Establishment of the NNR Centre for Nuclear Safety and Security (CNSS)-Project Overview



For the protection of persons, property and the environment against nuclear damage.

Dr S Nhleko
05 October 2016



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Background

South Africa currently does not have a <u>dedicated Centre for nuclear</u> safety and security.



Background: Examples....



France



Background: Examples....



Nuclear and Radiation Safety Centre (NSC) NNSA - China



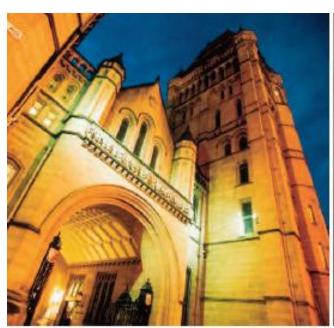
Background: Examples.....



South Korea



Background: Examples....





Dalton Nuclear Institute

UK



Background...

The absence of a <u>dedicated Centre for nuclear</u> <u>safety and security</u> makes it both challenging and difficult for the National Nuclear Regulator (NNR) to fulfil its regulatory objective of protecting the public, property and the environment against nuclear damage as mandated by the NNR Act No. 47 of 1999.



Current challenges

- 1. Ageing workforce
- 2. Ageing plants and design life extension SGR
- 3. New Build Programme Site Licence Application
- 4. Understanding new nuclear technologies
- 5. Addressing of lessons learnt (Fukushima)
- 6. Dealing with nuclear waste (interim and long term)
- 7. Harmonization of nuclear regulation (medical and industrial)



Current challenges.....

8. Public Reputation



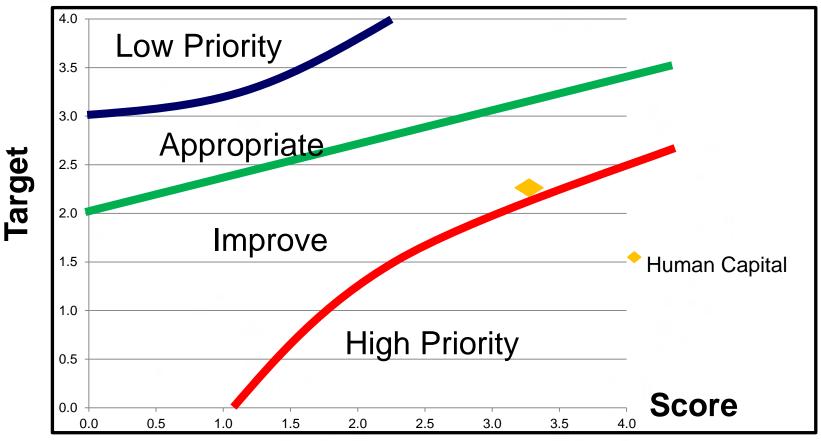
Regulator

"South Africa's National Nuclear Regulator (NNR), unlike its counterpart NERSA, is toothless, lowly-skilled and open to political manipulation. The NNR lacks the necessary vigour to play the required meaningful role required of it in any robust nuclear procurement process."

Morning Media Alert news 2015-07-06



Current challenges.....



Results from ECAP Workshops (courtesy of North West University) showed that the Human Capital Development score for the nuclear sector needs to improve



Alternative view of the challenges

The lack of a Centre for Nuclear Safety in the country is a major opportunity for economic growth!



NNR CNSS Strategy

To address the challenges, the NNR embarked on an initiative to establish a Centre for Nuclear Safety and Security by entering into memoranda of agreements with local and international academic institutions in accordance with the NNR Act.

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NNR CNSS Strategy

Eleven options were explored to address challenges (or opportunities):

- 1) Do **Nothing**; (leads to exposure to intolerable risk or missed opportunity)
- 2) Establish a centre as a **separate government agency or state-owned entity**; (outside NNR mandate)
- 3) Establish a centre as a unit within the NNR; (failed in the past)
- 4) Establish a centre in **collaboration with CSIR**; (CSIR lack nuclear safety expertise)
- 5) Establish a centre in **collaboration with NECSA**; (regulatory independence)
- Establish a centre in collaboration with ESKOM; (regulatory independence)
- 7) Establish a centre in **collaboration with the vendor of choice for the new-build** projects; (regulatory independence)
- 8) Establish a centre in **collaboration with a overseas partner(s) independent from the vendor of choice for the new-build project**; (does not fully address localization needs)
- 9) Establish a centre based on the **EU CBRN CoE** prescribed methodology; (process needs to be driven by DoE as a lead department)
- Establish a centre based on the **DST-NRF CoE** prescribed methodology;
 (DST lack nuclear safety expertise)
- 11) Develop a business case to establish an <u>NNR owned centre that takes into</u> account circumstances unique to the nuclear industry in collaboration with local universities and international partners. (selected as the preferred option)

eliminated

NNR CNSS Strategy....



