

F. KING ALEXANDER
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Corvallis, Oregon 97331
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EDUCATION

DOCTOR OF PHILOSOPHY (1996)

Major Field: Higher Education Policy & Administration

Dissertation Title: An Analysis of the Effects of Federal Direct Student Aid Policy on Public and Private Institutions of Higher Education.

**UNIVERSITY OF WISCONSIN-MADISON
MADISON, WISCONSIN**

MASTER OF SCIENCE (1991)

Major Field: Educational Studies/Comparative Education Policy

Dissertation Title: Fiscal Management of Education under the British Education Act of 1988.

**UNIVERSITY OF OXFORD
OXFORD, ENGLAND**

BACHELOR OF ARTS (1987)

Major Field: Political Science

**ST. LAWRENCE UNIVERSITY
CANTON, NEW YORK**

PROFESSIONAL EXPERIENCE

PRESIDENT

PROFESSOR, COLLEGE OF EDUCATION

OREGON STATE UNIVERSITY (2020-present)

PRESIDENT & CHANCELLOR

LOUISIANA STATE UNIVERSITY AND

AGRICULTURAL AND MECHANICAL

COLLEGE (2013-2019)

LSU responsibilities and selected accomplishments:

- Responsible for a \$3.1 billion LSU operating budget including the LSU A&M flagship campus, two LSU medical schools, three LSU regional campuses, the Pennington Biomedical Research Center, and a statewide LSU Agricultural Center.
- Oversaw capital construction of over \$600 million in new facilities including numerous new medical, academic and student residential facilities.
- Oversaw record breaking academic research funding growth generating over \$400 million annually in federal and other external research funding.
- Recruited and hired 6 new chancellors to LSU System universities as part of the leadership team.
- Managed the consolidation of the LSU System and LSU A&M flagship campus academic, financial, legislative and philanthropic administrations and operations.
- LSU A&M, LSUA, LSUS, and LSUE achieved record setting enrollments breaking 50,000 students collectively for the first time.
- LSU A&M, LSUA, LSUS, and LSUE achieved record setting graduation numbers and rates with the most diverse entering and graduating classes in history.
- Initiated the largest LSU Capital Campaign in history with a \$1.5 billion goal which began in 2016-17. Currently fundraising approaching \$800 million.
- Other philanthropic accomplishments include the completion a \$110 million College of Engineering (\$55 million in private giving with a state capital match of \$55 million). A \$12

million gift to the LSU Honors College and a two \$40 million planned gifts. Overall philanthropic giving since 2013 increased from \$30-\$40 million to approximately \$80-\$100 million annually.

- In addition to many privately funded facilities, LSU construction projects since 2013 totaled approximately \$800 million including new residential and student recreation facilities, new College of Veterinary Science additions, major renovation of the College of Engineering facility, creation of the largest river studies complex and laboratory in North America and many other essential infrastructure projects.
- Consolidated the LSU Law Center with the LSU A&M flagship campus.

PRESIDENT, CALIFORNIA STATE UNIVERSITY, LONG BEACH (2005-2013)

CSULB responsibilities and selected accomplishments:

- Enrollment is approximately 36,000 students (third largest university in California at that time).
- Led numerous CSU Systemwide initiatives including CSU's role in the national College Portrait system and the development of the CSU Public Good reporting and accountability system for all 23 universities.
- Managed CSULB to its highest graduation rates and largest graduation classes (9,100 graduates) in university's history in 2009-12.
- Recent graduating classes include approximately 900 engineers, 400 mathematicians and natural science majors, 380 nursing majors, and 1,800 MBAs and business majors.
- Increased research funding from \$25 million annually to \$50 million in all federal, state, and other sponsored programs.
- Annual operating budget approximately \$500 million.
- Acquired funding for over \$300 million in new building projects including a new \$110 million Hall of Science (2009-11), \$35 million University Library renovation (2006-08), \$70 million Student Recreation and Wellness Center (2009-11), \$20 million satellite residential campus acquisition and renovation (2007-09), and a new \$5 million School of Nursing classroom and laboratory facility (2010-11).
- Increased CSULB endowment by 95% during the last six years.
- Initiated a campus wide \$300 million capital campaign with approximately \$180 million currently raised.
- Purchased a private college and renovated all facilities to create a residential college for 550 CSULB students.
- Nationally recognized for developing one of the most effective university/community college/public school partnerships in the nation by White House officials, the Business Higher Education Forum (BHEF) in Washington D.C., and the Southern Regional Education Board (SREB).

PRESIDENT MURRAY STATE UNIVERSITY MURRAY, KENTUCKY (2001-2005)

Murray State University selected accomplishments:

- During the four-year period from 2001-2005 Murray State University (MSU) experienced its largest enrollment 10,000 students.
- MSU was recognized by leading national publications and organizations for its significant graduate rate increases.
- Enhanced the capital infrastructure by securing funds and beginning construction on a new \$50 million Science Complex which included three new science buildings housing biology, physics,

chemistry and geosciences.

- Secured funding and constructed a new Student Recreation and Wellness Center, and new student residential college and dining facility.
- Restructured MSU development and university relations office in preparation for a new capital campaign.
- Experienced the highest graduation rates in university history 2003-05.

**ASSISTANT PROFESSOR &
COORDINATOR OF THE HIGHER
EDUCATION PROGRAM
(1997-2001)**

**UNIVERSITY OF ILLINOIS-
CHAMPAIGN-URBANA
CHAMPAIGN-URBANA, ILLINOIS**

Responsibilities and selected highlights:

- Managed and administered a new graduate education program in the study of higher education governance, leadership, and public policy.
- During this four-year period the URUC Higher Education Program experienced rapid student growth and was nationally ranked among the nation's top 20 higher education graduate programs by U.S. News and World Report in 2000-2001.

