# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A F	or th	ne 2016 calendar year, or tax year beginning 07/01, 2016	, and endin	ıg		0.6	5/30 <b>, 20</b>	17	
_		C Name of organization			D Employer ide	ntific	ation numbe	er	
<b>D</b>	heck if ap	oplicable: WILLIAMS COLLEGE			04-210	484	7		
	Addre chang								
	Name	change Number and street (or P.O. box if mail is not delivered to street address)	Room/suite		E Telephone nu	mber			
	Initial	return HOPKINS HALL P.O BOX 67			(413) 59	7 – 4	1412		
	Final termin	return/ City or town, state or province, country, and ZIP or foreign postal code							
	Amen return	ded WILLIAMSTOWN. MA 01267			<b>G</b> Gross receipts	\$	282,	822,	448.
	Applic pendi	F Name and address of principal officer: PROTTK K MAJIIMDER			H(a) Is this a ground subordinates		urn for	Yes	X No
	·	HOPKINS HALL P.O BOX 67 WILLIAMSTOWN, MA 01	267		H(b) Are all subord		included?	Yes	No
ı	Tax-ex	empt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1)	or 52	7	If "No," attac	h a lis	st. (see instruct	tions)	
J	Websi	te: ▶ WWW.WILLIAMS.EDU			H(c) Group exem	otion r	number		
K	Form o	of organization: X Corporation Trust Association Other	L Year o	f formati	ion: 1793 <b>M</b>	State	of legal dor	nicile:	MA
P	art I	Summary	·						
	1	Briefly describe the organization's mission or most significant activities: SEE SC	CHEDULE	Ο.					
ė									
au									
Governance	2	Check this box  if the organization discontinued its operations or dispose	ed of more tha	an 25%	of its net asset	3.			
Ô	3	Number of voting members of the governing body (Part VI, line 1a)				3			22.
<b>∞</b>		Number of independent voting members of the governing body (Part VI, line 1b)				4			21.
Ţ.		Total number of individuals employed in calendar year 2016 (Part V, line 2a)				5		3,	642.
Activities		Total number of volunteers (estimate if necessary)				6		3,	198.
¥	7a	Total unrelated business revenue from Part VIII, column (C), line 12				7a	6,8	312,	653.
		Net unrelated business taxable income from Form 990-T, line 34				7b			0.
					Prior Year		Curr	ent Ye	ar
Φ	8	Contributions and grants (Part VIII, line 1h)			68,769,48	4.	119,	314,	764.
ž		Program service revenue (Part VIII, line 2g)		1	38,589,49	7.	142,	240,	869.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		1	30,912,09	0.	17,	986,	171.
œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			3,083,52	6.	3,	280,	644.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		3	41,354,59	7.	282,8	822,	448.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)			53,888,55	5.	53,	455,	084.
	14	Benefits paid to or for members (Part IX, column (A), line 4)				0.			0.
S		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		1	32,817,99	2.	131,	983,	696.
Expenses	16 a	Professional fundraising fees (Part IX, column (A), line 11e)				0.			0.
×be	b	Total fundraising expenses (Part IX, column (D), line 25) ► 8,431,261							
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			98,702,53		102,	573,	918.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		2	85,409,08	2.	288,		
	19	Revenue less expenses. Subtract line 18 from line 12			55,945,51	5.	-5,	190,	250.
Net Assets or Fund Balances				Begin	ning of Current \	'ear	End	of Year	•
set	20	Total assets (Part X, line 16)			96,002,21	_	3,522,0	J14,	597.
t As	21	Total liabilities (Part X, line 26)			63,458,04		685,		
2년	22	Net assets or fund balances. Subtract line 21 from line 20		2,5	32,544,16	8.	2,836,2	232,	348.
Pa	rt II	Signature Block							
Un	der per	nalties of perjury, I declare that I have examined this return, including accompanying scheduct, and complete. Declaration of preparer (other than officer) is based on all information of whi	ules and stater	nents, a	and to the best of	my	knowledge a	and bel	lief, it is
	5, 00110	or, and complete. Decidation of property (extendition of the state of	on proparor na	o arry iti	- Iowicago.				
Sig	ın								
He		Signature of officer			Date				
116			/ADMIN &	TRE.	AS				
		Type or print name and title							
Paid	1	Print/Type preparer's name Preparer's signature	Date 04/20	/2018	Check	"	PTIN		
	parer	GWEN SPENCER OR A	04/28	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	self-employ		P0064		3
	Only	Firm's name ▶PRICEWATERHOUSECOOPERS LLP			Firm's EIN ▶ 1				
		Firm's address ▶101 SEAPORT BOULEVARD BOSTON, MA 02210			Phone no. 6	17-	-530-50	00	
May	the II	RS discuss this return with the preparer shown above? (see instructions)					. X Ye		No
For	Paper	rwork Reduction Act Notice, see the separate instructions.					Form	n 990	(2016)

# Form **8868**

(Rev. January 2017)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

Automatic	6-Month Extension of Time. Only subm	nit original	(no copies needed	i).			
	ons required to file an income tax return oth		· · · · · · · · · · · · · · · · · · ·	,	, RE	MICs	, and trusts
-	orm 7004 to request an extension of time to		·				
				Enter filer's identifyir	ոց ու	ımber,	see instructions
<b>T</b>	Name of exempt organization or other filer, see i	instructions.		Employer identification nu	ımber (EIN) or		
Type or							
print	WILLIAMS COLLEGE			04-210484	7		
File by the due date for	Number, street, and room or suite no. If a P.O. b	ox, see instru	ctions.	Social security number (S	SN)		
filing your	HOPKINS HALL P.O BOX 67						
return. See instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions.						
matructions.	WILLIAMSTOWN, MA 01267						
Enter the Re	eturn Code for the return that this application	n is for (file	a separate application	on for each return)			0 1
Application		Return	Application				Return
Is For		Code	Is For				Code
Form 990 o	r Form 990-EZ	01	Form 990-T (corpo	oration)			07
Form 990-B	L	02	Form 1041-A				08
Form 4720	(individual)	03	Form 4720 (other	than individual)			09
Form 990-P	F	04	Form 5227				10
Form 990-T	(sec. 401(a) or 408(a) trust)	05	Form 6069				11
Form 990-T	(trust other than above)	Form 8870				12	
	SUSAN HOGAN						
• The book	as are in the care of ▶ PO_BOX_67, WILI	LIAMSTOW	N MA 01267				
Telephon	e No. ▶ _ 413_597-4204		Fax No. ▶				
• If the org	anization does not have an office or place of	business ir	n the United States, o	check this box			▶ □
• If this is f	or a Group Return, enter the organization's fo	our digit Gro	oup Exemption Numb	er (GEN)		. If	this is
	e group, check this box						attach
a list with th	e names and EINs of all members the extens	sion is for.					
	est an automatic 6-month extension of time u			20 18 , to file the exemp	t org	ganiza	ation return
	organization named above. The extension is						
		J					
▶ □	calendar year 20 or						
<b>▶</b> X	calendar year 20 or tax year beginning 07/	01 , 20 1	6 , and ending	06/30 ,	20	17	
	,		,		-		
2 If the t	ax year entered in line 1 is for less than 12 r	months, che	ck reason: Initi	al return Final retur	n		
	Change in accounting period	•					
	application is for Forms 990-BL, 990-PF, 9	990-T, 4720	0, or 6069, enter t	he tentative tax, less any			
nonref	nonrefundable credits. See instructions.						
<b>b</b> If this	application is for Forms 990-PF, 990-T	. 4720, o	r 6069, enter any	refundable credits and	3a	ľ	0.
	ited tax payments made. Include any prior ye		•		3b	\$	0.
	ce due. Subtract line 3b from line 3a. Include					Ť	
	onic Federal Tax Payment System). See instru		,		3с	\$	0.
	u are going to make an electronic funds withdraw		oit) with this Form 8868	3, see Form 8453-EO and Form			
instructions.		,	,				, ,
T.	Act and Paperwork Reduction Act Notice, see ins	tructions.			For	n <b>886</b>	<b>8</b> (Rev. 1-2017)

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1	Briefly describe the organization's	ntains a response or note to any line in this s mission:		X
	SEE SCHEDULE O.			
2	prior Form 990 or 990-EZ?	ny significant program services during t		n the
3		ces on Schedule O. nducting, or make significant changes		
4	If "Yes," describe these changes of Describe the organization's pro- expenses. Section 501(c)(3) and	on Schedule O.  gram service accomplishments for each  d 501(c)(4) organizations are required to  if any, for each program service reported.	h of its three largest program so report the amount of grants	services, as measured by
4a	(Code:) (Expenses SEE SCHEDULE O.	S248,760,390 including grants of \$	53,455,084. ) (Revenue \$	142,240,869.
4b	(Code:) (Expenses S	including grants of \$	) (Revenue \$	)
4c	(Code:) (Expenses S	including grants of \$	) (Revenue \$	)
1d	Other program services (Describ (Expenses \$ incl		evenue \$	

**4e** Total program service expenses ▶

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6E1020 1.000
98224N 7377

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#### Part IV **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?....... 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ candidates for public office? If "Yes," complete Schedule C, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Χ 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II......... Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or 9 Χ 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted Χ endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. . . . . . . 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," Χ complete Schedule D, Part VI 11a b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets Х 11d Χ 11e e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ **b** Was the organization included in consolidated, independent audited financial statements for the tax year? If Χ "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Χ 13 Χ b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Χ 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other Χ 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19 Χ

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	·	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
Ū	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
~	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26	Х	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L. Part IV.	28b	X	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	38	Х	
		_	aan .	(0040)

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#### Part V Statements Regarding Other IRS Filings and Tax Compliance 3,155 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . . . . . . . 1a 0. b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . . . . . . . . <u>1b</u> c Did the organization comply with backup withholding rules for reportable payments to vendors and Χ reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. . 2a Χ 2b b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Χ 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? Χ **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X 4a **b** If "Yes," enter the name of the foreign country: $\blacktriangleright$ UNITED KINGDOM See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ 6a organization solicit any contributions that were not tax deductible as charitable contributions? **b** If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ 7a **b** If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Χ 7с Х e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7g g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7h h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the Χ 8 Sponsoring organizations maintaining donor advised funds. Χ a Did the sponsoring organization make any taxable distributions under section 4966?................ X **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?..... 10 Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 . . . . . . . . . . . . **b** Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. . . . . <u>10b</u> Section 501(c)(12) organizations. Enter: b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. . . . . . 12b Section 501(c)(29) qualified nonprofit health insurance issuers. 13a a Is the organization licensed to issue qualified health plans in more than one state?..... Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which Х 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .

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Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

ect	ion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 22			
	If there are material differences in voting rights among members of the governing body, or if the governing				
_	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	<b>1b</b> 21			
b	Enter the number of voting members included in line 1a, above, who are independent				
2	Did any officer, director, trustee, or key employee have a family relationship or a business re	•	2		X
	any other officer, director, trustee, or key employee?				-
3	Did the organization delegate control over management duties customarily performed by or un		3		Х
4	supervision of officers, directors, or trustees, or key employees to a management company or other		4		X
4 5	Did the organization make any significant changes to its governing documents since the prior Form 990 was fi		5		Х
6	Did the organization become aware during the year of a significant diversion of the organization's Did the organization have members or stockholders?		6		Х
7a	Did the organization have members of stockholders, or other persons who had the power to el				
ı a	one or more members of the governing body?		7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval				
	stockholders, or persons other than the governing body?		7b		X
8	Did the organization contemporaneously document the meetings held or written actions under				
	the year by the following:	g			
а	The governing body?		8a	Х	
b	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot				
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Int	ernal Revenue	Code		
				Yes	No
	Did the organization have local chapters, branches, or affiliates?		10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of	•			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt p	-	10b		X
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before fi	ling the form?	11a		Λ
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		42-	X	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests	•	12b	Х	
	rise to conflicts?		120		
С	Did the organization regularly and consistently monitor and enforce compliance with the p describe in Schedule O how this was done	•	12c	Х	
12			13	X	
13 14	Did the organization have a written whistleblower policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review ar				
13	independent persons, comparability data, and contemporaneous substantiation of the deliberation				
а	The organization's CEO, Executive Director, or top management official		15a	Х	
	Other officers or key employees of the organization		15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar	r arrangement			
	with a taxable entity during the year?		16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization				
	participation in joint venture arrangements under applicable federal tax law, and take steps to	safeguard the			
	organization's exempt status with respect to such arrangements?		16b		
Secti	on C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed ► CA, IN, MA, OK,				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and	990-T (Section	501(	c)(3)s	only)
	available for public inspection. Indicate how you made these available. Check all that apply.				
	X Own website Another's website X Upon request X Other (explain in Sch	•			
19	Describe in Schedule O whether (and if so, how) the organization made its governing document	s, conflict of inte	erest	policy	, and
	financial statements available to the public during the tax year.				
20	State the name, address, and telephone number of the person who possesses the organization's lauran hogan po box 67, williamstown, MA 01267	ooks and record	s: <b>▶</b>		

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.........

