



Bristol-Myers Squibb

Immuno-Oncology: Past, Present and Future...

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Bristol Myers-Squibb

March 31, 2016



Forward-Looking Information

This presentation contains statements about the Company's future plans and prospects that constitute forward-looking statements for purposes of the safe harbor provisions under the Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated as a result of various important factors, including those discussed in the company's most recent annual report on Form 10-K and reports on Form 10-Q and Form 8-K. These documents are available from the SEC, the Bristol-Myers Squibb website or from Bristol-Myers Squibb Investor Relations.

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Product Sampling – Late 1900's

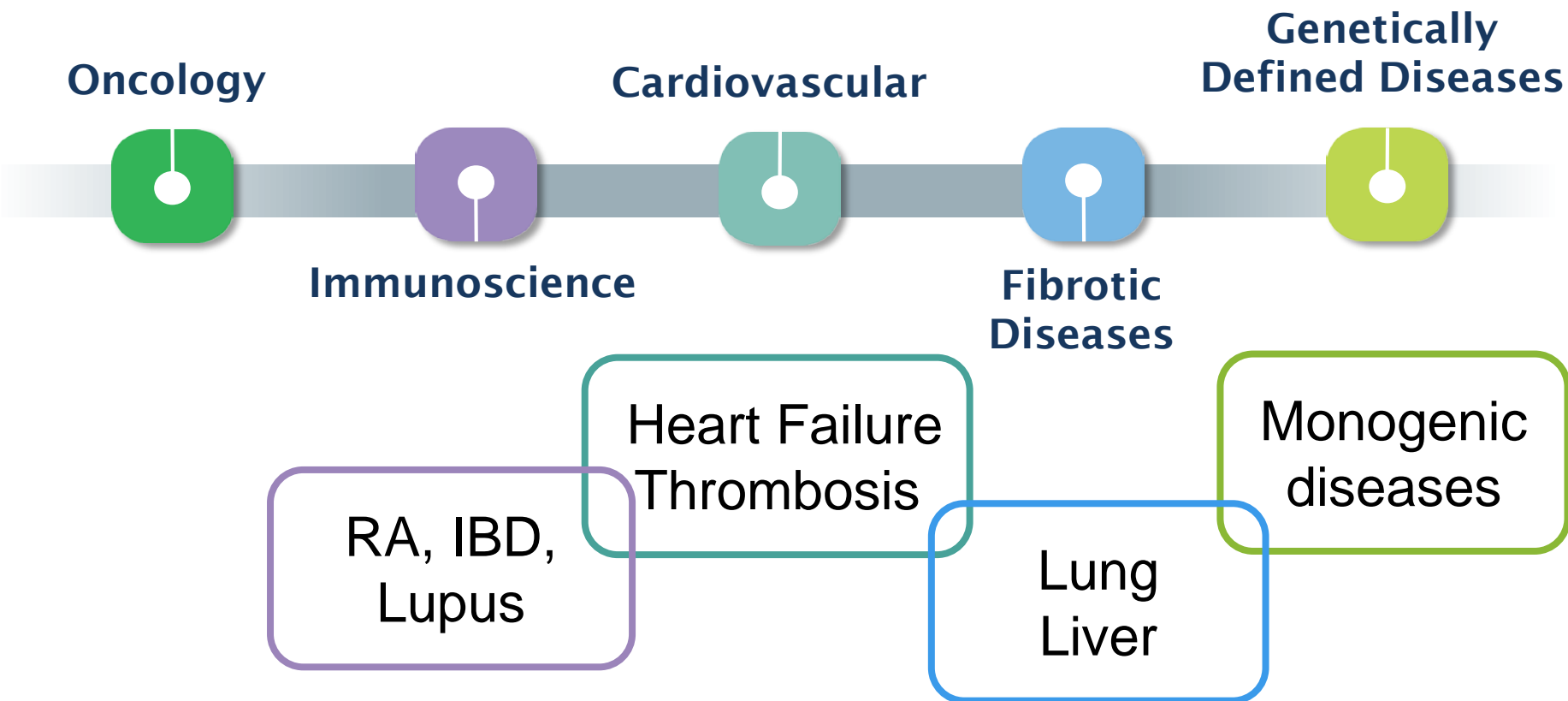


BioPharma Transformation

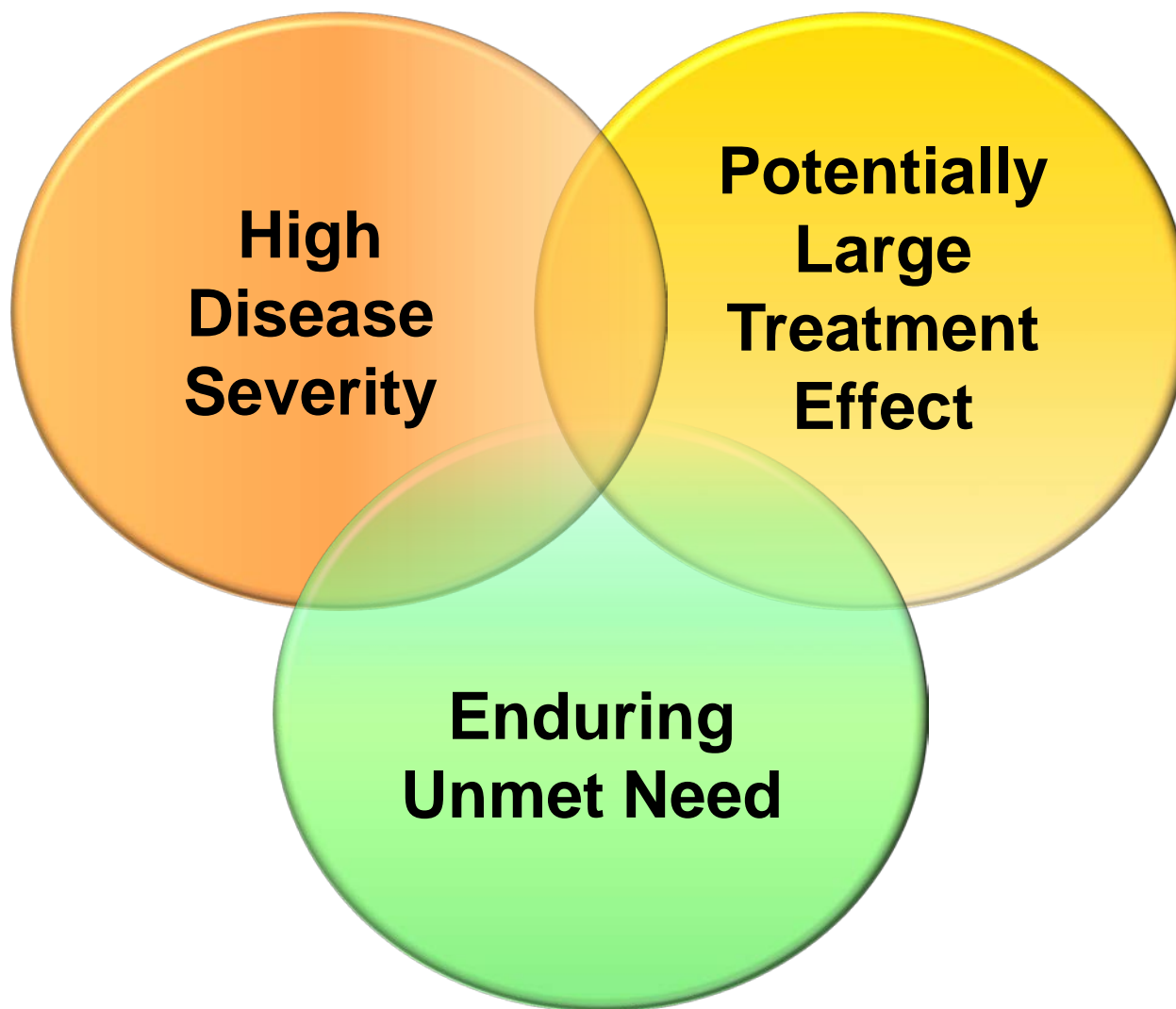


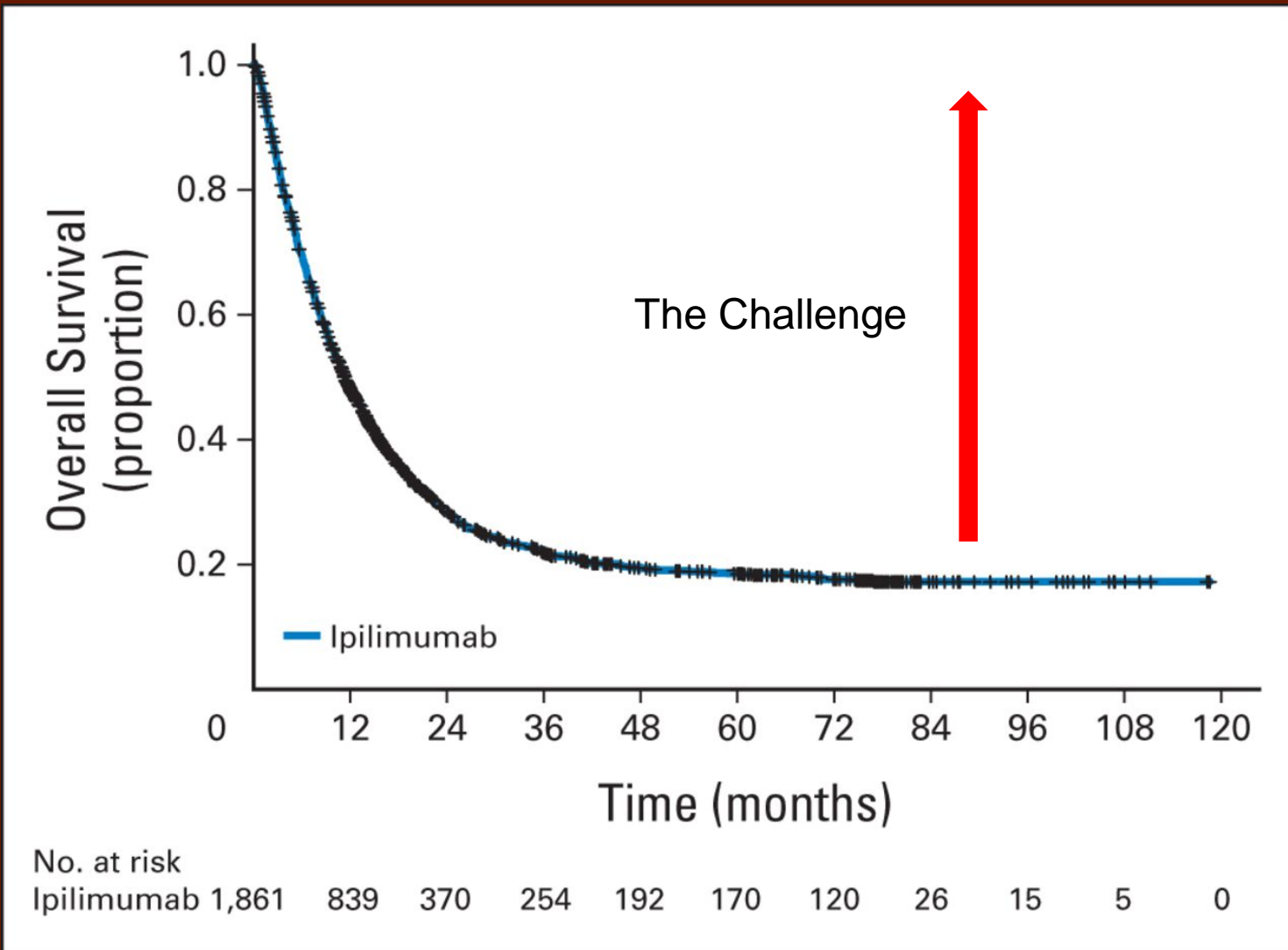
Our R&D Strategic Focus

DISEASE AREA FOCUS



BMS Development Strategy





Pooled analysis of long term survival data from phase II and III trials of ipilimumab in unresectable or metastatic melanoma

