with the primary goal of providing access to capital resulting in the creation and retention of jobs.

The Department has contracted with Meridian Management Group, Inc. (MMG) to oversee the marketing and monitoring of the MSBDFA program and its clients.

MISSION

The Maryland Small Business Development Financing Authority's (MSBDFA) mission is to support the State's overall economy by promoting the viability of small businesses, particularly for those owned by socially or economically disadvantaged citizens.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. MSBDFA transactions will produce economic impact including the creation and retention of jobs.Objective 1.1 A minimum of 250 new jobs is projected to be created and a minimum of 300 jobs are projected to be retained with fiscal year 2005's MSBDFA transaction approvals.

Performance Measures:	2002 Actual	2003 Actual	2004 Estimated	2005 Estimated
Outputs: Number of MSBDFA transactions approved	35	46	20	20
Number of jobs projected to be created	395	396	250	250
Number of jobs projected to be retained	970	803	300	300

T00F00.03 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY — DIVISION OF FINANCING PROGRAMS

	2003 Actual	2004 Appropriation	2005 Allowance
03 Communication 08 Contractual Services	1,237,620	13,852 1,240,032	14,341 1,482,443
Total Operating Expenses	1,237,620	1,253,884	1,496,784
Total Expenditure	1,237,620	1,253,884	1,496,784
Special Fund Expenditure	1,237,620	1,253,884	1,496,784
Special Fund Income: T00305 Maryland Small Business Development Financing Authority(MSBDFA)	1,237,620	1,253,884	1,496,784

T00F00.05 CONSOLIDATED OPERATIONS FUND – DIVISION OF FINANCING PROGRAMS

PROGRAM DESCRIPTION

The Consolidated Operations fund includes Maryland Economic Development Assistance Authority and Fund (MEDAAF), Maryland Industrial Development Financing Authority (MIDFA), Smart Growth Economic Development Infrastructure Fund (One Maryland), Economic Development Opportunities Fund (Sunny Day), Community Development Block Grants (CDBG) and Maryland Economic Assistance Fund (MEAF).

These are multi-purpose programs that provide incentives, access to capital, and assistance to local governments resulting in job creation, retention and capital investment to the State.

MISSION

The Division of Financing Program's Consolidated Operations Group administers a variety of capital and business assistance programs for businesses and jurisdictions in Maryland. In doing so, the Division seeks to:

- 1. Create new and retain existing jobs for Maryland citizens,
- 2. Increase levels of private investment,
- 3. Promote the local economic development efforts of jurisdictions, and
- 4. Promote the viability of small to middle-market businesses with private capital limitations.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. The Consolidated Operations Programs' transactions will increase new jobs and retain existing jobs.

Objective 1.1 A minimum of 1,500 new jobs is projected to be created and a minimum of 2,500 jobs are projected to be retained with fiscal year 2005's approvals.

Performance Measures:	2002 Actual	2003 Actual	2004 Estimated	2005 Estimated
Outputs: Number of new jobs projected to be created	2,808	3,186	1,500	2,500
Number of jobs projected to be retained	5,371	5,469	2,500	4,500

Objective 1.2 A minimum of \$250,000,000 of projected Total Project Costs (Capital Investment) will be reported with fiscal year 2005's approvals.

Performance Measures:	2002	2003	2004	2005
	Actual	Actual	Estimated	Estimated
Outputs: Dollar Amount of Total Project Costs (Capital Investment) anticipated for projects approved (in thousands)	\$251,445	\$497,038 ¹	\$250,000	\$400,00

Goal 2. Promote the economic development efforts of local jurisdictions. Objective 2.1 Approve 25 financing incentives in fiscal year 2005.

	2002	2003	2004	2005
Performance Measures:	Actual	Actual	Estimated	Estimated
Outputs: Number of sites approved for Brownfields Revitalization				
Incentive Program incentives.	12	12	5	5 ²
Number of financing incentives approved to assist local				
economic efforts	*	23	20	20

Note: * New performance measure for which data is not available

¹ Includes investments in three large site development projects.

² Five (5) sites is the normal range of anticipated requests; higher number of requests in the prior years due to the fact that this was a new program and there were backlog of sites waiting to utilize the assistance.

T00F00.05 CONSOLIDATED OPERATIONS --- DIVISION OF FINANCING PROGRAMS

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	21.00	19.00	19.00
Number of Contractual Positions	3.00		
01 Salaries, Wages and Fringe Benefits	1,327,697	1,323,782	1,385,738
02 Technical and Special Fees	162,129	1,483	2,700
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	$\begin{array}{r} 18,453\\ 16,716\\ 10,972\\ 22,112\\ 202,720\\ 9,874\\ 37,629\\ 4,327\\ 2,350\\ \hline 86,640\\ \hline 411,793\\ \end{array}$	24,346 20,764 9,350 22,779 286,330 31,280 9,994 <u>87,511</u> 492,354	28,450 20,129 11,000 20,295 409,400 30,800 838 112,615 633,527
Total Operating Expenses Total Expenditure	1,901,619	1,817,619	2,021,965
Special Fund Expenditure	1,901,619	1,817,619	2,021,965
Special Fund Income: T00304 Maryland Industrial Development Financing Authority (MIDFA) T00310 Economic Development Opportunity Program T00312 Maryland Economic Adjustment Fund (MEAF) T00324 Maryland Economic Development Assistance Authority and Fund T00325 Maryland Competitive Advantage Financing Fund	533,798 486,227 102,374 571,430 207,790	445,055 557,340 237,439 577,785	550,451 515,367 195,607 760,540
Total	1,901,619	1,817,619	2,021,965

T00F00.08 INVESTMENT FINANCING GROUP – DIVISION OF FINANCIAL ASSISTANCE PROGRAMS

PROGRAM DESCRIPTION

The Investment Financing Group (IFG) is comprised of the Enterprise Fund and the Challenge Investment Program. The Enterprise Fund is an investment financing instrument which allows the Division to make investments in emerging high-technology businesses which are either located in, or relocating to, the State. Investments may be in the form of equity, convertible debt or limited partnership interests and venture capital investments. The Challenge Investment Program provides early stage technology companies with seed financing in the form of an investment tied to a contingent royalty repayment agreement. Investments are based on the market potential of the technology.

MISSION

The mission of the Investment Financing Group is to create, attract and retain emerging high-tech companies in Maryland and by providing early-stage capital to assist in the development of these businesses.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Assist in the creation and success of high technology firms within Maryland.Objective 1.1 Approve at least 36 investments in fiscal year 2005

Performance Measures:	2002 Actual	2003 Actual	2004 Estimated	2005 Estimated
Outputs: The number of Challenge Investments approved	31	19	12	20
The number of Enterprise Investments approved	16	16	10	16

Objective 1.2 The active IFG portfolio of technology investments will consist, at minimum, of 150 investments at the end of fiscal year 2005.

Performance Measures:	2002 Actual	2003 Actual	2004 Estimated	2005 Estimated
Outputs: The number of technology investments in the active IFG				
portfolio at the end of the fiscal year	154	165	150	160

.....

....

....

