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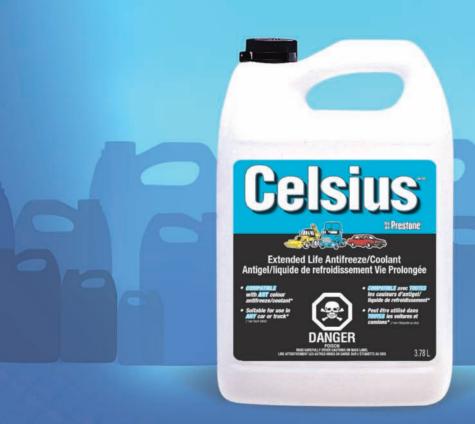
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StrutTek Catalogue Now in Activant and Wrenchead

Kingdom Auto Parts has announced that its StrutTek catalogue is now included in the Activant and Wrenchead electronic catalogues. This product line includes both bare and complete strut assemblies. Further information can be obtained at www.kingdomautoparts.com or by calling toll-free (888) 358-4737.

* * *

Bestbuy Adds Shareholder in Sudbury

Canadian automotive aftermarket buying group Bestbuy Auto Parts has announced the addition of Hunt & Sons Industrial Equipment, Sudbury, Ont., as a shareholder. Hunt & Sons is owned and operated by Kevin Hunt. It is located at 2435 Lasalle Blvd., Sudbury, Ontario, P3A 2A9 and can be reached by phone at (705) 560-5561.

* * *

AAIW Registration Now Open

Registration is now open for Automotive Aftermarket Industry Week, held Tuesday, November 3 through Friday, November 6, 2009 in Las Vegas, Nev. Show organizers have negotiated hotel rates that are 25% to 45% lower than last year. More details about the 2009 AAPEX and SEMA shows are available at www.aaiwshow.com.

CAA Expands Its Repair Operations in Ontario

By David Halpert



The Canadian Automobile Association of South Central Ontario (CAASCO) has expanded its repair operations across Southwestern Ontario with the opening of eight new service centre facilities.

The first unveiling occurred on April 17th in Toronto after the CAA recently acquired what had previously been a Goodyear franchise location.

The service centres are fully owned by CAASCO, as distinct from the network CAA Approved facilities.

The Scarborough location is the first Car Care Centre fully owned by the CAA within Ontario. The association recently opened seven additional service centres across Southwestern Ontario, located in Peterborough, Georgetown, Listowel, Kitchener, Stratford, Waterloo, and Milton

Except for the Peterborough location, these locations were Midas shops with expired franchise agreements owned by the Buttinger family for more than 40 years. The three shops in the Waterloo Region and the one in Guelph will continue to be owned by Gord and Paul Buttinger.

Mark Borkowski, president of Mercantile Mergers & Acquisitions Corp. in Toronto, explains some of the challenges that came with acquiring these facilities.

"I had a relationship with the CFO of CAA and was asked to help find and screen the various operations that would be suitable for CAA to acquire," explains Borkowski. "The broad outline for the possible stores was that they be standalone operations, or a group of standalone operations that had systems in place and approachable owners. They were looking for shops that had solid, profitable management systems in place and were in strategic locations."

Says Warren Tom, chief operating officer for CAASCO, "A number of years ago

CAASCO decided that we needed to expand our core businesses. We are currently focused on roadside assistance, travel, and, of course, insurance. And we said to ourselves, 'There's got to be more services that our members want.' And at the end of day we said a natural extension of our brand would be anything that's automotive. So when you think about car ownership and the issues it would have, one of them would be what do you do with your car when it breaks down? We figured that for us, opening a car care centre that's owned by CAASCO reflects that service quality and sense of security

that consumers could bring their car to a brand that they recognize and trust."

In addition to the Car Care Centres opening across the province, the association currently has over 240 Approved Automotive Repair Service garages (AARS) that are accredited by CAA to meet its stringent standards of quality and service. This is in addition to its 1.8 million car owner members across Southwestern Ontario.

"I think it's about being transparent to the members," continues Tom, "taking away that mystique about what a car is. So as we're working under the hood we want our members to be comfortable understanding that the repairs we're doing are the repairs needed...most people now are afraid of their cars, and they shouldn't be."

To kick off the opening of its Toronto location, members were presented with refreshments as well as half-hour morning workshops by one of CAA's technical supervisors to teach motorists how to thoroughly inspect their vehicles for potential problems, in addition to how they can save money while driving.

"It's the idea of bringing some added value to our members that you would never experience at another type of garage. It's that experience you have as a member where you belong to an organization. So we're extending that to our car care centres as well through these free workshops," says Edyta Zdancewicz, media and public relations specialist for CAASCO. "There will be ongoing workshops that will happen throughout the year. We're going to have some associated with our Autogreen Program, and further out in the fall we're going to have some associated with our Worst Roads program as well "

CAASCO hopes to have fifty independently owned service centres under the CAASCO brand name over the next five years.

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Lordco's Big Fat Trade Show a Hit

Once again, the Lordco Auto Parts annual trade show in Vancouver, B.C., has injected some positive energy into the Canadian automotive aftermarket.

With a "The Big Greek Adventure" theme to highlight its biennial cruise later this year, the event brought customers from all over British Columbia and more than a few from Alberta.

The event's success comes at a time when, for many suppliers, simply staving off sizable losses has become the norm.

In stark contrast, Lordco reports that sales activity this year was at least on a par with 2008, if not a little up.

While the orders had not all been completed by press time— Lordco's order book runs till the end of April-marketing man-

ager and show organizer Sarah Durant was very optimistic about the final results.

"We had a really good event; the first day was extremely busy," she says. "We had more people through the first day than we had ever had. The second day was a little slower, but we have reached the attendance numbers from last year, if not exceeded them."

With some 17,000 attendees coming to the April event at the Pacific National Exhibition Coliseum, the Lordco event ranks as the most attended of the warehouse distribution shows in the country.

Lordco, with more than 90 stores throughout British Columbia, attracts customers from throughout the province, as well as from neighbouring Alberta, to its

It regularly generates more than \$10 million in sales, and Durant says that this year is no exception.

"It was a standard Lordco show," she says with a hint of pride.

Concerning some show specifics, Durant says that there was a lot of interest in big equipment purchases, which have become a mainstay of sorts at the show, but also noted that there was significant interest in the company's other lines, noting that growth in sales of the PBE business and high performance was offsetting some declines in other sectors.

In short, there was a shift in the mix of products moving at the show, but overall sales were very strong.

Still, even for Durant, the activity on the first day of the show was sur-

"We really bagged a lot of people on the first day. A lot of shops take the Monday off, working Tuesday through Saturday, and we had 30 buses coming from all over for our out-of-town customers.

"They always like to do the Monday. They can come in on the Sunday and can see the city."

The entire event was heavily marked with signs proclaiming

"Spartan Specials" to both indicate the deals that could be had, and to highlight the fall cruise that will take customers through Greece, Egypt and Turkey this September.

"It's a great trip. Our customers are very excited about it. And it's definitely original."







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Shad's R&R Gets Set for 36th Year

Shad's R&R is set to hold the 36th annual fundraiser for Muscular Dystrophy Research

The event has raised more than \$3.5 million over the years with the generous support of the aftermarket. The 36th edition of the event will be held June 11th, 2009 at Kleinburg Golf and Country Club—its last at the facility, which goes under the backhoe to make way for housing. Organizers expect to surpass the \$3.6 million mark in total funds raised with this year's event.

contact John Vanstone, Specialty Sales & Marketing, at (905) 816-0011 or by email at john. vanstone@specialtyssales.ca.

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this fine cause.

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General Motors to Retain ACDelco Business

General Motors has decided it will not sell its ACDelco business.

The proposed sale was one of a number of initiatives tabled last fall as GM looked to build its balance sheet. GM retained Merrill Lynch to handle the potential sale. However, comment in the media has indicated that the tight credit markets had impeded what GM felt was an appropriate price for the business.

