

Connecting and empowering the world of infrastructure and project financing

## About us



IPFA is the global professional association that connects and promotes the collective interests of both public & private sector organisations, and professional individuals involved in infrastructure and energy project financing.

We are independent and don't exist to make a profit. We are funded and guided by our members, which include the industry's leading investors, lenders, advisors, developers, sponsors and government institutions active in infrastructure and energy markets around the world.

For more than 20 years IPFA has provided the infrastructure and energy industry with a home for thought leadership, networking and professional development. We have earned a reputation for being committed to connecting, empowering and representing our members and key constituencies with the aim of contributing to driving continuous progress for the benefit of the industry in every sector and region.

"IPFA is more than a network. Its unique power comes from the connections it can create and how these can be leveraged."

# **Objectives**

We are committed to driving continuous progress in infrastructure and project financing through:

### Connecting

As the only global network for professionals and organisations involved in every aspect of energy and infrastructure project financing, we know that the real power of a network comes from the connections it enables and the unique ways these benefit our members and the industry, by bringing all parties together at local, regional and international levels.

### **Empowering**

Beyond developing and maintaining a global network which enables sharing of best practice and intelligence, we believe that, as a not-for-profit professional association, one of our key contributions comes through our commitment to empower, promote and support every initiative developed by our members and stakeholders to ensure they achieve the best outcomes.

### **Progressing**

Through our events, educational programmes and initiatives - including the Future Leaders Network - we are committed to the continual progression of the global industry and every professional individual that we are proud to have as members. Our aim is to enable and support them to work collaboratively, remain relevant and drive change in a positive and inclusive way.

#### Representing

As the leading independent global professional association, we have been created by professionals for professionals and exist to represent professional interest. Whilst we do not lobby, we do engage in consultations with political stakeholders to ensure that they understand the business impact of policy decisions. As such, we are committed to representing the collective voice of the industry fairly, and in a way that consistently supports positive outcomes.

## **IPFA Membership**

Private sector membership is based on an annual corporate fee. Public sector organisations are entitled to join as honorary members, free of charge. Being a member of IPFA provides access to valued services, including connecting with an international network, sharing knowledge, and developing industry skills.



### Outreach

## Expand your network & promote your brand to 20k contacts

- Host a session on a topic of your choice.
- Opportunities to participate as speakers.
- Facilitated introductions with any of our global contacts.
- Share your publications & reports with our international membership base.



## Webinars & online content

## Access to interactive webinars & on-demand library

- Interactive webinars offering expert, convenient and timely information on today's hottest topics.
- Event summaries & presentation slides from IPFA events around the world.
- Video interviews with key industry figures



#### **Future Leaders Network**

## Develop your next generation of leaders

- A global community designed to support professional development.
- Oportunities to develop soft skills, keep up to date with industry trends and connect with peers.
- Interactive and social briefings, webinars, quizzes and site visits.



### **Training**

## Educational programmes offered to members at a discounted rate

- Aims to develop a greater understanding of the industry.
- Interactive discussions, working groups and case studies featured in all programmes.
- Faculty of senior practitioners who have first-hand experience and practical knowledge of the industry.
- Bespoke, in-house training available.



### Global events & working groups

### 100+ briefings focused on infrastructure & energy

- An annual programme of over 100 industry events, webinars, workshops and consultations, all of which are free of charge for members.
- Shape the future of the industry through collaborative discussion. We respond to consultations, providing members with the opportunity to contribute their views, ideas & solutions as part of a collective voice.
- Members receive exclusive discounts and trials for industry conferences and intelligence subscriptions.

