|                            | GRI SECTIONS           | GRI INDICATORS  | DANONE 2018  | SUSTAINABLE DEVELOPMENT GOAL'S TARGETS  | GLOBAL COMPACT PRINCIPLES |
|----------------------------|------------------------|---|--|---|---------------------------|
|                            |                        | Disclosure 102-1 Name of the organization   | Danone in 2019 (2019 Integrated Annual Report)   |   |                           |
|                            |                        | Disclosure 102-2 Activities, brands, products, and services                                     | 2019 Universal Registration Document (Chapter 2, p. 12 - 13 and 15 - 19)   |   |                           |
|                            | -                      | Disclosure 102-3 Location of headquarters   | 2019 Universal Registration Document (p.6)   |   |                           |
|                            |                        | Disclosure 102-4 Location of operations   | 2019 Universal Registration Document (p. 12)   |   |                           |
|                            |                        | Disclosure 102-5 Ownership and legal form   | 2019 Universal Registration Document (p. 6, 20 and 281)  |   |                           |
|                            |                        | Disclosure 102-6 Markets served   | 2019 Universal Registration Document (p. 12)   |   |                           |
|                            |                        | Disclosure 102-7 Scale of the organization  | 2019 Universal Registration Document (p. 2 - 3 and 169 - 170)  Danone at a glance (2019 Integrated Annual Report > Danone in 2019)   |   |                           |
|                            | Organizational profile | Disclosure 102-8 Information on employees and other workers                                     | 2019 Universal Registration Document (Chapter 5, p. 169 - 170)   | 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value  | Principle 6               |
|                            |                        | Disclosure 102-9 Supply chain   | 2019 Universal Registration Document (Chapter 5, p. 178 - 181)   |   |                           |
|                            |                        | Disclosure 102-10 Significant changes to the organization and its supply chain                  | Danone in 2019 (2019 Integrated Annual Report)   |   |                           |
|                            |                        | Disclosure 102-11 Precautionary Principle or approach   | 2019 Universal Registration Document (p 20 - 21)   |   | Principle 7               |
|                            |                        | Disclosure 102-12 External initiatives  | Foster Inclusive Growth / Serve the food revolution with partners (2019 Integrated Annual Report > Performance > Extra-financial performance)  |   |                           |
|                            |                        | Disclosure 102-13 Membership of associations  | 2019 Universal Registration Document (Chapter 5) Serve the food revolution with partners (2019 Integrated Annual Report > Performance > Extra-financial performance) Danone Policy on Advocacy p.7 (danone.com > impact > commitments, policies & positions) |   |                           |
|                            | -                      | Disclosure 102-14 Statement from senior decision-maker  | Interview of with Emmanuel Faber (2019 Integrated Annual Report)   |   |                           |
|                            | Strategy               | Disclosure 102-15 Key impacts, risks, and opportunities   | Materiality, Risks and Opportunities (2019 Integrated Annual Report > Performance)   |   |                           |
|                            | Ethics and integrity   | Disclosure 102-16 Values, principles, standards, and norms of behavior                          | 2019 Universal Registration Document (Chapter 5, p 148 - 149)  | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
| -                          |                        | Disclosure 102-17 Mechanisms for advice and concerns about ethics                               | Danone Ethics Line (2019 Universal Registration Document, Chapter 5, p 149)  | 16.5 Substantially reduce corruption and bribery in all their forms   | Principle 10              |
|                            |                        | Disclosure 102-18 Governance structure  | Governance bodies > Board of Directors (2019 Universal Registration<br>Document, Chapter 6)  | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
|                            |                        | Disclosure 102-20 Executive-level responsibility for economic, environmental, and social topics | 2019 Universal Registration Document (p 146, 215)  | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   | Principle 7, 8            |
|                            |                        | Disclosure 102-21 Consulting stakeholders on economic, environmental, and social topics         | Serve the food revolution with partners (2019 Integrated Annual Report > Performance > Extra-financial performance) Materiality, Risks and Opportunities (2019 Integrated Annual Report > Performance)   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   | Principle 7, 8            |