In a conference call, GM chief executive Fritz Henderson delivered the news.

"It's a highly profitable business for us. It's creating good, strong cash flow," he said. "Our conclusion was that we weren't going to get the value for the business. We'd rather keep it and grow it."

The sale of the ACDelco business would have been a complex one under any circumstances, as many of the resources are shared with GM, including facilities and people. It is also thought that the combination of the state of the credit market and this complex intertwining kept many prospective bidders on the sidelines. Those bids which did come fell short of expectations.

The proposed sale was part of a multi-faceted divestiture program floated last fall that was expected to raise from US\$4 to \$7 billion and included the sale of the Hummer business.

Technical Training Focus of Lindertech North Event

More than 75 technicians plus other aftermarket professionals attended the fourth annual Lindertech North Conference, one of the best technical training events in Canada.

Held in Toronto at the Four Points Hotel in late April, the conference offered detailed presentations of MAF and fuel injection system diagnostics, common OBD-II codes and their fixes, and cooling system diagnostics, as well as an update on the Right to Repair issue.

Jim Linder, owner of Linder Technical Services, spoke candidly at the conference about the genesis of Lindertech North. "We've been training for 30 years, and [Toronto jobber] John Cochrane came to me in Las Vegas where we were teaching at the ASA Convention and said, 'I'm in Canada and I'd like to do something like your training course in Canada.' From there he followed up with our training centre, where he met with some of our instructors. That's where it all started; now Lindertech North is in its fourth annual conference."

The conference, which was taken over by the AIA in 2008, may have attracted fewer attendees than last year, but the quality of the presentations and move back to Toronto were appreciated.

"For many technicians, getting to [Mohawk College in Hamilton] last year was a bit of a hassle," said Durrell Frey, owner of Lloyd Frey's Garage Ltd. in Floradale, Ont. "Holding it in Toronto made it easier for a lot of people and having it at a hotel made the classes just steps from your room."

"Anytime you can get two technicians to sit down in a class on Saturday and Sunday you're doing well. I'm impressed anytime a guy takes his own time to further his education or his career," said Linder. "Our goal is that everybody can leave this conference and do something Monday morning that he learned here that will make him money or make his job easier."

SAE Takes Over Aftermarket Brake Testing Program

The Brake Manufacturers Council has announced that SAE's Performance Review Institute (PRI) will administer the Brake Effectiveness Evaluation Procedure (BEEP) program.

This move enhances the BEEP program as a truly third-party certification program.

The BEEP program uses the SAE J2430 brake dynamometer standard and the BMC's vehicle-specific dynamometer test data model. This standard, in conjunction with systematic yet cost-effective testing and audits, validates the conformance confidence with the FMVSS requirements of automotive brake friction materials used in passenger cars and light duty trucks in North America, which parallels the CMVSS standards used for new vehicles in Canada.

As a result, the program quantifies the tested product's performance relative to its braking torque ability during normal temperature operation, failed system, hot performance after fade heating snubs, and brake recovery, as required in CMVSS/FMVSS 105 and 135.

Continued on page 9



More than 100 attended the Lindertech North technical training and education conference in Toronto.



For more on these and other stories, log on daily to autoserviceworld.com

Letter to the Editor...

Dear Mr. Ross

I am contacting you to share in your enthusiasm regarding your comments in the January 2009 edition of *Jobber News* (Editorial Comment, "A New Promise").

A similar era has already been experienced by those of us that were involved in aftermarket service and repairs during the recession of the 1980s. Consumers made a decision to keep their older vehicles on the road, and although maintenance dollars spent dropped, repair dollars exploded. Our service bays were booming with repairs of all kinds, due to the fix-it-when-it-breaks mentality that was commonplace for the time.

In anticipation of this return, I offer this old topic for discussion.

List, trade, and jobber prices seem to be a thing of the past.

Consumers are able to buy products directly from most jobbers in the [Greater Toronto Area], simply by dropping in. Usually identification is not required, and [wholesale] pricing is offered to these walk-in customers, which competes with repair facilities that are struggling to keep current with their parts purchased from suppliers.

Fair parts profit expectations are being prostituted by parts counters that are willing to sell for the sake of the sale. Long-term damage often is overlooked, and the shop that fails is usually written off as [failing] due to poor management.

Our customers have been allowed to share in what was once privileged information, and now look at us as if we are thieves when we show parts pricing on their repair and service estimates.

Other trades (heating and refrigeration, for example) do not allow part sales to be sold to unauthorized personnel. Good luck buying a compressor for your home air conditioner!

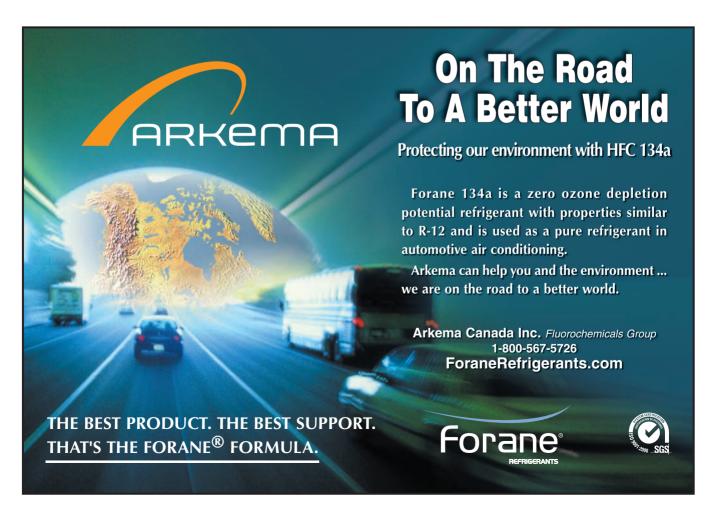
My focus here is [on encouraging] the return to traditional jobber relationships with the shops that have kept them in business, and disallowing sales to walk-in clients, unless they are either mechanics (with certified current identification) or business owners in automotive service and repair. I am sure there would be other circumstances that would arise, which would be the exception to the rule, but initially, this would be a great start.

I have been in the automotive service and repair business since 1976, and in the service business since I could make change, having worked at a family-owned general store and service station. With this in mind I don't feel qualified to offer all the solutions to such a sensitive topic, but usually a start is needed before change occurs. I offer this email as an attempt to start this needed change.

Making a fair profit on a part sale should be part of our daily routine, and not the taboo that it has become. I expect that an accounting genius is likely to pick this communication to pieces with "therefores and what ifs," but remember, they too will need their car serviced or repaired eventually.

I sincerely hope we are here to help! Brian Baier Master Performance Brampton, Ont.

Continued on page 10



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Synthetic Oil Mythbusters Winner Announced

The Synthetic Oil Mythbusters Quiz winner for April is Ben Benoit, Ben's Auto Repair, North Cobalt, Ont. Benoit's name was drawn from entries received in the last draw Benoit will receive a Castrol Prize Pack from presenting sponsor Wakefield Canada. The Synthetic Mythbusters Quiz runs in Jobber News and SSGM Magazines, with a new winner chosen each month. See page 23 for this

month's quiz.

NAPA Retains Title Sponsorship for Montreal Nationwide Race, Adds Carpentier to the Mix

NAPA Auto Parts has renewed its title sponsorship of the NASCAR Nationwide Series race in Montreal, Que., through to 2011, and has struck an agreement to have Canadian race driver Patrick Carpentier run at this year's event.

The event, scheduled this year for the end of August at Circuit Gilles Villeneuve, is promoted by Stock Car Montreal.

"By being the official race sponsor, it is clear to me that NAPA wishes more than anything the success of this important event for the city of Montreal," says Carpentier. "It is an honour to partner with such a talented team like NAPA."

Carpentier, who was long a favourite of Canadian race fans during his tenure with the defunct ChampCar series, moved to NASCAR two years ago, and has finished second twice at the Montreal circuit, and was on pole in 2007. He will be competing in a Toyota fielded by Michael Waltrip Racing.