1) Project Charter Development with a mandate:

To address identified challenges



2) Project sponsorship directly by:

Office of the CEO

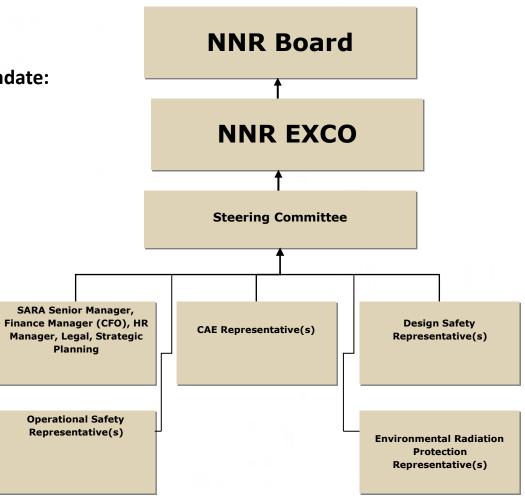


- 3) Appointment of Steering Committee and the Project Team to develop:
- a) Business Case to evaluate various options
- **b) Strategy** to implement best option
- c) Project Plan to implement strategy



4) Request for project approval from:

EXCO & NNR Board of Directors





NNR CNSS Strategy

Section 7 of the NNR Act gives the NNR powers to engage in the following activities for the purpose of achieving its mandate:

- Collaborate with any institution in connection with any matter falling within the objectives of the NNR;
- Collaborate with any educational scientific or government or institution;
- Provide on such conditions as the NNR thinks fit, financial or other assistance in connection with the training of NNR staff.



NNR CNSS Strategy

Centre for Nuclear Safety and Security



Key Programmes – Three Pillars

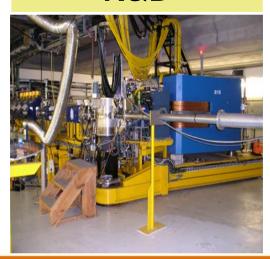


Nuclear Education and Training





Regulatory R&D





Technical Support



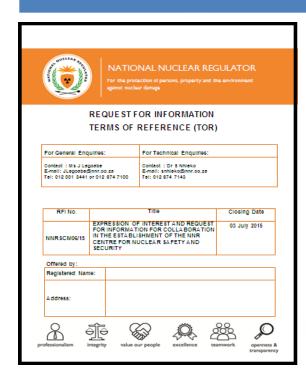


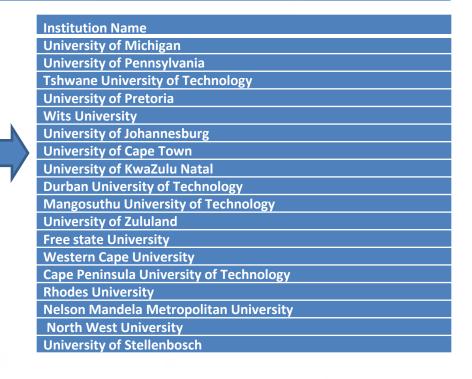
Why Focus on three pillars – i.e. E&T, R&D and TSO? NNR Process Model

Management Management Strategy, Governance and **Project Communications & Processes** Change **Performance monitoring Stakeholder relations** Management Risk **Internal and Statutory** Management **Management Systems Audits** Regulatory 1. E&T **Authorizations Processes Documents** Compliance & Core **Assurance 2. TSO Reviews & Enforcement Assessments** 3. R&D **Human Resource** Research & Legal Finance & Processes Support Management **Supply Chain Development** Counsel IT and Information **Facilities and** Knowledge Health & **Physical Security** Management **Management** Safety