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

<u>-</u>						•			, , , , , , , , , , , , , , , , , , , ,	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	unles	Pos heck ss pe	rson	e than cois both tor/trust employee	an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
AND TO A DECEMBER A SANDED CENT	4 00									
(1)ELIZABETH A. ANDERSEN TRUSTEE	4.00	X						0.	0.	0
(2)TIMOTHY A. BARROWS	4.00	Λ						0.	0.	0
TRUSTEE	0.	X						0.	0.	0
(3)THOMAS M. BELK	4.00	Λ						0.	0.	0
TRUSTEE	0.	X						0.	0.	0
(4)NORIKO HONDA CHEN	4.00							0.	· ·	
TRUSTEE	0.	Х						0.	0.	0
(5)VALERIE A. DIFEBO	4.00									
TRUSTEE	0.	Х						0.	0.	0
(6)MICHAEL R. EISENSON	6.00									
TRUSTEE/CHAIR	0.	Х						0.	0.	0
(7)WILLIAM C. FOOTE	4.00									
TRUSTEE	0.	Х						0.	0.	0
(8)O ANDREAS HALVORSEN	4.00									
TRUSTEE	1.00	Х						0.	0.	0
(9)YVONNE HAO	4.00									
TRUSTEE	0.	Х						0.	0.	0
(10)JEFFREY S. HARLESTON	4.00									
TRUSTEE	0.	Х						0.	0.	0
(11)JOEY SHAISTA HORN	4.00									
TRUSTEE (UNTIL 2/17)	0.	Х						0.	0.	0
(12)COOPER CAMPBELL JACKSON	4.00									
TRUSTEE	0.	Х						0.	0.	0
(13)CARON GARCIA MARTINEZ	4.00									
TRUSTEE	0.	X						0.	0.	0
(14)CLARENCE OTIS, JR	4.00									
TRUSTEE	0.	X						0.	0.	0 0 (2242)

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WILLIAMS COLLEGE

Part VII Section A. Officers, Directors,	Trustees, Ke	y En	nplo	ye	es,	and H	lig	hest Compensat	ed Employees (co	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for related	box,	unles er and	Pos heck ss pe	erson	e than of is both tor/trust	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional trustee	cer	Key employee	Highest compensated employee	mer	(W-2/1099-MISC)		organization and related organizations
15) RICHARD R. PICKARD	4.00									
TRUSTEE	0.	X						0.	0.	0.
16) KATHERINE L. QUEENEY	4.00									
TRUSTEE	0.	Х						0.	0.	0.
17) ELIZABETH E. ROBINSON	4.00									
TRUSTEE	0.	Х						0.	0.	0.
18) JONATHAN D. SOKOLOFF	4.00									
TRUSTEE	0.	Х						0.	0.	0.
19) MARK R. TERCEK	4.00									
TRUSTEE	0.	Х						0.	0.	0.
20) SARAH MOLLMAN UNDERHILL	4.00									
TRUSTEE		Х						0.	0.	0.
21) MARTHA WILLIAMSON	4.00	21						0.	0.	
TRUSTEE	$$ $\frac{1.00}{0}$ .	X						0.	0.	0.
22) GREGORY H. WOODS	4.00	- 21						0.	0.	
TRUSTEE	$$ $\frac{4.00}{0}$	X						0.	0.	0.
23) ADAM FALK	40.00	- 1						0.	0.	· ·
	1.00	- v		37				642 007	0.	107 414
PRESIDENT	40.00	X		Х				642,887.	0.	107,414.
24) COLLETTE CHILTON CHIEF INVESTMENT OFFICER	0.			Х				715,217.	0.	167,951.
25) KELI A. GAIL SECRETARY OF THE COLLEGE	40.00	-		Х				211,115.	0.	76,755.
1b Sub-total							<b></b>	0.	0.	0.
c Total from continuation sheets to Part VII	, Section A						<b>&gt;</b>	5,580,345.	0.	1,098,733.
d Total (add lines 1b and 1c)					: :		<b>&gt;</b>	5,580,345.	0.	1,098,733.
Total number of individuals (including but n reportable compensation from the organizar	ot limited to t	hose	liste				o re	ceived more than	\$100,000 of	
										Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sch.										3 X
For any individual listed on line 1a, is the organization and related organizations	e sum of rep	ortab	ole d	com	per	nsation	า aı	nd other compens	sation from the	
individual										4 X
5 Did any person listed on line 1a receive										
for services rendered to the organization? <i>If</i>										5 X

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 56

(A)	(B)			((	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	box,	unles er and	Pos neck ss pe	more erson	e than or	an ee)	Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
6) STEPHEN P. KLASS	40.00							202 105		65.00
VP FOR CAMPUS LIFE	0.			X				323,187.	0.	65,93
7) FREDERICK PUDDESTER  VP FOR FINANCE & ADMIN & TREAS	40.00			Х				416,825.	0.	EE 11
8) ANGELA P. SCHAEFFER	40.00							410,025.	0.	55,11
CHIEF COMM OFFICER (UT 12/16)	0.			Х				191,919.	0.	46,72
9) LETICIA S. E. HAYNES	40.00									
VP INSTL. DIVERSITY & EQUITY	0.			Х				181,726.	0.	45,79
0) MEGAN MOREY (AS OF 5/1/17)	40.00			v					0.	
VP OF COLLEGE RELATIONS  1) JAMES REISCHE (AS OF 1/2/17)	40.00			Х				0.	0.	
CHIEF COMMUNICATION OFFICER	0.			Х				0.	0.	
2) DENISE BUELL	40.00			21				0.	0.	
DEAN OF THE FACULTY	0.				X			244,858.	0.	53,42
3) SARAH BOLTON (UT6/30/16)	40.00									
DEAN OF COLL/PROF OF PHYSICS	0.				X			148,705.	0.	26,96
4) WILLIAM DUDLEY	40.00									
PROV/PROF OF PHIL (UT 8/31/16)	0.				Х			253,151.	0.	52,71
5) DAVID A. LOVE	40.00									
PROVOST, PROF OF ECONOMICS	0.				Х			160,389.	0.	41,42
6) MARLENE J. SANDSTROM	40.00									
DEAN OF COLLEGE, PROF OF PSYCH	0.				X			178,172.	0.	43,63
1b Sub-total										
c Total from continuation sheets to Part VII, S	_									
d Total (add lines 1b and 1c)							<u> </u>		<u> </u>	
2 Total number of individuals (including but not reportable compensation from the organization		nose 246		a ai	DOV	e) wno	re	ceived more than	\$100,000 of	
										Yes
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schede										3 X
4 For any individual listed on line 1a, is the organization and related organizations graindividual	sum of repeater than	ortab \$15	ole c 50,0	om 00?	per	sation "Yes	ar ," (	nd other compens complete Schedu	sation from the le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye	accrue co	mpen	satio	on f	fron	n any	uni	related organization	on or individual	5

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

(A)				ır	••			\(\D\)	/E\	/E\
Name and title	Average hours per week (list any hours for related organizations	box,	unles er and	ss pei	ition more rson	e than of is both or/trust employ	an	(D)  Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensatio from the organization and related
	below dotted line)	Individual trustee or director	Institutional trustee		ployee	Highest compensated employee				organizations
7) JULIA CROSBY  MANAGING DIRECTOR, INV OFFICE	40.00					X		366,562.	0.	58,3
B) LOUIS SOUSA  MAN.DIR. INV.OFF. (UT 3/31/16)	40.00					Х		385,078.	0.	24,3
)) BRADFORD B. WAKEMAN	40.00									
MANAGING DIR/COO, INV OFFICE  )) MONICA M. MACKEY	40.00					X		437,931.	0.	85,0
DIRECTOR OF PRINCIPAL GIVING  1) JAY M. PASACHOFF	40.00					Х		219,102.	0.	36,5
PROFESSOR OF ASTRONOMY	0.					Х		215,498.	0.	49,0
VP FOR COLL. REL. (UT 6/30/16)	40.00						Х	147,702.	0.	20,7
B) PETER MURPHY PROF ENGLISH/FRMR KEY EMP	40.00						Х	140,321.	0.	40,8
b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not	limited to t						> re	ceived more than	\$100,000 of	
reportable compensation from the organization	n ▶	246	5							Yes
Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3 X
For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	0,0	00?	lf	"Yes	5,"	complete Schedu	le J for such	4 X
Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	sati	on f	ron	n any	un	related organization	on or individual	5
Section B. Independent Contractors  1 Complete this table for your five highest com										

year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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# Part VIII Statement of Revenue

		Check if Schedule O co	ontains a respor	nse or note to ar	ny line in this Part VI	11		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Program Service Revenue and Other Similar Amounts	1a b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributions, gifts, and similar amounts not included Noncash contributions included it Total. Add lines 1a-1f	titions) . 1e grants, d above . 1f in lines 1a-1f: \$	2,380,614.  116,934,150.  18,616,041.  Business Code  900099	119,314,764.	135,547,408.		
e Re	b	WILLIAMS INN		721000	3,488,060.	204,331.		3,283,729.
Ž	С	AUXILIARY REVENUE		721110	2,188,240.			2,188,240.
Se	d	ALL OTHER PROGRAM SERVICE	IS	900099	1,017,161.	1,017,161.		
ran	е							
rog	f	All other program service rev			140 040 060			
<u>ā</u>	3	Total. Add lines 2a-2f  Investment income (income and other similar amounts).	cluding dividen	ds, interest,	142,240,869.		3,934,501.	-3,518,181.
	4	Income from investment of	tax-exempt bond	proceeds . >	148,932.			148,932.
	5	Royalties			0.			
	6a b c	Gross rents	(i) Real 2,060,005. 2,060,005.	(ii) Personal				
	d	Net rental income or (loss) .		▶	2,060,005.			2,060,005.
	7a b	Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses	(i) Securities 17,420,919.	(ii) Other				
	С	Gain or (loss)	17,420,919.					
	d	Net gain or (loss)			17,420,919.		2,878,152.	14,542,767.
Revenue	8a	Gross income from fundra events (not including \$ of contributions reported on	line 1c).	0.				
Other		See Part IV, line 18 Less: direct expenses						
Ó	C	Net income or (loss) from fu			0.			
	9a	Gross income from gaming See Part IV, line 19	activities.					
	b	Less: direct expenses	b	0.				
	С	Net income or (loss) from g	aming activities.	▶	0.			
	10a	Gross sales of inventor returns and allowances	•					
		Less: cost of goods sold			0.			
	۰	Net income or (loss) from sal Miscellaneous Revenu		Business Code	0.			
	110	CONFERENCES	-	900099	1,147,044.			1,147,044.
	11a b	RECREATION ACTIVITIES		713940	73,595.			73,595.
	C							
	d	All other revenue						
	e	Total. Add lines 11a-11d			1,220,639.			
	12	Total revenue. See instruction			282,822,448.	136,768,900.	6,812,653.	19,926,131.

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# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a responsible Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C)	(D)
		expenses	Management and general expenses	Fundraising expenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,199,017.	2,199,017.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	50,289,355.	50,289,355.		
<ul> <li>3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16</li> <li>4 Benefits paid to or for members</li> </ul>	966,712. 0.	966,712.		
5 Compensation of current officers, directors, trustees, and key employees	3,740,339.	1,051,297.	1,968,647.	720,395.
<ul> <li>6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)</li> <li>7 Other salaries and wages</li> </ul>	437,597. 95,686,550.	417,946. 82,987,730.	19,651. 8,973,838.	3,724,982.
<ul> <li>8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)</li> <li>9 Other employee benefits</li></ul>	8,341,413. 16,845,748.	6,883,945. 14,197,356.	1,168,523. 2,158,106.	288,945. 490,286.
10 Payroll taxes	6,932,049.	5,720,835.	971,090.	240,124.
11 Fees for services (non-employees):	0.			
a Management	516,208.	90,691.	395,320.	30,197.
<b>b</b> Legal <b>c</b> Accounting <b>c</b>	286,004.	3,675.	282,329.	
d Lobbying	0.			
e Professional fundraising services. See Part IV, line 17	0.			
f Investment management fees	0.			
<b>9</b> Other. (If line 11g amount exceeds 10% of line 25, column	22 021 605	16 400 671	F 760 600	701 224
(A) amount, list line 11g expenses on Schedule O.)	23,031,685.	16,489,671.	5,760,680.	781,334.
12 Advertising and promotion	8,834,355.	8,128,135.	572,217.	134,003.
<ul><li>13 Office expenses</li><li>14 Information technology</li></ul>	1,844,422.	1,805,006.	37,149.	2,267.
15 Royalties	0.	, ,	, ,	
16 Occupancy	6,415,088.	6,088,764.	218,637.	107,687.
17 Travel	6,812,350.	5,719,223.	580,078.	513,049.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19 Conferences, conventions, and meetings	251,764.	208,362.	31,931.	11,471.
20 Interest	10,783,701.	8,899,501.	1,510,656.	373,544.
21 Payments to affiliates	0.	23,506,934.	3,990,213.	986,671.
22 Depreciation, depletion, and amortization	1,382,665.	16,284.	1,366,313.	68.
23 Insurance 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)			1,300,313.	00.
aFELLOWSHIPS/STUDENT PRIZES	4,828,690.	4,828,690.	COO 545	04 704
b EQUIPMENT RENTAL/MAINTENANCE	8,856,563.	8,149,034.	682,745.	24,784.
c  -				
d   e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	288,012,698.	248,760,390.	30,821,047.	8,431,261.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here  if following SOP 98-2 (ASC 958-720)	0.			Farry <b>900</b> (1940)