**RESEARCH ASSISTANT & LECTURER
(1995-1997)**

**OFFICE OF THE PROVOST & VICE
CHANCELLOR FOR ACADEMIC AFFAIRS
UNIVERSITY OF WISCONSIN-MADISON
MADISON, WISCONSIN**

Responsibilities and selected highlights:

- Assisted the Provost (John Wiley) on numerous issues including campus wide coordination of outcomes assessment planning and implementation in undergraduate, graduate, and general education; university preparation for the 10-year institutional accreditation by the North Central Association of Schools and Colleges;
- Provided updates to the Chancellor, Provost and Associate Provost on state policy directives impacting public universities throughout the United States; and served as Co- Project Investigator, Pew Charitable Trusts grant "Realigning Faculty Work with Institutional Mission."
- Other responsibilities included university representation at specific Council on Institutional Collaboration (CIC) meetings in Chicago and the initiation and management of the Department of Educational Leadership and Policy Analysis (ELPA) development and fundraising program.

**DIRECTOR, ANNUAL DEVELOPMENT
PROGRAMS (1991-1992)**

**UNIVERSITY OF NORTH CAROLINA AT
GREENSBORO (UNCG) OFFICE OF
UNIVERSITY ADVANCEMENT &
EXTERNAL RELATIONS
GREENSBORO, NORTH CAROLINA**

Responsibilities and selected highlights:

- Managed and administered the university's annual fundraising and alumni giving programs.
- During this two-year period UNCG's Office of University Advancement and External Relations established the structure and foundation for its upcoming "Capital Campaign."

**COORDINATOR, EXTERNAL
RELATIONS (1990-1991)**

**UNIVERSITY OF NORTH CAROLINA AT
GREENSBORO (UNCG) OFFICE OF
UNIVERSITY ADVANCEMENT &
EXTERNAL RELATIONS
GREENSBORO, NORTH CAROLINA**

UNIVERSITY FACULTY AFFILIATIONS

**FACULTY AFFILIATE
(2004-2018)**

**UNIVERSITY OF WISCONSIN CENTER FOR
THE STUDY OF POSTSECONDARY
EDUCATION (WISCAPE)
UNIVERSITY OF WISCONSIN- MADISON**

**FACULTY AFFILIATE
(2003-2016)**

**CORNELL HIGHER EDUCATION RESEARCH
INSTITUTE (CHERI) CORNELL UNIVERSITY**

**FACULTY AFFILIATE
(1997-2002)**

**INSTITUTE OF GOVERNMENT AND PUBLIC
AFFAIRS (IGPA), UNIVERSITY OF ILLINOIS,
URBANA, ILLINOIS**

SPECIAL HONORS and RECOGNITIONS

Selected as the California State University President of the Year Award (2011-2012)

California State University Student's Association (CSSA). CSSA represents 450,000 CSU students at 23 CSU campuses.

Selected as the California State University President of the Year Award (2009-2010)

California State University Student's Association (CSSA). CSSA represents 450,000 CSU students at 23 CSU campuses.

Selected to the Boys and Girls Clubs of America Alumni Hall of Fame (2016). Atlanta, Georgia.

Received the "Outstanding Alumni Award" (2002). School of Education, University of Wisconsin-Madison, Wisconsin.

Member, Rhodes Scholar Selection Committee (2003-2005), Illinois.

Chair and Member, Rhodes Scholar Selection Committee (2001-2003), Illinois.

NAACP Faculty Advisor, Selected as Faculty Advisor to the LSU and CSULB since 2011.

Received the "Champion of Children Award" (2009). Young Horizons Child Development Center. Long Beach, California.

Received the "Leadership in Higher Education Award" (2008). National Association for the Advancement of Colored People (NAACP), Long Beach Chapter, Long Beach, California.

Received the "Excellence in Higher Education Service Award" (2008). Community Hispanic Association, 12th Annual Nuestra Imagen Awards, Our Image Awards.

Received the "Award of Appreciation for Outstanding Dedication to International Human Rights" (2008). Cambodia Town Association. Long Beach, California.

Received the "Stephen J. Trachtenberg Award" for Leadership in Higher Education. American Association of University Administrators (2017). New Orleans, Louisiana.

Foundation Fellow. Harris Manchester College, in the University of Oxford, Oxford, England.

“Oxford Blue” awarded (1990), Oxford University, Oxford, England, Men's Basketball

Selected "All-Britain" (1990). British University Sports Federation, Men's Basketball.

Selected Team Captain (1985-86 & 1986-87). St. Lawrence University Men's Basketball Team.

FEDERAL AND STATE PUBLIC POLICY ADVISEMENTS

FEDERAL

Member, Bipartisan Policy Center, Committee on Higher Education Finance and Student Outcomes to develop recommendations to the US Congress regarding the reauthorization of the Higher Education Act, Washington D.C. 2019.

National College Scorecard. Assisted Department of Education in the development of the national “College Scorecard” to provide consumer outcomes-based information regarding all colleges and Universities, 2011-2015.

Congressional Testimony to the 114th U.S. Congress, United States Senate Committee on Health, Education, Labor and Pensions on Reauthorizing the Higher Education Act: Ensuring College Affordability, June 3, 2015.

White House presidential advisement. Private invitation to the White House along with six other public university presidents and chancellors to provide future higher education federal policy advisement to President Barrack Obama and the Secretary of Education Arnie Duncan, West Wing, December 4, 2011.

National Testimony to the Commission on Teacher and Principal Effectiveness, Commission on No Child Left Behind, Colorado State Capitol Building, Denver Colorado, October 28, 2009.

Board on Higher Education and the Workforce (BREW), National Academy of Science, (2009-present). Responsibilities include oversight of the National Research Council's doctoral rankings and initiating many national economic and labor force studies relating to higher educational attainment.

Chaired National Subcommittee in the development of the Voluntary System of Accountability (VSA) or the College Portrait (2008-2009). This national accountability report measures public college and university effectiveness through a variety of multiple measures assessing student learning and institutional productivity. Currently, nearly 85% of all public universities participate in the College Portrait or VSA.