T00F00.08 MARYLAND ENTERPRISE INVESTMENT FUND AND CHALLENGE PROGRAMS—BUSINESS ASSISTANCE — DIVISION OF FINANCING PROGRAMS

Appropriation Statement:

	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	6.00	7.00	7.00
Number of Contractual Positions	.50	.50	.50
01 Salaries, Wages and Fringe Benefits	475,902	451,131	562,043
02 Technical and Special Fees	57,859	55,246	55,351
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges	13,32926,3572,7412,382308,1114,39212,2531,0822,815,25021,545	15,404 32,507 2,600 3,460 257,990 7,875 4,349 28,783	14,997 26,697 2,800 7,215 286,880 4,675 419 29,288
Total Operating Expenses	3,207,442	352,968	372,971
Total Expenditure	3,741,203	859,345	990,365
Special Fund Expenditure	3,741,203	859,345	990,365
Special Fund Income: T00311 Maryland Enterprise Fund (MEF)	3,741,203	859,345	990,365

T00F00.09 MARYLAND SMALL BUSINESS DEVELOPMENT FINANCING AUTHORITY—BUSINESS ASSISTANCE — DIVISION OF FINANCING PROGRAMS

Program Description:

This program provides funds for the Department's financing programs targeted to socially and economically disadvantaged persons. The Maryland Small Business Development Financing Authority includes: the Contract Financing, Long-Term Guaranty, Surety Bonding and Equity Participation Investment Programs.

Appropi	riation Statement:			
		2003 Actual	2004 Appropriation	2005 Allowance
14 Land a	and Structures	12,266,561	18,725,000	18,475,000
Т	otal Operating Expenses	12,266,561	18,725,000	18,475,000
	Total Expenditure	12,266,561	18,725,000	18,475,000
Total Less:	General Fund Appropriation General Fund Reversion/Reduction	2,080,000 171,085	2,225,000	
	Net General Fund Expenditure Special Fund Expenditure	1,908,915 10,357,646	2,225,000 16,500,000	1,750,000 16,725,000
	Total Expenditure	12,266,561	18,725,000	18,475,000
	Fund Income: 805 Maryland Small Business Development Financing Authority(MSBDFA)	10,357,646	16,500,000	16,725,000

T00F00.16 ECONOMIC DEVELOPMENT OPPORTUNITY FUND-DIVISION OF FINANCING PROGRAMS

Program Description:

This account receives funds by budget amendment from the Economic Development Opportunities Fund of the State Reserve Fund and makes grants and loan payments to approved recipients.

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
12 Grants, Subsidies and Contributions 14 Land and Structures	1,775,000 11,500,000		
Total Operating Expenses	13,275,000		
Total Expenditure	13,275,000		
Special Fund Expenditure	13,275,000		
Special Fund Income: T00310 Economic Development Opportunity Program	13,275,000		

T00F00.17 INVESTMENT FINANCE GROUP—BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

Program Description:

This program provides funds for the Enterprise Investment Fund that makes direct equity investments in start-up companies developing innovative technologies.

		2003 Actual	2004 Appropriation	2005 Allowance
	s, Subsidies and Contributions	40,000 6,288,915	5,000,000	8,500,000
Т	otal Operating Expenses	6,328,915	5,000,000	8,500,000
	Total Expenditure	6,328,915	5,000,000	8,500,000
Total Less:	General Fund Appropriation General Fund Reversion/Reduction	4,500,000 171,085	4,500,000	
	Net General Fund Expenditure Special Fund Expenditure	4,328,915 2,000,000	4,500,000 500,000	8,500,000
	Total Expenditure	6,328,915	5,000,000	8,500,000
	F und Income: 311 Maryland Enterprise Fund (MEF)	2,000,000	500,000	

T00F00.21 MARYLAND ECONOMIC ADJUSTMENT FUND-BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

Program Description:

This program assists in the funding of projects to address economic adjustment problems resulting from closure or downsizing of defense facilities.

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
12 Grants, Subsidies and Contributions 14 Land and Structures	50,000 275,000	1,000,000	850,000
Total Operating Expenses	325,000	1,000,000	850,000
Total Expenditure	325,000	1,000,000	850,000
Net General Fund Expenditure Special Fund Expenditure	325,000	1,000,000	300,000 550,000
Total Expenditure	325,000	1,000,000	850,000
Special Fund Income: T00312 Maryland Economic Adjustment Fund (MEAF)	325,000	1,000,000	550,000

T00F00.23 MARYLAND ECONOMIC DEVELOPMENT ASSISTANCE AUTHORITY AND FUND-CAPITAL APPROPRIATION-DIVISION OF FINANCING PROGRAMS

Program Description:

This capital appropriation provides funds for the Maryland Economic Development Assistance Fund, which will make loans for major economic development projects.

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
12 Grants, Subsidies and Contributions 14 Land and Structures	11,665,288 15,542,837	25,500,000	11,750,000
Total Operating Expenses	27,208,125	25,500,000	11,750,000
Total Expenditure	27,208,125	25,500,000	11,750,000
Net General Fund Expenditure Special Fund Expenditure	2,000,000 25,208,125	25,500,000	11,750,000
Total Expenditure	27,208,125	25,500,000	11,750,000
Special Fund Income: T00324 Maryland Economic Development Assistance Authority and Fund	25,208,125	25,500,000	11,750,000

T00F00.24 MARYLAND COMPETITIVE ADVANTAGE FINANCING FUND—BUSINESS ASSISTANCE—DIVISION OF FINANCING PROGRAMS

Program Description:

This program provides funds for the Maryland Competitive Advantage Loan Program, which will make loans to small and minority-owned businesses.

Appropr	iation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
14 Land a	nd Structures	728,920		
Te	otal Operating Expenses	728,920		
	Total Expenditure	728,920		
Total Less:	General Fund Appropriation General Fund Reversion/Reduction	800,000 171,085		
	Net General Fund Expenditure Special Fund Expenditure	628,915 100,005		
	Total Expenditure	728,920		
~				

Special Fund Income:

T00325 Maryland Competitive Advantage Financing Fund..

100,005

T00F00.25 SMART GROWTH ECONOMIC DEVELOPMENT INFRASTRUCTURE—CAPITAL APPROPRIATION—DIVISION OF FINANCING PROGRAMS

Program Description: Through this fund, the State provides loans to jurisdictions defined as economically distressed, which can be re-loaned to businesses locating or expanding in those areas. Funds may be used for site preparation, construction of shell buildings, infrastructure and other capital development. A distressed jurisdiction is one that has experienced unemployment greater than 150% of the State average.

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
14 Land and Structures	7,700,000	500,000	
Total Operating Expenses	7,700,000	500,000	
Total Expenditure	7,700,000	500,000	
Net General Fund Expenditure Special Fund Expenditure	7,500,000 200,000	500,000	
Total Expenditure	7,700,000	500,000	
Special Fund Income: T00326 Smart Growth Economic Development Infrastructure Fund	200,000	500,000	

T00G00.01 ASSISTANT SECRETARY AND ADMINISTRATION – DIVISION OF TOURISM, FILM AND THE ARTS

MISSION

To promote economic development of Maryland by enhancing the attractiveness of cultural activities, historical sites, recreational centers and sites for film and television productions.

