



Cybersecurity in the Digital Transformation Journey

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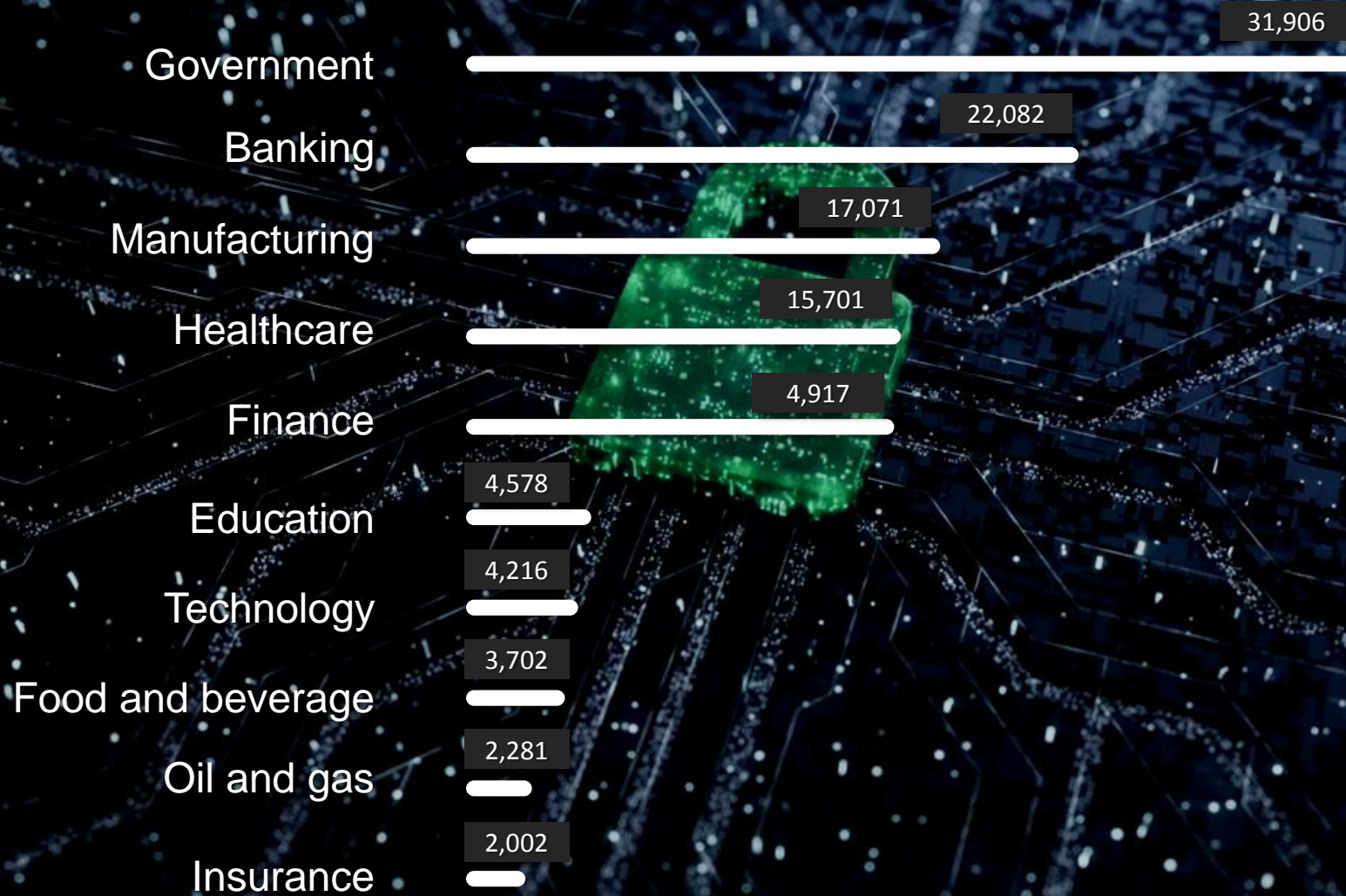
The pandemic accelerated digital transformation

The threat landscape changed

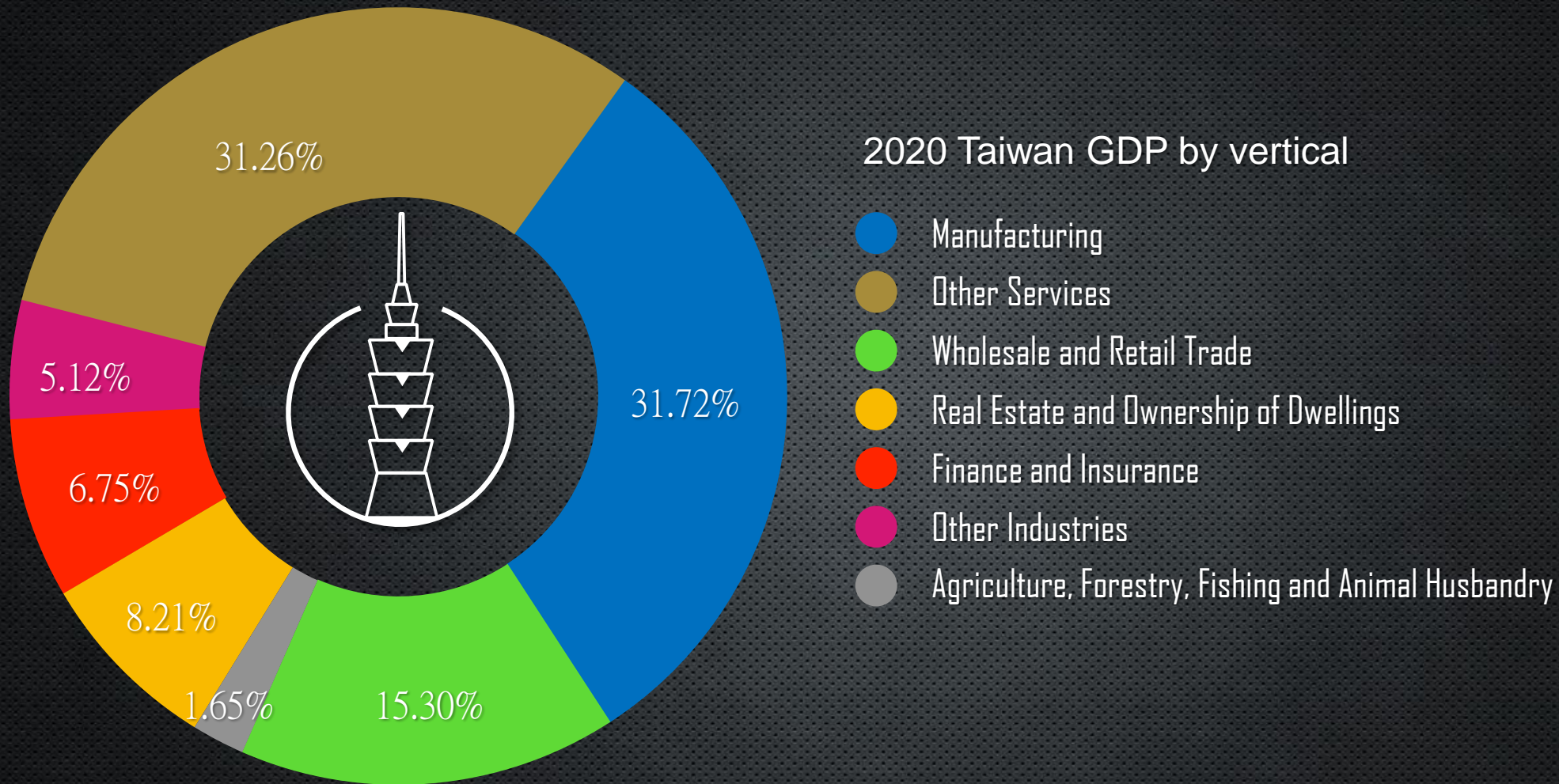
Cybersecurity solutions need to be transformed

