

# **DOE Challenge Home:** Leveraging Our Nation's Investment in High-Performance Home Innovations

#### **DOE Challenge Home**

#### Sam Rashkin

Building Technologies Office samuel.rashkin@ee.doe.gov/202-2897-1994 April 3, 2013



## **Problem Statement:**

The U.S. Housing industry is extremely slow to adopt **proven innovations** from DOE's Building America program that provide compelling **benefits to homeowners, builders, and our nation**.



## Advanced Technologies & Practices

- Building Science Solutions
- Energy Efficient Components
- Assured Health and Safety

## House-as-a-System Performance

- Whole-House Technical Solutions
- Whole-House Business Solutions

# ...that result in **Zero Net-Energy Ready Homes** (ZNERHs)

#### **ZNERH Benefits to Homeowners**

## Investment

- Energy Savings
- Lower Maintenance
- Future Value

## Performance

- Comfort
- Health and Safety
- Durability
- Solar Readiness
- Water Conservation
- Disaster Resistance/Resilience

U.S. DEPARTMENT OF

ENERGY

**Energy Efficiency &** 

**Renewable Energy** 

#### **ZNERH Benefits to Builders**



Energy Efficiency & Renewable Energy

## Risk Reduction

- Call-Backs
- Homebuyer Satisfaction
- Litigation

## Differentiation

- Minimum Code Homes
- Existing Homes



Energy Efficiency & Renewable Energy

# ~\$250 Billion utility bill savings ~2.3 Million job years created ~2,000 MMTOE carbon savings ~80 Million barrels imported oil saved/yr.

\* Internal DOE study of Challenge Home Market Transformation over 30 years



## Impact of Project: Housing industry transformation to zero net-energy ready homes with substantial spill-over impacts on existing homes that aspire to achieve the same affordability, comfort, health, and durability.

### Housing Industry Transformation

U.S. DEPARTMENT OF

Energy Efficiency & Renewable Energy

Building America: Develops New Innovations and Best Practices DOE Challenge Home: Recognizes Leading Builders Applying Proven Innovations & Best Practices

ENERGY STAR: Recognizes Builders Who Deliver Significantly Above Code Performance IECC Code: Mandates Technologies and Practices Proven Reliable and Cost-effective

Existing Housing Stock Retrofits Existing Homeowners Look to New Housing for Performance Goals



## **Project Focus:**

DOE Challenge Home will maximize DOE's investment

in high-performance new home innovations by delivering market solutions achieving **Building America's Goal** for 50% savings.