Congressional Testimony to the 110th U.S. Congress, United States House of Representatives Committee on Education and Labor. "Barriers to Equal Educational Opportunity: Addressing the Rising Costs of a College Education," November 1, 2007, Washington, D.C. Selected by the Committee on Education and Labor and the American Association of State Colleges and Universities to testify on behalf of all public higher education institutions. Testimony supported the development of new federal accountability measures for all higher education which led to the creation of the Voluntary System of Accountability (VSA) or College Portrait; advocacy for financing federal "Cost of

Education Allowances" or a comparable Title I program for higher education, as authorized in 1972 legislation; and the first ever adoption of Maintenance of Efforts (MOE) provisions for all new higher education funding that requires states to meet certain public higher education funding requirements to qualify for newly appropriated resources. MOE provisions for higher education were first adopted in the Higher Education Opportunity Act of 2008 and included as state requirements for education funding in the American Recovery and Reinvestment Act of 2009 and 2010 (ARRA).

Congressional Testimony to the 108th U.S. Congress, Subcommittee on 21st Century Competitiveness, September 23, 2003, Washington D.C. Selected by the American Association of State Colleges and Universities to testify representing public universities on the subject of college and university affordability (H. R. 3311). Testimony supporting the development of new federal accountability requirements such as "Net Tuition" and advocated for closer scrutiny of expenditure and cost escalation facing all institutions of higher education. Testimony featured on CSPAN2, The New York Times. (November 9, 2003). The Chronicle of Higher Education (November 17, 2003). Washington D.C.

STATE

State of Louisiana higher education legislative policy advisement and development, 2013-2019.

State of California Little Hoover Commission invited testimony on K-20 school/university partnership, The Long Beach College Promise, October, 22, 2012.

Governor's advisement, State of California. Advised Governor Jerry Brown's staff to change the \$1.1 billion state student aid programs through formulaic adjustments that ultimately benefit public university students, October-November, 2011 (in progress)

California State University "Public Goods" contribution system. Initiated the development and implementation of the CSU "Public Goods" accountability system that provides valuable campus-based information to students, parents, taxpayers, and legislators including degree productive, average student debt, and other socioeconomic contributions to the public welfare of California (2009). The "Public Goods" component of the CSU College Portrait has recently been adopted for all public universities as a voluntary component of the College Portrait.

State of Kentucky, Council on Postsecondary Education (CPE). Worked closely with the CPE to develop and implement new benchmark university funding formulas, 2002-04.

INVITED NATIONAL PUBLIC POLICY REPORTS & ARTICLES

CNN Op-Eds, "As college costs rocket up, unlock the data that will enable smart choices," by F. King Alexander and U.S. Senator Bill Cassidy. August 16, 2018.

The Hechinger Report, "Is U.S. higher education headed for "Wild West" tumult?" by F. King Alexander, July 9, 2018.

The Hechinger Report, "Like it or not, Trump is the next president – Now, here's how he can improve higher education," by F. King Alexander, November 9, 2016.

The Washington Post, "LSU President: If we want public colleges to be affordable, a federal-state partnership is key," by F. King Alexander, August 10, 2016.

Financial Times, "US requires innovative funding rethink," by F. King Alexander and Charles Reed, December 10, 2012.

Inside Higher Education, "Real Costs: Harvard vs. Cal State," by F. King Alexander, March 15, 2012.

Policy Matters: A Higher Education Policy Brief, American Association of State Colleges and Universities (AASCU), "Maintenance of Effort: An Evolving Federal-State Policy Approach to Ensuring College Affordability," by F. King Alexander, with Thomas Harnish, Daniel Hurley, and Robert Moran, Washington D.C. April, 2010.

Inside Higher Education "We Need a New Kind of Institutional Aid", by F. King Alexander and Charles B. Reed. March 30, 2009. Washington D.C.

California Progress Report, "Rethinking Federal Student Aid for the Common Good", by F. King Alexander. March 13, 2009. Sacramento, California.

Public Purpose, "The Second Fiscal Crisis: Preparing for the Funding Cliff," by D. Hurley, F. K. Alexander, R. Arevalo, N. Carriuolo, S. Clausen, and T. Haas. September/October 2009. American Association of Public Colleges and Universities (AASCU). Washington D.C.

Inside Higher Education, "Ensuring That States Support Higher Education" by F. King Alexander. July 18, 2008. Washington, D.C.

Public Purpose, "Using the VSA to Educate the Public about our Public Impact," by F. King Alexander. February/March 2008. American Association of Public Colleges and Universities (AASCU). Washington D.C.

Long Beach Press Telegram, "New data portal demystifies universities," by F. King Alexander, April 27, 2008.

Long Beach Business Journal. "Social Responsibility, Corporate Leadership and Education," by F. King Alexander, February 27-March 12, 2007.

The Chronicle of Higher Education, "The States' Failure to Support Higher Education," by F. King Alexander. June 30, 2006. Washington D.C.

Long Beach Business Journal. "How University Success Benefits the Community," by F. King Alexander, April II, 2006. California.

City Magazine, "Universities critical to health of local, state economies," by F. King Alexander, Kentucky

MEDIA REFERENCES & ADVISEMENTS

Times Higher Education (THE), "Make states match federal investment, says US campus head" by Paul Basken. August 6, 2019. Washington DC and London.

The New York Times. "Arizona Republicans Inject Schools of Conservative Thought into State Universities" by Stephanie Saul. February 26, 2018. New York.

The Global Politico. "How U.S. News college rankings promote economic inequality on campus" by Benjamin Wermund. September 10, 2017. Washington D.C.

The Atlantic. "Measuring College (Un)affordability" by Emily Deruy. March 23, 2017. New York.

Inside Higher Ed. "Widening Wealth Gap" by Kellie Woodhouse. December 13, 2016. Washington D.C.

Inside Higher Ed. "Effort launches to boost low-income enrollment at top colleges" by Rick Seltzer. December 13, 2016. Washington D. C.

The Chronicle of Higher Education. "Republican Congress Likely to Alter Higher Ed Policy" by Eric Kelderman. December 2, 2016. Washington D.C.

The Chronicle of Higher Education. "Bumpy road to Free College" by Karin Fischer. October 31, 2016. Washington, D.C.

