



DoD Organizational Structure

Prepared by: Directorate for
Organizational Policy and
Decision Support,
OP&DS/OCMO/OSD

Department of Defense

Secretary of Defense

Office of the Inspector General
of the Department of Defense

*The overall organization of DoD is
established in law in 10 U.S.C. §111
and in DoD Policy in DoDD 5100.01.*

Office of the Secretary of Defense

Deputy Secretary of
Defense, Under
Secretaries of
Defense, Assistant
Secretaries of
Defense, and other
specified officials

Slides
2 & 3

Department of the Army

Secretary of the Army

Office of the
Secretary of the
Army

The
Army Staff

The
Army

Department of the Navy

Secretary of the Navy

Office of the
Chief of Naval
Operations

Office of the
Secretary of the
Navy

Head-
quarters
Marine
Corps

The
Navy

Slide
5 & 6

The
Marine
Corps

Department of the Air Force

Secretary of the Air Force

Office of the
Secretary of the
Air Force

The
Air Staff

The
Air Force

Joint Chiefs of Staff

Chairman of the
Joint Chiefs of Staff

The
Joint Chiefs

The
Joint Staff

Slide
4

Defense Agencies (19)

Defense Advanced Research Projects Agency
Defense Commissary Agency
Defense Contract Audit Agency
Defense Contract Management Agency *
Defense Finance and Accounting Service
Defense Health Agency *
Defense Information Systems Agency *
Defense Intelligence Agency *
Defense Legal Services Agency
Defense Logistics Agency *
Defense POW/MIA Accounting Agency
Defense Security Cooperation Agency
Defense Security Service
Defense Threat Reduction Agency *
Missile Defense Agency
National Geospatial-Intelligence Agency *
National Reconnaissance Office
National Security Agency/Central Security Service *
Pentagon Force Protection Agency

DoD Field Activities (8)

Defense Media Activity
Defense Technical Information Center
Defense Technology Security Administration
DoD Education Activity
DoD Human Resources Activity
DoD Test Resource Management Center
Office of Economic Adjustment
Washington Headquarters Services

Slides
7, 8, & 9

* Defense Agency identified as a Combat Support
Agency (CSA) pursuant to 10 U.S.C. §193

Combatant Commands (9**)

U.S. Africa Command
U.S. Central Command
U.S. European Command
U.S. Northern Command
U.S. Pacific Command
U.S. Southern Command
U.S. Special Operations Command
U.S. Strategic Command
U.S. Transportation Command
**U.S. Cyber Command – IOC 2017

** Elevation of U.S. Cyber Command to a Combatant
Command will occur upon the confirmation and
appointment of the first commander

Senior Leader

DoD Component

Military Service



James Mattis
Secretary of Defense*
SD



Patrick Shanahan
Deputy Secretary of Defense
DSD

OSD Senior Leadership

* Pursuant to section 131 of title 10, U.S.C., the composition of the Office of the Secretary of Defense (OSD) does not include the Secretary of Defense. The Secretary of Defense is depicted as part of OSD for this graphic.

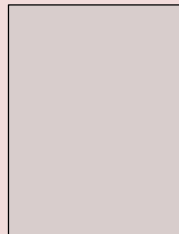
USD – Under Secretary of Defense
ASD – Assistant Secretary of Defense
ATSD – Assistant to the Secretary of Defense



John Gibson
Chief Management Officer
CMO DoD



Michael Griffin
Under Secretary
USD(R&E)

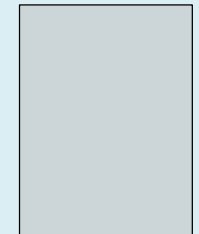


Vacant
Deputy USD
DUSD(R&E)

Research and Engineering



Ellen Lord
Under Secretary
USD(A&S)

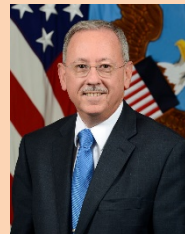


Vacant
Deputy USD
DUSD(A&S)

Acquisition and Sustainment



John Rood
Under Secretary
USD(P)



David Trachtenberg
Deputy USD
DUSD(P)

Policy



David Norquist
Under Secretary
USD(C)



Elaine McCusker
Deputy USD
DUSD(C)

Comptroller/Chief Financial Officer



Robert Wilkie
Under Secretary
USD(P&R)