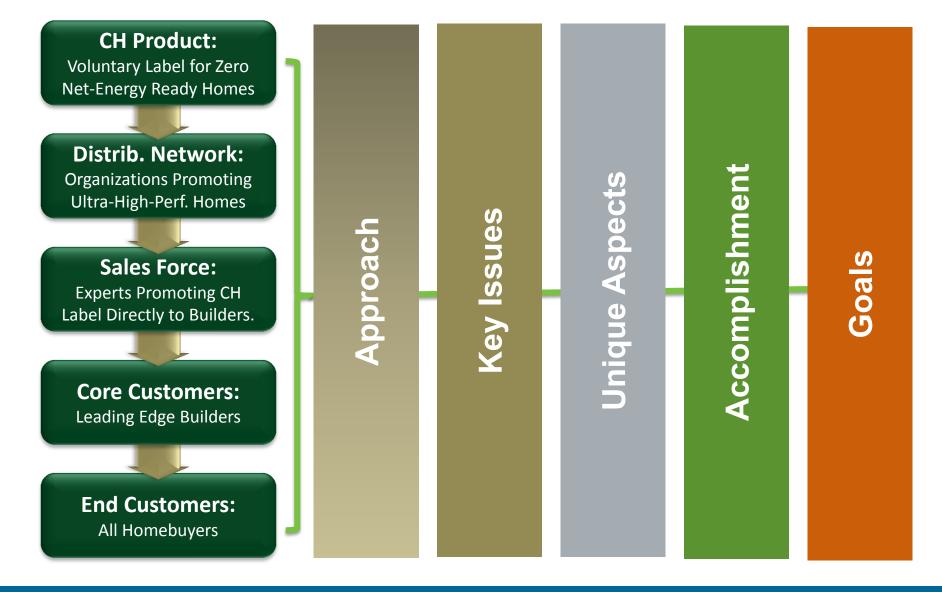
#### **Building America Goal**





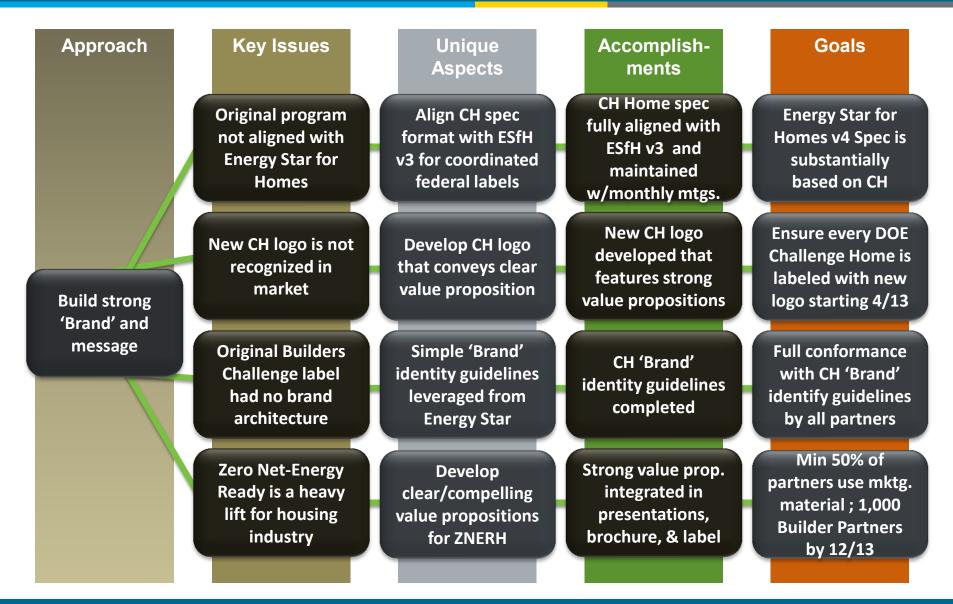
### Supply Chain Strategy

U.S. DEPARTMENT OF



#### Challenge Home Supply Chain Strategy **Product**

## U.S. DEPARTMENT OF



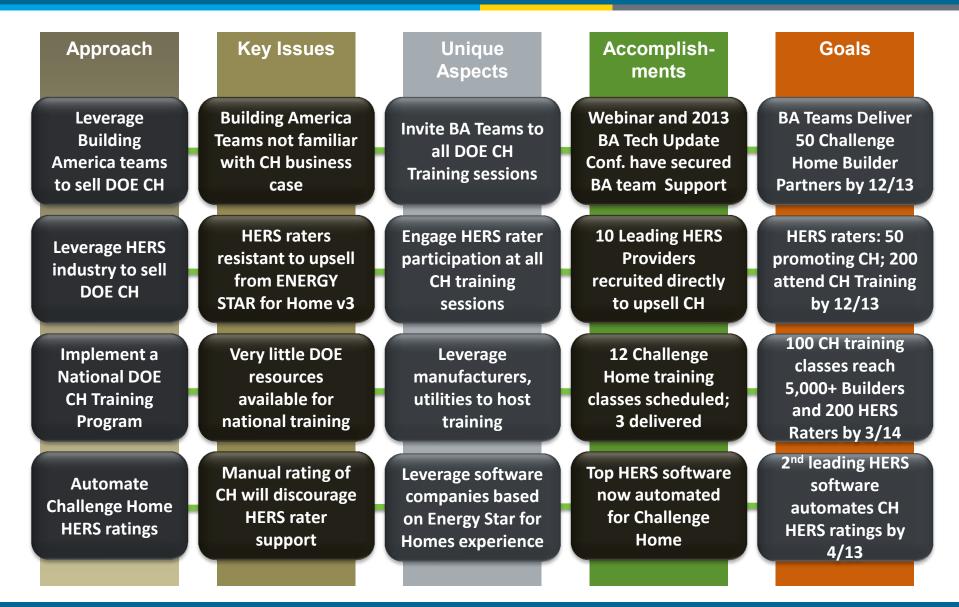
#### Challenge Home Supply Chain Strategy Distribution Network