JSA 6E1052 1.000

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Part X Ba Page **11** 

### Balance Sheet

ше	ווא	Dalance Sheet					
		Check if Schedule O contains a response o	r not	e to any line in this P	art X		
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			18,563,534.	1	26,855,507.
	2	Savings and temporary cash investments			36,014,281.	2	24,660,746.
	3	Pledges and grants receivable net			140,841,594.	3	161,608,891.
	4	Pledges and grants receivable, net Accounts receivable, net			1,176,191.	4	1,777,907.
	5	Loans and other receivables from current and f			1,1,0,101.	4	1,777,507.
	3	trustees, key employees, and highest co					
		Complete Part II of Schodule I	-		471,874.	5	300,916.
	6	Loans and other receivables from other disqualified personal	ons (as	s defined under section	17170711	<u> </u>	300/3101
		4958(f)(1)), persons described in section 4958(c)(3)(B),	, and	contributing employers			
		and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L			0.	6	0.
sts	7	Notes and loans receivable, net	dule L		15,640,682.	7	15,276,746.
Assets	8	Inventories for sale or use			312,889.	8	314,082.
⋖	9	Prepaid expenses and deferred charges			9,614,032.	9	10,372,626.
	_	Land, buildings, and equipment: cost or	<i></i>		7,022,032		
	104		10a	910,275,264.			
	b	Less: accumulated depreciation			495,680,604.	10c	550,625,317.
	11				53,501,257.		57,265,360.
	12	Investments - other securities. See Part IV, line 11			2,224,185,277.	12	2,486,138,016.
	13	Investments - program-related. See Part IV, line 11			0.		0.
	14	Intangible assets	14	0.			
	15	Other assets. See Part IV, line 11			0.	15	186,818,483.
	16	Total assets. Add lines 1 through 15 (must equal			2,996,002,215.	16	3,522,014,597.
	17	Accounts payable and accrued expenses			72,170,307.	17	75,954,303.
	18	Grants payable			0.	18	0.
	19	Deferred revenue			1,848,731.	19	1,959,720.
	20	Tax-exempt bond liabilities			327,710,857.	20	456,006,990.
	21	Escrow or custodial account liability. Complete Pa	art IV	of Schedule D	58,458,322.	21	58,605,909.
es	22	Loans and other payables to current and for	rmer	officers, directors,			
Liabilities		trustees, key employees, highest compen-					
jap		disqualified persons. Complete Part II of Schedule			0.		0.
_	23	Secured mortgages and notes payable to unrelate			0.	23	0.
	24	Unsecured notes and loans payable to unrelated to			0.	24	0.
	25	Other liabilities (including federal income tax, I					
		parties, and other liabilities not included on lines			2 262 222		00 055 005
		of Schedule D			3,269,830.	25	93,255,327.
	26	Total liabilities. Add lines 17 through 25			463,458,047.	26	685,782,249.
es		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and	checl 34.	k here $\blacktriangleright$ $X$ and			
SE SE	27	Unrestricted net assets			326,063,381.	27	360,398,801.
3ali	28	Temporarily restricted net assets			1,577,534,394.	28	1,808,263,436.
둳	29	Permanently restricted net assets			628,946,393.	29	667,570,111.
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.	, chec	k here  and			
ts (	30	Capital stock or trust principal, or current funds				30	
se	31	Paid-in or capital surplus, or land, building, or equ	ipmer	nt fund		31	
Net Assets	32	Retained earnings, endowment, accumulated inco	•			32	
Net	33				2,532,544,168.	33	2,836,232,348.
_	34	Total liabilities and net assets/fund balances		<u></u>	2,996,002,215.	34	3,522,014,597.
_							Form <b>990</b> (2016)

04-2104847 WILLIAMS COLLEGE

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Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		82,8		
2	Total expenses (must equal Part IX, column (A), line 25)	2		88,0		
3	Revenue less expenses. Subtract line 2 from line 1	3		-5,1		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		32,5		
5	Net unrealized gains (losses) on investments	5	3	05,3	50,9	75.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9		3,5	27,4	55.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	2,8	36,2	32,3	48.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ex	plain	in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com	piled	or			
	reviewed on a separate basis, consolidated basis, or both:	•				
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit					
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for committee that a	versi	iaht			
	of the audit, review, or compilation of its financial statements and selection of an independent according to the selection of the selection o		-	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, ex					
	Schedule O.	•				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth	n in			
	the Single Audit Act and OMB Circular A-133?			3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo	ergo	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	Х	

#### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2016
Open to Public Inspection

Name of the organization
WILLIAMS COLLEGE

Employer identification number 04-2104847

Pa	rt I	Reason for Public Cha	rity Status (All o	organizations must o	omplet	e this pa	art.) See instructions	
The	org	ganization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches desc	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).	
2	X	A school described in <b>secti</b>	school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)					
3	L	A hospital or a cooperative	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).					
4		A medical research organiz	•	conjunction with a hos	spital de	scribed ir	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st						
5		An organization operated		a college or universit	y owne	d or ope	erated by a governme	ental unit described in
	_	$_{_{\!$						
6		A federal, state, or local go	_					
7		An organization that norma	•	•	ipport fr	om a go	vernmental unit or fro	om the general public
_		described in section 170(b)		-				
8	$\vdash$	A community trust describe						
9		An agricultural research org	=			-	-	
		or university or a non-land-	grant college of ac	griculture (see instruct	ions). E	nter the	name, city, and state o	r the college or
40		university:	Il., ropolitos, (4) m	are then 224 to 0/ of ite	0110000	f=====================================		sin food and areas
10		An organization that norma receipts from activities rela	ted to its exempt f	functions - subject to	certain e	exception	is, and (2) no more tha	n 331/3 %of its
		support from gross investm acquired by the organization	nent income and u	nrelated business tax 975 See section 509	able inco	ome (les	s section 511 tax) from	businesses
11		An organization organized						
12		An organization organized	•		-			carry out the purposes
		of one or more publicly su		-	-			
		Check the box in lines 12a t	· ·					
а		Type I. A supporting orga	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving
		the supported organization	on(s) the power to	regularly appoint or e	lect a m	ajority of	the directors or truste	es of the
	_	supporting organization.	You must complet	e Part IV, Sections A	and B.			
b	L	<b>Type II</b> . A supporting org	anization supervis	ed or controlled in co	nnection	with its	supported organizati	on(s), by having
		control or management of	of the supporting o	rganization vested in	the sam	e persor	ns that control or man	age the supported
	_	organization(s). <b>You must</b>	-					
С	L	Type III functionally integrated						lly integrated with,
	Г	its supported organization		-				
d	L	Type III non-functionally						
		that is not functionally into	•	• •	-		·	d an attentiveness
	Γ	requirement (see instruct		-				l Toma III
е	L	Check this box if the orga functionally integrated, or						і, туре ііі
f	F	nter the number of supported				nyanizai	iion.	
a.		rovide the following information						
		Name of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of
				(described on lines 1-10 above (see instructions))		ur governing ment?		other support (see instructions)
				above (see instructions))	Yes	No	instructions)	instructions)
(A)								
(^) —								
(B)								
(C)								
<del></del>								
(D)								
(E)								
Tot	al							

Page 2 Schedule A (Form 990 or 990-EZ) 2016

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	<b>(d)</b> 2015	<b>(e)</b> 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	47,342,033.	59,651,639.	133,207,640.	68,769,484.	119,314,764.	428,285,560.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	47,342,033.	59,651,639.	133,207,640.	68,769,484.	119,314,764.	428,285,560.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						107,716,240.
6	Public support. Subtract line 5 from line 4.						320,569,320.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
7	Amounts from line 4	47,342,033.	59,651,639.	133,207,640.	68,769,484.	119,314,764.	428,285,560.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,727,253.	2,089,574.	4,604,771.	5,852,743.	6,143,438.	23,417,779.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
11	Total support. Add lines 7 through 10						451,703,339.
12	Gross receipts from related activities, etc. (s	see instructions)				12	660,698,366.
13	<b>First five years.</b> If the Form 990 is forganization, check this box and <b>stop here</b>	<u> </u>					
Sec	tion C. Computation of Public Sup						
14	Public support percentage for 2016 (li		•			14	70.97%
15	Public support percentage from 2015					15	73.62%
16a	331/3% support test - 2016. If the o	<del>-</del>					
	this box and <b>stop here.</b> The organization						
b	331/3% support test - 2015. If the c						
	check this box and <b>stop here.</b> The orga	•					
17a	10%-facts-and-circumstances test - 2						
	10% or more, and if the organization						
	Part VI how the organization meets t			_			
	organization						
b	10%-facts-and-circumstances test - 2	•					
	15 is 10% or more, and if the organization						
	Explain in Part VI how the organization						
10	supported organization <b>Private foundation.</b> If the organization						
18							
	instructions						<u> </u>

Schedule A (Form 990 or 990-EZ) 2016 Page 3

#### Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			<u> </u>	·		
	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
7	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to the						
	. •						
_	organization without charge						
6	Total. Add lines 1 through 5						
ı a	Amounts included on lines 1, 2, and 3						
b	received from disqualified persons						
-	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
500	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	<b>(e)</b> 2016	(f) Total
_		(u) 2012	(5) 2010	(0) 2014	(a) 2010	(0) 2010	(i) rotai
9 10 a	Amounts from line 6.  Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
D	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)		<u> </u>	<u> </u>			
14	First five years. If the Form 990 is f	· ·	·		•		` ` ` `
<u></u>	organization, check this box and stop here						
	tion C. Computation of Public Sup	•				15	0/
15 16	Public support percentage for 2016 (line 8). Public support percentage from 2015 Sche					15	<u>%</u> %
	tion D. Computation of Investmen					16	/0
17	Investment income percentage for 2016 (lin			13 column (f))		17	%
18	Investment income percentage for 2016 (in	,				18	
	331/3% support tests - 2016. If the org						
134	17 is not more than 331/3%, check th	-					. —
h	331/3% support tests - 2015. If the orga	-	_	•		•	<u> </u>
Ü	line 18 is not more than 331/3 %, check						
20	Private foundation. If the organization		•	•			<del></del>
JSA	•	aia not oneok	a box on line	1-7, 13a, UI 19k			990 or 990-EZ) 2016
6E122	1 1.000 98224N 7377		V 16-7.16		•	. (	<del></del>
	-						

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#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
g y			
	1		
is ed	2		
er	3a		
d e			
3)	3b		
	3с		
lf	4a		
n n			
	4b		
n ed 3)			
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WILLIAMS COLLEGE 04-2104847

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				- 3
Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	44-		
h	below, the governing body of a supported organization?  A family member of a person described in (a) above?	11a 11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11b		
	on B. Type I Supporting Organizations	110		
ocom	51 D. Type Foupporting Organizations		Yes	No
	Did the Providence to other consequences of the consequences of th			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	<b>VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	_		
C = =4!		2		
Section	on C. Type II Supporting Organizations		Vaa	N <sub>a</sub>
_			Yes	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control</i>			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons)	
a	The organization satisfied the Activities Test. Complete <b>line 2</b> below.	,a aoa	O110 <sub>/</sub> .	
b	The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions).	
	And the Test Annual (A) and (A) below		Yes	No
2	Activities Test. <i>Answer (a) and (b) below.</i>			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organization(s) to which the organization was responsive: If res, therein a vincertary those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	٥.		
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	33		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	3a		
IJ	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ  Check here if the organization satisfied the Integral Part Test as a qualifying	g trust or	Nov. 20, 1970 (explai	
instructions. All other Type III non-functionally integrated supporting organic Section A - Adjusted Net Income	zations n	nust complete Section (A) Prior Year	(B) Current Year
		(7.9.1.101.1.00.	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functional		ted Type III supporting	organization (see
instructions).	,		, - g

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Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ex	kempt purposes		
2	Amounts paid to perform activity that directly furthers exer	ed		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
;	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
	Underdistributions, if any, for years prior to 2016			
2	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2016:			
а				
b				
С	From 2013			
d	From 2014			
е	From 2015			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2016. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2017. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
<u>а</u>	5 ( 0040			
b	Excess from 2013			
<u> </u>	Excess from 2014			
d	Excess from 2015			
е	Excess from 2016			
			0 - 1:1: -1 -	A /F 000 000 F7\ 004