APPOINTMENTS

Osram Sylvania Ltd. has appointed **Luigi Leto** to the position of strategic marketing manager for consumer and automotive products. Leto assumes responsibility for overseeing all channel marketing strategies and activities for both the consumer products and automotive lighting sales channels. He will be based at the company's head office in Mississauga, Ont.

Import specialist distributor Auto-Camping Ltd. has appointed **El Paco Mizrahi** as a member of its sales team. Mizrahi will focus on building the customer base in Toronto's west end. Mizrahi brings five years of experience in auto parts distribution as well as stints as both an auto and military aircraft mechanic to the position.

KYB American LLC has appointed **Takashi Kitahata** as president. Kitahata replaces Shinichiro Maekawa. Prior to this appointment, Kitahata served as a sales manager for KYB Europe where he was responsible for growing the company's business throughout Eastern Europe and Russia.





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2009 Aftermarket Conference for Executives: The Toolkit for Aftermarket Executives

By David Halpert

This year's Aftermarket Conference for Executives (ACE), entitled "The Executive Toolkit for Today's Leaders," was a rousing success attended by more than 100 industry manufacturers, warehouse distributors, jobbers, associated media press, and, of course, top executives of AIA Canada.

The event was held at the Niagara Fallsview Casino Resort in Niagara Falls, Ont. on April 21–22, and exemplified the sense of spirit and camaraderie that make up the Canadian aftermarket.

"These volatile times can still represent a tremendous opportunity," said AIA Canada chair John Watt in his welcoming announcements. "As successful business people we know that there is always something new to be learned, and that is the promise of ACE that has been a trusted way to add to the executives' toolkit for today's leaders."

The one-day event, preceded by an evening reception, comprised

four back-to-back hour-long lectures on leadership, innovation, branding, and communication, as well as a general overview of the state of the aftermarket as it stands in Canada today.

In addition to the seminars was the presentation of the 2009 Distinguished Service Award to Jacques Landreville. Landreville was president and chief executive officer of automotive parts distributor Uni-Select Inc. from 1991 to 2007. Currently, he is a member of the Uni-Select board of directors.

With his solid combination of knowledge and experience, he also represented the Automotive Industries Association of Canada on the Canadian Automotive Partnership Council in 2006 and 2007, an industry-led organization formed in September 2002 to address the key competitive issues facing the Canadian automotive industry.

The Distinguished Service Award is the highest honour presented by the association.

Presenters included William R. Pochiluk, president of Automotive Compass LLC, who discussed the outlook for the Canadian aftermarket; Tom Wujec, international author and speaker, who explained how companies can foster innovative practices across all stages of development; Odis Lloyd, managing director in charge of the Automotive Licensing department for NASCAR, who talked about the NASCAR



AIA Chair John Watt presides over the opening ceremonies for the Aftermarket Conference for Executives.



This year's Aftermarket Conference for Executives was attended by more than 100 industry manufacturers, warehouse distributors, jobbers, and associated media.

brand and its influence in the automotive industry; and Dr. Robert Buckman, world-class expert on interpersonal communication and medical oncologist at the University of Toronto, who spoke on how to become a better communicator and a more effective champion for your company's products and ideas. Doug Keeley's "Mark of a Leader" pre-

sentations provided the audience with short inspirational stories peppered throughout the day's events.

"The Mark of a Leader is about engaging people to be better leaders, under the theory or belief that leadership is the most important thing in business right now and that in a great organization everyone has to be thinking and acting like a leader. We talk about something called 'Five Level Leadership,' which is engaging people by their spirit, imagination, heart, intelligence, and hands. And that's what these sessions are all about."

Wishloff Honoured as Young Executive

Zara Wishloff of Warehouse Services Inc., based in Edmonton, Alta., was honoured as the Young Executive of the Year at the Young Executive Society (YES) Workshop, which preceded the ACF Conference.

During the workshops, facilitated by Doug Keeley, the 50 attendees worked through exercises designed to build leadership and teamwork skills.

It was also the first meeting chaired by Uni-Select marketing professional Linda Donini, who was warmly applauded for having led an excellent event.

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LED Lighting Leading Way in Heavy-Duty Market Opportunities

Twenty years after the LED marker lamp debuted, uses for the technology continue to expand.

By Andrew Ross

s troubling as the outlook may be for automakers, the drop in passenger car sales pales in comparison to heavy truck sales, which had already been lagging, then virtually screeched to a halt in the last year. This, of course, may be good news for the aftermarket.

Long accustomed to the cyclical nature of the business, truck manufacturers suffered several setbacks, not the least of which is the general economic climate, which hobbled both the ability of firms and owner/operators to purchase trucks, as well as the need for them in the first place. And, of course, there was the credit market crunch, which didn't help at all.

In addition, many trucks were purchased prior to U.S. EPA 07 cleaner diesel technologies entering the market—the nearlegendary "pre-buy"—which had always been expected to create a lag in demand, a fact that has only been exacerbated by the current business environment.

All this boils down to the fact that the truck fleet is aging, spelling opportunities for jobbers. In particular, this affects the replacement and upgrade market for lighting. With this consideration, there are a number of opportunities climbing into the market.

"That's what they were projecting at Heavy Duty Aftermarket Week [in Las Vegas this past January]," says Mark Assenmacher, sales and marketing manager for Peterson Manufacturing Co. "There was an analyst who went over the OEM production [and concluded] that we should see a bump on the aftermarket side."

Further to this point, he offers that some significant opportunities have developed.

"What we're having some success with, from a fleet standpoint, is a complete system: lighting and harness combined. That qualifies [the product] for a better warranty, rather than individual parts specifying.

"But from the aftermarket standpoint, there is the builtin replacement rate, which is breakage."

Of course, when a light is broken, it can be replaced with an identical unit, but increasingly there are LED options for virtually every conceivable application.

"Before recent times, they needed a market light; you'd have a two-inch round or a two-and-a-half and that was about it," says Assenmacher. "You had six or seven different footprints.

"Now with LEDs you can do a lot more—kind of the sky's the limit."

Continued on page 14



Peterson Manufacturing's 179 and soon-to-be-released 274 accessory lights are examples of the innovative uses for LED technology.

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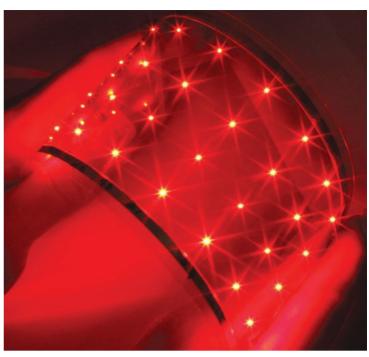
LED interior lamps and accessory lamps rank high on the list. The latest along this line from Peterson is the PM LED 274 Tunnel Light, which is slated to hit the market this summer. The two-inch round grommet-mount light joins its surface-mount cousin, the 179.

"It can fit down air breathers, visors, all chrome accessories. It will play big in the aftermarket, but it's an accessory light only. When it's off it looks stealthy, with a mirrored finish."

Further to the upgrade theme, two of the other leaders in the market, Grote Manufacturing and Truck-Lite, have both introduced new LED products to the market, but at two opposite ends of the spectrum.

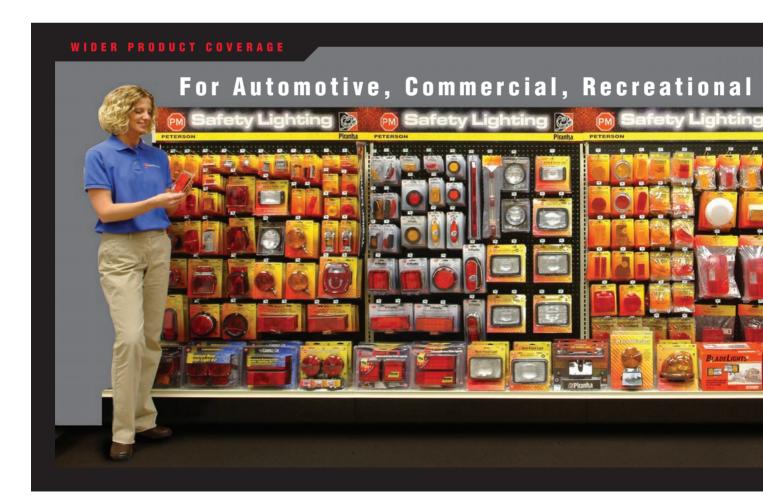
From Truck-Lite Co. is the 7-inch round LED headlamp that, according to the company, is the first 12-volt LED headlamp of its kind in the market.

