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iShares. by BlackRock

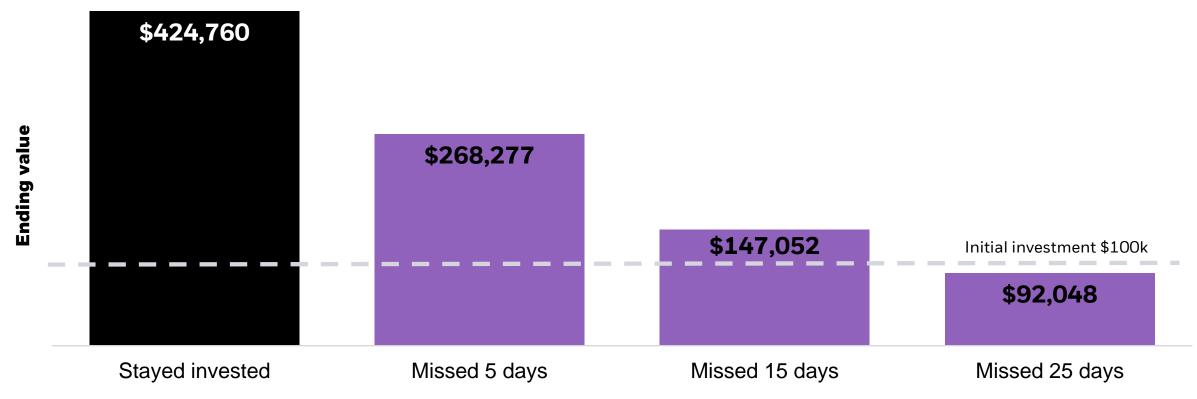
DIY INVESTOR TOOLKIT

Mutual funds and ETFs and stocks, oh my!

Time in the market vs. timing the market

Missing top-performing days can hurt your return

Hypothetical investment of \$100,000 in the S&P 500 Index over the last 20 years (2001-2020)



Source: Morningstar and BlackRock as of 12/31/2020. The S&P 500 Index is an unmanaged index that is generally considered representative of the US stock market. It is not possible to invest directly in an index. **Past performance does not guarantee or indicate future results.**

Agenda



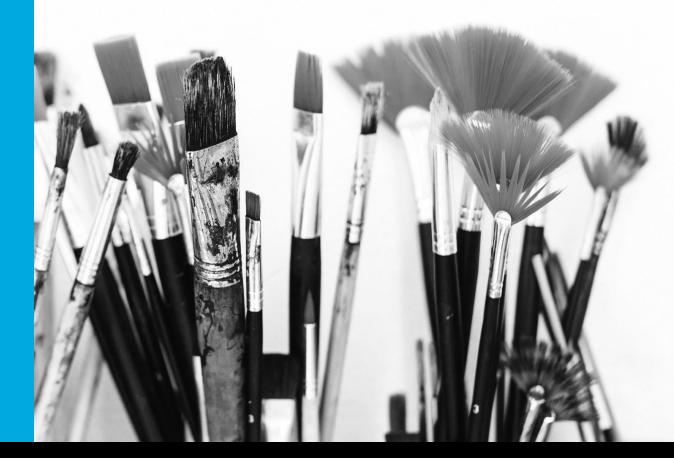


Selecting the right vehicle



Tax & trading considerations

TOOLS IN THE TOOLKIT



Examples of investing and savings

Higher risk & higher potential return Investment spectrum Lower risk & lower potential return

Stocks

Bonds

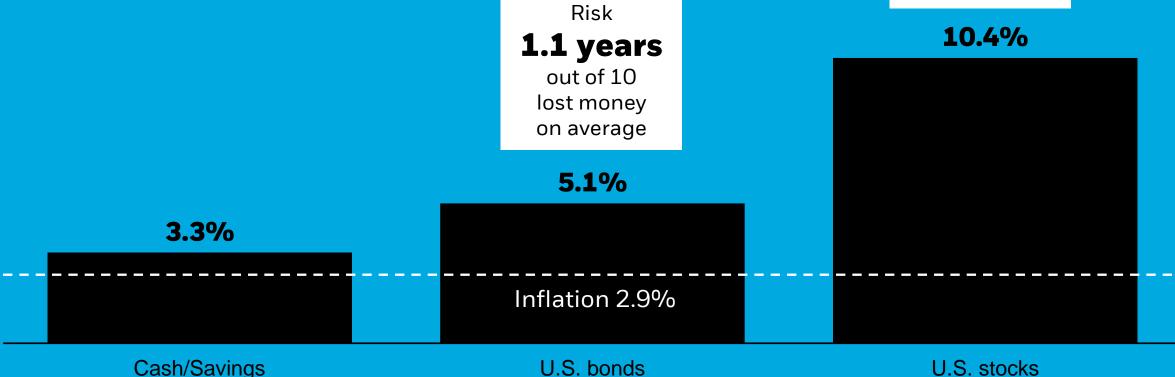
Cash
(Savings account, Bank CDs)

Source: BlackRock. For illustrative purposes only.