VISION

Maryland is recognized as an outstanding destination for tourism and film production as well as for being a state in which the arts thrive. We are one of the top destination states, one of the top states for the production of films and are recognized for the vitality of its artistic and cultural assets.

KEY GOAL

Goal 1. To support the units of the division so that they achieve their stated goals and objectives.

SUMMARY OF DIVISION OF TOURISM, FILM AND THE ARTS

	2003	2004	2005
	Actual	Appropriation	Allowance
Total Number of Authorized Positions	70.00	68.00	68.00
Total Number of Contractual Positions	25.50	23.20	22.10
Salaries, Wages and Fringe Benefits	4,172,449	3,862,403	4,049,220
Technical and Special Fees	855,598	691,351	695,403
Operating Expenses	23,920,242	20,564,842	23,044,168
Original General Fund Appropriation	29,686,177	25,055,736	
Transfer/Reduction	-151,570	-1,077,695	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	29,534,607 2,494,483	23,978,041	
Net General Fund Expenditure	27,040,124	23,978,041	26,641,522
Special Fund Expenditure	1,297,751	601,507	600,000
Federal Fund Expenditure	510,414	489,048	497,269
Reimbursable Fund Expenditure	100,000	50,000	50,000
Total Expenditure	28,948,289	25,118,596	27,788,791

T00G00.01 ASSISTANT SECRETARY AND ADMINISTRATION

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	8.00	6.00	6.00
01 Salaries, Wages and Fringe Benefits	580,728	552,492	525,528
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions	$\begin{array}{r} 10,\!471 \\ 7,027 \\ 2,435 \\ 7,190 \\ 23,586 \\ 5,364 \\ 18,426 \\ 16,553 \\ 450,000 \end{array}$	12,793 1,832 2,268 5,916 14,499 10,868	4,171 9,137 2,435 3,526 52,871 5,123
13 Fixed Charges	28,789	22,427	23,330
Total Operating Expenses	569,841	70,603	100,593
Total Expenditure	1,150,569	623,095	626,121
Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,156,142 5,573	623,095	
Net General Fund Expenditure	1,150,569	623,095	626,121

T00G00.02 OFFICE OF TOURISM DEVELOPMENT – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland Office of Tourism Development is created and organized in Article 83A of the Annotated Code. The Office develops packages, promotes and delivers the resources of Maryland to a buying tourist audience for specific revenue benefits to be derived by the State.

MISSION

The Office of Tourism Development's (OTD) mission is to promote Maryland's attractions, accommodations, and other visitor services; to provide resident and non-resident visitors with information and other services to ensure a positive trip experience; and, to generally position Maryland as a competitive tourism destination worldwide. OTD promotes the economic development of the State by increased tourism activity and increased State revenues.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To influence managed growth of Maryland tourism by focusing on increasing expenditures by travelers to the State of Maryland.

Objective 1.1 Increase total travel expenditures¹, length of stay, and average visitor spending² in the State of Maryland.

Performance Measures	CY2002	CY2003	CY2004	CY2005
	Actual	Actual	Estimated ¹	Estimated ¹
Outcomes: Total travel expenditures (\$billion)	\$8.5	\$8.7	\$9.2	\$9.8
Length of stay	2.8	2.5	2.5	2.5
Average visitor spending	\$337	\$312	\$312	\$312

Objective 1.2 Assist tourism growth in State of Maryland by utilizing various tourism promotion sources – a combination of welcome center, literature distribution, and web site service.

	FY2002	FY2003	FY2004	FY2005
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Welcome Center visitors	2,252,191	2,098,793	2,140,769	2,183,584
Number of unique web users	540,910	628,793	691,672	760,839
Consumer advertising responses	258,820	226,825	231,361	235,988
Outputs: Literature distribution	1,876,297	1,768,408	2,122,090	2,164,532
Travel media exposure (\$million)	\$18.2	\$23.0	\$16.0	\$16.0
Advertising conversion rate	62%	62%	62%	62%

Goal 2. To contribute to the state's economy by increasing tax revenue and increasing jobs generated by traveler spending to the State of Maryland.

Objective 2. Increase state and local tax revenue in the State of Maryland in 2005 from \$785.8 Million in 2004.

Darformer of Meesman	CY2002	CY2003	CY2004 Estimated ¹	CY2005
Performance Measures Outcome: State & Local Tax Revenue as measured by the economic	Actual	Actual	Estimated	Estimated
impact report produced by TIA. (\$ million)	\$721.8	\$742.7	\$785.8	\$835.3

¹ Direct total travel expenditures as measured by the economic impact report produced by Travel Industry Association of America (TIA), nationally recognized

² Length of stay and average visitor spending as measured by Travel Scope Data produced by TIA.

T00G00.02 OFFICE OF TOURISM DEVELOPMENT - DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	41.00	43.00	43.00
Number of Contractual Positions	23.50	21.20	20.10
01 Salaries, Wages and Fringe Benefits	2,337,121	2,119,664	2,375,919
02 Technical and Special Fees	644,886	539,160	506,346
03 Communication	706,797 191,910 38,027 46,006 1,257,458 71,331 46,191 12,190 759,592 164,937 3,294,439 6,276,446	437,636 183,600 34,489 33,574 1,841,551 58,729 12,000 425,316 196,057 3,222,952 5,881,776	468,606 178,139 38,027 30,928 2,174,331 58,540 6,000 546,978 190,010 3,691,559 6,573,824
Original General Fund Appropriation Transfer of General Fund Appropriation	6,666,300 -75,785 6,590,515	6,405,135 -573,359 5,831,776	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	364,069	5,651,770	
Net General Fund Expenditure Reimbursable Fund Expenditure	6,226,446 50,000	5,831,776 50,000	6,523,824 50,000
Total Expenditure	6,276,446	5,881,776	6,573,824
Reimbursable Fund Income: J00100 DOT-State Aviation Administration	50,000	50,000	50,000

T00G00.03 MARYLAND TOURISM DEVELOPMENT BOARD – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland Tourism Development Board was created by HB 1590 to advise and implement state tourism marketing and development programs through the Office of Tourism Development in order to stimulate and promote travel and tourism in Maryland.

The Maryland Tourism Development Board shares the Mission, Vision, and Key Goals and Objectives of the Office of Tourism Development.

T00G00.03 MARYLAND TOURISM BOARD - DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
04 Travel 08 Contractual Services 09 Supplies and Materials 12 Grants, Subsidies and Contributions	1,372 6,354,721 29,642 999,070	4,897,549 1,000,000	6,400,000 1,000,000
Total Operating Expenses	7,384,805	5,897,549	7,400,000
Total Expenditure	7,384,805	5,897,549	7,400,000
Original General Fund Appropriation Transfer of General Fund Appropriation	8,455,346	6,000,000 -502,451	
TotalGeneral Fund AppropriationLess:General Fund Reversion/Reduction	8,455,346 2,113,836	5,497,549	
Net General Fund Expenditure Special Fund Expenditure	6,341,510 1,043,295	5,497,549 400,000	7,000,000 400,000
Total Expenditure	7,384,805	5,897,549	7,400,000
Special Fund Income: T00319 Tourism Board Revolving Fund	1,043,295	400,000	400,000

T00G00.004 MARYLAND FILM OFFICE - DIVISION OF TOURISM, FILM AND THE ARTS

Section 4 of Article 83A establishes the Maryland Film Office to attract feature film, television, commercial and video production companies to Maryland.

