## FORUS

brands \& retail

## FINANCIAL REPORT

SECOND QUARTER 2014

AUGUST 2014


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## Notes:

- Allfigures in dollars are calculated using the observed dollar exchange rate for July 1, 2014 (Ch\$552,72 per US\$1).
- Symbols for periods in the year: Quarters: 1Q (first quarter), 2Q (second quarter), 3 Q (third quarter) and 4Q (fourth quarter). 1S (First semester) and 9M (first nine months of the year), as applicable.
- Other symbols: SSS (Same store sales).
- Currency symbols: Ch\$: Chilean pesos; US\$: U.S. dollars; MM: millions.
- The Second Quarter 2014 Consolidated Revenues increased by $20.9 \%$ to $\mathrm{Ch} \$$ 61,574 million (US\$ 111.4 million).
- Gross Margin of Ch\$ 36,195 million (US\$ 65.5 million) increased by $15.8 \%$, obtaining a gross margin of $58.8 \%$ as a percentage of net Revenues in the 2Q 2014.
- Operating Income increased by 7.1\% in the 2Q 2014 to Ch\$ 14,771 million (US\$ 26.7 million). The Operating margin reached a $24.0 \%$ of Revenues in $2 Q^{\prime} 14$.
- EBITDA of Ch\$ 16,380 million (US\$ 29.6 million) increased by $7.7 \%$, reaching an EBITDA margin of 26.6\% in the 2Q 2014.
- Net Profit decreased by $-3.8 \%$ to Ch\$ 12,150 million (US\$ 22.0 million). As a percentage of net revenues, it represents 19.7\%.
- The Revenues from the International Operations in Colombia, Peru and Uruguay represented $19.0 \%$ of the Consolidated Revenues in the 2Q 2014, this is 2.3 percentage points higher than the $16.7 \%$ of the consolidated revenues in $2 Q^{\prime} 13$.
- Consolidated Revenues increased by $19.7 \%$ as of June 2014 to Ch\$ 117.166 million (US\$ 212.0 million).
- Gross Margin of Ch\$ 66,793 million (US\$ 120.8 million) increased by $15.0 \%$, obtaining a gross margin of 57.0\% as a percentage of net Revenues as of June 2014.
- In June 2014 Operating Income increased by $2.7 \%$ to $\mathbf{C h} \$ 25,719$ million (US $\$ 46.5$ million) and the Operating margin reached a $22.0 \%$ of Revenues.
- EBITDA of Ch\$ 28,856 million (US\$ 52.2 million) increased by $4.3 \%$, reaching an EBITDA margin of 24.6\% in June 2014.
- Net Profit increased by $2.4 \%$ to Ch\$ 21.964 million (US\$ 39.7 million). As a percentage of net revenues, it represents 18.7\% as of June 2014.
- The Revenues from the international operations in Colombia, Peru and Uruguay represented $18.2 \%$ of the consolidated revenues in the $1 S^{\prime} 14,2.5$ percentage points above the $15.7 \%$ in $1 S^{\prime} 13$.


## Stores Opening

## Total of new stores opened in 2Q 2014: 17 stores

During the 2Q 2014 the company opened the following new stores:

| Country | \# Stores | Chain | Store | City | Sq. meters |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Chile |  | Caterpillar | Mall Plaza Oeste | Santiago | 95 |
|  |  | Merrell | Mall Plaza Oeste | Santiago | 57 |
|  |  | Hush Puppies Kids | Mall Plaza el Roble | Chillán | 64 |
|  |  | We love Shoes | Mall Plaza el Roble | Chillán | 117 |
| Total | 4 |  |  |  | 333 |
| Colombia |  | Caterpillar | Centro Mayor | Bogotá | 77 |
|  |  | Hush Puppies | San Pedro | Neiva | 80 |
|  |  | Caterpillar | El Tesoro | Medellín | 61 |
|  |  | Caterpillar | San Pedro | Neiva | 86 |
| Total | 4 |  |  |  | 304 |
| Peru |  | Hush Puppies | Salaverry | Lima | 73 |
|  |  | Hush Puppies Kids | Salaverry | Lima | 61 |
|  |  | Rockford | Salaverry | Lima | 71 |
|  |  | Columbia | Salaverry | Lima | 55 |
|  |  | Shoe Express | Surco 2 | Lima | 74 |
| Total | 5 |  |  |  | 334 |
| Uruguay |  | Shoe Express | La Blanqueada | Montevideo | 164 |
|  |  | Shoe Express | Libres | Montevideo | 30 |
|  |  | Shoe Express | Magallanes | Montevideo | 33 |
|  |  | Shoe Express | Cipriano Miro | Montevideo | 105 |
| Total | 4 |  |  |  | 332 |
| Total | 17 |  |  |  | 1.303 |

## Launch e-commerce 7veinte

In May 2014 the concept store 7veinte launched the e-commerce platform on their website (www.7veinte.cl), the first multi-brand website (including the brands: Burton, Skullcandy, Dakine, Habitat, Cushe, Keds, among others). This is the fifth Forus' e-commerce platform, since the launch of the brand Cat in May (www.cat.cl), Columbia in September (www.columbiachile.cl), the brand Merrell in November 2013 (www.merrell.cl), and the brand Jansport in January 2014 (www.jansport.cl).