Average annual returns for various asset classes since 1926





Source: Morningstar, BlackRock. Stocks are represented by the S&P 500 index from 3/4/57 to 6/30/21 and the IA SBBI U.S. large stock index from 1/1/26 and 3/4/57. U.S. bonds are represented by the Bbg U.S. Agg Bond TR index from 1/3/89 to 6/30/21 and the IA SBBI U.S. Gov IT index from 1/1/26 to 1/3/89. Cash/Savings are represented by the IA SBBI US 30 Day TBill TR Index from 1/1/26 to 6/30/21. Past performance does not guarantee or indicate future results. Index performance is for illustrative purposes only. You cannot invest directly in an index.

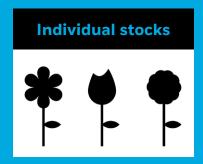
Balancing risk and reward

Diversifying across asset classes can balance potential growth and safety

	S&P 500 (% Returns)	10-Year U.S. Treasury Bond (% Returns)
Tech Sell-off (5/23/2000 to 10/9/2002)	-41.6	40.2
Global Financial Crisis (10/9/2007 to 3/9/2009)	-55.3	21.4
US Downgrade (4/29/2011 to 10/3/2011)	-18.6	15.4
Q4 2018 Sell-off (9/20/2018 to 12/24/2018)	-19.4	3.7
COVID-19 Sell-off (2/19/2020 to 3/23/2020)	-33.8	7.8

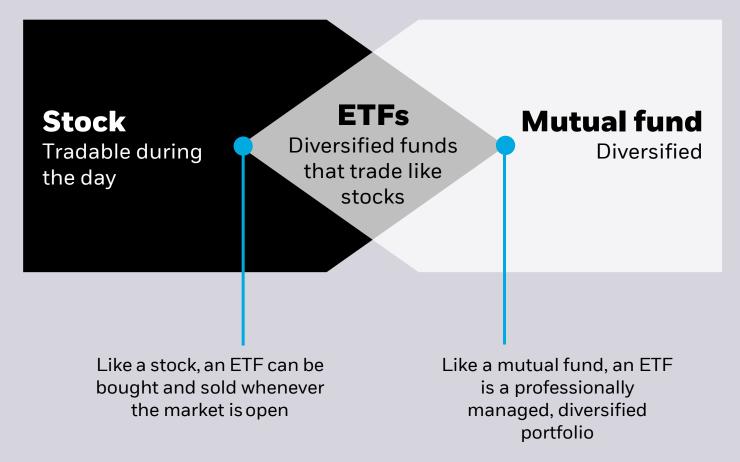
Source: Morningstar. Sell-Offs represent all drawdowns of at least 15% that the S&P 500 experienced over the last 20 years ending 3/31/2021. 10-Year U.S. Treasury Bond represented by US Treasuries T-Bill Constant Maturity Rate 10 Year Index. Index performance is for illustrative purposes only. Index performance does not reflect any management fees, transaction costs or expenses. Indexes are unmanaged and one cannot invest directly in an index. Past performance does not guarantee future results. Diversification may not protect against market risk or loss of principal.

Ways to gain access





ETFs (exchange traded funds) offer a diversified, low cost, and tax efficient way to invest



Transactions in shares of ETFs can result in brokerage commissions and will generate tax consequences. All regulated investment companies are obliged to distribute portfolio gains to shareholders. For more information on the differences between traditional mutual funds and ETFs, see the next slide.