"It can fit into any hole that is that size," says Truck-Lite's Sherry White. "It replaces the



Grote's LightForm approach is poised to lend itself to myriad applications.

traditional halogen round." Applications for the light go beyond just the heavy truck market. "It can go into class 8 trucks and it can go into the automotive market; the Jeep market



and classic cars, like Mustangs; any place that you can traditionally put a 7-inch round.

"It has been getting a lot of press in the classic car and the off-road markets, because of the clarity of the light output."

White says that the concept got its start in the military, where the lights have been tested in Iraq and Afghanistan.

"As far as technology goes, LEDs have been out in the marketplace for 20 years. From the heavy-duty side of things, you could get an LED product that could fit any hole in the truck except for the headlamp. This is the first of its kind within the industry.

"And now that we have them, for me, having been with Truck-Lite for 22 years, this is one of the most exciting releases since we introduced LEDs to the marketplace."

It's hard to deny that there's some sizzle to the product, and its far-reaching application nature could see its popularity going well beyond the truck market, but the utility of improved forward lighting and life—more than 50,000 hours—at a cost premium that is significant, but still less than full-out HID options, is worthy of note. And it's plug and play. And, also of note, White says that the 4-inch by 6-inch version is coming soon.

But as fascinating as that new technology into an old hole may be, perhaps the most innovative approach to LED technology comes from Grote. Its LightForm technology

ogy, unveiled in March at the Mid-America Trucking Show, features a thin-film mounting of the LED light source.

The lighting structure—though it hardly qualifies as a "structure"—can be twisted or bent, and is thin enough to be mounted using a peel-and-stick method. According to the company, FMVSS 108 photometric requirements can be met for a P2-rated market lamp with the technology using only 2% of the material, and eliminating drilling, mounting brackets, and traditional fasteners.

It is, to be sure, a significant next step for LED lighting technology, though the market will have to wait for its wide release to see just how significant it will be for the aftermarket.

In the here and now, though, LEDs are sure to become an increasing part of your arsenal, particularly in the face of an aging truck fleet.

"Right now because people are hanging on to their trucks and trailers longer, there are a lot of aftermarket opportunities," says Assenmacher. "And there are always the retrofit and upgrade opportunities for fleets that are still using incandescent bulbs. There is a host of new applications. People are finding more and more uses for LED lighting, whether for accessory lighting or to perform a function.

"There are just tremendous opportunities."



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New Muscle Pumps Up Performance Business

Performance Cars Add Horsepower in a Tough Economy

By David Halpert

ast month, the fourth sequel to *The Fast and the Furious* series was released, taking in more than \$70.9 million in North America in its opening weekend, the highest-grossing opening weekend for an April release ever.

Since the release of the first movie eight years ago in 2001, there has been a resurrection in the performance parts and accessories market, especially among young adults.

Now if these numbers confirm anything, it is this: (1) that even in the midst of a recession people are still captivated by turbo fast cars, and (2) public awareness of the performance market is only

going to increase as a result of this film.

With the recession on everybody's mind, you might be tempted to think that most performance enthusiasts will be holding onto their wallets a little tighter. However, with winter now

behind us and spring in full bloom, people are looking to shell out big bucks for their vehicle.

Just ask Greg Miller, general manager of Performance Improvements' Toronto branch.

"January and February were a bit softer than normal, but March and April dramatically picked up and we're actually doing very well this year. A while ago there used to be a very big market on the sports compact side of things, but that's died off a lot. It seems to be all of the new [domestic] muscle cars coming out. A few years ago all there was were Mustangs, but the Camaro died off, and Dodge didn't have anything out besides the Viper. But with Pontiac coming out with the new G8GT—we've had a few of those in—the new Challengers, the Chargers, and all of the Hemis seem to have sparked up some new interest as well."

Karbelt Speed & Custom Inc., a wholesale distributor of performance parts and components operating out of Ajax, Ont., attributes much of its success to having a strong customer base in the muscle car category. While old muscle cars (such as '60s-style Camaros, Chevelles, and Road Runners) and new muscle cars (like the new Mustangs, Challengers, and Camaros) have seen growth in the performance segment, other sectors have been flagging.

"Trucks have always been a very strong market for us, but truck performance really has dropped off," says Kevin Dundas, general manager for Karbelt. "Even though our busi-



The introduction of the 2010 Chevrolet Camaro and other new muscle cars of its ilk has sparked interest in automotive performance among those who are new to the game, as well as greying performance enthusiasts who recall the Penske Camaro, raced in TransAm by Mark Donohue, that this GS Concept Racecar Camaro is designed to evoke.

ness has come back strong this spring, truck performance is still off considerably." This sluggishness particularly affects such items as bolt-on performance exhaust systems, air intake systems, programmers, and other performance systems. "That has really fallen off for us in terms of SUV and pickup," continues Dundas.

With much of these sales relying on a solid customer base, many manufacturers and distributors dealing with performance split their market into two distinct camps: the young enthusiasts and the mature devotees, each group facing its own unique set of benefits and challenges.

"We believe we have customers at two different levels. We have the young enthusiast who's just getting involved with cars and has fairly limited resources, but is super-excited. Then you have the same customer who is now mature, who has a house, a family, is relatively successful, but also has money that he didn't have when he was 25. He's the customer that will come in and buy the high-end product," says Bob McJannett, president of Performance Improvements.

Each of these groups makes distinct purchasing decisions. The more mature buyers favour the old-school muscle cars of the '60s and '70s (such as Camaros and Chevelles), as opposed to the newer-model SUVs and muscle cars of today. And with very little electronic equipment on these classic cars, fans of these vehicles by and large will take a more hands-on approach than their younger compatriots.

"As we get into the newer vehicles, anything that allows you to work with the computer systems and the electronic systems is becoming more popular, because basically we haven't built a car with a carburetor on it since 1983," continues McJannett. "There's a number of manufacturers—Superchips being one, Edge Products being another—that make excellent quality products and boast that you can either improve the performance or improve the fuel mileage of your vehicle with nothing more than a few keystrokes. If you had a 1964 Chevelle you would change the intake manifolds, the carburetor, and the exhaust system. That won't work on a computer-driven car."

Fuel efficiency was certainly the topic on hand last fall when gas prices reached a high of more than \$1.30 per litre; it seemed people were willing to shell out for anything that would improve fuel mileage. Now that fuel prices have settled well within the 80-cent range, there's not as much of a

mad dash for fuel-efficient products. One company that's certainly capitalized on this trend is Bully Dog Technologies Inc. of Aberdeen, Idaho. Today, it is a leading manufacturer of performance electronics for both gas and diesel applications. However, what makes this company stand out, besides its award-winning products, is the way it handles its marketing and how it creates ease for its distributors in terms of inventory, with one product that covers as many as 40 or 50 different vehicles.

"When we design products we try to design one part number that covers a multitude of vehicles, in order to reduce the jobber's inventory," says Allen Rupp, CEO of Bully Dog Technologies Inc.