Dirk Schadendorf *et al.* *JCO* 2015;33:1889-1894

Hot Science: Cancer Immunotherapy

Breakthrough of the year



Immunity and Cancer

- Coley
 - Some cancers spontaneously regress after erysipelas infection
- HIV
 - Viral infection of T-cells, many patients died of cancer
- Boy in the Bubble
 - No immune system, Burkitt's lymphoma

FACTORS WHICH INFLUENCE LONGEVITY IN CANCER*

A STUDY OF 293 CASES

BY WILLIAM C. MAC CARTY, M.D.

OF ROCHESTER, MINN.

SECTION ON SURGICAL PATHOLOGY, MAYO CLINIC

* Presented before the Minnesota Pathological Society, November 15, 1921.

*Tumor lymphocytic
infiltrate correlated
with 20% increase
in survival*

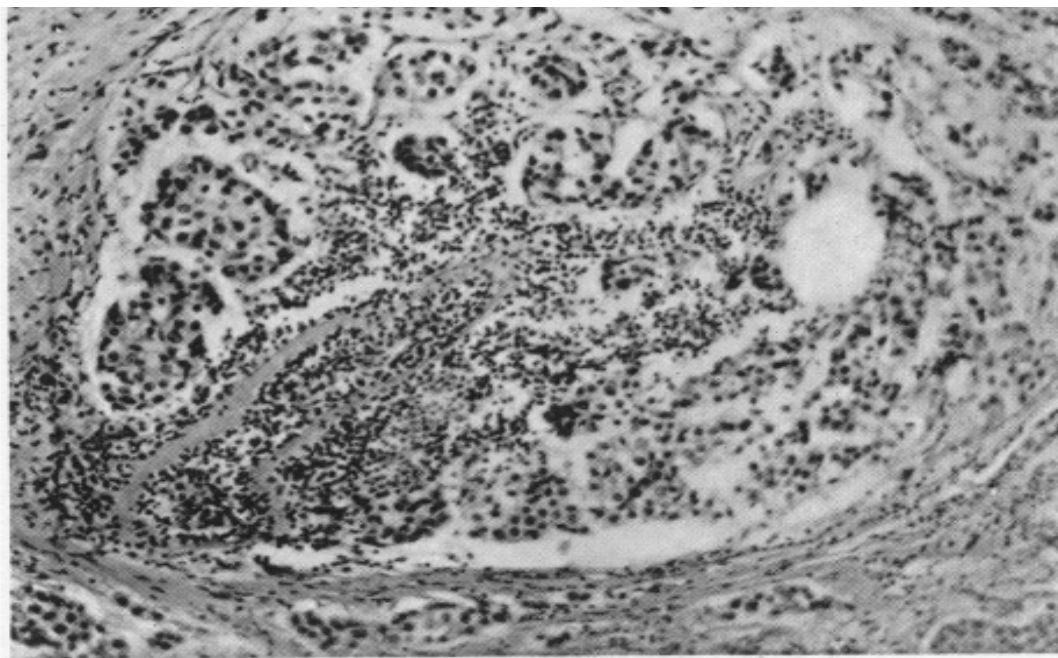
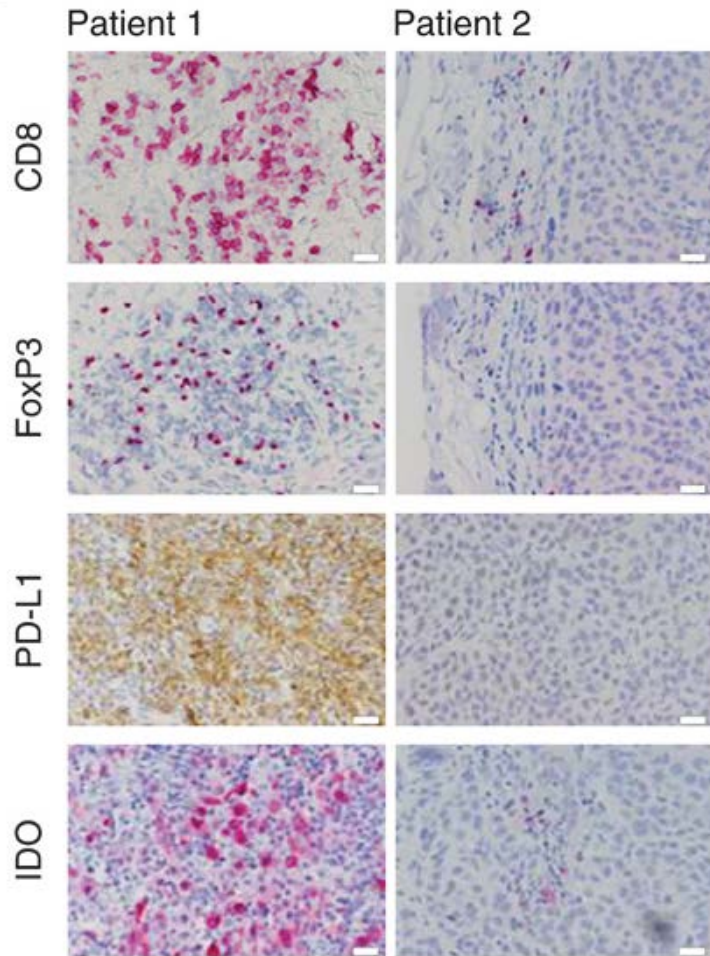


FIG. 1.—Lymphocytic infiltration intimately associated with cancer cells.

Annals of Surgery, 1922

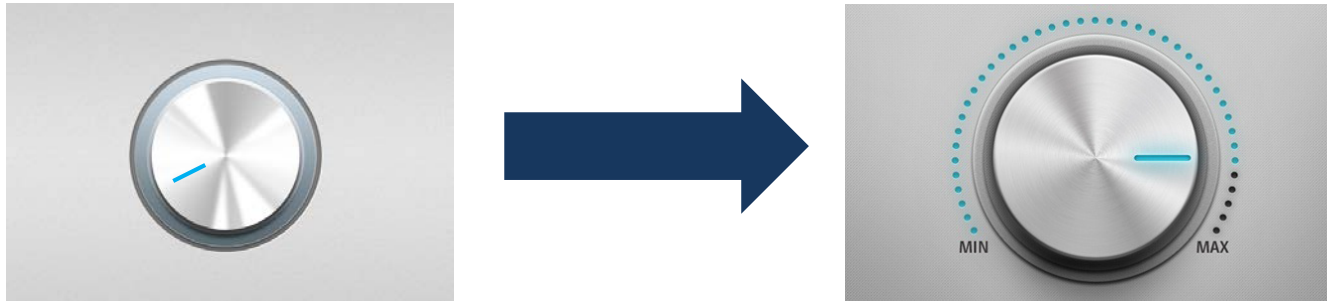
A pro-inflammatory microenvironment dictates response to checkpoint blockade



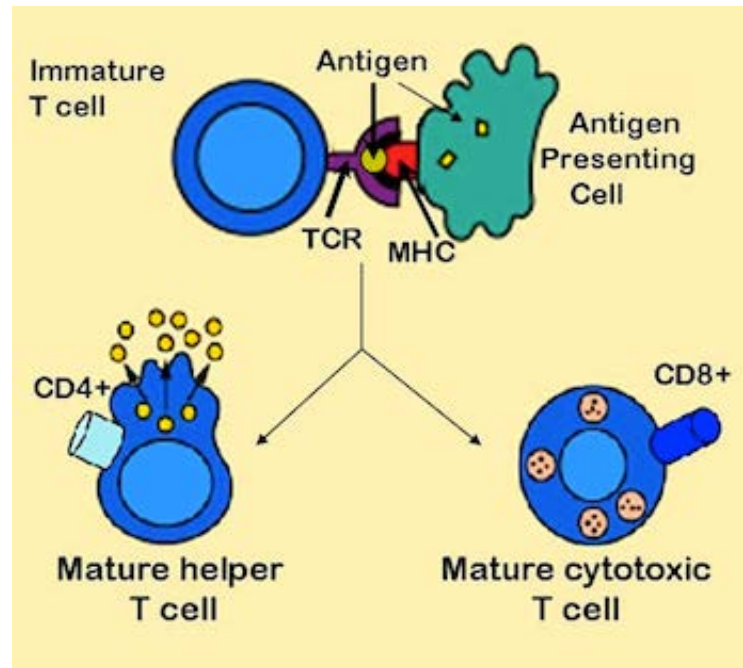
- Pre-existing, clonally expanded CD8 cytotoxic lymphocytes
- Type I/IFN-gamma driven “adaptive resistance”
- Tumor specific T-cells “primed and ready to eradicate” once the PD1-PDL1 “brake” is released