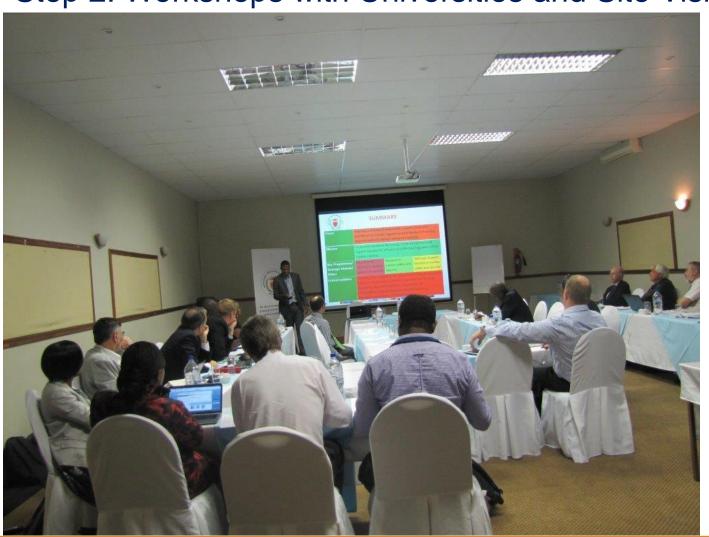


Step 1: Call for Expression of Interest and Requests for Information (RFIs) sent to DVCs



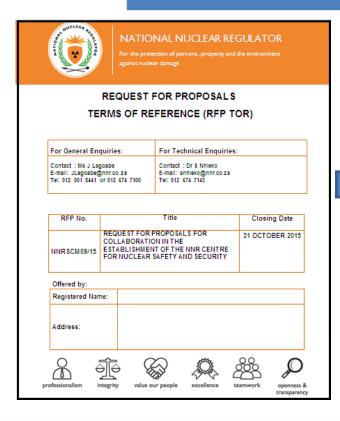


Step 2: Workshops with Universities and Site Visits





Step 3: Request for Proposals (RFPs) issued to DVCs of universities



	CNSS ENABLERS (enabler ID)	DESCRIPTION		
	(HPI)	Host partner institution with a suitable Programme Office building		
	(LPI)	Local partner institutions including local academic institutions with relevant infrastructure, and expertise in nuclear safety E&T, R&D and TSO		
	(IPI)	International partner institution including academic institutions with relevant infrastructure and expertise in nuclear safety E&T, R&D and TSO		



Envisaged scope of activities

E&T Activities	R&D Activities	TSO Activities
42	104	31
Undergraduate	Research topics	Technical support
courses		areas
28		
Postgraduate courses		
89		
Continuing		
Professional		
Development		
Courses		



Envisaged numbers of new staff to be trained

Country	No. of regulatory staff	Installed Nuclear Power Capacity (GWe)	ratio (no. of	No of staff required for 9.6 Gwe programme	
South Africa	130	1.8	72	693	٦
Vietnam	250	4	63	600	
Belarus	82	2.4	34	328	
UAE	200	5.6	36	343	
Belgium	220	5.8	38	364	
Canada	800	14.6	55	526	
Finland	290	4.3	67	647	
Switzerland	70	3.2	22	210	
South Korea	660	20.5	32	309	
United Kingdom	240	9.5	25	243	
Unites States of America	3600	100.35	36	344	J
		Mean	44	419	
		STD dev.	17	168	

Mean = 419 STD dev. = 168

For a 68% confidence level NNR must be prepared to accommodate training of staff numbers somewhere between 419+/-168 i.e. between 251 and 587 new staff

The strategy assumes the Belgian model and makes a proposal for the training of about +/-300 new staff starting with about +/-70 initially i.e. assuming new build the size of Koeberg



TSO Division

Site Evaluation, Structural Analysis & Nuclear Systems Group:

Group Lead & Admin Assistant

Nuclear Safety & Radiation Protection Group:

Group Lead & Admin Assistant

Reactor
Systems & Risk
Analysis Group:

Group Lead & Admin Assistant

Radio-active Sources & Nuclear Data Group:

Group Lead & Admin Assistant

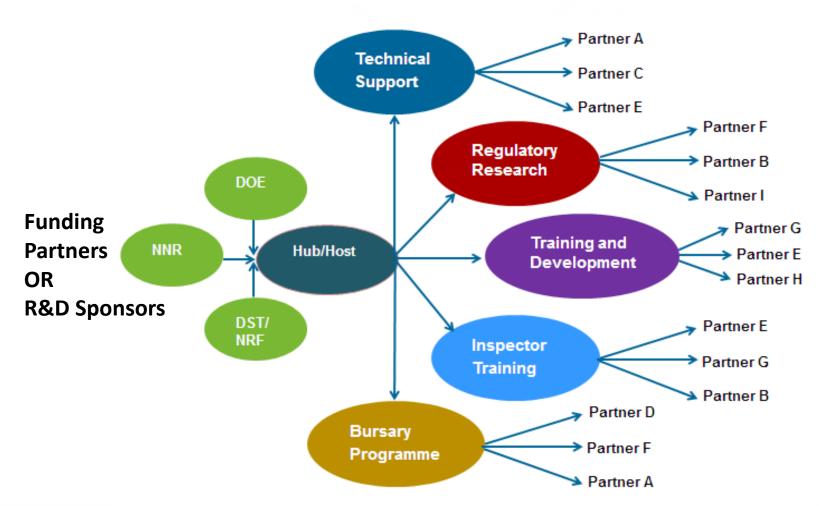
Emergency
Planning &
Nuclear Security
Group:

