

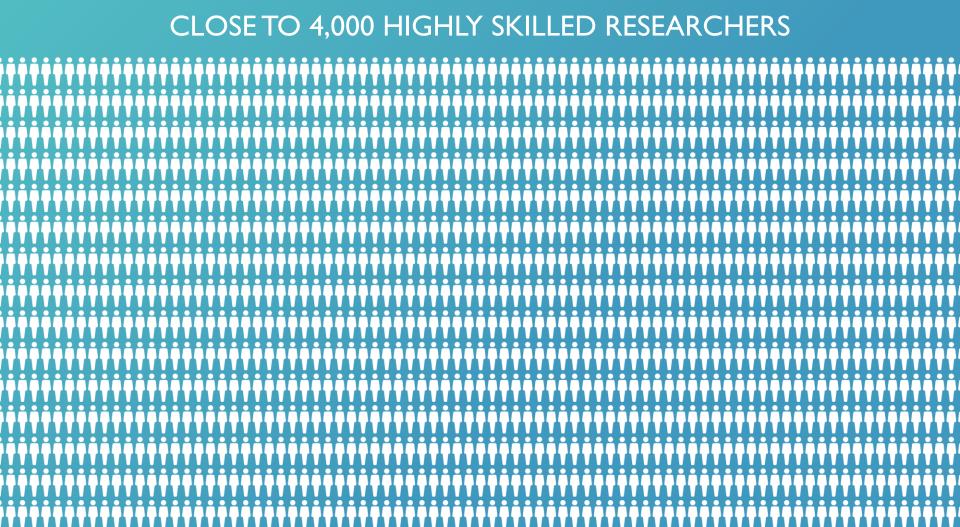
IMEC.ICON INFORMATION SESSION

### **AGENDA**

- imec
- imec.icon
  - What is an imec.icon project?
  - Expected outcome of an imec.icon project
  - Intellectual property rights
  - Effects at companies
  - Examples
  - Application procedure
  - VLAIO and Innoviris funding
  - Contracts



imec is the world-leading R&D and innovation hub in nanoelectronics and digital technology.





### IMEC RESEARCH DOMAINS







SMART INDUSTRIES



SMART INFOTAINMENT



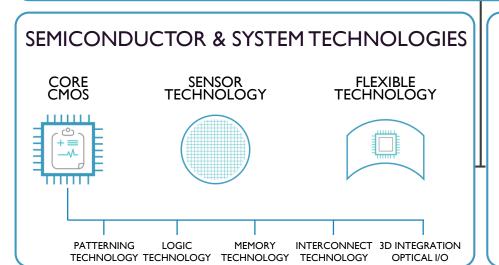
SMART HEALTH



SMART ENERGY



SMART EDUCATION



#### DIGITAL TECHNOLOGY PLATFORMS

NETWORKING

DIGITAL PRIVACY & SECURITY

ARTIFICIAL INTELLIGENCE







**SMART** 

**CITIES** 

# IMEC BUSINESS MODELS TO CREATE IMPACT









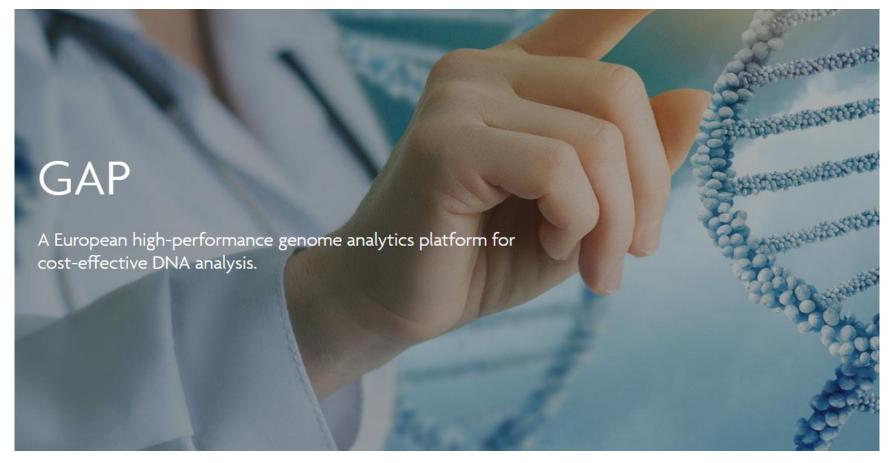
low-barrier access applied research between imec and industry



### **AGENDA**

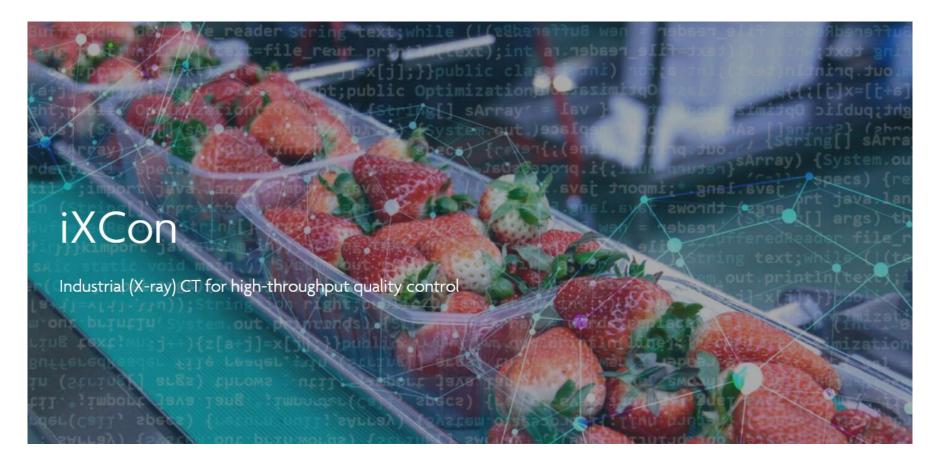
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Click on the image for the video