Schedule A (Form 990 or 990-EZ) 2016 Page 8

Schedule A (Form 990 or 990-EZ) 2

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

#### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

•	Section 30 f(c)(3) organizations	that have NOT filed Form 5700 (election	on under section 50 f(n)	i). Complete Fait II-b. Do no	il complete rantin-A.
Tax)	(see separate instructions), ther		Tax) (see separate in	nstructions) or Form 990-I	EZ, Part V, line 35c (Prox
	Section 501(c)(4), (5), or (6) org	anizations: Complete Part III.		T	
	e of organization			• •	ntification number
	LIAMS COLLEGE			04-210	
Pa	•	rganization is exempt under			
1	•	organization's direct and indirect p	political campaign ac	ctivities in Part IV. (see	instructions for definition
	of "political campaign activit				
2	Political campaign activity e	xpenditures (see instructions)		▶ \$	
3	Volunteer hours for political	campaign activities (see instruction	ns)		
Pai	rt I-B Complete if the c	rganization is exempt under s	section 501(c)(3).		
1	Enter the amount of any exc	ise tax incurred by the organizatio	n under section 495	5 ▶ \$	
2		ise tax incurred by organization m			
3		a section 4955 tax, did it file Form			
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.				
Pai	rt I-C Complete if the c	rganization is exempt under	section 501(c), ex	cept section 501(c)(3	).
1		xpended by the filing organization			
2		ng organization's funds contributed			
3		enditures. Add lines 1 and 2. En			
4 5	Did the filing organization file Enter the names, addresses organization made payment the amount of political confi	e Form 1120-POL for this year? and employer identification numb s. For each organization listed, en ributions received that were prom ad or a political action committee (l	er (EIN) of all section ter the amount paid aptly and directly de	on 527 political organization from the filing organization livered to a separate po	ations to which the filing cation's funds. Also ente plitical organization, sucl
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

edule C (Form 990 or 990-EZ) 2016 WILLIAMS COLLEGE 04-2104847 Page **2** 

Sch	ledule C (Form 990 or 990-EZ) 2016	WILLITA	MP COPPE	'GE		04-2	104647 Page Z
Pa	section 501(h)).					filed Form 5768 (ele	
Α	name, address, l	EIN, exp	enses, and	I share of excess I	obbying expend	•	roup member's
В	Check ▶ if the filing orga	nization	checked l	oox A and "limited	control" provision	ons apply.	
	Limits	on Lobb	ying Expend	ditures		(a) Filing	(b) Affiliated
	(The term "expendit	tures" me	eans amour	nts paid or incurred.	)	organization's totals	group totals
1a	Total lobbying expenditures to	influence	public opini	on (grass roots lob	oving)		
	Total lobbying expenditures to		-				
	Total lobbying expenditures (ac		_				
	Other exempt purpose expendi						
	Total exempt purpose expendit						
	Lobbying nontaxable amount.			·			
•	columns.		o amount	Tom the renewing			
	If the amount on line 1e, column (a	a) or (h) is:	The Johnvin	a nontavable amount	ie·		
	Not over \$500,000	u) 01 (b) 13.		amount on line 1e.	13.		
	Over \$500,000 but not over \$1,00	0.000		us 15% of the excess	over \$500,000		
	Over \$1,000,000 but not over \$1,50			us 10% of the excess			
	Over \$1,500,000 but not over \$17			us 5% of the excess of			
	Over \$17,000,000	,000,000	\$1,000,000		ντι ψ1,000,000.		
	Grassroots nontaxable amount	(enter 25					
_	Subtract line 1g from line 1a. If	•			_		
	Subtract line 1f from line 1c. If						
	If there is an amount other the					ion file Form 4720	
,	reporting section 4911 tax for the				•		Yes No
	reporting section 4311 tax for t			aging Period Unde			1es No
	(Some organizations that				• •	ete all of the five colum	ns below.
	(come organizations the			te instructions for I			ino sciow.
		Lobb	ying Exper	nditures During 4-Y	ear Averaging Pe	riod	
	Calendar year (or fiscal year beginning in)	(a)	2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	(e) Total
2a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column (e))						
c	Total lobbying expenditures						
d	Grassroots nontaxable amount						
e	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Га	Tt II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	ı ille	u FOI	111 3700	•		
Eor	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	(a	a)		(b)		
	cription of the lobbying activity.	Yes	No		Amoun	ıt	
1	During the year, did the filing organization attempt to influence foreign, national, state or local						
	legislation, including any attempt to influence public opinion on a legislative matter or						
	referendum, through the use of:						
а	Volunteers?		X				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		X				
С	Media advertisements?		X				
d	Mailings to members, legislators, or the public?		X				
e	Publications, or published or broadcast statements?		X				
f	Grants to other organizations for lobbying purposes?		X				
g h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х				
i	Other activities?	Х				44,	888
j	Total. Add lines 1c through 1i					44,	888
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X				
b	If "Yes," enter the amount of any tax incurred under section 4912						
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912. If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ection			
	301(0)(0).					'es	No
1	Were substantially all (90% or more) dues received nondeductible by members?			Γ	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from				3		
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ection			
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."	OR (	b) Pa	rt III-A,	line 3	, is	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou	unts	of				
	political expenses for which the section 527(f) tax was paid).						
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lead a little law and the law and	obbyir	ng	4			
5	and political expenditure next year?			5			
	rt IV Supplemental Information						
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate	d gro	up list	); Part II	-A, line	s 1	and
2 (s	ee instructions); and Part II-B, line 1. Also, complete this part for any additional information.						
	NV 000 GGVTDVV I G DADE 1-						
FOR	RM 990, SCHEDULE C, PART II-B, LINE 1I						
THE	ORGANIZATION PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS INCLUDE	ING					
NAC	CUBO, NAICU, AND AICUM WHICH MAY ENGAGE IN LOBBYING ACTIVITIES.						
THE	EREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING						
ACT	TIVITIES.						

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2016

Schedule C (Form 990 or 990-EZ) 2016

Page 4

# SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

### Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization Employer identification number WILLIAMS COLLEGE 04-2104847 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 102,999. 3 Aggregate value of grants from (during year) 2,259,646. Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 X | Yes funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose X Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) С Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: 305,300. 

Schedule D (Form 990) 2016

▶ \$

JSA

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

Revenue included in Form 990, Part VIII, line 1

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Schedule D (Form 990) 2016 Page **2** 

Par	rt III Organizations Maintaini	ng Collections of	Art, Historical T	reasures, or Ot	her Similar Asse	ts (con	tinued)			
3	Using the organization's acquisition	on, accession, and o	other records, chec	k any of the follow	wing that are a sign	nificant u	se of its			
	collection items (check all that app	ly):								
а	X Public exhibition		<b>d</b> X Loan	or exchange progra	ıms					
b	X Scholarly research		e Other							
С	X Preservation for future gene	rations								
4	Provide a description of the organ	nization's collections	and explain how	they further the or	ganization's exemp	t purpos	e in Part			
	XIII.									
5	During the year, did the organization	on solicit or receive o	donations of art, hist	orical treasures, or	other similar					
	assets to be sold to raise funds rath	ner than to be mainta	ained as part of the	organization's colle	ction?	Yes	X No			
Par	art IV Escrow and Custodial Arrangements.  Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.									
10	Is the organization an agent, truste	a austadian ar athr	or intermedian, for a	antributions or othe	or agasta not					
ıa						Voc	X No			
h	included on Form 990, Part X?  If "Yes," explain the arrangement i					Yes	X No			
D	ii res, explain the arrangement i	ii Part Aili and Comp	dete the following tal	ole.	Amount					
_	Poginning halango			40	Airiount					
c d	Beginning balance									
u e										
f	Distributions during the year Ending balance									
	Did the organization include an am				account liability?	X Yes	No			
	If "Yes," explain the arrangement i						X			
	t V Endowment Funds.	II Fait Alli. Check in	ere ii trie explanation	rnas been provided	OII FAIT XIII	<del></del>	. 21			
Гаі	Complete if the organizat	ion answered "Yes	s" on Form 990 P	art IV line 10						
	Complete ii iile organizat	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four	years back			
	De stantan of committees	2206607150.	2343516277.	2146252925.	1889182032.		033537			
	Beginning of year balance	31,960,094.	25,914,486.	99,282,688.	27,395,128.		03,994			
b	Contributions	31,000,001.	23,711,100.	33,202,000.	27,333,120.	11,7	03,331			
С	Net investment earnings, gains,	303,172,136.	-35,220,177.	213,600,715.	332,991,623.	255.8	357,256			
	and losses	25,627,014.	24,661,307.	21,630,783.			26,874			
	Grants or scholarships	23/02//011	21,001,307.	21/030//031	20/130//301	1077	20,011			
е	Other expenditures for facilities	72,291,934.	98,014,290.	87,704,016.	77,580,817.	74.1	.86,377			
	and programs	6,251,867.	4,927,839.	6,285,252.			599,504			
	· · · · · · · · · · · · · · · · · · ·	2437568565.	2206607150.	2343516277.			182032			
g	End of year balance			1		1005				
2 a	Provide the estimated percentage Board designated or quasi-endown		end balance (line 1g.	, column (a)) neid as	5:					
	Permanent endowment ► 24.3									
	Temporarily restricted endowment									
·	The percentages on lines 2a, 2b, a		100%							
3a	Are there endowment funds not in	•		are held and admi	nistered for the					
- u	organization by:	and poddoddion or a	io organization that	aro noia ana aann		7	res No			
	(i) unrelated organizations					3a(i)	X			
	(ii) related organizations					3a(ii)	Х			
h	If "Yes" on line 3a(ii), are the relate					3b				
4	Describe in Part XIII the intended u	-	•			0.0				
	TVI Land, Buildings, and Equ	ipment.								
	Complete if the organiza	tion answered "Ye								
	Description of property	(a) Cost or (inves			cumulated (e	<b>d)</b> Book valu	ıe			
1a	Land			770,704.		13,80	9,522.			
b	Buildings				754,055.		2,777.			
С	Leasehold improvements					· ·				
d	Equipment			72,302. 52,7	742,580.	49,32	9,722.			
е	Other				153,312.		3,296.			
	al. Add lines 1a through 1e. (Column						5,317.			

Schedule D (Form 990) 2016

WILLIAMS COLL	EGE	04-2	104847
Schedule D (Form 990) 2016			Page \$
Part VII Investments - Other Securities.			
Complete if the organization answere	ed "Yes" on Form 990	), Part IV, line 11b. See Form 990,	Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year marke	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A) EQUITY FUNDS (LONG & SHORT)	1,088,542,146.	FMV	
(B) ABSOLUTE RETURN FUND	451,847,841.	FMV	
(C) VENTURE CAPITAL FUNDS	325,666,069.	FMV	
(D) BUYOUT FUNDS	144,448,764.	FMV	
(E) REAL ASSET FUNDS	105,450,338.	FMV	
(F) REAL ESTATE FUNDS	95,558,846.	FMV	
(G) FIXED INCOME FUNDS	273,844,553.	FMV	
(H) OTHER INVESTMENT ASSETS	779,459.	FMV	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	2,486,138,016.		
Part VIII Investments - Program Related.			
Complete if the organization answere	ed "Yes" on Form 990	), Part IV, line 11c. See Form 990,	Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	1		
Complete if the organization answere	d "Yes" on Form 990	), Part IV, line 11d. See Form 990,	Part X, line 15.
(a) D	escription		(b) Book value
(1) BOND PROCEEDS HELD BY TRUSTEE			96,818,483
(2) INVEST. ON BEHALF OF SUPP ORG			90,000,000
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B)	line 15.)		186,818,483
Part X Other Liabilities.	,		
Complete if the organization answere	ed "Yes" on Form 990	), Part IV, line 11e or 11f. See Forn	n 990, Part X,
line 25.		•	•

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) US GOV'T ADVANCES FOR STUDENTS	3,255,327.
(3) INVEST. ON BEHALF OF SUPP ORG	90,000,000.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	93,255,327.

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

WILLIAMS COLLEGE 04-2104847

Schedule D (Form 990) 2016 Page **4** 

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.			
1	Total revenue, gains, and other support per audited financial statements	1	540,444,811.		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
– a	Net unrealized gains (losses) on investments				
b	Donated services and use of facilities				
C	Recoveries of prior year grants				
d	Other (Describe in Part XIII.) 2d 3,527,455.				
e	Add lines 2a through 2d	2e	308,878,430.		
3	Subtract line 2e from line 1	3	231,566,381.		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a				
b	Other (Describe in Part XIII.)				
	Add lines 4a and 4b	4c	51,256,067.		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	282,822,448.		
Part		ırn.			
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements	1	236,756,631.		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities				
b	Prior year adjustments				
С	Other losses				
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d	2e			
3	Subtract line 2e from line 1	3	236,756,631.		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a				
b	Other (Describe in Part XIII.)				
С	Add lines 4a and 4b	4c	51,256,067.		
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	288,012,698.		
	XIII Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1b and 2b and	ort \/	ino 4: Part V lino		
	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform				
	PAGE 5				
	TAGE J				

JSA Schedule D (Form 990) 2016

6E1271 1.000

Schedule D (Form 990) 2016 WILLIAMS COLLEGE 04-2104847 Page **5** 

#### Part XIII Supplemental Information (continued)

FORM 990, SCHEDULE D, PART III, LINE 1A

THE COLLEGE'S ART AND RARE BOOK COLLECTIONS ARE RECORDED AT COST OR APPRAISED VALUE AT THE DATE OF ACQUISITION. COLLECTIONS ARE NOT DEPRECIATED.

FORM 990, SCHEDULE D, PART III, LINE 4

THE MUSEUM'S PRINCIPAL MISSION IS TO ENCOURAGE MULTIDISCIPLINARY TEACHING THROUGH ENCOUNTERS WITH ART OBJECTS THAT TRAVERSE TIME PERIODS AND CULTURES.

FORM 990, SCHEDULE D, PART IV, LINE 2B

WILLIAMS COLLEGE SERVES AS TRUSTEE FOR VARIOUS CHARITABLE REMAINDER

TRUSTS AND MAINTAINS THE ASSETS AND CORRESPONDING RESERVE LIABILITIES ON

ITS BALANCE SHEET.

FORM 990, SCHEDULE D, PART V, LINE 4

THE COLLEGE MANAGES AND INVESTS THE ENDOWMENT TO PROVIDE CURRENT AND FUTURE SUPPORT FOR THE OPERATIONS OF THE COLLEGE. EXAMPLES OF SPECIFIC PURPOSES INCLUDE SCHOLARSHIPS FOR STUDENTS, FACILITIES UPKEEP, RESEARCH, FACULTY COMPENSATION AND OTHER ACADEMIC AND STUDENT OPERATIONS.