The New York Times. "Clinton's College Plan Appeals to the Left, but Educators Have Doubts" by Alan Rappeport. September 30, 2016. New York.

Business Insider. "America's student debt nightmare actually started in the 1980s" by Linette Lopez. October 14, 2015. New York.

The Atlantic. "How One University President is Trying to Save Public Higher Ed" by Alexander Holt. September 23, 2015. New York.

Washington Monthly. "Can This Man Save the Public University" by Alexander Holt. September/October 2015. Washington D.C.

Politico. "So you want to slash college debt? Eight cutting-edge proposals for tackling America's next great financial crisis" by Maggie Severns. September 23, 2015. Washington D.C.

Public Purpose. American Association of State Colleges and Universities (AASCU). "Leading for Students: Exercising the power inherent in the president's office to nurture student development and success." Fall 2012, Washington D.C.

Inside Higher Education, "Shutting Out Hometown Applicants," by Paul Fain. Article focused on San Jose State and CSULB's ability to manage enrollment down due to state budget reductions. April 11, 2012, Washington D.C.

The Chronicle of Higher Education. "At California Public Colleges, Dreams Deferred" by Lee Gardner and Goldie Blumenstyk. August 13, 2012.

CNN: Your Bottom Line. Featured guest discussing the issue of student indebtedness, rising college and university costs, student tuition and fees, February 4, 2012.

Los Angeles Times, "In Long Beach, a promise to help Struggling Students" by Carla Rivera. Report highlighted the effective school/university partnership model at CSULB. October 29, 2010. Los Angeles, CA.

Wall Street Journal, "Putting a Price on Professors" by Stephanie Simon and Stephanie Banchemo. Report focused on new measurements systems for assessing faculty effectiveness. October 24-25, 2010. New York, NY.

Los Angeles Times, "Wrong Numbers on Budget" by Steve Lopez. Report focused on higher education budget cuts to the California State University. December 6, 2009. Los Angeles, Ca.

The Chronicle of Higher Education, "Colleges Cite Inequities in New Benefits for Veterans" by Megan Eckstein. Report issued on new GI Bill funding inequalities. February 17, 2009. Washington, D.C.

The Chronicle of Higher Education, "At Long Beach, Success Is Measured by Degrees" by Paul Fain. Feature report on California State University, Long Beach successful efforts to significantly improve graduations rates and numbers. June 12, 2009. California.

The Chronicle of Higher Education, "New Rule on Spending by States Lacks Teeth" by Eric Keldenman. Report issued on national accountability measures. February 5, 2009. Washington, D.C.

Public Purpose, "Higher Education Policy after November 5" by Anita Blumenthal. Published nationally by the American Association of State Colleges and Universities. September/October, 2008. Washington D.C.

Wall Street Journal, "Duke Expands India Offerings As US Schools Seek Foothold" by Geeta Anand and Brittany Hite. Report focused on US/India partnerships. October 16, 2008. New York, NY.

Inside Higher Education, "The Equity Gap in State Funding" by Kevin Carey. Report focused on vast differences in state funding. April 14, 2008. Washington D.C.

Inside Higher Education, "A College-Friendly Take on Rising Prices" by Doug Ledennan. Report focused on the relationship between rising college prices and state appropriations. November 2, 2007. Washington D.C.

Inside Higher Education, "The Long View on Gauging College Success" by Elia Powers. Report focused on developing new measures of university effectiveness. June 15, 2007. Washington D.C.

Inside Higher Education, "Challenging the Measures of Success" by Scott Jaschik. Report focused on developing new measures of university effectiveness. June 6, 2007. Washington D.C.

New York Times, "Weighing the Costs in Public vs. Private Colleges" by Jonathan Glater. Report focused on higher education pricing and actual value. December 13, 2006. New York, NY.

New York Times, "Debate Grows as Colleges Slip in Graduation Rates" by Alan Finder. Report featured institutional efforts to significantly improve graduation rates. September 15, 2006. New York, NY.

Inside Higher Education, "The 'Crisis' in Higher Education Financing" by Doug Lederman. Report focused on the current status of higher education finance. November, 2005. Washington D.C.

The Christian Science Monitor, "Go Midwest, Young Man" by Stacy Teicher. Report discussed student migration across state borders. November 9, 2004. Boston, MA.

USA Today, "Grants more than offset soaring university tuition" by Dennis Cauchon. Report focused on rising university costs and increasing student aid awards. June 28, 2004. Washington, D.C.

The New York Times, "Five Truths About Tuition" by Christopher Shea. Special report about state universities taking more pressure for rising costs. Education Life Section, November 9, 2003. New York, NY.

The Boston Globe, "Does Financial Aid Cause Tuition Increases," by Christopher Shea. Report featured research and testimony on university tuition, federal aid, and college costs, November 9, 2003. Boston, Massachusetts.

The Chronicle of Higher Education. "Congressional Plan to Penalize Colleges for Tuition Increases Is Criticized" by Stephen Burd. October 3, 2003 Washington, D.C.

The Australian, "Strugglers in the US vie for vouchers" by Sophie Monis. Report discussed comparative funding structures for higher education. September 18, 2002. Sydney, Australia.

The Christian Science Monitor, "Higher-Priced Higher Ed" by Mark Clayton. Report focused on rising public university tuition nationally and state appropriation reductions. August 7, 2001. Boston, Ma.

The Chronicle of Higher Education. Study on faculty salary disparities was the primary feature in the April 2001 issue of the Chronicle of Higher Education, Washington, D.C.

The Economist. University salary study featured by The Economist on university faculty salary study and findings featured in the April 22, 2000 (London, England).

The Chronicle of Higher Education. Study and findings regarding increased public/private university salary disparities highlighted in the October 1999 issue, Washington: D.C.

OTHER UNIVERSITY LEADERSHIP EXPERIENCE

Louisiana Public University and LSU System State Representation, American Association of State Colleges and Universities (AASCU), 2014-2017.