U.S. DEPARTMENT OF

Approach	Key Issues	Unique Aspects	Accomplish- ments	Goals
Leverage utility support	Utilities M&E limit incentives for performance	Target progressive utilities to demonstrate business-case	Arizona Public Service, CL&P, and NYSERDA Hosting CH Training	10 More utilities in 2013 become CH Training Partners
Leverage high- perf. product manufacturers support	Many programs already soliciting sponsorships from manufacturers	Earn confidence of by not asking for money, but to host ZNERH training	10 manufacturers have joined as Challenge Home Training Partners	20 More manufacturers join as Challenge Home Training Partners
Align Challenge Home with Related Programs	There was no coordination with ultra-high –perf. home programs	Partner with Passive House and Net-Zero Energy Home Coalition (NZEHC)	MOU with Passive House signed; MOU with NZEHC being finalized	Passive House and NZEHC promote CH by 4/13
Establish strong presence at key conference venues	Challenge Home not recognized by critical stakeholders	Secure Challenge Home 'tracks' at RESNET and EEBA	Strong Challenge Home Presence at 2012 EEBA and 2013 RESNET Conferences	CH Tracks at 2013 EEBA and 2014 RESNET Confs. and sessions at 4 other conferences

# Challenge Home Supply Chain Strategy Sales Force

U.S. DEPARTMENT OF



#### Challenge Home Supply Chain Strategy Core Customers: Builders

U.S. DEPARTMENT OF

Approach	Key Issues	Unique Aspects	Accomplish- ments	Goals
Engage builders looking for differentiation from ESfH v3	Many builders need time to assimilate CH best practices	Promote 'test drive' for production builders	300 Challenge Home Builder Partners with 1,000+ Homes in the pipeline	1,000 CH Builder Partners with 5,000+ homes in pipeline by 12/13
Ensure strong value proposition message at point-of-sale	Most home builder sales agents are not skilled at selling high-performance	Unique ZNERH value propositions on both label and brochure	CH Home label and brochure completed with very positive feedback	70% of CH Builder Partners use logo and brochure at point-of-sale
Provide builders customizable messaging option	Builders are reluctant to use generic material not about them	Develop customizable brochure based on consistent value message	Concept for customizable Challenge Home brochure	Customizable brochure by 7/13 used by >50% of Builder Partners by 12/13
Enlist existing ZNERH builders under CH umbrella	ZNERH builders are widely dispersed	Leverage HERS raters to find and recruit leading builders	Initial outreach has secured interest by ~25% of leading ZNERH builders	70% of existing ZNERH builders in U.S. partner with CH by 12/13

