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HAITI A&E SERVICES MULTISECTORIAL INFRASTRUCTURE PORTFOLIO PROGRAM

Monthly Report March 2018

Contract Number: AID-OAA-I-15-000045

Order No: 72052118F00004

May 31, 2018

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Submitted to:

USAID Haiti

Prepared by:

AECOM

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Acronyms and Abbreviations

CM	Construction Manager	HUJ	Justinien University Hospital (L'Hôpital Universitaire Justinien)
CMC	Construction Management Consultant	LTTA	long-term technical assistance
COP	Chief of Party	MDRTB	multi-drug-resistant tuberculosis
DCOP	Deputy Chief of Party	NCHS	National Campus for Health Sciences (Le Campus des Sciences de la Santé)
FDPA	Facilities for Disabled Persons Access	OIEE	Office of Infrastructure, Engineering, and Energy
HHIP	Haiti Health Infrastructure Program	PMI	Project Management Institute
HO	Home Office	QA	Quality Assurance
HRNF	Health Referral Network Facilities	QC	Quality Control
HS&BR	Haiti Staffing & Business Resources	STTA	short-term technical assistance
HUEH	State National University Hospital of Haiti (Hôpital de l'Université d'Etat d'Haiti)	USAID	United States Agency for International Development

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INTRODUCTION

The purpose of this report is to inform USAID of the activities performed during the month of March 2018 to establish a field office in Haiti to begin operations of the Haiti AE Services Multisectorial Infrastructure Program. Activities performed were in accordance with the AECOM Mobilization Plan submitted on 21 March 2018 and approved on 29 March 2018 to start field office services were in support of the Haiti AE Services Multisectorial Infrastructure Program (Contact Number: AID-OAA-I-15-000045) and consistent with USAID's draft task list dated 21 March 2018, and AECOM's policies and procedures. Field office operations of the prior Haiti Health Infrastructure Program (Contract Number: AID-EDH-I-00-08-00024-00) concluded on 31 March 2018. As construction continues on the Hôpital de l'Université d'Etat d'Haiti beyond the performance period of the HHIP program it was the goal of AECOM to complete planning and procurement activities for field office lease, subcontract labor, security, and utility agreements in time to maintain continuity of services to USAID/Haiti during the transition between the two programs. AECOM achieved its goal of beginning field office operations for the Multisectorial Infrastructure Program on Monday, 2 April 2018.

BACKGROUND

USAID/Haiti is currently operating under the Post earthquake U.S. Government Strategy (2010-2015), the goal of which is “a stable and economically viable Haiti.” The strategy is based on four “pillars”: Infrastructure and Energy; Food and Economic Security; Health and Other Basic Services, including Basic Education; and Governance and Rule of Law.

USAID is in need of architectural, engineering, and specialized technical support to the USAID/Haiti Office of Infrastructure, Engineering, and Energy (OIEE). It directly supports USAID/Haiti's development objectives relating to health, education, agriculture, economic growth, and democracy and governance. This task order contract provides OIEE immediate access to a team of full-time and short-term architects, engineer, and specialized technical experts both based in Port-au-Prince and in AECOM offices throughout the United States.

On 6 October 2017, the United States Agency for International Development (USAID) issued a request for task order proposal (RFTOP), No.: SOL-521-17-000001, under the global architect-engineer services II indefinite-delivery, indefinite-quantity (A&E II IDIQ) contract holders to request architectural and engineering services to design and manage multisectorial infrastructure portfolio projects in Haiti for a five-year period. On 17 November 2017, AECOM submitted an SF330 qualification package in response to this solicitation. On 22 December 2017, AECOM was notified of being selected to submit a cost proposal as the most qualified offeror. USAID issued a task order contract to AECOM became effective on 28 February 2018 for architectural and engineering services to design and manage multisectorial infrastructure portfolio projects in Haiti.

PROJECT AUTHORIZATION

The authorization for this project is provided under USAID Haiti contract no. AID-OAA-I-15-000045, task order no. 72052118F00004. Contact value is \$22,822,798 to be implemented over a five-year program with obligated funded to date of \$1,200,000.32 for program start-up and delivery. In accordance with the provisions of Federal Acquisition Regulation (FAR) Clause 52.232-22, AECOM will notify USAID when incurred cost under this task order exceeds 75 percent (75%) of the obligated funds. As funds become available and as projects are identified and defined, USAID will incrementally fund the task order. Funds will be earmarked for use in specific sectors only, such as WASH, Housing, and Agriculture.

KEY PROGRAM ACTIVITIES

This report covers activities of the Haiti AE Services Multisectorial Infrastructure Program during the month of March 2018. The following sections provide descriptions of the project implementation activities toward completion of the Mobilization Plan during the reporting period.

Project Setup, Accounting, & Project Management (ePM): During the reporting period, AECOM established the project level accounting structures, job, task and subtask numbers to support reporting of costs by project, USAID mission sector, and task order level. AECOM's project management software tool is called ePM. The ePM system allows HO project managers to view project information from the suite of project management systems (e.g. Integrated Management System (IMS)/Project Delivery System (PDS), and Quality Management System (QMS)) and quality and risk management tools (e.g. SUBPORT) through a single unified interface. Using workflow technology, the system routes and manages the submitted forms (such as the project plan, project manager handover form, deliverable review and release records, and more). During the March 2018, project accounting identifiers, project number, and task list structure were established in the home office to track costs incurred during mobilization and project initiation and planning.

Field Operations and Finance Manual (FOFM): AECOM began preparations a Field Office Operations and Finance Manual for implementation in the new program. From March 26 to March 28, AECOM project accounting personnel met to set-up the federal contract and compliance process and documentation of AECOM's Haiti-office employment and operational practices for long term technical assistance, short term technical assistance, and Haitian national labor pay and benefit structures for the program. Benefits and terms of employment for local employees are subject to Haitian Labor Laws. Benefits and terms of employment for expatriate staff are governed by the laws of the state of Virginia, USA, and are covered in a separate manual.

