

How to support decision making processes in agribusiness through the GRUS system

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Facilitate and Support Group Decision

- Group Decision Support System developed for:
 - Supporting a group engaged in a decision making process
 - Facilitating the problem solving
 - Avoiding conflict

- One paradigm:
 - MCDA
 - MCDM

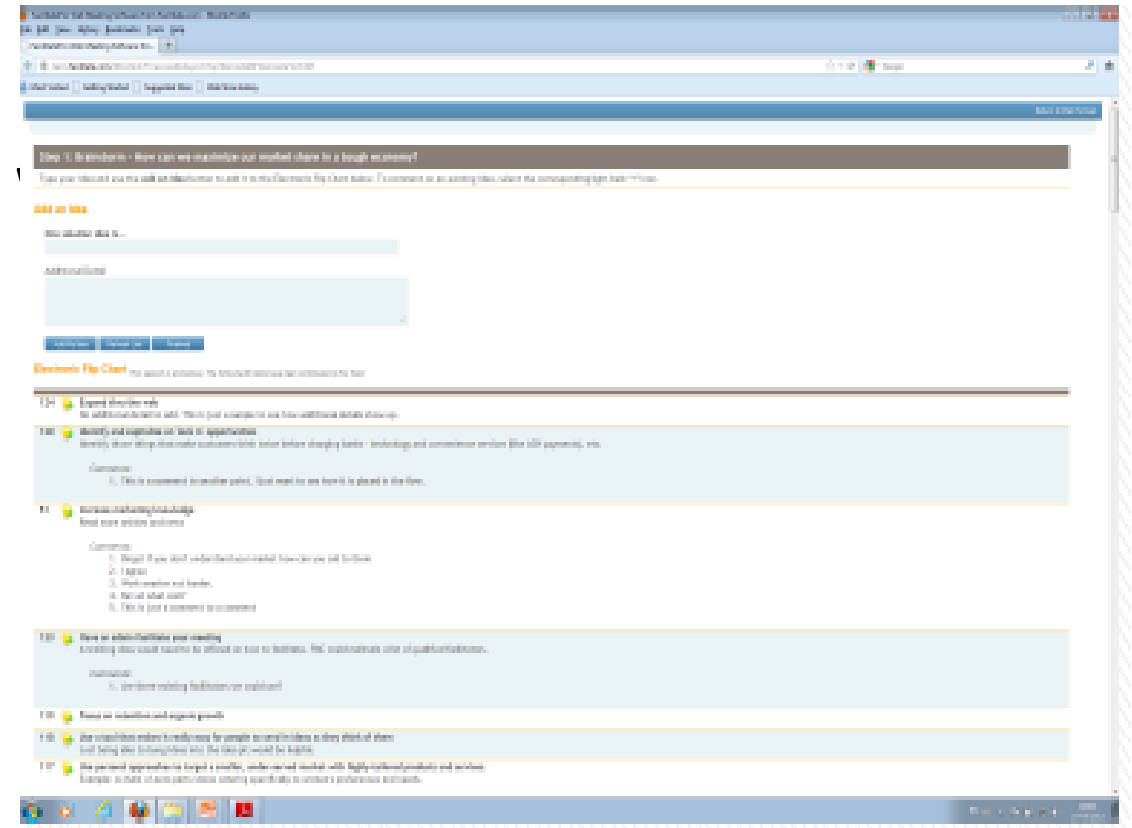
Group Decision Support Systems

- “... mix of devices, software, persons, processes, allowing collaboration among group of persons.” (*Sprague and Carlson, 1982*)
- ...mix of computers, communications, technologies of decision working together to support problems identification, formulating and generating solutions during work meetings.” (*DeSanctis and Gallupe, 1987*)

GDSS Advantages

- Improve groups efficiency
- Tangible
 - Time reduction
 - Increasing the number of good ideas
- Intangible (difficult to quantify)
 - Improve group cohesion
 - Improve problem definition
 - Good group commitment

Kinds of GDSS



Facilitation - Definitions

- Important impact on the group outputs and productivity
- “...activities done, before, during and after a collective decision meeting to support the group to reach their objectives defined during the decision process.” (*Bostrom, Anson and Clawson, 1993*)
- “... defined as a process through which an external person of the group, non concerned by the decision, officially recognized and accepted by the group, is employed to support a group engaged in a decision making process.” (*Adla, 2010*)