Spranger S. *et al. Sci Transl. Med* 2013

Immunity and Cancer



IL-2, γ -INF



Key Breakthroughs

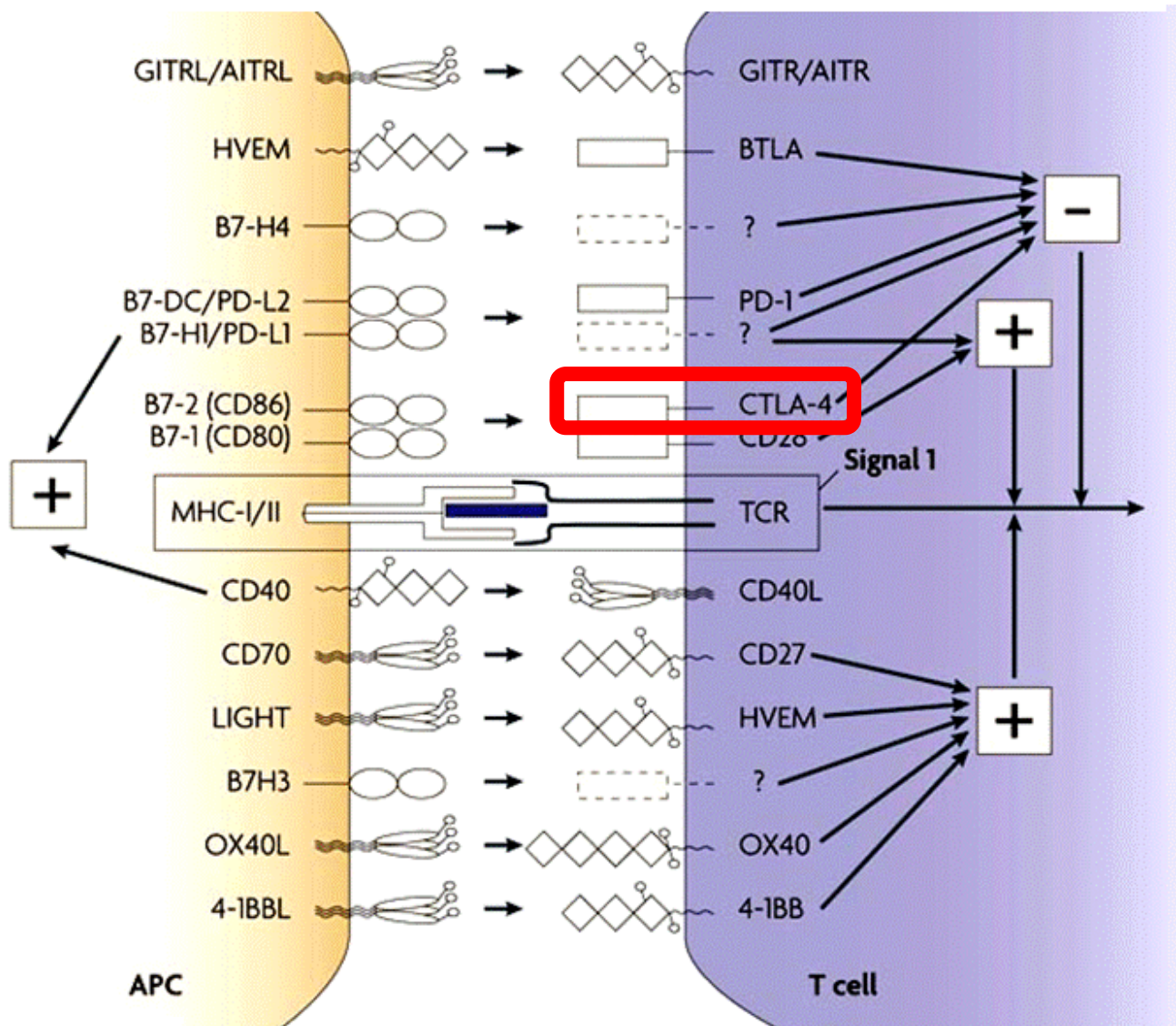
1991

- Peter Linsley at BMS discovered ligands for CTLA4 (JEM, 1991) and discovered abatacept CTLA4Ig

1995

- Knockout mouse phenotype unambiguously shows that CTLA-4 is a negative signaling molecule

Checkpoint Pathways in T Cell Activation



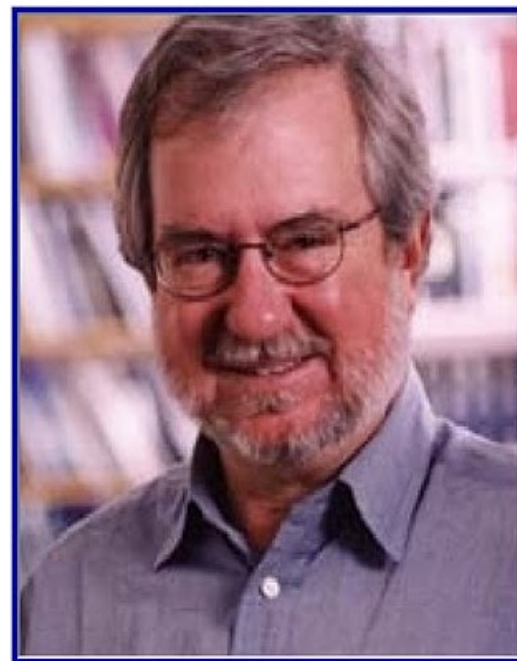
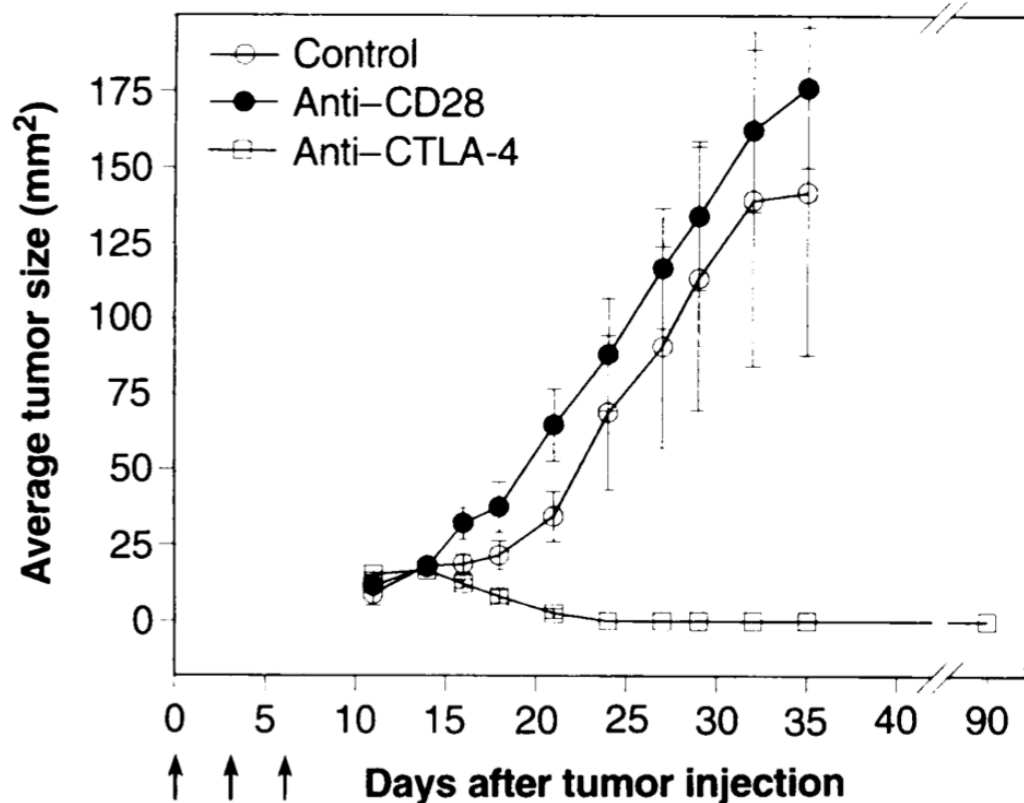
Melero et al. (2007) Nature Rev. Cancer 7: 95