Click on the image for the video

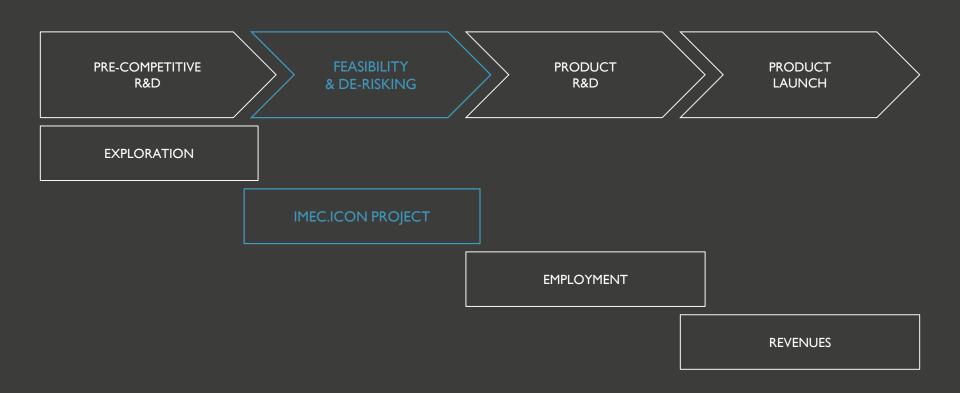


### **AGENDA**

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### THE POSITION OF IMEC.ICON IN THE R&D LIFE CYCLE





## POSITIONING AGAINST TECHNOLOGY READINESS LEVELS (TRL)

TRL I – basic principles observed

TRL 2 – technology concept formulated



TRL 3 – experimental proof of concept

TRL 4 – technology validated in lab

TRL 5 – technology validated in relevant environment

TRL 6 – technology demonstrated in relevant environment

TRL 7 – system prototype demonstration in operational environment

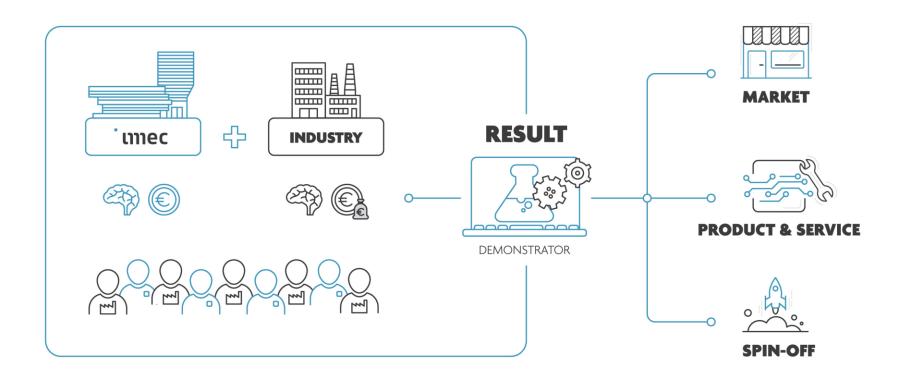
TRL 8 – system complete and qualified

TRL 9 – actual system proven in operational environment



#### INTERDISCIPLINARY COOPERATIVE RESEARCH

#### **VALORIZATION**





#### **IMEC.ICON CHARACTERISTICS**



ICT and nanoelectronics-related digital products, services and business models



**Balanced consortium**balanced contribution of industry
and research partners



**Demand-driven** relating to a real need in industry or society



**Interdisciplinary approach** tackling technological, legal and social challenges, new business models, etc.



**Cooperative research** with a focus on valorization for all industry partners involved



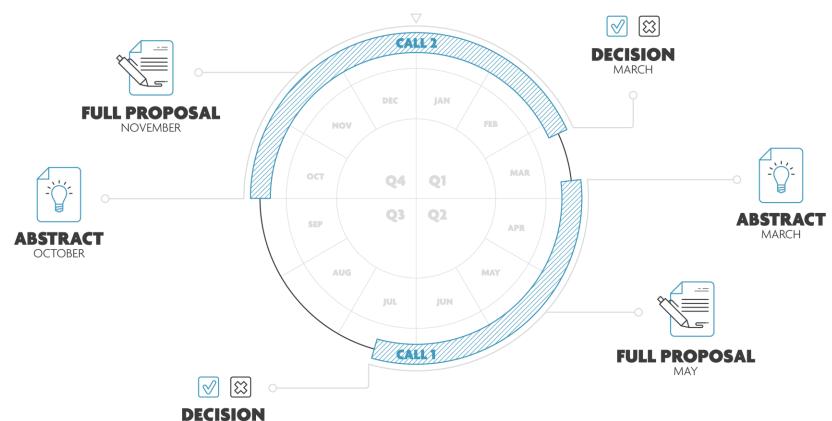
**2-year** duration



### IMEC.ICON - YEARLY CYCLE

### FAST PROCEDURE FOR ROADMAP ALIGNMENT

JULY



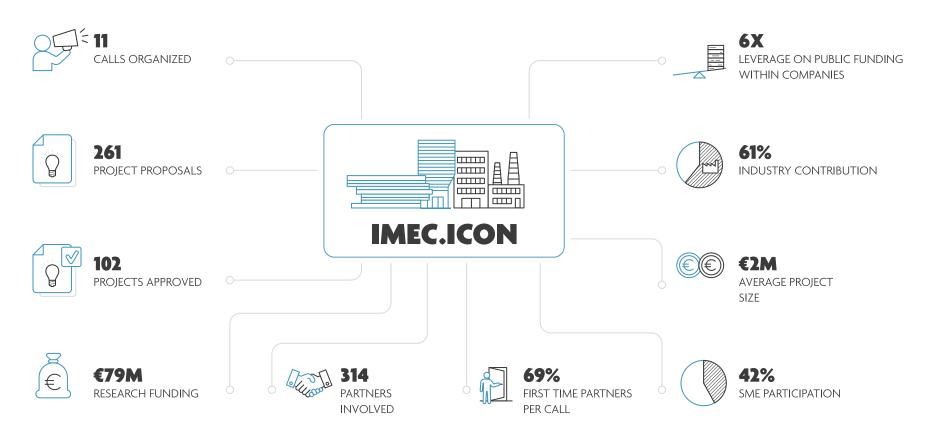


### **IMEC.ICON EVALUATION PROCESS**



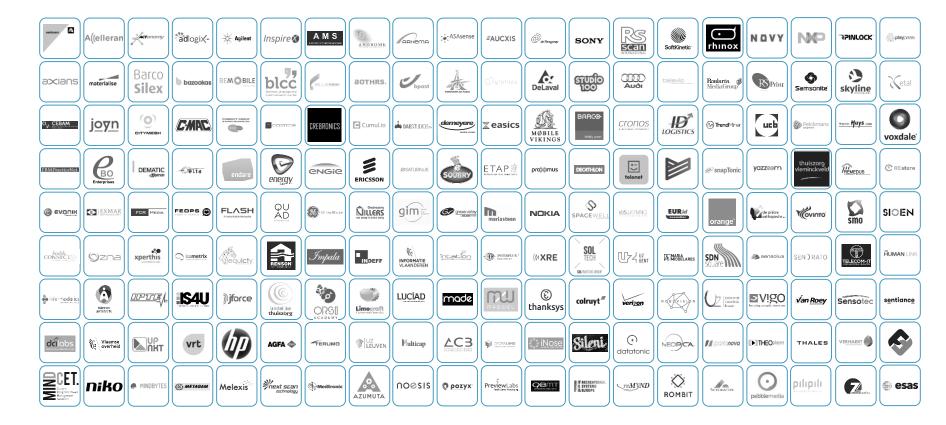


### IMEC.ICON KEY FIGURES 2012 - 2019



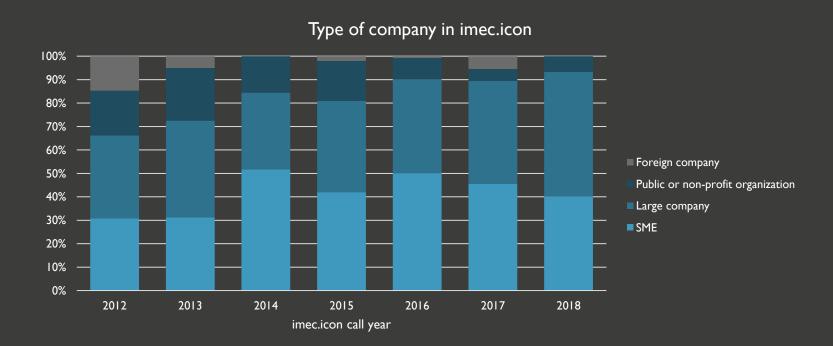


### 300+ IMEC.ICON PARTNERS AND COUNTING



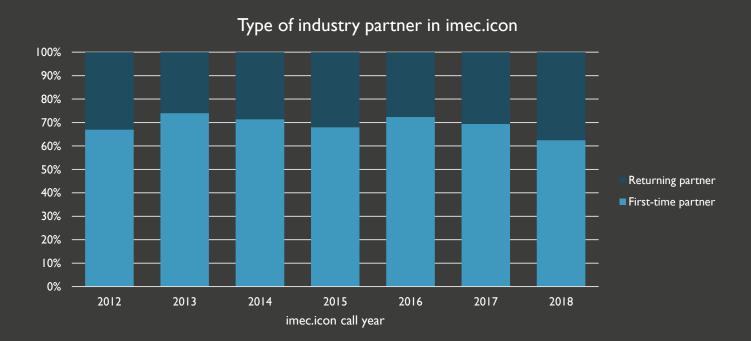


## **EVOLUTION OF SME PARTICIPATION**





## **EVOLUTION OF FIRST-TIME PARTNERS**





#### **IMEC.ICON CONSORTIUM**

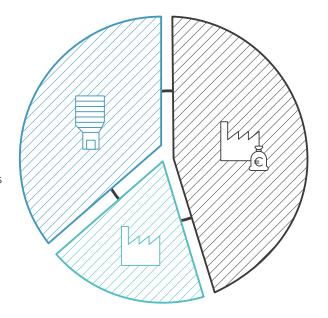
#### **RESEARCH GROUPS**



- imec (min. 1)
- Flemish universities
- Other

#### **FUNDED RESEARCH GROUPS**

- imec dotation: imec & Flemish universities
- Own budget: other research groups



#### **INDUSTRY PARTNERS**





(+ Brussels region, Belgium, international)

