BBVA Compass

Disbursement Processing Tools for Success

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Agenda



Payment methods – benefits / disadvantages



Solutions to address payment fraud

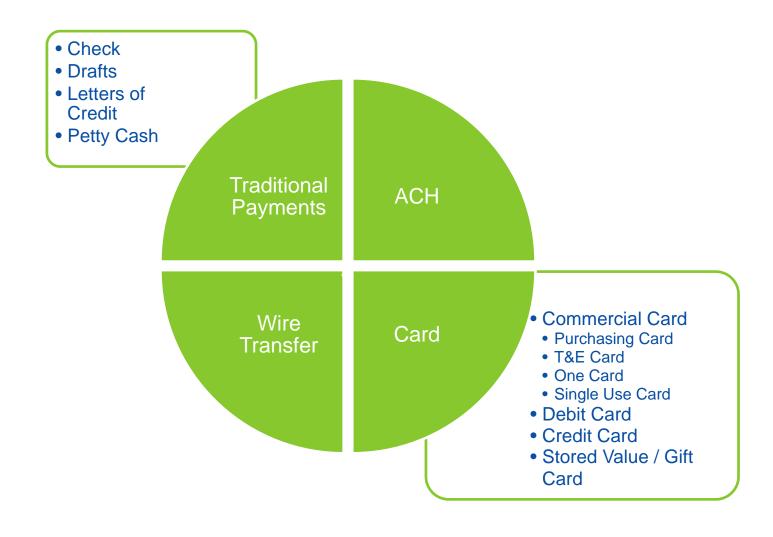


When to consider payment outsourcing

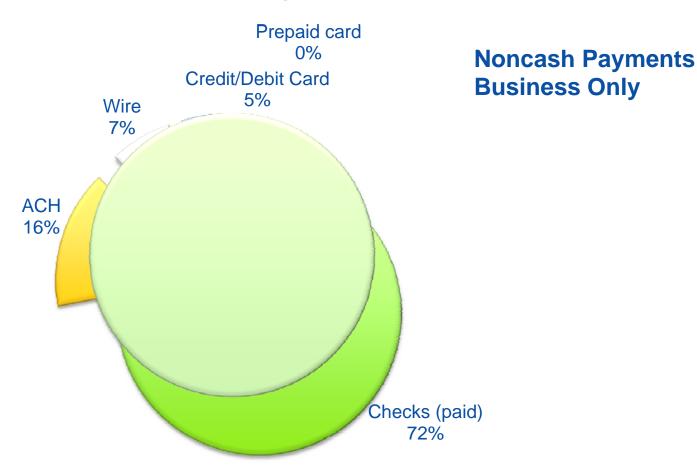


Best practices to resolve payment processing issues

Payment Methods



72 % of Non-Cash Business Payments Made by Check



Payment Method Check

IPros	Cons		
Easiest to use	Incurs higher costs		
Conforms to existing processes	Creates an unpredictable cashflow		
Offers mail float component	Exposes company to higher incidences of fraud		
Provides a paper trail	Requires abandoned property tracking and reporting		

Payment Method ACH

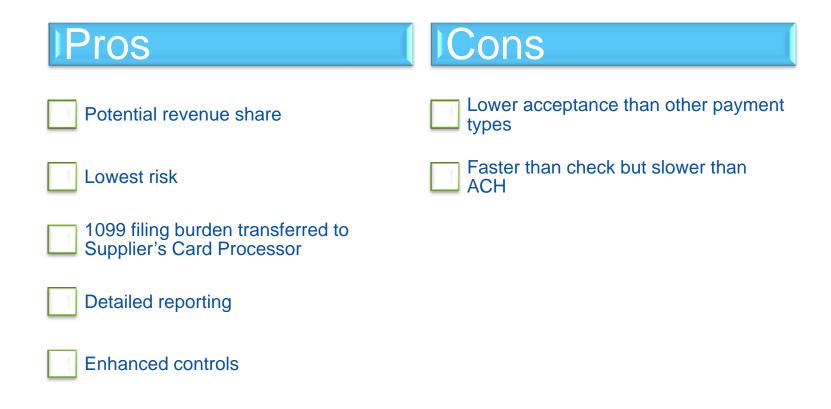
Pros	ICons
Lowers processing costs compared to checks and wires	Involves a more complicated setup
Controls timing of payment	Requires maintenance of payee financial information
Allows negotiation of better discounts	Excludes remittance details for some payments
Offers reversals up to 5 business days after settlement date	Has shorter return deadlines compared to checks
Minimizes risks compared to checks	Limits processing of international payments