Vacant
Deputy USD
DUSD(P&R)

Personnel and Readiness



Joseph Kernan
Under Secretary
USD(I)



Kari Bingen
Deputy USD
DUSD(I)

Intelligence



William Castle
General Counsel
GC DoD
(Acting)



Robert Behler
Director of Operational Test & Evaluation
DOT&E



Glenn Fine
Inspector General
IG DoD
(Acting)



Robert Daigle
Director of Cost Assessment & Program Evaluation
DCAPE



Robert Hood
ASD
Legislative Affairs
ASD(LA)



Dana White
ATSD
Public Affairs
ATSD(PA)



Essye Miller
Chief Information Officer
CIO DoD
(Acting)



Jim Baker
Director of Net Assessment
DNA

Assistant Secretaries of Defense (ASDs)

With the statutory reduction of ASDs from 14 to 13 (effective December 12, 2017), one of the 11 non-designated ASDs must be eliminated. The Secretary has not made the determination yet.

Principal Staff Assistant



Robert Hood
ASD

Legislative Affairs
ASD(LA)*
(REQUIRED FUNCTION)

Research & Engineering (OUSD(R&E))



Mary Miller
ASD

Research & Engineering
ASD(R&E)
(Acting)



Pending
ASD

(Approved per DSD guidance on January 31, 2018**)

Acquisition & Sustainment (OUSD(A&S))



Kevin Fahey
ASD
Acquisition
ASD(A)



Lucian Niemeyer
ASD
Energy, Installations, & Environment
ASD(EIE)***



Robert McMahon
ASD
Logistics & Materiel Readiness
ASD(L&MR)***



Guy Roberts
ASD
Nuclear, Chemical, & Biological Defense Programs
ASD(NCB)*
(REQUIRED FUNCTION)

Anticipated merge

Policy (OUSD(P))



Randall Schriver
ASD

Asian & Pacific Security Affairs
ASD(APSA)



Kenneth Rapuano
ASD

Homeland Defense & Global Security
ASD(HD&GS)



Robert Karem
ASD

International Security Affairs
ASD(ISA)



Owen West
ASD

Special Operations & Low Intensity Conflict
ASD(SO/LIC)*
(REQUIRED FUNCTION)



Thomas Harvey
ASD

Strategy, Plans & Capabilities
ASD(SPC)
(Acting)

Personnel & Readiness (OUSD(P&R))



Thomas McCaffery
ASD

Health Affairs
ASD(HA)
(Acting)



Stephanie Barna
ASD

Manpower & Reserve Affairs
ASD(M&RA)
(Acting)



Veronica Daigle
ASD

Readiness
ASD(R)
(Acting)

* The designated (i.e., "required") ASDs are: ASD(LA), ASD(NCB), and ASD(SO/LIC).

** The Office of the USD(R&E) was approved for two ASDs.

*** It is anticipated that the ASD(EI&E) and ASD(L&MR) will merge to become the ASD for Sustainment.

JCS, CCDRs, and Joint Staff Directors



Gen Joseph

Dunford

Chairman of the
Joint Chiefs of Staff
CJCS



Gen Paul

Selva

Vice Chairman of the
Joint Chiefs of Staff
VCJCS



GEN Mark

Milley

Chief of Staff
of the Army
CSA



ADM John

Richardson

Chief of Naval
Operations
CNO



Gen Robert

Neller

Commandant
of the Marine Corps
CMC



Gen David

Goldfein

Chief of Staff
of the Air Force
CSAF



Gen Joseph

Lengyel

Chief, National
Guard Bureau
CNGB



Gen Thomas
Waldhauser

Commander
USAFRICOM
(Africa)



GEN Joseph
Votel

Commander
USCENTCOM
(Central Asia)



GEN Curtis
Scaparrotti

Commander
USEUCOM
(Europe)



Gen Lori
Robinson

Commander
USNORTHCOM
(North America)



ADM Harry
Harris

Commander
USPACOM
(Pacific)



ADM Kurt
Tidd

Commander
USSOUTHCOM
(South America)



GEN Raymond
Thomas

Commander
USSOCOM
(Special Operations)



Gen John
Hyten

Commander
USSTRATCOM
(Strategic)



Gen Darren
McDew

Commander
USTRANSCOM
(Transportation)



