





DEGREE PROGRAMS AND STUDENT AFFAIRS

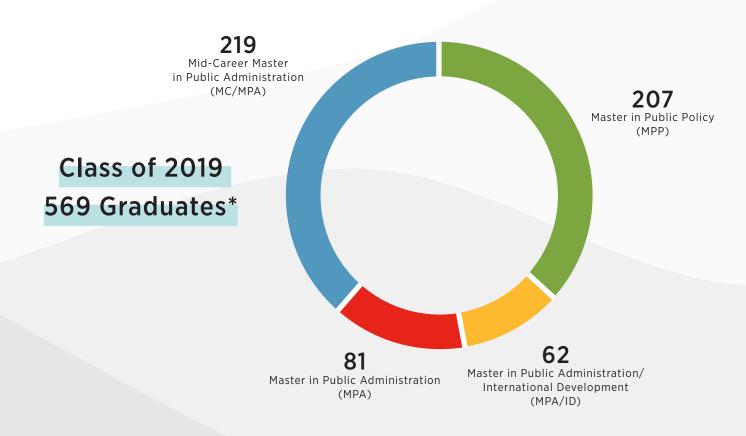
OFFICE OF CAREER ADVANCEMENT

CLASS OF 2019

EMPLOYMENT SNAPSHOT

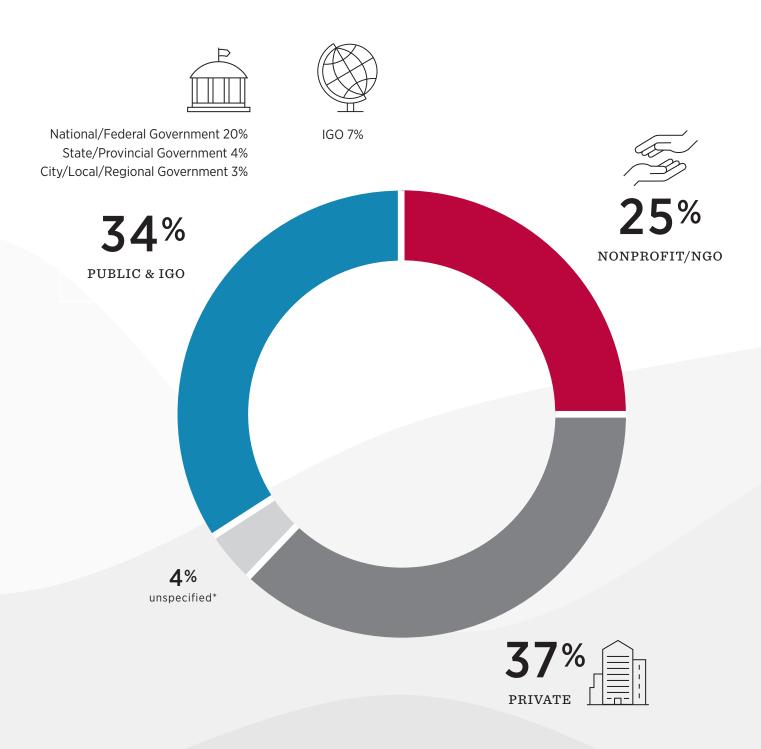
Launching Public Service Careers

We invite you to explore where the HKS Class of 2019 is applying classroom training and experience as they address our many global challenges. This report reflects our graduates' first positions immediately following their Kennedy School degree programs.



*These 569 graduates received their degrees in May 2019.

Class of 2019 Employment Sectors



 $^{^*}$ Unspecified includes campaign work, new venture, or undisclosed.

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Class of 2019 Highlights

graduates are working in 55 countries and territories, 24 U.S. states, Washington DC, and Puerto Rico

countries/territories represented in this class

94%

of our graduates were employed, running for elected office, launching a new venture, or continuing their education



of employers engaged only one graduate, reflecting a continued trend highlighting the unique career trajectories of our alumni

85% TOP 5

industry destinations for the Class of 2019 were government, consulting, education, finance, and technology

Our Graduates' Salaries

Averages and medians cannot tell the full story. As you will see in the following pages, our graduates are incredibly diverse—from the skills, interests, and professional experiences they have, to where they live and work, and their countries of citizenship. Our Office of Career Advancement team works one-on-one with students to navigate their unique situations and help clarify salary expectations and negotiate job offers.