1996 Allison Proposes CTLA-4 Blockade for Cancer Therapy

SCIENCE • VOL. 271 • 22 MARCH 1996

Enhancement of Antitumor Immunity by CTLA-4 Blockade

Dana R. Leach, Matthew F. Krummel, James P. Allison*



2015 Lasker-DeBakey Clinical Medical Research Award

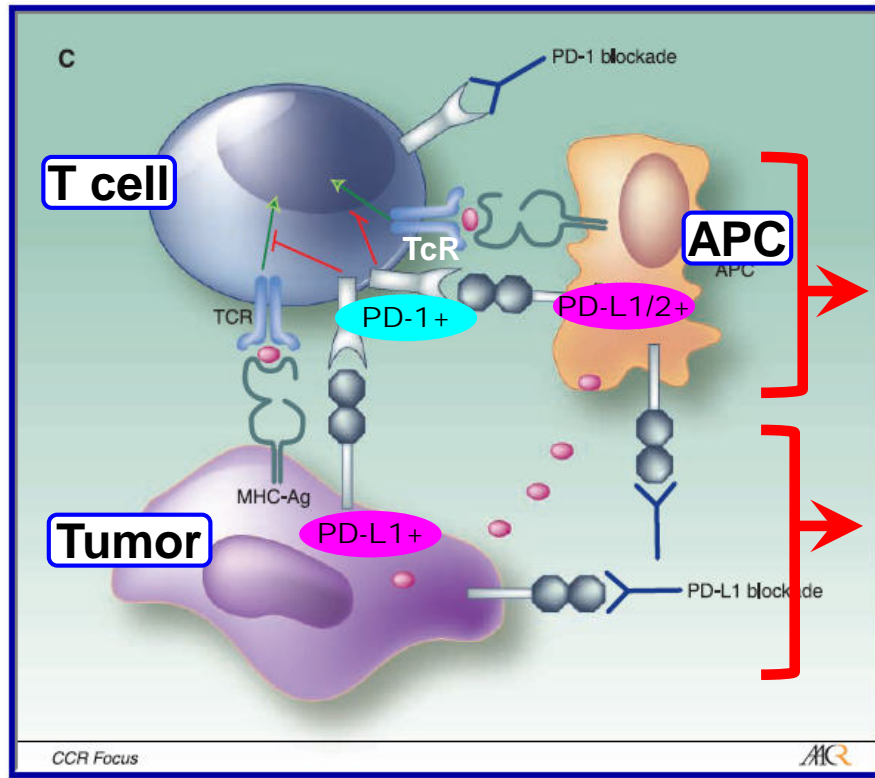


**James P. Allison,
Awardee**

**Nils Lonberg
BMS I-O collaborator
(photographer)**

**Alan Korman,
BMS I-O collaborator**

Nivolumab: PD-1 / PD-L1 Biology



↓ TcR signaling in PD-1+ T cells

- Chronic Ag stim ► High PD-1
- 'T cell exhaustion'

2 key T cell interactions

1. T cell: APC

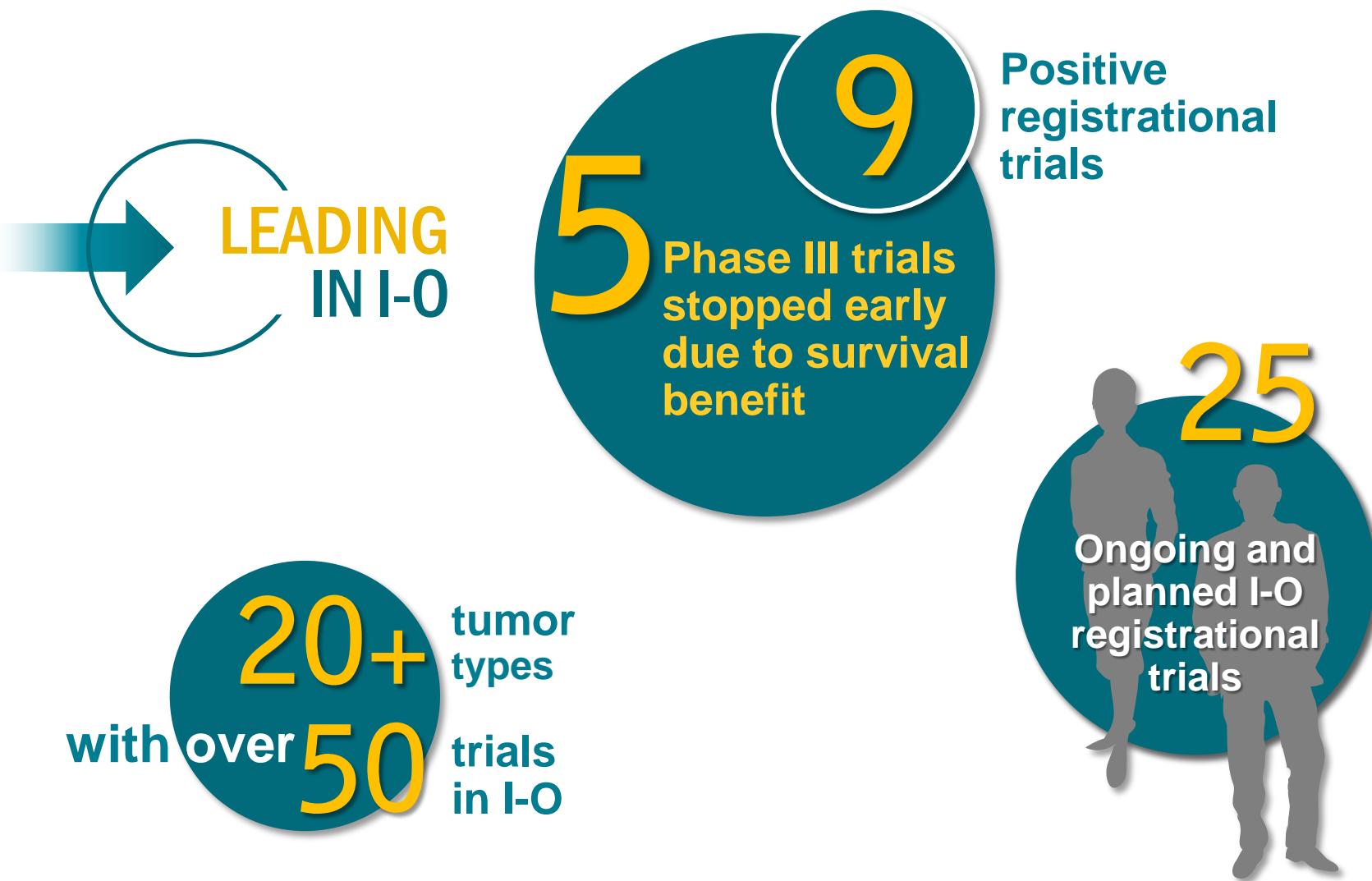
- ↓ activation, effector functions

2. T cell: PD-L1+ tumor cell

- ↓ tumor killing
- Blockade of PD-1:PD-L1 can restore T cell function

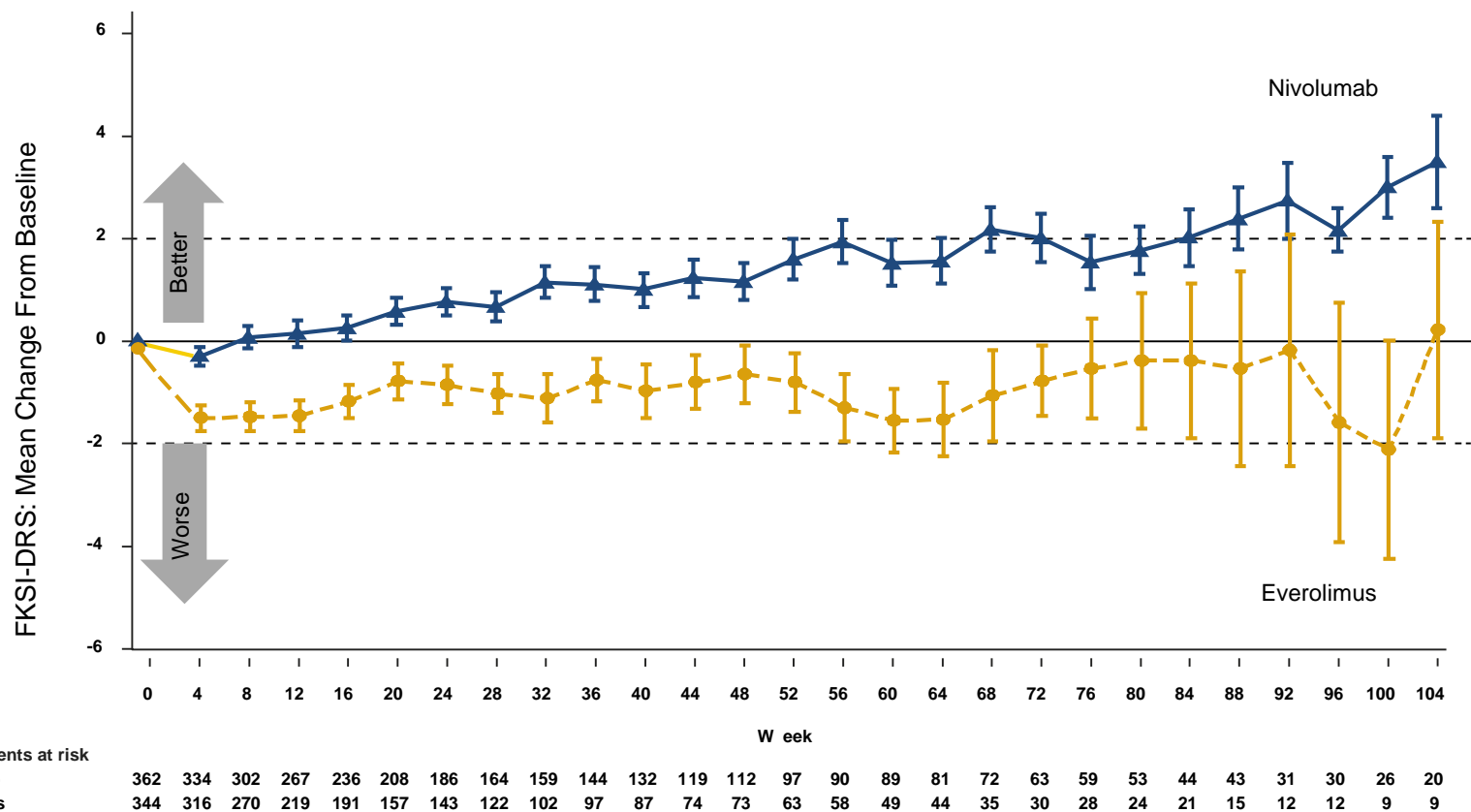
Success of Opdivo highlights the importance of the PD-1:PD-L1 pathway

Leading the Way in Immuno-Oncology



Change from Baseline in Quality of Life Scores on FKSI-DRS

Statistically significant improvement in QoL scores* for mRCC patients was observed between nivolumab and everolimus through 76 weeks of follow-up (questionnaire completion rate: $\geq 80\%$ during the first year of follow-up)