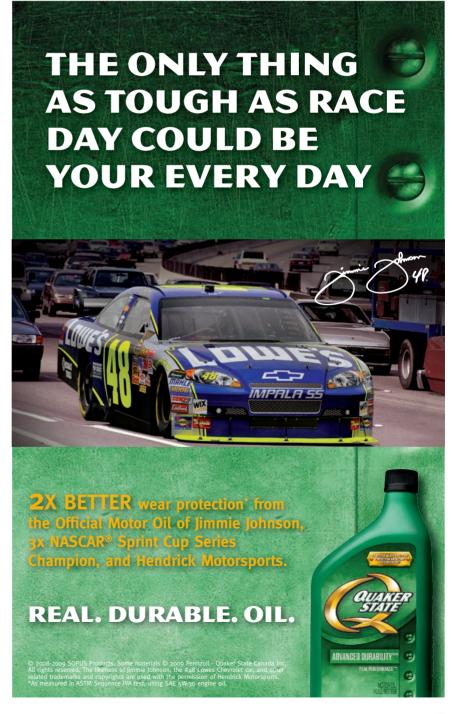
In addition to inventory consolidation, the company extends the life of its products by offering free Internet upgrades, so if any new applications or part numbers come out of inventory on its shelf, the tuner or downloader purchased from Bully Dog doesn't become obsolete—technicians just update their vehicles as new applications come in.

"The biggest problems in Canada are actually coming from the supply chain," notes Ralph Ruzzi, zone director for Keystone Automotive Operations of Canada. "Sales continue to be positive for us; however, inventory levels from some of the manufacturers are creating some challenges, and [require] our sales teams to work very closely with retailers to save and close their sales. With the vast selection of alternative choices we can offer our customers, we can prevent a consumer from walking out the door empty-handed."

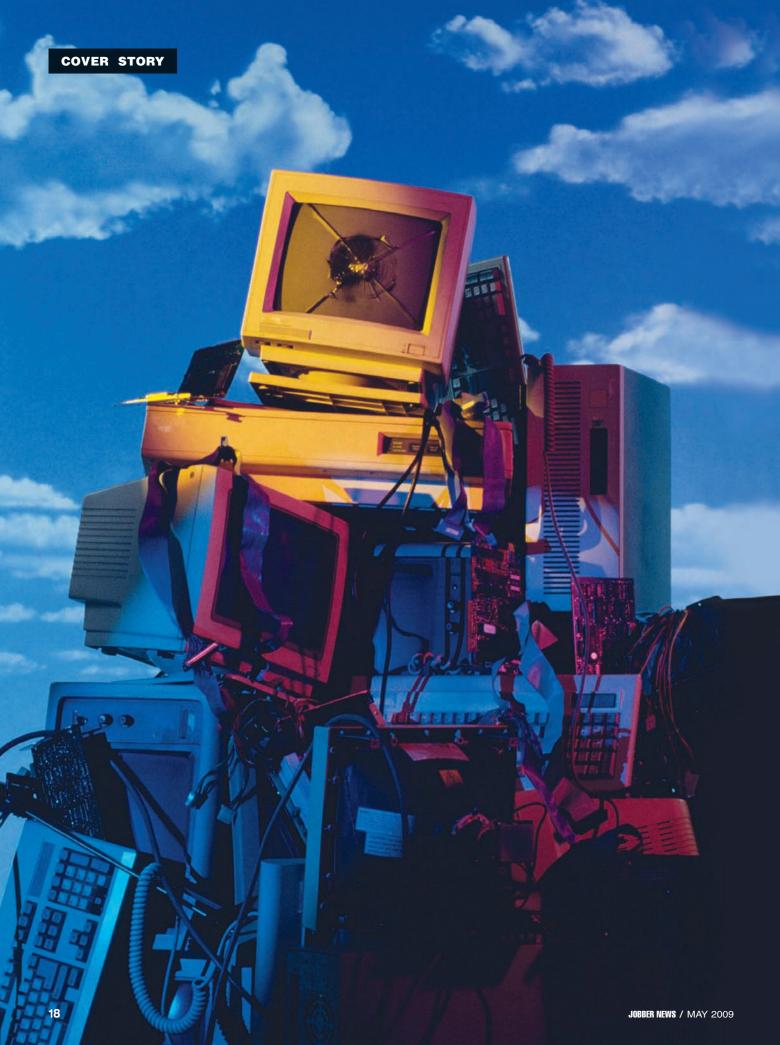
Over the last quarter-century, growth in the specialty equipment industry has increased dramatically. According to a recent marketing report released by SEMA, in 2007 retail sales of specialty automotive products reached \$38.11 billion in the U.S., an increase of 3.8% from 2006, and up 79.8% since 1998 when retail sales hit \$21.20 billion. That equates to an average annual growth of nearly 8% year over year for the past 10 years.

"I think that inventory and quick delivery are the first two things that a jobber needs to seek in a quality supplier," continues Ruzzi. "Once a jobber finds this, then the partnership and relationship between us takes them to a whole new level. We have the same goals as our customers do, and that is to grow. The jobber and wholesaler do that better when they are teamed up and both are pulling in the same direction."

The performance market will likely make a comeback as we head into spring, but don't have any illusions with the recession still holding strong. You're going to have to be on your toes in this market. The best bet is to align yourself with strong suppliers who can keep you and your inventory agile and on top of current sales trends. And that can really add some muscle to your performance business.



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TIME FOR A TECHNOLOGY UPDATE?

Jobbers talk about what happened

when it was time for them to

update and upgrade.

By Andrew Ross

Few initiatives drive fear into the heart of a business owner more than changing the computer systems that are so important to his business. Evolutionary change is rare; for some—maybe most—only when there is no alternative is a leap made.

There is no question that older computer systems lack the functionality and flexibility of newer approaches. New technology allows for greater capabilities and data tracking; they allow customers to connect with your business more easily; and they help your people to be more effective.

But those are just generalities. Specifics are where the real understanding of the motivations, challenges, and benefits of change can be really understood.

The Big Move:

Colonial Garage & Distributors and APM Limited

For Doug Squires, who has a dual role as president of New Brunswick's APM Limited and vice-president of its St. John's-based parent Colonial Garages & Distributors, along with the crew and management of the 21 outlets, the imperative for change came in 2007.

"We switched on April 2, 2007. We now have the Activant Vision system. [Before,] we had that Eclipse system."

Actually, they had two of them—and that was part of the problem. Parallel systems running at the Colonial operation and at the APM business (which was a Colonial acquisition in 2005) weren't connected. This meant, for example, that Colonial's stores in Sydney couldn't directly check on stock at an APM store in Nova Scotia or New Brunswick. And then there was the issue of countertop technology.

"We had the old system for about 12 years, and part of the reason for change was that they used dumb-terminal technology, so there was no ability to interact with the Internet. You could run it through a PC, but when we first put in the system PC operations weren't a consideration."

Today, thinking about running a counter without the Internet or e-mail is tough to do, but that was the reality: 150 terminals hardwired into a closed system, cut off from the world outside, and divided into two families. With expansion on the front burner, it was time to make a change, and not just to improve connectivity.

"The reporting in the system was such that if I wanted to run a report on sales analysis, I'd have to run it after hours in the evening because it would drag down the system." Squires says that the number of late hours that management had to spend running and poring over reports was increasingly seen as an issue, as was the fact that it could take a week to look at the details on only a few stores, and nearly two months to look at a report on every store once you factored in runtimes for those reports.

Continued on page 20

COVER STORY

With the increased need to be more agile and get details on individual operations, it was no longer enough just to have a general idea of how things were going.

"And you could only load so many line codes, the memory was so limited. You had to be selective as to how the system was loaded." On APM's system, it wasn't even possible to load all the information on the product lines they were actually carrying, never mind loading up competitive lines.

That is no longer a concern with the new system.

"The new system allows for more flexibility—three-datapoint costing and better ability to copy things across to other warehouses. It has so many more capabilities that our old system didn't have, plus we basically bought the code, so we can special-request whatever we want.

"Now in the middle of the day, it can run a report on anything I want—before I've finished talking about it, it has run.

"It allows us to adapt and react to changes in the marketplace more than the old computer did in the past. We can quickly identify and quantify if it is having an impact on us or not, and make the changes we need to.

"We have reports we run—sales by the day, gross margin, standard-type reports—but in the past, if I identified a brand that was fluctuating, it was difficult to investigate.