#### **FUNDED INDUSTRY PARTNERS**

- VLAIO (Flanders)
- Innoviris (Brussels region)

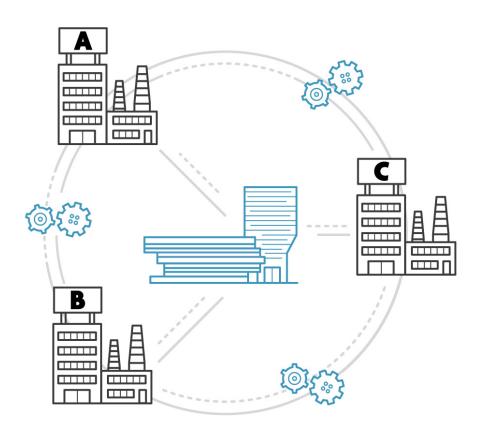
# INDUSTRY PARTNERS WITH OWN FUNDING

- Allowed
- Don't count for the 50/50





### KEY INGREDIENT: CLOSE COLLABORATION





### **ALIGNING YOUR CONSORTIUM**

#### MAKING ROOM FOR WIN-WIN



	Partner I	Partner 2	Partner 3	Partner 4
Goal I	must-have	nice-to-have	not-relevant	no-go
Goal 2	nice-to-have	must-have	must-have	not-relevant
Goal 3	not-relevant	nice-to-have	nice-to-have	nice-to-have
•••	nice-to-have	nice-to-have	not-relevant	must-have

#### Partners as stakeholders:

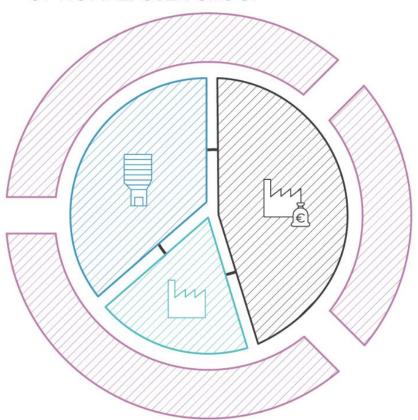
- at least one 'must-have' goal per partner
- each goal must be carried by at least one partner
- avoid 'no-go' goals

www.win-winnovatie.be

umec

### **IMEC.ICON CONSORTIUM**

**OPTIONAL: USER GROUP** 



### **USER/STAKEHOLDER GROUP**

- NOT A FORMAL PARTNER
- IS LINKED TO THE PROJECT TO:
  - provide specific input
  - gather requirements
  - act as a sparring partner
  - validate project results
  - provide certain data

...



### **FLANDERS MAKE**

# PARTNERS WITH IMEC IN IMEC.ICON PROJECTS

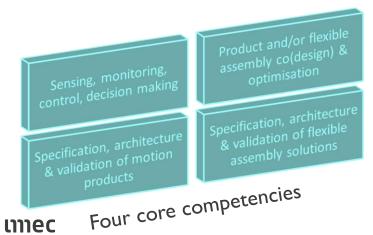


### Two application areas



# 450+ highly specialised researchers

# Flanders Make = the Strategic Research Centre for the Manufacturing Industry



### Unique infrastructure



### SMART EDUCATION IN IMEC.ICON

- Objectives
  - Enable evidence-based validation of effects of EdTech in schools
  - Increase adoption rate for EdTech through inclusion of schools

27

- Schools can receive funding from imec budget
  - Funding of staff costs and operational costs
  - Specific options for Flemish schools: PWB and TADD



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## RESULTS AT THE END OF THE IMEC.ICON PROJECT



# Proof-of-Concepts / demonstrators

- Minimum experimental setup needed to validate innovation goals
- Ranging from pure technical tests to real-life validation
- Not a pilot ready for commercialization



Incorporate the value of the project for your company from the start 

⇒ involve customers and end users using living labs or user groups



## IMPACT OF AN IMEC.ICON PROJECT



- Added value of the project for your company and for Flanders
  - Economic
    - Company results
    - Qualitative employment
  - Social/cultural
    - Added value to target group
  - Impact and anchoring in Flanders



Plan and prepare your valorization path early on

⇒ kick-off your valorization mid-project



### **VALORIZATION**



Demonstrate credibility towards external partners and generate business impact



Launch new product-line or improve current products



Launch new spin-off company, joint-venture or external startup



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## INTELLECTUAL PROPERTY RIGHTS (IPR)

- IPR model in imec.icon is fixed
- Starting IPR discussions upfront is strongly advised



### IMEC.ICON IPR MODEL CONCEPTS



### **Background**

All pre-existing knowledge a partner contributes to the project

- Necessary to perform the project
- Needs to be identified, substantiated and listed in the project description and consortium agreement

### **Foreground**

All results obtained during the execution of the project

- Foreground is to be reported to the steering committee (i.e., project deliverables)
- Types of IPR protection: patent, copy right, trademark, trade secret



### OWNERSHIP AND ACCESS RIGHTS

#### **Ownership**

Each partner is and remains sole owner of own Background and Foreground

Exception: co-ownership when Foreground is created by two or more parties and when it is impossible to divide and unambiguously attribute parts of the results to each partner

### **Access Rights**

### During project execution

License to Background and Foreground free of charge

#### For valorization after project

License to Background and Foreground deemed granted if needed to valorize own project results

Remark: no exclusive access is possible in imec.icon



### **ACCESS RIGHTS FOR VALORIZATION**

### BASED ON WORK PACKAGE (WP) STRUCTURE

	Same Work Package	Different Work Package
Foreground	Royalty-free (extra conditions: see below)	Favorable
Background	Favorable	Fair, Reasonable and Non- Discriminatory (FRAND)

#### **Conditions**

Access is required for exploitation of industry partner's own Foreground

Balanced collaboration between industry partners and research groups

For royalty-free access

Intensive collaboration in WP between industry partner and research group on Foreground topic



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# IMEC.ICON IMPACT ON FLEMISH COMPANIES PORTFOLIO IMPACT STUDIES 2015 AND 2017 – NON-ECONOMIC EFFECTS

# Reported effects at project's closing

Effective collaboration

Enhanced knowledge and competence

Tapping into new knowledge domains

Development of demonstrator

Increased scale of research activities

# Reported effects at moment of survey

Adaptation and fine-tuning of product roadmap

Expansion to new markets

Growth in existing markets

Increased turnover

Accelerated product or process development

# Expected effects for next two years



New product development

Launch of new products

Increased employment

Stronger reputation and branding



## IMEC.ICON IMPACT ON FLEMISH COMPANIES

PORTFOLIO IMPACT STUDIES 2015 AND 2017 – AGGREGATED (29 + 22 COMPANIES)