OneSource Real Government Property: AECOM began to establish a OneSource-based inventory of real property transferred to the program from HHIP, or procured by the program in accordance with the USAID approved work plan. During the implementation of USAID/HHIP, AECOM acquired both Expendable and Non-Expendable Property (NXP). A

comprehensive listing of all XP and NXP with disposition/transfer status will be included in the Year One Work plan submission to USAID.

Retainage of Local Haitian Attorney: In accordance with Paragraph H.14., Project Registration, of the AE Services Multisectorial Infrastructure Portfolio contract, AECOM is to register the project with the Haitian Ministry of Industry and Trade’s (MOIT). On March 15, 2018, AECOM retained the legal services of

Cabinet Laforest & Associates
 # 7 Impasse Dominique, Delmas 50
 Delmas, Haiti HT6120
 Phones Ht (509) 3915-3530 / 3915- 3531,

a Haitian legal firm to expeditiously oversee the registration process in Haiti.

Start-up activities performed and reports submitted, including contractual deliverables, were submitted on time during the reporting period and listed in below in Table I.

TABLE I: ACTIVITIES & REPORTS SUBMITTED TO USAID DURING THIS REPORTING PERIOD

Category	Description	Submitted to USAID
	Haitian Attorney Retainer Agreement for Registration	March 15, 2018
	Travel Authorization Request for Bob Merrill & Kyle Lynch STTA Program Start-Up Mobilization	March 20, 2018
	USAID Approval of Travel Authorization Request for Bob Merrill & Kyle Lynch STTA Program Start-Up Mobilization	March 20, 2018
	Submission of Mobilization Plan	March 21, 2018
	Program Introduction Meeting with USAID at US Embassy	March 28, 2018
Program Management	Submission of Revised Mobilization Plan	March 28, 2018
	USAID Approval of Chief of Party, Neil Kaneshiro, Travel Authorization	March 28, 2018
	USAID Approval of Revised Mobilization Plan	March 29, 2018
	Haiti Field Office Lease date	April 1, 2018
	Haiti Staffing & Business Resources Subcontract Issued	April 1, 2018

TIME FRAME AND MOBILIZATION

The timeframe for the start-up of a USAID program is generally zero to three months. However, as AECOM was the service provider for the predecessor Haiti Health Infrastructure Program in Haiti, AECOM prepared for a rapid mobilization of the Haiti A&E Services Multisectorial Infrastructure Portfolio Program to begin providing services on April 2, 2018.

With the demobilization of Neil Kaneshiro from Haiti on March 16, 2018 and departure of Rajesh Sail on March 28, 2018, continued management presence was required in Haiti to oversee the transition of office/guest house rental agreement and real properties from HHIP to the new program. To facilitate an expedient start-up on the ground AECOM mobilized the following personal to serve as short-term technical assistance to maintain management continuity and establish the operations of the field office:

- Bob Merrill, Program Manager, STTA (o/a March 26, 2018 – April 6, 2018)
- Kyle Lynch, Deputy Project Manager, STTA (o/a March 26, 2018 – April 6, 2018)

Former HHIP Project office currently has approximately 17 full-time local Haitian staff providing administrative and inspection services for the program. GardaWorld and HSBR subcontracts were executed during March to allow for a smooth transition between the Haiti Health Infrastructure Program and the Haiti AE Services Multisectorial Infrastructure Program as of April 2, 2018.

PERSONNEL

A key component of our approach is the establishment of our Project Management Team (PMT). The PMT, consisting of our Chief of Party (COP) and Office Manager/Deputy COP, Home Office Program Manager and Activity Managers, and USAID Indefinite Quantity Contract (IQC) Manager, will work together to facilitate the success of these projects.

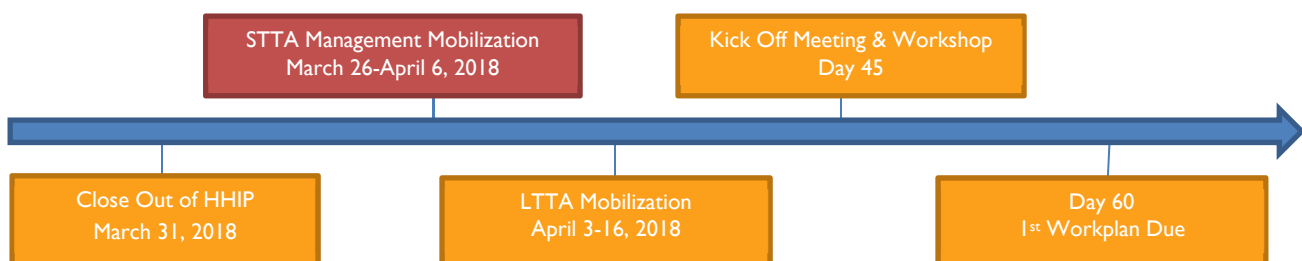
Our Haiti-based COP, Neil Kaneshiro, PMP, will provide day-to-day contact with USAID/Haiti and the Government of Haiti (GOH) upon permission from USAID. Mr. Kaneshiro will lead our in- county management team and consultants. Mr. Kaneshiro will spend a portion of his time in the compliance with specific USAID contractual issues and procedures, and will support both Mr. Kaneshiro and Mr. Merrill in compliance with these requirements. Date of Mr. Kaneshiro's mobilization to the field office is 3 April 2018.

Our in-country Operations Manager, Rajesh Sail, will manage local Haitian operations support staff, including local subcontractors. Mr. Sail will also serve as Deputy COP and stand in for Mr. Kaneshiro when he is not available or off-site. Mr. Kaneshiro and Mr. Sail have worked together in Haiti for the last two years and are knowledgeable of working conditions throughout the country. The date of Mr. Sail's mobilization to the field office is 26 April 2018.