The 10 industries most targeted by ransomware attacks in 2020

Trend Micro 2020 Annual Cybersecurity Report



Why it matters to Taiwan?



Source: Directorate General of Budget, Accounting and Statistics, Executive Yuan, R.O.C..

Gartner predicts that the financial impact of CPS (Cyber-Physical System) attacks resulting in fatal casualties will reach over **\$50 billion by 2023**

Costs for organizations in terms of compensation, litigation, insurance, regulatory fines, and reputation loss.

What is the Digital Transformation Value Stream?

Data to Decision

Industry 4.0 is the Digital Transformation

Mechanical
Manufacturing



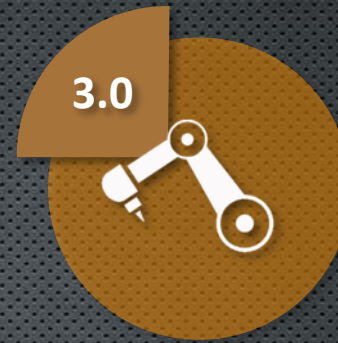
Steam engines
replace human
labor

Mass Production



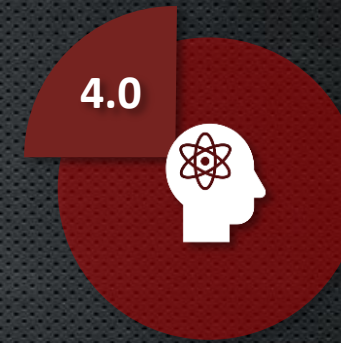
Electricity and the
development of
large capital goods
industries