MISSION

The Maryland Film Office's (MFO) mission is to increase economic development with enhanced direct expenditures from the attraction of feature film, television and commercial production companies to the state. Achievement of this mission is attained through effective marketing techniques and experienced staff serving the needs of the production companies.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. To promote and generate business activity for the State of Maryland from film, television, and other production activities.
 Objective 1.1 To sustain business activity of estimated total direct expenditures in the State of Maryland in 2005 (\$49 million) to close to the 2003 totals (\$49.9 million).

	2002	2003	2004	2005
Performance Measures	Actual	Actual	Estimated	Estimated
Outcomes: Direct Expenditures (\$ Million)	\$36.4*	\$49.9*	\$40*	\$49*

*This figure has been recalculated based on the revised manner in which the Film Office is reporting direct expenditures in the state of Maryland by production companies (see change in reporting notes)

CHANGE IN REPORTING NOTE:

As a result of the review of our 2001 MFR data compilation processes, the MFO began working with the Office of Business & Research Analysis, DBED, to create a model to generate economic & fiscal impacts based on the standards for our industry.

The MFO concluded that, at this time, the most accurate measure of our impact on Maryland's economy is to track solely the direct expenditure figures and use the industry standard multiplier of 2.17. By using this method, the economic impact for FY 2003 would be \$108.3 million.

PERFORMANCE MEASURES/PERFORMANCE INDICATORS

	2002	2003	2004	2005
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs:				
Feature Films:				
Photos sent/Photo scouts	31	36	28	35
Surveys	12	12	10	12
Productions	3	10	3	7
Film Days	110	218	80	150
National Television:				
Photos sent/Photo scouts	13	6	12	12
Surveys	5	4	5	5
Productions	2	6	3	3
Film Days	128	144	148	145
Other productions:				
Commercials	41	40	40	40
Documentaries	7	8	8	8
Industrials	6	7	7	7
Music Videos	<u>2</u>	<u>1</u>	<u>1</u>	<u>1</u>
Total of Other Productions	56	56	56	56

T00G00.04 MARYLAND FILM OFFICE - DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	6.00	6.00	6.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	408,762	419,967	367,862
02 Technical and Special Fees	64,827	65,290	65,415
03 Communication	$\begin{array}{c} 14,784\\ 35,136\\ 1,313\\ 10,509\\ 567,304\\ 50,307\\ 3,417\\ 648\\ 45,000\\ 13,678\end{array}$	10,662 66,648 1,223 10,337 321,851 41,286	10,008 47,579 1,313 10,277 395,870 41,286
Total Operating Expenses	742,096	468,066	522,698
Total Expenditure	1,215,685	953,323	955,975
Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	1,249,832 -29,636 1,220,196 4,511	993,472 -40,149 953,323	
Net General Fund Expenditure	1,215,685	953,323	955,975

T00G00.05 MARYLAND STATE ARTS COUNCIL – DIVISION OF TOURISM, FILM AND THE ARTS

PROGRAM DESCRIPTION

The Maryland State Arts Council (MSAC) (established in sections 4-601 to 4-609 of Article 83A) supports the performing, visual and creative arts and provides grants to individual artists, arts organizations, and county arts councils, and promotes statewide awareness of arts resources and opportunities.

MISSION

The mission of the Maryland State Arts Council is to encourage and invest in the advancement of the arts for our citizens in order to contribute to the economy and cultural vitality of the state.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Contribute to the economy of the State of Maryland.

Objective 1.1 Increase gross sales by Maryland's non-profit arts industry by twelve percent over 2002 gross sales figure of \$898 million to \$1.0 billion in FY 2005.

		2002	2003	2004	2005
	Performance Measures	Actual	Actual*	Estimated	Estimated
	Output: Gross Sales by MD Non-Profit Arts Industry				
	(\$ millions)	\$898	\$833	\$950	\$1,000
ool ?	Contribute to the tax revenues of the State of Maryland				

Goal 2. Contribute to the tax revenues of the State of Maryland.

Objective 2.1 Increase state and local taxes paid by Maryland's non-profit arts industry by eight percent over the 2002 figure of \$32 million to \$34.6 million in FY 2005.

Performance Measures	2002 Actual	2003 Actual	2004 Estimated	2005 Estimated
Output: State & Local Taxes Paid by MD Non-Profit				
Arts Industry (\$ millions)	\$32.0	\$30.7	\$33.3	\$34.6
Grants to Organizations				
Matching Funds (\$millions)	\$125.0	\$122.7	\$130.0	\$135.0
Community Arts Development				
Matching Funds (\$ millions)	\$8.8	\$8.5	\$8.9	\$9.0
Artists in Education (Estimated)				
Children served through performances				
and residencies	220.2	268.2	220.5	260.0
Matching Funds (thousands)	\$555.8	\$595.5	\$565.5	\$570.0
Individual Artists Programs				
Number of Artists Participating	925	950	975	1000
Folklife Program				
Institutions Served	50	61	65	70

*Report from a number of grantees are still outstanding at this time. If data from the outstanding reports have significant impact on MFR outputs, they will be adjusted as necessary.

T00G00.05 MARYLAND STATE ARTS COUNCIL - DIVISION OF TOURISM, FILM AND THE ARTS

Appropriation Statement:

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	15.00	13.00	13.00
Number of Contractual Positions	1.00	1.00	1.00
01 Salaries, Wages and Fringe Benefits	845,838	770,280	779,911
02 Technical and Special Fees	145,885	86,901	123,642
03 Communication	35,958 43,609 10,105 283,356 16,765 24,902 8,253	29,865 37,957 10,589 249,212 15,421	32,946 39,181 10,105 249,921 14,449
12 Grants, Subsidies and Contributions	11,395,204 110,909	10,451,521 111,107	10,871,381 111,335
Total Operating Expenses	11,929,061	10,905,672	11,329,318
Total Expenditure	12,920,784	11,762,853	12,232,871
Original General Fund Appropriation Transfer of General Fund Appropriation	12,158,557 -46,149	11,034,034 38,264	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	12,112,408 6,494	11,072,298	
Net General Fund Expenditure Special Fund Expenditure Federal Fund Expenditure Reimbursable Fund Expenditure	12,105,914 254,456 510,414 50,000	11,072,298 201,507 489,048	11,535,602 200,000 497,269
Total Expenditure	12,920,784	11,762,853	12,232,871
Special Fund Income: T00313 Artist in Education Local Sponsors (AIELS) T00320 Cherry Adler Fund	253,456 1,000	201,507	200,000
Total	254,456	201,507	200,000
Federal Fund Income:45.025Promotion to the Arts—Partnership Agreements45.026Promotion of the Arts—Leadership Initiatives	478,414 32,000	489,048	497,269
Total	510,414	489,048	497,269

Reimbursable Fund Income: S00A23 DHCD-Division of Historical and Cultural Programs....