## **GOVERNMENT INVESTMENT**

















INVESTMENTS IN JOBS AT COMPANY LEVEL







INVESTMENTS IN INFRASTRUCTURE



## **AGENDA**

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## EXAMPLE IMEC.ICON PROJECTS











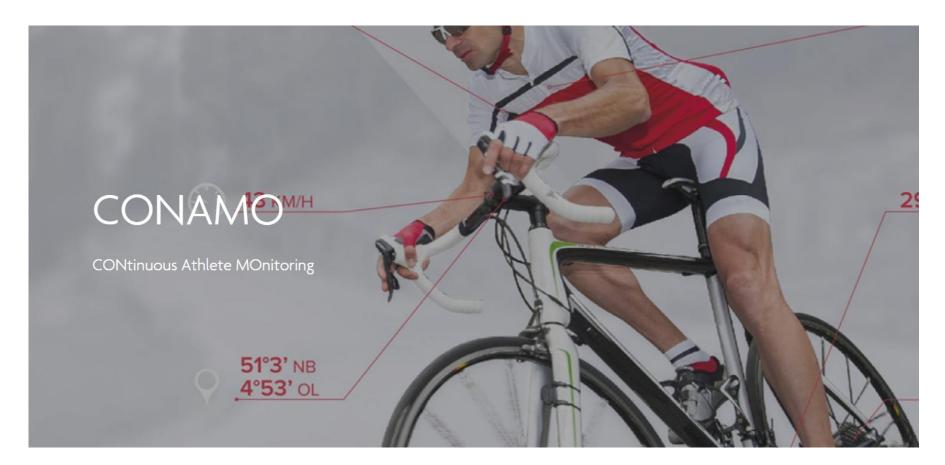




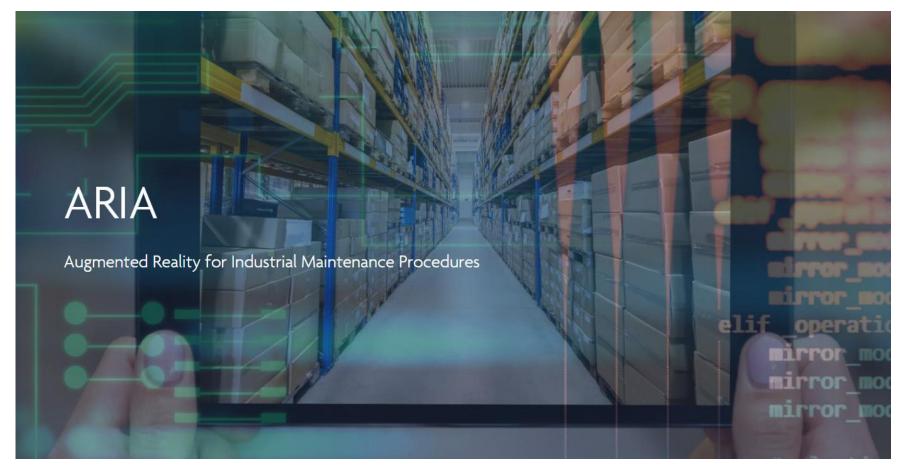


Nieuwe datatechnologie volgt prestaties wielrenners op in realtime





Click on the image for the video



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# SMART INDUSTRIES PROJECTS





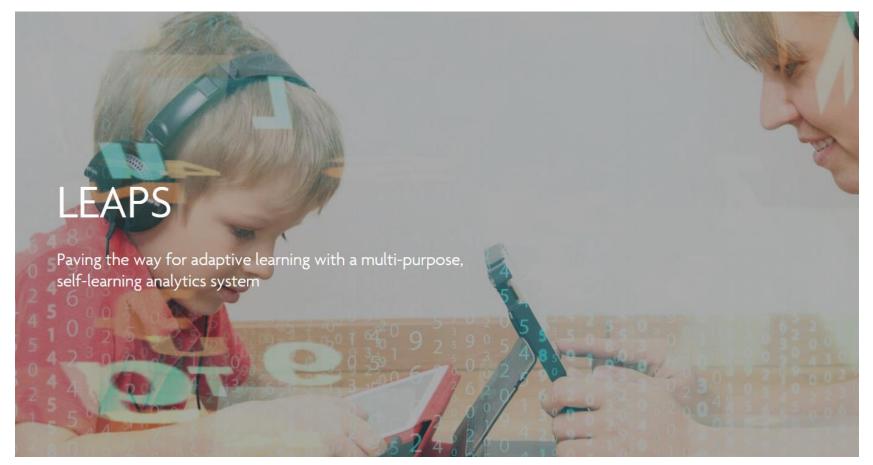




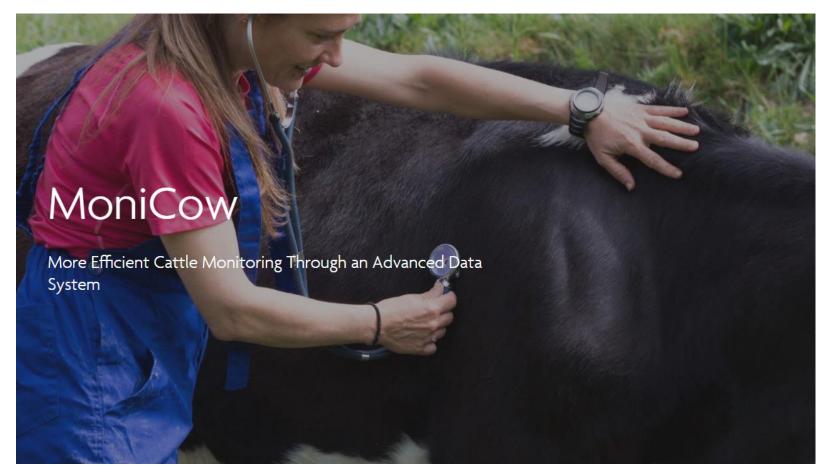




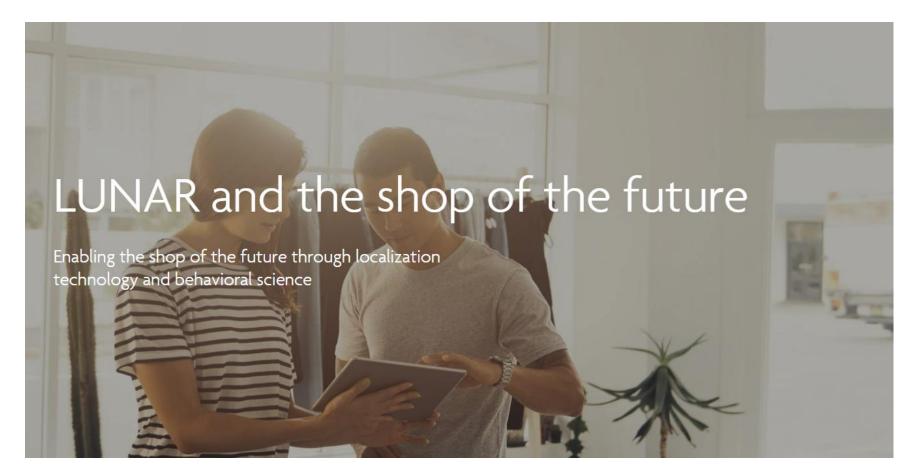




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## **SMART HEALTH PROJECTS**