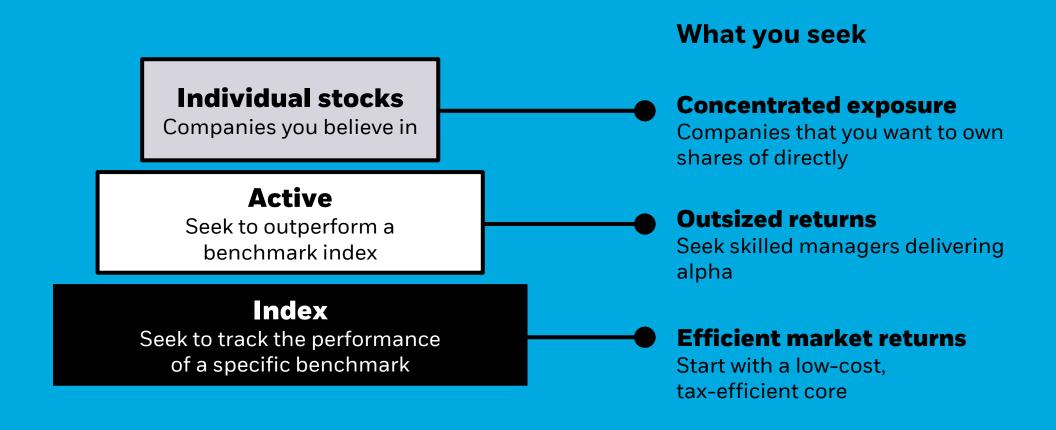
What are the key differences?

	Individual Stocks	ETFs	Mutual funds			
Management	N/A	Typically Passive (index funds)	Typically Active			
Performance goal	N/A	Typically to track a benchmark index	Typically to outperform a benchmark			
Concentration ¹	Concentrated risk, based on prospects of a single company	Diversified exposure to many securities	Diversified exposure to many securities			
Buying/selling shares 🕻	Can trade intraday on exchanges at current market price	Once per day via fund company at end-of-day NAV, less fees. Early redemption fees may apply.				
Minimum investment ²	N/A	N/A	Minimum investment requirement varies by fund			
Holdings transparency	You own the security you purchased	Typically Disclosed Daily	Typically Disclosed Quarterly			
Fees	Transaction / brokerage costs	Expense ratio + transaction / brokerage costs	Expense ratio + any sales loads / redemption fees			
Tax impact of buyers/sellers ³	Shareholders only impacted by their own action	Shareholders only impacted by their own action	Shareholders may be impacted by other shareholders' actions			

1 Different funds carry different amounts of risks and some funds may be more diversified than others. 2 Stocks and ETFs may be purchased in fractional shares on some platforms. 3 Due to fund structure, mutual fund holders may be subject to taxable capital gains distributions due to other investors' redemptions directly to the mutual fund. Taxable capital gain distributions can occur to ETF investors based on stocks trading within the fund as the ETF creates and redeems shares and rebalances its holdings. ETFs and stocks will also distribute taxable capital gains when an investor sells their own shares. Certain traditional mutual funds can also be tax efficient.

Different goals

What are your goals for the investment? What is their role?

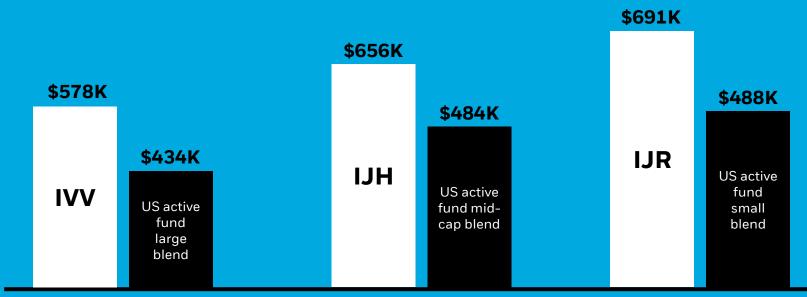


Indexing can be more than just average

IVV, IJH, and IJR have delivered strong performance over the last 20+ years and have outperformed the average actively managed fund in their Morningstar categories.

Hypothetical Growth of \$100,000 over 20+ years

(5/22/2000 to 6/30/2021)



Source: Morningstar as of 6/30/2021. Performance data represents past performance and does not guarantee future results. Investment return and principal value will fluctuate with market conditions and may be lower or higher when you sell your shares. Current performance may differ from the performance shown. For most recent month-end performance see www.iShares.com. For standardized performance, please see the end of the presentation. The chart above reflects a hypothetical \$100,000 investment and assumes reinvestment of dividends and capital gains. Fund expenses, including management fees and other expenses were deducted. The three active categories shown (US Active Fund Large Blend, US Active Fund Mid-Cap Blend, and US Active Fund Small Blend) are averages calculated by Morningstar that represent the equally weighted return for all actively managed funds in the respective Morningstar Category.