## Awards received by Forus

Forus have been awarded in USA by their licensors Wolverine World Wide Inc, Brooks Inc and Columbia Sportswear with 5 awards in total, which are the following:

2013 World Best Distributor, for the brands:
Caterpillar in Chile
Cushe in Chile
Columbia in Peru

2012 World Outsanding Performance, for the brand:
Caterpillar Apparel in Uruguay

2013 World Best in Revenue's Growth, for the brand:
Hush Puppies in Peru

FORUS S.A. \& SUBSIDIARIES
Consolidated Income Statement 2nd Quarter expressed in Thousands of Chilean Pesos from April 1st to June 30

|  | 2Q'14 <br> Th Ch\$ | \% Revenues | 2Q'13 <br> Th Ch\$ | \% Revenues | Var. \% 14/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | 61.573 .881 |  | 50.931 .836 |  | 20,9\% |
| Cost of Sales | (25.378.880) | -41,2\% | (19.669.355) | -38,6\% | 29,0\% |
| Gross Margin | 36.195.001 | 58,8\% | 31.262.481 | 61,4\% | 15,8\% |
| Logistic costs | (518.762) | -0,8\% | (451.353) | -0,9\% | 14,9\% |
| Administrative Expenses | (20.905.278) | -34,0\% | (17.014.870) | -33,4\% | 22,9\% |
| Selling, General and Administrative Expenses | (21.424.040) | -34,8\% | (17.466.223) | -34,3\% | 22,7\% |
| Operating Income | 14.770.961 | 24,0\% | 13.796.258 | 27,1\% | 7,1\% |
| Other incomes of total operation | 98.093 |  | 1.055.516 |  | -90,7\% |
| Other expenses of total operation | (63.634) |  | (58.018) |  | 9,7\% |
| Financial Income | 341.735 |  | 442.932 |  | -22,8\% |
| Financial Expenses | (134.633) |  | (119.034) |  | 13,1\% |
| Participation in gains (losses) of joint venture businesses accounted by using the proportional value of participation | (91.929) |  | 80.513 |  | -214,2\% |
| Exchange Differentials | 252.122 |  | 197.930 |  | 27,4\% |
| Result of Indexation units | (30.215) |  | 1.306 |  | -2413,6\% |
| Other gains and losses | 50.214 |  | (158.978) |  | -131,6\% |
| Non-Operating Income | 421.753 | 0,7\% | 1.442.167 | 2,8\% | -70,8\% |
| Profit before income tax | 15.192 .714 | 24,7\% | 15.238.425 | 29,9\% | -0,3\% |
| (Expenses) Income Taxes | (3.042.489) |  | (2.606.972) |  | 16,7\% |
| Profit (loss) | 12.150.225 | 19,7\% | 12.631.453 | 24,8\% | -3,8\% |
| Profit (loss) attributable to equity holders of parent | 12.210 .828 |  | 12.509 .700 |  | -2,4\% |
| Profit (loss) attributable to minority interest | (60.603) |  | 121.753 |  | -149,8\% |
| Profit (loss) | 12.150.225 | 19,7\% | 12.631 .453 | 24,8\% | -3,8\% |
| EBITDA | 16.380.404 | 26,6\% | 15.209.662 | 29,9\% | 7,7\% |

FORUS S.A. \& SUBSIDIARIES
Consolidated Income Statement
expressed in Thousands of Chilean Pesos accumulated to June 30th

|  | Jan-June'14 Th Ch\$ | Revenues | Jan-June'13 Th Ch\$ | Revenues | Var. \% 14/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | 117.165.560 |  | 97.916 .701 |  | 19,7\% |
| Cost of Sales | (50.372.759) | -43,0\% | (39.858.325) | -40,7\% | 26,4\% |
| Gross Margin | 66.792.801 | 57,0\% | 58.058.376 | 59,3\% | 15,0\% |
| Logistic costs | (1.189.893) | -1,0\% | (936.971) | -1,0\% | 27,0\% |
| Administrative Expenses | (39.883.569) | -34,0\% | (32.066.355) | -32,7\% | 24,4\% |
| Selling, General and Administrative Expenses | (41.073.462) | -35,1\% | (33.003.326) | -33,7\% | 24,5\% |
| Operating Income | 25.719.339 | 22,0\% | 25.055.050 | 25,6\% | 2,7\% |
| Other incomes of total operation | 144.735 |  | 1.087 .767 |  | -86,7\% |
| Other expenses of total operation | (122.358) |  | (115.577) |  | 5,9\% |
| Financial Income | 459.268 |  | 889.489 |  | -48,4\% |
| Financial Expenses | (291.505) |  | (228.972) |  | 27,3\% |
| Participation in gains (losses) of joint venture businesses accounted by using the proportional value of participation | 164.254 |  | 159.241 |  | 3,1\% |
| Exchange Differentials | 1.357 .917 |  | (342.634) |  | -496,3\% |
| Result of Indexation units | (51.665) |  | 130 |  | -39842,3\% |
| Other gains and losses | 124.279 |  | (143.560) |  | -186,6\% |
| Non-Operating Income | 1.784.925 | 1,5\% | 1.305.884 | 1,3\% | 36,7\% |
| Profit before income tax | 27.504 .264 | 23,5\% | 26.360.934 | 26,9\% | 4,3\% |
| (Expenses) Income Taxes | (5.540.218) |  | (4.917.688) |  | 12,7\% |
| Profit (loss) | 21.964.046 | 18,7\% | 21.443.246 | 21,9\% | 2,4\% |
| Profit (loss) attributable to equity holders of parent | 22.130 .119 |  | 21.379 .057 |  | 3,5\% |
| Profit (loss) attributable to minority interest | (166.073) |  | 64.189 |  | -358,7\% |
| Profit (loss) | 21.964.046 | 18,7\% | 21.443.246 | 21,9\% | 2,4\% |
| EBITDA | 28.855.521 | 24,6\% | 27.655.886 | 28,2\% | 4,3\% |

## Operating Income

- Consolidated Revenues increased by 20.9\% in the 2Q 2014 to Ch\$ 61,574 million (US\$ 111.4 million).

2Q'14 Consolidated Revenues 20.9\% gain is explained both by an increase in Chile's business as in its subsidiaries.