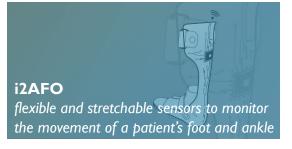




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## HARDWARE PROJECTS













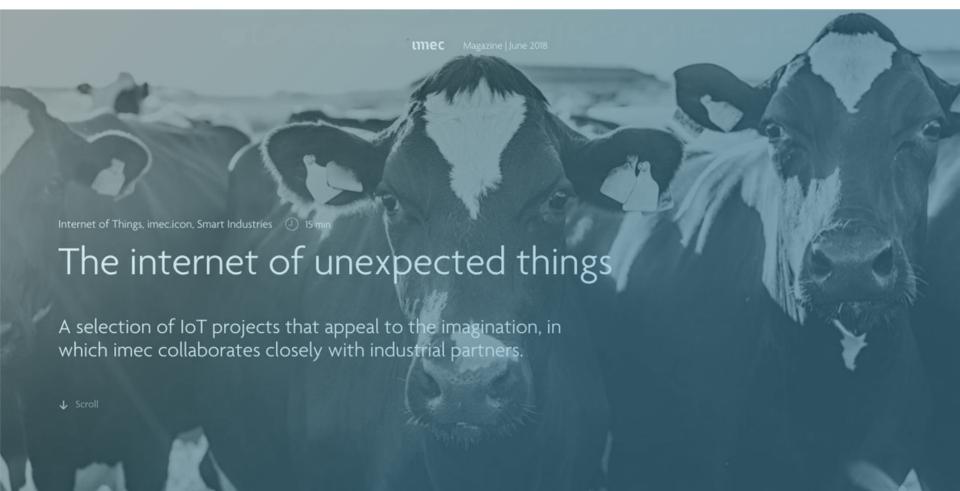
Imec.icon, Smart Mobility (2) 10 min

Imec.icon research provides Televic Rail with new insights into state-of-the-art technologies

Televic Rail conquers the world of rail transport by developing passenger information systems and sensor-based solutions that leave the competition far behind. The Belgian company does so by making good use of the insights and technologies from the imec.icon research projects.







## BUSINESS REASONS TO CONSIDER IMEC.ICON

- imec's technologies and expertise can provide companies with significant product / service differentiators
- imec.icon enables companies to setup collaborations across traditional silos
  - Between different companies in an ecosystem or value chain
  - Between companies and knowledge institutions
  - Between different disciplines or domains of expertise
- imec.icon helps companies deal with innovation risks
  - Co-innovation risk: when multiple complementary angles are needed to realize an innovation
  - Adoption-chain risk: by involving end-users, value chain partners and other stakeholders in the development of the innovation
- imec's large network of researchers is well-connected to the Flemish ecosystem and helps companies find possible partners
- imec.icon projects deliver tangible results and support an iterative approach



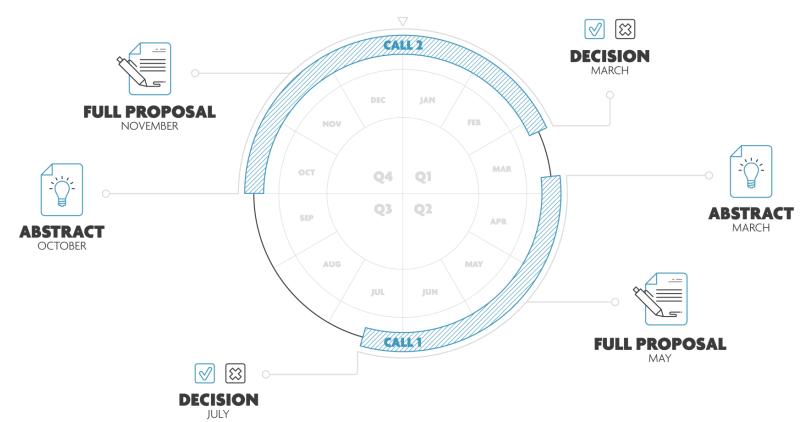
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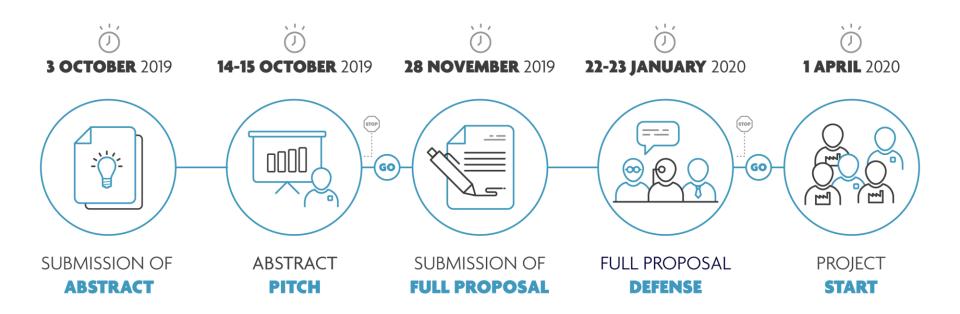
## IMEC.ICON - YEARLY CYCLE

## FAST PROCEDURE FOR ROADMAP ALIGNMENT





## **IMEC.ICON EVALUATION PROCESS CALL 2019-2**





## ABSTRACT PHASE: EXTENDED ABSTRACT



## **Content Abstract:**

- Cause and context of the project
- Innovation goals and outcome
- State of the art and leap of knowledge
- Valorization and Social/economic benefit
- Information on the partners



Templates available on imec website



## ABSTRACT PHASE: PITCH BEFORE PANEL



## Pitch

- Very short presentation (6 minutes)
- Followed by a short Q&A
- Consortium presence
  - Max. 5 consortium members, incl. research lead and project lead

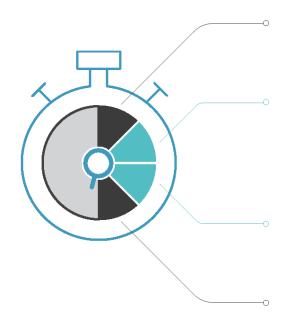
## Panel

- External domain experts
- Representatives of imec



#### **PITCH FLOW**

## 30 MINUTES PER CONSORTIUM



62



#### **PANEL ONLY**

**5 MINUTES** 

Expressing the most important remarks & questions



#### **CONSORTIUM**

**6 MINUTES** 

Pitch presentation



#### **CONSORTIUM & PANEL**

8+2 MINUTES

Q&A



### PANEL ONLY

9 MINUTES

Discussion + scoring



## IMEC.ICON JURY



Abstract Jury: focus on general quality, valorization & fit

- One jury for all abstracts
- Jury appointed by imec\*: Patrick Crasson, Martin De Prycker, Herman Derache, Marc Engels, Luis Munoz, Ruth Breu, Mart Graef, Menno Kok and Marc van Lieshout

\* in cases of a conflict of interest, jury members do not participate in the evaluation of the abstract

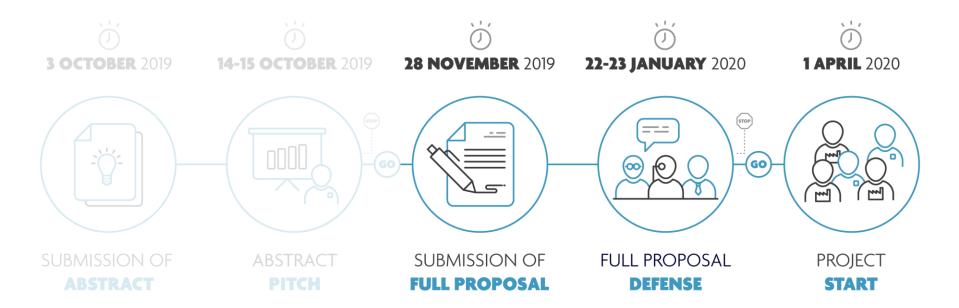
# ABSTRACT PHASE: EVALUATION CRITERIA ALIGNED WITH VLAIO AND INNOVIRIS R&D CRITERIA