|                            |                        | Disclosure 102-22 Composition of the highest governance body and its committees                 | Governance bodies > Board of Directors (2019 Universal Registration Document, Chapter 6)   | 5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels    | Principle 6               |
|                            |                        | Disclosure 102-23 Chair of the highest governance body  | 2019 Universal Registration Document, Chapter 6 Corporate Governance   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
|                            |                        | Disclosure 102-24 Nominating and selecting the highest governance body                          | 2019 Universal Registration Document, Chapter 6 Corporate Governance   | 5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life.  16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels. | Principle 3, 6            |
|                            |                        | Disclosure 102-25 Conflicts of interest   | 2019 Universal Registration Document, Chapter 6 Corporate Governance   | 16.5 Substantially reduce corruption and bribery in all their forms   | Principle 10              |
| JRES                       |                        | Disclosure 102-26 Role of highest governance body in setting purpose, values, and strategy      | 2019 Universal Registration Document, Chapter 6 Corporate Governance   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
| ISCTOSI                    |                        | Disclosure 102-27 Collective knowledge of highest governance body                               | 2019 Universal Registration Document, Chapter 6 Corporate Governance   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
| GR102: GENERAL DISCLOSURES | Governance             | Disclosure 102-28 Evaluating the highest governance body's performance                          | 2019 Universal Registration Document, Chapter 6 Corporate Governance   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
| 3R102: 0                   |                        | Disclosure 102-29 Identifying and managing economic, environmental, and social impacts          | 2019 Universal Registration Document, Chapter 2, overview of activities, risk factors  | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
|                            |                        | Disclosure 102-30 Effectiveness of risk management processes                                    | 2019 Universal Registration Document, Chapter 2, overview of activities, risk factors  |   |                           |
|                            |                        | Disclosure 102-31 Review of economic, environmental, and social topics                          | 2019 Universal Registration Document, Chapter 6 Corporate Governance (p<br>209 - 215)  |   | Principle 7, 8            |
|                            |                        | Disclosure 102-32 Highest governance body's role in sustainability reporting                    | 2019 Universal Registration Document (p 146, 215)  | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
|                            |                        | Disclosure 102-33 Communicating critical concerns   | 2019 Universal Registration Document, Chapter 2, overview of activities, risk factors  |   |                           |
|                            |                        | Disclosure 102-34 Nature and total number of critical concerns                                  | 2019 Universal Registration Document, Chapter 5  |   |                           |
|                            |                        | Disclosure 102-35 Remuneration policies   | 2019 Universal Registration Document (p. 229)  | 5.1 End all forms of discrimination against all women and girls everywhere 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value   | Principle 6               |
|                            |                        | Disclosure 102-36 Process for determining remuneration  | 2019 Universal Registration Document (p. 229)  | 5.1 End all forms of discrimination against all women and girls everywhere 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value   | Principle 6               |
|                            |                        | Disclosure 102-37 Stakeholders' involvement in remuneration                                     | 2019 Universal Registration Document (p. 229)  | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   |                           |
|                            |                        | Disclosure 102-39 Percentage increase in annual total compensation ratio                        | 2019 Universal Registration Document (p. 81)   |   |                           |
|                            |                        |   |  |   |                           |

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|--|---|---|--|----------------|
|  | Disclosure 102-40 List of stakeholder groups  | Serve the food revolution with partners (2019 Integrated Annual Report > Performance > Extra-financial performance)   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels  |                |