In Chile Forus' sales grew $16.0 \%$, to $\mathrm{Ch} \$ 48,984$ million (US\$ 88.6 million) during $2 Q^{\prime} 14$. This increase in sales is explained both by growth in Retail and Wholesale business. Regarding Retail business, sales reached Ch\$ 41,289 million (US\$ 74.7 million) rising $16.4 \%$ regarding 2Q 2013 and represented $84.3 \%$ of Chile's total revenues. This rise is explained by a $19.8 \%$ growth in square meters in $2 Q^{\prime} 14$ compared to $2 Q^{\prime} 13$ and a $3.7 \%$ increase in Same Store Sales (nominal value). This slowdown in the 2Q14 SSS is mainly explained by the economic deceleration being experienced in the country.

Wholesale business, with sales of Ch\$ 7,696 million (US\$ 13.9 million) represented $15.7 \%$ of Chile's total revenues, increased $13.9 \%$ with regards to $2 Q^{\prime} 13$. We highlight, according to IFRS standard, within Wholesale are considered the purchase of merchandise from China for the subsidiaries, so the actual sale of Wholesale without considering this effect grew by $25.9 \%$ compared to $2 Q^{\prime} 13$.

In regards to international subsidiaries, which revenues represented $19.0 \%$ during $2 Q^{\prime} 14$, they increased $35.9 \%$ as a whole regarding $2 Q^{\prime} 13$. The results of these companies are the following:

Revenues (Million Ch\$)

|  | 2Q '14 | 2Q '13 Var. \% 14/13 |  | 1S14 | 1S13 Var. \% 14/13 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Colombia | 1.490 | 1.171 | $27,3 \%$ |  | 2.849 | 2.448 | $16,4 \%$ |
| Peru | 4.780 | 2.749 | $73,9 \%$ |  | 9.622 | 5.542 | $73,6 \%$ |
| Uruguay | 5.486 | 4.732 | $16,0 \%$ |  | 8.987 | 7.856 | $14,4 \%$ |
| Total | $\mathbf{1 1 . 7 5 6}$ | $\mathbf{8 . 6 5 2}$ | $\mathbf{3 5 , 9 \%}$ |  | $\mathbf{2 1 . 4 5 9}$ | $\mathbf{1 5 . 8 4 6}$ | $\mathbf{3 5 , 4 \%}$ |

Without intra-company sales

|  | 2Q '14 | 2Q '13 Var. \% 14/13 |  | 1S14 | 1S13 Var. \% 14/13 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Colombia | 1.490 | 1.171 | $27,3 \%$ |  | 2.849 | 2.376 | $19,9 \%$ |
| Peru | 4.780 | 2.749 | $73,9 \%$ |  | 9.622 | 5.542 | $73,6 \%$ |
| Uruguay | 5.486 | 4.732 | $16,0 \%$ |  | 8.987 | 7.856 | $14,4 \%$ |
| Total | $\mathbf{1 1 . 7 5 6}$ | $\mathbf{8 . 6 5 2}$ | $\mathbf{3 5 , 9 \%}$ |  | $\mathbf{2 1 . 4 5 9}$ | $\mathbf{1 5 . 7 7 4}$ | $\mathbf{3 6 , 0 \%}$ |

Same Store Sales. Data in nominal values (in local currency)

|  | 2013 |  |  |  | 2013 | 2014 |  |  |  | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 Q | 2 Q | 3Q | 4Q | FY | 1Q | 2Q | 3Q | 4Q |  |  |
| Colombia | 18,2\% | -1,3\% | 8,9\% | 11,9\% | 9,3\% | 3,2\% | 4,7\% |  |  | 7,3\% | 4,0\% |
| Perú | 12,6\% | 0,2\% | 0,9\% | 4,2\% | 4,2\% | -8,0\% | -9,7\% |  |  | 5,9\% | -8,9\% |
| Uruguay | -5,7\% | -5,1\% | -12,0\% | -9,4\% | -8,0\% | -1,8\% | 4,4\% |  |  | -5,3\% | 2,1\% |

- In Colombia sales of Ch\$ 1,490 million (US\$ 2.7 million) grew 27.3\% during 2Q'14. This rise in sales is due both to an increase in Same Store Sales of 4.7\% nominal and an increase in square meters of $19.3 \%, 8$ new stores since June 2013.
- In Peru, sales of Ch\$ 4,780 million (US\$ 8.6 million) grew $73.9 \%$ during $2 Q^{\prime} 14$, mainly on a $96.3 \%$ increase in square meters since June 2013, consisting in 33 new stores (mainly resulting from the acquisition of Billabong, who contributed with $67.6 \%$ of the additional square meters increase), offsetting a Same Store Sales decrease of $-9.7 \%$. This drop in SSS is partly due to the deceleration in consumption in this country, also influenced by the World Cup effect, as the delay in the beginning of winter in the country.
- In Uruguay sales of Ch\$5,486 million (US\$ 9.9 million) increased $16.0 \%$ in 2Q'14 boosted by 10 new stores regarding 2 $Q^{\prime} 13$, which increased the total sales' surface in 22.2\% regarding June 2013, as well as a 4.4\% Same Store Sales increase in nominal value, reversing the negative trend seen in the last 5 quarters.
- Regarding national subsidiary TopSafety (company dedicated to industrial safety footwear business) sales during 2Q'14 increased to Ch\$ 1,234 million (US\$ 2.2 million), rising by $21.3 \%$ with regards to the same quarter of the previous year. This growth is due to the successful introduction of new models and existing ones in new key accounts in the industrial sector, increasing our penetration in the segment.

Revenues of international operations in Colombia, Peru and Uruguay represented $19.0 \%$ of consolidated revenues of 2Q'14.