ADM Michael
Rogers

Commander
USCYBERCOM
(Cyber)
IOC Nov 2017



LtGen Kenneth
McKenzie

Director
Joint Staff
(DJS)



RADM Michael
Dumont

Director
of Management
(DoM)



Brig Gen Kyle
Kremer

Director
Manpower &
Personnel (J1)



MajGen Michael
Groen

Director
Intelligence (J2)



Lt Gen John
Dolan

Director
Operations (J3)



LTG Stephen
Lyons

Director
Logistics (J4)



LTG Richard
Clarke

Director
Strategic Plans
& Policy (J5)



VADM Marshall
Lytle

Director
C4/Cyber (J6)



VADM Kevin
Scott

Director
Joint Force
Development (J7)



LTG Anthony
Ilerardi

Director
Force Structure,
Resources, &
Assessment (J8)

Military Departments Senior Leadership



Mark Esper
Secretary
of the Army



GEN Mark Milley
Chief of Staff
of the Army (CSA)



Ryan McCarthy
Under Secretary
of the Army



GEN James McConville
Vice Chief of Staff
of the Army (VCSA)



Richard Spencer
Secretary
of the Navy



ADM John Richardson
Chief of Naval
Operations (CNO)



Gen Robert Neller
Commandant
of the Marine Corps (CMC)



Thomas Modly
Under Secretary
of the Navy



ADM Bill Moran
Vice Chief of Naval
Operations (VCNO)



Gen Glenn Walters
Assistant Commandant
of the Marine Corps (ACMC)



Heather Wilson
Secretary
of the Air Force



Gen David Goldfein
Chief of Staff
of the Air Force (CSAF)



Matt Donovan
Under Secretary
of the Air Force



Gen Stephen Wilson
Vice Chief of Staff
of the Air Force (VCSAF)



Raymond Horoho
Assistant Secretary
Manpower &
Reserve Affairs
ASA(M&RA) (Acting)



Bruce Jette
Assistant Secretary
Acquisition, Technology,
& Logistics
ASA(ATL)



Michael Powers
Assistant Secretary
Financial Management
ASA(FM&C)
(Acting)



Robert Woods
Assistant Secretary
Manpower &
Reserve Affairs
ASN(M&RA) (Acting)



James Geurts
Assistant Secretary
Research, Development,
& Acquisition
ASN(RD&A)



Thomas Harker
Assistant Secretary
Financial Management
ASN(FM&C)



Shon Manasco
Assistant Secretary
Manpower &
Reserve Affairs
ASAF(M&RA)



William Roper
Assistant Secretary
Acquisition
ASAF(A)



John Roth
Assistant Secretary
Financial Management
ASAF(FM&C)



Jordan Gillis
Assistant Secretary
Installations, Energy,
& Environment
ASA(IE&E) (Acting)



Ryan Fisher
Assistant Secretary
Civil Works
ASA(CW)
(Acting)



James McPherson
General Counsel
GC (Army)



Phyllis Bayer
Assistant Secretary
Energy, Installations,
& Environment
ASN(EI&E)



Anne Brennan
General Counsel
GC (Navy) (Acting)



John Henderson
Assistant Secretary
Installations, Environment,
& Energy
ASAF(IE&E)



Thomas Ayers
General Counsel
GC (Air Force)

Service/Subordinate/International 4-star Commands

Army Commands



GEN Robert Abrams
CG, U.S. Army Forces Command
(FORSCOM)



GEN Stephen Townsend
CG, U.S. Army Training and
Doctrine Command (TRADOC)



GEN Gustave Perna
CG, U.S. Army Materiel Command
(AMC)



GEN Robert Brown
CG, U.S. Army Pacific
(USARPAC)

Navy Commands



ADM Phil Davidson
CDR, U.S. Fleet Forces Command
(USFLTFORCOM/CFCC)



ADM Scott Swift
CDR, U.S. Pacific Fleet
(USPACFLT/CPF)



ADM James Foggo
CDR, U.S. Naval Forces Europe
(NAVEUR)



ADM James Caldwell
Director, Naval Nuclear
Propulsion Program (NNPP)

Air Force Commands



Gen James Holmes
CDR, Air Combat Command
(ACC)



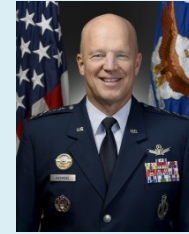
Gen Robin Rand
CDR, Air Force Global Strike
Command (AFGSC)