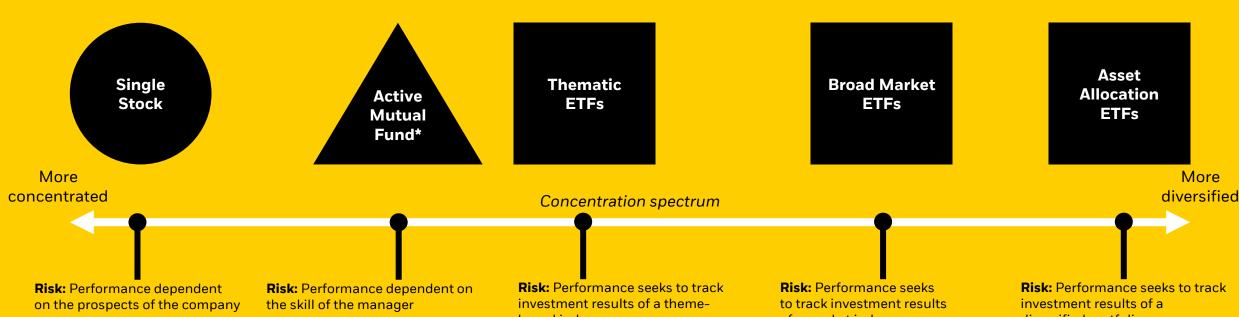
SELECTING THE RIGHT VEHICLE

For your objective



Concentration vs. diversification

What level of concentration risk are you seeking?



Example:

TSLA

1 holding

Example:

BGSAX – Invests primarily in equity securities selected for their rapid and sustainable growth potential from the development. advancement and use of science and/ortechnology.

122 holdings

based index

Example:

XT - Seeks to track index of developed and emerging market companies that create or use exponential technologies

192 holdings

of a market index

Example:

ITOT - Seeks to track the investment results of a broadbased index composed of U.S. equities

• 3,610 holdings

diversified portfolio

Example:

AOA - seeks to track the investment results of an index composed of a portfolio of ETFs intended to represent an aggressive target risk allocation strategy.

• 7 ETFs, ~20,524 holdings

Source: BlackRock as of 9/17/21. For illustrative purposes only. Holdings subject to change. Diversification may not protect against market risk or loss of principal. *Active mutual funds may also provide more diversified exposures.

What is your investment objective?



Common objectives we hear for stock picking:

Could an ETF or Mutual Fund add value?

I believe in the mission, business model, or some other X-factor of this company

Unlikely to add value

I believe in the growth potential for the sector or theme this company operates in