For more information visit ipfa.org

### . Lending Bank

- ABN AMRO
   Allied Irish Banks, p.l.c.
- ANZ
- Australia & New Zealand Banking Group (ANZ)
- Bank Gospodarstwa Krajowego (BGK)
- Bank of Ireland
- Bank of Tokyo Mitsubishi UFJ Ltd Bank Pekao S.A.
- Barclays
  - **Belfius Bank**
- BNP Paribas FortisCassa Depositi e prestiti SpA
- Clifford Capital Pte Ltd
- Commerzbank AG
- Commonwealth Bank of Australia
- Crédit Agricole Corporate &
- , Investment Bank
- DBJ Europe Ltd
- DEG Invest
- Deka Bank Deutsche Girozentrale
   Deutsche Bank AG
- DNB Bank ASA
- DZ BANK AG
- Helaba (Landesbank Hessen-
- . Thüringen)
- HSBC
- ICBC (London) plc
- . ING Bank
  - Intesa Sanpaolo
- Investec Bank plc
- KBC Bank
- KfW IPEX-Bank
- KommunalKredit Austria AG
- Landesbank Baden-Württemberg
  (LBBW)
- Macquarie Group mBank SA
- Mizuho Bank
- National Australia Bank
   National Bank of Abu Dhabi
- National Bank of Kuwait
- Natixis
- Nedbank Limited
- NN Investment Partners
- NordLB
- NWB Bank
- QNB Finansbank A.Ş.
  - Rabobank

Rand Merchant Bank

Shinsei International Limited

Siemens Financial Services Ltd.

Skandinaviska Enskilda Banken AB

SMBC

Société Générale

The Norinchukin Bank

Turkiye Sinai Kalkinma Bankasi A.S. (TSKB)

UK Green Investment Bank

Westpac

#### Investor / Fund / Asset Manager

AG Insurance

Allianz Global Investors

Amber Infrastructure

Arjun Infrastructure Partners Limited

AustralianSuper

Aviva Investors

BAM PPP

BBGI

CalPFRS

CBUS

Columbia Threadneedle

DIF (Dutch Infrastructure Fund)

Equitix Investment Management

Legal & General Investment

Management Real Assets

Ltd

First State Super

Foresight Group

Fund Corporation for the Overseas Development of Japan's ICT and Postal Services

GLIL

Hostplus

Infracapital, M&G Investments

Infranode

John Laing plc

Legal and General Investment

Management

Meridiam

0X2

Pacific Partnerships Pty Ltd

**Pension Protection Fund** 

River and Mercantile

RPMI Railpen

Sequoia Investment Management

ompany

STAR Finance Group

Sun Super

Surbana Jurong Capital

TD Asset Management

West Midlands Pension Fund

Wilmington Trust

## Insurance Advisor / Provider

Ampega

**Assured Guaranty** 

**BPL Global** 

Gallagher

Marsh

The Texel Group

Willis Towers Watson

### Sponsor / Developer

JERA Co., Inc.

Kajima Partnerships Limited

Marubeni Australia Ltd

Plenary Group

Port of Rotterdam Authority

TINC Development Partners (TDP)

### **Project Manager**

Capella Capital

Civis Infrastructure

TSA Management Pty Ltd

Vercity Group

#### **Ratings Agency**

DBRS

Fitch Ratings

**Kroll Bond Ratings** 

Moody's Investors Service

S&P Global

Scope SE & Co. KGaA

#### FM / Service Provider

Abu Dhabi Ports Company

Serco Aspac

The Nichols Group

Tieyhtiö Valtatie 7 Oy

### Construction / Contractor

Acciona Concesiones S.L.
Ballast Nedam Consessies B.V.

**Besix Group** 

Camara Colombiana de Infraestructura

CybeLynx Limited

**GNH Projects** 

Gulermak A.S.

Halmar International

HOCHTIEF PPP Solutions Jan De Nul N.V.

John Holland

Kiewit

Mota-Engil Africa

Pomerleau

Rebel Group SNC-Lavalin

SSB AG

Strukton Integrale Projecten by

Willemen Group

### Technical Advisor

AECOM

Arcadis

Arup (Ove Arup & Partners Ltd)