FORM 990, SCHEDULE D, PART XI, LINE 2D

LIFE INCOME PAYMENTS AND CHANGE IN PRESENT VALUE \$(3,769,899)

GAIN AND NET SETTLEMENT ON INTEREST RATE SWAPS \$ 3,788,514

INVESTMENT INCOME ON SPLIT INTEREST AGREEMENTS \$ 1,637,371

CHANGE IN NET ASSETS NOT OWNED BY COLLEGE \$ 62,561

GAIN OR LOSS ON RETIREMENT OF LONG TERM DEBT \$ 1,808,908

Schedule D (Form 990) 2016 WILLIAMS COLLEGE 04-2104847 Page **5** 

Part XIII Supplemental Information (continued)

\$ 3,527,455

FORM 990, SCHEDULE D, PART XI, LINE 4B

TOTAL

FINANCIAL AID \$51,256,067

FORM 990, SCHEDULE D, PART XII, LINE 4B

FINANCIAL AID \$51,256,067

Schedule D (Form 990) 2016

#### SCHEDULE E (Form 990 or 990-EZ)

#### Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.
► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
WILLIAMS COLLEGE

Employer identification number

WILLIAMS COLLEGE 04-2104847 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Х Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, Х programs, and scholarships? 2 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please Χ SEE SUPPLEMENTAL PAGE Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Х Records documenting that scholarships and other financial assistance are awarded on a racially Χ c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? X Copies of all material used by the organization or on its behalf to solicit contributions? 4d Χ If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Χ Students' rights or privileges? Χ Admissions policies? Employment of faculty or administrative staff? Χ Scholarships or other financial assistance? Χ Educational policies? Χ Use of facilities? Χ Χ Athletic programs? h Other extracurricular activities? Χ If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a b Has the organization's right to such aid ever been revoked or suspended? Χ If you answered "Yes" on either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through

4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

**Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

FORM 990, SCHEDULE E, LINE 3

WILLIAMS COLLEGE COURSE CATALOG/BULLETIN AND ON THE COLLEGE'S WEBSITE AT WWW.WILLIAMS.EDU.

FORM 990, SCHEDULE E, LINE 6A

STUDENTS AT WILLIAMS COLLEGE RECEIVE TITLE IV FEDERAL FINANCIAL AID.

STUDENTS APPLY FOR AND RECEIVE FEDERAL FINANCIAL AID & PROFESSORS APPLY

FOR AND RECEIVE GOVERNMENT GRANTS.

Page 2

#### **SCHEDULE F** (Form 990)

### Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

**Open to Public** Inspection Employer identification number

OMB No. 1545-0047

WIL:	LIAMS COLLEGE				04-210484	17				
Par	General Information of Form 990, Part IV, line 14b		Outside the U	nited States. Complete i	f the organization answer	ed "Yes" on				
1	For grantmakers. Does the orga assistance, the grantees' eligibility grants or assistance?	ty for the grant	ts or assistance		a used to award the	X Yes No				
2	assistance outside the United States.									
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region				
(1)	CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		1,228,342,843.				
_(')	ODMITTED TREATMENT OF THE SECTION			TIVESTIENTS		1,220,312,013.				
(2)	EUROPE			INVESTMENTS		13,663,233.				
(3)	EUROPE	1.	1.	PROGRAM SERVICES	INSTRUCTION	1,266,201.				
(4)	EUROPE			PROGRAM SERVICES	RESEARCH	18,372.				
(5)	EUROPE			PROGRAM SERVICES	ADMINISTRATIVE EXPENSE	49,800.				
(6)	NORTH AMERICA			PROGRAM SERVICES	RESEARCH	770.				
(7)	SUB-SAHARAN AFRICA			INVESTMENTS		16,588,755.				
(8)	CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	INSTRUCTION	50,580.				
(9)	EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	INSTRUCTION	58,190.				
(10)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	INSTRUCTION	36,902.				
(11)	RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	INSTRUCTION	20,154.				
(12)										
(13)										
(14)										
(15)										
(16)										
(17)										
3a	Sub-total	1.	1.			1,260,095,800.				
b	Total from continuation sheets to Part I									

c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 6E1274 1.000 98224N 7377

Schedule F (Form 990) 2016

1,260,095,800.

Schedule F (Form 990) 2016

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.												
	Part IV, line 15, for any re	cipient who receiv	ed more than \$5,000. F	Part II can be	duplicated if addit	ional space i	s needed.						
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)				
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													
	er total number of recipient orga he IRS, or for which the grantee						x-exempt •						
3 Ente	er total number of other organiz	ations or entities		· · · · · · · · · · · · · · · · · · ·	<u> </u>	· · · · · · · · · · · · · · · · · · ·	<b>&gt;</b>						

Schedule F (Form 990) 2016 Page 3

# Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) FINANCIAL AID - SCHOLARSHIPS TO STUDENTS	RUSSIA/NEWLY IND. STATES	7.	14,201.	OTHER		N/A	FMV
(2) FINANCIAL AID - SCHOLARSHIPS TO STUDENTS	EUROPE/ICELAND/GREENLAND	33.	771,937.	OTHER		N/A	FMV
(3) FINANCIAL AID - SCHOLARSHIPS TO STUDENTS	EAST ASIA/PACIFIC	28.	126,234.	OTHER		N/A	FMV
(4) FINANCIAL AID - SCHOLARSHIPS TO STUDENTS	CENT. AMERICA/CARIBBEAN	9.	30,780.	OTHER		N/A	FMV
(5) FINANCIAL AID - SCHOLARSHIPS TO STUDENTS	MIDDLE EAST/NORTH AFRICA	7.	23,560.	OTHER		N/A	FMV
_(6)							
_(7)							
(8)							
(9)							
<u>(</u> 10)							
(11)							
(12)							
<u>(</u> 13)							
(14)							
(15)							
<u>(</u> 16)							
<u>(17)</u>							
(18)							

Schedule F (Form 990) 2016

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)		Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X	Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)		Yes	X No

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016 Page **5** 

# Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

FORM 990, SCHEDULE F, PART I, COLUMN (F)

ALL EXPENSES OF OUR PROGRAMS ARE RECORDED AS EXPENSES IN THE FINANCIAL STATEMENTS OF THE COLLEGE.

FORM 990, SCHEDULE F, PART I, LINE 2

FOR THE STUDENT TUITION PAYMENTS WE REMIT FUNDS DIRECTLY TO THE INSTITUTIONS BASED ON INVOICES RECEIVED FROM THE INSTITUTIONS.

FORM 990, SCHEDULE F, PART I, LINE 3

THE REGION REPORTED IN COLUMN (A) FOR THE COLLEGE'S INVESTMENTS IS BASED ON THE LEGAL DOMICILE OF THE INVESTMENT FUND AS PROVIDED IN THE SCHEDULE F INSTRUCTIONS. THIS DOES NOT NECESSARILY INCLUDE THE REGION OF THE UNDERLYING INVESTMENTS OR THE REGION WHERE THE INVESTMENT ACTIVITY OCCURS.

Schedule F (Form 990) 2016

# SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service
Name of the organization

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Employer identification number

<ul><li>the selection criteria used to award the grar</li><li>Describe in Part IV the organization's proce</li></ul>							X Yes No
Part II Grants and Other Assistance to I 990, Part IV, line 21, for any recip		_					es" on Form
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) MASS MUSEUM OF CONTEMP ART							
1040 MASS MOCA WAY NORTH ADAMS, MA 01247	04-3113688	501(C)(3)	50,000.		N/A	N/A	PROGRAM SUPPORT
(2) NORTHERN BERKSHIRE UNITED WAY							
PO BOX 955 NORTH ADAMS, MA 01247	04-2104785	501(C)(3)	6,474.		N/A	N/A	PROGRAM SUPPORT
(3) VILLAGE AMBULANCE SERVICE, INC.							
30 WATER STREET WILLIAMSTOWN, MA 01267	04-2756911	501(C)(3)	21,000.		N/A	N/A	PROGRAM SUPPORT
(4) WILLIAMSTOWN COMMUNITY CHEST							
PO BOX 204 WILLIAMSTOWN, MA 01267	04-6044550	501(C)(3)	30,409.		N/A	N/A	PROGRAM SUPPORT
(5) WILLIAMSTOWN FIRE DISTRICT							
34 WATER STREET WILLIAMSTOWN, MA 01267	04-2931280	115	28,634.		N/A	N/A	PROGRAM SUPPORT
(6) IMAGES CINEMA							
50 SPRING STREET WILLIAMSTOWN, MA 01267	04-6407257	501(C)(3)	30,000.		N/A	N/A	PROGRAM SUPPORT
(7) WILLINET							
34 SPRING STREET WILLIAMSTOWN, MA 01267	04-3253056	501(C)(3)	12,500.		N/A	N/A	PROGRAM SUPPORT
(8) MT. GREYLOCK REGIONAL SCHOOL DISTRICT							
1781 COLD SPRING RD WILLIAMSTOWN, MA 01267	04-6006433	115	2,000,000.		N/A	N/A	PUBLIC HIGH SCHOOL
(9) WILLIAMSTOWN HISTORICAL MUSEUM							
1095 MAIN STREET WILLIAMSTOWN, MA 01267	04-6118588	501(C)(3)	10,000.		N/A	N/A	PROGRAM SUPPORT
(10)							
(11)							
(12)							

Schedule I (Form 990) (2016)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 FINANCIAL AID - SCHOLARSHIPS TO STUDENTS	1,085.	49,844,787.		N/A	N/A
2					
3					
4					
5					
6					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

MONITORING PROCEDURES

FORM 990, SCHEDULE I, PART I, LINE 2

FINANCIAL AID IS AWARDED BY FINANCIAL AID PROFESSIONALS IN ACCORDANCE

WITH THE COLLEGE POLICIES. GRANTS TO ORGANIZATIONS IN PART II ARE TO

SUPPORT LOCAL SERVICE ORGANIZATIONS IN THE SURROUNDING COMMUNITIES.

FORM 990, SCHEDULE I, PART III

CASH GRANTS ARE CREDITS TO STUDENT ACCOUNTS.

# **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Inspection

OMB No. 1545-0047

Name of the organization Employer identification number 04-2104847 WILLIAMS COLLEGE

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
L	If any of the house on line to are checked did the arranization follows a written nation regarding normant			
D	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant  X Compensation survey or study  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
а	organization or a related organization:  Receive a severance payment or change-of-control payment?	4a	Х	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
•	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	The second second second process and approximation and second second second second second second second second			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed	_	Х	
c	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	Λ	-
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			1
		8		Х
9	in Part III	0		25
3	Regulations section 53.4958-6(c)?	9		
	g	_ ,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
ADAM FALK	(i)	485,658.	0.	157,229.	29,904.	77,510.	750,301.	0.
1 PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
COLLETTE CHILTON	(i)	453,451.	243,376.	18,390.	140,531.	27,420.	883,168.	232,749.
2 <sup>CHIEF</sup> INVESTMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
KELI A. GAIL	(i)	209,895.	0.	1,220.	23,796.	52,959.	287,870.	0.
SECRETARY OF THE COLLEGE	(ii)	0.	0.	0.	0.	0.	0.	0.
STEPHEN P. KLASS	(i)	321,795.	0.	1,392.	29,904.	36,033.	389,124.	0.
4 VP FOR CAMPUS LIFE	(ii)	0.	0.	0.	0.	0.	0.	0.
FREDERICK PUDDESTER	(i)	398,638.	0.	18,187.	29,904.	25,209.	471,938.	0.
5 POR FINANCE & ADMIN & TREAS	(ii)	0.	0.	0.	0.	0.	0.	0.
ANGELA P. SCHAEFFER	(i)	191,653.	0.	266.	21,704.	25,022.	238,645.	0.
6CHIEF COMM OFFICER (UT 12/16)	(ii)	0.	0.	0.	0.	0.	0.	0.
LETICIA S. E. HAYNES	(i)	181,726.	0.	0.	20,785.	25,009.	227,520.	0.
7 P INSTL. DIVERSITY & EQUITY	(ii)	0.	0.	0.	0.	0.	0.	0.
DENISE BUELL	(i)	244,735.	0.	123.	28,354.	25,075.	298,287.	0.
8DEAN OF THE FACULTY	(ii)	0.	0.	0.	0.	0.	0.	0.
SARAH BOLTON (UT6/30/16	(i)	124,341.	0.	24,364.	14,425.	12,537.	175,667.	0.
9DEAN OF COLL/PROF OF PHYSICS	(ii)	0.	0.	0.	0.	0.	0.	0.
WILLIAM DUDLEY	(i)	253,151.	0.	0.	29,125.	23,588.	305,864.	0.
10 PROV/PROF OF PHIL (UT 8/31/16)	(ii)	0.	0.	0.	0.	0.	0.	0.
DAVID A. LOVE	(i)	159,059.	0.	1,330.	17,834.	23,588.	201,811.	0.
11 PROVOST, PROF OF ECONOMICS	(ii)	0.	0.	0.	0.	0.	0.	0.
MARLENE J. SANDSTROM	(i)	176,667.	0.	1,505.	19,853.	23,781.	221,806.	0.
12 DEAN OF COLLEGE, PROF OF PSYCH	(ii)	0.	0.	0.	0.	0.	0.	0.
JULIA CROSBY	(i)	302,982.	62,800.	780.	34,007.	24,322.	424,891.	58,698.
13 <sup>MANAGING DIRECTOR, INV OFFICE</sup>	(ii)	0.	0.	0.	0.	0.	0.	0.
LOUIS SOUSA	(i)	89,186.	156,596.	139,296.	8,781.	15,530.	409,389.	156,596.
14 <sup>MAN.DIR.</sup> INV.OFF. (UT 3/31/16)	(ii)	0.	0.	0.	0.	0.	0.	0.
BRADFORD B. WAKEMAN	(i)	332,606.	104,545.	780.	34,469.	50,578.	522,978.	99,980.
15 <sup>MANAGING DIR/COO, INV OFFICE</sup>	(ii)	0.	0.	0.	0.	0.	0.	0.
MONICA M. MACKEY	(i)	218,151.	0.	951.	24,763.	11,767.	255,632.	0.
16 DIRECTOR OF PRINCIPAL GIVING		0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2016 Page 2

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
JAY M. PASACHOFF	(i)	215,498.	0.	0.	20,227.	28,822.	264,547.	0.
PROFESSOR OF ASTRONOMY	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN MALCOLM	(i)	147,620.	0.	82.	15,933.	4,857.	168,492.	0.
2 <sup>VP</sup> FOR COLL. REL. (UT 6/30/16)	(ii)	0.	0.	0.	0.	0.	0.	0.
PETER MURPHY	(i)	140,221.	0.	100.	15,752.	25,075.	181,148.	0.
3PROF ENGLISH/FRMR KEY EMP	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
_10	(ii)							
	(i)							
_11	(ii)							
	(i)							
12	(ii)							
	(i)							
_13	(ii)							
	(i)							
_14	(ii)							
	(i)							
_15	(ii)							
	(i)							
_16	(ii)							1 1 1/5 200 2010

Schedule J (Form 990) 2016 Page 3

### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BENEFITS

FORM 990, SCHEDULE J, PART I, LINE 1A

FIRST CLASS OR CHARTER TRAVEL:

WILLIAMS COLLEGE DOES NOT TYPICALLY PERMIT FIRST CLASS OR CHARTER TRAVEL

FOR BUSINESS TRIPS, HOWEVER DUE TO A MEDICAL EVENT AN OFFICER TRAVELED

FIRST CLASS DURING 2016.

HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE:

THE PRESIDENT'S OTHER REPORTABLE COMPENSATION IN PART II, COLUMN B(III)

INCLUDES A TAXABLE HOUSING ALLOWANCE.

ON OCCASION, ONE LISTED OFFICER USED COLLEGE RESIDENTIAL PROPERTY FOR

PERSONAL USE. THE VALUE OF THE USE IS IMPUTED AS INCOME AND REPORTED ON

FORM W-2. THE VALUE OF USE IS INCLUDED IN PART II, COLUMN B(III).

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES:

WILLIAMS PAID DUES FOR A WILLIAMSTOWN-BASED GOLF COURSE MEMBERSHIP FOR

THE PRESIDENT. THE AMOUNTS WERE REPORTED AS TAXABLE COMPENSATION.

Schedule J (Form 990) 2016 Page 3

### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

FORM 990, SCHEDULE J, PART I, LINE 4A

LOUIS SOUSA SEPARATED FROM WILLIAMS DURING 2016. UPON SEPARATION, LOUIS SOUSA WAS PAID PREVIOUSLY-EARNED INCENTIVE COMPENSATION WHICH HAD BEEN DISCLOSED ON THE PRIOR FORM 990. THIS AMOUNT IS REPORTED IN COLUMNS B(II) AND F OF SCHEDULE J, PART II OF THIS YEAR'S FORM 990. IN ADDITION, LOUIS SOUSA WAS PAID OTHER REPORTABLE COMPENSATION WHICH IS REPORTED IN COLUMN B(III) OF SCHEDULE J, PART II OF THIS YEAR'S FORM 990.

FORM 990, SCHEDULE J, PART I, LINE 4B

THE COLLEGE ESTABLISHED A DEFERRED COMPENSATION PLAN FOR AN EMPLOYEE. THE TERMS OF THE PLAN PROVIDE FOR THE COLLEGE TO MAKE ANNUAL SET-ASIDES AND LUMP SUM PAYOUTS AT THE VESTING DATE OF THE PLAN, PROVIDED THE EMPLOYEE REMAINS IN THEIR POSITION UNTIL THE VESTING DATE OF THEIR RESPECTIVE PLAN.

FORM 990, SCHEDULE J, PART I, LINE 4B AND LINE 7:

MEMBERS OF THE INVESTMENT OFFICE STAFF ARE ELIGIBLE TO RECEIVE AN ANNUAL

BONUS UP TO A CERTAIN PERCENTAGE OF THEIR BASE SALARY. THE BONUS IS

DETERMINED BY THE PERFORMANCE OF THE INVESTMENT PORTFOLIO IN RELATION TO

Schedule J (Form 990) 2016 Page 3

# Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE PERFORMANCE OF THE POLICY BENCHMARK. THE POLICY BENCHMARK IS

ESTABLISHED BY THE INVESTMENT COMMITTEE OF THE BOARD OF TRUSTEES. THE

BONUS IS PAID OUT OVER TIME, REQUIRES THE INDIVIDUAL TO REMAIN EMPLOYED

IN ORDER TO BE ELIGIBLE TO RECEIVE PAYMENT, AND IS SUBJECT TO NEGATIVE

EARNINGS PROVISIONS.

### SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization
WILLLAMS COLLEGE

Employer identification number 04-2104847

WILLIAMS COLLEGE										04-2	21048	<u>347</u>		
Part I Bond Issues		1							1		(b)	On	(i) Pool	
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issu	ed (e) I	ssue price	(f) D	escription of pu	irpose	(g) De	efeased	(h) On behalf of issuer		financii	
									Yes	No	Yes	No	Yes I	
A MASS. HEALTH & EDU FACILITIES AUTHORITY	04-2456011	57586CQS7	01/04/20	07 7	6,536,465.	2007 CONSTR	UCTION AND A	ADVANCED REF	Х			х		
<b>B</b> MASS. HEALTH & EDU FACILITIES AUTHORITY	04-3431814	57583UAA6	03/02/20	92,077,256. CONSTR AND 2007 CURRENT REFUNDING				x		x				
■ MASS. HEALIN & EDU FACILITIES AUTHORITI	04-3431014	3/363UAA6	03/02/20	111 9	12,077,256.	CONSIR AND	ZUU/ CURREN.	I REFUNDING		Δ	$\vdash$			
C mass. Health & edu facilities authority	04-2456011	57586CPX7	04/03/20	106 7	3,396,573.	1996 & 2003	FUNDING		Х		х			
D MASS. HEALTH & EDU FACILITIES AUTHORITY	04-2456011	57585KW79	04/02/20	103 11	5.049.757.	CONSTRC AND 1993 CURRENT REFUNDING				x		x		
Part II Proceeds														
					Α		В	С				D		
1 Amount of bonds retired				66,	333,146	. 10,1	41,369.	45,86	57,03	39.	93	3,39	5,117	
2 Amount of bonds legally defeased				9,	685,059									
3 Total proceeds of issue				76,	536,465	. 92,077,256. 73,39			6,57	73.	115	5,04	9,757	
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds					518,260	. 6	61,056.	5.5	56,29	93.		64	4,884	
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds .														
10 Capital expenditures from proceeds				66,	333,146	. 50,1				100	9,405			
11 Other spent proceeds				9,	685,059	. 41,2	72,840,280.			13,705,4				
12 Other unspent proceeds														
13 Year of substantial completion				20	08	2013		2006	2006		20			
				Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a current ref					X	X		X			X			
15 Were the bonds issued as part of an advance				Х			Х		X				Х	
16 Has the final allocation of proceeds been made				X		X		X			X			
17 Does the organization maintain adequate														
final allocation of proceeds?				X		X		X			X			
Part III Private Business Use								<b>-</b>						
			-	A		В		С	;		D		)	
1 Was the organization a partner in a partne				Yes	No	Yes	No	Yes	No		Yes	•	No	
which owned property financed by tax-exempt					Х		X		X			$\dashv$	X	
<b>2</b> Are there any lease arrangements that m bond-financed property?					X		X		Х				Х	

### SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization
WILLIAMS COLLEGE

Employer identification number 04-2104847

WILLIAMS COLLEGE										04-2	1048	347		
Part I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issu	ued (e	) Issue price	(f) D	escription of pu	ırpose	(g) De	feased	(h) On behalf of issuer		(i) Pool financi	
									Yes	No	Yes	No	Yes	
A MASS. HEALTH & EDU FACILITIES AUTHORITY	04-3431814	57583UWRS	05/30/20	013	148,355,419.	NEW CONSTR	& REF 2003,	2006 & 2007		Х		Х		
<b>B</b> mass. Development finance agency	04-3431814	57584XTN1	07/14/20	016	118,161,121.	CONSTR & RE	F 2006 & 200	07		х		Х		
C mass. Development finance agency	04-3431814	57584XS77	06/08/20	017	60,495,031.	CONSTRUCTIO	N			x		Х		
D														
Part II Proceeds														
					Α		В	С				D		
1 Amount of bonds retired				8	,201,847	. (	504,153.							
2 Amount of bonds legally defeased														
3 Total proceeds of issue				148	,355,419	. 118,1	L61,121.	60,49	5,03	1.				
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds	7 Issuance costs from proceeds				840,287	'. 6	521,091.	495,031.						
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds														
10 Capital expenditures from proceeds				67,001,789.		36,532,568.								
11 Other spent proceeds				80	,513,343	. 47,5	540,030.							
12 Other unspent proceeds						33,4	167,432.	60,00	00,00	0.				
13 Year of substantial completion				2	015									
				Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a current refundir	ng issue?			Х		X			Х					
15 Were the bonds issued as part of an advance refun	ding issue?			Х			Х		Х					
16 Has the final allocation of proceeds been made? .				Х			Х		Х					
17 Does the organization maintain adequate boo														
final allocation of proceeds?				X		X		X						
Part III Private Business Use														
					Α		В	С				D		
1 Was the organization a partner in a partnership				Yes	No	Yes	No	Yes	No		Yes	5	No	
which owned property financed by tax-exempt bone	ds?	<u></u>			X		X		Х					
2 Are there any lease arrangements that may bond-financed property?	result in priva	te business	use of		Х		Х		Х					
	· · · · ·			1										

Schedule K (Form 990) 2016

Pai	Telli Private Business Use (Continued)	OUP ONE									
			A		В		С			D	
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes		,	Yes	No	
	business use of bond-financed property?		X		X		X			X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside										
	counsel to review any management or service contracts relating to the financed property?							$\perp$			
С	Are there any research agreements that may result in private business use of										
	bond-financed property?		X		X		X	$\perp$		X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other										
	outside counsel to review any research agreements relating to the financed property?									$oldsymbol{ol}}}}}}}}}}}}}}}}}}$	
4	Enter the percentage of financed property used in a private business use by entities										
	other than a section 501(c)(3) organization or a state or local government ▶		9	6		%		%			%
5	Enter the percentage of financed property used in a private business use as a										
	result of unrelated trade or business activity carried on by your organization,	_							_		
	another section 501(c)(3) organization, or a state or local government ▶		.6840 %		.5800	%	.9720			.9243	
_6_	Total of lines 4 and 5	1	.6840 %	6	.5800	%	.9720	%	1	.9243	_%
7	Does the bond issue meet the private security or payment test?		X		X		X			X	
8a	Has there been a sale or disposition of any of the bond-financed property to a										
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X			X	
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or										
	disposed of		9	6		%		%			%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations										
	sections 1.141-12 and 1.145-2?									<u> </u>	
9	ти и по от учение и по от техно и по от техн										
	nonqualified bonds of the issue are remediated in accordance with the										
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X			X		
Pa	rt IV Arbitrage										
			A		В		С			D	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Ye		<u>,                                    </u>	Yes	No	
	Penalty in Lieu of Arbitrage Rebate?		X		X		X			X	
	If "No" to line 1, did the following apply?										
a	Rebate not due yet?		X		X		X	$\rightarrow$		X	
	Exception to rebate?		Х	X		X				X	
c	No rebate due?	X			X		X		Х		
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was										
	performed										
3	Is the bond issue a variable rate issue?		X	X		X				X	
4a	Has the organization or the governmental issuer entered into a qualified										
	hedge with respect to the bond issue?		X		X	X		$\perp$		X	
	Name of provider					MORGAN	STANLEY				
c	Term of hedge		_				20.00	)0			
d	Was the hedge superintegrated?						X				
е	Was the hedge terminated?						X				

JSA 6E1296 1.000 Schedule K (Form 990) 2016

Schedule K (Form 990) 2016 Page 2

Pa	Tell Private Business Use (Continued) GR	OUP TWO	)						
			A		В	(			D
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		X		Х		Х		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		X		Х		X		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		.3700 %		%		%		%
6	Total of lines 4 and 5	1	.3700 %		%		%		%
_7_	Does the bond issue meet the private security or payment test?		X		Х		Х		
8a	Has there been a sale or disposition of any of the bond-financed property to a								
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		<u>%</u>
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the	37		37		37			
	requirements under Regulations sections 1.141-12 and 1.145-2?	Х		Х		X			
Pa	t IV Arbitrage		<u> </u>						<u> </u>
			Α		В				_
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No X	Yes	No X	Yes	No X	Yes	No
_	Penalty in Lieu of Arbitrage Rebate?		Λ		Δ		Λ		
	If "No" to line 1, did the following apply?	X		X		X			
	Rebate not due yet?	X		^	X	Λ	X		
	Exception to rebate?	Λ	X		X		X		
	No rebate due?		Λ		Λ		A		
	performed								
			Х	Х			X		
	Is the bond issue a variable rate issue?		21	21			11		
+a	hedge with respect to the bond issue?		X	X			X		
	Name of provider			GOLDMAN SA	CHS				
	Term of hedge			COLDMAN SE	30.000				
	Was the hedge superintegrated?				X				
	Was the hedge terminated?				X				
	Trac and marge terminated.		1						1

JSA 6E1296 1.000 Schedule K (Form 990) 2016

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Page 3

Part IV Arbitrage (Continued)								
	A Yes No			В		С		D
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?	X			X		Х	X	
<b>b</b> Name of provider	RBC CAPIT						TRINITY	
c Term of GIC		2.000						3.200
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	X						X	
6 Were any gross proceeds invested beyond an available temporary period?		X		Х		Х		Х
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X		Х		X	
Part V Procedures To Undertake Corrective Action								
		A		В		С		D
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	Х		X		X		X	
Part VI Supplemental Information. Provide additional information for responses to		ns on Sche		ee instruct				
Cappionional information in rovido additional information for roop on cook	o quodiloi	10 011 00110	<u> </u>	00 111011 40				

Schedule K (Form 990) 2016

A         B         C         D           Yes         No         Yes         Yes         Yes         Yes
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?     X     X     X       b Name of provider
b Name of provider
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?
6 Were any gross proceeds invested beyond an available temporary period?
7 Has the organization established written procedures to monitor the
requirements of section 148?
Part V Procedures To Undertake Corrective Action
A B C D
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?  Yes  No  No  Yes  No
of federal tax requirements are timely identified and corrected through the
applicable regulations?
Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions

Schedule K (Form 990) 2016 Page 4

# Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

FORM 990, SCHEDULE K, PART IV, LINE 2C

MASS. HEALTH & EDU FACILITIES AUTHORITY SERIES L (COLUMN A) HAD A REBATE

CALCULATION PERFORMED IN DECEMBER OF 2012.