Worth considering

I like this stock because it pays a large dividend and has strong earnings

Worth considering

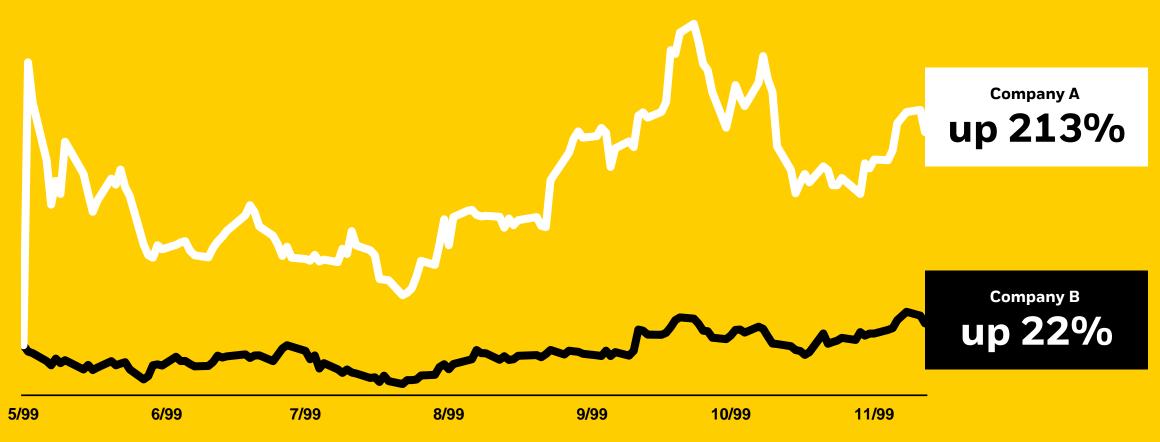
I'm looking to diversify my investments

Worth considering

For illustrative purposes only

Case Study: Difficulty of picking the winner

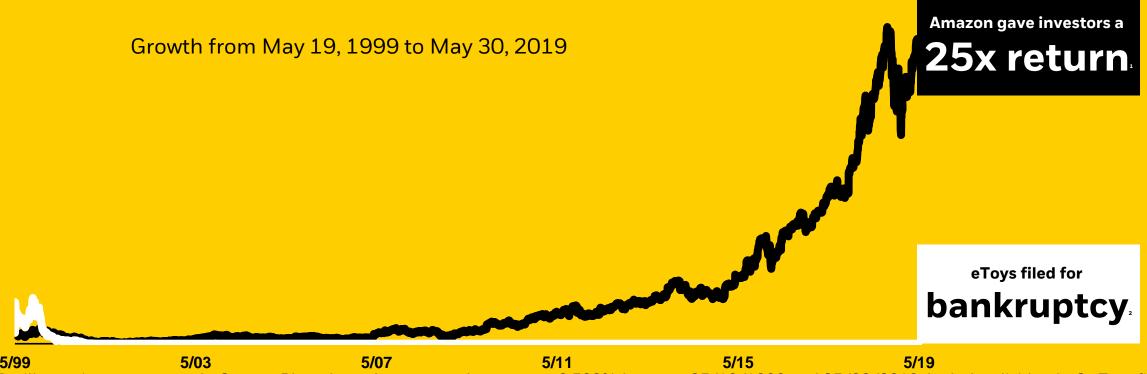
Spotting the trend: Two "pure-play" e-commerce names had very different charts in 1999



For illustrative purposes only. Source: Bloomberg, May – December 1999.

Case Study: Difficulty of picking the winner

Spotting the trend: They were even more different 20 years later

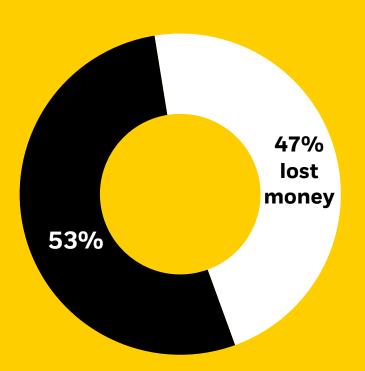


For illustrative purposes only. Source: Bloomberg. Amazon total return was 2,502% between 05/19/1999 and 05/30/2019. Includes dividends. **2** eToys filed for bankruptcy in February, 2001. References to specific companies are strictly for illustrative purposes only and should not be construed as investment advice or recommendations regarding those companies. For holdings information for the iShares funds, please visit www.iShares.com.

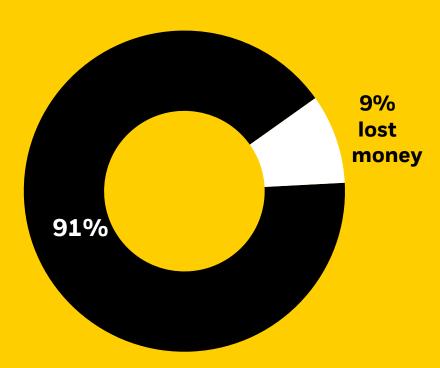
Diversification can help

The US stock market went up 21% last year, but many stocks lost money





U.S. Mutual Funds and ETFs



Alternate styles of access



• Expense Ratio: 0.03%

Thematic exposure
iShares Self-Driving EV
and Tech ETF

Expense Ratio: 0.47%

Source: Morningstar as of 12/31/2020. Mutual Funds and ETFs are the Morningstar US Equity Category, oldest share class only. Individual US Stocks include all securities in the S&P Total Market Index. Analysis does not include obsolete mutual funds, ETFs or stocks as defined by Morningstar. Performance is historical and does not guarantee or indicate future results.

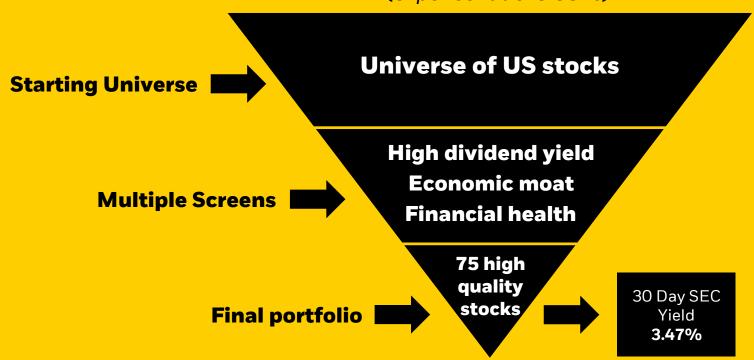
Filtering for specific characteristics

Some investors screen for stocks with attributes like high dividends and healthy balance sheets. Some ETFs seek to do this for you.