IT Automation



IT system
deployment in the
production line

Cyber-Physical
Systems



Smart factories with
decentralized decision-
making through IoT
technologies

Data to Decision for Cyber-Physical Systems

The Data to Decision Value Stream for Corporations

Data driven, data first - a long and challenging journey

Data Acquisition



Automation creates operational continuity

Data Silos



Cross-department cooperation

Data Depth

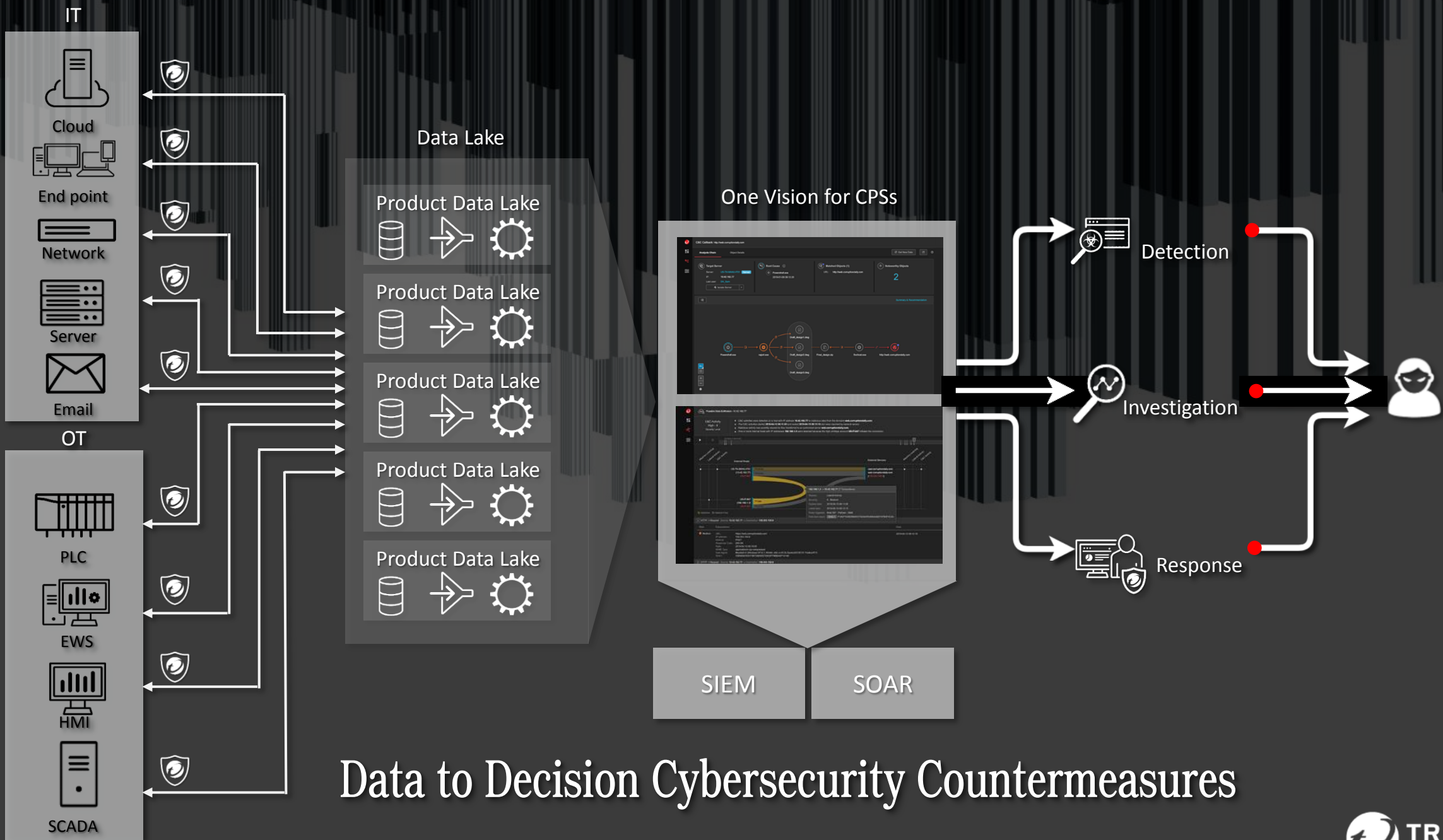


Critical data under the surface

Data Analysis



Where is the computation? On-premises or the cloud?



Data to Decision Cybersecurity Countermeasures

A dramatic, low-key photograph of an industrial interior. A worker wearing a full-body protective suit and a hood is perched on a metal ladder. The worker is looking down, possibly at a device or a set of plans. The scene is dominated by a bright, glowing light source, likely molten metal being poured from a large pipe or container, which creates a strong contrast with the surrounding deep shadows. The air is filled with a fine mist of sparks or dust, catching the light and adding to the atmospheric quality of the image. The overall color palette is dark with a prominent yellow-orange glow from the light source.

Cybersecurity for ICS



ICS Cybersecurity Challenges

From Taiwan to the World



The Perfect Storm for OT Cybersecurity

- OT is NOT air-gapped anymore – modern enterprises collect data for analysis over the cloud (IIoT)
- Industry 4.0, 5G, AI/ML, Edge Computing, Digital Twin

Digitalization

Hackers aim
at OT and ICS

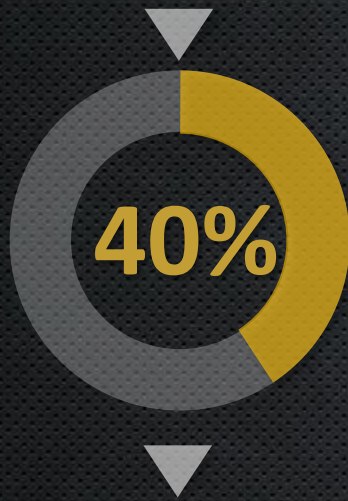
OT is NOT well
prepared

- Hackers are aware of OT weaknesses and conduct targeted ransomware attacks accordingly
- Paying ransoms is often illegal -- the money could go to terrorists
- Cybersecurity insurance may exclude nation-sponsored cybercrime

- Limited number of experts who understand both OT and cybersecurity
- Lack of OT-specific products and playbooks

Ransomware in Taiwan OT/ICS in 2020

According to June 2020, "Research of Cyber Security Industry in Taiwan"

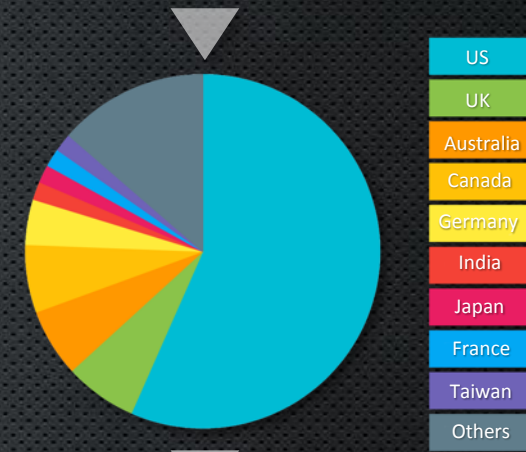


of manufacturing companies on average must enhance access control, data security, and system security

Taiwan manufacturers are upgrading their intelligence in response to competition and customer demands



In 2020 Q4 there were more than 10 manufacturers/critical infrastructures suffering from ransomware attacks



Taiwan is #9 for most ransomware attacks by country

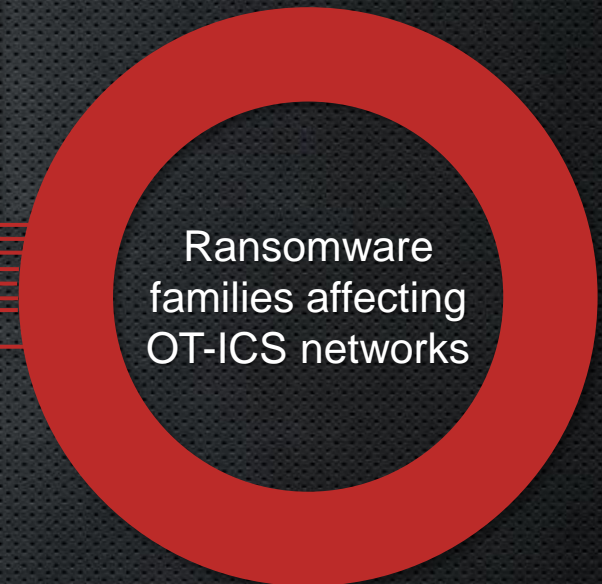
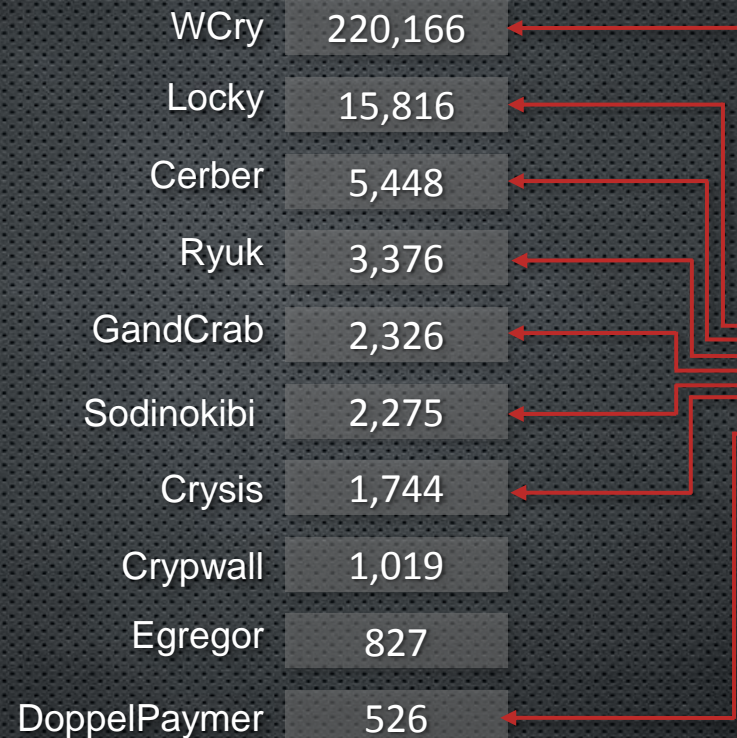
Ransomware in Global OT/ICS in 2020