Southeastern Conference (SEC) Presidents and Chancellors leadership council, 2013-present.

Southeastern Conference Council of Presidents 2013-present & Chair of the SEC Events Security Committee 2017-present.

Member, Board of Directors, American Association of State Colleges and Universities (AASCU), 2010-present.

Board Member, The National Academies: Board on Higher Education and Workforce (BREW), 2009-present. BREW is responsible for the National Research Council's rankings of US Research-Doctoral Programs.

Chair, Nomination Committee, American Association of State Colleges and Universities (AASCU), 2009.

Chair, National Voluntary System of Accountability Committee for Student Growth, Washington, D.C. 2008-2009.

Chair, President's Board of Directors, Big West Athletic Conference, 2008-2009, 2011-2012, 2012-2013.

Member, California State University, Access to Excellence Strategic Planning Committee, 2008-2009.
Member, California State University, President's Committee on Title IX, 2007-present.

Member, California state University, President's Committee on Human Resources, 2009-present.

Member, Presidential Selection Committee, American Association of State Colleges and Universities (AASCU), 2009.

State Representative for State of Kentucky, Council of State Representatives, American Association of State Colleges and Universities, 2005-2008.

Advisory Committee Member, Center for Policy Analysis, American Council on Education, 2002-2005.

Member, Public Policy and Purposes Committee, American Association of State Colleges and Universities (AASCU), 2006-2009.

Vice President, National Council for the Advancement of Higher Education Programs, 1999-2001.

Member, Illinois Task Force on Student Aid. Illinois Community College Board, 1999.
Coordinator, Department of Educational Administration Development Program, University of Wisconsin- Madison, 1994-1997.

Coordinator, Educational Administration Conference, University of Wisconsin-Madison, December 1993

ACADEMIC PUBLICATIONS

BOOKS

The American Higher Education Dilemma: State Disinvestment, Student Debt and the Decline of Human Capital Development, authored and edited by F. King Alexander, forthcoming and in press, University of Illinois Press 2019.

Financing Public Schools: Theory, Policy and Practice, co-authored with Kern Alexander and Richard G. Salmon, London, Routledge 2015.

Maximizing Revenue in Higher Education, co-authored with R. G. Ehrenberg, New Directions for Institutional Research, Jossey-Bass, 2002.

The University: International Expectations, authored and edited, with Kern Alexander, McGill/Queen's University Press: Montreal, Canada, 2002.

BOOK CHAPTERS

- “The Future of Public Higher Education Funding: A Federal-State Partnership,” F. King Alexander and Ashley Arceneaux, in Blancard, Joy; *Controversies on Campus: Debating the Issues Confronting American Universities in the 21st Century*. Praeger, Santa Barbara, Ca. 2018.
- “Policy Reform and Expanding Societal Expectations,” in Heller, Donald E. and d'Ambrosio, Madeleine B., *Generational Shockwaves and the Implications for Higher Education*, Edward Elgar, Cheltenham, UK, 2008.
- "Balancing the Challenges of Today with the Promise of Tomorrow: A Presidential Perspective," in d'Ambrosio, Madeleine and Ehrenberg, Ronald G., *Transformational Changes in Higher Education: Positioning Colleges and Universities for Future Success*, Edward Elgar, Cheltenham, UK, 2007.
- "Changing Priorities and the Evolution of Public Higher Education Finance in Illinois" (Chapter 7), in Ehrenberg, Ronald E., *What's Happening to Public Higher Education?* American Council of Education/Praeger Series on Higher Education, Westport, CT. (2006).
- "Concluding Remarks" (Chapter 16), in Ehrenberg, Ronald E., *What's Happening to Public Higher Education?* American Council of Education/Praeger Series on Higher Education, CT. (2006).
- "State Tax Effort and Federal Financing of Higher Education: Uncommon Agendas and Fiscal Practices," in Brown, M. Christopher, *Equity and Access in Higher Education: Changing the Definition of Educational Opportunity*, Vol. 18. AMS Press, Inc. New York. (2002).
- "Financing University Performance in Great Britain and the United States," in Alexander and Alexander, (eds.), *The University: International Expectations*. McGill Queen's University Press: Montreal, Canada, (2002).
- "Vouchers in American Education: Hard Legal Policy Lessons from Higher Education," in J. Yeager, G. Nelson, E. Potter, J. Weidman (eds.) *Finance in Higher Education*. Association for the Study of Higher Education's Higher Education Reader Series, Pearson Press: New York, 2001, pp. 216-231. (Selected as one of the premier articles in higher education finance during the last two decades). See refereed articles.
- "Higher Education," in Charles Russo (ed.) *The Yearbook of Education Law 2000*. Education Law Association: Dayton, Ohio, 2000, pp. 263-320.
- "Higher Education," in Charles Russo (ed.) *The Yearbook of Education Law 1999*. Education Law Association: Dayton, Ohio, 1999, pp. 241-296.
- "Higher Education," in Charles Russo (ed.) *The Yearbook of Education Law 1998*. Education Law Association: Dayton, Ohio, 1998, pp. 279-338.

JOURNAL ARTICLES

- Alexander, F. King and Arceneaux. “Envisioning a Modern Federal-State Partnership in the Reauthorization of the HEA as an Engine to Increase Social Mobility,” *Journal of Student Financial Aid*, Vol. 45 (3), November, 2015.