"Now I can quickly run a report and identify if there's an emerging trend up or down so you could see something in particular line items. You can do a lot more comparisons between lines.

"The new system also gives us the ability to e-mail statements as PDF store invoices, and more capabilities, too. If we truly wanted we could become paperless."

Paperless, and wireless, too. With the barcode module and handheld scanners, shipments are logged in as stock in minutes. This is important when you have customers checking your inventory at all times of the day.

"You can't afford to have inventory sitting [in receiving] and not know it's there. With the Internet, not only are the branches looking, the customers are looking. It's all about information. If the data is there, the likelihood is you are going to get the sale.

"It could be as simple as I entered the packing slip an hour earlier than you did. I got the sale, you didn't."

The Evolution: Bumper-to-Bumper Edmonton South

Scott Strabel, owner-manager at Bumper-to-Bumper Edmonton South, has been running a Rinax system since October of 2002, but made the move to the X4 Windows system two years ago.

"The basic motivation behind it was, right from the get-go, that the new software was Windows-based.

"Before, there was never more information available on parts, but now one of the nice things is that, through Wrenchead, we can click on an icon and it will go right to the company's website and bring up a photo of the part. That definitely makes identification easier.

"Sometimes customers aren't good at telling you what they're looking for and you're guessing. Based on the part number, you can actually bring up a photo. Nine times out of 10 you're right, but with a photo you can confirm it."

He says that, while he's certainly not ignorant of the effect that parts proliferation is having on the business, it was the consolidation of part numbers into new numbers that was causing real headaches.

"A lot of times our information would only have the old number. And there wasn't a good way in the old system to see a substitution or a new part number to redirect the counterperson."

The part was on the shelf, but under a different number. Such phantom "out-of-stocks" were increasingly a problem.

"Some of our less skilled counterpeople wouldn't have a good opportunity to get the sale out the door. Some people just don't have the capability or experience to know that it may be in the store, but listed as something completely different."

And, like every business owner, the need to know what is happening in his business now is paramount.

"One big thing that I really appreciate is the Crystal Reports. The folks at Rinax did a bunch of regular ones, but their IT department is fantastic at creating new ones that we seem to find helpful. They make it very easy to manage your fill rates, and you can manage your employees very well.

"I can track how many invoices by counterperson, the average dollar sale, by month, by day, by week, or gross profit by sale. From a management perspective it makes things very clear."

Strabel knows, too, that a system that helps track inventory well is key.

"My dad has been in this industry for 30-plus years and he always taught me that good inventory management and control were the most important.

"The new technology has made it easier to track inventory turns and margins, and keep better track of inventory dollars—being able to easily key into what you should be stocking and what you shouldn't be stocking."

And, says Strabel, the flexibility of reporting made it possible (with a little assistance) to help a customer with his inventory.

"I was having a discussion last week with my salesperson about running a specific report to figure out what they should be stocking based on their sales. Within half an hour the guys [at Rinax] had the report figured, I handed it to the salesperson, and he handed it to the customer. It showed him exactly what he was looking for."

Specifically, it revealed that the customer was keeping 24 filters of a certain number in stock. Considering they sold 100 of that number a year and had weekly replenishment, 12 would have been enough.

"Some of their inventory [capacity] could be used elsewhere. Before, you'd have to generate a sales report, do a whole bunch of long division, dividing by months and all this other stuff. Now you can do it in the click of a button in two minutes, and e-mail it to the customer."

Strabel says that he particularly likes the graphing functions, which mean that he can profile inventories by demand throughout the year, not just average them out.

Beyond that functionality, he says that there are some real benefits in terms of human resource efficiencies.

Being able to connect to customers, for example, means that at least some of the business can be done without counterperson intervention.

And, while the current situation in his province of Alberta means that staffing issues aren't as acute as they were at the height of the oil industry boom, the lessons have not been lost.

One specific area he has taken advantage of is putting together orders. Previously it was time-consuming to put together drop-ship orders and, as a result, he was seldom able to do so.

"It used to take half an hour to 45 minutes. We just couldn't do it consistently. Now in a couple of clicks you have your order put together.

"We have our A and B movers moving better, and I have definitely increased our profitability on that as well."

The Early Adopter: T&H Auto Electric

John Pedersen, president and general manager, T&H Auto Electric in Hamilton, Ont., is an admitted early adopter of technology.

He's had a Blackberry for five years—which by aftermarket industry standards is very early—and made the move from a DOS-based DISC computer system to the Carrus Windowsbased system eight long years ago.

"Sometimes I get onto things too early," he says wryly. "Basically we went from a DOS-based system to a Windows-based system overnight. There were two of us that went on with Carrus first," the other being R.K Buzzell in Moncton, N.B.

"We were on the 'bleeding edge,' as they say. We were somewhat of a guinea pig. We had six months of hell, but I saw the opportunity with the new system. It could do so much more than the old system.

"I almost hate to say it, but the bleeding was worthwhile. I wouldn't trade it for anything."

Like other jobbers, Pedersen is quick to point out the benefits of being able to run reports on a whim, though he does caution that it can become a bit of a hobby.

"You can see everything happening by the minute, but you have to be careful you don't micromanage. You can see where you're profitable and where you're not"—no more waiting till month's end.

"You can produce a financial statement at the push of a button. You can run the min/ maxes, order points, etc. and so much more."

One interesting aspect is that they can now run promotions and contests paperlessly, with no more need to record sales or purchases separately.

"We're running contests and we can run a program to record it. We don't have to go through paperwork, orders, and invoices anymore." Say goodbye to end-tab promotions. "Basically we have eliminated killing trees. It's all on the drives."

That paperless approach has extended across the organization, and is all part of a while new approach the company is taking. "It just allows you to do so much more, faster and more efficiently. All these tools that you are using today are to help you run your business better. The bottom line is to be more efficient."

Yet, even with the dramatic improvements possible in reporting, Pedersen says that the biggest advantage is connecting to your customers and suppliers.

"One of the things we are finding in going out to the shops to set them up to deal with us is that they may not have had computers and so they don't know what they need to do," he advises. "It's all about setting up the parameters and then it will work for you.

And, he says, any jobber who is not connecting to his customers is at risk of losing them.

"We have actually put all of our counterpeople on the Web. It has created an endless catalogue in reality. Every station is on the Web, too; you have to control where they go. I would say that's the biggest thing," from his experienced standpoint.

"You had better get your customers connected to you, because if you don't your

competition will. Don't tell me you're thinking about it," he challenges jobbers. "You had better be doing it.

"A lot of people have good infrastructure and good inventory, but you have to make it accessible to your customers in the easiest way possible."

Whether you're coming from the oldest computer system imaginable, or still learning the capabilities of a piece of technology so new the wrapper is still on the owner's manual, the journey toward continuously improving your efficiency and your connection to your supply chain partners and your customers is one that should never stop.

The answer to the question "Time for a technology update?" is, and always should be, simply, "Yes."



What's Driving Ride Control Systems

By David Halpert

Struts and shocks are too often neglected by consumers in place of parts that get replaced more frequently, like brakes and tires. Yet it remains a resilient category.

"People tend to focus on safety items such as brakes," says Steve Dodd, general manager for Benson Auto Parts in Peterborough, Ont. "I was a service manager for quite a while at a couple of shops, and trying to sell ride control parts was tough. You could point out leaking struts and shocks, talk about how they limit how well your vehicle handles or stops, but a lot of times [the customer would say], 'Well, just do my brakes; I'll deal with it when the time comes.' The preventative-maintenance side of it is a tougher sell on them."

The need for proper training has remained an important issue for jobbers and technicians alike. Opinions within the supply chain vary on the issue: whether more training is needed for jobbers, or quite simply whether jobbers are taking advantage of the ride control training already available to them.

"I'd definitely say [training for jobbers] has gotten better," says Dodd. "For example, we probably see the Monroe rep about twice a year, and once or twice a year we'll also try to generate interest throughout our shops. Tenneco, under its Monroe brand, also runs its 'Ride & Drive' program where they'll set up three pairs of vehicles"—in one case a minivan, a Nissan pathfinder, and a BMW 3 series—"one assembled with new suspension pieces and the other with old worn suspension."