Group Lead & Admin Assistant



Operational Model

(Hub and Spoke Model)

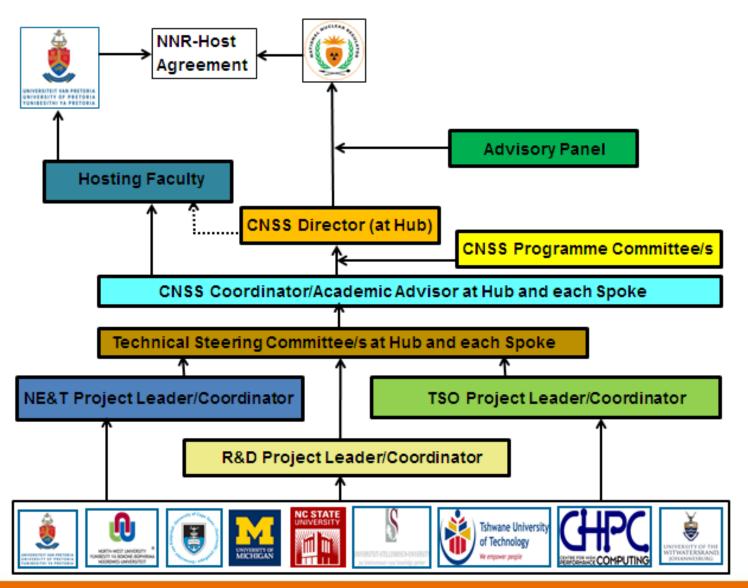




Founding

Partners

Governance Structure





Overview of Project Activities completed to date

Project Kick-off Meeting	July 2014
Site visits and workshops with universities	February-March 2015
Approval of project documents by EXCO and the NNR Board: - NNR CNSS Strategy	July 2015
Appointment of partner Institutions and Establishment of Memoranda of Understanding between the NNR and partner institutions	April 2016
Launch of the NNR Centre	30 August 2016 16 September 2016
Appointment of Centre Programme Coordinator/Director/Manager	In progress



Expected Benefits

COMPLIANCE WITH INTERNATIONAL INSTRUMENTS

Compliance with IAEA Requirements (11, 18 and 20 of IAEA GSR Part 1).

COMPLIANCE WITH NATIONAL REQUIREMENTS

Maintaining and improving the nuclear safety and security record of the country.



Expected Benefits.....

SOCIO-ECONOMIC BENEFITS

- Contribution to reduction of unemployment and poverty;
- Transition to knowledge economy;
- Contribution to Social Equity (i.e. increasing number of youths and women employed in nuclear science and engineering);
- Reduction of climate change effects.



Expected Benefits.....

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Expected Benefits.....

CROSS-CUTTING BENEFITS

- Increasing the number of graduates in nuclear science & engineering students, including Post Doc level researchers;
- Increasing research output (publications and patents) in nuclear science and engineering;
- Networking (attraction of top international talent) leading to international recognition of South Africa;
- ❖ Development of training and learnership programmes that lead to recognized occupational qualifications.



Conclusions

Nuclear Safety & Security = f(National infrastructure, Technology, Competency, International Instruments, Public Perception,....)

National Infrastructure = f(Regulatory Framework, Nuclear Education and Training, Research and Development, Capacity of Technical Support Organizations,....)

The CNSS Strategy addresses the three main pillars.



Launch of Centre

16 September 2016



Prof Cheryl De la Rey, Vice-Chancellor and Principal and Minister of Energy, The Honourable Ms T Joematt-Petterson



Dr G Pillay: Deputy CEO- NRF, Prof C De la Rey: Vice-Chancellor and Principal- UP, Dr B Tyobeka: CEO- NNR, Mr D Nicholls: Chief Nuclear Officer- ESKOM, Prof S Maharaj: EBIT Dean

Thank You



For the protection of persons, property and the environment against nuclear damage.