127 new ransomware families detected in 2020

JAN	FEB	MAR	APR	MAY	JUN
AkoLocker	Antefrigus	BB	Ballistic	PonyFinal	Zorab
Avest	Balaclava	Corvina	BearCrypt	GonnaCry	WorldCry
BitPyLocker	Cai	Mado	Coronawinlocker	CoronaLock	SuchtCrypt
Keslan	CrypenCode	Neflim	Creepy	ColdLock	Sapphire
Zeoticus	Cryptopxj	Pysa	CryLock	BlueCheeser	OrnaLock
	Crytox	Triplem	Geminice		PowLock
	DemonCrypt	WannaRen	Jest		Locment
	FTCode		Lbkut		LickyAgent
	Ledif		OnaLocker		Krygo
	Makop		Ooglego		Funicorn
	Morrisbatchcrypt		Sadogo		Freefill
	OnyxLocker		Sfile2		Escal
	Ragnarok		Upper		CyberThanos
	Ranscrape		Void		Chimera
	Trsomware		Wreath		BlackMoon
	WannaCash				BlackKingdom
	WannaScream				BlackClaw
	Wilboj				Avaddon

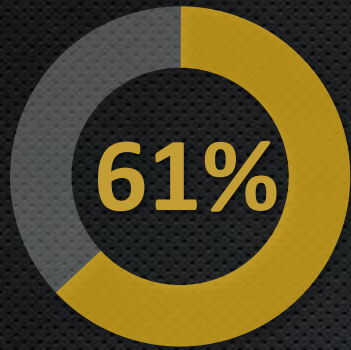
JUL	AUG	SEP	OCT	NOV	DEC
Xinof	Tappif	Aidsnt	Doowtar	Hiddeneardarmerie	AgeLocker
WhoLocker	SunCrypt	BitMiner	EyeCryLocker	RanzlyLocker	Alol
Wastedlocker	Silvertor	BlackKnight	Hibuniel	WoodRat	BacuCrypt
ThiefQuest	RagnarLocker	BlackSquid	JarCrypt		Dusk
StrongPity	GiveMeTheKey	CoronaCryptor	LeakTheMall		Erica
Pojie	FlyingShip	DogeCrypt	Pay2Key		Godra
Panther	Exorcist	Egrogor	RegretLocker		Huru
Lolkek	DarkSide	Exx	SantaCrypt		RedRoman
JosephNull	Cryptolock	Gav			StingJar
EvilQuest	BigLock	HexaCrypt			Vaggen
CryCryptor		MountLocket			
Bead		ReadMan			
		Thanos			
		Vashsorena			
		Vluuciware			
		Zhen			

The 10 most detected ransomware families in 2020

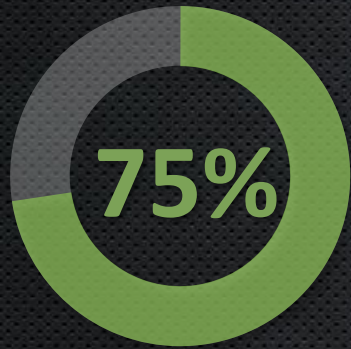


Many manufacturers have experienced critical cyber breaches

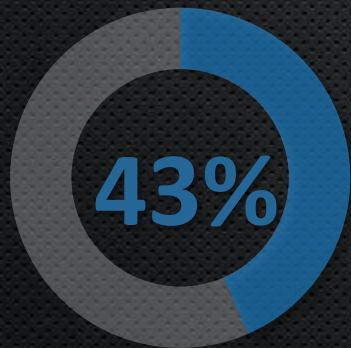
Trend Micro 2020 OT security survey with 500 respondents in US (200), Germany (150), and Japan (150)



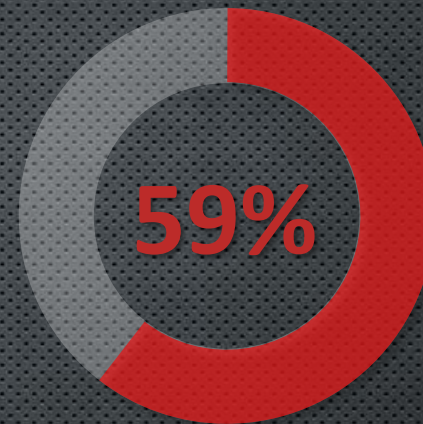
61% of manufacturers encounter cybersecurity incidents



75% of incidents caused production line stop



43% of incidents stopped the production line for more than 4 days



*59% of respondents indicated the greatest challenge in OT cybersecurity is the **lack of ICS cybersecurity solutions designed for their systems and devices***

IT security products can't meet the needs of OT

• *Anti-malware* • *Anti-spam* • *DLP* • *IPS* • *UTM* • *FW* • *WAF* • *EDR*

Constant Updates

Frequent Patches

Complex Access Control



- Automation system downtimes must not exceed a few milliseconds
- The mean time to patch (MTTP) for SCADA is around 146 days
- Harsh working environments include high temperature, vibration, and humidity