Note: Inter-company sales were excluded in this analysis.

Revenues of international operations in Colombia, Peru and Uruguay represented
$\mathbf{1 8 . 2 \%}$ of consolidated revenues of $1 S^{\prime} 14,2.5$ percentage points higher than in $1 S^{\prime} 13$.


- Gross Margin of Ch\$ $\mathbf{3 6 , 1 9 5}$ million (US\$ 65.5 million) increased by $\mathbf{1 5 . 8 \%}$, obtaining a gross margin of 58.8\% as a percentage of net Revenues in the 2Q 2014.

The consolidated gross margin increase is due to rise in Chile (Retail and Wholesale) by $12.2 \%$ compared to $2 Q^{\prime} 13$, as well as by the $35.3 \%$ growth of the international subsidiaries. However, gross margin as a percentage of revenue decreased by 2.6 percentage points from $61.4 \%$ in 2Q'13 to $57.0 \%$ in 2Q'14 due to a negative effect of exchange rate, since the autumn/winter 2014 collection entered at a $13.6 \%$ higher exchange rate, compared to the inputs of the autumn/winter 2013 collection. This effect of exchange rate affected Chile and all the subsidiaries.

Chile's Individual gross margin grew $12.2 \%$ compared to 2Q'13, achieving Ch\$ 29,164 million (US\$ 52.8 million). Gross margin as a percentage over sales of $59.5 \%$ fell by 2.0 percentage points, compared to $61.5 \%$ obtained in 2Q'13. Gross margin in Retail business of Ch\$ 25,329 million (US\$ 45.8 million) increased $12.0 \%$ in $2 Q^{\prime} 14$ and achieved a $61.3 \%$ as a percentage of revenues.

Gross margin in Wholesale business of Ch\$ 3,835 million (US\$ 6.9 million) in 2Q'14, increased $14.0 \%$, reaching $49.8 \%$ as a percentage over sales, the same as in 2Q13, despite the negative effect of higher exchange rate.

International subsidiaries gross margin increased as a whole $35.3 \%$ during 2Q14, obtaining Ch\$ 6,660 million (US\$ 12.0 million). Details by country are as follows:

- Peru: a gross margin of Ch\$ 2,639 million (US\$ 4.8 million) increased $64.1 \%$, which as a percentage of revenues decreased 3.3 percentage points, from $58.5 \%$ in 2Q'13 to $55.2 \%$ in $2 Q^{\prime} 14$. This lower margin is reflecting the exchange rate increase during the period.
- Uruguay: a gross margin of Ch\$ 3,210 million (US\$ 5.8 million) rose $22.4 \%$, reaching a $58.5 \%$ as a percentage of revenues, 3.1 percentage points higher than reported in 2Q13, as the result of higher operating efficiency, which achieved improvements in logistics processes, and managed to increase the average price.
- Colombia: a gross margin of Ch\$ 810 million (US\$ 1.5 million) increased 17.3\% regarding the same quarter of the previous year, as a percentage of revenues decreased by -4.6 points from $59.0 \%$ in 2Q'13 to $54.4 \%$ in 2Q'14 on the exchange rate increase and the negative impact of the Colombian Decree 74, which increases the cost of products.
- Operating Income increased by 7.1\% in the 2Q 2014 to $\mathbf{C h} \$ 14,771$ million (US\$ 26.7 million). The Operating margin in 2Q'13 was 24.0\%.

The Individual Operating Income (Forus Chile) accounts for 89.5\% of total income, obtaining Ch\$ 13,215 million (US\$ 23.9 million) and increasing $4.5 \%$ with regards to 2Q'13. Moreover, the $37.5 \%$ growth in Operating Income from international subsidiaries contributed with the remaining $10.5 \%$ to this increase.

Chile's Retail business operating income of Ch\$ 11,514 million (US\$ 20.8 million) increased $3.0 \%$, explained by an increase in revenues and gross margin. In addition, SG\&A represented $33.5 \%$ of revenues in 2Q'14, 1.2 percentage point higher than in 2Q'12 explained by the higher pace of stores openings as well as the incorporation of Billabong and 7veinte new stores.

The Wholesale business Operating Income, which explained 12.9\% of Chile's Operating Income growth, was Ch\$ 1,702 million (US\$ 3.1 million), growing 15.5\% during 2 Q14. Operating income as a percentage of revenue increased 0.3 percentage points from $21.8 \%$ in $2 Q^{\prime} 13$ to $22.1 \%$ in 2Q'14, because the SG\&A decreased in 0.3 percentage points as a percentage over sales, representing $27.7 \%$ of revenues in 2Q'14. This would indicate a positive development compared to 1Q14 when SG\&A increased over sales by 3.7 percentage points, in the integration process after 7veinte and Billabong brands acquisition, which have a stronger weight in Wholesale.

Regarding international subsidiaries as a whole, these presented an Operating Income of Ch\$ 1.471 million (US\$ 2.7 million), increasing 37.5\% regarding 2Q'13. Operating Incomes by countries are the following:

- Uruguay: Its Operating Income of Ch\$ 1.191 million (US\$ 2.2 million) increased 54.3\% regarding 2Q'13, obtaining an Operating Income as a percentage of revenues of $21.7 \%, 5.4$ percentage points higher than in 2Q'13, as SG\&A as a percentage of sales decreased 2.3 percentage points due to an improvement in commercial strategy, as well as the improvement in gross margin.
- Peru: Its Operating Income decreased 3.5\%, obtaining Ch\$ 388 million (US\$ 0.7 million) in 2Q'14, obtaining an Operating Income as a percentage of revenues of $8.1 \%$ in $2 Q^{\prime} 14,6.5$ percentage points lower than in $2 Q^{\prime} 13$, due to new stores (organic and inorganic) incorporated into the portfolio.
- Colombia: Its Operating Loss increased in Ch\$ 3.8 million (US\$ 0.01 million), from Ch\$ -104.5 million (-US\$ 0.2 million) of Operating loss in $2 Q^{\prime} 13$ to an Operating loss of -Ch\$ 108.3 million (-US\$ 0.2 million) in 2Q'14. However, operating income as a percentage of revenue improved by 1.7 points percentage from $-8.9 \%$ in 2Q'13 to $-7.3 \%$ in 2Q'14. This is because the SG\&A regarding sales declined by 6.3 percentage points, partially offsetting the percentage gross margin decrease in 4.6 percentage points.