*Open-label study

Transformational Science & Medicine

The New England Journal
of Medicine

8 Publications
in 10 months

Genetic Basis for Clinical Response
to CTLA-4 Blockade in Melanoma

A. Snyder, M.D., et al. November 19, 2014

PD-1 Blockade with Nivolumab in Relapsed
or Refractory Hodgkin's Lymphoma

S.M. Ansell, M.D., et al. December 6, 2014

Combined Nivolumab and Ipilimumab
or Monotherapy in Untreated Melanoma

J. Larkin, et al. May 31, 2015

Nivolumab in Previously Untreated
Melanoma without *BRAF* Mutation

C. Robert, M.D., Ph.D., et al. November 16, 2014

Nivolumab and Ipilimumab versus
Ipilimumab in Untreated Melanoma

M.A. Postow, M.D., et al. April 20, 2015

Elotuzumab Therapy for Relapsed
or Refractory Multiple Myeloma

Sagar Lonial, M.D., et al. June 2, 2015

Nivolumab versus Docetaxel in Advanced
Squamous-Cell Non-Small-Cell Lung Cancer

J. Brahmer, M.D., et al. May 31, 2015

Daclatasvir plus Sofosbuvir for HCV
in Patients Coinfected with HIV-1

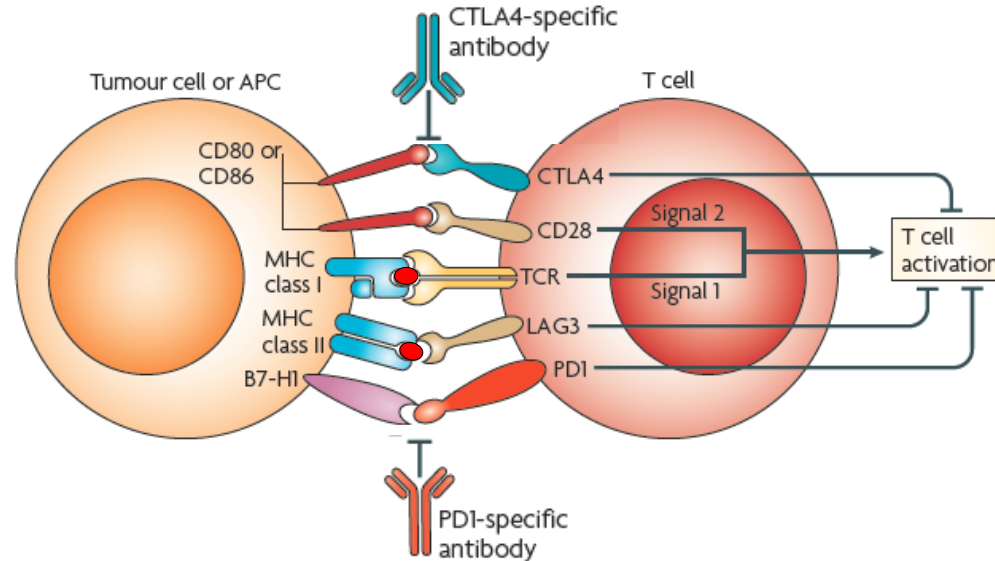
D.L. Wyles, M.D., et al. August 20, 2015



I-O Future Lies in Combination Therapies

ipilimumab & nivolumab:

- Target the immune system (rather than the tumor) to reactivate pre-existing, but quiescent, immune responses to cancer cells

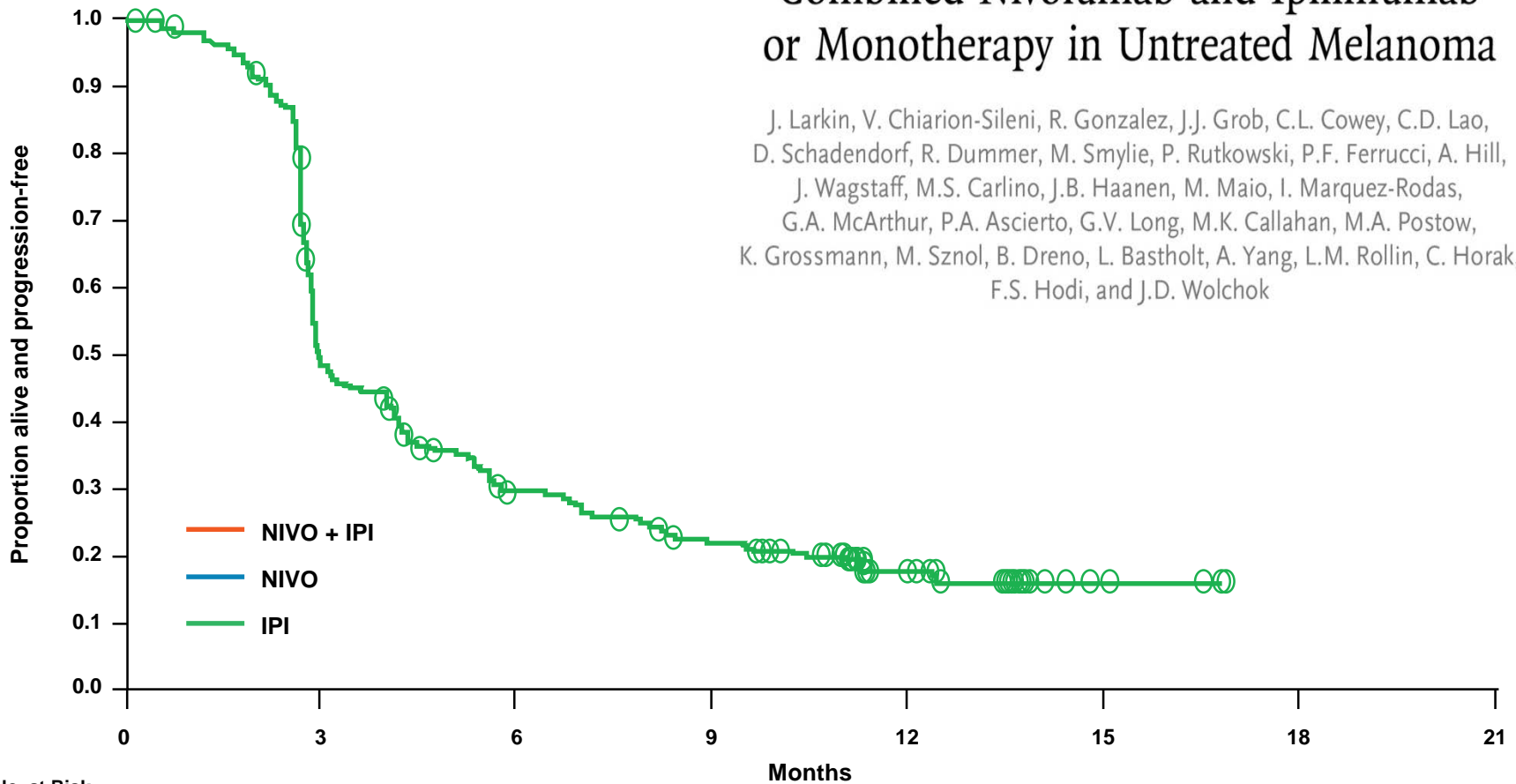


OPDIVO® is associated with the following Warnings and Precautions including immune-mediated: pneumonitis, colitis, hepatitis, endocrinopathies, nephritis and renal dysfunction, rash, encephalitis, other adverse reactions; infusion reactions; and embryo-fetal toxicity. Yervoy is associated with immune-mediated adverse reactions. The most common severe immune-mediated adverse reactions are enterocolitis, hepatitis, dermatitis, neuropathy and endocrinopathy.”

Drake, C. Nat Rev Immunol. 2010 Aug.

Combined Nivolumab and Ipilimumab or Monotherapy in Untreated Melanoma

J. Larkin, V. Chiarion-Sileni, R. Gonzalez, J.J. Grob, C.L. Cowey, C.D. Lao, D. Schadendorf, R. Dummer, M. Smylie, P. Rutkowski, P.F. Ferrucci, A. Hill, J. Wagstaff, M.S. Carlino, J.B. Haanen, M. Maio, I. Marquez-Rodas, G.A. McArthur, P.A. Ascierto, G.V. Long, M.K. Callahan, M.A. Postow, K. Grossmann, M. Sznol, B. Dreno, L. Bastholt, A. Yang, L.M. Rollin, C. Horak, F.S. Hodi, and J.D. Wolchok