Participants are allowed to experience first-hand the marked difference between the two by driving around a preset course designed not only to raise awareness on a product category that is often overlooked, but also to stress the importance of replacement after 80,000 km, which is generally considered by industry the proper replacement interval. The program, now in its seventh year, was created partly to address the fact that few technicians actually tested the car's ride control, but simply checked for leaking shock absorbers.

"Shock absorbers are made so much better now at the OE level, and we're a large OE supplier," says Bill Dennie, director of ride control channel management for Tenneco's Monroe brand. "So the units don't leak like they used to, but they wear out internally. We emphasize the signs of good suspension, what we call 'The Safety Triangle'—steering, stopping, and stability—rather than just relying on a visual inspection."

"I think there's absolutely a huge gap when it comes to training," says Aaron Shaffer, marketing manager for KYB America LLC. "And I think for years we as manufacturers, while we have provided training, haven't provided effective training. I think too much of the focus has been on talking about how great the product is and not really giving people a clear understanding of how to actually sell the product."

He attributes this to the reality that ride control products are not only one of the most undersold categories in the aftermarket, but the situation is often out of the jobber's hands



problem is discovered on a motorist's ride control at the techni-

cian level, convincing the consumer to replace it is a bit more difficult than your average oil change. For jobbers, Shaffer recommends some simple strategies. "As vehicle proliferation continues to happen, it's very important to have as wide an inventory as you can, and maybe not that deep. Because most jobbers [get deliveries from the warehouse] once a day, it's more important that you have [the part] and let the warehouse take care of your depth."

Another thing jobbers can do is consult their sales history or vehicle registration data to make sure their inventory appropriately fits their market. Also, try consulting your shock and strut manufacturer for any available data in your area, says Shaffer.

Opportunities and Upgrading

While jobbers and counterpeople can improve how they sell ride control items, the fact is the components in a ride control system can outlast the life of a vehicle without actually falling apart—as much as 300,000 km—leaving replacement rates relatively low.

However, there are basic regional differences when it comes to selling ride control parts and components. Obviously, a jobber store in Saskatchewan will have a different inventory mix than someone in downtown Vancouver. And though the market for shocks and struts may not change a whole lot, there are several key areas that can lead to sales opportunities.

"I think there are some upgrade opportunities, especially in light trucks, which is still a very viable market," continues Shaffer. "Any vehicle that is towing, hauling, ploughing, regardless of how many kilometres are on the vehicle, is a great candidate to upgrade to monotube shocks." A monotube shock provides additional handling and control over twintube designs.

Counterpeople would do well to realize that "hauling" can mean anything from a construction worker loading the back of his Ford F-150 with equipment and supplies to a hockey

dad carpooling six kids in his Dodge Caravan every weekend. Chances are if they're using their vehicles for these types of applications, then they probably want their vehicle to be safe, even if it means buying the premium.

"Warranty is another big issue," says Lionel Draws, national sales manager for Gabriel Ride Control Products, Inc. "We guarantee the entire unit for as long as the customer owns it. Product-wise, there's no huge difference; that's why warranty is a big issue."

For Tenneco, the most popular item in its line has been the Quick-Strut, the brand's complete replacement strut assembly. Despite the recession sales have only been climbing, so much so that the firm recently added light truck and SUV coverage. But one area that is often overlooked is the need for strut mounts on trucks, as Bill Dennie explains.

"In the last three to four years, [technicians] have started to replace struts on trucks. So if a technician or a DIY customer comes into a jobber store asking for a set of struts, the counterperson should [suggest] strut mounts as well. If you're going to replace your struts, you have to tear the unit apart, and if you put it on an old strut mount that thing could go bad in a month or a week."

It's also interesting to note, Dennie says, that while unit sales have been flat or slightly down over the last several months, dollar sales are up because more people are purchasing premium units.

While ride control parts and components may have traditionally lower replacement rates than some other parts categories, there are proven strategies and training in place to help everyone in the supply chain communicate the need for ride control service to the consumer—and that means improved profits for you and safer vehicles for them.

Tips for Ride Control Sales

There are other factors to consider when dealing with ride control parts and components. Some garages might put twin tube shocks on the front and monotube shocks on the rear, which will give the consumer an unbalanced ride because you have two different technologies on the car.

"The most important thing is that everyone in the distribution channel has a clear understanding of what the repair outcome will be when you fit a specific product onto a vehicle," says Aaron Shaffer, marketing manager for KYB America LLC. "I could talk to you about how great our product is and could talk about seamless mounts and extruded tubing, but what's most important is that when the jobber/counterperson is communicating to that technician they simply say, "Well okay, you agreed to put shocks and struts on the car. Why are you replacing them? Is it to restore the car's design performance or is it to increase its handling and control?" And then from there you can determine the right product."

It might also be a good idea to start stocking struts specifically formulated for trucks. "A lot of people think that everything comes with shock absorbers," says Bill Dennie, director of ride control channel management for Tenneco's Monroe brand. "And when we look at the light truck categories, most consumers (whether DIY or DIFM) don't know that light trucks have the highest replacement rates for shock absorbers. So it's a key category and an impulse item for many DIY truckers."

Also, keep in mind load-assist shocks and struts, or "air shocks." They can be a viable sales addition for pickup trucks that carry more weight, such as vehicles that hitch to a boat or trailer.



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Timing Component Kit



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Federal Process Corp. (800) 846-7325

www.freealloil.com

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Delphi Corp. (877) 463-3574 www.delphi.com/am

Rear Integral Blades



Trico has expanded its Exact Fit blade line in order to provide coverage for approximately 14 million vehicles with rear integral wiper blades. Most integral rear blades are uniquely shaped to the design of the wiper arm. As a

result, Trico has introduced eight part numbers to the Exact Fit line that fit and function like the OE integral blade.

Gates Canada

(519) 759-4141 www.gates.com

Clamp-On Tailpipe Wide-Band Sensor Mount Kit



The Fuel Air Spark Technology (FAST) EZ clamp-on tailpipe wide-band sensor mount kit quickly mounts to a wide variety of tailpipe configurations using a mark-free

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FAST (Fuel Air Spark Technology) (877) 334-8355

www.fuelairspark.com



Body Filler

Metal Glaze1 is a body filler that utilizes a new patent pending 10:1 technology that is the successful integration of polyester and epoxy chemistries. In addition to eliminating finishing putty from the repair process, it also sands twice as fast as traditional 50:1 fillers and putties, and eliminates the need to adjust mix ratio on the fly as weather changes. Metal Glaze1 is a self-levelling formula specially engineered to fill smaller-single-panel repairs and eliminates the need for application of a second product. Dispensing and mixing is made easy with the unique two-component cartridge that uses a standard caulking gun.

Evercoat Co. Inc. (905) 560-1060 www.evercoat.com

Power Steering Fluid

Beck/Arnley has recently added CHF 202 to broaden the coverage of its Pentosin fluid line. Pentosin CHF 202 works extremely well with the most recent generation of hydraulic systems, including power steering, rear axle steering, hydro pneumatic suspension, stability and traction. It is recommended for Audi, Saab, and Volkswagen, starting with the 2006 model year, and Volkswagen from the 2002 model year. The new fluid also has



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JOBBER NEWS / MAY 2009 **25**

Knowledge Building:

Free-Cat's Out of the Bag



There are few issues that have as great an impact on the aftermarket as cataloguing. This is not new. A great catalogue has past, proven to be a key competitive advantage for some industry players over the years. When paper was king, the companies that could get the best, most accurate catalogues in the hands of counterpeople and technicians first were sure to get the lion's share of the business.

Those catalogues, weighty and expensive as they may be, also serve as advertising for the brands they carry, and they give reps a solid reason for a visit. Who's going to refuse to see a rep who has an important tool to offer you for free?