Some top destinations for the class:

THE U.S. FEDERAL GOVERNMENT

The U.S. federal government continues to be our top employer: 48 graduates in this class are working in 20 federal departments and agencies. 40% transitioned into the U.S. federal government.

INTERNATIONAL DEVELOPMENT

Our data reflects 20% of employed graduates are working in international development on social, political, and economic issues through government, multilateral institutions such as the World Bank and the United Nations, NGOs, and the private sector.

CONSULTING

Over 75 graduates joined 35 strategy and economic consulting firms in 18 countries advising on topics as wide-ranging as sustainability, infrastructure, diplomacy, energy, security, technology, and social sector capacity building.

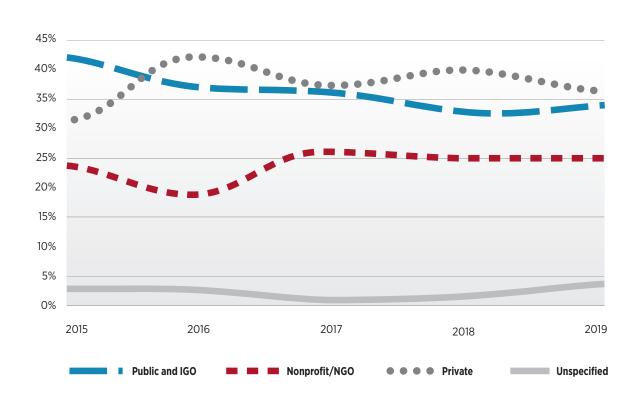
OUR PROCESS: Numbers provided in this report have been rounded up/down, when necessary, to help simplify reporting. The HKS Office of Career Advancement (OCA) collected data from March through October 2019 using a variety of techniques, including an exit survey and follow-up survey in October, individual email inquiries, and publicly available sources. Employment information on 93% of the Class of 2019 May graduates is represented in this report.

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Employment Sector Comparison Over Time

HKS graduates continue to choose diverse ways to incorporate public service into their careers working across sectors, policy areas, and industries around the globe. In any given year, employment sector choice can be affected by market fluctuations, significant global events, and politics. Many graduates, particularly in our joint and concurrent degree programs, are exploring the impact private industry can have on pressing public problems. However, over time, reporting shows two-thirds of Kennedy School sole degree graduates consistently choosing public or nonprofit/NGO employment as a first job.

May Graduates 2015 - 2019

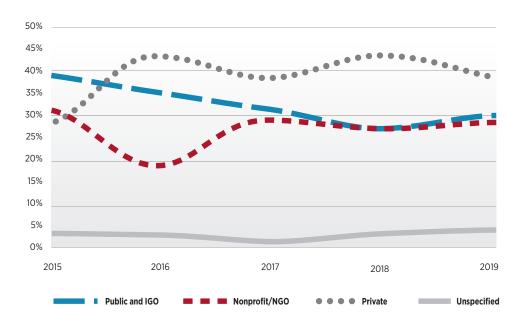


Employment Sector and Citizenship

A comparison over the past five years

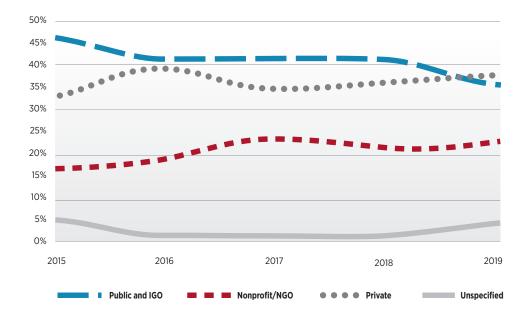


U.S. and Permanent Resident Graduates





International Graduates



SKDKnickerbocker

Total Impact Capital

MPP Master in Public Policy

The rigorous two-year MPP Program prepares our students to understand complex global and local policy problems and construct concrete solutions. Through courses, exercises, and fieldwork, MPPs master a conceptual tool kit that draws on the social sciences but is adapted for action. They arrive at HKS committed to improving the world and equip themselves by developing broad-spectrum analytic competency. This translates into intellectual honesty, a hunger for evidence, and the capacity to extract answerable questions from the messy clutter of real-world public problems.