|  | Disclosure 102-41 Collective bargaining agreements  | 2019 Universal Registration Document (p. 175 - 175)   | 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment  | Principle 3    |
| Stakeholder engagement                                     | Disclosure 102-42 Identifying and selecting stakeholders  | Serve the food revolution with partners (2019 Integrated Annual Report > Performance > Extra-financial performance)   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels  |                |
|  | Disclosure 102-43 Approach to stakeholder engagement  | Serve the food revolution with partners (2019 Integrated Annual Report > Performance > Extra-financial performance)   | 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels  |                |
|  | Disclosure 102-44 Key topics and concerns raised  | Materiality, Risks and Opportunities (2019 Integrated Annual Report ><br>Performance)<br>2019 Universal Registration Document (p.143)   |  |                |
|  | Disclosure 102-45 Entities included in the consolidated financial statements                          | Methodology Note (2019 Integrated Annual Report, Performance > Extra-<br>financial performance)   |  |                |
|  | Disclosure 102-46 Defining report content and topic Boundaries  | Methodology Note (2019 Integrated Annual Report, Performance > Extra-<br>financial performance)   |  |                |
|  | Disclosure 102-47 List of material topics   | Materiality, Risks and Opportunities (2019 Integrated Annual Report > Performance)  |  |                |
|  | Disclosure 102-48 Restatements of information   | 2019 Universal Registration Document, Chapter 4 Financial statements  |  |                |
|  | Disclosure 102-49 Changes in reporting  | Methodology Note (2019 Integrated Annual Report, Performance > Extra-<br>financial performance)   |  |                |
| Reporting practice   | Disclosure 102-50 Reporting period  | Methodology Note (2019 Integrated Annual Report, Performance > Extra-<br>financial performance)   |  |                |
|  | Disclosure 102-51 Date of most recent report  | March 2020  FY2019  |  |                |
|  | Disclosure 102-52 Reporting cycle  Disclosure 102-53 Contact point for questions regarding the report | Jessica Jugganadum, jessica.jugganadum@danone.com   |  |                |
|  | Disclosure 102-54 Claims of reporting in accordance with the GRI Standards                            | Methodology Note (2019 Integrated Annual Report, Performance > Extra-<br>financial performance)   |  |                |
|  | Disclosure 102-55 GRI content index   | 2019 Integrated Annual Report > Performance > Extra-financial performance   |  |                |
|  | Disclosure 102-56 External assurance  | 2019 Universal Registration Document (p. 134 and 188)   |  |                |
|  | Disclosure 103-1 Explanation of the material topic and its Boundary                                   | Materiality, Risks and Opportunities (2019 Integrated Annual Report > Performance)  |  |                |
| Management Approach  | Disclosure 103-2 The management approach and its components   | 2019 Universal Registration Document (p. 13 - 16 and Chapter 5)   |  |                |
|  | Disclosure 103-3 Evaluation of the management approach  | 2019 Universal Registration Document (p. 27 - 33 and Chapter 5)   |  |                |
| Franchic performance                                       | Disclosure 201-2 Financial implications and other risks and opportunities due to climate change       | 2019 Universal Registration Document, Chapter 2, overview of activities, risk factors   | 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries   | Principle 7, 8 |
| Economic periormance                                       | Disclosure 201-3 Defined benefit plan obligations and other retirement plans                          | 2019 Universal Registration Document- Note 8.3. Retirement obligations and other long-term benefits (p. 82)   |  |                |
|  | Disclosure 205-1 Operations assessed for risks related to corruption                                  | 2019 Universal Registration Document (Chapter 5, 5.1 Danone's integrated vision of corporate responsibility)  | 16.5 Substantially reduce corruption and bribery in all their forms  | Principle 10   |
| Anti-corruption  | Disclosure 205-2 Communication and training about anti-corruption policies<br>and procedures          | 2019 Universal Registration Document (Chapter 5, 5.1 Danone's integrated vision of corporate responsibility)  | 16.5 Substantially reduce corruption and bribery in all their forms  | Principle 10   |
|  | Disclosure 205-3 Confirmed incidents of corruption and actions taken                                  | 2019 Universal Registration Document (Chapter 5, 5.1 Danone's integrated vision of corporate responsibility)  | 16.5 Substantially reduce corruption and bribery in all their forms  | Principle 10   |
| Anti-competitive Behavior                                  | Disclosure 206-1 Legal actions for anti-competitive behavior, anti-trust, and monopoly practices      | 2019 Universal Registration Document (Chapter 5, 5.1 Danone's integrated vision of corporate responsibility)  | 16.5 Substantially reduce corruption and bribery in all their forms  | Principle 10   |