Kinds of Facilitation

- Technical
 - Assist stakeholders with the technology use
- Process
 - Moderate the stakeholders and their interactions in the tasks achievement in order to make arising the meeting objectives, and to guide the participants
- Content
 - Imply to directly deal with the problem to solve

Tools for Facilitation

- Content oriented
 - Dynamical Text Guide in a Multi-Criteria GDSS (*Limayen, De Sanctis, 2000*)
 - Cooperative Knowledge Based System (*Adla, 2011*)
 - Automatic ideas clustering (*Yuan, 2008*)
- Process oriented
 - Agent Based System (*Nunamaker et al., 2002*)
 - Group activity analysis (indicators analysis) (*Nunamaker et al., 2002; Vivacqua et al., 2011*)
 - Facilitation Process (*Adla, 2010*)
- ▶ Difficulties to agree on common criteria used for Decision Making

Facilitation Process



(Adla, 2010)

PRE MEETING		DURING MEETING				POST MEETING	
Creating Agenda	Selecting participants	Generating alternatives	Organizing alternatives	Evaluating alternatives	Choosing solution	Presenting solution	Reporting

Fig. 1 Group facilitation process

MCDM Group Decision Making

- Macharis et al. (2018)
 - GDSS: Promethee
 - Decision Makers
 - Individual Preferences
 - Private Criteria
 - One performance matrix by Decision Maker
 - Global aggregation for the group → Weighted Sum
- MAMCA
- Advantage: Sensitive Analysis among Stakeholders
- Limit: No Collaboration, No Co-Decision, No Common Share

GRoUp System (GRUS)

» Web Application : ToolBox



» Based on Grails web application framework

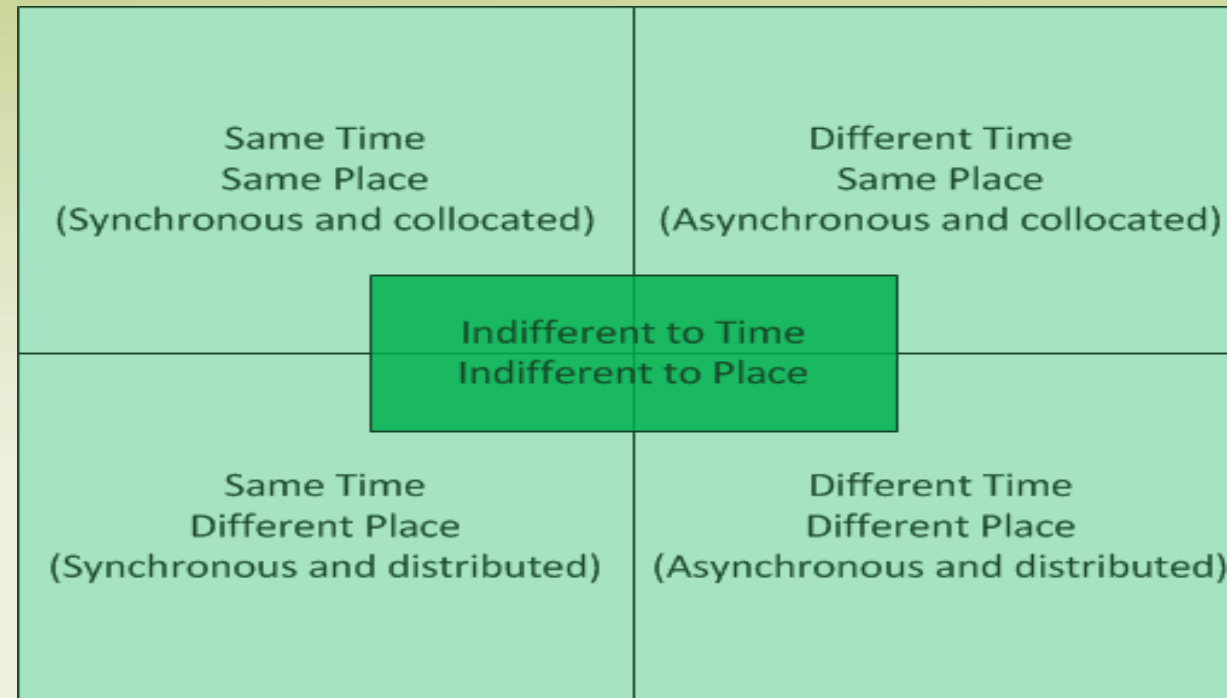
> Open Source Framework



» GRUS is a fully open source system : available upon request

GRUS Features 1/2

» Can be used in several situations



» In GDSS, 2 roles of user

- > One facilitator (meeting manager)
- > Several Participants (meeting contributors)