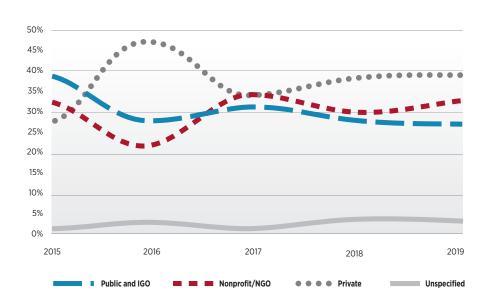
207 Graduates 30% international

Representing 30 countries/territories 28 Business 10 Medicine 8 Law

1 Design

Joint or Concurrent Degrees

MPP Employment Sector Comparison Over the Past Five Years



Employment Sector Breakdown

PUBLIC



National/Federal Government 17% State/Provincial Government 3% City/Local/Regional Government 3%

IGO



NONPROFIT / NGO



PRIVATE



3% UNSPECIFIED

EMPLOYERS OF 2019 MPP GRADUATES

PUBLIC AND IGO

Bank for International Settlements

City of New Orleans, Louisiana

City of New York, New York

Commonwealth of Massachusetts

Federal Reserve Bank of New York

Government of Brazil Government of Canada

Government of Colombia

Government of the District of Columbia

Government of the Republic

of South Korea

Government of Singapore

Government of Sri Lanka

International Organization

for Migration

New York City Economic Development Corporation

Organisation for Economic Co-operation and Development

Reserve Bank of Australia

State of Louisiana

USAID

U.S. Air Force

U.S. Army

U.S. Centers for Medicare & Medicaid Services

U.S. Department of Energy

U.S. Department of Homeland Security

U.S. Department of State

U.S. Department of the Treasury

U.S. Federal Government

U.S. Government Accountability Office

U.S. Office of Management and Budget

U.S. Office of the Director of National Intelligence

Virginia Economic Development Partnership

World Bank

City of Tulsa, Oklahoma

Massachusetts Bay Transportation Authority (MBTA)

State of Connecticut

U.S. District Court for the Eastern District of Louisana

U.S. District Court for the Northern District of Illinois

U.S. Federal Reserve Board of Governors

U.S. Judiciary

NONPROFIT/NGO

Bill & Melinda Gates Foundation

Bridgespan Group

British Columbia Children's Hospital

Catholic Relief Services

Ceres

Children's Defense Fund

Commonwealth Children's Fund

Elton John AIDS Foundation

Extinction Rebellion

Forward Cities

Harvard Humanitarian Initiative

Hecho Por Nosotros

Institute for the Future of Work

JustFix.nvo

Manhattan Institute

OneSky

Partners in Health

Planned Parenthood Federation of America

Princeton University Investment Co.

Public Policy Forum

RAND Corporation

ReThink Health

Save the Children Action Network

Third Sector Capital Partners

Trustees of Reservations of Massachusetts

Watchlist on Children and

Beth Israel Deaconess Medical Center

Brigham and Women's Hospital Center for International

Environmental Law

Children's Hospital of Philadelphia Gates Ventures

International Refugee Assistance Project

Johns Hopkins Hospital

Social Finance

University of Colorado Family Medicine Residency

Weill Cornell Medicine and New York Presbyterian Hospital

World Economic Forum

Yale-New Haven Hospital

PRIVATE

Ad Hoc, LLC

AlphaBeta

Amazon

Asan*

Behavioral Insights Team

Boston Consulting Group

Chord

Cozen O'Connor Public Strategies

CrowdStrike

Delivery Associates

Deloitte

Devoted Health, Inc.