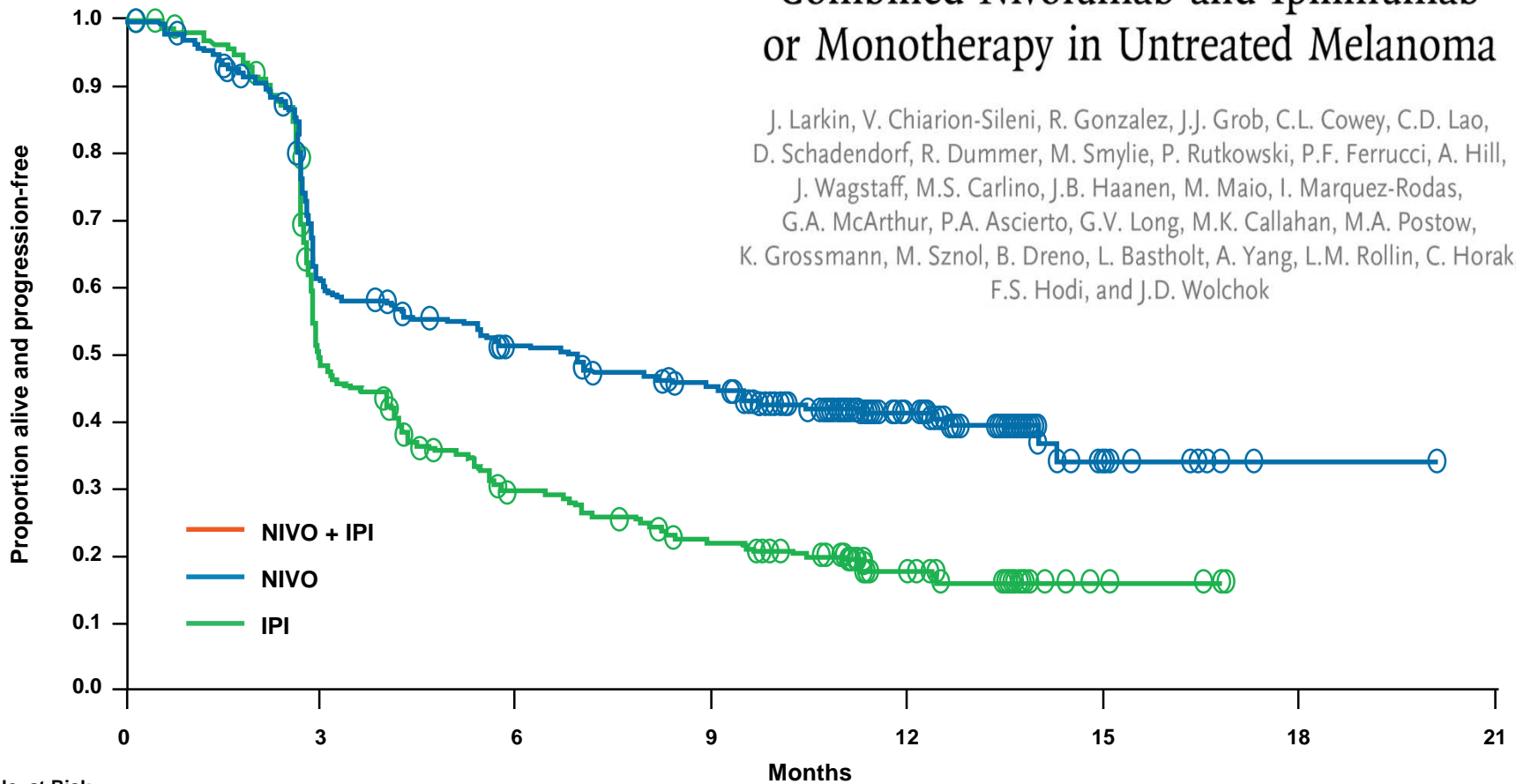
No. at Risk

NIVO + IPI	314	219	173	151	65	11	1	0
NIVO	316	177	147	124	50	9	1	0
IPI	315	137	77	54	24	4	0	0

PFS: Intent to treat

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No. at Risk

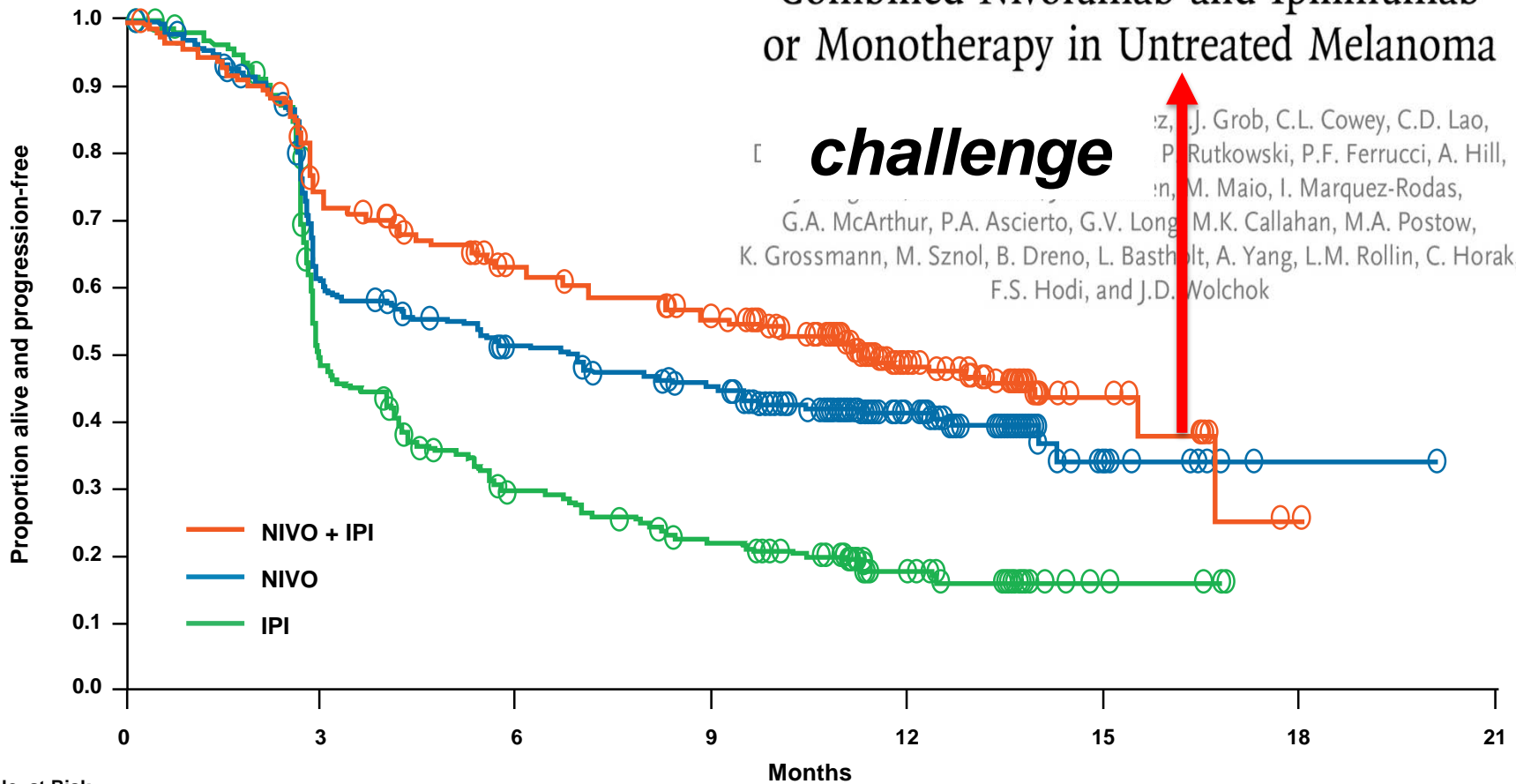
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challenge

Wang, J., Grob, C.L., Cowey, C.D., Lao, P., Rutkowski, P.F., Ferrucci, A., Hill, H., Maio, I., Marquez-Rodas, J., McArthur, G.A., Ascierto, P.A., Long, G.V., Long, M.K., Callahan, M.A., Postow, M.A., Grossmann, K., Sznol, M., Dreno, B., Bastholt, A., Yang, L.M., Rollin, C., Horak, F.S., Hodi, F.S., and Wolchok, J.D.



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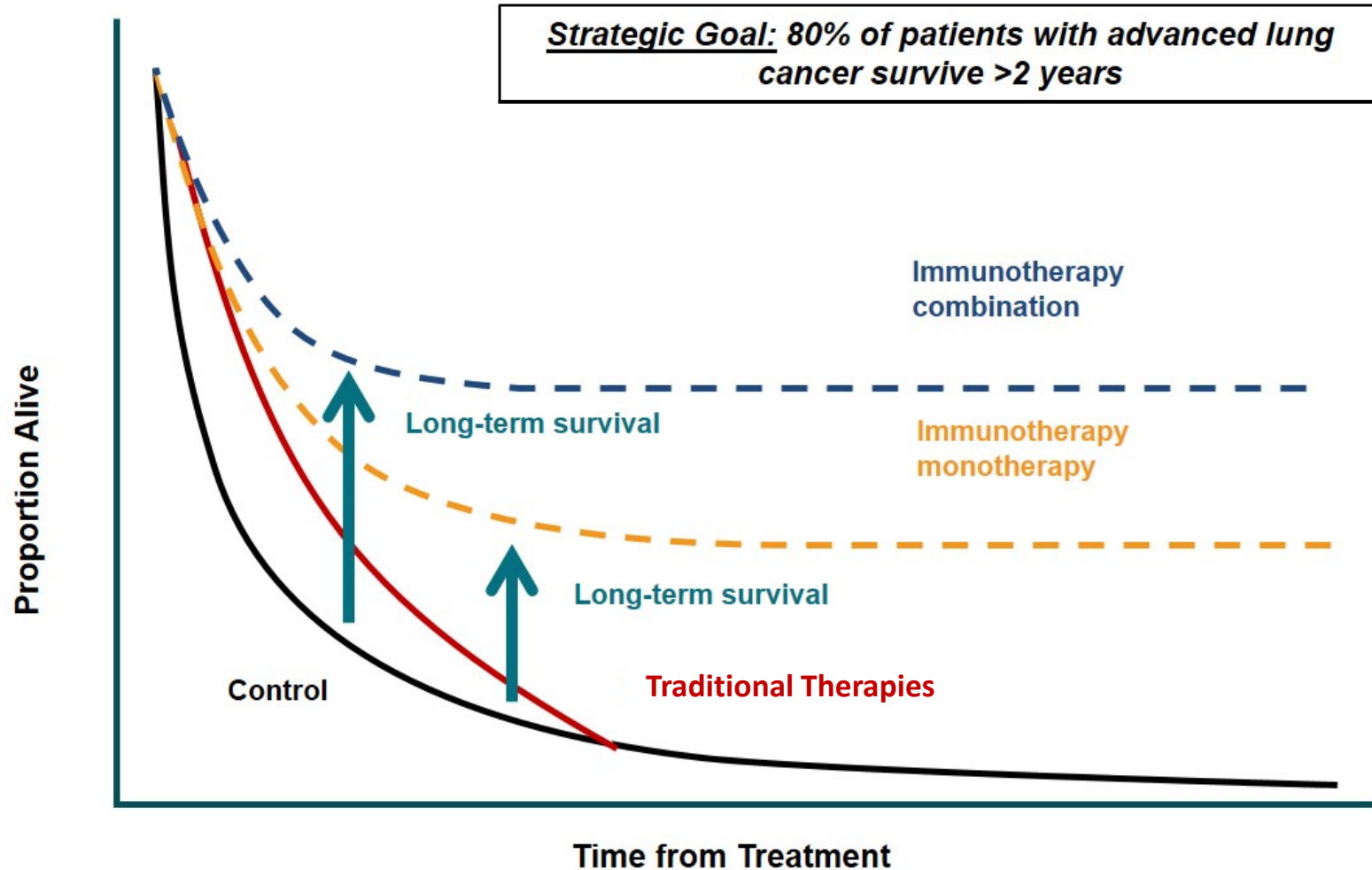
I-O and BMS Intellectual Property

- BMS, with partner Ono, have led the way in discovering and developing PD-1 based therapies.
- We have many granted patents and pending patent applications covering immuno-oncology innovations.
- Given our leadership, we will defend our intellectual property when it is being infringed as evidenced by global patent litigations brought by BMS and Ono against Merck's Keytruda.