- Clearly defined and realistic research objectives
- Good social/economic valorization perspectives and high added value of the project
- Strong cooperative nature of the consortium and market-driven character of the project
- Well-balanced and sufficient effort contribution and realistic timing



## **IMEC.ICON EVALUATION PROCESS CALL 2019-2**

#### FULL PROPOSAL PHASE



65



## FULL PROPOSAL PHASE



## High-level content Full Proposal:

- Information on the whole imec.icon project
  - Cause and context, Innovation goals, Implementation
- Partner-specific information
  - Valorization information
  - Requested funding (if applicable)



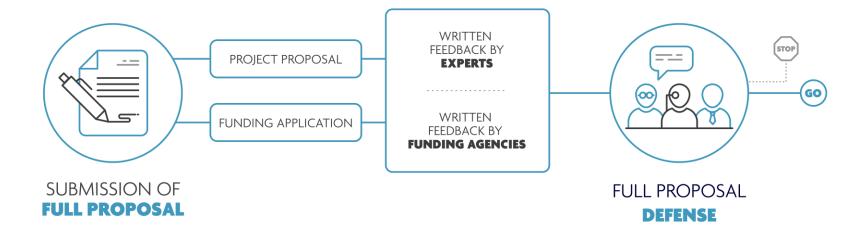
### INFO SESSION ON FULL PROPOSAL

### OCTOBER 22 @ HERMAN TEIRLINCK BRUSSELS

- 10am − 12.30pm: General info session
  - Detailed session with tips & tricks
- 12.30pm 2pm: lunch and 1-on-1 sessions
- 2pm 3.30pm: Sessions specific on valorization (industry partners)
  - Co-organized with Team Bedrijfstrajecten (Innovatiecentrum)
  - Strongly advised for first-time applicants

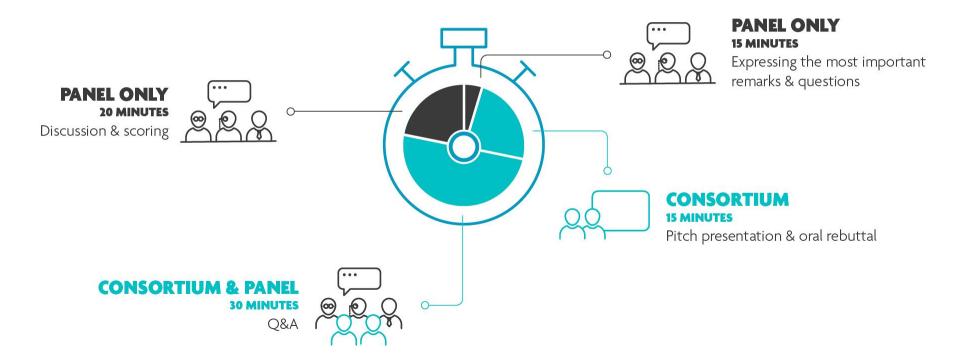


## FULL PROPOSAL PHASE: EVALUATION PROCEDURE





# DEFENSE FLOW 80 MINUTES PER CONSORTIUM





## FULL PROPOSAL PHASE: EVALUATION CRITERIA

#### ALIGNED WITH VLAIO AND INNOVIRIS R&D CRITERIA

- General criteria for research projects
  - Objectives: clear innovative character, real challenges, leap of knowledge,...
  - Potential to achieve objectives: feasible workplan, identified risks, available expertise,...
  - Impact: realistic and convincing business case for each partner
    - Details on the business case in a confidential part
  - Potential to realize impact: strengths or remarks on market potential, real market(s) of realistic growth, accessibility by the partners, external factors, regulations,...
- ICON specific criteria
  - Effective collaboration between partners: broad common goal, clear contribution for each partner, interdisciplinary approach,...
  - Genericity of research: application potential of the research results outside the consortium
  - Research by research groups beyond SOTA: clear added value w.r.t. the state of the art
  - Compliance with EU state aid rules: IPR model and term sheet



## FULL PROPOSAL EVALUATION CRITERIA

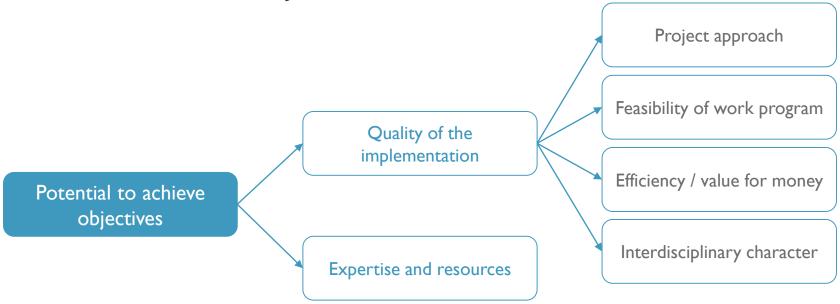
## I. OBJECTIVES





## FULL PROPOSAL EVALUATION CRITERIA

2. POTENTIAL TO ACHIEVE OBJECTIVES

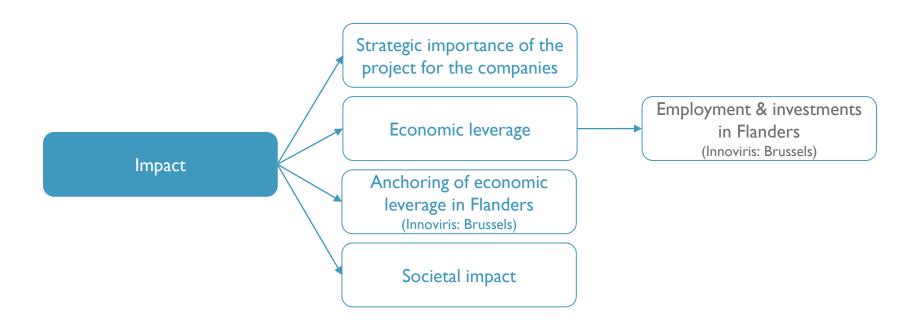


72



## FULL PROPOSAL EVALUATION CRITERIA

#### 3. IMPACT





### FULL PROPOSAL EVALUATION CRITERIA

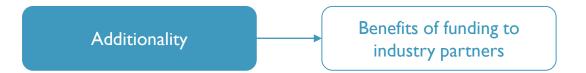
### 4. POTENTIAL TO ACHIEVE IMPACT





## FULL PROPOSAL EVALUATION CRITERIA

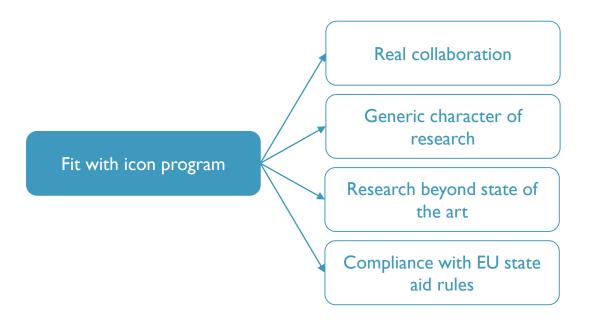
### **5.ADDITIONALITY**





### FULL PROPOSAL EVALUATION CRITERIA

### 6. FIT WITH ICON PROGRAM





### POSSIBLE OUTCOMES FOR THE FULL PROPOSAL

Project funding imec and VLAIO	<b>√</b>	<b>✓</b>	×
Industry funding VLAIO/Innoviris	<b>√</b>	×	Not evaluated
		(if 50/50 rule is met)	
	imec EB selects projects based on full proposal evaluation ranking		