## Non-Operating Result

- Non-Operating Result achieved a gain of Ch\$ 421 million (US\$ 0.8 million) decreasing 70.8\% regarding 2Q'13.

This negative result is explained by the Other Income of Total Operations account, which obtained a gain of Ch\$ 1,056 million (US\$ 1.9 million) in $2 Q^{\prime} 13$, caused by a tax benefit from the operations in Uruguay, meaning a higher comparison base for the Ch\$ 98 million (US\$ 0.2 million) obtained in 2 Q14.

## Net Profit and EBITDA

- Net Profit decreased by $\mathbf{- 3 . 8 \%}$ to $\mathbf{C h} \$ \mathbf{1 2 , 1 5 0}$ million (US\$ $\mathbf{2 2 . 0}$ million).

Net Profit represent $19.7 \%$ as a percentage of revenues in 2Q'14, 5.1 percentage points below the $24.8 \%$ obtained in $2 Q^{\prime} 13$. This decline is mainly explained by the $2 Q^{\prime} 14$, lower than in 2Q'13, Non-Operating income explained above.

- EBITDA of Ch\$ 16,380 million (US\$ 29.6 million) increased by $7.7 \%$, reaching an EBITDA margin of 26.6\% in the 2Q 2014.

Chile's EBITDA of Ch\$ 14,384 million (US\$ 26.0 million) grew $5.8 \%$ with regards to 2Q'13, and represents an EBITDA margin of 29.4\% in 2Q'14.

## CHILE

- Retail
(Million Ch\$)

| P\&L | 2Q '14 | \% Revenues | 2Q '13 $\%$ Revenues Var. \% 14/13 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 41.289 |  | 35.470 |  | $16,4 \%$ |
| Cost of Sales | -15.959 |  | -12.848 |  | $24,2 \%$ |
| Gross Margin | 25.329 | $61,3 \%$ | 22.622 | $63,8 \%$ | $12,0 \%$ |
| Operating Income | 11.514 | $27,9 \%$ | 11.178 | $31,5 \%$ | $3,0 \%$ |

(Million Ch\$)

| P\&L | 1S '14 | \% Revenues | 1S '13 | \% Revenues Var. \% 14/13 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenues | 72.177 |  | 62.076 |  | $16,3 \%$ |
| Cost of Sales | -29.150 |  | -23.772 |  | $22,6 \%$ |
| Gross Margin | 43.027 | $59,6 \%$ | 38.304 | $61,7 \%$ | $12,3 \%$ |
| Operating Income | 17.095 | $23,7 \%$ | 16.669 | $26,9 \%$ | $2,6 \%$ |

## Same Store Sales Growth

Data in nominal values (in local currency)

|  | 2013 |  |  |  | FY | 2014 |  |  |  | $\begin{array}{c\|c} 2013 & 2014 \\ 1 S \\ \hline \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 Q | 2Q | 3Q | 4Q |  | 1Q | 2Q | 3Q | 4Q |  |  |
| SSS | 2,2\% | 4,3\% | 5,9\% | 4\% | 5,3\% | 4,4\% | 7\% |  |  | 3,4\% | 4,0\% |

## Stores Openings / Closings

|  | Date | Chain | Store | Sq.meters |
| :--- | :--- | :--- | :--- | ---: |
| Opening | Apr-14 | Caterpillar | Mall Plaza Oeste | 95 |
| Opening | Apr-14 | Merrell | Mall Plaza Oeste | 57 |
| Opening | Jun-14 | Hush Puppies Kids | Mall Plaza el Roble | 64 |
| Opening | Jun-14 | We love Shoes | Mall Plaza el Roble | 117 |
| Total |  |  |  | $\mathbf{3 3 3}$ |

## Change in Total square meters

|  | June 2014 | June 2013 | Var. 14/13 | Var. \% 14/13 |
| :--- | ---: | ---: | ---: | ---: |
| $\mathrm{N}^{\circ}$ Stores | 291 | 244 | 47 | $19,3 \%$ |
| Square meters sales area + window | 32.729 | 27.323 | 5.406 | $19,8 \%$ |

- Wholesale
(Million Ch\$)

| P\&L | 2Q '14 $\%$ Revenues | 2Q '13 $\%$ Revenues Var. \% 14/13 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 7.696 |  | 6.754 |  | $13,9 \%$ |
| Cost of Sales | -3.861 |  | -3.391 |  | $13,9 \%$ |
| Gross Margin | 3.835 | $49,8 \%$ | 3.364 | $49,8 \%$ | $14,0 \%$ |
| Operating Income | 1.702 | $22,1 \%$ | 1.473 | $21,8 \%$ | $15,5 \%$ |

(Million Ch\$)

| P\&L | 1S '14 | \% Revenues | 1S '13 | \% Revenues Var. \% 14/13 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 22.122 |  | 20.639 |  | $7,2 \%$ |
| Cost of Sales | -11.028 |  | -10.300 |  | $7,1 \%$ |
| Gross Margin | 11.093 | $50,1 \%$ | 10.338 | $50,1 \%$ | $7,3 \%$ |
| Operating Income | 6.334 | $28,6 \%$ | 6.432 | $31,2 \%$ | $-1,5 \%$ |