- Alexander, F. King with Thomas Hamish, Daniel Hurley, and Robert Moran. "Maintenance of Effort: An Evolving Federal-State Policy Approach to Ensuring College Affordability," *Journal of Education Finance*, 36(1), 2010.
- Alexander, F. King. "The Federal Government, Direct Financial Aid, and Community College Students," *Community College Journal*, 26(7-8), 2002.
- Alexander, F. King. "Fiscal Inequity and Direct Student Aid Policies: The Impact on Lower-Income Students." *Peabody Journal of Education*, 76(1), 2002.
- Alexander, F. King. "The Silent Crisis: The Fiscal Capacity of Public Universities to Compete for Faculty." *The Review of Higher Education*, 24(2), 2001.
- Alexander, F. King. "The Changing Face of Accountability: Monitoring and Assessing Institutional Performance in Higher Education." *The Journal of Higher Education*, 71(4), 411-431, May 2000.
- Alexander, F. King. "Student Tuition and the Higher Education Marketplace: Policy Implications for Public Universities." *Journal of Staff, Program, and Organization Development*, 17(2), 78-93, Fall 2000.
- Alexander, F. King and Alexander, Klinton W. "The Reassertion of Church Doctrine in American Higher Education: The Legal and Fiscal Implications of the Ex Corde Ecclesiae for Catholic Colleges and Universities in the United States." *Journal of Education and Law*, 29(2), 149-174, Spring 2000.
- Alexander, F. King and Alexander, Ruth. "From the Gridiron to the U.S. Supreme Court: Determining the Boundaries of the First Amendment's Establishment Clause." *Journal of Sport Law and Exercise Science*. Fall, 2000.
- Alexander, F. King. "The Decline and Fall of the Wall of Separation Between Church and State and Its Consequences for the Funding of Public and Private Institutions of Higher Education" University of Florida School of Law, *Journal of Law and Public Policy*, 10 (1), 103-128, Fall 1999.
- Alexander, F. King. "Vouchers in American Education: Hard Policy Lessons from Higher Education." *Journal of Education Finance*, 24 (1), 153-178, Fall 1998.
- Alexander, F. King. "Private Institutions and Public Dollars: An Analysis of the Effects of Direct Student Aid on Public and Private Institutions of Higher Education." *Journal of Education Finance*, 23(3), 390-417, Spring 1998.
- Alexander, F. King. "Direct Student Aid and College Tuition: Assessing the Relationship." *Policy Forum*, 12 (2), 1-8, University of Illinois Institute of Government and Public Affairs (IGPA), Fall 1998.

APPLIED RESEARCH STUDIES, MONOGRAPH AND REPORTS

- "The Status of Illinois Higher Education Finance Study," (with Edward Hines). Illinois State University, Bloomington, Illinois. 2001.
- "Constructing Performance Measures and Indices for Colleges and Universities." Report sponsored by the Illinois Board of Higher Education, 1999.

- "Preserving Access with Excellence in American Higher Education: The Essential Role of Rural Community Colleges," (with Katsinas, Opp, & Rubin). A White Paper prepared for the Ford Foundation on financing of rural community colleges in the United States, 1999.
- "Using Assessment for Curricular Enhancement: University of Wisconsin-Madison Assessment Resource Manual." Distributed to all chairs and departments at the University of Wisconsin-Madison. Office of the Provost and University Assessment Council, 1997.
- "What's Best For The People: Appointment v. Election." Update: The Association of Wisconsin School Administrators, Winter, 1997.
- "An Historical Analysis of the Constitutional Development of Public Education in Wisconsin," (with Underwood, report commissioned by The Wisconsin Funding Equity Project, 1997.

BOOK REVIEWS & INVITED PUBLISHED RESPONSES

- Published faculty response to the David Henry Dodds Lecture (designated to respond on behalf of the faculty at the University of Illinois), A University for the 21st Century, presented by Professor James Duderstadt, University of Illinois, 2001.
- The Universities Today: Scholarship, Self-Interest, and Politics, by S. Palmer in the Journal of College Student Development, 2000.
- Education Law, by Brown & Zuker for The Journal of Law and Education, 28 (2), 1999.
- Importing Oxbridge: English Residential Colleges and American Universities, by A. Duke for the Journal of College Student Development, 39 (2), 226-227, 1998.

SELECT INVITED PRESENTATIONS & LECTURES

- Keynote presentation, "Federal-State Partnerships in Higher Education," Bipartisan Policy Center. July 18, 2019. Washington D.C.
- Invited presentation, "The Future of Higher Education," Inside Higher Education, July 10, 2019. Baltimore, Maryland.
- Invited panel presentation, "Fail State," film documentary at South by Southwest education film festival. March 6, 2017. Austin, Texas.
- Invited presentation, "Aligning Data Policy and Institutional Priorities," APLU National Data Policy Summit. June 2, 2017. Washington D.C.
- Keynote presentation, "The New Age of Accountability," Envisioning the National Postsecondary Data Infrastructure for the 21st Century. May 18, 2016. Washington D.C.
- Invited Witness Testimony, U.S. Commission on Civil Rights on Educational Equity. May 28, 2015.
- Invited presentation, "Supporting a Federal/State Institutional Partnership," Lincoln Project on recommitting to the Lincoln's Land-Grant Mission. National Academy of Arts and Sciences. April 7, 2015. Washington D.C.

Invited presentation, "The Role of Advancement in an Outcome-based Higher Education Environment." Big Ten Alumni Relations and Development Conference. July 16, 2014. Madison, Wisconsin.

Invited presentation, "The College Scorecard, College Ratings Systems, and the need for more Federal Oversight." The University of Wisconsin, WISCAPE. January 17, 2014. Madison, Wisconsin.

Keynote presentation, "Market Forces and U.S. Higher Education: Hard Lessons for Improving Global Educational Attainment," Henon University, Kaifeng, China, September 24, 2012.

Keynote presentation, "The myths and realities of California higher education and the need for a new federal/state partnership to preserve public funding." Funding the Future of the CSU Conference, April 3, 2012. California State University, Northridge.

Invited presentation, President's Advisory Commission on Educational Excellence for Hispanics, White House Initiative on Educational Excellence for Hispanics, California State University, Dominguez Hills, April 3, 2012.

Invited presentation, "The American higher education mess and what can be done about it." California State University, Fullerton, February 22, 2012.

Invited presentation to the American Public and Land-Grant University (APLU) association's best practices in forming effective community. and town/gown partnerships. November 15, 2011.

Keynote presentation, "The Future of Public Higher Education in the United States," The 14th Annual Travers Conference on Ethics and Accountability in Government Financing California: Strategies for Fiscal Housekeeping, April 4, 2011. University of California, Berkeley.