Gen Ellen Pawlikowski
CDR, Air Force Materiel
Command (AFMC)



Gen Terrence O'Shaughnessy
CDR, Pacific Air Forces
(PACAF)



Gen John Raymond
CDR, Air Force Space Command
(AFSPC)

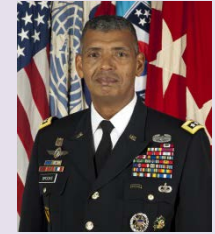


Gen Carlton Everhart
CDR, Air Mobility Command
(AMC)



Gen Tod Wolters
CDR, U.S. Air Forces in Europe
(USAFE)

Subordinate Unified Commands



GEN Vincent Brooks
CDR, U.S. Forces Korea
(USFK)

International Commands



GEN John Nicholson
CDR, U.S. Forces – Afghanistan
(USFOR-A)

Defense Agencies & DoD Field Activities

Defense Agencies



Steven Walker

Director
Defense Advanced
Research Projects Agency
DARPA



Robert Bianchi

Director
Defense Commissary
Agency
DeCA
(Interim)



Anita Bales

Director
Defense Contract
Audit Agency
DCAA



VADM David Lewis

Director
Defense Contract
Management Agency
DCMA



Teresa McKay

Director
Defense Finance &
Accounting Service
DFAS



VADM Raquel Bono

Director
Defense Health
Agency
DHA



VADM Nancy Norton

Director
Defense Information
Systems Agency
DISA



LTG Robert Ashley

Director
Defense Intelligence
Agency
DIA



William Castle

Director
Defense Legal
Services Agency
DLSA
(Acting)



LTG Darrell Williams

Director
Defense Logistics
Agency
DLA



Kelly McKeague

Director
Defense POW/MIA
Accounting Agency
DPAA



LTG Charles Hooper

Director
Defense Security
Cooperation Agency
DSCA



Dan Payne

Director
Defense Security
Service
DSS



Vayl Oxford

Director
Defense Threat
Reduction Agency
DTRA



Lt Gen Samuel Greaves

Director
Missile Defense
Agency
MDA



Robert Cardillo

Director
National Geospatial-
Intelligence Agency
NGA



Betty Sapp

Director
National
Reconnaissance Office
NRO



ADM Michael Rogers

Director
National Security Agency/
Central Security Service
NSA/CSS

DoD Field Activities



Ray Shepherd

Director
Defense Media
Activity
DMA



Christopher Thomas

Administrator
Defense Technical
Information Center
DTIC



Beth McCormick

Director
Defense Technology
Security Administration
DTSA



Thomas Brady

Director
DoD Education
Activity
DoDEA



William Booth

Director
DoD Human
Resources Activity
DoDHRA



J. Brian Hall

Director
DoD Test Resource
Management Center
TRMC
(Acting)