ESAI Energy LLC

Foreign Policy

Fortress Maritime

Google Gramhal*

Greentech Capital Advisors

Guidehouse

ImmerLearn Inc.*

Intelligent Machines Lab

Itau Bank

MarketShare Associates

McKinsey & Company

The New York Times

OpenAI

Palantir Technologies

Participant Media

Pymetrics, Inc

Transit TylerTech WXY Studio Africa Healthcare Network Bain & Company Boston Consulting Group Chime Future Energy Enterprises Goldman Sachs Grab Hawkfish Hogan Lovells KKR Capstone

COLLEGES/ UNIVERSITIES

X, The Moonshot Factory

Columbia University

Macquarie Capital

OODA Health

PharmaCCX

Ropes & Gray LLP

Tyton Partners

TowerBrook Capital Partners

McKinsey & Company

Harvard Kennedy School Harvard University

University of Pennsylvania

Harvard Business School Harvard Law School

University of Minnesota

CAMPAIGNS

Elizabeth Warren for President

O'Rourke Campaign for President

KEY: *new venture MPP graduates who earned combined degrees

MPA/ID

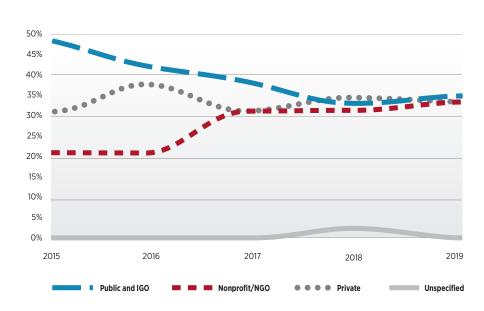
Master in Public Administration/ International Development

The two-year MPA/ID Program trains the next generation of leaders in international development. This economics-centered multidisciplinary program provides our students with meticulous training in analytic and quantitative methods with an emphasis on policy and practice. MPA/IDs demonstrate talent in economics and quantitative analysis as well as leadership potential in international development. Most have at least three years of development-related work experience before coming to HKS, typically in developing or transitional economy countries.



62 Graduates 85% international Representing 32 countries/territories Joint or Concurrent Degrees
6 Business

MPA/ID Employment Sector Comparison Over the Past Five Years



Employment Sector Breakdown

PUBLIC



22%

National/Federal Government 20% State/Provincial Government 2%

IGO



12%

NONPROFIT / NGO



33%

PRIVATE



EMPLOYERS OF 2019 MPA/ID GRADUATES

PUBLIC AND IGO

Asian Infrastructure Investment Bank

Bank of Japan

Central Bank of Mexico

Central Bank of Peru

Government of Chile

Government of China

 $Government \, of \, Colombia$

Government of India

Government of Japan

Government of Madhya Pradesh, India

Government of Per

Inter-American Development Bank

United Nations

United Nations Development Programme

World Bank

U.S. Office of Management and Budget

NONPROFIT/NGO

Center for Global Development

Clinton Health Access Initiative

Foster America

IDinsight

Innovations for Poverty Action

Partnership on AI

Y Rise

Centre for Effective Altruism

Social Finance

PRIVATE

Bain & Company

Boston Consulting Group

Fannie Ma

Hindustan Unilever Limited

Impulso *

McKinsey & Company

Pharo

Siklus*

D. E. Shaw & Co., LP

McKinsey & Company

Thorn Tree Capital Partners

COLLEGES/ UNIVERSITIES

Harvard Kennedy School

Ateneo de Manila University

KEY:

*new venture

MPA/ID graduates who
earned combined degrees

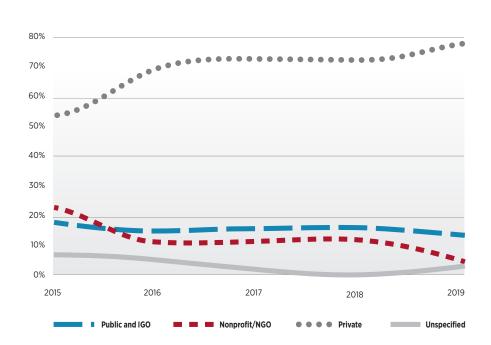
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MPA Master in Public Administration

The two-year MPA Program equips seasoned professionals for positions of significant responsibility in the public, private, and nonprofit sectors. Before coming to HKS, our students demonstrate academic distinction, professional accomplishment and promise, graduate-level training, and at least three years of work experience. MPAs have significant latitude in designing their field of study and choose courses from a range of disciplines, and many pursue concurrent degrees in business, law, medicine, design, or another field with one of our 19 partner institutions, including other schools at Harvard.