## - TopSafety

(Million Ch\$)

| P\&L | 2Q '14 $\%$ Revenues | 2Q '13 $\%$ Revenues Var. \% 14/13 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Revenues | 1.234 |  | 1.017 |  | $21,3 \%$ |
| Cost of Sales | -862 |  | -661 |  | $30,5 \%$ |
| Gross Margin | 371 | $30,1 \%$ | 356 | $35,0 \%$ | $4,3 \%$ |
| Operating Income | 85 | $6,9 \%$ | 76 | $7,4 \%$ | $12,3 \%$ |

(Million Ch\$)

| P\&L | 1S '14 | \% Revenues | 1S '13 | \% Revenues Var. \% 14/13 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 2.119 |  | 1.739 |  | $21,8 \%$ |
| Cost of Sales | -1.448 |  | -1.154 |  | $25,5 \%$ |
| Gross Margin | 670 | $31,6 \%$ | 585 | $33,6 \%$ | $14,6 \%$ |
| Operating Income | 122 | $5,8 \%$ | 69 | $4,0 \%$ | $75,8 \%$ |

## COLOMBIA

(Million Ch\$)

| P\&L | 2Q '14 | \% Revenues | 2Q '13 $\%$ Revenues Var. \% 14/13 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 1.490 |  | 1.171 |  | $27,3 \%$ |
| Cost of Sales | -680 |  | -480 |  | $41,7 \%$ |
| Gross Margin | 810 | $54,4 \%$ | 691 | $59,0 \%$ | $17,3 \%$ |
| Operating Income | -108 | $-7,3 \%$ | -105 | $-8,9 \%$ | $3,6 \%$ |

(Million Ch\$)

| P\&L | 1S '14 \% Revenues | 1S '13 $\%$ Revenues Var. \% 14/13 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 2.849 |  | 2.448 |  | $16,4 \%$ |
| Cost of Sales | -1.459 |  | -1.181 |  | $23,5 \%$ |
| Gross Margin | 1.391 | $48,8 \%$ | 1.267 | $51,8 \%$ | $9,7 \%$ |
| Operating Income | -294 | $-10,3 \%$ | -153 | $-6,2 \%$ | $92,3 \%$ |

Without Intra-company sales

| P\&L | 1S '14 $\%$ Revenues | 1S '13 $\%$ Revenues Var. \% 14/13 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 2.849 |  | 2.376 |  | $19,9 \%$ |
| Cost of Sales | -1.459 |  | -1.108 |  | $31,6 \%$ |
| Gross Margin | 1.391 | $48,8 \%$ | 1.267 | $53,3 \%$ | $9,7 \%$ |
| Operating Income | -294 | $-10,3 \%$ | -153 | $-6,4 \%$ | $92,3 \%$ |

## Same Store Sales Growth

Data in nominal values (in local currency)

|  | 2013 |  |  |  | FY | 2014 |  |  |  | $\begin{array}{c\|l} 2013 & 2014 \\ 1 S \\ \hline \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 Q | 2Q | 3Q | 4Q |  | 1 Q | 2 Q | 30 | 40 |  |  |
| SSS | 18,2\% | 3\% | 8,9\% |  | 9,3\% |  | 7\% |  |  | 7,3\% | 4,0 |

## Stores Openings / Closings

|  | Date | Chain | Store | Sq.meters |
| :--- | :--- | :--- | :--- | ---: |
| Closing | Apr-14 | Shoe Express | Zona In | 52 |
| Opening | Apr-14 | Caterpillar | Centro Mayor | 77 |
| Opening | May-14 | Hush Puppies | San Pedro | 80 |
| Opening | May-14 | Caterpillar | EI Tesoro | 61 |
| Opening | May-14 | Caterpillar | San Pedro | 86 |
| Total |  |  |  | $\mathbf{3 5 6}$ |

## Change in Total square meters

|  | June 2014 | June 2013 | Var. 14/13 | Var. \% 14/13 |
| :--- | ---: | ---: | ---: | ---: |
| $\mathrm{N}^{\circ}$ Stores | 40 | 32 | 8 | $25,0 \%$ |
| Square meters sales area + window | 2.426 | 2.033 | 392 | $19,3 \%$ |

## PERU

(Million Ch\$)

| P\&L | 2Q '14 | \% Revenues | 2Q '13 | \% Revenues Var. \% 14/13 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 4.780 |  | 2.749 |  | $73,9 \%$ |
| Cost of Sales | -2.140 |  | -1.141 |  | $87,6 \%$ |
| Gross Margin | 2.639 | $55,2 \%$ | 1.609 | $58,5 \%$ | $64,1 \%$ |
| Operating Income | 388 | $8,1 \%$ | 402 | $14,6 \%$ | $-3,5 \%$ |

(Million Ch\$)

| P\&L | 1S '14 | \% Revenues | 1S '13 $\%$ Revenues Var. \% 14/13 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 9.622 |  | 5.542 |  | $73,6 \%$ |
| Cost of Sales | -4.173 |  | -2.395 |  | $74,2 \%$ |
| Gross Margin | 5.449 | $56,6 \%$ | 3.147 | $56,8 \%$ | $73,2 \%$ |
| Operating Income | 1.000 | $10,4 \%$ | 769 | $13,9 \%$ | $30,0 \%$ |

## Same Store Sales Growth

Data in nominal values (in local currency)

|  | 2013 |  |  |  | FY | 2014 |  |  |  | 2013 | 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q |  | 1 Q | 2Q | 3Q | 4Q | 1 S |  |
| SSS | 12,6\% | 0,2\% | 0,9\% | ,2\% | 4,2\% | -8,0\% | 7\% |  |  | 5,9\% | -8,9\% |