GRUS Features 2/2

» 2 kinds of meetings are available

- > Public meetings
 - + All registered users in GRUS system can participate
- > Private meetings
 - + Only invited users can participate to a private meeting

» Some collaborative tools are available

- > Electronic Brainstorming
- > Categorizer
- > Vote
- > Agenda
- > Report...

» User with the role of facilitator can for her/his meeting

- > Define the meeting type
 - + Group process (sequence of collaborative tools)
- > Invite users
- > Manage the group process (stop, add, delete,...) tools

GRUS Objectives

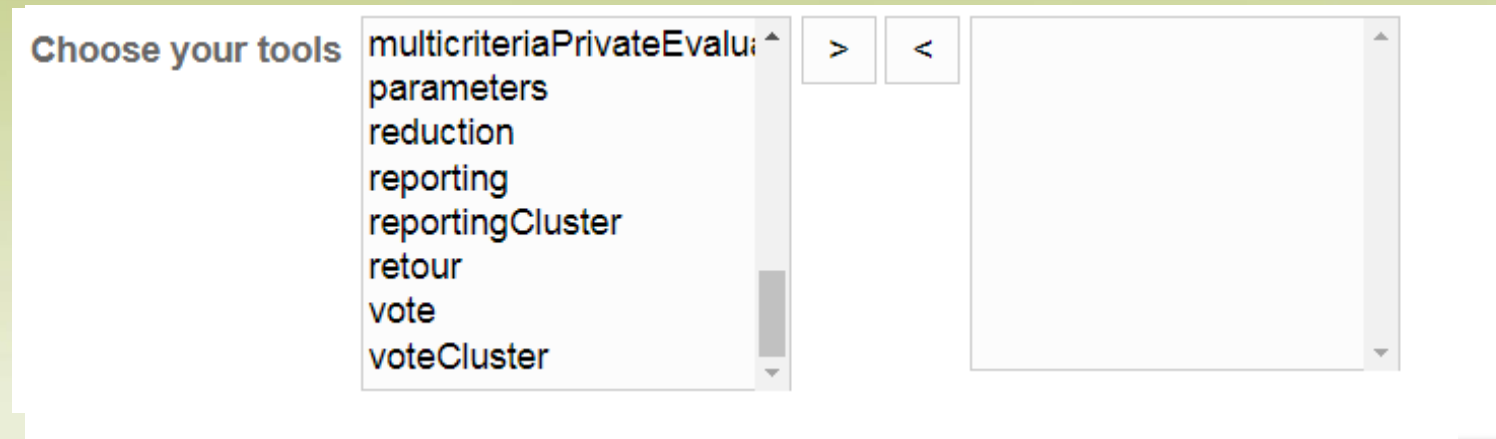
- » Open System for
 - > Sharing collaborative tools
 - > Sharing group processes



- » Promote the use of GDSS in organizations
- » Improve the efficiency of group work