BMS Immuno-Oncology Vision

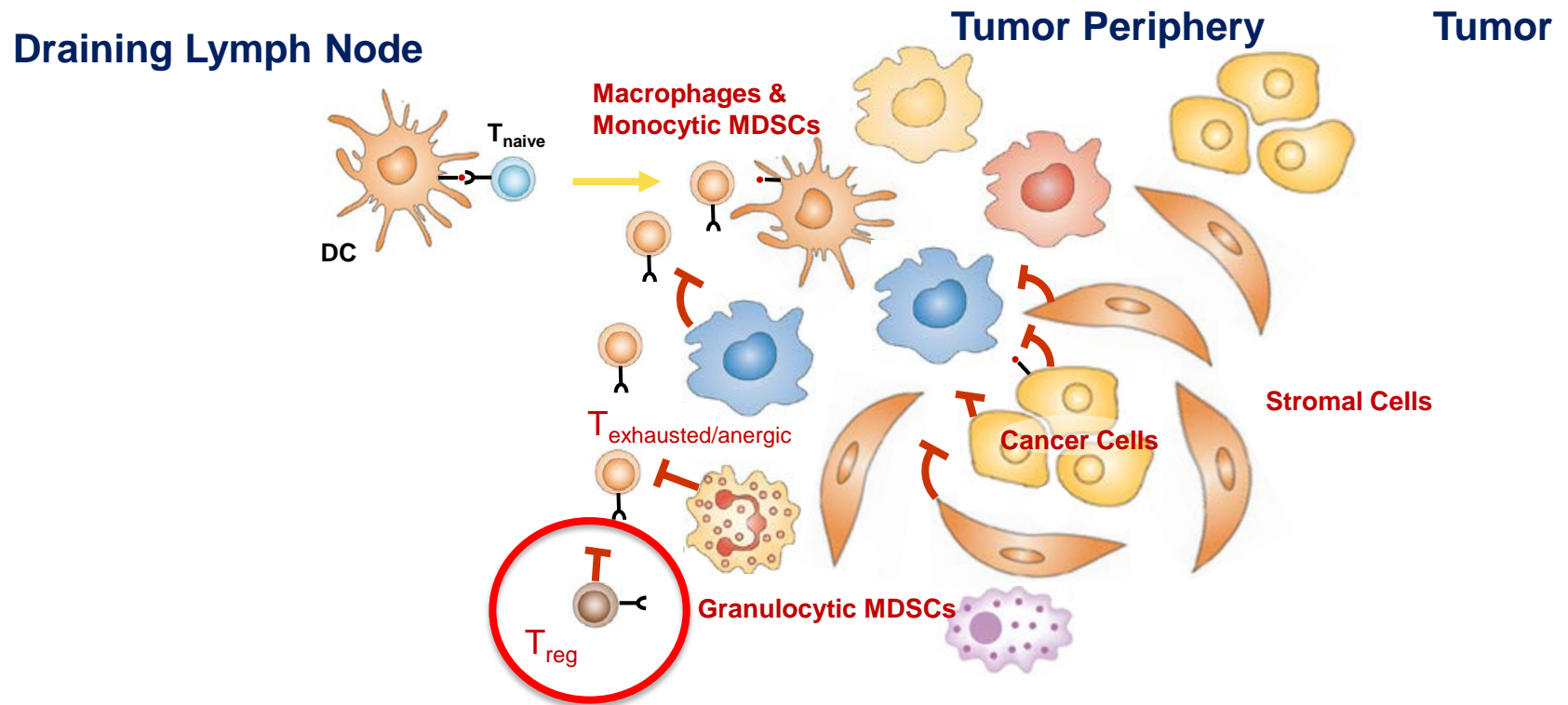
- Displace standard of care (SOC) in multiple tumor types, lines of therapy and histologies
- Use I-O combinations to meaningfully increase likelihood of long-term survival
- Expand and accelerate broad portfolio of novel mechanisms

Immuno-Oncology Agent(s) Expected to be Foundational in the Treatment of Multiple Cancers: Example of Lung Cancer



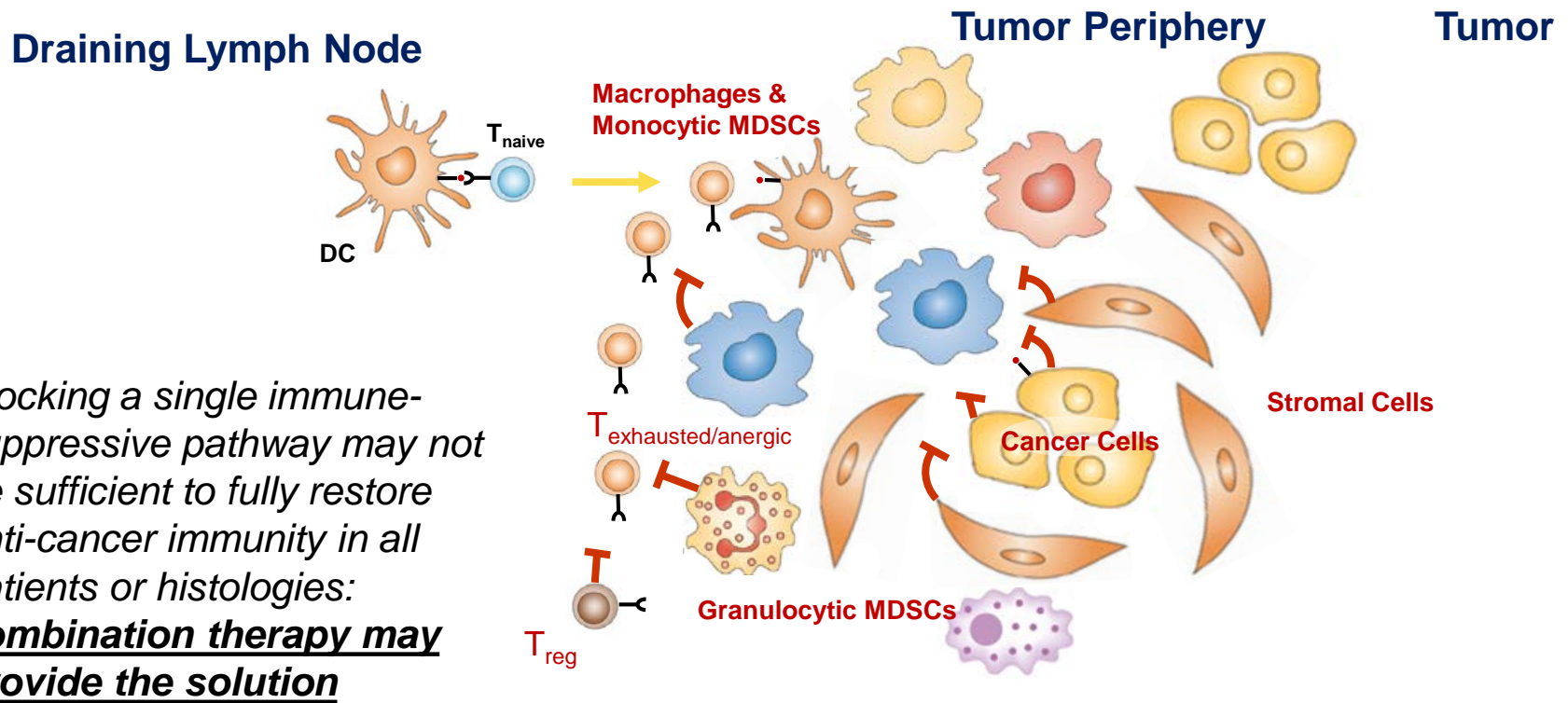
Immuno-Oncology: Research & Preclinical Focus

Multiple diverse pathways of immune attenuation involve diverse cell types, signals, and targets:



Immuno-Oncology: Research & Preclinical Focus

Multiple diverse pathways of immune attenuation involve diverse cell types, signals, and targets:



Blocking a single immune-suppressive pathway may not be sufficient to fully restore anti-cancer immunity in all patients or histologies: **combination therapy may provide the solution**

Gut Bacteria Modify Immunotherapy Effectiveness

CANCER IMMUNOTHERAPY

Anticancer immunotherapy by CTLA-4 blockade relies on the gut microbiota

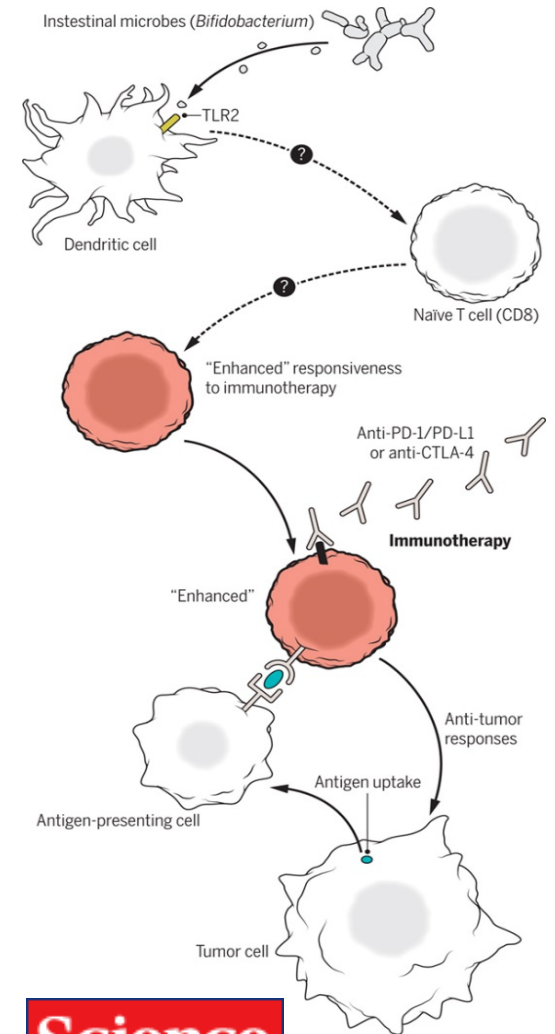
CANCER IMMUNOTHERAPY

Commensal *Bifidobacterium* promotes antitumor immunity and facilitates anti-PD-L1 efficacy