50,000

SUMMARY OF DIVISION OF REGIONAL DEVELOPMENT

	2003 Actual	2004 Appropriation	2005 Allowance
Total Number of Authorized Positions	46.00	47.00	47.00
Total Number of Contractual Positions	6.00	6.00	4.50
Salaries, Wages and Fringe Benefits Technical and Special Fees Operating Expenses	3,393,983 326,729 9,753,731	3,122,026 286,546 8,086,033	3,517,670 247,197 7,146,777
Original General Fund Appropriation Transfer/Reduction	13,858,461 -151,570	12,155,263 -947,137	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	13,706,891 445,349	11,208,126	
Net General Fund Expenditure Special Fund Expenditure Reimbursable Fund Expenditure	13,261,542	11,208,126 241,479 45,000	10,661,644 250,000
Total Expenditure	13,474,443	11,494,605	10,911,644

T00I00.01 DIVISION OF REGIONAL DEVELOPMENT

PROGRAM DESCRIPTION

The Division of Regional Development consists of three major functions: Regional Operations, Small and Minority Business Initiatives and Military and Federal Affairs. The Division supports the economic health and growth of communities by providing assistance designed to improve the quality, productivity, and competitive position of new and existing Maryland businesses, ensure continued Federal investments, and improve the business climate.

MISSION

Ensure the growth and retention of new and existing Maryland businesses and support the economic vitality of all Maryland's jurisdictions.

VISION

A Maryland where all citizens across the state have an opportunity to share in the benefits of a thriving economy, which is recognized as a premiere location to live, work, and visit.

KEY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

Goal 1. Aid business retention, expansion and growth.

Objective 1.1 By June 30, 2005 assist approximately 1,110 Maryland businesses through the Business Call Program yielding increased transactions and an improved business climate.

	2002	2003	2004	2005
Performance Measures:	Actual	Actual	Estimated	Estimated
Outputs: Total businesses assisted	1,118	1,159	1,110	1,110
Number of Maryland Industrial Training Development (MITP) and				
Partnership for Workforce Quality (PWQ) grants	262	259	225	225
Number of workers trained through MITP and PWQ	9,999	9,120	9,000	9,000
New sales contracts	*	*	22	22
Projected retained jobs from MITP grants	12,966	9,195	9,000	9,000
Projected new jobs from MITP	7,450	4,072	4,200	4,200
Projected sales increase based on economic development				
transaction assists	*	*	\$2.2 mil	\$ 2.2 mil
Projected capital investment increase economic development				
transaction assists	*	*	\$17.6 mil	\$ 17.6 mil

Goal 2. Develop small and minority business

Objective 2.1 By June 30, 2005, provide technical and financial assistance to 300 small and minority businesses through the Small and Minority Business Unit within DRD.

	2002	2003	2004	2005
Performance Measures:	Actual	Actual	Estimated	Estimated
Outputs: Number of small and minority businesses assisted	*	*	300	300
New business start-ups	*	*	5	5
New sales contracts	*	*	15	15

T00I00.01 DIVISION OF REGIONAL DEVELOPMENT (Continued)

Performance Measures:	2002 Actual	2003 Actual	2004 Estimated	2005 Estimated
Outputs: Projected retained jobs based on the number of completed				
economic development transactions with small and minority business	es *	*	75	75
Projected new jobs	*	*	60	60
Projected sales increase	*	*	\$1.5 mil	\$1.5 mil
Projected capital investment increase	*	*	\$2.0 mil	\$2.0 mil

Goal 3. Stimulate economic activity through partnership grants

Objective 3.1 By June 30, 2005, implement 54 grant agreements with partner organizations throughout all regions of the State.

	2002	2003	2004	2005
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Manufacturing businesses assisted through				
World Class Manufacturing Consortium	54	49	49	54
Technology businesses through tech councils	406	392	432	475
Projected retained jobs from World Class				
Manufacturing Consortium membership and the				
technology council's membership	6,236	7,000	7,200	7,400
New member companies enrolled by technology councils	*	*	40	43
New member companies enrolled by World Class				
Manufacturing Consortium	*	*	5	5
Regional Council outcomes:				
Number of infrastructure projects supported	*	*	10	10

Goal 4. Support Maryland's Military Base Assets

Objective 4.1 Advocate for increased military base activity in all nine military bases located throughout the State.

	2002	2003	2004	2005
Performance Measures	Actual	Actual	Estimated	Estimated
Outputs: Number of grants to community support groups	2	3	4	6
Military bases supported	11	11	11	11
Outcomes: New DoD Capital Investment appropriated to				
Maryland military facilities	*	*	\$10 mil	\$10 mil
New DoD employees assisted to military facilities	*	*	1,300	1,300

Note: * New performance measure for which data is not available

T00I00.01 DIVISION OF REGIONAL DEVELOPMENT - DIVISION OF REGIONAL DEVELOPMENT

Appropriation Statement:

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
Number of Authorized Positions	46.00	47.00	47.00
Number of Contractual Positions	6.00	6.00	4.50
01 Salaries, Wages and Fringe Benefits	3,393,983	3,122,026	3,517,670
02 Technical and Special Fees	326,729	286,546	247,197
03 Communication 04 Travel 06 Fuel and Utilities 07 Motor Vehicle Operation and Maintenance 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional 12 Grants, Subsidies and Contributions 13 Fixed Charges Total Operating Expenses	$\begin{array}{r} 127,833\\ 57,803\\ 26,817\\ 73,857\\ 351,861\\ 43,907\\ 92,692\\ 8,539\\ 5,747,163\\ 203,259\\ \hline 6,733,731\\ \end{array}$	65,386 66,194 19,976 49,361 158,928 42,678 5,045,460 246,571 5,694,554	93,551 64,271 26,817 62,640 174,370 47,872 5,015,037 274,265 5,758,823
Total Expenditure Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion/Reduction	10,454,443 10,858,461 -226,570 10,631,891 390,349	9,103,126 9,464,013 -405,887 9,058,126	9,523,690
Net General Fund Expenditure Reimbursable Fund Expenditure Total Expenditure	10,241,542 212,901 10,454,443	9,058,126 45,000 9,103,126	9,523,690
Reimbursable Fund Income: D05E01 Board of Public Works R00A01 State Department of Education-Headquarters S00A20 Department of Housing and Community Development. Total	155,000 57,901 212,901	45,000	

T00100.03 PARTNERSHIP FOR WORKFORCE QUALITY - DIVISION OF REGIONAL DEVELOPMENT

Program Description:

The Partnership for Workforce Quality provides grants to Maryland employers for training of the workforce to improve the competitiveness and productivity of Maryland's workforce and business community, to upgrade employee skills for new technologies or production processes and to assist Maryland businesses in promoting employment stability.