Today, while paper catalogues still form an important part of the resources at hand, the emphasis has shifted to the electronic. Two key electronic catalogue suppliers—Activant and Wrenchead (WHI)—supply the bulk point-of-sale system providers with the software engine to power their lookups. Rinax, for example, gets its catalogue module from Wrenchead; Carrus gets its from Activant.

In a process that has been described as bureaucratic, parts and application data from scores of manufacturers—Activant says it has listings from nearly 1,600 manufacturers—is fettled into the correct standard format with pictures, packaging data, and labour times, and is then poured into any number of systems.

However, the time lag to perform these functions has been recognized as an issue for some time, leading some jobbers (particularly in Canada) to continue to rely on paper catalogues that are more current, and leading some manufacturers to resort to their own short-circuiting of the electronic system with CD mailings to ensure that their all-important new applications get out to the marketplace as quickly as possible.

And it is into this arena that Free-Cat was let out of the bag. "This is a manufacturer-driven initiative," says Bob Moore, the director of Free-Cat. "If you go back in time, in the pre-

electronic catalogue days manufacturers had the responsibility of getting the data together and getting it out to the market.

What we are looking to do with Free-Cat is to recapture that responsibility."

As Moore indicates, the notfor-profit Free-Cat organization was initiated by a group of automotive parts manufacturers—and quite a group it is.

The founding companies include Affinia, Bosch, A-1 Cardone, Dayco, Federal-Mogul, Gates, Standard Motor Products, and Tenneco.

"What has happened is that a variety of different people have gotten into the catalogue business. A lot of them did positive pioneering work, but the problem that we are suffering from is that it can take as long, and in

some cases longer, to get electronic data into the market as it does to get the paper catalogues out.

"It can take three to six months to get a new part number out and it shouldn't take that long."

In fact the stated mandate of the Free-Cat organization is that "Free-Cat is a manufacturer-led, not-for-profit industry association that is dedicated to bringing the most complete and up-to-date product and application data to aftermarket resellers and service dealers, free of charge."

Moore says that there are a lot of reasons the current ways of creating catalogues exist, but suggests that technology now available allows manufacturers who create the application data to, in essence, turn the clock back.

"This was an attempt to have the manufacturers go back to the way we used to do it," he says—to, in a phrase, take control of delivering the application data to the marketplace in the way that they used to, and still do, deliver paper catalogues.

However, Moore is also quick to point out that it is not a lock-stock-and-barrel replacement for the fully functional e-catalogues that populate the computer systems of the aftermarket. And, he says, it's not designed as a direct competitor to what Activant or Wrenchead have to offer. (Neither Activant nor Wrenchead chose to comment on Free-Cat for this article.)

Instead, it is a tool that the market can use in tandem with these other systems. "This becomes a research tool for the mechanic or counterperson who gets frustrated because he can't find the application in his system."

What Free-Cat does do is provide as up-to-date data as possible. It does this by providing participating manufacturers with a simple upload interface to a central database that is updated daily.



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Continued from page 26

"Right now the position is that this is a research utility that enables parts counterpeople, buyers, warehouse distributors, and mechanics in the bay to get the most recent, most up-todate information on a timely basis."

What counterperson has not at least occasionally been frustrated at the difficulty of finding application data for a late-model vehicle, only to find later that the correct parts were sitting on the shelf, or having to scour several websites to find what part number a new application might need.

The point of Free-Cat is to provide an up-to-date parts lookup utility to the market that should reduce both the time required to locate those parts, and improve the success ratio of that inquiry.

According to Ed Rammel, a vice-president at Dayco Products, Inc. and the chairman of Free-Cat, "The founders of Free-Cat believe that electronic catalogues should be like their paper cousins: available to everyone in the aftermarket, free of any charges or fees. That is best accomplished when the data creators (the manufacturers) assume the responsibility and the expense for creating accurate electronic catalogues as they do with their paper books, then go a step farther and aggregate everything into a single electronic catalogue." Rammel suggests that no one is in a better position or has more of a vested interest in the quality and timeliness of the data than its originator.

He explained that Free-Cat represents a simple solution to a very complex problem. Today, manufacturers can get parts into the channel faster than the information needed to look them up and sell them. Technicians need that information more quickly to avoid missing a sale or having to resort to the OE dealer as a source. "Regardless of the role you play in our independent aftermarket supply chain, Free-Cat will increase sales of new

numbers and existing numbers that carry forward to new applications," Rammel says.

Beyond its primary use by the market, the lookup utility is also being made available to developers for a fee. This allows it to be used as the "engine" to drive a more fully functional electronic catalogue and point-of-sale system. And the work is continuing to recruit more manufacturers.

"We are making an effort to use the standards to get as much data out to the marketplace as quickly and accurately as we can," says Moore.

"This is not a competitive threat. Nobody is trying to put any established data provider out of business. What we are trying to do is go back to the way it used to be.

"Now, we have a proliferation of catalogues, and everyone of those wants the data in a [slightly] different format.

"Wouldn't it make more sense if there was just one format that the manufacturers funded and that everyone could use for free?"

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Editorial Comment

DOES YOUR TECHNOLOGY ROCK?

here is a musical instrument store in Toronto that is to the would-be guitar heroes of tomorrow what Canadian Tire used to be for the kids playing shinny yesterday: it's where you go to get the stuff you need, dreams of grandeur no extra charge.

Though the business was founded in Montreal in 1965, it is a Saturday tradition that Steve's Music Store on Queen St. West will be filled to the rafters with the hopes and dreams of every ilk of player, from the idle riffs of virtuoso players who you swear should be world-famous, to the rock-star junior who shows up with mom and dad in tow to pick up the \$219.95 "My First Electric Guitar" package.

Despite retail evolution and fragmentation that has gone on in virtually every sector—the world of music isn't that much different from ours—Steve's is still the place to go, just as it has been for decades. In kind, the store appears unchanged, too. From the rack of Telecasters and the Flying-V mainstay of glam rockers to the stacks of, well, Marshall stacks, nostalgia sells in the guitar world.

Unfortunately, that nostalgic atmosphere extends to the checkout counter, where you are likely to be greeted by a 20-something in a black Zeppelin T-shirt punching your order into a nicotine-stained, green-screen computer, circa I-don't-know-what. (You haven't been able to smoke indoors in Ontario for nearly 20 years, so that should be a clue.) The computer is a museum piece.

And that's where it belongs. Not that I've ever seen it "go down" or had any trouble whatsoever on checking out. Nor is Steve's totally technophobic; a fully functional website provides a good list of offerings with an e-commerce option.

I am sure that there were some decisions to make about where they were to spend their technology investment, but what they have now on the ground must be hampering their ability to compete.

The store is still caught in a very old-school invoice and cash-cage world, no doubt the result of the lack of cash function on the current system (sound familiar?)—and, as a customer, I find it no less annoying to have to bring the invoice for my eight-buck strings to the "girls in the cage" to pay.

And I have never received a single follow-up card, promo mailer, e-mail—nothing. It is a failing that used to be the way of doing business for everyone, but falls distinctly short in the harsh light of an increasingly competitive environment.

I suspect that it would be hard for Steve's to justify an in-store upgrade, considering how busy it continues to be. When you boil it down to its elements, the store is trading on its name. And it's a good one. Steve's people are, to a person, fantastically helpful and knowledgeable.

But I have to wonder how long it might be before someone else comes along with a cleaner, brighter, maybe less expensive shopping experience, even if they don't know as much about guitars; how long might it be before the junior rock star's parents take him somewhere else?

For the automotive aftermarket, many jobbers have long lamented the lack of loyalty among their customers. To me, that indicates a lack of relationship. And, with staffing resources becoming tighter and tighter and competition going farther afield for customers, reaching out with technology to keep reminding customers of what you have to offer is one important way to keep building that relationship.

Ask yourself: is your current technology hitting sour notes with customers, or does it free your business to really rock?

— Andrew Ross, Publisher and Editor aross@jobbernews.com

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