#### Challenge Home Supply Chain Strategy End Customers: Homebuyers

U.S. DEPARTMENT OF

Approach	Key Issues	Unique Aspects	Accomplish- ments	Goals
Make it easy for homebuyers to find CH Builders	Homebuyers are exposed to a wide array of ZNEH claims	DOE CH Locator is a unique tool to identify truly ZNERH builders	Challenge Home Locator Tool up and running on CH web site	20,000 visitors to CH Locator Tool by 12/13
Facilitate a consistent ZNERH consumer message Leverage CH media content to educate homebuyers	Many organizations educating consumers independently Limited DOE resources for communication	Work directly with EEBA Exec. Dir. & NZEH Coalition Generate media content with builder awards, case studies, and articles	MOU's with NZEH Coalition and Passive House; Board of Dir. Role with NZEHC CH featured at key conferences, web site, and journals	Consensus definition, terms, and message established for ZNERH by 12/13 DOE widely recognized for high value ZNERH label and content by 12/13
Train builder partners how to sell ZNERH to buyers	Virtually no sales infrastructure skills for selling ZNERHs	Develop and disseminate CH sales training to builder partners	Initial content for CH sales training developed	2 Webinars and 6 classes for CH Sales Training Provided by 12/13

**Energy Efficiency &** ENERGY **Renewable Energy** 

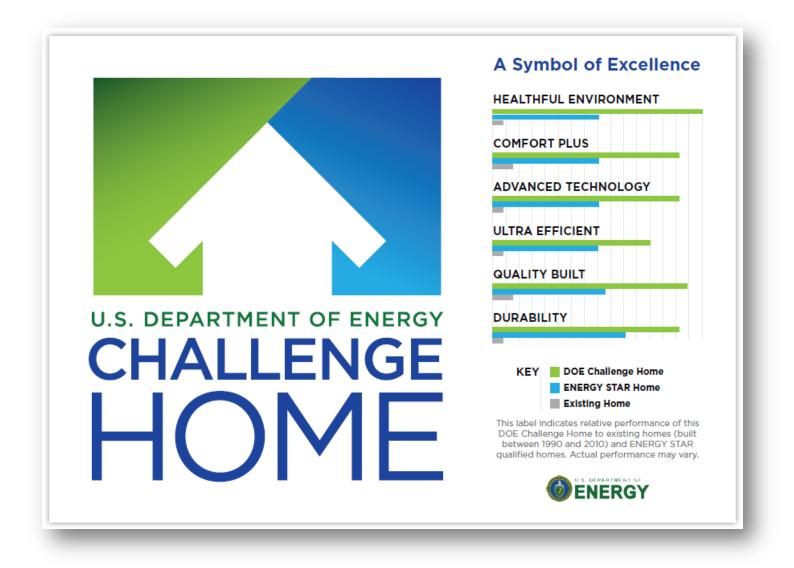
U.S. DEPARTMENT OF

### **Efficiency and Performance Before Renewables!**



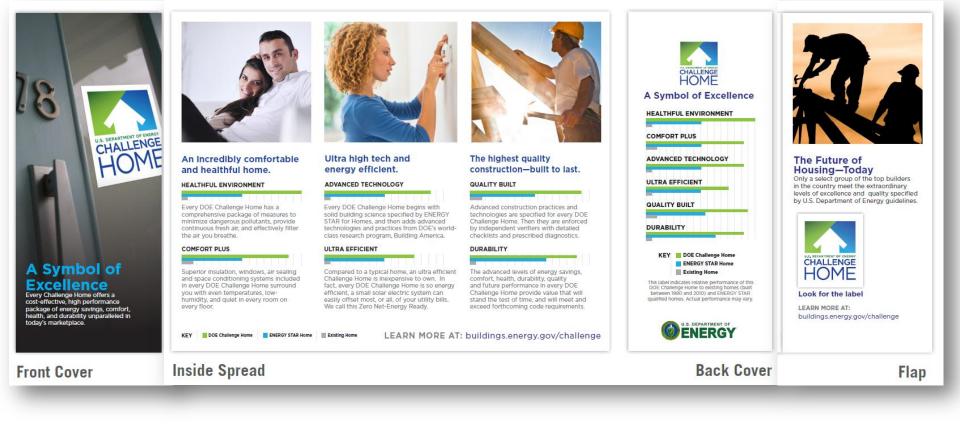
#### **Translating Value Proposition**





#### **Translating Value Proposition**







Energy Efficiency & Renewable Energy

## Zero Net-Energy Ready Homes:

- Why Now
- Home of the Future
- Builders in Action
- Made Simple
- Business Case
- Value Proposition
- Specifications
- Recognition
- Local Solution