## Stores Openings / Closings

|  | Date | Chain | Store | Sq.meters |
| :--- | :--- | :--- | :--- | ---: |
| Opening | May-14 | Hush Puppies | Salaverry | 73 |
| Opening | May-14 | Hush Puppies Kids | Salaverry | 61 |
| Opening | May-14 | Rockford | Salaverry | 71 |
| Opening | May-14 | Columbia | Salaverry | 55 |
| Opening | Jun-14 | Shoe Express | Surco 2 | 74 |
| Total |  |  |  | $\mathbf{3 3 4}$ |

## Change in Total square meters

|  | June 2014 | June 2013 | Var. 14/13 | Var. \% 14/13 |
| :--- | ---: | ---: | ---: | ---: |
| $\mathrm{N}^{\circ}$ Stores | 71 | 38 | 33 | $86,8 \%$ |
| Square meters sales area + window | 5.493 | 2.798 | 2.695 | $96,3 \%$ |

## URUGUAY

(Million Ch\$)

| P\&L | 2Q '14 | \% Revenues | 2Q '13 | \% Revenues Var. $\%$ 14/13 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 5.486 |  | 4.732 |  | $16,0 \%$ |
| Cost of Sales | -2.276 |  | -2.109 |  | $7,9 \%$ |
| Gross Margin | 3.210 | $58,5 \%$ | 2.622 | $55,4 \%$ | $22,4 \%$ |
| Operating Income | 1.191 | $21,7 \%$ | 772 | $16,3 \%$ | $54,3 \%$ |

(Million Ch\$)

| P\&L | 1S '14 | \% Revenues | 1S '13 $\%$ Revenues Var. \% 14/13 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenues | 8.987 |  | 7.856 |  | $14,4 \%$ |
| Cost of Sales | -3.825 |  | -3.440 |  | $11,2 \%$ |
| Gross Margin | 5.163 | $57,4 \%$ | 4.417 | $56,2 \%$ | $16,9 \%$ |
| Operating Income | 1.462 | $16,3 \%$ | 1.268 | $16,1 \%$ | $15,4 \%$ |

## Same Store Sales Growth

Data in nominal values (in local currency)


## Stores Openings / Closings

|  | Date | Chain | Store | Sq.meters |
| :--- | :--- | :--- | :--- | ---: |
| Opening | Apr-14 | Shoe Express | La Blanqueada | 164 |
| Opening | May-14 | Shoe Express | Libres | 30 |
| Opening | May-14 | Shoe Express | Magallanes | 33 |
| Opening | Jun-14 | Shoe Express | Cipriano Miro | 105 |
| Total |  |  |  | $\mathbf{3 3 2}$ |

## Change in Total square meters

|  | June 2014 | June 2013 | Var. 14/13 | Var. \% 14/13 |
| :--- | ---: | ---: | ---: | ---: |
| $\mathrm{N}^{\circ}$ Stores | 48 | 38 | 10 | $26,3 \%$ |
| Square meters sales area + window | 4.310 | 3.526 | 784 | $22,2 \%$ |

- Liquidity Ratios

|  | Units | June-13 | Dec-12 |
| :--- | ---: | ---: | ---: |
| Current liquidity | times | 6,1 | 4,3 |
| Acid ratio | times | 3,5 | 2,5 |

- Financial Ratios

|  | Units | Jun-14 | Dic-13 |
| :--- | :---: | ---: | ---: |
| Liabilities composition |  |  |  |
| Current Liabilities | $\%$ | $91,5 \%$ | $93,2 \%$ |
| Non-Current Liabilities | $\%$ | $8,5 \%$ | $6,8 \%$ |



- Non-Current Liabilities
- Current Liabilities

|  | Units | Jun-14 | Dic-13 |
| :--- | ---: | ---: | ---: |
| Leverage | times | 0,15 | 0,22 |

- Profitability Ratios

|  | Units | Jun-14 | Dic-13 |
| :--- | :---: | :---: | :---: |
| ROA | $\%$ | $12,4 \%$ | $23,0 \%$ |
| ROS | $\%$ | $18,7 \%$ | $19,6 \%$ |
| ROE | $\%$ | $14,2 \%$ | $27,9 \%$ |

[^0]FORUS S.A. \& SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
expressed in Thousands of Chilean Pesos, as for

| June 2014 <br> Th Chs | Dec 2013 <br> Th Chs |
| :---: | :---: | :---: |

ASSETS

## Current Assets

| Cash and cash equivalents | 10.680 .869 | 8.383 .418 |
| :--- | ---: | ---: |
| Other financial assets, current | 27.810 .349 | 33.687 .676 |
| Other non-financial assets, current | 2.976 .213 | 2.358 .196 |
| Trade and other account receivables | 30.858 .706 | 21.880 .727 |
| Accounts receivables from related companies | 7.014 | 6.626 |
| Inventories | 54.450 .775 | 48.473 .974 |
| Tax Assets, current | 853.841 | 1.471 .459 |
| Total Current Assets | $\mathbf{1 2 7 . 6 3 7 . 7 6 7}$ | $\mathbf{1 1 6 . 2 6 2 . 0 7 6}$ |

## Non-Current Assets

| Other financial assets, Non-current | 71.391 | 331.283 |
| :--- | ---: | ---: |
| Other non-financial assets, Non-current | 2.157 .172 | 2.298 .391 |
| Fees receivables, Non-current | 170.440 | 166.060 |
| Investments in Associated | 3.444 .419 | 3.110 .712 |
| Net intangibles assets | 3.354 .934 | 3.417 .123 |
| Goodwill | 8.810 .772 | 8.810 .772 |
| Property, plant and equipments | 29.987 .068 | 29.084 .804 |
| Deferred tax Assets | 1.864 .341 | 1.577 .054 |
| Total Non-Current Assets | $\mathbf{4 9 . 8 6 0 . 5 3 7}$ | $\mathbf{4 8 . 7 9 6 . 1 9 9}$ |
|  |  |  |
| TOTAL ASSETS | $\mathbf{1 7 7 . 4 9 8 . 3 0 4}$ | $\mathbf{1 6 5 . 0 5 8 . 2 7 5}$ |