Appropriation Statement:

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
12 Grants, Subsidies and Contributions	3,020,000	2,391,479	1,387,954
Total Operating Expenses	3,020,000	2,391,479	1,387,954
Total Expenditure	3,020,000	2,391,479	1,387,954
Original General Fund Appropriation Transfer of General Fund Appropriation	3,000,000 75,000	2,691,250 -541,250	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	3,075,000 55,000	2,150,000	
Net General Fund Expenditure Special Fund Expenditure	3,020,000	2,150,000 241,479	1,137,954 250,000
Total Expenditure	3,020,000	2,391,479	1,387,954
Special Fund Income: T00327 Parternership for Workforce Quality Fund		241,479	250,000

SUMMARY OF MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

	2003 Actual	2004 Appropriation	2005 Allowance
Operating Expenses	2,681,500	4,000,000	5,750,000
Original General Fund Appropriation Transfer/Reduction	2,681,500	4,000,000	
Total General Fund Appropriation Less: General Fund Reversion/Reduction	2,681,500	4,000,000	
Net General Fund Expenditure	2,681,500	4,000,000	5,750,000

T50T01.01 TECHNOLOGY DEVELOPMENT, TRANSFER AND COMMERCIALIZATION — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

Program Description:

The Maryland Technology Development Corporation was created by legislative statute in 1998 to assist in transferring to the private sector and commercializing the results and products of scientific research and development conducted by colleges and universities; assist in the commercialization of technology developed in the private sector; and foster the commercialization of research and development described above to create and sustain businesses throughout all regions of the State.

Appropriation Statement:

	2003 Actual	2004 Appropriation	2005 Allowance
12 Grants, Subsidies and Contributions		4,000,000	5,750,000
Total Operating Expenses		4,000,000	5,750,000
Total Expenditure		4,000,000	5,750,000
Net General Fund Expenditure		4,000,000	5,750,000

MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

GRANT ALLOCATION

	2003 Actual*	2004 Appropriation	2005 Allowance
Salaries and Wages Contractual Services Equipment Other Operational Costs	978,530 58,840 27,000 1,550,880	800,000 62,970 25,000 3,112,030	$1,185,360 \\92,970 \\35,000 \\4,436,670$
Total	2,615,250	4,000,000	5,750,000
General Funds Special Funds	2,615,250	4,000,000	5,750,000
Total	2,615,250	4,000,000	5,750,000

*FY03 actual expenditures of \$2,615, 250 in special funds are reflected in the Department of Business and Economic Development.

T50T01.02 MARYLAND TECHNOLOGY INCUBATOR PROGRAM — MARYLAND TECHNOLOGY DEVELOPMENT CORPORATION

Appropriation Statement:

Appropriation Statement:	2003 Actual	2004 Appropriation	2005 Allowance
12 Grants, Subsidies and Contributions	2,681,500		
Total Operating Expenses	2,681,500		
Total Expenditure	2,681,500		
Net General Fund Expenditure	2,681,500		

PERSONNEL DETAIL

Classification Title	FY 2003 Positions	FY 2003 Expenditure		FY 2004 Appropriation		FY 2005 Allowance	Symbol
t00a00 Office of the Secretary							
t00a0001 Secretariat Services							
secy dept econ and emply dvlp	1.00	140,529	1.00	135,299	1.00	135,299	
dep secy dept busn econ devlp		98,240		120,359		120,359	
prgm mgr senior iii	1.00	30,682		0		0	
prgm mgr senior ii	2.00	132,187		184,233		185,922	
prgm mgr senior i	1.00	118,043		86,818		87,673	
admin prog mgr iv	1.00	57,729		0		0	
admin prog mgr iii	1.00	51,434		0		0	
administrator v	.00	0		67,100		67,758	
admin prog mgr i	1.00	64,029		64,029		65,282	
administrator iii	2.00	155,589		63,514		64,135	
administrator iii	.00	0		61,103		61,700	
fiscal services administrator i		62,801		62,801		64,029	
industrial dev representative	1.00	62,801		, 0		, 0	
administrator ii	1.00	52,944		52,944		53,460	
administrator i	3.00	115,750		, 0		, 0	
industrial dev officer iv	2.00	159,339		100,107		102,054	
admin officer iii	1.00	47,319		47,319		48,238	
admin officer iii	2.00	57,077		40,604		41,389	
admin officer ii	1.00	51,128		120,815		122,762	
admin officer i	.00	0		0		0	
admin spec i	.00	0	1.00	33,493	1.00	34,135	
exec assoc iii	.00	0	1.00	53,975		54,501	
exec assoc ii	.00	0	1.00	40,604	1.00	42,174	
management assoc	1.00	76,573	2.00	76,912		77,654	
management associate	1.00	41,165	1.00	41,504	1.00	41,906	
office secy iii	.50	16,557	.00	0	.00	0	
TOTAL t00a0001*	25.50	1,591,916	24.00	1,453,533	24.00	1,470,430	
t00a0003 Office of Assistant Atto	rney General						
div dir ofc atty general	1.00	106,045	1.00	106,045	1.00	108,140	
asst attorney general viii	1.00	89,249	1.00	89,249	1.00	91,007	
asst attorney general vii	4.00	334,008	4.00	334,008	4.00	338,112	
asst attor ney g eneral vi	4.00	296,752	4.00	304,112	4.00	309,416	
asst attorney general v	1.00	14,154	.00	0	.00	0	
admin officer iii	1.00	47,319	1.00	47,319	1.00	48,238	
paralegal i	1.00	27,281	1.00	32,863	1.00	33,178	
management associate	1.00	41,504	1.00	41,504	1.00	41 ,9 06	
admin aide	1.00	35,066	1.00	35,066	1.00	35,403	
office secy iii	1.00	16,067	.00	0	.00	0	
TOTAL t00a0003*	16.00	1,007,445	14.00	990,166	14.00	1,005,400	
TOTAL t00a00 **	41.50	2,599,361		2,443,699		2,475,830	

Business and Economic Development

prgm mgr iv

Classification Title Db00 Division of Administratio Db0001 Office of Administration	Positions	Expenditure		Appropriation	FUSICIONS	Allowance	Syml
	n & Informa						
		ation Technolog	V				
		action recimorog	y				
prgm mgr senior iv	1.00	55,194	1.00	87,243	1.00	88,959	
prgm mgr senior iii	1.00	88,240		88,240		89,977	
prgm mgr senior i	1.00	79,973		80,312		81,890	
admin prog mgr iv	2.00	142,953		157,974		161,078	
admin prog mgr iii	2.00	134,998		149,341		152,271	
administrator vi	1.00	73,107		73,107		74,542	
admin prog mgr ii	1.00	68,415		68,415		69, 085	
administrator iv	1.00	58,124		58,124		58,692	
administrator iii	1.00	58,444		58,783		59,9 3 2	
fiscal services administrator i	2.00	143,429		143,429		146,243	
computer network spec supr	1.00	62,097		61,597		62,801	
obs-data proc mgr v	1.00	63,690		64,029		65,282	
obs-data prog mgr v	.00	0		64,029		64,656	
fiscal services administrator i	1.00	59,932		59,932		60,518	
obs-fiscal administrator ii	2.00	57,529		57,658		58,783	
personnel administrator ii	1.00	58,783		58,783		59,932	
personnel administrator i	1.00	52,944		52,944		53,975	
administrator i	1.00	50,535		50,535		51,027	
administrator i	2.00	54,248		54,587		55,652	
accountant ii	1.00	47,319		47,319		47,779	
admin officer iii	3.00	138,110		94,638		95,558	
admin officer iii	1.00	46,980		47,319		47,779	
admin officer ii	.00	40,700		49,732		50,700	
management specialist iii	1.00	39,518		44,314		45,173	
computer info services spec i	1.00	40,379		40,718		41,111	
admin spec iii	1.00	38,145		38,145		38,880	
services supervisor iii	1.00	37,688		38,145		38,880	
fiscal accounts technician supv	1.00	43,784	1.00	43,125		43,543	
fiscal accounts technician i	1.00	28,271	1.00	28 ,2 71		28,809	
fiscal accounts clerk manager	1.00	46,049		46,049		46,496	
fiscal accounts clerk manager	1.00	45,173		45,173		46,049	
nanagement associate	1.00	43,960		43,960		44,386	
office secy iii	1.00	30,465	1.00	30,465		3 0,757	
services specialist	1.00	31,391	1.00	31,391	1.00	3 1,992	
office appliance clerk ii	1.00	5,583	.00	0	.00	0	
TAL t00b0001*		2 025 /50	79 00	2 157 02/			
TAL 10060001* TAL 100600 **	40.00	2,025,450	38.00	2,157,826	38.00	2,193,187	
AL LUUDUU	40.00	2,025,450	38.00	2,157,826	38.00	2,193,187	
Dc00 Division of Economic Poli							
0c0001 Division of Economic Poli							
exec vi	1.00	95,309	1.00	95,309	1.00	95,309	
prgm mgr senior iv	2.00	167,481	1.00	112 , 454	1.00	112,454	