Example: seeking income with dividends

HDV: iShares Core High Dividend ETF

(expense ratio: 0.08%)



Did you know?

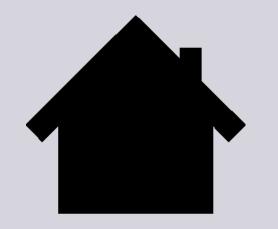
Dividends for HDV are paid on a quarterly basis to the investor

For illustrative purposes only. Source: BlackRock as of 8/31/2021. Dividends are not guaranteed and a company's future ability to pay dividends may be limited. Past performance does not guarantee future results. Investment return and principal value will fluctuate with market conditions and may be lower or higher when you sell your shares. Current performance may differ from the performance shown. For most recent month-end performance see www.iShares.com.For standardized performance, see the end of this presentation.

Building blocks of a diversified portfolio

For illustrative purposes only. The strategies discussed are strictly for illustrative and educational purposes and are not a recommendation, offer or solicitation to buy or sell any securities or to adopt any investment strategy. There is no guarantee that any strategies discussed will be effective.

*Net expense ratios shown for IUSB and AGG reflect contractual fee waivers in place until 2/29/24 and 6/30/26 respectively. Gross expense ratios is 0.07% for IUSB and 0.05% for AGG. All fees above are as of 6/30/21.

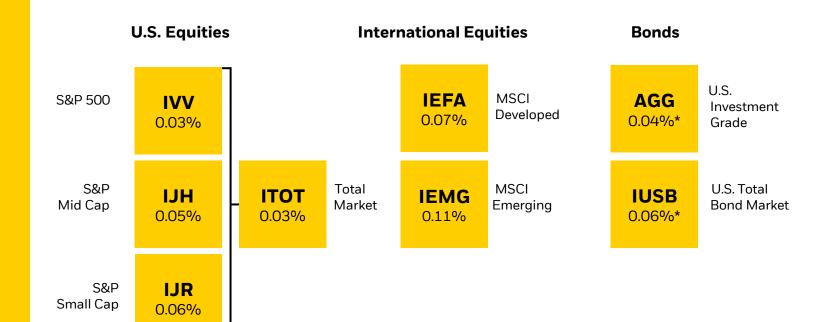


Portfolio foundation

iShares Core US Equity

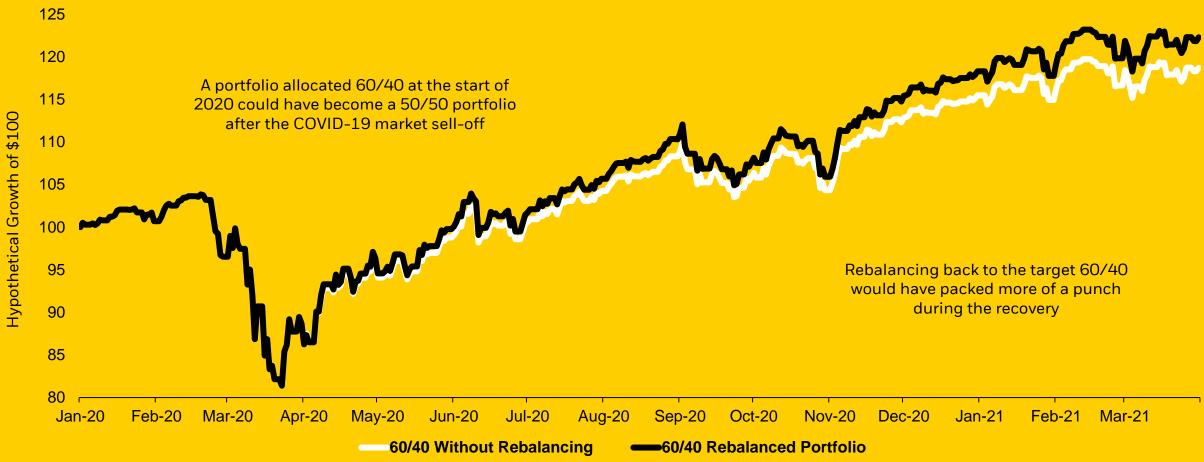
iShares Core International Equity iShares Core US Bond

iShares Core International Bond



Expense ratios are shown below the ticker symbols.