710

B. Taller of Control

Buildings Queensland Capita Property and Infrastructure

I td

Codema - Dublin's Energy Agency

**Control Risks** 

GHD

E3 Advisory Pty Ltd

Infrata

Jacobs

**Kurrent Technologies** 

MBMpl Pty Ltd

Mott MacDonald Oslo Vognselskap AS

Royal HaskoningDHV

RPS Advisory Services

Steer Davies & Gleave Ltd

a.s.r. Real Assets Investment Partners

Technical Advisors Europe GmbH

T-REX Group

Turner & Townsend

WSP

1898 & Co. part of Burns &

McDonnell

### **Financial Advisor**

- Adara Partners
  - **BDO LLP**
- **BMO Capital Markets**
- Advisors
  - **CAPEX Advisors**
- Chatham Financial Europe
- **Cubelynx Limited** 
  - Deloitte
- DWPF Ltd
- Fieldstone
- **Grant Thornton**
- Gridlines
  - Infrastructure Advisors LLC
- **KPMG**
- Mazars
  - Newbridge Advisors LLP
- Operis
  - Portland Advisers
  - **Profinstance Project Finance**
- **Advisory & Training** 
  - **Rowton Associates**
- PwC
  - OMPF LLP
  - RSM Corporate Finance LLP
- **Swedish Export Credit Corporation**

### Legal Advisor

- Addleshaw Goddard
- **AFLEX** 
  - Allen & Overy LLP
- Allens
- Anderson Mori & Tomotsune
- **Arthur Cox Company**
- Ashurst LLP
- Baker McKenzie
- Bird & Bird LLP
- **Bond Advocaten**
- Bowman Gilfillan Inc
- **Brodies LLP**
- Bryan Cave Leighton Paisner LLP
  - Castrén & Snellman Attorneys Ltd
- Cirio Advokatbyra
- Clayton Utz
  - **Clifford Chance**
- Clyde & Co LLP
- De Brauw Blackstone Westbroek

- Dentons
- Dittmar & Indrenius Attornevs
- **DLA Piper**
- **ENS Africa**
- **Eversheds Sutherland**
- Fasken Martineau
- Freshfields Bruckhaus Deringer
- Gibson, Dunn & Crutcher LLP
- Gilbert & Tobin Lawyers
- Gowling WLG
- Grimaldi Studio Legale
- HabrakenRutten
- Hannes Snellman Attorneys Ltd
- Havnes & Boone
- **Herbert Smith Freehills**
- Hogan Lovells International LLP
- **Houthoff Buruma**
- Jones Day
- K&I Gates IIP
- King & Spalding
- King and Wood Mallesons
- Latham & Watkins
- Ledwaba Mazwai
- Liedekerke
- Lindahl
- Linklaters LLP
- Lovens & Loeff N.V.
- Lydian
- MacRoberts
- Mason Hayes & Curran
- Mayer Brown International LLP
- McCann FitzGerald
- Michelmores
- Minter Ellison Lawyers
- Mori Hamada & Matsumoto
- Morrison & Foerster
- NautaDutilh N.V.
- Nishimura & Asahi
- Nixon Peabody
- Norton Rose Fulbright LLP
- Orrick, Herrington & Sutcliffe LLP
- Pels Rijcken Droogleever Fortun Philip Lee Solicitors
- Pinsent Masons LLP
- Roschier
- Shepherd and Wedderburn
- Simmons & Simmons
- Soliman, Hashish & Partner Stephenson Harwood

- Stibbe
- SZA Schilling, Zutt & Anschütz
- Torvs LLP
- Van Bael & Bellis
- Webber Wentzel
- White & Case LLP
- Winston & Strawn LLP

### IFIs / Development Bank / ECAs

- African Development Bank
- African Export-Import Bank
- African Trade Insurance Agency
- AgDevCo
- Asian Development Bank (ADB)
- Asian Infrastructure Investment Bank (AIIB)
- Black Sea Trade & Development Bank
- **BNDES Central Bank of Brazil**
- CAF Development Bank of Latin
- California Infrastructure and **Economic Development Bank**
- (I-Bank) Central Bank Philippines (Bangko
- Sentral ng Pilipinas) Corporación Finaciera de
- Desarrollo S.A. (COFIDE)
- Development Bank (I-Bank)
- Development Bank of Mongolia **Development Bank of Southern**
- Africa (DBSA) Development Bank of the
- Philippines
- **Development Bank of Turkey**
- **European Bank for Reconstruction** & Development (EBRD)
- European Investment Bank (EIB)
- **Export Development Canada**
- **Export Finance and Insurance**
- Corporation (EFIC)
- Export-Import Bank of the United States (EXIM)
- FMO (Netherlands)
- Financiera de Desarrollo Nacional
- Indonesia Eximbank
- Indonesia Infrastructure Guarantee Fund
- Infrastructure Concession
- Regulatory Commission (ICRC) Infrastructure Development Bank