Local Haitian Staff beginning service on April 2, 2018 and under Mr. Merrill's supervision until mobilization of the Chief of Party are the following:

- Geronimo Isnani, Structural QA Engineer on HUEH (Sub-HSBR)
- Felimon Sangcap, MEP QA Engineer on HUEH (Sub-HSBR)
- Jean Baptiste Wenialnio, Sr. Document Control Analyst on HUEH (Sub-HSBR)
- Patricia Amazan, Document Control Analyst (assist with closeout) (Sub-HSBR)
- Reginald Charles, Project Engineer II on HUEH (Sub-HSBR)
- Spencer Lherisson, Project Engineer III on HUEH (Sub-HSBR)
- Orvil Jasmin, Project Engineer II on HUEH (Sub-HSBR)
- Raymond Jean, Administrative/Finance Coordinator (assist with closeout) (Sub-HSBR)
- Jonas Loufils, Driver/Fleet Assistant (assist with closeout) (Sub-HSBR)
- Renald Rejouis, Driver/Inventory Assistant (assist with closeout) (Sub-HSBR)
- Jean Marc Victor, Driver (assist with closeout) (Sub-HSBR)
- Jacky Elixus, Housekeeping (assist with closeout) (Sub-HSBR)
- Joseph Clarel, Housekeeping (assist with closeout) (Sub-HSBR)
- Day Guard 1 (security sub Garda World)
- Day Guard 2 (security sub Garda World)
- Night Guard 1 (security sub Garda World)
- Night Guard 2 (security sub Garda World)
- Garda World Management (security)

The continuity of field office management staffing and program start-up services are highlighted in the bar graph below:



CLIENT PROGRAM INTRODUCTION MEETING

Program Introduction: Effective communication at the beginning of and during a project's life cycle is an essential ingredient to a successful project. Client kickoff meetings are proven and effective methods to accomplish this objective by assisting project team members in understanding and acknowledging project requirements and conditions.

AECOM met with USAID personnel at the US Embassy in Haiti on 28 March 2018 to the scope of the program, , schedule, and level of effort defined by the contract and to reinforce common goals, and define achievable measures of performance for the program including:

- Establish team purpose
- Analyze how the team works based on team member roles
- Explore gender and outreach opportunities afforded in each infrastructure task
- Develop effective team communication

US Expatriate Registration with U.S. Embassy: Neil Kaneshiro's presence in Haiti is registered with the U.S. Embassy and Mr. Kaneshiro is currently signed into the Embassy Warden System to receive notices of regular security debriefings in cases of emergency.

SUBCONTRACTS

The following subcontractors were mobilized by subcontract to provide services in the program as of April 2, 2018. Additional subcontractors will be mobilized as the need arise to support the scope of work defined by the program:

- Haiti Staffing & Business Resources (HSBR)
- GardaWorld, Inc.

Should the need arise for additional subcontractor to be mobilized to perform the works defined under this task order, AECOM will seek authorization to subcontract prior to work being performed. Per FAR Section 44.201-1, AECOM is required to obtain contracting officer consent before entering into any type of subcontract except for fixed-price subcontracts below the acquisition threshold (at this time, US\$150,000). AECOM's practice is to request advanced consent (at the proposal stage) for potential subcontractors who are identified at the time of proposal submission in the context of full and open competition. In the event that a subcontractor is identified after AECOM is awarded a contract (and the subcontract is not a fixed price under \$150,000), or advance consent is not explicitly granted in the contract, AECOM will submit a request for contracting officer consent.

PROCUREMENT AND ASSET MANAGEMENT

All USAID contracts specify “source” and “origin” requirements, along with guidelines for off-the-shelf purchases, components. AECOM’s procurement process are in compliance with the applicable federal acquisition regulations as administered through AECOM’s Federal Contracts and Procurement Group.

Lease Agreement: The project office is at Puits Blain, ruelle Morency 11,1-6 Rte de Freres, Port-au-Prince, Haiti. The lease runs annually. Lease negotiations occurred during March 2018 to have building ready for occupancy to support the new Multisectorial Infrastructure Program. Effective date of the lease was April 1, 2018.

Immediate Procurement of Field Office Network Server Equipment:

The existing server structure in the field office is at storage capacity not capable of storing data of significant capacity. During March 2018, AECOM began the procurement and configuration process for the following equipment recommended by the AECOM Business Technology Solutions and identified in the program Year I Workplan:

- OpenGear ACM7004
- Cisco ISR 4321 Router
- Cisco Catalyst 2960X Switch 24-ports
- Dell T640 Server
- Aerohive AP330 WAP & HiveManager

This equipment will enhance services by increasing the system’s reliability and capacity, and will reduce the need for on-site information technology personnel because AECOM’s IT helpdesk will now be able to remotely provide assistance, updates, and repairs.

SECURITY

AECOM is committed to ensuring the safety and security of our employees, whether working in their home offices or traveling to remote locations. A safer environment allows employees to be more productive and focus on their jobs. Security measures protect assets and information from outside sources. Security and safety considerations are intended to accomplish two critical objectives. The AECOM Operational Security Manual is primarily intended to maximize the safety and security of everyone working on the project including US expatriate and TCNs assigned to the project as well as local national staff employed at field project sites. The Operational Security Manual is designed to support the completion of the project goals and objectives by safeguarding project resources. These considerations are addressed through policies, procedures, and protocols intended to cover most situations encountered while projects are either in the preparation or execution stages.

During the month of March 2018, AECOM maintained operations security of our field operations under an extension of procedures developed under the Haiti Health Infrastructure Program Operational Security Manual dated 14 March 2016. In March 2018, AECOM's Global Resiliency Team, PMT, and GardaWorld Inc., security contractor, began an evaluation of this plan in consideration of the current security environment in Haiti, and the anticipated locations of Port-au-Prince and remote work assignments defined by the Haiti AE Services Multisectorial Infrastructure Program scope of work.

AECOM Global Security & Resiliency Team: The AECOM Global Security & Resiliency (GSR) Team is responsible for providing a corporate security platform that establishes standards and guidelines to address and mitigate security concerns and needs within project field offices and for staff traveling on business overseas. Security Team is also responsible for home-office safety and security and response. The Global Security & Resiliency Team was involved in all aspects of project development from the time the RFP was received, through the start-up process, and will remain engaged throughout the life of the project.