Rebalancing a portfolio

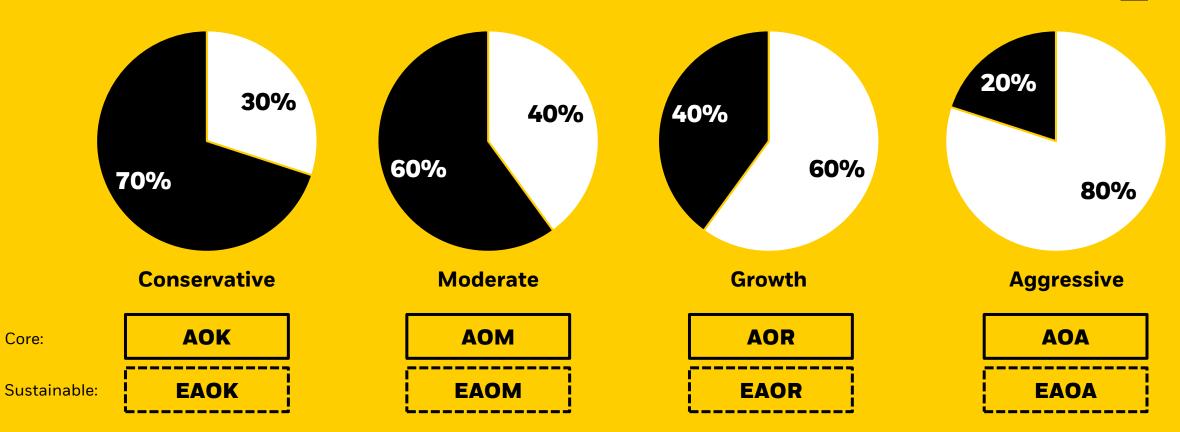


Source: Morningstar as of 3/31/2021, based to 100, using total return which assumes the reinvestment of dividends. Both portfolios start the year 60% invested in the S&P US Total Market Index and 40% invested in the Bloomberg US Aggregate Bond Index. The 60/40 portfolio rebalanced back to its target weights effective at the close of 3/31/2020. This information does not represent the actual current, past or future holdings or portfolio of any BlackRock client. Index performance is for illustrative purposes only. Index performance does not reflect any management fees, transaction costs or expenses. Indexes are unmanaged and one cannot invest directly in an index. Past performance does not guarantee future results.

Shortcut: All in one

Asset Allocation ETFs





Source: BlackRock, as of 6/30/21. Allocations shown for illustrative purposes only and are subject to change. The strategies discussed are strictly for illustrative and educational purposes and are not a recommendation, offer or solicitation to buy or sell any securities or to adopt any investment strategy. There is no guarantee that any strategies discussed will be effective.

TAX & TRADING CONSIDERATIONS



Initial considerations



How much?

What *size* of investment are you aiming to make?

Consider:

- ✓ Fund minimums
- ✓ Stock and ETF fractional shares



How often?

What timeframe are you planning for this investment?

Consider:

- ✓ Short-term trading fees
- ✓ Trading hours



Where?

What kind of account are you making this trade in?

Consider:

✓ Taxable vs. non-taxable accounts

For illustrative purposes only.

Where to invest?

Taxable brokerage account

- <u>Contributions</u>: contribute as much after-tax money as you want.
- Withdrawals & Tax: can withdraw whenever you want. Investments subject to both income and capital gains taxes.
- <u>Purpose</u>: general wealth building, and to meet goals before retirement.

Individual retirement account (IRA)

- Contributions: \$6,000 per year (\$7,000 if age 50+) subject to limits based on annual income.
- <u>Withdrawals & Tax</u>: mandatory at age 70. If before age 59.5, subject to extra 10% penalty. Withdrawals taxed on Traditional, not on Roth.
- <u>Purpose</u>: Long-term, retirement-focused savings due to tax advantaged growth potential.

Source: BlackRock, Internal Revenue Service as of 12/31/20.

Tax profiles differ by asset and fund type

Asset Location

When implementing an asset allocation, investors may consider holding more tax efficient assets in taxable accounts

Retirement account (IRA, 401k, etc.)

Less tax efficient asset classes

Active Funds
Individual Bonds
Individual Stocks
ETFs

Did you know?