- Typical IT approaches and solutions conflict with OT-related security objectives
- ICS cybersecurity solutions must be adaptative enough for industrial operations



Typical reasons OT/ICS is so vulnerable

Intentional or unintentional insiders can bring in malware or mis-operate the PLC and critical assets

Human Error



Legacy Assets

Massive number of assets with mixed, complex systems including legacy and EOL operating systems



No network segmentation, in many cases the whole network is a big flat L2 network

Flat Network



Patching Absent

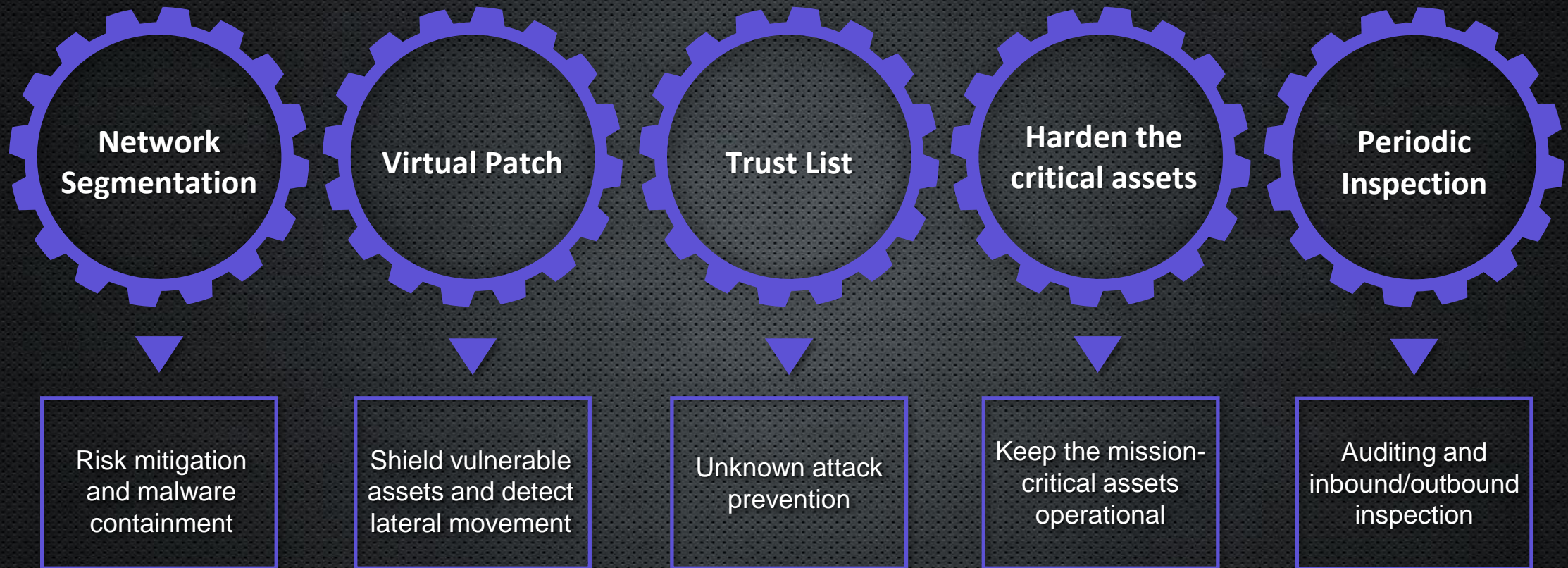
Difficult to conduct the patching and updating process while maintaining high productivity