## 16 Month Goals:

40 Training Partners

4 Classes/Partner

~40 Builders/Class

~3 Raters/Class

~5,000 Builders ~200 Raters

U.S. DEPARTMENT OF Ener

	2012	2013	2014	2015
Develop New Spec				
Launch CH				
Branding Solutions				
Custom Brochure				
Training Content				
'Vital Few' Outreach				
Recruit Training Ptnrs.				
Training 'Blitz'				
Sales Training				
Key Conferences				
Hsg. Innov. Awards				

**ENERGY** Energy Efficiency & Renewable Energy

Variances: Reduced From Prior Years
Cost to Date: ~4 Million since inception in 2006
Additional Funding: Leveraged In-Kind Support from Stakeholders/Partners (Training, Outreach)

**Summary:** Very low cost for national labeling program

Budget History					
FY2010 FY2011		FY2012			
DOE	Cost-share	DOE	Cost-share	DOE	Cost-share
\$690K	none	\$475K	none	\$522K	none

U.S. DEPARTMENT OF

Energy Efficiency & Renewable Energy

#### Partners, Subcontractors, and Collaborators:

- Home Builders
- Home Energy Rating System (HERS) Raters
- High-Performance Product Manufacturers
- Utilities
- Building America Teams
- National Laboratories
- Solar Decathlon [leveraged for promoting Challenge Home Awards]
- Passive House [Change Home mandatory prerequisite]
- Net-Zero Energy Home Coalition [participant on Board of Directors]

#### **Technology Transfer, Deployment, Market Impact:**

- HERS Industry Leveraged to Promote BA Innovations
- High-Performance Product Manufacturers Leveraged to Train Builders
- Builders Leveraged to Educate Consumers on Benefits of ZNERHs
- Existing Homeowners Inspired to Seek Deep-Energy Retrofits

# Project Integration, Collaboration & Market Impact

U.S. DEPARTMENT OF

Energy Efficiency & Renewable Energy

#### **DOE Challenge Home Communications:** Conference Presentations and Keynote Addresses:

- RESNET 2013 Annual Conference [Track w/5 Sessions] 2/13
- Keynote/Session 1<sup>st</sup> Res. Design & Construction Conf. 2/13
- NAHB International Builder Show w/DOW [3 Sessions] 1/13
- EEBA 2012 Annual Conference [2 Sessions] 10/12
- Keynote on Challenge Home at NIBS E3 Conference 10/12
- Keynote at Passive House Annual Conference 10/11
- Affordable Comfort Inc. 2012 Annual Conference 5/12
- Keynote BEST3 Conference Keynote 4/12

#### Webinars:

- 3 DOE CH Webinars [700 attendees] 10-12/12
- 3 CH Orientation webinars [400 attendees] 11-12/12
- RESNET Webinar [350 attendees] 8/12
- Net-Zero Energy Home Coalition webinar [200 attendees] 7/12
   Publications:
- Energy Design Update feature article Fall 2012
- Green Builder Vision 2020 article 11/2012



Future Activities	Impacts	Tasks
Customizable CH Brochure	Increase builder partner dissemination of message	Develop web-based tool
Develop CH Sales Training	Improve effectiveness of builder partner messaging to homebuyers	Develop course and work with Training Partners
Shift CH Tracking to RESNET Registry	Critical opportunity to reduce cost of CH program implementation by leveraging new RESNET data base to track CH Home certifications	Coordinate with RESNET
Housing Innovation Awards	Create media articles and public interest regarding DOE Challenge Home and Home Perf. w/Energy Star	Coordinate with Solar Decathlon
Feature CH in National Home Design Comp.	Engage nation's upcoming architects and designers to integrate DOE Building America innovations	BA Project and Participate in Steering Committee