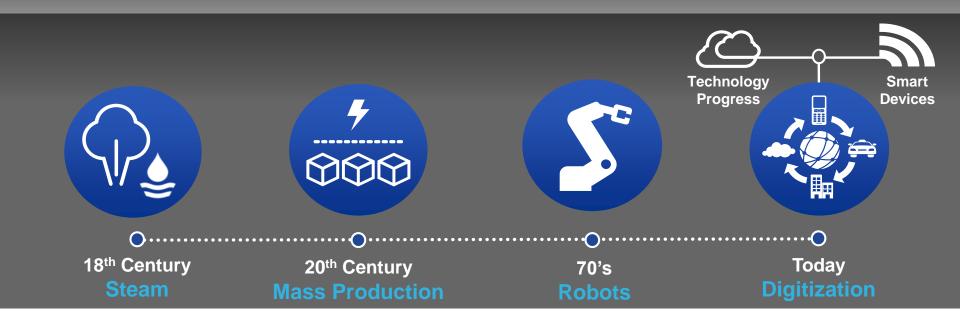


Digital Transformation

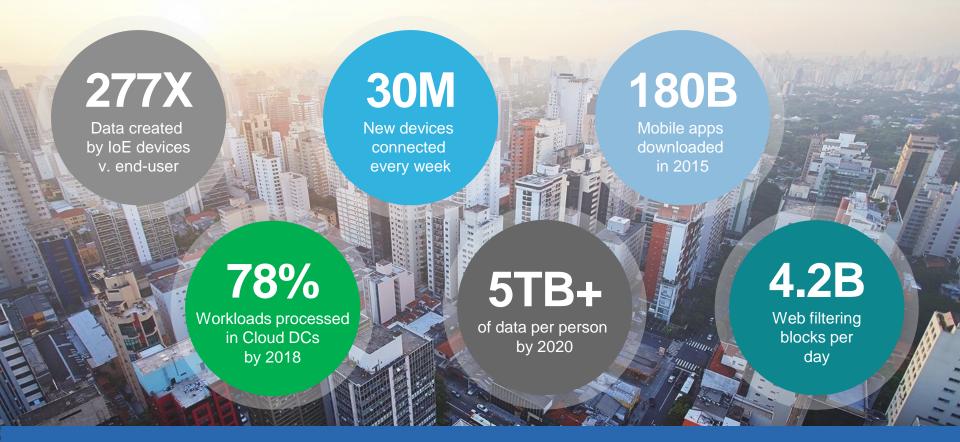
Nikos Botinis

Regional Sales Manager

The New Industrial Revolution







...signs of a Digital World



Digital Disruption & Transformation is...

....."The application of Information Technology (IT) to implement innovative business models, improved customer experience and/or operational improvements that have the potential to disrupt entire industry sectors."









The 'Digital Business' Is Powered by IoE

The "Digital Business" Defined

"Digital business is the creation of new business designs that not only connect people and business, but also connect people and business with things to drive revenue and efficiency.

"Digital business helps to eliminate barriers that now exist among industry segments while creating new value chains and opportunities that traditional businesses cannot offer."

— **Gartner**, 2015

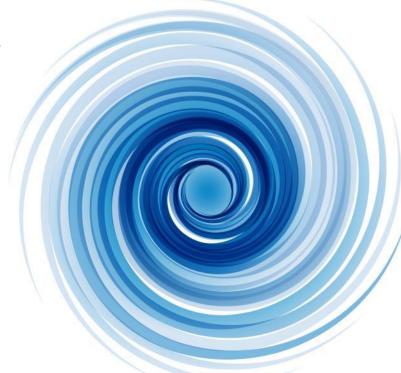


Digital Disruption Resembles a Vortex: A Relentless, Chaotic Force Pulling Industries Toward a Digital Center

A vortex pulls everything toward the center

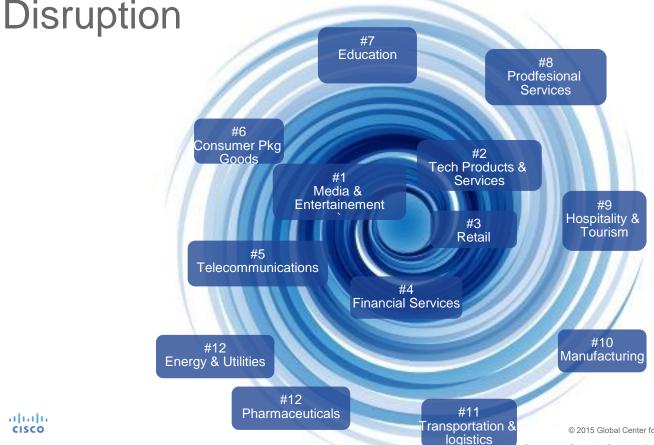
 Chaotic: objects drawn to the center with exponentially increasing velocity