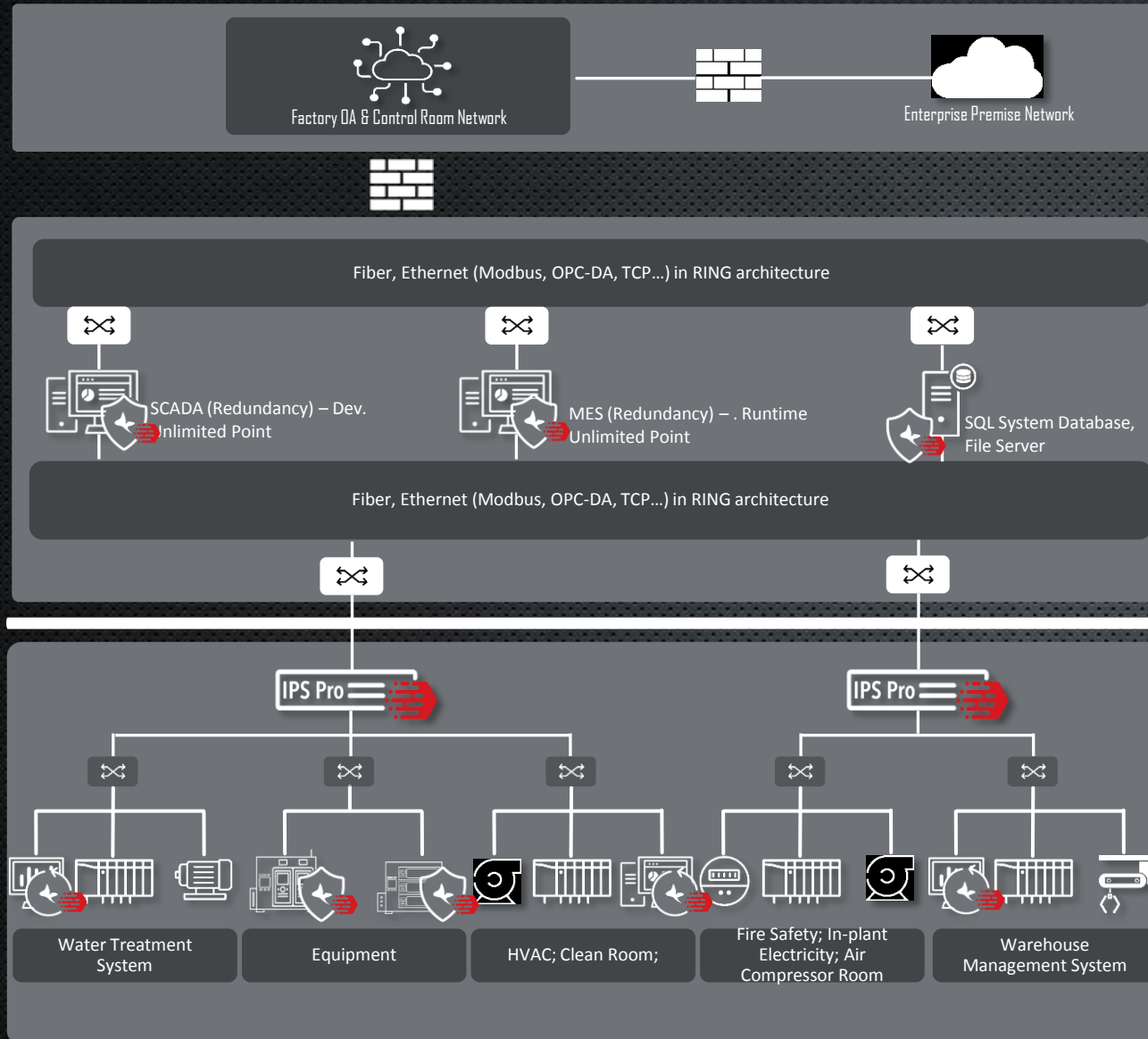
Best Practices and Real Cases



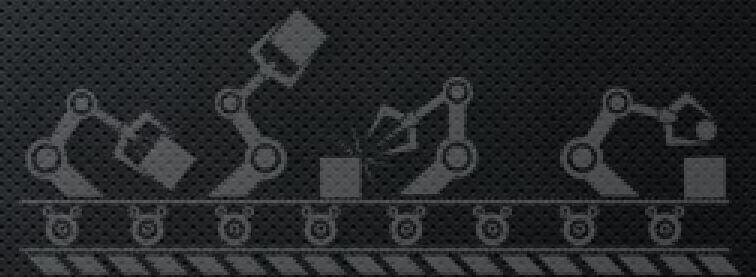
Best Practices for ICS Cybersecurity Resilience



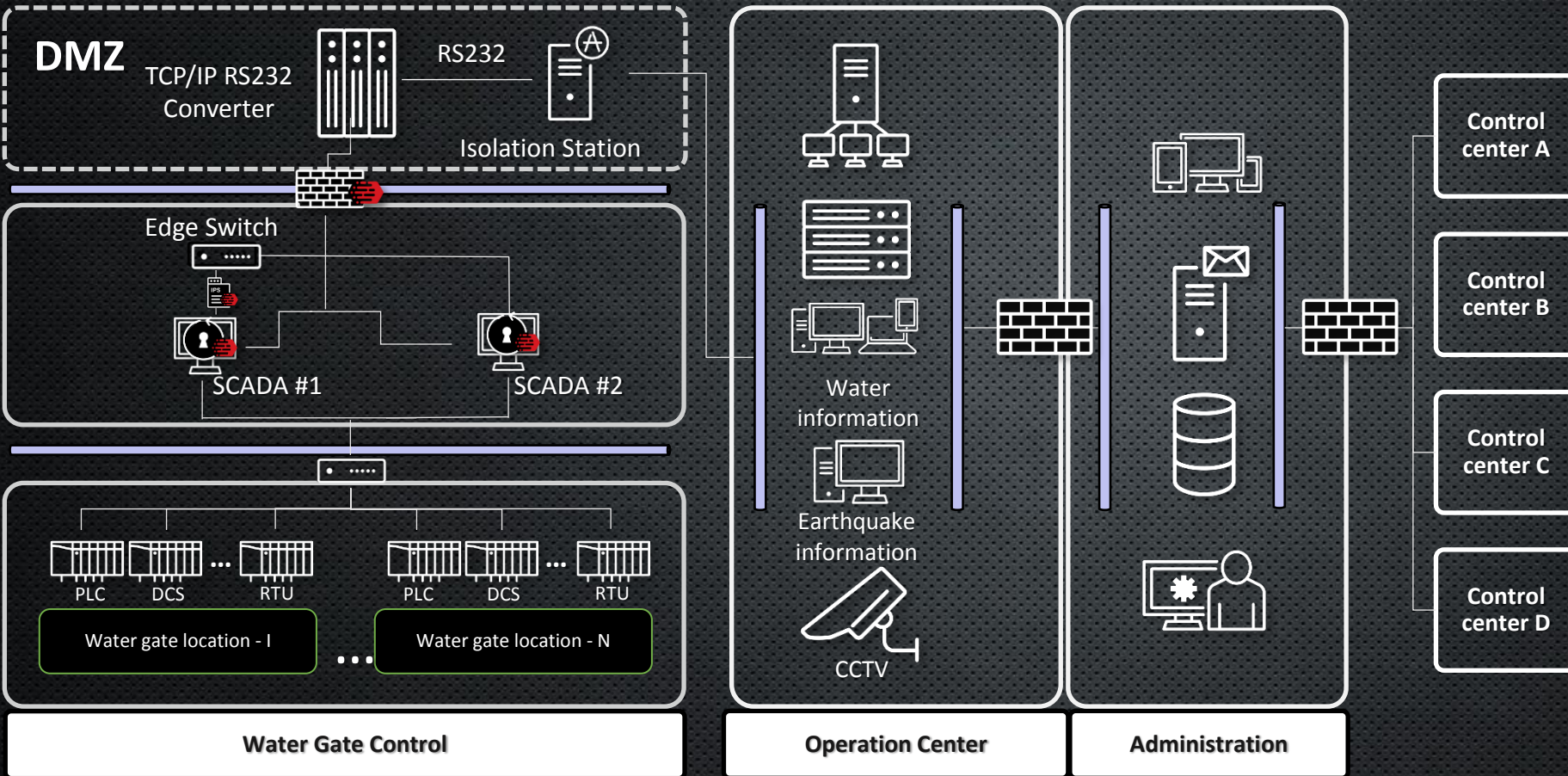
Using semiconductor foundries as an example



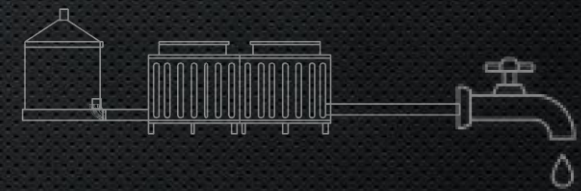
- *Network segmentation to prevent worm propagation and mitigate lateral movement*
- *Hardening OT-ICS endpoints*
 - *Lockdown fixed-function devices as well as legacy OS*
 - *Secure servers, workstations, and frequently-updated tools*
- *Equipment suppliers must ensure to comply with Virus-Free Policy*