| Tav  | Disclosure 207-1 Approach to tax  | 2019 Universal Registration Document (Chapter 5, p. 149, 209 - 213)  Deliver superior sustainable profitable growth (2019 Integrated Annual Report  > Performance > Extra-financial performance> Tax reporting)   |  |                |
| 100  | Disclosure 207-4 Country-by-country reporting   | Deliver superior sustainable profitable growth (2019 Integrated Annual Report > Performance > Extra-financial performance > Tax reporting)  | 16.5 Substantially reduce corruption and bribery in all their forms  | Principle 10   |
|  | Disclosure 301-1 Materials used by weight or volume   | 2019 Universal Registration Document (Chapter 5)  | 12.2 By 2030, achieve the sustainable management and efficient use of natural resources  | Principle 7,8  |
| Materials  | Disclosure 301-2 Recycled input materials used  | Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance)   | 12.5 By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse   | Principle 7,8  |
|  | Disclosure 301-3 Reclaimed products and their packaging materials                                     | Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance)   | 12.5 By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse   | Principle 7,8  |
|  | Disclosure 302-1 Energy consumption within the organization   | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)  | 7.3 By 2030, double the global rate of improvement in energy efficiency<br>12.2 By 2030, achieve the sustainable management and efficient use of<br>natural resources<br>13.1 Strengthen resilience and adaptive capacity to climate-related<br>hazards and natural disasters in all countries | Principle 7,8  |
|  | Disclosure 302-2 Energy consumption outside of the organization                                       | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources)  Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data) | 7.3 By 2030, double the global rate of improvement in energy efficiency 12.2 By 2030, achieve the sustainable management and efficient use of natural resources 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries"            | Principle 7,8  |
| Energy   | Disclosure 302-3 Energy intensity   | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)  | 7.3 By 2030, double the global rate of improvement in energy efficiency 12.2 By 2030, achieve the sustainable management and efficient use of natural resources 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries             | Principle 7,8  |
|  | Disclosure 302-4 Reduction of energy consumption  | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources)  Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data) | 7.3 By 2030, double the global rate of improvement in energy efficiency 12.2 By 2030, achieve the sustainable management and efficient use of natural resources 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries             | Principle 7,8  |
| Anti-corruption  Anti-competitive Behavior  Tax  Materials | Disclosure 302-5 Reductions in energy requirements of products and services                           | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)  | 7.3 By 2030, double the global rate of improvement in energy efficiency  |                |

|                          | Disclosure 303-1 Water withdrawal by source   | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 6.4 By 2030, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of freshwater to address water scarcity and substantially reduce the number of people suffering from water scarcity   | Principle 7,8 |
|--------------------------|---|--|---|---------------|
| Water                    | Disclosure 303-2 Water sources significantly affected by withdrawal of water  | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 6.4 By 2030, substantially increase water-use efficiency across all sectors and ensure sustainable withdrawals and supply of freshwater to address water scarcity and substantially reduce the number of people suffering from water scarcity   | Principle 7,8 |
|                          | Disclosure 303-3 Water recycled and reused  | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally 12.2 By 2030, achieve the sustainable management and efficient use of natural resources  | Principle 7,8 |
|                          | Disclosure 304-1 Operational sites owned, leased, managed in, or adjacent to protected areas and areas of high biodiversity value outside protected areas | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources)  | 6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally 6.6 By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes  | Principle 7,8 |
| Biodiversity             | Disclosure 304-2 Significant impacts of activities, products, and services on biodiversity  | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources)  | 6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally 6.6 By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes 14.1 By 2025, prevent and significantly reduce marine pollution of all kinds, in particular from land-based activities, including marine debris and nutrient pollution | Principle 7,  |