- Objects may break apart and recombine
- The center is the "new digital normal," and its constant change can be a threat or an opportunity





In the Digital Vortex, Technology, Media, and Retail Industries Are Most Vulnerable to



Across Industries



Who get's it .. And who don't (source HBR, OECD)

Figure 2. A widening labour productivity gap between global frontier firms and other firms

Labour productivity: value added per worker (2001-2013)

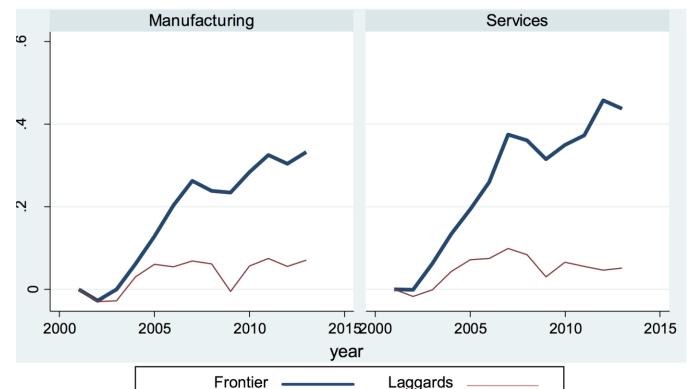


FIGURE 1: FOUR DRIVERS OF DIGITAL EVOLUTION



SUPPLY CONDITIONS

Access Infrastructure

Communications sophistication and coverage; security

Transaction Infrastructure

Access to financial institutions; electronic payment options

Fulfillment Infrastructure

Quality of transportation infrastructure; logistics performance



DEMAND CONDITIONS

Consumer Capacity to Engage

Consumer ability and willingness to spend; gender digital divide

Digital Payment Uptake

Degree of financial inclusion and use of digital money

Digital Uptake

Device prevalence and density; technology, internet, and mobile connection uptake; digital consumption



INSTITUTIONAL ENVIRONMENT

Institutions and the Business Environment

The legal environment including efficiency in settling disputes, IP and investor protections; and Bureaucracy

Institutions and the Digital Ecosystem

Government uptake and use of ICT and digital technology; telecom competition

Institutional Effectiveness and Trust

Transparency; rule of law; regulatory quality



INNOVATION AND CHANGE

Inputs

Financing options and opportunity; start-up capacity; ability to attract and retain talent

Process

Sophistication of business practices; R&D

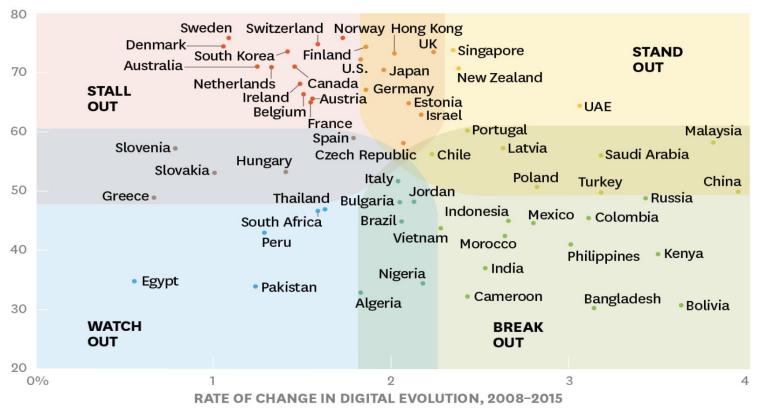
Output

Depth of mobile engagement; reach of innovation; use of social networks and digital entertainment

Plotting the Digital Evolution Index, 2017

Where the digital economy is moving the fastest, and where it's in trouble.