IMMUNITY

Article

Binding of the Fap2 Protein of *Fusobacterium nucleatum* to Human Inhibitory Receptor TIGIT Protects Tumors from Immune Cell Attack



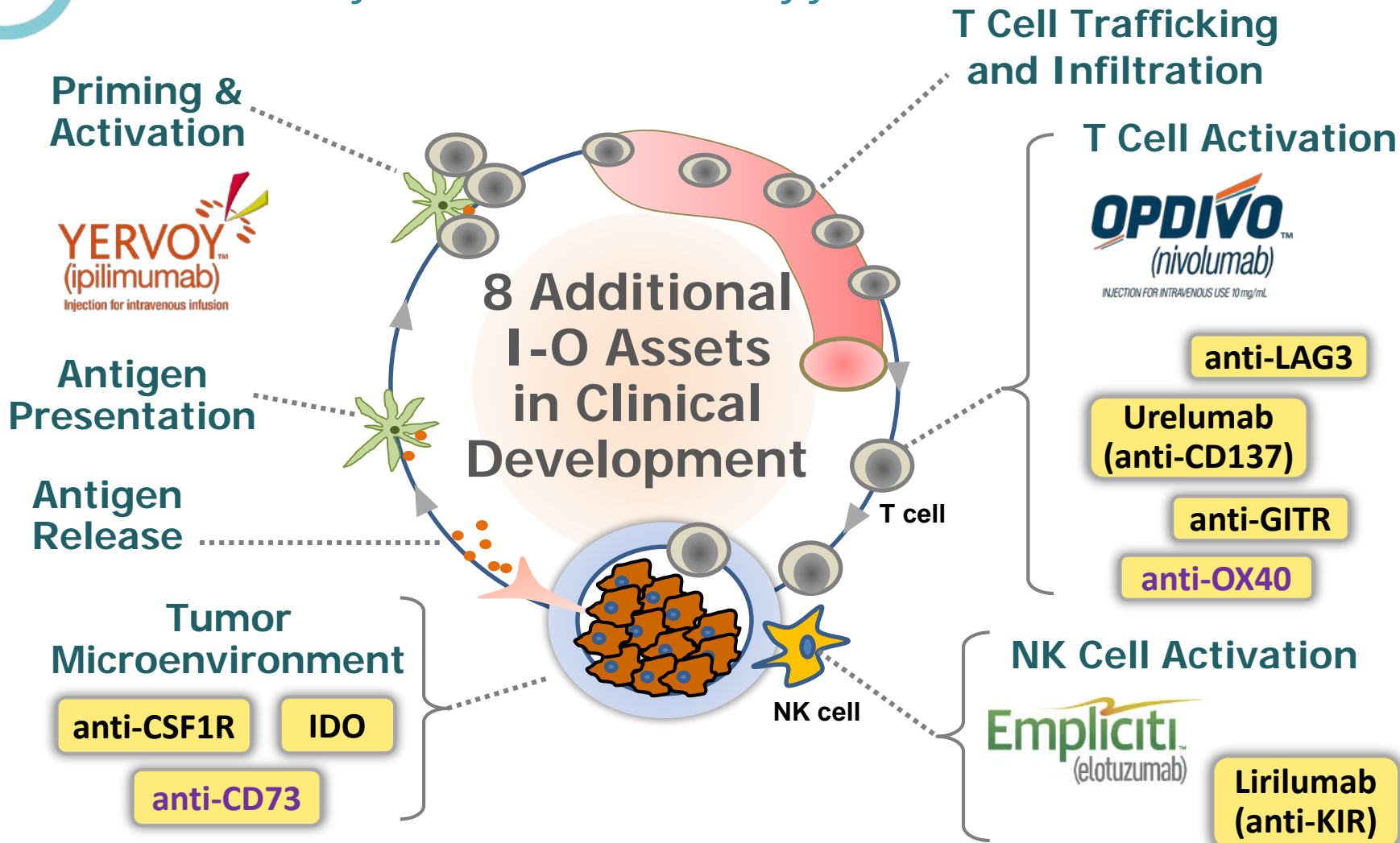
Published by AAAS

Alexandra Snyder et al. Science 2015;350:1031-1032



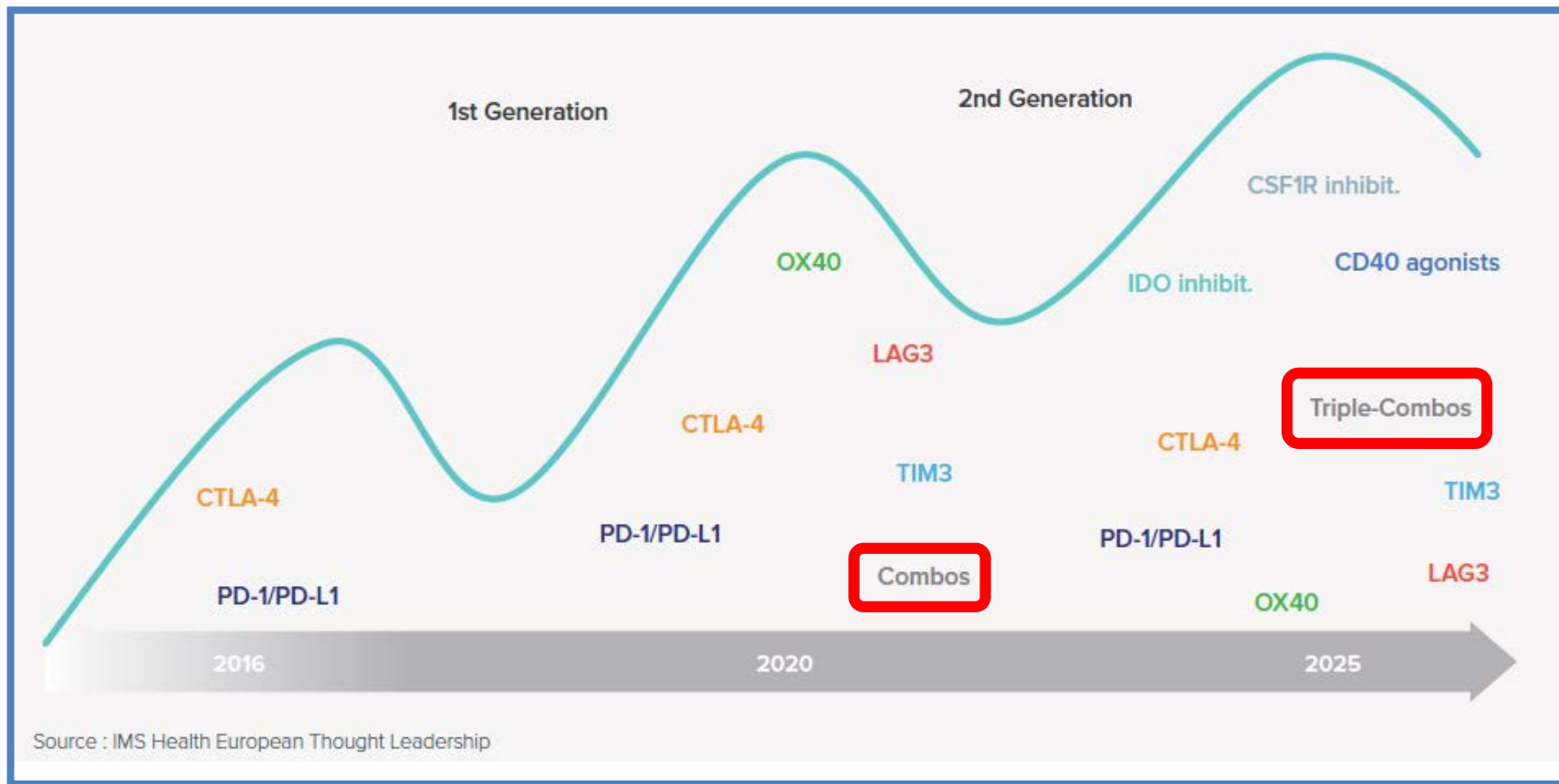
2016: Diversifying in Immuno-Oncology

Next wave of innovation: areas of focus



BMS assets beginning clinical studies in 2016

The Future of I-O Drug Development



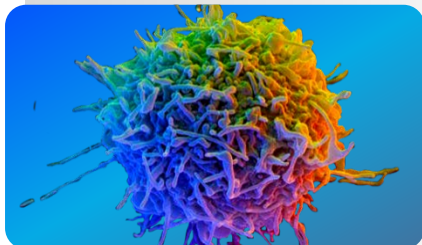
Underscores the challenge of identifying the most promising combination I-O therapies that may potentially prolonged survival in patients with cancer



Medical Insights



LUNG



- Only PD-1 indicated for all 2nd line NSCLC patients in US, EU*, and JP
- No testing requirement
- Strong access and reimbursement

MELANOMA



- Broad range of treatment options
- First I-O combination regimen approved

RENAL



- First I-O agent in 2nd line in US and EU*
- Meaningful improvement over a standard of care

* CHMP Positive Opinion – not yet approved

Acknowledgments

NILS LONBERG

ALAN KORMAN

**Countless other BMS
scientists, clinicians, leaders.**

JAMES ALLISON

Clinical Collaborators

Jedd Wolchok, MSKCC

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James Yang, NCI

Giao Phan, NCI

Suzanne Topalian, Johns Hopkins

Julie Brahmer, Johns Hopkins

Caroline Robert, Gustave Roussy

Naiyer Rizvi, Columbia University

Working Together for Patients





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