- Inter-American Development Bank
- International Finance Corporation . (IFC)
- International Investment Bank
- Cooperation (JBIC)
- Mubadala Development Company

- Overseas Private Investment
- The World Bank
- **UK Export Finance**

### Municipal / Local Authority

- Investment Unit (MIIU)
- RFFΔH
- **Belfast City Council**
- City of Atlanta
- Planning Centre, Development

- City of Warsaw
- **Edo State Government**
- Municipality
- Government Department / State **Owned Agency**
- Abu Dhabi Investment Office
- Abu Dhabi Water & Electricity Authority (ADWEA)
- Abuja Infrastructure Investment Centre (AIIC)

**ACT Government - Chief Minister** 

- and Treasury Directorate **ACT Treasury**
- Africa Investment and Integration Desk (AVID) / NEPAD Business Foundation

- Japan Bank for International
- New Development Bank (NDB) **NEXI Singapore**
- Nordic Investment Bank (NIB)
- Corporation (OPIC)
- The Export-Import Bank of Korea
- Swedish Export Credit Corporation
- Australia Municipal Infrastructure

- City of Helsinki, Economic &
- Division
- City of Johannesburg
- City of Tshwane
- Ekurhuleni Metropolitan
- **İzmir Metropolitan Municipality**

- Agencia Nacional de Infraestructura (ANI)
- Alberta Infrastructure, Government of Alberta
- Altradius Dutch State Business NV
- Arizona Department of Transportation
- Austrade
- Authority for Electricity Regulation (Oman)
- Boreal Transport Norge AS
- Brunei Investment Agency
  Brussels Capital Region
- Bundesministerium der Finanzen (Federal Ministry of Finance)
- California Department of Transportation
  - Canada Infrastructure Bank
- Canadian Development Investment Corporation
- Canadian High Commission Trade
- CDC Group
- Centrum PPP
  - Chicago Infrastructure Trust City of London Corporation
- Clean Energy Finance Corporation
- Commercial Law Development Program (US Dept. of Commerce)
- Commonwealth of Virginia's Office of Transportation Public-Private Partnerships
- Consulate General of Canada,
- Sydney
- Council of the Great Lakes Region
- Cross River State, Ministry of Special Projects (Nigeria)
  - De Lijn Centrale Diensten
- Defence Materiel Organisation (Australia)
- Departamento Nacional De Planeacion (Colombia)
- Department for Business Energy & Industrial Strategy (BEIS)
- Department for Environment Food and Rural Affairs (DEFRA) (UK)
- Department for Work and Pensions

  (IIK)
- Department of Correctional Services (South Africa)
- Department of Defence (Australia)
   Department of Energy IPP Office

(South Africa)

Department of Finance (Philippines)

Department of Health & Human Services (Australia)

Department of Health & Social Care (UK)

Department of Health, Western Cape Government (South Africa)

Department of Infrastructure and Regional Development (Australia)

Department for International Development (DFID) (UK)

Department of Public Enterprises, South Africa

Department of Public Works, Nassau County (US)

Department of Transport (Abu Dhabi)

Department of Transportation, Florida (US)

Department Transport, PFI Unit

Department Transportation
Die Autobahn GmbH des Bundes

Virginia (Commonwealth of Virginia Governor's Office)

Department of Treasury & Finance (Melbourne, Australia)

Victorian Government, DEPI Capital Projects (Australia)

**Embassy of Brazil** 

**Embassy of Canada** 

**Embassy of Colombia** 

Embassy of Japan, Ministry of Finance

Embassy of Kazakhstan

Embassy of Mexico, United Kingdom

Embassy of Philippines

Embassy of the Republic of Indonesia

Environmental Defense Fund (Ireland)

ESB International (Ireland)

**European Commission** 

European Institute of Public Administration

Ferrovie dello Stato Italiane

Finance Ministry State of Northrhine Westfalia (Italy)