MPA Employment Sector Comparison Over the Past Five Years



11

Employment Sector Breakdown

PUBLIC



10%

National/Federal Government 7% State/Provincial Government 3%

IGO



3%

NONPROFIT / NGO



5%

PRIVATE



4% UNSPECIFIED

EMPLOYERS OF 2019 MPA GRADUATES

PUBLIC AND IGO

Bank of Thailand

Government of Brazil

Government of New South Wales, Australia

Government of the Republic of Armenia

HM Treasury

U.S. Army

World Bank

State of Connecticut Supreme Court

World Bank

NONPROFIT/NGO

Gyld *

LEAD Academy

Yale New Haven Hospital

PRIVATE

Amazon

BlackRock

Boston Consulting Group

McKinsey & Company

Point72 Ventures

TransWest

Unitedhealthcare

Activate

Adobe

Apple

Bain & Company

Barclays

Boston Consulting Group

Challenger88

Clarify Health

Clean Energy Ventures

Deloitte

EY Infrastructure Advisory

Figment*

Ford Motor Company

Gehl

General Electric Renewable Energy

Goldman Sachs

Google

Guidehouse

HR&A Advisors

Innosight
Instagram

JPMorgan Chase & Co.

Kaidee

LiveWell

McKinsey & Company

MDaaS Global 3

Microsoft

OZE*

Perkins Coie LLP

Powerhouse Fund

Sidewalk Labs

SoftBank Vision Fund

TwentyFirstCenturyBrand

Vanguard

MBA gradu

Prinsiri

MPA graduates who earned combined degrees

MC/MPA Mid-Career Master in **Public Administration**

The intensive one-year MC/MPA Program trains highly accomplished mid-career leaders and professionals to study innovative ways to tackle the world's most complex public challenges. Our students hone their skills, redefine their career goals, and pursue specialized interests through a flexible curriculum—either at HKS, other Harvard graduate schools, or schools in the Boston area. MC/MPAs come from countries and territories around the world, a range of professions in the public, private, and nonprofit sectors, and go on to become heads of state, cabinet ministers, military officers, diplomats, journalists, chief executives, and nongovernmental organization directors.



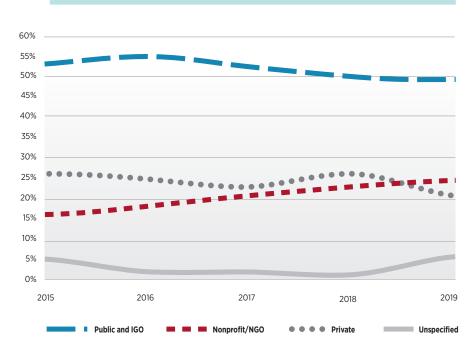
219 Graduates

59% international

Representing 73 countries/territories

92 MC/MPA Edward S. Mason Fellows from developing, newly industrialized and transitional economy countries

MC/MPA Employment Sector Comparison Over the Past Five Years



13

Employment Sector Breakdown

PUBLIC



National/Federal Government 28% State/Provincial Government 6% City/Local/Regional Government 4%

IGO



NONPROFIT / NGO



PRIVATE



6% UNSPECIFIED

EMPLOYERS OF 2019 MC/MPA GRADUATES

PUBLIC AND IGO

Abu Dhabi Judicial Department

Asian Development Bank

Central Bank of West African States

City of Chelsea, Massachusetts

City of New York, New York

City of Oslo, Norway

Commonwealth of Massachusetts

European Union

Government of Australia

Government of Barbados

Government of Chile

Government of Denmark

Government of France

Government of Ghana

Government of Hong Kong SAR

Government of India

Government of Israel

Government of Karnataka, India

Government of Namibia

Government of the Northern Territory

Government of the Philippines Government of the Republic

of North Macedonia

Government of Ukraine

Government of the United Kingdom

Inter-American Court of Human Rights

Inter-American Development Bank

International Criminal Court

International Organization

for Migration

Massachusetts Bay Transportation Authority

Petrobras

Singapore Armed Forces

State Court of Bahia, Brazil

State of New Mexico

USAID

United Nations Capital Development Fund

United Nations Children's Fund

United Nations Entity for Gender Equality and the Empowerment of Women (UN Women)