During start-up of the program, AECOM Global Security & Resiliency Team is advising on:

- Perform an initial risk assessment and advise on the current security situation in the country and various mitigations that can be taken to address possible threats
- Prepare and provide security briefings to staff traveling to the project location
- Referrals, recommendations and reviews of outside security providers for final security arrangements and development of security scopes of work.
- Provide periodic visits to the project site to assess and evaluate security arrangements after start-up and throughout the life of the project.

Global Security & Resiliency Team

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Operational Security Manual: An Operational Security Manual is under development specifically for this program. This manual will be reviewed and approved by AECOM Global Resiliency Group in consultation with our security subcontractor, GardaWorld Inc. During the transition between the Haiti Health Infrastructure Program and the A&E Services Multisectorial Infrastructure Program, operational security measures established under HHIP will remain in effect until approval of the new manual. In addition to the Operational Security Manual,

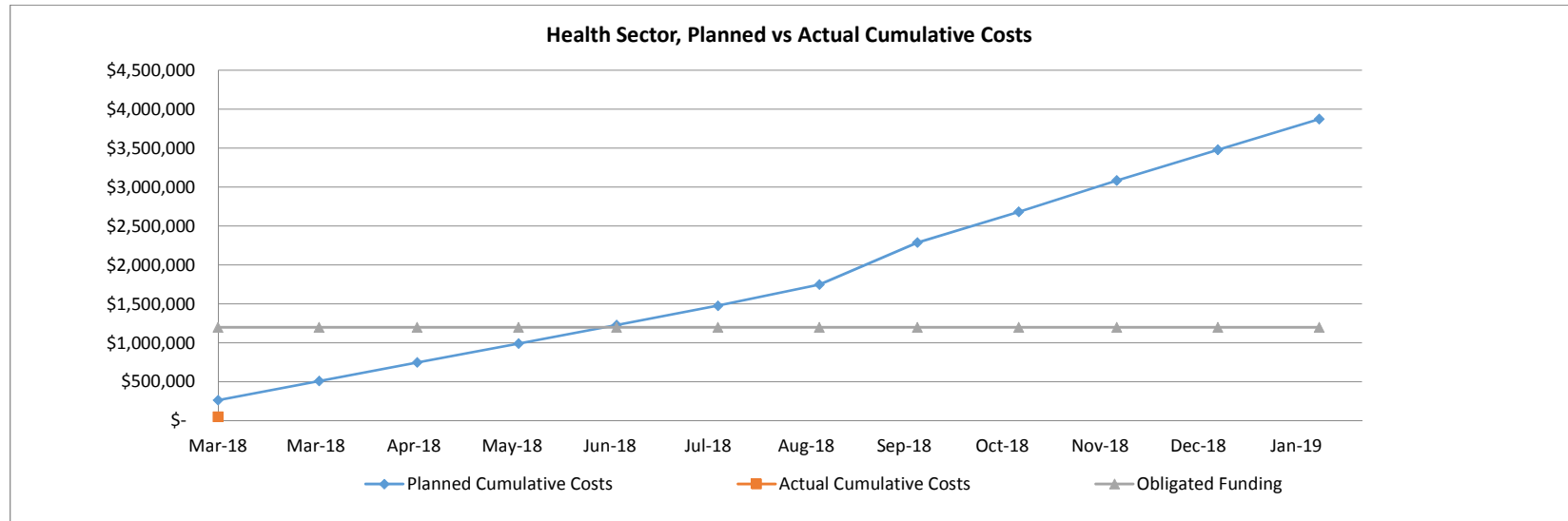
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PROGRAM FINANCES

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Health Sector

Health Sector										Initial Budgeted Cost	\$ 1,565,000
Month	Planned Costs	Actual Monthly Costs	Costs Projected to Finish	Cost Variance	Planned Cumulative Costs	Actual Cumulative Costs	Projected Cumulative costs	Planned Pipeline	Actual Pipeline	Pipeline Projected to Finish	
Mar-18	\$ 265,462	\$ 49,168	\$ 49,168	\$ (216,294)	\$ 265,462	\$ 49,168	\$ -	\$ 934,538	\$ 1,150,832	\$ 1,200,000	
Apr-18	\$ 243,296	\$ -	\$ 243,296	\$ (243,296)	\$ 508,758		\$ 243,296	\$ 691,242	\$ 1,200,000	\$ 956,704	
May-18	\$ 240,460		\$ 240,460	\$ (240,460)	\$ 749,219		\$ 483,757	\$ 450,781	\$ 1,200,000	\$ 716,243	
Jun-18	\$ 241,173		\$ 241,173	\$ (241,173)	\$ 990,392		\$ 724,930	\$ 209,608	\$ 1,200,000	\$ 475,070	
Jul-18	\$ 238,281		\$ 238,281	\$ (238,281)	\$ 1,228,673		\$ 963,211	\$ (28,673)	\$ 1,200,000	\$ 236,789	
Aug-18	\$ 249,379		\$ 249,379	\$ (249,379)	\$ 1,478,052		\$ 1,212,590	\$ (278,052)	\$ 1,200,000	\$ (12,590)	
Sep-18	\$ 273,416		\$ 273,416	\$ (273,416)	\$ 1,751,468		\$ 1,486,006	\$ (551,468)	\$ 1,200,000	\$ (286,006)	
Oct-18	\$ 538,238		\$ 538,238	\$ (538,238)	\$ 2,289,706		\$ 2,024,244	\$ (1,089,706)	\$ 1,200,000	\$ (824,244)	
Nov-18	\$ 393,382		\$ 393,382	\$ (393,382)	\$ 2,683,087		\$ 2,417,626	\$ (1,483,087)	\$ 1,200,000	\$ (1,217,626)	
Dec-18	\$ 403,350		\$ 403,350	\$ (403,350)	\$ 3,086,437		\$ 2,820,975	\$ (1,886,437)	\$ 1,200,000	\$ (1,620,975)	
Jan-19	\$ 395,381		\$ 395,381	\$ (395,381)	\$ 3,481,818		\$ 3,216,356	\$ (2,281,818)	\$ 1,200,000	\$ (2,016,356)	
Feb-19	\$ 395,001		\$ 395,001	\$ (395,001)	\$ 3,876,819		\$ 3,611,357	\$ (2,676,819)	\$ 1,200,000	\$ (2,411,357)	