Keynote presentation to the 8th Annual North Carolina Legislator's Retreat. Presentation: "From Kindergarten to College: Ensuring Productivity in Our Education System," January 10, 2011. Pinehurst, North Carolina.

Invited presentation to the Institute of Higher Education, University of Georgia. Presentation: "The Status of Public Higher Education in the US and the Need for a Stronger State and Federal Partnership," December 2, 2010. Athens, Georgia.

Invited presentation to the American Association of State Colleges and Universities (AASCU) Annual Meeting. Presentation: "Spending, Costs and Prices: Strategies for Boosting Productivity and Public Perceptions in Higher Education" November 22, 2010. Charleston, South Carolina.

Invited presentation to the American Association of State Colleges and Universities (AASCU) Annual Meeting. Presentation: "Stewardship and the K-12 Connection: Partnering with Regional School Districts to Advance College Access and Success," November 22, 2010. Charleston, SC.

Invited presentation at the University of Wisconsin's School of Education Future of Education Summit. "The Future of State Support for Higher Education, November 15, 2010. Madison, Wisconsin.

Invited presentation to the Cities for Success: A Business Higher Education Forum Leadership Summit sponsored by the Business Higher Education Forum. Presentation: "Adaptable Models of Education Improvement: Exemplary Communities," October 29, 2010. Louisville, Kentucky.

Invited presentation at the White House Initiative on Educational Excellence for Hispanics on the

- "Long Beach College Promise and School Partnership" (with LBUSD Superintendent Chris Steinhauser and LBCC President Eloy Oakley). Participants included White House education policymakers, Department of Education policymakers, and national education leaders. October 19, 2010. Washington DC.
- Invited presentation at the CORO Annual Luncheon. Presentation: "Status of California Higher Education," April 28, 2010. San Francisco, California.
- Invited presentation to the National Council of Graduate Schools. Presentation: "Protecting and Developing our National Resource," December 3, 2009. San Francisco, California.
- Invited presentation sponsored by The College Board, "Rethinking Student Aid." March 9, 2009. California State University, East Bay, Hayward, California.
- Invited presentation to the National Conference for Collective Bargaining in Higher Education & Related Professions, "The State of American Public Higher Education." April 4, 2008. New York, NY.
- Keynote presentation "Generational Shockwaves: Implications for Higher Education," 2007 National Leadership Higher Education Conference. Sponsored by TIAA-CREF, November 2, 2007. New York, NY.
- Invited public lecture, "Accountability and the Public Good: Measuring and Financing True Institutional Commitment to Public Needs." Wisconsin Center for the Advancement of Postsecondary Education (WISCAPE), October 11, 2007. Madison, Wisconsin.
- Invited public lecture at the joint India/CSULB special forum session on "Financing Higher Education in the United States," January 12, 2007. New Delhi, India.
- Keynote presidential panel presenter with G. Gee, D. Skorton, D. Fernandez, "Setting the Stage for Higher Education." National Conference, Transformation Change in Higher Education: Positioning Your Institution for Future Success. Sponsored by TIAA-CREF, November 2, 2006. New York, NY.
- Invited panel presentation with B. Kinvin, J. Hearn, "Enhancing Revenues for Colleges and Universities." Conference, The New Balancing Act in the Business of Higher Education. Sponsored by TIAA-CREF, November 3, 2005. New York, NY.
- Invited presentation to the National Academy of Science, Advisory Board. Presentation: "State and Federal Government Influence on Public University -Finance." March 2005. Washington, D.C.
- Invited presentation at the Joint Conference on The Financial Future of Australia's Universities. Presentation: "Student Charges: International Comparisons, sponsored by the National Institute of Social Sciences and the Centre for Economic Policy Research, Australian National University, Canberra, Australia, August 26, 2002.
- Invited public lecture, "Uncommon Agendas: The Market Paradox between State and Federal Financing of Higher Education," Wisconsin Center for the Advancement of Postsecondary Education (WISCAPE), September 24, 2002. Madison, Wisconsin.

David Henry Dodds Lecture Response (selected to respond on behalf of the University of Illinois faculty), "A University for the 21st Century," presented by Prof. James Duderstadt, Univ. of Illinois, 2001.

Invited presentation, "International Trends in Measuring College and University Performance." International Conference on Institutional Research and Higher Education Finance. Washington D.C., November 2000.

Invited presentation, "Constructing and Assessing Performance Measures for Higher Education Institutions: A Case Study of Illinois." The Annual Conference of the Association of Institutional Researchers. Cincinnati, Ohio, May 2000.

Invited presentation, "Public Education and Religion: The Constitutional Restrictions." The Annual Conference of Sport Law and Exercise Science. Albuquerque, New Mexico, March 2000..

Invited presentation, "The Privatization of Public Universities." Know Your University Forum. University of Illinois at Urbana-Champaign, February 2000.

Invited presentation, "Community College Student Financial Aid Issues." University Interest Group on Leadership Development for Two-Year Institutions of Higher Education, Second National Conclave. Allerton Park, University of Illinois, June 1999.

Invited presentation, "Higher Education at the End of the Century: The Good, the Bad and the Bewildering." Keynote Address at the University of Illinois Staff Development Conference, May 1999.

Invited presentation, "The Endless Pursuit of Efficiency: Accountability and Performance in Higher Education." Paper presented at the Annual Meeting of the Association for the Study of Higher Education, Miami, Florida. Available in the Educational Resources Information Center (ERIC), November 1998.

Invited presentation, "Vouchers in American Education: Hard Policy Lessons from Higher Education." Paper presented at the Annual Forum of the Association for the Study of Higher Education." Miami, Florida, November, 1998.

Invited presentation, "The Wealth of Universities: How Government Policy Augments Fiscal Disparities Between Public and Private Institutions." Presented to the Vice President of Academic Affairs Finance and Economics Ad Hoc Committee, October 1998.

Invited presentation, "State Financing of Student Choice: Hard Policy Lessons from Higher Education." Educational Policy Briefing to the Illinois Community College Trustees Association. Springfield, Illinois June 1998.