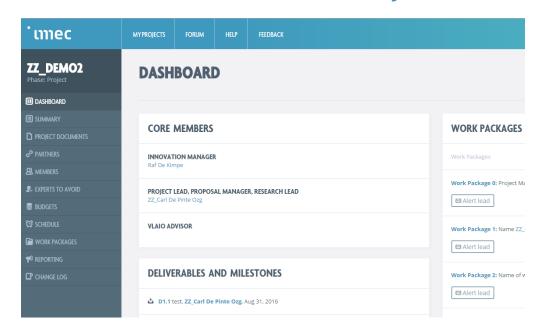


# HOW TO SUBMIT YOUR APPLICATION

# ABSTRACT AND FULL PROPOSAL SUBMISSION: VIA MYPROJECTS

### MyProjects:

- Submitting your application
- Follow-up
- Reporting





Tutorials on how to submit



## SUBMITTING YOUR PROPOSAL VIA MYPROJECTS

 The Proposal manager is responsible for creating and submitting the proposal

- Already a user in MyProjects?
  - ⇒Use the button in MyProjects

Start a new application

- Not a user in MyProjects?
  - Register via website
    - Start your new abstract as from tomorrow

## NEED ACCESS TO MYPROJECTS

 If you are not a Proposal manager, but you need access to the platform, contact your proposal manager

- How to give access as Proposal manager:
  - Add the member
  - Give him a specific role or the role 'generate user'
  - The member will receive a mail with login information



# **MYPROJECTS**

## **OVERVIEW OF THE ROLES**

Role	What?	Who?	Access	How?	User?	Obliged?
Project lead	representative of the External partners	Project lead	all access	By editing Summary	Υ	Abstract
Research Lead	Representative of the Research partners	Research Lead	all access	By editing Summary	Υ	Abstract
Proposal Manager	Responsible for the submission proposal	Proposal manager	all access	By editing Summary	Υ	Abstract
Core Role Delegate	For administrative support	e.g. Co-workers of the core roles	all access	By editing member	Υ	No
Financial Lead	submitting financial report		can view project information + upload documents + access to edit the financial report	By editing member	Υ	Full Proposal
Financial Lead without personnel cost details	submitting financial report		can view project information + upload documents + access to edit the financial report excluding personnal costs	By editing member	Υ	no
Workpackage Lead		Workpackage lead	can view project information + upload documents+ access to edit the status report for own workpackages	By editing WP	Υ	Project ongoing
Generate User (no specific role)			can view project information + upload documents	By editing member	Υ	no
Legal lead			no access	By editing member	N	no
Steer Co			no access	By editing member	Υ	Project ongoing
Primary Contact for imec	Will be contacted by imec for important communication (decisions,)		no access	By editing member	N	Abstract
University Lead	submitting financial report		can view project information + upload documents + Can change financial information of different research groups of one university	By editing member	Υ	no



# ABSTRACT SUBMISSION: VIA MYPROJECTS

### DEADLINES AND TO DO'S

	Add directly	Upload	
Content	<ul> <li>Project metadata</li> <li>Partners + MM</li> <li>Members + roles</li> <li>Experts to avoid</li> </ul>	<ul><li>Abstract doc (doc/PDF)</li><li>Resubmission letter</li><li>Motivation letter</li></ul>	Pitch slides (ppt)
Deadlines	October 3 12:00 noon		October II 12:00 noon



## ABSTRACT SUBMISSION: VIA MYPROJECTS

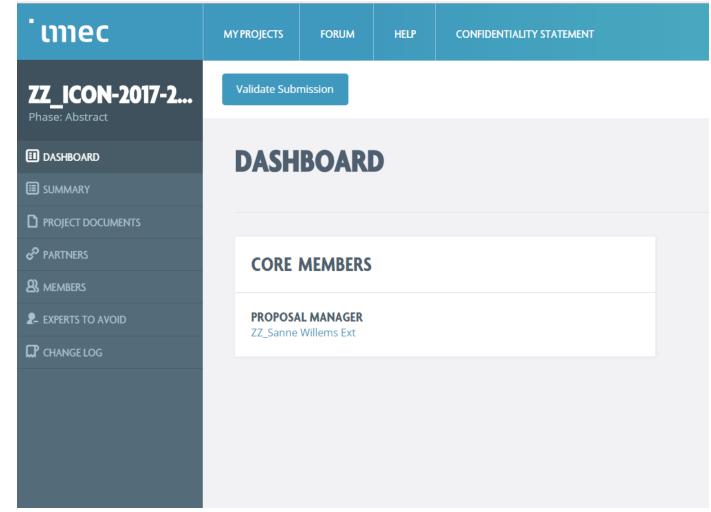
### DIRECTLY IN MYPROJECTS

- Project metadata
  - Acronym
  - Project lead research lead proposal manager
  - Executive summary
- Partners + MM
- Members
  - Primary contact
  - Core role delegate
- Experts to avoid



Check VAT number of partners







## **ABSTRACT SUBMISSION: VIA MYPROJECTS**

#### ABSTRACT DOCUMENT

- Cause & Context
- Innovation goals and outcome
- SOTA and leap of knowledge
- Valorization
- Details on partners



Abstract not eligible if over character limits

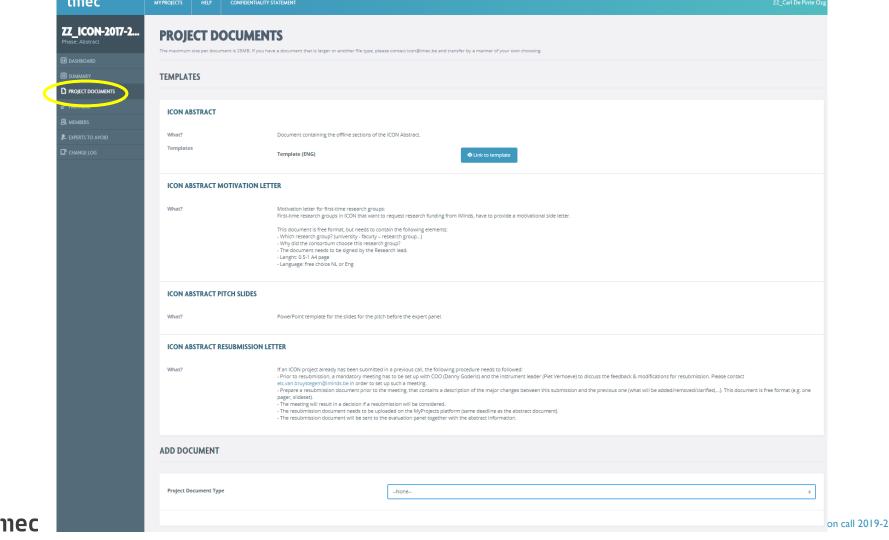
# ABSTRACT SUBMISSION: EXTRA DOCUMENTS EXTRA DOCUMENTS

Pitch slides

### If necessary:

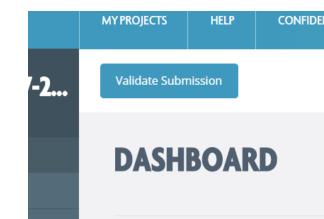
- Resubmission letter
  - If your project has been submitted before in ICON AND if you have approval from imec to resubmit
- Motivation letter for new research groups
  - If it's the first time the research group participated in ICON





### VALIDATE AND SUBMIT YOUR PROJECT

- Steps to submit your project as a proposal manager
  - I. Start your application
    - (i) don't wait until the end of September
  - I. Fill in all information and upload the necessary documents
  - Validate to check if all information is correct.
    - i) you can validate as many times as you want
  - 3. Submit the project using the submission button