81,228

1.00

81,228

1.00

1.00

82,826

	FY 2003	FY 2003	FY 2004	FY 2004	FY 2005	FY 2005	
Classification Title	Positions	Expenditure	Positions	Appropriation	Positions	Allowance	Symbol
	• • • • • • • • • •						
+00000 Division of Economic Del	iov Boson	ah and Louis Af	faina				
t00c00 Division of Economic Pol t00c0001 Division of Economic Pol							
				71 701	1 00	70 / 0/	
administrator vi	.00	0		71,701		72,404	
admin prog mgr ii	2.00	130,511	2.00	130,511		132,394	
administrator iv	2.00	105,942		105,588		109,702	
administrator i	1.00	47,701	1.00	47,701		48,627	
administrator iii	.00	0		59,932		61,103	
administrator iii	1.00	59,932		0		0	
administrator vi	1.00	71,701	.00	0		0	
administrator ii	.00	0	1.00	55,027		55,564	
admin officer i	1.00	41,504	1,00	41,504		41,906	
admin officer i	1.00	39,947		39,947		40,718	
admin aide	2.00	64,787	2.00	64,787	2.00	66,237	
	45.00		45 00		45 00		
TOTAL t00c0001*	15.00	906,043	15.00	905,689		919,244	
TOTAL t00c00 **	15.00	9 06,043	15.00	905,689	15.00	919,244	
t00e00 Division of Business Dev	(al appent						
t00e0001 Division of Business Dev	•						
asst secy business development	1.00	103,528	1.00	110,276	1.00	110,276	
prgm mgr senior ii	1.00	79,886	.00	110,270		110,278	
prgm mgr senior i	1.00	88,188		178,797			
administrator vii	1.00	77,789	1.00		1.00	180,559	
prgm mgr iv	2.00	158,987		78,128		79,663	
administrator vi	1.00	126,612	1.00	79,663		80,446	
administrator v	1.00	71,123	1.00	79,019 71,123	1.00 1.00	79,795 72,518	
administrator iv	1.00	57,011	2.00	122,293			
administrator iii	2.00		2.00 6.00			124,045	
industrial dev supervisor	6.00	246,103		325,130		329,883	
administrator iv		452,506 0	6.00	409,823	6.00	414,445	
industrial dev representative	.00 15 50		.00	0		0	
administrator ii	15.50 2.00	712,075	13.00	767,114	13.00	778,702	
administrator i	1.00	140,811	4.00	202,578	4.00	206,847	
computer network spec i		56,738	1.00	56,738	1.00	57,291	
industrial dev officer iv	1.00	36,619	1.00	45,029		45,466	
admin officer iii	4.00 .00	110 ,9 53 0	2.00	100,223	2.00	101,661	
industrial dev officer iii	1.00	-	2.00	85,163	2.00	86,403	
		9,128	.00	0	.00	0	
admin officer ii admin officer ii	1.00	26,759	.00	0	.00	0	
	1.00	46,942	1.00	46,942	1.00	47,853	
industrial dev officer ii	2.00	75,978	2.00	76,317	2.00	77,393	
industrial dev officer i	1.00	35,228	.00	0	.00	0	
admin spec i	.00	0	1.00	33,493	1.00	33,814	
fiscal accounts technician i	1.00	33,493	1.00	33,493	1.00	34,135	
admin aide	2.00	35,740	1.00	35,740	1.00	36,084	
admin aide	2.00	62,170	1.00	33,123	1.00	33,759	
office secy iii	1.00	32,611	1.00	32,863	1.00	33,493	
	50 E0	2 07/ 070	ED 00	7 007 0/0	ED 00	7 0// 574	
TOTAL ±00e0001*	52.50	2,876,978	52.00	3,003,068	52.00	3,044,531	
TOTAL t00e00 **	52.50	2,876,978	52.00	3,003,068	52.00	3,044,531	

Classification Title	FY 2003 Positions	FY 2003 Expenditure	FY 2004 Positions	FY 2004 Appropriation	FY 2005 Positions	FY 2005 Allowance	Symb
OfOO Division of Financing P	rograms						
Of0001 Assistant Secretary for	Financing P	rograms					
exec vi	1.00	105 ,578	1.00	105,578	1.00	105,578	
admin prog mgr iv	2.00	161,078	2.00	161,078	2.00	162,662	
administrator v	1.00	55,960	.00	0	.00	0	
administrator iv	1.00	62,801	1.00	62,801	1.00	64,029	
administrator iii	3.00	125 ,272	2.00	115,338	2.00	117,016	
administrator ii	1.00	53,636		53,975	1.00	54,501	
fiscal services officer ii	1.00	10,644		. 0		. 0	
fiscal services officer ii	1.00	54,688		55,027		55,564	
admin officer iii	1.00	43,821		43,821		44,670	
accountant i	.00	0		46,942		47,853	
computer info services spec i	1.00	39,947		39,947		40,333	
fiscal accounts technician i	1.00	33,493		33,493		34,135	
management associate	2.00	83,258		83,008		84,213	
office secy iii	.80	26,795		26,794		27,308	
office secy iii	.20	428		5,057		5,249	
		420			.20	J,247	
TAL t00f0001*	17.00	857,399	15.00	832,859	15.00	843,111	
0f0005 Consolidated Operations							
admin prog mgr iv	1.00	84,456	1.00	84,456	1.00	85,287	
admin prog mgr iii	1.00	73,107		73,107		73,825	
admin prog mgr ii	1.00	27,255		0		0	
administrator iv	1.00	65,282		194,593		198,402	
administrator iii	13.00	595,790		620,701		627,911	
industrial dev representative	1.00	65,282		020,701		027,711	
management associate	3.00	123,976		123,726		125,717	
•		•••••					
TAL t00f0005*	21.00	1,035,148	19.00	1,096,583	19,00	1,111,142	
0f0008 MD Enterprise Investment	t Fund and C	nallenge Program	ms-Busine s s	Assistance			
admin prog mgr iv	1.00	79,663		79,663	1.00	81,228	
admin prog mgr iii	1.00	73,107	.00	0	.00	0	
administrator v	3.00	205,237	5.00	338,442	5.00	344,402	
office secy iii	1.00	32,863	1.00	32,863	1.00	33,493	
TAL t00f000 8 *	6.00	390,870	7.00	450,968	7.00	459,123	
TAL t00f00 **	44.00	2,283,417	41.00	2,380,410	41.00	2,413,376	
0g00 Division of Tourism, Fil	ពោ and the Ai	rts					
Og0001 Assistant Secretary and							
exec vi	1.00	86,090	1.00	105,578	1.00	105,578	
administrator vii	1.00	100,392	2.00	159,604	2.00	162,003	
admin prog mgr ii	.00	00,572	1.00	71,123	1.00	71,821	
aamii piogingi II	.00	0	1.00	11,123	1.00	11,021	