GRUS as a Tool-Box

- Several tools
- Combine them
- Flexible process



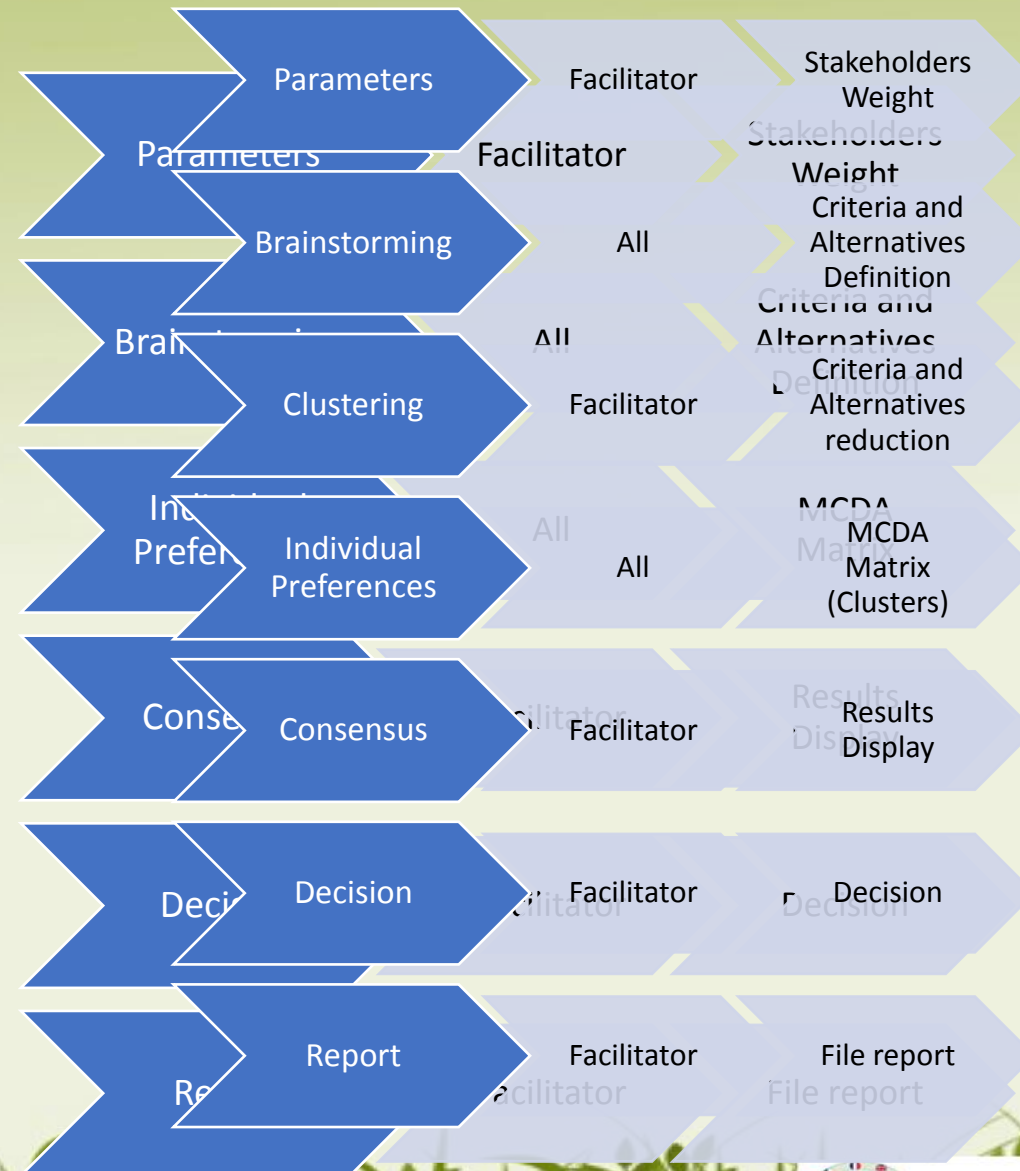
GRUS : Process oriented

- Process
 - Several steps
 - Several tools

step3	▶ parameters ▶ criteriaAlternativesGeneration ▶ criteriaReduction ▶ alternativesReduction ▶ multicriteriaClusterEvaluation ▶ directChoiceCluster ▶ reportingCluster
test	▶ parameters ▶ retour
test01	▶ parameters ▶ brainstorming ▶ vote
test2	▶ parameters ▶ criteriaAlternativesGeneration ▶ multicriteriaEvaluation ▶ directChoice ▶ retour ▶ reporting
testttt	▶ parameters ▶ criteriaAlternativesGeneration ▶ vote
testtttttttt	▶ parameters ▶ criteriaAlternativesGeneration ▶ vote ▶ consensusB
test_argentine	▶ parameters ▶ criteriaAlternativesGeneration ▶ multicriteriaEvaluation ▶ vote ▶ feedback ▶ reporting
Tomato_Schedule	▶ parameters ▶ criteriaAlternativesGeneration ▶ alternativesPrivateReduction ▶ alternativesReduction ▶ criteriaReduction ▶ criteriaPrivateReduction ▶ multicriteriaClusterPrivateEvaluation ▶ multicriteriaClusterEvaluation ▶ directChoiceCluster ▶ feedback ▶ conclusion ▶ reportingCluster
Vote - Etape 1 - ER	▶ consensusB