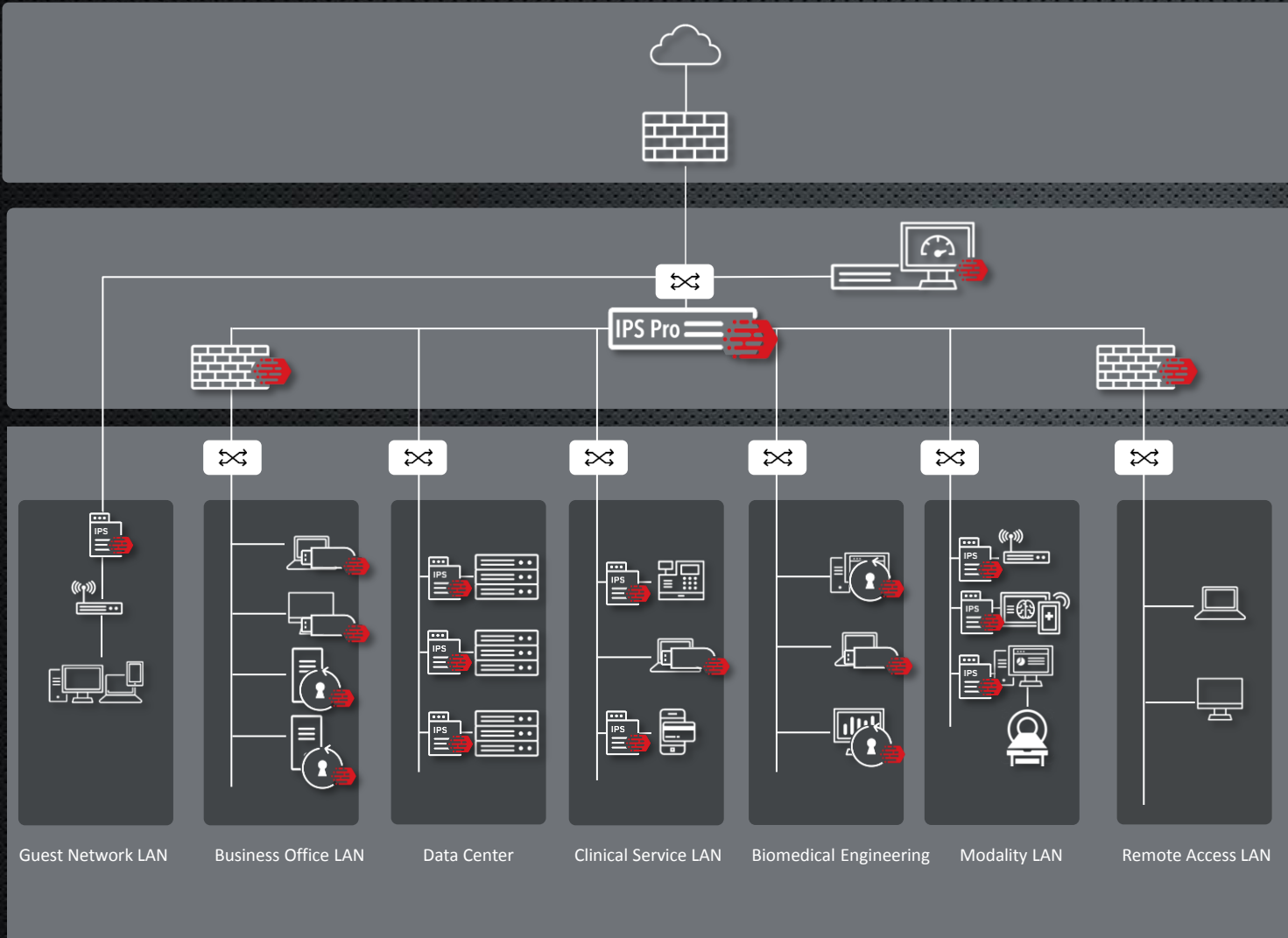
Preventing misuse and mis-operation at critical infrastructure



- *Deployed a trust list for both the network and endpoints to avoid human errors and possible insider attacks*