Payment Method Wire

IPros	Cons
Offers fastest method to send payment	Levies the highest bank fees
Uses proven process for foreign currency transaction initiation	Requires knowledge of payee's banking information
Follows established method for large dollar transfers	Impedes recovery in the event of fraud
Meets preferences for drawdown (reverse) wires required by a few third-party payroll processors	Excludes banks that are unable to process drawdown (reverse) wires

Payment Method

Commercial Card



Payment Method

Commercial Card

(Purchasing Card, One Card, T&E Card)

Special purpose cards are used to purchase equipment and supplies, services, and T&E

- Cardholder may receive rebate from card issuer
- Organizations often use cards for small and medium-size and/or recurring transactions aimed at reducing internal costs of purchasing
- Merchants offer up to three levels of transaction detail

Controls may be established by individual cards

- Amount per transaction and per day, number of transactions per day, week, month
- Total amount of spend in a billing cycle
- Types of expenditures MCC Merchant Category Codes

Single Use Account for Automated Payments

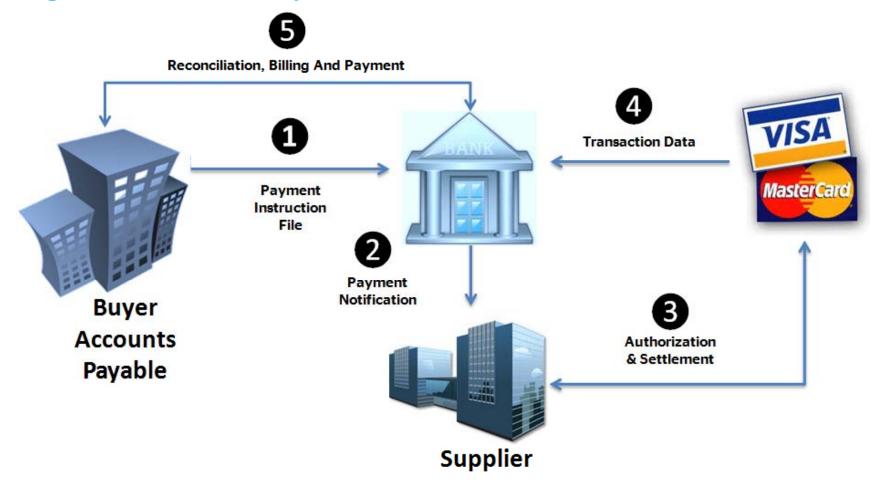
Works just like an ACH payment or check

- Web-based interface facilitates batch processing of bulk and on-demand payments
- Single use virtual card numbers replace checks and eliminate the need for printing and mailing payments and advices (vendors receive remittance advices by e-mail or fax)



Single Use Account for Automated Payments: How It Works

Single Use Account Payment Process Flow (Supplier Initiated Payment)



Benefits of Single Use Accounts





- Greater control
- Cost reduction
- Improved reporting and reconciliation
- New revenue streams

Supplier Benefits



- Faster payment
- Cash flow visibility
- Processing saves time
- Reduce administrative costs

Stored Value/Gift Card/ Payroll Card/Debit Card

May be called "pre-paid card" because card issuer paid in advance

- Cards distributed as appropriate
- Cards may or may not have individual restrictions

Typically used with consumers and promotions but may be used for business-to-business transactions

Facilitates payroll payments to employees without bank accounts

Debit card – immediate withdrawal from bank account of card owner

International Payment

Foreign Exchange (FX) transactions complex

Intermediaries often required to do currency conversions

International ACH (IAT) transactions evolving Additional information required to effect transaction

All banks can receive, few can originate

IAT via Federal Reserve limited to 35 countries

Argentina	Cyprus	Greece	Mexico	Slovakia
Austria	Czech Republic	Guatemala	Netherlands	Slovenia
Belgium	Denmark	Honduras	Nicaragua	Spain
Brazil	El Salvador	Ireland	Panama	Sweden
Canada	Finland	Italy	Peru	Switzerland
Colombia	France	Luxembourg	Poland	United Kingdom
Costa Rica	Germany	Malta	Portugal	Uruguay

Payment Method

Other

Draft

- Used mainly by specific industries due to industry practices and/or state regulations (e.g., insurance, auto dealer, energy)
- Often must be accepted by issuer before payment is made