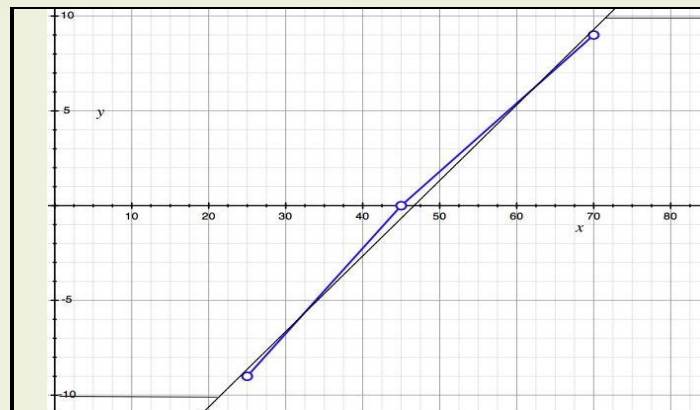
MCDM Processes

Weighted Sum
Choquet Integral

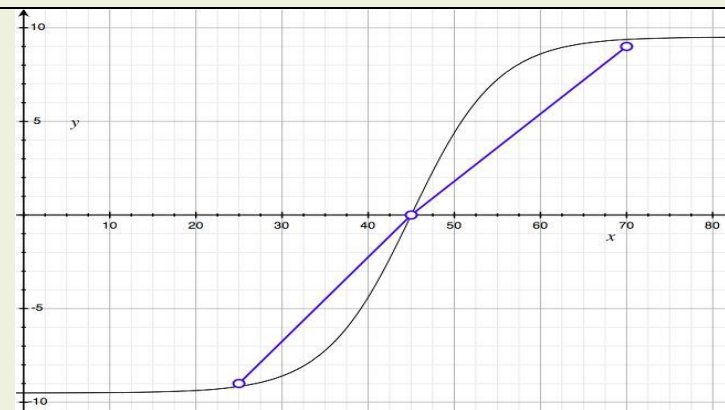


Criteria

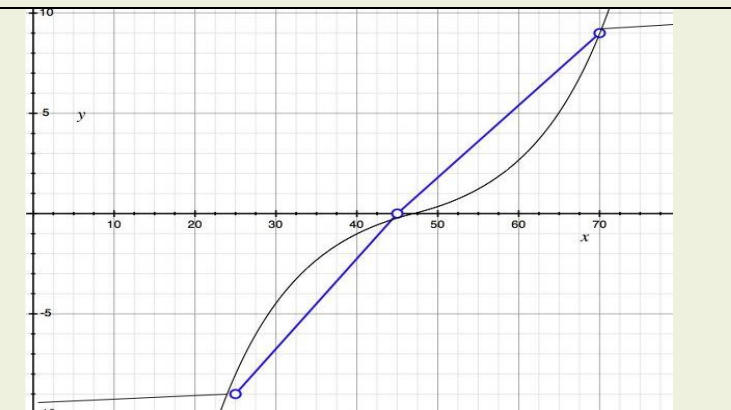
- Suitability Function
 - Scoring Scale
 - Indifference Score
 - Reject Score
 - Shape of Interpolation
 - Shapley Index (Bi-Capacity)