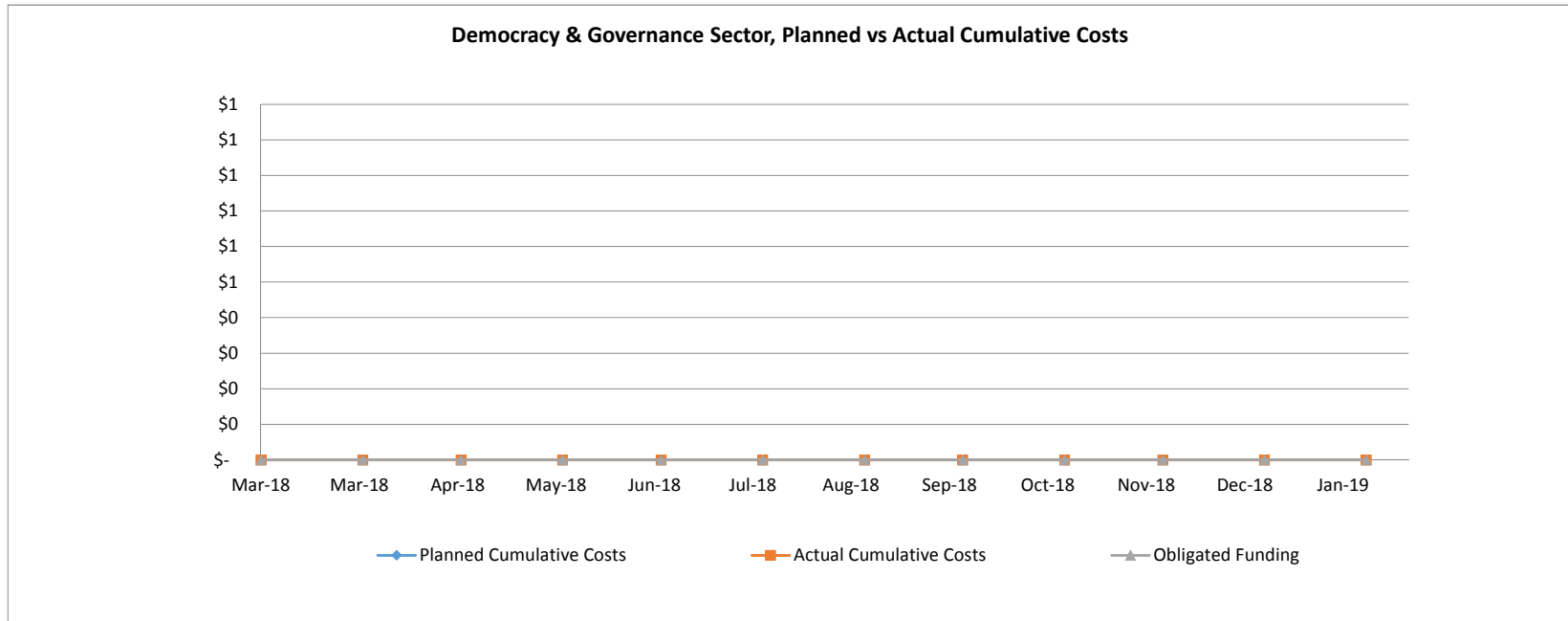
WASH Sector

WASH Sector								Initial Budgeted Cost	\$ 2,000,000		
Month	Planned Costs	Actual Monthly Costs	Costs Projected to Finish	Cost Variance	Planned Cumulative Costs	Actual Cumulative Costs	Projected Cumulative costs	Planned Pipeline	Actual Pipeline	Pipeline Projected to Finish	
Mar-18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Apr-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
May-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Jun-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Jul-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Aug-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sep-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Oct-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Nov-18	\$ 74,947		\$ 74,947	\$ (74,947)	\$ 74,947	\$ -	\$ 74,947	\$ (74,947)	\$ -	\$ (74,947)	
Dec-18	\$ 76,082		\$ 76,082	\$ (76,082)	\$ 151,029	\$ -	\$ 151,029	\$ (151,029)	\$ -	\$ (151,029)	
Jan-19	\$ 72,116		\$ 72,116	\$ (72,116)	\$ 223,146	\$ -	\$ 223,146	\$ (223,146)	\$ -	\$ (223,146)	
Feb-19	\$ 71,929		\$ 71,929	\$ (71,929)	\$ 295,075	\$ -	\$ 295,075	\$ (295,075)	\$ -	\$ (295,075)	