|                          | Disclosure 304-3 Habitats protected or restored   | Foster inclusive growth (2019 Integrated Annual Report > Performance > Extra-<br>financial performance > Exhaustive Social Innovation 2019 Data)   | 6.6 By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes   | Principle 7   |
|                          | Disclosure 305-1 Direct (Scope 1) GHG emissions   | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries  | Principle 7   |
|                          | Disclosure 305-2 Energy indirect (Scope 2) GHG emissions  | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries  | Principle 7   |
| Energy                   | Disclosure 305-3 Other indirect (Scope 3) GHG emissions   | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries  | Principle 7   |
| 30                       | Disclosure 305-4 GHG emissions intensity  | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries  | Principle 7   |
|                          | Disclosure 305-5 Reduction of GHG emissions   | 2019 Universal Registration Document (Chapter 5, 5.3 Preserve and renew the planet's resources) Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)       | 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries  | Principle 7   |
|                          | Disclosure 305-6 Emissions of ozone-depleting substances (ODS)  | Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)   | 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries  | Principle 7   |
|                          | Disclosure 306-1 Water discharge by quality and destination   | Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)   | 6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally 14.1 By 2025, prevent and significantly reduce marine pollution of all kinds, in particular from land-based activities, including marine debris and nutrient pollution   | Principle 7   |
| Effluents and waste      | Disclosure 306-2 Waste by type and disposal method  | Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)   | 6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally  | Principle 7   |
|                          | Disclosure 306-5 Water bodies affected by water discharges and/or runoff  | Preserve and renew the planet's resources (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Environmental 2019 Data)   | 6.6 By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes 14.1 By 2025, prevent and significantly reduce marine pollution of all kinds, in particular from land-based activities, including marine debris and nutrient pollution  | Principle 7   |
| Environmental compliance | Disclosure 307-1 Non-compliance with environmental laws and regulations   | 2019 Universal Registration Document (Chapter 5)   | 16.5 Substantially reduce corruption and bribery in all their forms   | Principle :   |
| Supplier environmental   | Disclosure 308-1 New suppliers that were screened using environmental criteria  | 2019 Universal Registration Document (Chapter 5 - 5.5 Promoting sustainable, inclusive growth with suppliers)  | 12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities   |               |
| assessment               | Disclosure 308-2 Negative environmental impacts in the supply chain and actions taken   | 2019 Universal Registration Document (Chapter 5 - 5.3 Preserve and renew the planet's resources and 5.5 Promoting sustainable, inclusive growth with suppliers)  | 12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities   |               |
|                          | Disclosure 401-1 New employee hires and employee turnover   | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees, p. 170) Entrust Danone's people to create new futures (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Social 2019 Data) | 5.1 End all forms of discrimination against all women and girls everywhere 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value   | Principle     |
| Employment               | Disclosure 401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees                                       | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees)   | 5.1 End all forms of discrimination against all women and girls everywhere 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value   | Principle     |
|                          | Disclosure 401-3 Parental leave   | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees, p. 172)   | 5.1 End all forms of discrimination against all women and girls everywhere 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value   | Principle     |

|   | Disclosure 403-1 Workers representation in formal joint management–worker health and safety committees   | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees)  | 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment  | Principle 3              |
|---|--|---|--|--------------------------|
| Occupational health and   | Disclosure 403-2 Types of injury and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees, p. 170, 176) Entrust Danone's people to create new futures (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Social 2019 Data)                             | 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment  | Principle 3              |