United Nations High Commission for Refugees

Works Agency

U.S. Air Force

U.S. Army

U.S. Coast Guard

United Nations Relief and

U.S. Department of Defense

U.S. Department of State

U.S. Department of the Treasury

U.S. Navy

West Kowloon Cultural District

World Bank

NONPROFIT/NGO

A Better Community

Anticorruption Institute

Cambridge Community Foundation

Data & Society Research Institute

Coalition

International Medical Corps Khan Academy

LEAP | Pecaut Centre of Social Impact

Lemann Foundation

Partnership for a Healthier America

School

Prosper Mama Africa *

Rockefeller Foundation

US-ASEAN Business Council Woods Services

PRIVATE

A.T. Kearney

AI Patents Mexico

Allstate Insurance

Alsons Aquaculture Corporation

Boston Consulting Group

Danish Shipping

Docutribe

Enovate Capital

Google

Happy Hearts *

Indico Capital Partners '

Gross Brown Law Firm

Jamii

Jiyaka care

Joseph Hage Aaronson LLP

Keystone Strategy

Koldchain 3 KPMG

Loopchat *

Menkiti Group

Mitsubishi Corporation

New North Ventures

Polaris Capital Management Project Finance LLC

SAP

Super7

T-Mobile

TV Globo

14

COLLEGES/ UNIVERSITIES

Columbia University

Harvard Kennedy School Harvard University

CAMPAIGNS

Dave Cavell for Congress

KEY: *new venture

Global Emergency Response

International Committee of the Red Cross

Lazarus Institute

Mayo Clinic

Merage Israel Foundation

Philadelphia Hebrew Public Charter

Population Connection

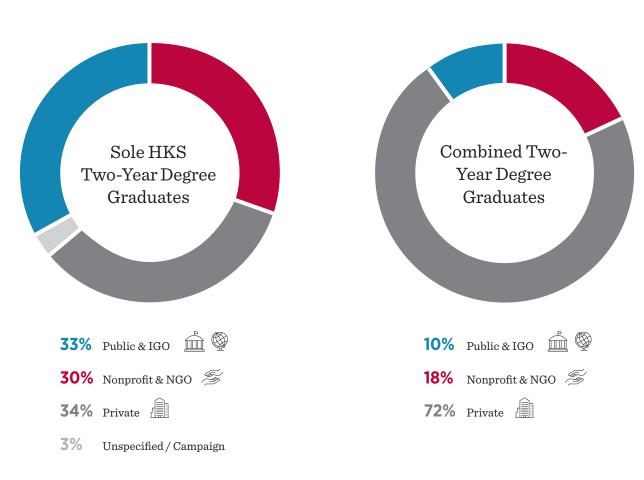
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Combined Degree Joint and Concurrent

Harvard Kennedy School offers two distinct combined degree programs to students in our two-year programs. The joint degree program with either Harvard Business School or Harvard Law School features integrated coursework that has been developed by faculty members from HKS and HBS or HLS to provide a more holistic learning experience.

The concurrent degree program allows you to pursue degrees at HKS and at a partner school; however, the coursework is not as closely integrated as the joint degree program. As a student in a concurrent degree program, you are responsible for weaving together the two halves of your learning experience on your own.

2019 Sole HKS Degree vs. Combined Degree-Employment Sector Comparison



15

2019 Joint/Concurrent Graduates

MPP

47

TOTAL GRADUATES representing 23% of program

28 Business, 10 Medicine, 8 Law. 1 Design

MPA/ID

6

TOTAL GRADUATES representing 10%

of program

6 Business

MPA

57

TOTAL GRADUATES
representing 70%
of program

48 Business, 5 Design, 2 Law, 1 Medicine, 1 Divinity

In the Words of 2019 HKS Graduates



"After graduating, I plan to serve my communities, advocate for social justice, and be a public servant. Harvard Kennedy School helped me sharpen my knowledge and skills to continue being a bold progressive for social change."