HOW COUNTRIES SCORED ACROSS FOUR DRIVERS ON THE DIGITAL EVOLUTION INDEX (OUT OF 100)



cisco





| Wo | orld |) | | Exports | Investment | Tourism | Talent | Prominence | |
|----|------|----------|--------------------------|---------|------------|---------|--------|------------|--|
| 1 | +7 | | United Kingdom | 6 | 6 | 4 | 3 | 1 | |
| 2 | -1 | | United States of America | 1 | 3 | 15 | 2 | 6 | |
| 3 | -1 | • | Japan | 3 | 4 | 5 | 6 | 5 | |
| 4 | 0 | | Germany | 5 | 5 | 7 | 5 | 3 | |
| 5 | 0 | * | Canada | 9 | 7 | 14 | 1 | 4 | |
| 6 | -3 | ** | Australia | 13 | 8 | 8 | 4 | 2 | |
| 7 | +2 | 基 | Spain | 10 | 11 | 1 | 7 | 8 | |
| 8 | -1 | | France | 12 | 9 | 3 | 10 | 7 | |
| 9 | -3 | * | China | 2 | 1 | 12 | 12 | 24 | |
| 10 | +2 | | Italy | 8 | 15 | 2 | 11 | 10 | |

As explained in the methodology section, these results are determined by the total amount of searches performed by all worldwide citizens towards any given Country internationally. Here you can find which Countries are most searched for on a global level and by Continent.

Explore more results in the links below and measure the reputation of Countries. You can also download the Executive summary here.

Related content

Results by Dimension

Country Index details

Awards

Digital Country Index_{'17}





| Europe • | Exports | Investment | Tourism | Talent | Prominence |
|----------------------|---------|------------|---------|--------|------------|
| Luiope | | | | | |
| 1 United Kingdom | 2 | 2 | 4 | 1 | 1 |
| 2 Germany | 1 | 1 | 5 | 2 | 2 |
| 3 Spain | 4 | 4 | 1 | 3 | 4 |
| 4 France | 5 | 3 | 3 | 4 | 3 |
| 5 Italy | 3 | 5 | 2 | 5 | 5 |
| 6 Switzerland | 7 | 7 | 13 | 8 | 7 |
| 7 reland | 14 | 9 | 8 | 6 | 8 |
| 8 C Turkey | 8 | 8 | 6 | 19 | 20 |
| 9 Russian Federation | 6 | 6 | 19 | 12 | 19 |
| 10 Portugal | 11 | 12 | 9 | 11 | 11 |
| 11 Sweden | 12 | 11 | 18 | 10 | 6 |
| 12 Greece | 15 | 10 | 7 | 22 | 16 |

As explained in the methodology section, these results are determined by the total amount of searches performed by all worldwide citizens towards any given Country internationally. Here you can find which Countries are most searched for on a global level and by Continent.

Explore more results in the links below and measure the reputation of Countries. You can also download the Executive summary here.

Related content

Results by Dimension

Country Index details

Awards

Digital Country Index 117

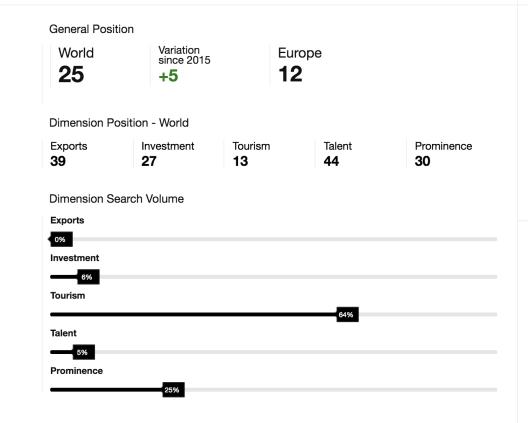






f @ y G. in





After selecting a Country, hover over each Dimension to see what global citizens are searching for most in any given Country. This is an overview covering everything for the "brandtag family" level.

For a more in-depth analysis, please request a trial of the Digital Demand - D2© software.

Request a FREE trial

Related content

Country Index results

Results by Dimension

Digital Demand - D2©

The

Digital Country Index'17

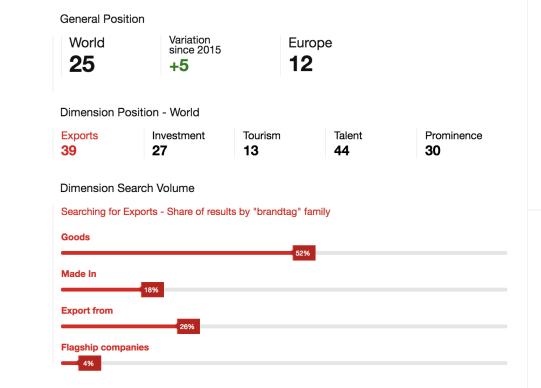












After selecting a Country, hover over each Dimension to see what global citizens are searching for most in any given Country. This is an overview covering everything for the "brandtag family" level.