| safety  | Disclosure 403-3 Workers with high incidence or high risk of diseases related to their occupation  | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees)  |  |                          |
| Diversity and equal opportunity  Freedom of association and collective bargaining | Disclosure 403-4 Health and safety topics covered in formal agreements with trade unions   | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees)  | 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment  | Principle 3              |
|   | Disclosure 404-1 Average hours of training per year per employee   | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees, p. 172) Entrust Danone's people to create new futures (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Social 2019 Data)                                  | 4.3 By 2030, ensure equal access for all women and men to affordable and quality technical, vocational and tertiary education, including university 4.4 By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship   | Principle 6              |
| Training and education  | Disclosure 404-2 Programs for upgrading employee skills and transition assistance programs   | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees)  | 4.3 By 2030, ensure equal access for all women and men to affordable and quality technical, vocational and tertiary education, including university 4.4 By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value  | Principle 6              |
|   | Disclosure 404-3 Percentage of employees receiving regular performance and career development reviews  | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees, p. 170 - 171)  | 4.3 By 2030, ensure equal access for all women and men to affordable and quality technical, vocational and tertiary education, including university 4.4 By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship 8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value  | Principle 6              |
|   | Disclosure 405-1 Diversity of governance bodies and employees  | 2019 Universal Registration Document (Chapter 5 - p. 170, 172)<br>2019 Universal Registration Document (Chapter 6 Corporate Governance)   | 5.1 End all forms of discrimination against all women and girls everywhere 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels   | Principle 3, 6           |
|   | Disclosure 407-1 Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk                | 2019 Universal Registration Document (Chapter 5 - 5.4 Building the future with Danone employees and 5.5 Promoting sustainable, inclusive growth with suppliers)  Foster inclusive growth (2019 Integrated Annual Report > Performance > Extrafinancial performance > Exhaustive Social 2019 Data) | 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment  | Principle 3              |
| Child labor   | Disclosure 408-1 Operations and suppliers at significant risk for incidents of child labor   | 2019 Universal Registration Document (Chapter 5 - 5.5 Promoting sustainable, inclusive growth with suppliers) Foster inclusive growth (2019 Integrated Annual Report > Performance > Extrafinancial performance > Exhaustive Social 2019 Data)  | 8.7 Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms   | Principle 1, 2, 4, and 5 |
| Forced or compulsory labor  | Disclosure 409-1 Operations and suppliers at significant risk for incidents of forced or compulsory labor                                      | 2019 Universal Registration Document (Chapter 5, p. 175 and section 5.5 Promoting sustainable, inclusive growth with suppliers) Foster inclusive growth (2019 Integrated Annual Report > Performance > Extrafinancial performance > Exhaustive Social 2019 Data)                                  | 8.7 Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms   | Principle 1, 2, 4, and 5 |
|   | Disclosure 412-1 Operations that have been subject to human rights reviews or impact assessments   | 2019 Universal Registration Document (Chapter 5, p. 175)  | 8.7 Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms   | Principle 1, 2, 4 and 5  |
| Human rights assessment   | Disclosure 412-2 Employee training on human rights policies or procedures  | 2019 Universal Registration Document (Chapter 5, p. 175)  | 8.7 Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms   | Principle 1, 2, 4 and 5  |
|   | Disclosure 412-3 Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening    | 2019 Universal Registration Document (Chapter 5, 5.5 Promoting sustainable, inclusive growth with suppliers)  | 8.7 Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms   | Principle 1, 2, 4 and 5  |
| Local communities   | Disclosure 413-1 Operations with local community engagement, impact assessments, and development programs                                      | Foster inclusive growth (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Social Innovation 2019 Data)  | 1.4 By 2030, ensure that all men and women, in particular the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership and control over land and other forms of property, inheritance, natural resources, appropriate new technology and financial services, including microfinance 2.3 By 2030, by 2030 double the agricultural productivity and the incomes of small-scale food producers, particularly women, indigenous peoples, family farmers, pastoralists and fishers, including through secure and equal access to land, other productive resources and inputs, knowledge, financial services, markets and opportunities for value addition and non-farm employment | Principle 9              |