-Amanda Matos MPP 2019



"The MPA/ID program has been exactly what I needed. The program is rigorous and quantitatively focused, and I also had the opportunity to focus on economic and development theory. I'm leaving HKS with a practical, holistic skillset to tackle development challenges."

-Daniel Barjum MPA/ID 2019



"The leadership, management, and communication skills that I have learned will be immediately applicable when I return to my work at the U.N. I think I am now better equipped to handle the political and diplomatic maneuvering that happens there."

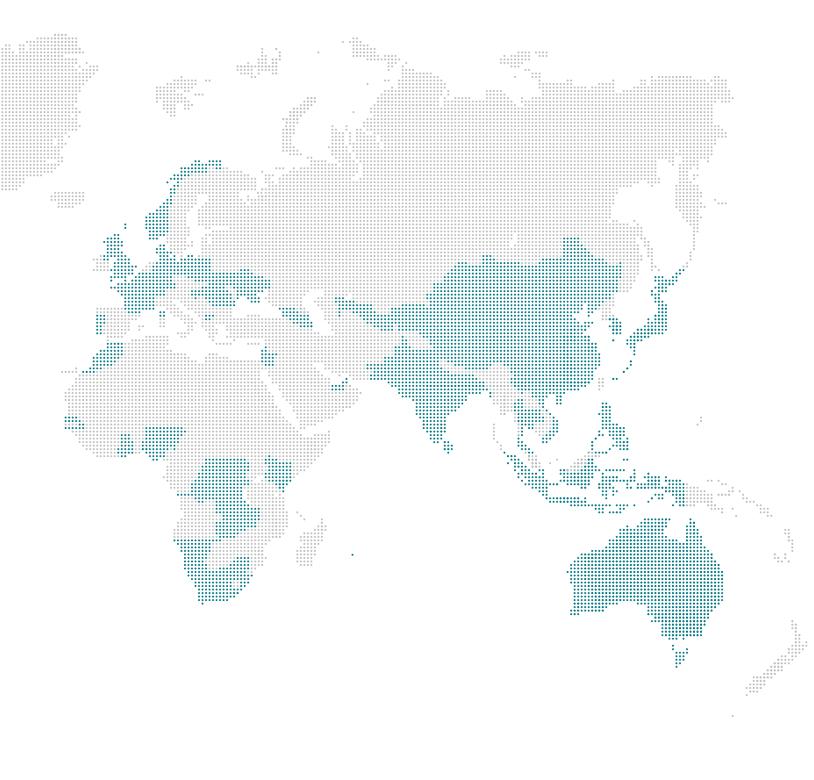
-Karen Mosoti MC/MPA 2019

Employment Outside the U.S.

Where Class of 2019 graduates reported employment

Armenia	1
Australia	5
Bahrain	1
Bangladesh	1
Barbados	2
Belgium	1
Brazil	9
Canada	7
Chile	5
China	6
Colombia	6
Costa Rica	1
Democratic Republic of the Congo	2
Denmark	2
France	3
Germany	1
Ghana	2
Hong Kong SAR	1
India	8
Indonesia	5
Israel	9
Jamaica	1
Japan	4
Jordan	1
Kenya	2
Lebanon	1
Mexico	6
Mongolia	1

		-
Morocco	1	_
Nambia	1	
Nigeria	3	
Republic of North Macedonia	1	
Norway	1	
Pakistan	1	
Paraguay	1	
Peru	3	
Philippines	4	
Poland	1	
Portugal	1	
Republic of Korea	3	
Rwanda	3	_
Senegal	1	_
Singapore	5	- · · · · · · · · · · · · · · · · · · ·
South Africa	1	-
Sri Lanka	1	
State of Palestine	1	
Switzerland	6	- · · · · · · · · · · · · · · · · · · ·
Thailand	3	_
Ukraine	1	_
United Arab Emirates	3	_
United Kingdom	9	_
Uzbekistan	1	_
Vietnam	1	_
Zambia	1	400
Outside the U.S., unspecified	14	166 total