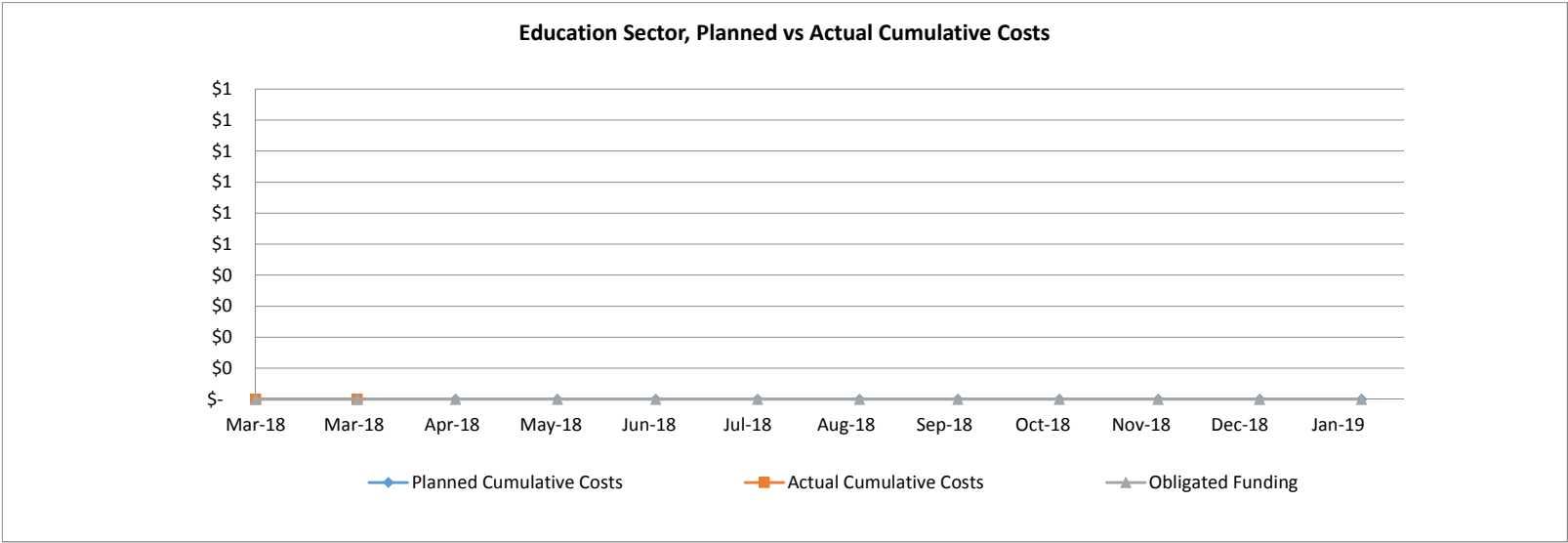
Democracy & Governance Sector

Democracy & Governance Sector							Initial Budgeted Cost		\$ -	
Month	Planned Costs	Actual Monthly Costs	Costs Projected to Finish	Cost Variance	Planned Cumulative Costs	Actual Cumulative Costs	Projected Cumulative costs	Planned Pipeline	Actual Pipeline	Pipeline Projected to Finish
Mar-18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Apr-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
May-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jun-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jul-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Aug-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sep-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oct-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nov-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dec-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jan-19	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Feb-19			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



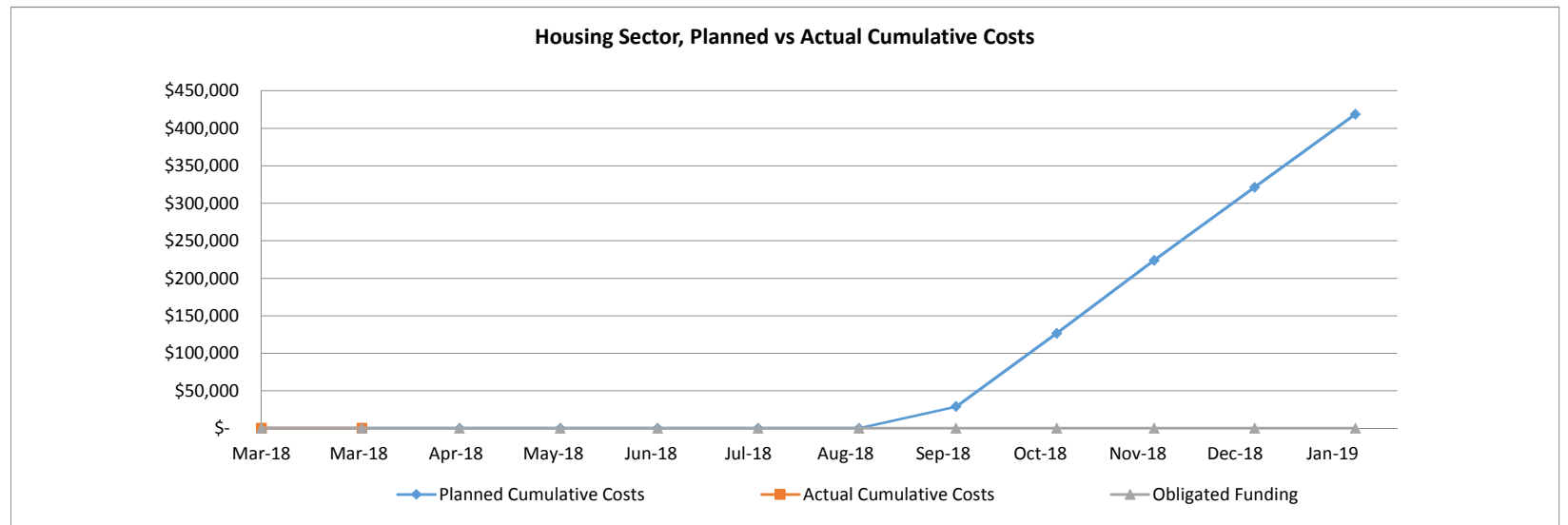
Education Sector

Education Sector								Initial Budgeted Cost		\$ -	
Month	Planned Costs	Actual Monthly Costs	Costs Projected to Finish	Cost Variance	Planned Cumulative Costs	Actual Cumulative Costs	Projected Cumulative costs	Planned Pipeline	Actual Pipeline	Pipeline Projected to Finish	
Mar-18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Apr-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
May-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Jun-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Jul-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Aug-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sep-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Oct-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Nov-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Dec-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Jan-19	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Feb-19			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	