Patrick O'Brien

Director
Office of Economic
Adjustment
OEA



Barbara Westgate

Director
Washington
Headquarters Services
WHS



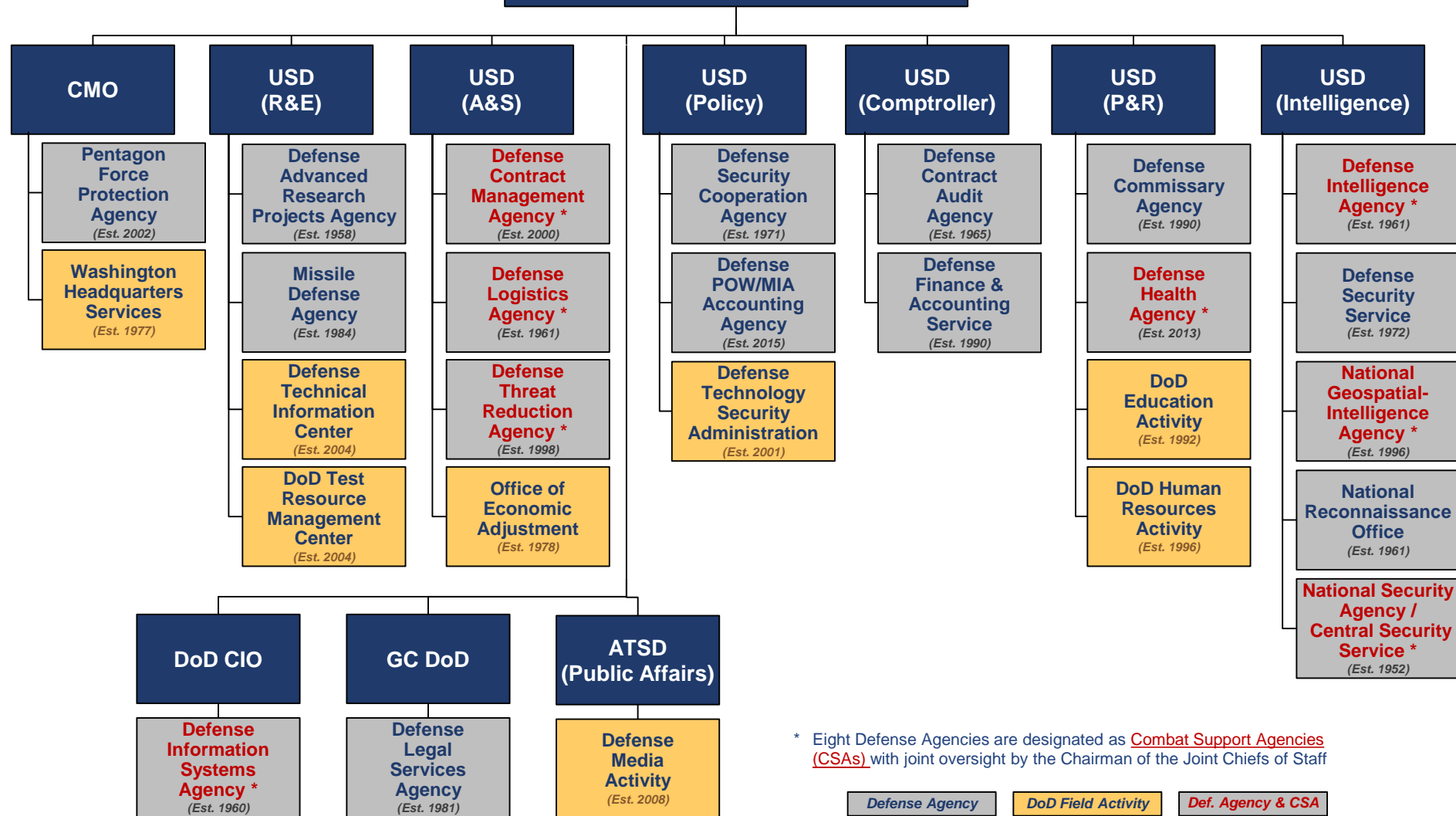
Jonathan Cofer

Director
Pentagon Force
Protection Agency
PFPA

OSD Oversight of Defense Agencies/DoD Field Activities

Defense Agencies *	19
DoD Field Activities	8
Total	27

Secretary of Defense
Deputy Secretary of Defense



* Eight Defense Agencies are designated as Combat Support Agencies (CSAs) with joint oversight by the Chairman of the Joint Chiefs of Staff

OSD Oversight of Defense Agencies/DoD Field Activities

USD(R&E)



Steven Walker
DARPA



Lt Gen Samuel Greaves
MDA

USD(A&S)



VADM David Lewis
DCMA



LTG Darrell Williams
DLA

USD(P)



LTG Charles Hooper
DSCA

USD(C)



Anita Bales
DCAA

USD(P&R)



Robert Bianchi
DeCA (Interim)



VADM Raquel Bono
DHA

USD(I)



LTG Robert Ashley
DIA



Christopher Thomas
DTIC



J. Brian Hall
TRMC (Acting)



Vayl Oxford
DTRA



Patrick O'Brien
OEA



Kelly McKeague
DPAA



Teresa McKay
DFAS



Thomas Brady
DoDEA



William Booth
DoDHRA



Dan Payne
DSS

CMO



Barbara Westgate
WHS



Jonathan Cofer
PFPA



Beth McCormick
DTSA

* Eight Defense Agencies are designated as Combat Support Agencies (CSAs) with joint oversight by the Chairman of the Joint Chiefs of Staff



Robert Cardillo
NGA

DoD CIO



VADM Nancy Norton
DISA

GC DoD



William Castle
DLSA (Acting)

ATSD(PA)



Ray Shepherd
DMA



Betty Sapp
NRO



ADM Michael Rogers
NSA/CSS