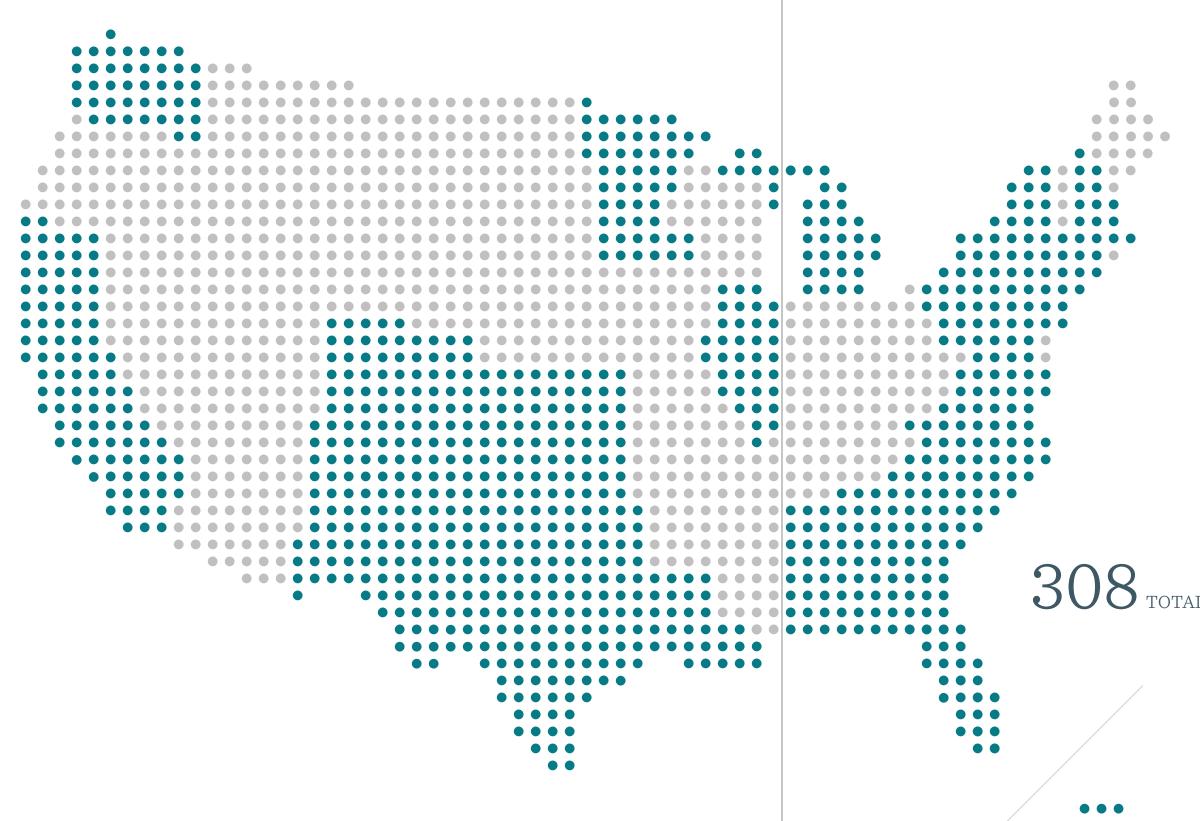


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Class of 2019 HKS Employment Presence

Employment Within the U.S.

Where Class of 2019 graduates reported employment



Alabama	1
California	29
Colorado	4
Connecticut	8
Florida	3
Georgia	1
Illinois	4
Kansas	3
Louisiana	4
Maryland	1
Massachusetts	83
Michigan	3
Minnesota	3
New Hampshire	2
New Jersey	6
New Mexico	1
New York	54
North Carolina	1
Oklahoma	1
Pennsylvania	6
Puerto Rico	3
South Carolina	1
Texas	5
Virginia	4
Washington	5
Washington D.C.	59
Within the U.S., unspecified	13

KEY

Class of 2019 HKS Employment Presence



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