## LIABILITIES

## Current Liabilities

| Other financial liabilities, current | 3.274 .431 | 2.199 .410 |
| :--- | ---: | ---: |
| Current trade and other current accounts payable | 11.621 .293 | 12.784 .120 |
| Current accounts payable to related companies | 468.159 | 304.828 |
| Other current Provisions | 1.179 .944 | 7.501 .216 |
| Current tax liabilities | 686.689 | 166.214 |
| Current Provisions for employees benefits | 2.405 .836 | 3.053 .515 |
| Other non-financial liabilities, current | 1.392 .352 | 1.314 .019 |
| Total Current Liabilities | $\mathbf{2 1 . 0 2 8 . 7 0 4}$ | $\mathbf{2 7 . 3 2 3 . 3 2 2}$ |

## Non-Current Liabilities

| Other non-current financial liabilities | 1.890 .601 | 1.877 .777 |
| :--- | ---: | ---: |
| Deferred taxes liabilities | - | - |
| Other non-financial non-current liabilities | 64.121 | 108.842 |
| Total Non-Current Liabilities | $\mathbf{1 . 9 5 4 . 7 2 2}$ | $\mathbf{1 . 9 8 6 . 6 1 9}$ |


| TOTAL LIABILITIES | 22.983 .426 | 29.309 .941 |
| :--- | :--- | :--- | :--- |

SHAREHOLDER'S EQUITY

| Paid-in capital | 24.242 .787 | 24.242 .787 |
| :--- | ---: | ---: |
| Retained earnings | 110.268 .353 | 92.093 .067 |
| Issue Premium | 17.386 .164 | 17.386 .164 |
| Other reserves | 1.066 .553 | 422.035 |
| Equity attributable to equity holders of the parent | 152.963 .857 | 134.144 .053 |
| Non-controlling interest | 1.551 .021 | 1.604 .281 |
| Total Net Equity | $\mathbf{1 5 4 . 5 1 4 . 8 7 8}$ | $\mathbf{1 3 5 . 7 4 8 . 3 3 4}$ |
|  |  |  |
| TOTAL NET EQUITY AND LIABILITIES | $\mathbf{1 7 7 . 4 9 8 . 3 0 4}$ | $\mathbf{1 6 5 . 0 5 8 . 2 7 5}$ |

FORUS S.A. \& SUBSIDIARIES CONSOLIDATED INCOME STATEMENT
expressed in Thousands of Chilean Pesos for the end of the periods of and for the quarters

|  | June 2014 <br> Th Ch\$ | June 2013 <br> Th Ch\$ | $\begin{array}{r} \text { 2Q } 2014 \\ \text { Th Ch\$ } \\ \hline \end{array}$ | $\begin{array}{r} \text { 2Q } 2013 \\ \text { Th Ch\$ } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Revenues | 117.165.560 | 97.916.701 | 61.573 .881 | 50.931 .836 |
| Cost of Sales | (50.372.759) | (39.858.325) | (25.378.880) | (19.669.355) |
| Gross Margin | 66.792.801 | 58.058.376 | 36.195.001 | 31.262.481 |
| Other incomes of total operation | 144.735 | 1.087.767 | 98.093 | 1.055 .516 |
| Logistic costs | (1.189.893) | (936.971) | (518.762) | (451.353) |
| Administrative Expenses | (39.883.569) | (32.066.355) | (20.905.278) | (17.014.870) |
| Other expenses of total operation | (122.358) | (115.577) | (63.634) | (58.018) |
| Other gains or (losses) | 124.279 | (143.560) | 50.214 | (158.978) |
| Financial Income | 459.268 | 889.489 | 341.735 | 442.932 |
| Financial Expenses | (291.505) | (228.972) | (134.633) | (119.034) |
| Participation in gains (losses) of joint venture businesses accounted by using the proportional value of participation | 164.254 | 159.241 | (91.929) | 80.513 |
| Exchange Differentials | 1.357 .917 | (342.634) | 252.122 | 197.930 |
| Result of Indexation units | (51.665) | 130 | (30.215) | 1.306 |
| Profit before income tax | 27.504.264 | 26.360 .934 | 15.192.714 | 15.238 .425 |
| Income Taxes | (5.540.218) | (4.917.688) | (3.042.489) | (2.606.972) |
| Profit (loss) | 21.964 .046 | 21.443.246 | 12.150.225 | 12.631.453 |
| Profit (loss) attributable to equity holders of parent | 21.964 .046 | 21.379 .057 | 12.210 .828 | 12.509 .700 |
| Profit (loss) attributable to minority interest | (166.073) | 64.189 | (60.603) | 121.753 |
| Profit (loss) | 21.964.046 | 21.443.246 | 12.150.225 | 12.631.453 |
| Net Income per Share Commom shares |  |  |  |  |
|  |  |  |  |  |
| Income per Share | \$ 85,0 | \$ 83,0 | \$ 47,0 | \$ 48,9 |

## Address:

Av. Departamental № 01053
La Florida
Santiago, Chile

## Contact:

Macarena Swett / Jeanne Marie Benoit
Investor Relations
Telephone: (56 2) 29233035
Email: ir@forus.cl

## Website:

www.forus.cl
Go to the Investors menu.


[^0]:    All data is in term of Consolidated Forus.