Fiscal Policy Office, Ministry of Finance Indonesia

Flemish Knowledge Centre PPP

Fraser Health Authority

Gauteng Department of Economic Development (South Africa)

Gautrain Management Agency

Georgia Department of Transportation (USA)

Ghana Infrastructure Investment

Global Infrastructure Hub

Goa Institute of Management Government of St. Vincent & Grenadines

Government of the Republic of

Government of Western Australia GuarantCo Management Company

Hawkamah Institute for Corporate
Governance

Health Infrastructure (Australia)

High Performance Transportation Enterprise, Colorado

Highways England

HM Treasury, Infrastructure UK

Illinois Department of Transportation (US)

Indiana Department of Transportation (US)

Infrastructure and Project Finance Agency

Infrastructure Asia

Infrastructure Australia

Infrastructure BC

Infrastructure Lombarde S.p.A

Infrastructure New Zealand

Infrastructure Ontario

Institute for Emerging Issues (US)

International Energy Agency (France)

International Enterprise (IE)

Singapore Invest Chile

Invest in Finland

Invest Lithuania

Investissement Quebec Investment Support and

Promotion Agency of Turkey

Jamaica Promotions Corporation (JAMPRO)

Kazakhstan Public-Private
Partnership Centre
KDI (Korea Development Institute)

Kenya Revenue Authority

Kenya Railways Corporation

Kuwait Authority for Partnership

KwaZulu-Natal Provincial Treasury \*

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Leeds City Council, Public Private
Partnerships Unit & Procurement
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Loan Programs Office of U.S. Department of Energy

Local Partnerships, UK

London Waste & Recycling Board

Los Angeles Housing Department

Los Angeles World Airports

Maryland Department of Transport 。 (MDOT)

Metrolinx

Ministerio de Educacón Perú

Ministerio de Vivienda,

Construcción y Saneamiento Perú

Ministry of Defence (France)

Ministry of Defence (Nigeria)

Ministry of Defence (Netherlands)

Ministry of Defence (UK)

Ministry of Economy of Belarus, Institute for Economic Research (Belarus)

Ministry of Economy and Finance
- Public-Private Partnership (PPP)
Unit (Uruquay)

Ministry of Environment, Water & Agriculture (Saudi Arabia)

Ministry of Finance (Bosnia and Herzegovina)

Ministry of Finance (Netherlands)

Ministry of Finance (Singapore)

Ministry of Finance and Economy (Albania)

Ministry of Finance and the Economy (Trinidad)

Ministry of Finance, Investment Division (Bahrain)

Ministry of Funds & Regional Policy (Poland)

Ministry of Housing and Infrastructure Development (Zambia)

Ministry of Infrastructure (Canada)

Ministry of Infrastructure and the Environment (Rijkswaterstaat)

Ministry of Public Works Republic of Indonesia

Ministry of Railways, Government of India

Ministry of Regional Development and Planning (Tunisia)

Ministry of Rural Development

(India)
Ministry of Shipping (Bangladesh)

Ministry of Transport (Kenya)

Mission d'Appui aux Partenariats

Mission d'Appui aux Partenariats Public-Prive (MAPPP)

National Assembly for Wales

National Audit Office (UK)

National Automotive Council

(Federal Ministry of Trade and Investment)

National Development Finance Agency (NDFA Ireland)

National Empowerment Fund (South Africa)

National Treasury (South Africa)

Network Rail Infrastructure

New Jersey Transit

New York City Retirement System, Comptroller's Office

New Zealand Transport Agency

North Carolina Department of

Transportation

Northern Australia Infrastructure Facility

NSW Department of Education (Australia)

NSW Department of Industry (Australia)

NSW Treasury (Australia)

NSW Trade and Investment
NZCID

OFGEM (UK)

Ofwat (UK)

Ogun State Government PPP Office

• (Nigeria)

Ohio Department of Transportation (US)

, ParticipatieMaatschappij
Vlaanderen ny

Partnerships Victoria

Permanent Representation of the Kingdom of the Netherlands in

Geneva

Pomorska Agencja Rozwoju

Regionalnego S.A.