For a more in-depth analysis, please request a trial of the Digital Demand - D2© software.

Request a FREE trial

Related content

Country Index results

Results by Dimension

Digital Demand - D2©

The New Digital Business/City/Country



Transform Processes and Business Models

Leads To:

Innovation
Faster Time to Market



Empower Workforce Efficiency and Innovation

Leads To:

Increased Productivity
Better Retention



Personalize Customer / Citizen Experience

Leads To:

Increased Loyalty
Greater Insight



Barriers to Digital Business

com·plex·i·ty

kəmˈpleksədē/ The quality or state of not being simple



Simple: Reduce Complexity To Lower Costs



Unify

Converge and optimize discrete IT domains (network, security, storage, compute) to manage as a "pool" of physical/virtual, mobile/fixed, on- and off-premise resources



2 Create Programmability

Enable open and programmable infrastructure, ready to respond intelligently to application requirements; accelerate provisioning of needed resources



3 Automate

Use abstraction and programmability of resources across domains to automate and orchestrate manual, error-prone, and labor-intensive IT tasks and workflows and to drive down costs



Smart: Capitalize on Intelligence for More Agile Operations



Drive Policy

Create centralized policy and management to streamline infrastructure changes, reduce errors, and drive repeatability



2 Tap Intelligence

Use infrastructure analytics to optimize operations end to end so the infrastructure can respond intelligently and automatically to changing application and security demands



3 Harness
Data in Motion

Push compute and analytics capabilities to the network "edge"; correlate data in real time to respond to fast-moving changes



Secure: Defend Against Attacks Dynamically



1 Expand Security Perimeter

Protect against advanced malware and threats across all infrastructure and the entire security continuum; detect and quarantine cyberattacks



2 Improve Visibility

Through analytics, increase visibility around threats, users, behavior, and infrastructure



3 Respond Faster

Use identity- and context-based information and behavior to improve security response







Most Firms Will Attempt Digital Transformation, But Most Will Fail

By 2020...

75% of businesses

will be digital or have

digital business

transformations underway

Only 30% of those will be successful,

in part from lack of specialized talent and technical expertise

- 78% have not
established the capability
to manage and transform
processes across different
parts of the organization







Cash-free Societies – Digital Cash

Human Free Branch - Virtual Teller ATMs

Blockchain for Transactions, **Contracts and Compliance**

Theme Based Investing

Universal Bank

Retail sales in Sweden are cashless *

Denmark eradicates cash *

Global GDP stored on

blockchain by 2027 **

\$6.57T

Theme based investments ***

* InfoWars ** World Economic Forum 2015 *** CIO Outlook



Reimagine Digital Manufacturing...



Consumer as Creators

Additive Manufacturing – From Prototypes to Production

Robotics in Logistics

Human Less Factories

3D printer market will grow at

103.1% CAGR

from 2015 to 2018 **

Case Study DAIMLER

Streamlining production at Daimler trucks



Challenge

- Deliver leading-edge vehicles, faster
- Improve efficiency and uptime
- Reduce production costs; drive productivity

Solution

Connected factory network and factory wireless—with extended teams of IT& OT working together

Results

- Improved efficiency with asset and part tracking
- Better mobile communication to improve workflows
- Predict and respond to production or supply chain issues faster

Case Study

Ontinental

Factory Wireless at Continental Tire

Factory Wireless enables mobility initiatives at Continental



Challenge

- Long Tire Assembly Search Times by Operators Increased Cycle Times, Decreased Labor Optimization, and Noncompliance with Production Schedules
- High Scrap Rate Associated with Lost Carriers

Solution

- Implement LBS Solution to Track All Carriers in Real-time Using T2 Tags and Cisco Unified Wi-Fi network
- Allow Material Handlers/Truckers and Managers to Search for Component by ID, Tread Number, Material Code (FIFO)

Results

- Continuous Real-time Visibility Across Entire Plant
- 20% Reduction of Breaker Component Tire Loss
- Increase in tire machine utilization ensuring increased production and overall equipment efficiency (OEE)