51% of active mutual funds paid capital gains distributions over the last 10 years vs. only 7.4% of ETFs¹

Taxable account

More tax efficient asset classes

Source: Morningstar as of 6/30/2021. 1 Source: Morningstar as of 12/31/2020. Average number of mutual funds that paid a capital gain distribution each year over 10 years compared to exchange traded fund. Universe includes all U.S. open ended mutual funds, oldest share class used. Universe includes all funds incepted before 10/31 in each year and excludes funds that closed before 10/31 in each year. All ETFs are index and active, oldest share class only. Past distributions are not indicative of future distributions.

In summary

TOOLS TO DIY

Individual Securities

ETFs

Mutual Funds

GETTING STARTED

What vehicle meets your goals for the investment?

Where and how are you investing?



Important notes: Standardized performance for the iShares funds as of 9/30/21

Fund Name	Fund Inception Date	Gross Expense Ratio		Contractual Fee Waiver Expiration (If Applicable)	NAV	Returns Mkt Price	5-Year NAV	Returns Mkt Price		r Returns Mkt Price		nception Mkt Price
iShares Core S&P 500 ETF	5/15/2000	0.03%	1.24%		29.96%	30.06%	16.86%	16.86%	16.58%	16.57%	7.21%	7.20%
iShares Core S&P Mid-Cap ETF	5/22/2000	0.05%	1.07%		43.59%	43.66%	12.90%	12.90%	14.63%	14.63%	9.91%	9.91%
iShares Core S&P Small-Cap ETF	5/22/2000	0.06%	1.00%		57.51%	57.35%	13.54%	13.54%	15.66%	15.66%	10.58%	10.58%
iShares Core High Dividend ETF	3/29/2011	0.08%	3.47%		21.35%	21.41%	6.83%	6.84%	10.42%	10.42%	9.91%	9.91%

^{*}SEC Yield is as of 08/31/21. All Other Data as of 9/30/21

The performance quoted represents past performance of specific funds and does not guarantee future results for such funds. Investment return and principal value of an investment will fluctuate so that an investor's shares, when sold or redeemed, may be worth more or less than the original cost. Current performance may be lower or higher than the performance quoted. Performance data current to the most recent month end may be obtained by visiting www.iShares.com or www.iShares.com or

Shares of ETFs are bought and sold at market price (not NAV) and are not individually redeemed from the fund. Any applicable brokerage commissions will reduce returns. Beginning August 10, 2020, market price returns for BlackRock and iShares ETFs are calculated using the closing price and account for distributions from the fund. Prior to August 10, 2020, market price returns for BlackRock and iShares ETFs were calculated using the midpoint price and accounted for distributions from the fund. The midpoint is the average of the bid/ask prices at 4:00 PM ET (when NAV is normally determined for most ETFs). The returns shown do not represent the returns you would receive if you traded shares at other times.

Important notes

Carefully consider the Funds' investment objectives, risk factors, and charges and expenses before investing. This and other information can be found in the Funds' prospectuses or, if available, the summary prospectuses which may be obtained by visiting www.iShares.com or www.blackrock.com. Read the prospectus carefully before investing.

Investing involves risk, including possible loss of principal.

Fixed income risks include interest-rate and credit risk. Typically, when interest rates rise, there is a corresponding decline in bond values. Credit risk refers to the possibility that the bond issuer will not be able to make principal and interest payments. Non-investment-grade debt securities (high-yield/junk bonds) may be subject to greater market fluctuations, risk of default or loss of income and principal than higher-rated securities. There is no guarantee that dividends will be paid.

International investing involves risks, including risks related to foreign currency, limited liquidity, less government regulation and the possibility of substantial volatility due to adverse political, economic or other developments. These risks often are heightened for investments in emerging/developing markets, in concentrations of single countries or smaller capital markets. Funds that concentrate investments in specific industries, sectors, markets or asset classes may underperform or be more volatile than other industries, sectors, markets or asset classes and the general securities market.

A fund's environmental, social and governance ("ESG") investment strategy limits the types and number of investment opportunities available to the fund and, as a result, the fund may underperform other funds that do not have an ESG focus. A fund's ESG investment strategy may result in the fund investing in securities or industry sectors that underperform the market as a whole or underperform other funds screened for ESG standards. In addition, companies selected by the index provider may not exhibit positive or favorable ESG characteristics.

Investment in a fund of funds is subject to the risks and expenses of the underlying funds.

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Important notes continued

Investment comparisons are for illustrative purposes only. To better understand the similarities and differences between investments, including investment objectives, risks, fees and expenses, it is important to read the products' prospectuses.

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