Housing Sector

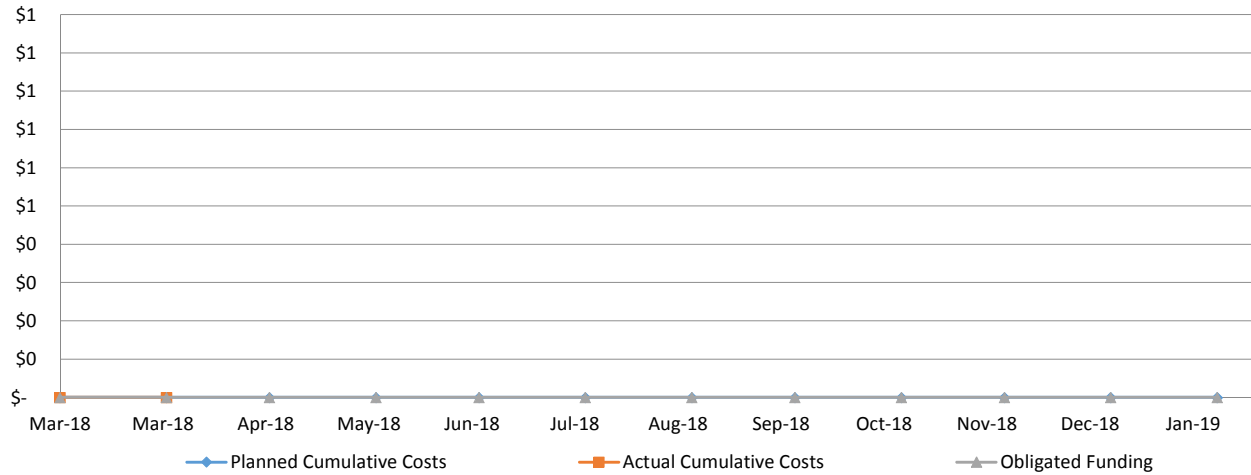
Housing Sector								Initial Budgeted Cost		\$ -	
Month	Planned Costs	Actual Monthly Costs	Costs Projected to Finish	Cost Variance	Planned Cumulative Costs	Actual Cumulative Costs	Projected Cumulative costs	Planned Pipeline	Actual Pipeline	Pipeline Projected to Finish	
Mar-18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Apr-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
May-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Jun-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Jul-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Aug-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sep-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Oct-18	\$ 29,160		\$ 29,160	\$ (29,160)	\$ 29,160	\$ -	\$ 29,160	\$ (29,160)	\$ -	\$ (29,159.74)	
Nov-18	\$ 97,421		\$ 97,421	\$ (97,421)	\$ 126,580	\$ -	\$ 126,580	\$ (126,580)	\$ -	\$ (126,580.49)	
Dec-18	\$ 97,421		\$ 97,421	\$ (97,421)	\$ 224,001	\$ -	\$ 224,001	\$ (224,001)	\$ -	\$ (224,001.25)	
Jan-19	\$ 97,421		\$ 97,421	\$ (97,421)	\$ 321,422	\$ -	\$ 321,422	\$ (321,422)	\$ -	\$ (321,422.01)	
Feb-19	\$ 97,421		\$ 97,421	\$ (97,421)	\$ 418,843	\$ -	\$ 418,843	\$ (418,843)	\$ -	\$ (418,842.76)	



Agriculture Sector

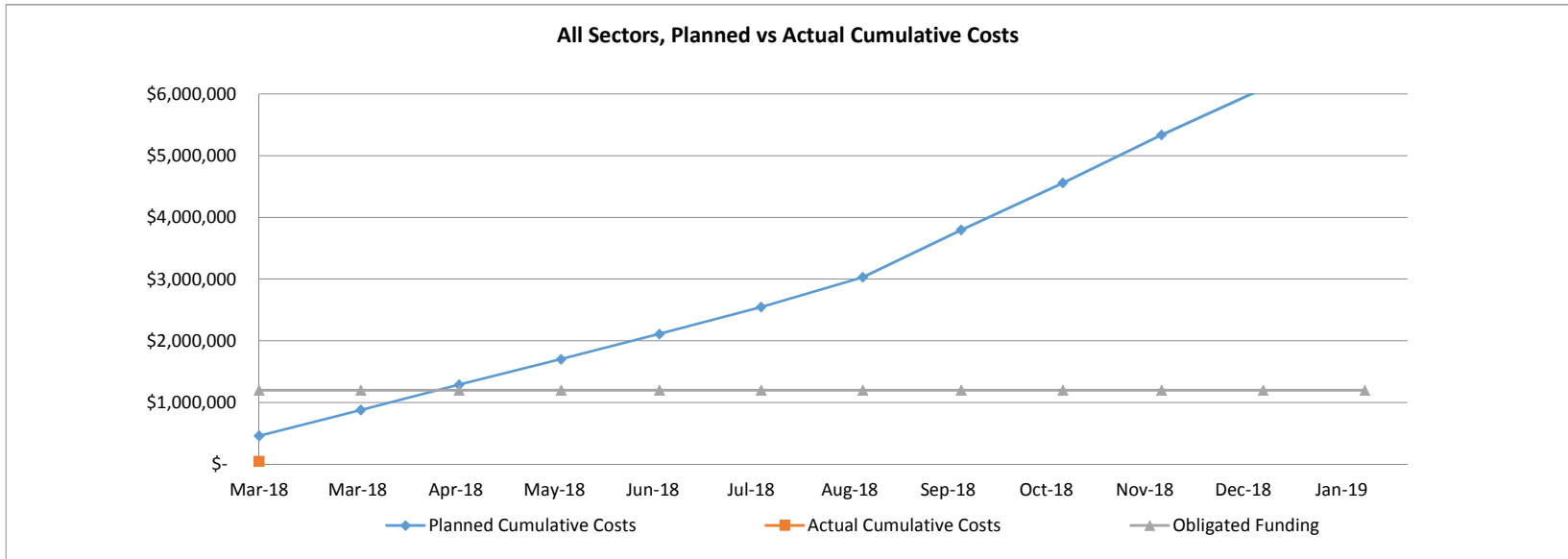
Agriculture Sector								Initial Budgeted Cost		\$ -	
Month	Planned Costs	Actual Monthly Costs	Costs Projected to Finish	Cost Variance	Planned Cumulative Costs	Actual Cumulative Costs	Projected Cumulative costs	Planned Pipeline	Actual Pipeline	Projected to Finish	Pipeline
Mar-18	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Apr-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
May-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jun-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jul-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Aug-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sep-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oct-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nov-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dec-18	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Jan-19	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Feb-19	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agriculture Sector, Planned vs Actual Cumulative Costs