PERSONNEL DETAIL

Classification Title	FY 2003 Positions	FY 2003 Expenditure	FY 2004 Positions	FY 2004 Appropriation	FY 2005 Positions	FY 2005 Allowance	Symbol
t00g00 Division of Tourism, Fil	m and the Ar	ts					
t00g0001 Assistant Secretary and	Administrati	ion					
administrator iv	1.00	46,834	.00	0	.00	0	
administrator ii	1.00	73,920	1.00	53,975	1.00	55,027	
administrator ii	.00	0	.00	0	.00	0	
admin officer iii	2.00	92,998	.00	0	.00	0	
admin officer ii	1.00	44,314	1.00	44,314	1.00	44,744	
TOTAL t00g0001*	8.00	481,759	6. 00	434,594	6.00	439,173	
t00g0002 Office of Tourism Develo	pment						
prgm mgr senior i	1.00	88,527	1.00	92,049	1.00	92,049	
administrator v	1.00	68,415				69,085	
administrator v	2.00	132,372		-		, 133,556	
administrator ii	1.00	55,277		•		55,564	
administrator ii	6.00	299,947		-		267,381	
computer info services spec sup	1.00	58,623		•		59,449	
administrator i	1.00	50,785				51,519	
administrator i	.00	, 0		-		51,519	
industrial dev officer iv	3.00	148,644	2.00			104,120	
admin officer iii	.00	0		50,131	1.00	51,106	
industrial dev officer iii	3.00	147,105	4.00	-		184,065	
admin officer ii	1.00	41,544		41,044	1.00	41,442	
admin officer i	1.00	38,109				38,820	
admin spec iii	3.00	112,747	3.00	112,991	3.00	114,809	
admin spec ii	1.00	31,822	1.00	32,500	1.00	33,123	
management assoc	1.00	26,406	1.00	35,638	1.00	37,009	
admin aide	2.00	62,477	1.00	35,740	1.00	36,084	
admin aide	.00	0	2.00	68,189	2.00	69,162	
obs-office supervisor iii	1.00	32,524	.00	0	.00	0	
office secy iii	.00	0	1.00	29,347	1.00	29,906	
obs-office supervisor ii	8.00	264,418	8.00	237,007	8.00	240,677	
obs-office supervisor i	4.00	178,070	4.00	109,176	4.00	110,730	
TOTAL t00g0002*	41.00	1,837,812	43.00	1,842,359	4 3. 00	1,871,175	
t00g0004 Maryland Film Office							
administrator vii	1.00	72,267	1.00	72,284	1.00	72,993	
administrator iv	1.00	59,759		59,259		60,416	
industrial dev officer iv	1.00	74,611	1.00	50,535	1.00	51,519	
industrial dev officer ii	1.00	36,628		36,628		38,037	
industrial dev officer i	1.00	32,58 3		33,055	1.00	34,322	
admin aide	1.00	35,740		35,740	1.00	36,084	
TOTAL t00g0004*	6. 00	311,588	6.00	287,501	6.00	293,371	

Classification Title	FY 2003 Positions	FY 200 3 Expenditure	FY 2004 Positions	FY 2004 Appropriation	FY 2005 Positions	FY 2005 Allowance	Symbol
t00g0005 Maryland State Arts Cou	ıncil						
admin prog mgr iv	1.00	47,776	.00	0	.00	0	
prgm mgr iv	1.00	68,693		68,193		69,531	
administrator iv	1.00	63,301		62,801		63,415	
administrator i	4.00	197,416		199,306		203,184	
industrial dev officer iv	1.00	21,730		49,572		50,535	
admin officer ii	2.00	87,462		86,962		88,216	
admin officer i	1.00	40,968	1.00	40,718		41,111	
fiscal accounts technician i	1.00	33,493	1.00	33,493		34,135	
admin aide	1.00	36, 230	1.00	35,740	1.00	36,084	
admin aide	1.00	35,740	1.00	35,740	1.00	36,428	
office secy iii	1.00	4,682	.00	0	.00	0	
TOTAL t00g0005*	15.00	637,491	13.00	612,525	13.00	622,639	
TOTAL t00g00 **	70.00	3,268,650		3,176,979	68.00	3,226,358	
t00i00 Division of Regional De t00i0001 Division of Regional De exec vi	•	105,578	1.00	105,578	1.00	105,578	
prgm mgr senior ii	1.00	87,187		87,526		88,388	
prgm mgr senior i	.00	07,187		68,775		70,123	
admin prog mgr iv	2.00	154,072		239,206		243,156	
prgm mgr iv	2.00	114,380		161,078		162,662	
admin prog mgr iii	2.00	137,708		138,047		140,752	
administrator v	1.00	60,905	1.00	60,905		62,096	
administrator iii	2.00	109,884		109 ,88 4		112,027	
industrial dev supervisor	5.00	351,322		328,068	5.00	333,191	
industrial dev representative	13.00	781,446	13.00	785,428	13.00	796,632	
obs-data prog mgr v	1.00	63, 690	.00	0	.00	0	
administrator ii	1.00	53 ,663	2.00	109,002	2.00	111,127	
fiscal services officer ii	1.00	54,688	1.00	55,027	1.00	56,100	
administrator i	2.00	104 ,3 66	2.00	105,044	2.00	106 ,068	
industrial dev officer iv	1.00	69,349	2.00	9 3,6 03	2.00	94,511	
admin officer iii	2.00	71,150	1.00	46,419	1.00	47,319	
industrial dev officer iii	1.00	45,196	1.00	45,535	1.00	45,977	
admin officer ii	1.00	64,048	1.00	44,314	1.00	45,173	
admin officer ii	4.00	164,530	2.00	7 6, 074	2.00	79,008	
industrial dev officer ii	2.00	78,330	2.00	79,008	2.00	79,772	
management assoc	1.00	38,448	1.00	38,448	1.00	39,191	
office secy ii	.00	0	1.00	31,992	1.00	32,298	
TOTAL t00;0001*	46.00	2,709,940	47.00	2,808,961	47.00	2,851,149	
TOTAL t00i00 **	46.00	2,709,940	47.00	2,808,961	47.00	2,851,149	