Port Authority of NY & NJ

ProChile

ProInversion

ProMexico

PT Sarana Multi Infrastruktur (Persero)

Public Investment Division, Ministry of Finance and Economic Planning, Ghana

Public Private Partnership (PPP)
Office, Government of Bangladesh

FPuerto Rico Public-Private Partnership Authority

Queensland Treasury

Railway Procurement Agency (RPA) (Ireland)

Republic of Turkey Prime Ministry

Republica Oriental del Uruguay

Rijksgebouwendienst (Dutch Government Buildings Agency)

Rijksvastgoedbedrijf

Roads and Maritime Services (Australia)

Rwanda Development Board

Scottish Futures Trust

Scottish Government SECO - Embassy of Switzerland in

Secretary of Mines and Energy of the State Rio Grande do Sul

SEITT (Ministry of Transport,

South Africa Department of Trade & Industry

South African National Roads Agency

SSRO

Strategic Investment Board (SIB N. Ireland)

Sydney Motorway Corporation

TCorp (Australia)

Texas Department of Transportation

The Canadian Council for Public-Private Partnerships (CCPPP)

The Commonwealth Secretariat

The Investment Association

The National Fund for Equipment for Development

Transnet

Transport for London (TfL)

Transport for NSW (Australia)

Transport for Victoria

Transport Infrastructure Ireland Udbudsportalen (Public

Procurement Portal)

**UK Export Finance** 

UK Trade and Investment

INECE

UNEP Collaborating Centre for Climate & Sustainable Energy Finance (Germany)

Unità Tecnica Finanza di Progetto

Siemens Healthineers

Institute (SIWI)

The Faithful Goose

Wärtsilä Singapore Pte Ltd

TheCityUK

SLR Consulting (Deutschland)

Stockholm International Water

Urban Land Institute, Los Angeles

US Agency International Development

US Department of Treasury

VIA Rail Canada

VIEG

Washington Department of Transportation

#### **Academic Institutions**

Columbia University

CUTS Institute for Regulation & Competition

De Montfort University

EDHEC Infrastructure Institute

Goa Institute of Management

Hochschule Fulda, University of Applied Sciences

Shaheed Sukhdev College of Business Studies

ousilless studies

University College London (UCL)

University of Hasselt

University of Limerick

#### **Other**

Asociación para el Fomento de la Infraestructure Nacional - AFIN

Cepal

CPCS Transcom Limited

FMS-WM Service Company

Hollis

IMEXDI

InfraCo Africa

InfraCo Asia

Infrastructure Asia

Jasper Consult DMCC

Lloyd's Register Foundation

Low Carbon Contracts Company

Moody's Analytics

NABU

Oxera Consulting LLP

Pinnacle Power

Rivoir Capital b.v.

# 2022 IPFA Membership Form

Membership is on a corporate basis; please complete this form and return by email to membership@ipfa.org

Organisation name Contact name

Organisation address Position

Contact telephone

Contact email

Please select membership category - fees exclude VAT

<b>✓</b> Global	GBP £4,325 EUR €5,940 USD \$6,925 CAD \$7,395 AUD \$9,195
✓ Americas ✓ Canada ✓ US	USD \$3,350 CAD \$4,495 CAD \$2,375 USD \$2,620
✓ APAC ✓ Australia ✓ Asia ✓ Japan	AUD \$5,560 AUD \$4,275 USD \$1,620 USD \$975

~	Combined Europe	EUR €3,950 GBP £3,335
~	UK & Ireland	GBP £2,420
~	Scotland	GBP £730
~	Ireland & Northern Ireland	EUR €1,065
~	Continental Europe	EUR €1,955
~	Nordic Region	EUR €1,140
<b>~</b>	Continental Europe & Nordic Region (excludes UK & Ire)	EUR €2,500
~	Turkey	EUR €940
	Africa & Middle East	GBP £985
~	Africa	ZAR R10,895 GBP £595
~	Middle East	GBP £795

I/We wish to pay by:

✓ (BACS) Bank Transfer

Credit or Debit Card

I/We wish to pay in:

✓£GBP ✓€EUR ✓\$USD ✓\$CAD ✓\$AUD ✓RZAR ✓\$NZD

I, the undersigned, an employee of , am authorised to organise membership of IPFA

Signature Date