All Sectors

All Sectors								Initial Budgeted Cost		\$ 5,346,135	
Month	Planned Costs	Actual Monthly Costs	Costs Projected to Finish	Cost Variance	Planned Cumulative Costs	Actual Cumulative Costs	Projected Cumulative costs	Planned Pipeline	Actual Pipeline	Pipeline Projected to Finish	
Mar-18	\$ 461,731	\$ 49,168	\$ 49,168	\$ (412,563)	\$ 461,731	\$ 49,168	\$ -	\$ 738,269	\$ 1,150,832	\$ 1,200,000	
Apr-18	\$ 417,400	\$ -	\$ 417,400	\$ (417,400)	\$ 879,132		\$ 417,400	\$ 320,868	\$ 1,200,000	\$ 782,600	
May-18	\$ 411,728		\$ 411,728	\$ (411,728)	\$ 1,290,860		\$ 829,129	\$ (90,860)	\$ 1,200,000	\$ 370,871	
Jun-18	\$ 413,574		\$ 413,574	\$ (413,574)	\$ 1,704,434		\$ 1,242,703	\$ (504,434)	\$ 1,200,000	\$ (42,703)	
Jul-18	\$ 408,811		\$ 408,811	\$ (408,811)	\$ 2,113,246		\$ 1,651,514	\$ (913,246)	\$ 1,200,000	\$ (451,514)	
Aug-18	\$ 436,012		\$ 436,012	\$ (436,012)	\$ 2,549,258		\$ 2,087,527	\$ (1,349,258)	\$ 1,200,000	\$ (887,527)	
Sep-18	\$ 484,087		\$ 484,087	\$ (484,087)	\$ 3,033,344		\$ 2,571,613	\$ (1,833,344)	\$ 1,200,000	\$ (1,371,613)	
Oct-18	\$ 767,557		\$ 767,557	\$ (767,557)	\$ 3,800,901		\$ 3,339,170	\$ (2,600,901)	\$ 1,200,000	\$ (2,139,170)	
Nov-18	\$ 761,529		\$ 761,529	\$ (761,529)	\$ 4,562,430		\$ 4,100,699	\$ (3,362,430)	\$ 1,200,000	\$ (2,900,699)	
Dec-18	\$ 776,071		\$ 776,071	\$ (776,071)	\$ 5,338,501		\$ 4,876,770	\$ (4,138,501)	\$ 1,200,000	\$ (3,676,770)	
Jan-19	\$ 752,119		\$ 752,119	\$ (752,119)	\$ 6,090,621		\$ 5,628,889	\$ (4,890,621)	\$ 1,200,000	\$ (4,428,889)	
Feb-19	\$ 750,984		\$ 750,984	\$ (750,984)	\$ 6,841,604		\$ 6,379,873	\$ (5,641,604)	\$ 1,200,000	\$ (5,179,873)	



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SCHEDULE

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A&E Services to Design and Manage Multisectorial Infrastructure Portfolio
Mobilization Plan Schedule

ID	Task Name	Duration	Start	Finish	March 1				May 1	
					Sun 2/11/18	Sun 3/11/18	Sun 4/8/18	Sun 5/6/18		
1	USAID Determination of New A&E Contractor	0 days	Wed 2/28/18	Wed 2/28/18						
2	Transfer Request to USAID for NXP/XP	5 days	Wed 2/28/18	Tue 3/6/18						
3	A&E Services to Design & Manage Multisectorial Infrastructure Portfolio	37 days	Wed 2/28/18	Thu 4/19/18						
4	USAID Approval of NXP/XP to A&E Contract	1 day	Wed 3/7/18	Wed 3/7/18						
5	Actual Transfer NXP/XP to A&E Contract	10 days	Thu 3/8/18	Wed 3/21/18						
6	Complete New Lease Agreement for GH/Office (Take Effect 01-Apr-18)	23 days	Wed 2/28/18	Fri 3/30/18						
7	Complete Utility Transfers for GH/Office (Take Effect 01-Apr-18)	23 days	Wed 2/28/18	Fri 3/30/18						
8	Submission of Request for Mission Director Approval for Ops Mgr	4 days	Wed 2/28/18	Mon 3/5/18						
9	Mission Director Approval of Ops Manager	10 days	Tue 3/6/18	Mon 3/19/18						
10	Submission of Mobilization Travel Request for CoP	1 day	Fri 3/9/18	Fri 3/9/18						
11	Submission of Mobilization Travel Request for Ops Mgr	1 day	Tue 3/20/18	Tue 3/20/18						
12	USAID Approval of Mobilization Travel for CoP	5 days	Mon 3/12/18	Fri 3/16/18						
13	USAID Approval of Mobilization Travel for Ops Mgr	5 days	Wed 3/21/18	Tue 3/27/18						
14	Mobilization of Chief of Party (2 day travel; arrival date in-country)	0 days	Tue 4/3/18	Tue 4/3/18						
15	Mobilization of Operations Manager (2 day travel; arrival date in-country)	0 days	Tue 4/17/18	Tue 4/17/18						
16	Post Award Meeting in Haiti	1 day	Wed 3/7/18	Wed 3/7/18						
17	CoP & COR Initial Work Planning Session	5 days	Thu 3/8/18	Wed 3/14/18						
18	CoP & COR Completion of Work Planning Session	3 days	Tue 4/17/18	Thu 4/19/18						
19	A&E Services (Initial Deliverables-Section F.6)	49 days	Wed 2/28/18	Mon 5/7/18						
20	Mobilization Plan Submission Date (due 30 CDs after award)	22 days	Wed 2/28/18	Thu 3/29/18						
21	Year 1 Work Plan Submission Date (due 60 CDs after award)	7 days	Fri 4/20/18	Mon 4/30/18						
22	Monitoring & Evaluating Plan Submission Date (due 75 CDs after award)	7 days	Fri 4/20/18	Mon 4/30/18						
23	Reporting and Communication Strategy	5 days	Tue 5/1/18	Mon 5/7/18						
24	Quality Management Plan	5 days	Tue 5/1/18	Mon 5/7/18						
25	Safety & Security Plan	5 days	Tue 5/1/18	Mon 5/7/18						