MASS. HEALTH & EDU FACILITIES AUTHORITY SERIES H&I (COLUMN D) HAD A

REBATE CALCULATION PERFORMED IN JANUARY OF 2007.

JSA 6E1511 1.000 Schedule K (Form 990) 2016

98224N 7377 V 16-7.16

### **SCHEDULE L**

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

►Attach to Form 990 or Form 990-EZ.

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open To Public Inspection

Name of the organization

WILLIAMS COLLEGE

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

	Complete if the organization ar	iswered res on Form 990, Part IV, line 23	oa of 250, of Form 990-EZ, Part V, line 400.		
1	(a) Name of disqualified person	(b) Relationship between disqualified person and	(c) Description of transaction	(d) Cor	rected?
<u>'</u>	(a) Name of disqualified person	organization	(c) Description of transaction	Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
2	Enter the amount of tax incurred by	the organization managers or disqualified	persons during the year		
	under section 4958		▶ \$		
3		e 2, above, reimbursed by the organization.			

### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person  ATTACHMENT 1	(b) Relationship with organization	(c) Purpose of loan	fron	an to or the zation?	<b>(e)</b> Original principal amount	(f)	Balance due	( <b>g)</b> In o	lefault?		ard or	(i) W agreer	
			То	From				Yes	No	Yes	No	Yes	No
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
Total						\$	300,916.						

# Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2016

Schedule L (Form 990 or 990-EZ) 2016 Page 2

#### Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
(1) NOAH SANDSTROM	SPOUSE OF KEY EMPLOYEE	135,513.	EMPLOYMENT AGREEMENT		Х
(2) AIMEE REISCHE	SPOUSE OF OFFICER	12,913.	EMPLOYMENT AGREEMENT		Х
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

#### Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Schedule L (Form 990 or 990-EZ) 2016 Page 2

#### Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
					Yes	No
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

#### Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

ATTACHMENT 1

# SCHEDULE L, PART II

NAME	STEPHEN KLASS
RELATIONSHIP WITH ORGANIZATION	OFFICER
PURPOSE OF LOAN	MORTGAGE ON PRIMARY
LOAN TO OR FROM THE ORG.?	YES X NO
ORIGINAL PRINCIPAL AMOUNT	100,000.
BALANCE DUE	67,201.
IN DEFAULT?	YES X NO
APPROVED BY BOARD OR COMMITTEE	X YES NO
WRITTEN AGREEMENT?	X YES NO
NAME	FREDERICK PUDDESTER
RELATIONSHIP WITH ORGANIZATION	OFFICER
PURPOSE OF LOAN	MORTGAGE ON PRIMARY
LOAN TO OR FROM THE ORG.?	YES X NO
ORIGINAL PRINCIPAL AMOUNT	100,000.
BALANCE DUE	87,796.
IN DEFAULT?	YES X NO
APPROVED BY BOARD OR COMMITTEE	X YES NO
WRITTEN AGREEMENT?	X YES NO
NAME	DENISE BUELL
RELATIONSHIP WITH ORGANIZATION	KEY EMPLOYEE
PURPOSE OF LOAN	MORTGAGE ON PRIMARY
LOAN TO OR FROM THE ORG.?	YES X NO
ORIGINAL PRINCIPAL AMOUNT	81,880.
BALANCE DUE	67,633.
IN DEFAULT?	YES X NO
APPROVED BY BOARD OR COMMITTEE	X YES NO
WRITTEN AGREEMENT?	X YES NO

JSA 6E1507 1.000 98224N 7377

Schedule L (Form 990 or 990-EZ) 2016

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
					Yes	No
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

# Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

ATTACHMENT 1 (CONT'D)

# SCHEDULE L, PART II

NAME DAVID LOVE RELATIONSHIP WITH ORGANIZATION KEY EMPLOYEE PURPOSE OF LOAN MORTGAGE ON PRIMARY YES X NO LOAN TO OR FROM THE ORG.? 100,000. ORIGINAL PRINCIPAL AMOUNT 78,286. BALANCE DUE IN DEFAULT? X NO YES APPROVED BY BOARD OR COMMITTEE X YES NO WRITTEN AGREEMENT? X YES NO

# **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

WIL	LIAMS COLLEGE				04	-2104847			
Par	t I Types of Property								
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported of Form 990, Part VIII, lir	on	Method of noncash cont			
1	Art - Works of art	X	2.	305,3	00.	APPRAISAL	ı		
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household								
	goods								
6	Cars and other vehicles								
7	Boats and planes				$\longrightarrow$				
8	Intellectual property	X	362.	18,310,7	4.1	SOLD AT M	17 D 17 I	200	
9	Securities - Publicly traded	Δ	302.	10,310,7	41.	SOLD AT IV	IARNI	7.7	
10	Securities - Closely held stock				$\longrightarrow$				
11	Securities - Partnership, LLC,								
	or trust interests								
12	Securities - Miscellaneous				$\longrightarrow$				
13	Qualified conservation								
	contribution - Historic								
14	structures  Qualified conservation								
14									
15	contribution - Other  Real estate - Residential				-				
16									
17	Real estate - Commercial  Real estate - Other				-				
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other ►()								
26	Other ►()								
27	Other ►()								
28	Other ►()								
29	Number of Forms 8283 received	by the org	anization during the tax y	ear for contributions	for				
	which the organization completed F	Form 8283,	Part IV, Donee Acknowledg	jement	[	29			8.
								Yes	No
30a	During the year, did the organizat			•		-			
	28, that it must hold for at least the	-				•			
	to be used for exempt purposes for		olding period?				30a		X
	If "Yes," describe the arrangement i								
31	Does the organization have a				-			3.7	
	contributions?						31	Х	
32a	Does the organization hire or use	-		•				,,	
_	contributions?						32a	X	
	If "Yes," describe in Part II.								
33	If the organization didn't report an describe in Part II	amount in c	column (c) for a type of pro	perty for which colun	nn (a)	is checked,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2016)

Schedule M (Form 990) (2016) Page **2** 

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

FORM 990, SCHEDULE M, PART I, COLUMN B

IN COLUMN B, THE COLLEGE IS REPORTING THE NUMBER OF CONTRIBUTIONS.

FORM 990, SCHEDULE M, PART I, LINE 32B

WILLIAMS COLLEGE GENERALLY USES A BROKER/AGENT TO FACILITATE THE SALE OF

REAL PROPERTY.

JSA Schedule M (Form 990) (2016)

98224N 7377

# SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WILLIAMS COLLEGE

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number 04-2104847

MISSION STATEMENT

FORM 990, PART I, LINE 1 AND PART III, LINE 1

WILLIAMS SEEKS TO PROVIDE THE FINEST POSSIBLE LIBERAL ARTS EDUCATION BY NURTURING IN STUDENTS THE ACADEMIC AND CIVIC VIRTUES, AND THEIR RELATED TRAITS OF CHARACTER. WILLIAMS IS COMMITTED TO THE CENTRAL ENDEAVOR OF ACADEMIC EXCELLENCE IN A COMMUNITY OF LEARNING THAT COMPRISES STUDENTS, FACULTY AND STAFF, AND DRAWS ON THE ENGAGEMENT OF ALUMNI AND PARENTS. WILLIAMS ASKS ALL ITS STUDENTS TO UNDERSTAND THAT AN EDUCATION AT WILLIAMS SHOULD NOT BE REGARDED AS A PRIVILEGE DESTINED TO CREATE FURTHER PRIVILEGE, BUT AS A PRIVILEGE THAT CREATES OPPORTUNITIES TO SERVE SOCIETY AT LARGE, AND IMPOSES THE RESPONSIBILITY TO DO SO. AT THE SAME TIME, BEING ITSELF PRIVILEGED BY ITS HISTORY AND CIRCUMSTANCES, WILLIAMS UNDERSTANDS ITS OWN RESPONSIBILITY TO CONTRIBUTE BY THOUGHT AND EXAMPLE TO THE WORLD OF HIGHER EDUCATION.

PROGRAM SERVICE ACCOMPLISHMENTS

FORM 990, PART III, LINE 4A

WILLIAMS IS AN INDEPENDENT LIBERAL ARTS COLLEGE FOR APPROXIMATELY 2,000

FULL-TIME UNDERGRADUATE AND 50 GRADUATE STUDENTS WHO COME FROM ALL OF THE

50 STATES AND MANY FOREIGN COUNTRIES. THE WILLIAMS CURRICULUM OFFERS

STUDY IN THE HUMANITIES, THE SOCIAL SCIENCES AND THE NATURAL SCIENCES AND

COMBINES A BROAD EDUCATION WITH KNOWLEDGE OF ONE FIELD IN DEPTH. THE

COLLEGE OFFERS THE BACHELOR OF ARTS DEGREE AT THE UNDERGRADUATE LEVEL. IN

ADDITION, MASTER OF ARTS PROGRAMS IN POLICY ECONOMICS AND HISTORY OF ART

Name of the organization

WILLIAMS COLLEGE

04-2104847

ARE OFFERED.

GOVERNING BODY AUTHORITY

FORM 990, PART VI, SECTION A, LINE 1A

WILLIAMS COLLEGE'S GOVERNING BODY AND GOVERNING DOCUMENTS DELEGATE

AUTHORITY ON A LIMITED SCOPE TO AN EXECUTIVE COMMITTEE CONSISTING OF THE

BOARD CHAIR, THE PRESIDENT OF THE COLLEGE, AND 5-7 OTHER BOARD MEMBERS

SELECTED ANNUALLY BY THE CHAIR AND PRESIDENT ACTING JOINTLY.

REVIEW PROCESS FOR FORM 990

FORM 990, PART VI, LINE 11A

WORKING WITH PRICEWATERHOUSECOOPERS, LLP ("PWC"), THE FORM 990 IS

PREPARED FOR REVIEW BY SENIOR MANAGEMENT AND THE AUDIT COMMITTEE. PWC

SIGNS THE RETURN AS PAID PREPARER. A FINAL FORM 990 EXCLUDING THE NAMES

OF ANONYMOUS DONORS AND THE AMOUNTS FOR CERTAIN ANONYMOUS DONORS WAS THEN

DISTRIBUTED TO THE FULL BOARD BEFORE FILING WITH THE IRS.

CONFLICT OF INTEREST

FORM 990, PART VI, SECTION B, LINE 12C

TRUSTEES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE

ANNUALLY. THE DISCLOSURE FORMS ARE REVIEWED BY THE CHAIR OF THE AUDIT

COMMITTEE. TRUSTEES HAVING A CONFLICT OF INTEREST ON ANY MATTER THAT

COMES BEFORE THE BOARD, OR ANY COMMITTEE OF THE BOARD, FOR ACTION RECUSE

THEMSELVES FROM PARTICIPATING IN THE DECISION. EMPLOYEES ARE REQUIRED TO

COMPLETE A CONFLICT OF INTEREST DISCLOSURE FORM ANNUALLY. DISCLOSURES ARE

REVIEWED BY DEPARTMENT HEADS AND SENIOR STAFF. ANY EMPLOYEE WITH A

CONFLICT OF INTEREST WOULD BE PRECLUDED FROM INVOLVEMENT IN DECISION

MAKING OR FINANCIAL DEALINGS WITH THE ENTITY OR RELATIONSHIP GIVING RISE

TO THE CONFLICT. TRUSTEES AND EMPLOYEES ARE REQUIRED TO REPORT ANY

MID-YEAR CHANGES TO THE PRESIDENT'S OFFICE AND THEIR SUPERVISOR

RESPECTIVELY.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, SECTION B, LINE 15

WILLIAMS COLLEGE ASSIGNS THE DUTY OF SETTING EXECUTIVE COMPENSATION TO
THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES. THE EXECUTIVE COMMITTEE
SELECTS A SUBSET OF THE COMMITTEE TO SERVE AS AN INDEPENDENT COMPENSATION
COMMITTEE THAT ANNUALLY REVIEWS THE COMPENSATION OF THE PRESIDENT. THIS
COMMITTEE CONSIDERS COMPENSATION SURVEYS, MARKET DATA AND ANALYSES. THE
COMMITTEE'S DELIBERATIONS ARE NOTED. THE COMPENSATION OF THE
ORGANIZATION'S OTHER OFFICERS AND KEY EMPLOYEES IS DETERMINED BY THE
PRESIDENT. THE PRESIDENT CONSIDERS COMPENSATION SURVEYS, MARKET DATA AND
ANALYSES. THE PRESIDENT'S DELIBERATIONS AND DECISIONS ARE ALSO
DOCUMENTED.