(a) linear improvement of the suitability



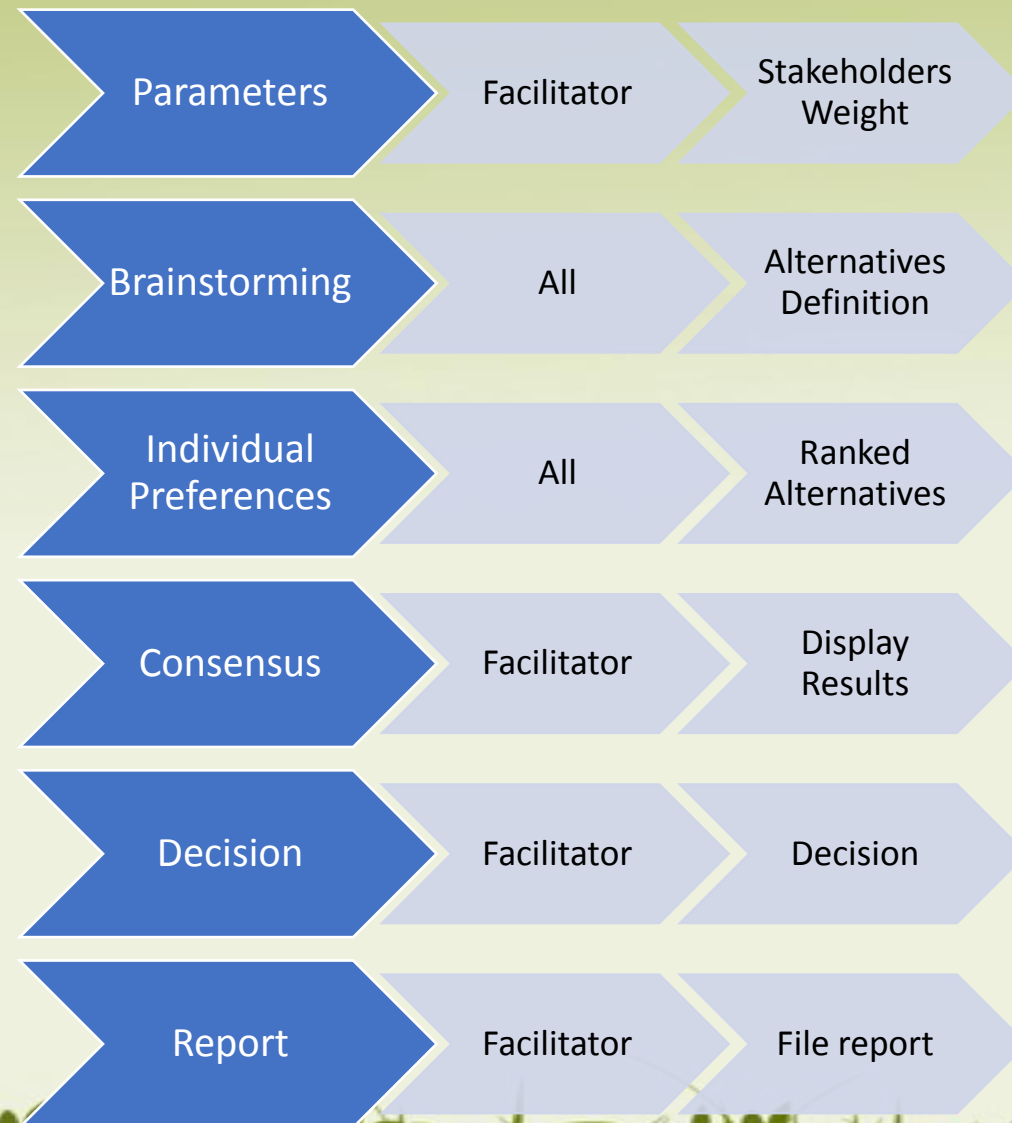
(b) sigmoide improvement of the suitability



(c) plateau improvement of the suitability

June 21st – 22nd 2018, Valencia, Spain

Vote Processes



Borda
Condorcet

Experiments

- Synchronous / Distributed
- 15 Experiments
 - Non Academics / Academics
- Process
 - Parameters
 - Brainstorming
 - MultiCriteria Evaluation
 - Discussion
 - Report

Simplify

AINIA - UPV



Toulouse - UPS

La Plata – UNLP

Toulouse –
UT1C

**UT1C, France – UNLP, Argentina –
06/04/2018**



Conclusions

- Scenarios have been defined
 - Tomata production:
 - How to increase production ?
 - How many stems do we keep in greenhouses ?
- Experimentations allow to:
 - Test usability of the system
 - Improve software requirement step of designing the GDSS

Perspectives

- Simplify use of the system
 - Hide some parts during some steps
- Test other processes
 - Vote



Horizon 2020
European Union funding
for Research & Innovation



Thank you !!!
Questions !!!!

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