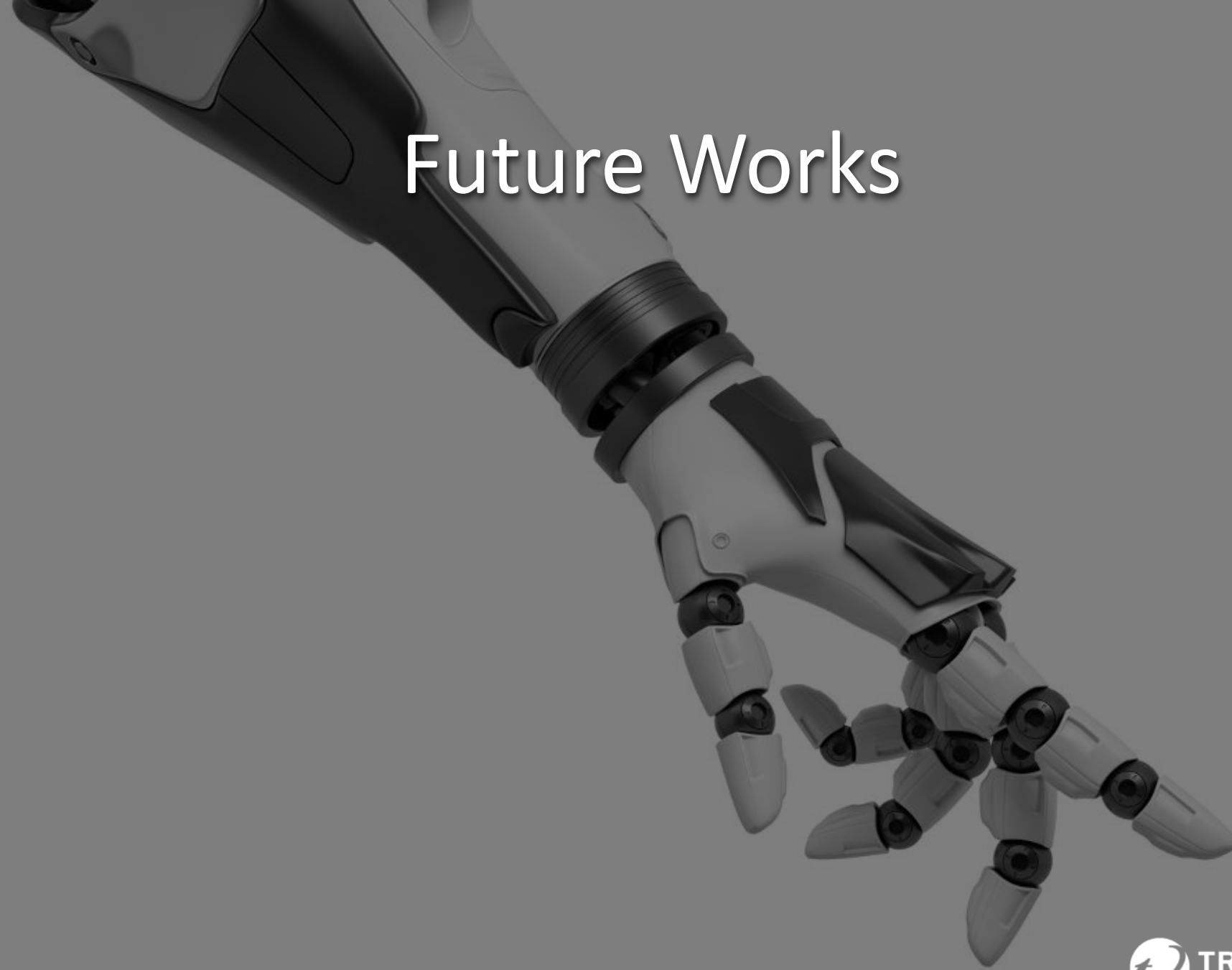
Helping several medical centers to deal with vulnerable legacy modalities



- *Hardening the modalities*
- *Virtual patch shields legacy OS endpoints*
- *Network segmentation to reduce other attack surfaces*



Future Works



Following the path of IT cybersecurity functions

IT WORLD



NIST CSF



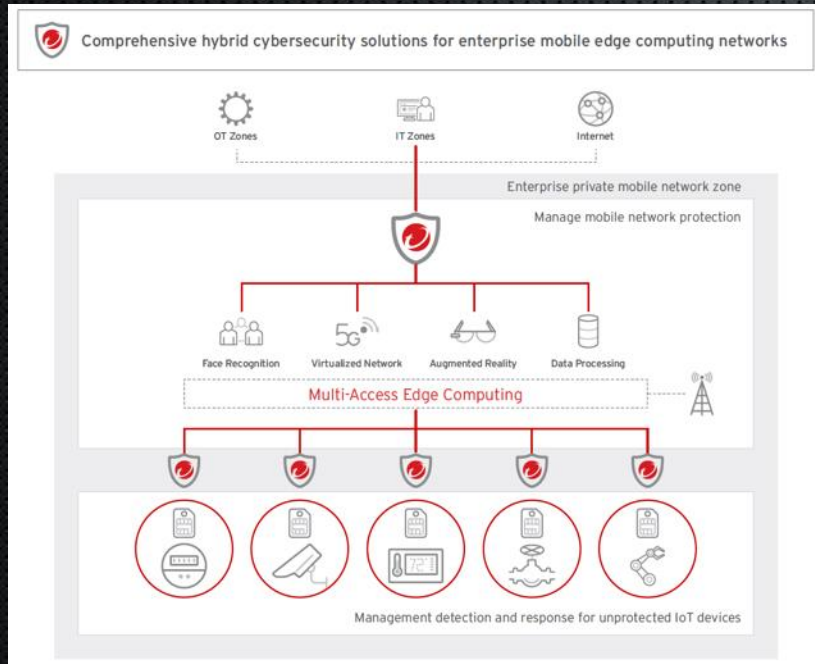
OT WORLD

- OT asset behavior analysis
- OT XDR and SOC

COMPUTING

Virtualization, Private Cloud, and Edge Computing

- OT servers, all workstations, and even PLCs will be virtualized and running on COTS hardware
- Edge Cloud



Adapting to Infrastructure changes

CONNECTIVITY

Time-Sensitive Network (TSN), 5G, Wifi6



Remotely controlling

- High Bandwidth (5G eMBB)
- Low Latency (5G URLLC)



Communication inside the digital factory

- Wifi6



Time-critical, reliable process optimization

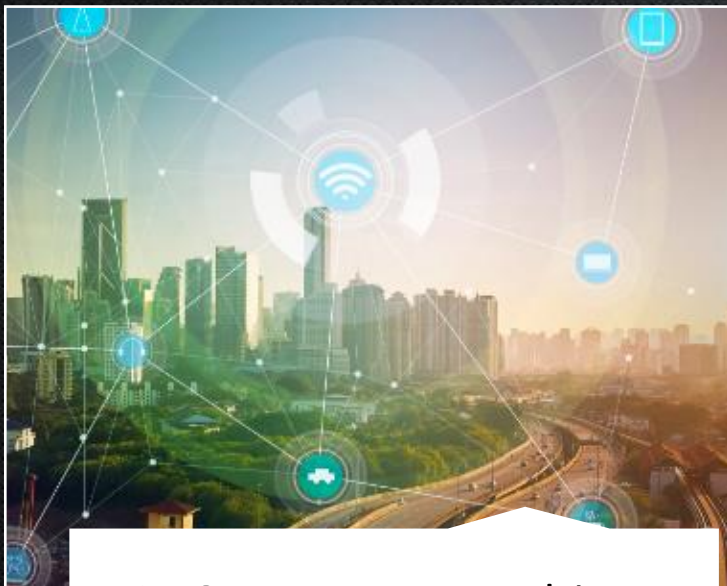
- Low Latency - TSN



Cost-saving for outdoor connectivity

- High Coverage – 5G mMTC

Summary



IT-OT convergence drives changes to OT security



Hackers are aiming at manufacturers and critical infrastructure



Take practical and effective approaches to ensure operational resilience