Invited presentation, "Beyond Speculation: Empirical Support for Four Competing Hypotheses to Explain Students' Negative Evaluations of Advising in Research Universities." Association of Institutional Researchers. Minneapolis, Minnesota, May 1998.

Invited presentation, "Financing Student Choice in Postsecondary Education: Who Gains? Who Loses?" Higher Education Policy Report to the Illinois Council of Public Community College Presidents. Educational Leadership and Policy Research for Illinois. Oakbrook, Illinois, May 1998.

- Invited presentation, "The Oxford/Cambridge Residential College Model." National Association of Student Personnel Administrators. Philadelphia, Pennsylvania, March 1998.
- Invited presentation, "Using Residential Colleges to Enhance Student Learning." American College Personnel Association, St. Louis. Missouri, March 1998.
- Invited presentation, "Financing Student Choice in Postsecondary Education: Who Gains? Who Loses?" Educational Policy Briefing to the Illinois Council of Community College Presidents, March 1998.
- Invited presentation, "Realigning Faculty Work with Institutional Missions. Pew Project Team," (with Austin and Moore), paper presented at the Annual Meeting of the Association for the Study of Higher Education. Albuquerque, New Mexico, November 1997.
- Invited presentation, "An International Movement to Increase Access and Accountability." American and Chinese Education Conference. University of Illinois at Urbana-Champaign, Champaign, Illinois, October 1997.
- Invited presentation, "CIC and the Future of Postsecondary Education Opportunity in Western Kentucky." Presented to the Governor's Regional Advisory Committee, Crisp Center, Paducah, Community College, University of Kentucky, September 1997.
- Invited presentation, "General Education Assessment at the University of Wisconsin-Madison." Presentation to the University of Wisconsin System Universities; Madison, Wisconsin, May 1997.
- Invited presentation, "The Four-Year Graduation Agreement: A Comparative Inquiry." Paper presented to the Wisconsin Association of College and University Admissions Officers; Oshkosh, Wisconsin, November, 1996.
- Invited presentation, "Who Benefits from Federal Title N Financial Aid? Paper presented to the Office of University Administration; University of Wisconsin-Madison, May 1996.
- Invited presentation, "Developing a Foundation through the Annual Fund." Presentation to the University of North Carolina Agricultural and Technical University, Greensboro, North Carolina, March 1993.

EDITORIAL BOARDS

Editorial Board, *Journal of Education Finance* (1998-2004).

Editorial Review Board, *Journal of College Student Retention* (1998-2006)

UNIVERSITY INSTRUCTION

Graduate Courses Taught

Primary Faculty Member

Higher Education Finance and Policy (1997-2001), University of Illinois at Urbana Champaign.

Current Issues in Higher Education (1998-2001), University of Illinois at Urbana-Champaign.

Economics of Education, Health, and Human Capital (1999-2001), with Professor Walter McMahon, University of Illinois at Urbana-Champaign.

Higher Education Law (1999-2001), University of Illinois at Urbana-Champaign.

Community College Finance (1999 & 2001), University of Illinois at Urbana-Champaign.

Issues in Higher Education (1997-98), University of Wisconsin-Madison.

Guest Lecturer

Higher Education Leadership and Higher Education Public Policy, numerous courses (2014-present).
Louisiana State University A&M.

Higher Education Finance and Public Policy (2009, 2010, 2011), California State University, Long Beach.

Education Policy & Ethics (2003), Murray State University.

Teaching Awards

Selected to the University of Illinois at Urbana-Champaign's "Incomplete Listing of Excellent Teachers" 1999-2000.

Selected to the University of Illinois at Urbana-Champaign's "Incomplete Listing of Excellent Teachers" 1998-1999.

Selected to University of Illinois at Urbana-Champaign's "Incomplete Listing of Excellent Teachers" 1997-98.

Graduate Student Advisement

Doctoral degree chairperson for eight student dissertations, University of Illinois at Urbana-Champaign.

Master's degree advisor to forty-one students, University of Illinois at Urbana-Champaign.

UNIVERSITY FACULTY ADMINISTRATIVE SERVICE

University of Illinois at Urbana-Champaign

Member, Taskforce on Performance Measurement and Indicators, 2000-2001.

Member, Campus Financial Aid Committee, 1999 to present.

Member, University Honors Program Committee, January 1998 & 1999.

Member, University Assessment Committee, 1998 & 1999.

Member, College of Education International Education Committee, September 1997-1999.

Member, College of Education Technology Committee, September 1997-1999.

University of Wisconsin-Madison

Member, Planning team, Committee for Institutional Collaboration (CIC); Office of the Provost, 1995-1997.

Member, Planning team, University Accreditation Committee, Office of the Provost, 1995.

Member, Provost and Vice Chancellor for Academic Affairs Search Committee, 1995.

Member, University future planning group for distance education and learning technologies; Office of the Provost and Vice Chancellor for Academic Affairs, 1995-1997.

MEMBERSHIPS

American Public and Land-Grant University Association (APLU), Member (2009-present) National Association for the Advancement of Colored People (NAACP), Silver Life Member.

California Conference for Equity and Justice (CCEJ), Board Member, 2007-present. Long Beach, California.

American Association of State Colleges and Universities, Member, 2001-present. Washington D.C.

United Way of Kentucky, Board of Directors, Member, 2004-2005. Louisville, Ky.

American Council on Education, Member, 2001-2007. Washington, D.C.

Association for the Study of Higher Education (ASHE). Member, 1994-2002.

American Council on Education, Policy Advisory Committee, 2001-2005. Washington, D.C.

Association for Institutional Researchers, (AIR). Member, 1999-2001. Washington, D.C.

American Association of University Professors (AAUP), Member, 1997-1999. Washington, D.C.

American Association of Higher Education, (AAHE), Member, 1996-1999. Washington D.C.

National Association of Student Personnel Administrators (NASPA), Member, 1997-1999.

Council for the Advancement and Support of Higher Education (CASE), Member, 1990-1993. Washington D.C.