PUBLIC INSPECTION

FORM 990, PART VI, SECTION C, LINE 18

THE FORM 990 IS AVAILABLE UPON REQUEST, ON THE COLLEGE WEBSITE, AND ON GUIDESTAR.ORG.

GOVERNING DOCUMENTS

FORM 990, PART VI, SECTION C, LINE 19

Name of the organization

WILLIAMS COLLEGE

04-2104847

WILLIAMS COLLEGE'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE POSTED ON THE COLLEGE WEBSITE.

### INVESTMENT EXPENSES

FORM 990, PART IX, LINES 5 AND 11F

INVESTMENT EXPENSES ARE REPORTED NET WITH INVESTMENT INCOME, CONSISTENT

WITH FINANCIAL STATEMENT REPORTING.

OTHER CHANGES IN NET ASSETS

FORM 990, PART XI, LINE 9

LIFE INCOME PAYMENTS AND CHANGE IN PRESENT VALUE \$(3,769,899)

GAIN AND NET SETTLEMENT ON INTEREST RATE SWAPS \$ 3,788,514

INVESTMENT INCOME ON SPLIT INTEREST AGREEMENTS \$ 1,637,371

CHANGE IN NET ASSETS NOT OWNED BY COLLEGE \$ 62,561

GAIN OR LOSS ON RETIREMENT OF LONG TERM DEBT \$ 1,808,908

TOTAL \$ 3,527,455

ATTACHMENT 1

### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
ENGELBERTH CONSTRUCTION, INC. 463 MOUNTAIN VIEW DRIVE COLCHESTER, VT 05446	CONSTRUCTION	6,368,650.
CONSIGLI CONSTRUCTION CO., INC. 72 SUMMER STREET MILFORD, MA 01757	CONSTRUCTION	31,041,376.
ENGINEERED CONSTRUCTION SERVICES INC. P.O. BOX 160 RAYMOND, ME 04071	CONSTRUCTION	8,269,372.
CAMBRIDGE SEVEN ASSOCIATES, INC.	CONSTRUCTION	1,881,232.

Name of the organization Employer identification number
WILLIAMS COLLEGE 04-2104847
ATTACHMENT 1 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

1050 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02138

GIGLIOTTI ELECTRIC, INC. CONSTRUCTION 1,597,117.

P.O. BOX 553

PITTSFIELD, MA 01202

### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

2016
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service
Name of the organization

WILLIAMS COLLEGE

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number 04-2104847

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Name, address, and EIN (if	(a) f applicable) of disregarded entity		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) WILLIAMS RENEWABLES MANAG	EMENT, LLC	81-2960740					
880 MAIN STREET	WILLIAMSTOWN,	MA 01267	REN. ENERGY	MA	0.	0.	WILLIAMS
(2) WILLIAMS INN, LLC		46-5431139					
880 MAIN STREET	WILLIAMSTOWN,	MA 01267	HOTEL	MA	3,488,060.	595,564.	WILLIAMS
(3) SIMONDS ROAD SOLAR, LLC		81-2975825					
880 MAIN STREET	WILLIAMSTOWN,	MA 01267	REN. ENERGY	MA	0.	0.	WMS REN LLC
(4)			_				
(5)							
(6)							

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled iity?
						Yes	No
(1) STERLING & FRANCINE CLARK ART INSTITUTE 04-2163004							
225 SOUTH STREET WILLIAMSTOWN, MA 01267	ART MUSEUM	MA	501(C)(3)	12.A	WILLIAMS	X	
(2) ASSOCIATED KYOTO PROGRAM INC. 04-2996114							
COLLEGE HALL RM 204 NORTHAMPTON, MA 01063	EDUCATION	MA	501(C)(3)	12.D	N/A		X
(3) WILLIAMS COLLEGE LAND FOUNDATION 04-3158500							
880 MAIN STREET WILLIAMSTOWN, MA 01267	RE HOLDING	MA	501(C)(2)	N/A	WILLIAMS	Х	
(4) WILLIAMS COLLEGE OXFORD PROGRAMME							
145 BANBURY ROAD OX27AN OXFORD, ENGLAND UK	EDUCATION	UK	501(C)(3)	N/A	WILLIAMS	Х	
(5) WILLIAMS COLLEGE FOUNDATION (UK) LIMITED							
99 DURLSTON ROAD LONDON, ENGLAND UK E5 8RP	EDUCATION	UK	501(C)(3)	N/A	WILLIAMS	X	ĺ
(6)							
							ĺ
(7)							
							ĺ

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

Schedule R (Form 990) 2016 Page **2** 

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	eral or aging tner?	(k) Percentage ownership
		oounity)					Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
<u>(7)</u>												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	
								Yes No
(1) POOLED INCOME FUNDS (3)								
	FUNDRAISING	MA	WILLIAMS	TRUST				x
(2) PERPETUAL TRUSTS (1)								
	FUNDRAISING	NY	WILLIAMS	TRUST				x
(3) SEE PART VII								
	HOLDING	UT	WILLIAMS	C CORP				x
(4) CHAR REM TRSTS (56) SEE PART VII								
	FUNDRAISING		WILLIAMS	TRUST				x
(5) OUTSIDE CHAR REM TRSTS(29)SEE PART VII								
	FUNDRAISING		N/A	TRUST				x
(6) WILLIAMS RENEWABLES, LLC 81-2875267								
880 MAIN STREET WILLIAMSTOWN, MA 01267	REN. ENERGY	MA	WILLIAMS	C CORP	0.	4,963,896.	100.0000	х
(7)								
. ,	1							

JSA

6E1308 1.000

Schedule R (Form 990) 2016

Schedule R (Form 990) 2016

# Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

	O 14 F 47					Yes	No.
	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		stantin Danta II IVO			res	NO
1	During the tax year, did the organization engage in any of the following transactions with one or more						X
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X
b	Gift, grant, or capital contribution to related organization(s)				1b	37	_X
С	Gift, grant, or capital contribution from related organization(s)				1c	Х	
d	Loans or loan guarantees to or for related organization(s)				1d		X
е	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s).				1f		X
g	Sale of assets to related organization(s)				1g		X
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
I	Performance of services or membership or fundraising solicitations for related organization(s)						Χ
m	m Performance of services or membership or fundraising solicitations by related organization(s).						Χ
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)						Х
0	Sharing of paid employees with related organization(s)				10		Х
р	Reimbursement paid to related organization(s) for expenses				1р	Х	
q	Reimbursement paid by related organization(s) for expenses				1q		Х
·							
r	Other transfer of cash or property to related organization(s)				1r		Х
s	Other transfer of cash or property from related organization(s)				1s	Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	ered relationships and transa	action thre	sholds	s.	
	(a)	(b)	(c)		(d)		
	Name of related organization	Transaction type (a-s)	Amount involved	Method	of dete		g
		type (a 3)		aniou	111 11110	nvca	
(1)	WILLIAMS COLLEGE OXFORD PROGRAMME	P	1,146,455.	CASH			
(2)	PERPETUAL TRUSTS	C	648,924.	CASH			
(3)	STERLING & FRANCINE CLARK ART INSTITUTE	S	90,000,000.	CASH			
(4)	WILLIAMS COLLEGE FOUNDATION (UK) LIMITED	C	138,124.	CASH			
(5)							
		1		1			

JSA 6E1309 1.000

(6)

Schedule R (Form 990) 2016

Page 3

Schedule R (Form 990) 2016

# Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

V 16-7.17

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	501	ction (c)(3)	(f) Share of total income	(g) Share of end-of-year assets	Dispro		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	man	aging	(k) Percentag ownershi
		sections 512-514)					Yes		, , ,	Yes	No	1
											_	
	Primary activity	Primary activity  Legal domicile (state or foreign country)  Legal domicile (state or foreign country)	country) unrelated, excluded from tax under	country) unrelated, excluded 501 from tax under organic	country) unrelated, excluded 501(c)(3) from tax under organizations?	country) unrelated, excluded 501(c)(3) from tax under organizations?	country) unrelated, excluded 501(c)(3) assets from tax under organizations?	country) unrelated, excluded 501(c)(3) assets from tax under organizations?	country) unrelated, excluded 501(c)(3) assets from tax under organizations?	country) unrelated, excluded 501(c)(3) assets of Schedule K-1 (Form 1065)	country) unrelated, excluded 501(c)(3) assets of Schedule K-1 part from tax under organizations? (Form 1065)	country) unrelated, excluded 501(c)(3) assets of Schedule K-1 partner? from tax under organizations? (Form 1065)

JSA

6E1310 1.000

Schedule R (Form 990) 2016

Schedule R (Form 990) 2016 Page 5

#### Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

FORM 990, SCHEDULE R, PART IV, LINE (3), COLUMN (A)

THE COLLEGE OWNS A CORPORATION WHOSE SOLE ASSET IS A PAINTING WHICH RESIDES AT THE COLLEGE'S MUSEUM.

FORM 990, SCHEDULE R, PART IV, LINE (4), COLUMN (C)

THE CHARITABLE REMAINDER TRUSTS DISCLOSED IN PART IV, LINE (4) ARE LEGALLY DOMICILED IN CA, IL, MA, AND NY.

FORM 990, SCHEDULE R, PART IV, LINE (5), COLUMN (C)

THE OUTSIDE MANAGED CHARITABLE REMAINDER TRUSTS DISCLOSED IN PART IV,

LINE (5) ARE LEGALLY DOMICILED IN MA AND NY.

Schedule R (Form 990) 2016

# Form **8832**

(Rev. December 2013)

# **Entity Classification Election**

OMB No. 1545-1516

Department of the Treasury Internal Revenue Service

▶ Information about Form 8832 and its instructions is at www.irs.gov/form8832.

	Name of eligible entity making election	Employer identification number							
	WILLIAMS RENEWABLES LLC	81-2875267							
Type	Number, street, and room or suite no. If a P.O. box, see instructions.								
or	C/O PRESIDENT AND TRUSTEES OF WILLIAMS COLLEGE, 880 MAIN STREET								
Print	City or town, state, and ZIP code. If a foreign address, enter city, province or state, postal code and country. Follow the country's practice for entering the postal code.								
	WILLIAMSTOWN, MA 01267								
► Che	ck if:  Address change Late classification relief sought under Revenue Procedure 2								
	Relief for a late change of entity classification election sought under Revenue Proce	edure 2010-32							
Part l	Election Information								
1	Type of election (see instructions):								
a b	<ul><li>Initial classification by a newly-formed entity. Skip lines 2a and 2b and go to line 3.</li><li>□ Change in current classification. Go to line 2a.</li></ul>								
2a	Has the eligible entity previously filed an entity election that had an effective date within the la	ast 60 months?							
	<ul><li>Yes. Go to line 2b.</li><li>No. Skip line 2b and go to line 3.</li></ul>								
	Was the eligible entity's prior election an initial classification election by a newly formed entity formation?	that was effective on the date of							
	<ul><li>Yes. Go to line 3.</li><li>No. Stop here. You generally are not currently eligible to make the election (see instruction)</li></ul>	ns).							
3	Does the eligible entity have more than one owner?								
	$\square$ <b>Yes.</b> You can elect to be classified as a partnership or an association taxable as a corporatio	n. Skip line 4 and go to line 5.							
	No. You can elect to be classified as an association taxable as a corporation or to be disr to line 4.								
4	f the eligible entity has only one owner, provide the following information:								
а	Name of owner ► WILLIAMS COLLEGE								
b	dentifying number of owner ► 04-2104847								
	f the eligible entity is owned by one or more affiliated corporations that file a consolidated ret employer identification number of the parent corporation:	urn, provide the name and							
а	Name of parent corporation ► N/A								
b	Name of parent corporation ► N/A  Employer identification number ► N/A								
	· · · · · · · · · · · · · · · · · · ·								

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Part   Election Information (Continued)		
6 Type of entity (see instructions):		
<ul> <li>a</li></ul>	essified as a partnership.  The electing to be disregarded a sified as an association taxable of the sified as a partnership.  The electing to be disregarded as a sified as a partnership.	as a separate entity. as a corporation. a separate entity.
organization ► N/A		
8 Election is to be effective beginning (month, da	ay, year) (see instructions)	
9 Name and title of contact person whom the IR	S may call for more information	10 Contact person's telephone number
FREDERICK W. PUDDESTER		(413) 597-4412
Consent Staten	nent and Signature(s) (see	instructions)
Under penalties of perjury, I (we) declare that I (we) co above, and that I (we) have examined this election and election and consent statement are true, correct, and declare under penalties of perjury that I am authorized	d consent statement, and to the complete. If I am an officer, ma	e best of my (our) knowledge and belief, this
Signature(s)	Date	Title
Signature(s)		Title
	Date 1 ~ 14 - 17	Title Marager_
Signature(s)		Title Manager_
Signature(s)		Title Marager_
Signature(s)		Title Manager_
Signature(s)		Title Manager
Signature(s)		Title Manager_
Signature(s)		Title Manager_

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Part II Late Election Relief		
11 Provide the explanation as to why the entity cla	assification election was not file	ed on time (see instructions).
Under penalties of perjury, I (we) declare that I (we) ha of my (our) knowledge and belief, the election contain and complete. I (we) further declare that I (we) have pe further declare that the elements required for relief in	s all the relevant facts relating ersonal knowledge of the facts	to the election, and such facts are true, correct, and circumstances related to the election. I (we)
Signature(s)	Date	Title