### **AGENDA**

- imec
- imec.icon
  - What is an imec.icon project?
  - Expected outcome of an imec.icon project
  - Intellectual property rights
  - Effects at companies
  - Examples
  - Application procedure
  - VLAIO and Innoviris funding
  - Contracts



### APPLYING FOR VLAIO OR INNOVIRIS FUNDING

- Funding application within the imec.icon procedure
  - VLAIO (Flemish region)

Innoviris (Brussels region)

AGENTSCHAP
INNOVEREN & ONDERNEMEN





# AGENTSCHAP INNOVEREN & ONDERNEMEN

**FUNDING BY** 

www.vlaio.be

### **FUNDING BY VLAIO: ELIGIBILITY**

- For organizations (companies or non-profit) with activities in Flanders
- For innovation topics in all domains, restrictions for military and dual use applications: <a href="https://www.vlaio.be/nl/subsidies-financiering/onderzoeksproject/voorwaarden/projecten-met-militair-tweeerlei-gebruik-dual">https://www.vlaio.be/nl/subsidies-financiering/onderzoeksproject/voorwaarden/projecten-met-militair-tweeerlei-gebruik-dual</a>
- Since October 2017: no funding for companies in difficulties (European definition):
  - Criteria for all companies: equity is less than 50% of the share capital
  - For large companies, two extra criteria:
    - Debt to equity ratio > 7,5
    - EBITDA interest coverage ratio < 1,0</li>
  - More information on <a href="http://www.vlaio.be/onderneming-in-moeilijkheden">http://www.vlaio.be/onderneming-in-moeilijkheden</a>



### **FUNDING BY VLAIO: BUDGET**

- Budget contains:
  - Payroll costs: gross salary x (factor 1.00 1.68 depending on benefits one may have)
  - Other costs: max. € 40.000/FTE (of which max. 20.000 indirect costs, direct costs to be listed)
  - Possibly large subcontractors (> 8.500 €, offer with price detail needed)
- Funding = percentage of budget



# AGENTSCHAP INNOVEREN & ONDERNEMEN

### **FUNDING BY VLAIO: PERCENTAGES**

- Basic funding percentage
  - 50% for research activities; 25% for development activities
  - Differentiation based on important challenges and risks
  - Considering activities per partner or per work package
- Extra funding
  - SME
    - Upto +20% (SE) and upto +10% (ME)
  - No longer +10% for collaboration within an ICON-context
- Basic funding + extra funding:
  - min. 25%
  - Overall max. 60% for a research project and max. 50% (45%) for a development project





# FUNDING BY INNOVIRIS: ELIGIBILITY



# Companies which:

- Develop all or some of their activities within the Brussels-Capital Region
- Are not in difficulty, in accordance with the European legislation
- Are proposing a R&D project presenting the development, completion or implementation of an innovative product, process or service
- Can show their ability to finance their share in the project
- Have fulfilled their obligations in the context of previous support initiatives granted by the Region.
- SMEs and Large Enterprises



# FUNDING BY INNOVIRIS: RESEARCH VS DEVELOPMENT



- imec.icon industry partners can apply for R&D funding
- R&D project
  - Industrial Research: series of activities carried out with a view to acquiring new skills and innovative scientific knowledge designed to develop a product, procedure or service.
  - **Experimental Development:** activities designed to apply the results of industrial research in the form of prototype products, procedures or services.
- Not exclusively Brussels partners within imec.icon consortium (at least 3 in Flanders)



# FUNDING BY INNOVIRIS: PERCENTAGES



- Basic funding percentage of Budget
  - 25% development project
  - 50% research project
- Extra funding
  - SME

SE (+20%) / ME (+10%) (in case of doubt: contact Innoviris)

- Collaboration +15% when, considering the project part for which funding is granted,
  - Contains at least 1 SME as project partner and
  - None of the partners contributes more than 70% of the budget  $\rightarrow$  in ICON-project fulfilled
- Basic funding + Extra funding: min. 25% max. 80%



# FUNDING BY INNOVIRIS: IMPORTANT EVALUATION CRITERIA



- Strategic and economic impact (Incentive effect of the financial aid, FP, BP, ...)
- Valorization: economic impact for the Brussels Region
- Adequate valorization information is part of eligibility for Innoviris application
- Attendance full proposal info session October 22 incl. preliminary discussion with Innoviris adviser is strongly recommended, especially for companies with no or little experience with Innoviris funding



### **AGENDA**

- imec
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### ICON NDA AND LOI

# Non Disclosure Agreement (NDA)

- Recommended to use from abstract phase onwards
- Own choice consortium

# Letter Of Intent (Lol)

- Mandatory at full proposal phase
- Template not be changed. May be submitted in English or in Dutch
- Content:
  - Intention of each partner to implement its own task package
  - Acceptance of the imec.icon Consortium Agreement



### IMEC.ICON NDA AND LOI



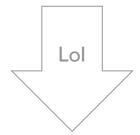
Today
First talks on the project



Recommended as soon as project talks start



October 3
Abstract submission



Recommended as of abstract submission



November 28 Full proposal submission



**Mandatory** (part of full proposal submission)



## CONTRACTS TO BE SIGNED AFTER PROJECT APPROVAL

- Collaboration Agreement (CA, Samenwerkingsovereenkomst)
  - Binding for all parties
  - imec (incl. universities) <> all industry partners
  - Stating imec's and all partners' research input
  - Aspects: project description, operations through steering groups, ownership of results, publication rights, background IPR, ...
- VLAIO or Innoviris Funding Agreement (FA, Steunovereenkomst)
  - VLAIO or Innoviris R&D funding approval
  - VLAIO or Innoviris <> funded industry partner(s)
  - Co-signed by imec
- User group Agreement (if applicable)





### THINGS TO DECIDE

- Project idea
- Consortium
  - Industry
  - Research
  - User group (if needed)
- Proposal manager
  - MyProjects
  - MyMinds



### **EARLY-CONSORTIUM CONTACT MOMENTS**

- Who?
  - Consortium with an imec Innovation Manager
- What?
  - Sparring with consortium: idea, approach,...
  - Is imec.icon the right instrument?
  - Match-making with extra partners (e.g., missing expertise)
- How?
  - Physical meeting
  - Optional, upon request by consortium
  - Fix a date via this form



### SET UP A MYMINDS COLLABORATION SPACE

## MyMinds:

- Collaborating tool
- Document library
- ✓ Process follow-up
- Everything ready when project gets approved

### How?

- Optional, upon request by consortium
- Send mail to <u>icon@imec.be</u>



### **MARK YOUR CALENDAR**

3 OCT	Abstract submission	12:00 noon
II OCT	Pitch slides submission	12:00 noon
14-15 OCT	Abstract Pitch	
22 OCT	Full proposal info sessions	10 am – 1 pm
28 NOV	Full proposal submission	12:00 noon
22-23 JAN	Full proposal defense	12:00 noon
I APRIL	Start project	

# CONTACTS

### CONTACTS FOR IMEC.ICON







Sanne Willems

Charlotte Waegebaert





WEBSITE, MYPROJECTS, IP & CONTRACTS <a href="mailto:icon@imec.be">icon@imec.be</a>

#### **QUESTIONS REGARDING CONTENT**

**QUESTIONS REGARDING CALLS,** 



**Annelies Vandamme** 



Eric Moons



Kasper Jordaens



Eric Van der Hulst



**Dirk Hamelinck** 





### **CONTACTS FOR ICON**

Questions regarding VLAIO funding

Veerle Desmet

AGENTSCHAP
INNOVEREN & ONDERNEMEN



Questions regarding Innoviris funding Stijn Maas





# mec

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