Letter of Credit

- Used in international transactions by exporters of goods concerned about credit worthiness of buyer
- Document issued by bank that guarantees payment of customer's draft

Petty Cash

Used to cover small expenditures requiring cash payment

Solutions to Address Payments Fraud

Prevalence of Payments Fraud



Source: 2012 Association of Financial Professionals (AFP) Payments Fraud & Control Survey

Impact of Payments Fraud

Hard Dollar Costs

- Dollar value of fraudulent item(s)
- Legal fees
- Insufficient funds (NSF) fees
- New check stock or computer equipment

Soft Dollar Costs

- Damage to company's reputation
- Lost productivity due to hours spent researching fraud and resolving issues, making restitutions, filing forms
- Lower employee morale and other emotional impacts
- Difficulty correcting negative credit reports
- Unexpected secondary effects higher interest rates, credit issues, etc.

Solutions to Address Check Fraud

Check Positive Pay

Positive pay services match issue files to checks presented for payment and notify issuing company of exceptions

Bank compares company's electronic copy of check register with checks presented for payment and report all exceptions.

Should an item presented not match the issue data, the bank will report the exception to you by a pre-defined time. At this point, you will instruct the bank to pay or return the item.

The bank processes the item per your instructions. Some banks have a default decision, if they do not hear back from you by a predefined time

Solutions to Address ACH Fraud

ACH

ACH Authorization services allow you to block or filter ACH activity

Determine the type of service appropriate for your company and choose the transaction types (debits or credits) and/or originators to be allowed/rejected.

As ACH transactions are presented for payment to/from your account, we verify that the transaction is authorized. If it is not, the ACH item is automatically returned.

Solutions to Address Card Fraud



Solutions to Address Payments Fraud

Implement Trusteer Rapport software

- Protects the "session" between you and your bank
- Detects malwares/trojans missed by most virus protection software
- Works by examining APIs to see if any other process is trying to intercept sensitive data and blocking those that do
- Provides peace-of-mind at a low cost (free from many banks)

Other tools for mitigating payment fraud

- Applications that facilitate segregation of duties through entitlements
- Multi-factor Authentication through One-Time Passcodes
- Employee education

Internal Fraud Awareness Lifestyle changes: expensive cars, jewelry, c lothes Significant Missing personal debt documents and credit problems Service Refusal to take contracts result in no vacation or product sick leave delivery Red Flags Lack of Any financial segregation of transaction duties in the that doesn't vulnerable make sense area Unexpected **Discrepancies** overdrafts or between bank declines in deposits and cash balances posting Decentralization without adequate monitoring

If You Are a Victim of Payment Fraud

Take immediate steps

- Contact your bank(s), so that they can take actions to contain the incident
- Cease all activity from computer systems that may be compromised
- File a police report and provide the facts and circumstances surrounding the loss

When to Consider Payment Outsourcing

- Research solutions that include a "vendor enrollment" option to electronic payments
- Know your hard and soft dollar costs before making a decision

If all of your payments today are made by check

If you are under pressure to cut costs

 Review solutions that offer card payments as there are usually no transaction fees assessed to purchaser Determine if revenue share benefits by moving to card payments will help offset the implementation costs

If you are considering an invoice automation system

Best Practices

Educate Vendors **Approvers Determine** Take Document available discounts from **Discounts** discounts POs **Optimize Evaluate** Review check run payment Procedures methods frequency

Session Leader

Alex Keene, BBVA Compass, Group Product Manager

Manages the marketing, profitability and development aspects of the following Accounts Payables products:

- Account Reconciliation
- Controlled Disbursement
- Drafts
- Integrated Payables
- Payment Fraud Prevention including Positive Pay
- File Transmissions

17 years of banking experience on treasury management and accounts payables products.

Education

- BA in economics from Southwestern University
- Masters in project management from George Washington University
- Certified Project Management Professional (PMP)

Session Leader

Jim Jezowski, BBVA Compass, Product Sales Specialist

Manages the sales process for Commercial Card Services in Western Region

- Commercial Card Services
- Purchasing Card
- Single Use Accounts
- T&E Cards
- Integrated Payables
- Buyer Initiated Payments

10 years of banking experience in Commercial Card Services

Education

- BA from Chapman University
- MBA from Chapman University
- Member; National Association of Purchasing Card Professionals (NAPCP)



Questions