|   | Disclosure 414-1 New suppliers that were screened using social criteria  | 2019 Universal Registration Document (Chapter 5 - 5.5 Promoting sustainable, inclusive growth with suppliers)   | 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment 12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities  | Principle 7, 8           |
| Supplier social assessment  | Disclosure 414-2 Negative social impacts in the supply chain and actions taken   | 2019 Universal Registration Document (Chapter 5 - 5.5 Promoting sustainable, inclusive growth with suppliers)   | 8.7 Take immediate and effective measures to eradicate forced labour, end modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms  12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities  | Principle 1, 2, 4 and 5  |
| Public policy   | Disclosure 415-1 Political contributions   | 2019 Universal Registration Document (Chapter 5, p. 148) Danone Policy on Advocacy p.7 (danone.com > impact > commitments, policies & positions)  | 16.5 Substantially reduce corruption and bribery in all their forms  | Principle 10             |
|   | Disclosure 416-1 Assessment of the health and safety impacts of product and service categories   | 2019 Universal Registration Document (Chapter 5 - 5.2 Offering safe, healthy products)  |  |                          |
| Customer health and safety  | Disclosure 416-2 Incidents of non-compliance concerning the health and   | 2019 Universal Registration Document (Chapter 5 - 5.2 Offering safe, healthy  |  |                          |
|   | safety impacts of products and services  | products)   |  |                          |

|   | Disclosure 417-1 Requirements for product and service information and labeling   | 2019 Universal Registration Document (Chapter 5 - 5.2 Offering safe, healthy products) Impact people's health locally (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Health & Nutrition 2019 Data) | 12.8 By 2030, ensure that people everywhere have the relevant information and awareness for sustainable development and lifestyles in harmony with nature            |                |
|---|--|---|--|----------------|
| Marketing and labeling  Sector Supplement | Disclosure 417-2 Incidents of non-compliance concerning product and service information and labeling   | Impact people's health locally (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Health & Nutrition 2019 Data)  |  |                |
|   | Disclosure 417-3 Incidents of non-compliance concerning marketing communications   | Impact people's health locally (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Health & Nutrition 2019 Data)  |  |                |
|   |  |   |  |                |
|   | FP1: percentage of purchased volume from suppliers compliant with<br>Company's sourcing policy   | Foster inclusive growth (2019 Integrated Annual Report > Performance > Extra-<br>financial performance > Exhaustive Social 2019 Data & Exhaustive<br>Environmental 2019 Data)   | 12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities  | Principle 7, 8 |
|   | FP2: percentage of purchased volume which is verified as being in accordance with credible, internationally recognized responsible production standards, broken down by standards                          | Foster inclusive growth (2019 Integrated Annual Report > Performance > Extra-<br>financial performance > Exhaustive Social 2019 Data & Exhaustive<br>Environmental 2019 Data)   | 12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities  | Principle 7, 8 |
|   | G4 - DMA: Animal Welfare   | 2019 Universal Registration Document (Chapter 5, p. 162 - 163)  |  |                |
| Sector Supplement                         | G4 - DMA: Healthy and affordable food  | 2019 Universal Registration Document (Chapter 5 - 5.2 Offering safe, healthy products)  |  |                |
|   | FP6: percentage of total sales volume of consumer products, by product category, that are lowered in saturated fat, trans fats, sodium and added sugars  | Impact people's health locally (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Health & Nutrition 2019 Data)  | 3.4 By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being        |                |
|   | FP7: percentage of total sales volume of consumer products, by product category, that contain increased nutritious ingredients like fiber, vitamins, minerals, phytochemicals or functional food additives | Impact people's health locally (2019 Integrated Annual Report > Performance > Extra-financial performance > Exhaustive Health & Nutrition 2019 Data)  | 3.4 By 2030, reduce by one third premature mortality from non-<br>communicable diseases through prevention and treatment and<br>promote mental health and well-being |                |