

SOC LOCAL PARTNERSHIPS BULLETIN

Working together to tackle serious and organised crime

Welcome

Welcome to the second edition of our SOC Local Partnerships Bulletin, developed to share good practice from across law enforcement and the public, private and voluntary sectors to work together to tackle serious and organised crime. We hope these articles will form the basis for practitioners and policy-makers to interact and share information to help develop both local activity and national policy that will protect the public from serious and organised crime.

This second edition 'spotlights' the work of the Government Agency Intelligence Network (GAIN) and practical tools which can be implemented to disrupt and reduce the vulnerability to SOC in the community. Case studies highlighting successful local approaches from Durham, Sussex and others are also included. Information sharing remains key to partnership working, as demonstrated in our Local Profiles feature. We also showcase new guidance being planned to improve the response to intimidation connected to SOC. Finally, we are looking for feedback on this bulletin and would greatly appreciate if you could take the time to fill in [this](#) survey, as highlighted in our closing article.

For more information about the Government's response to serious and organised crime please see the [Serious and Organised Crime \(SOC\) Strategy 2013](#). The SOC Local Partnerships Bulletin will be released on a quarterly basis by the Home Office's Strategic Centre for Organised Crime (SCOC), part of the Office for Security and Counter Terrorism (OSCT) and will be available online. If you have an article which you would like to feature in a future edition, please email the submission form found [here](#) to the team mailbox below. If you have any further feedback/suggestions or questions, please contact your usual SCOC contact or the SCOC Local Partnerships mailbox at: SCOC.localpartnerships@homeoffice.x.gsi.gov.uk



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Self assessment tool and MoRiLE



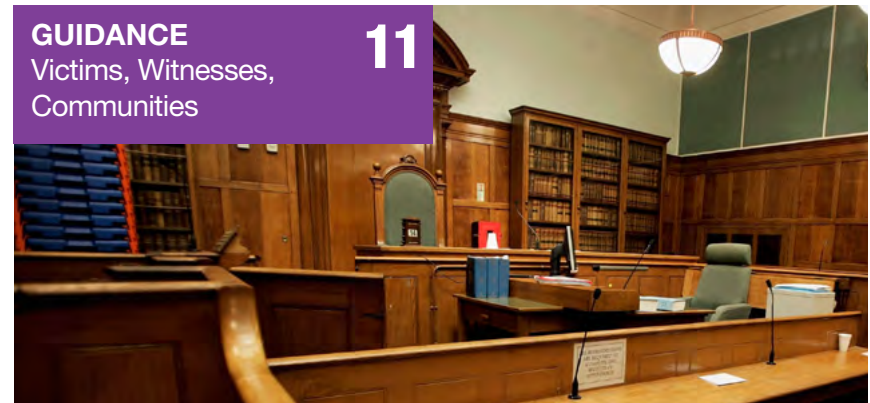
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IN THE SPOTLIGHT...GAIN



The Government Agency Intelligence Network (GAIN) is a multi-agency collaboration set up to support and promote more coordinated partnership working to tackle serious and organised crime. The GAIN coordinators sit within Regional Organised Crime Units (ROCU) and support operational responses to the full range of serious and organised crime.

GAIN's core function involves facilitating the exchange of information and intelligence, jointly participating in enforcement action, joint training and sharing resources. A vital part of GAIN's success, however, is the role it plays in identifying connections and collaborations that could be developed between agencies, to tackle serious and organised crime in partnership. GAIN has a core of nationally agreed partner agencies. These are:

Government: HMRC, DWP, Home Office, BIS, IPO

Law enforcement: Police, NCA, ROCUs

Public bodies: NHS Protect, DVSA, Gangmasters Licensing Authority, Gambling Commission, Environment Agency, Charity Commission, Trading Standards, Medicines and Healthcare Products Regulatory Agency, Driver & Vehicle Licensing Agency, National Illegal Money Lending Team, Food Standards Agency, ACRO

Other: Security Industry Authority

The list is growing with interested new partners going through the process of joining the GAIN network.

If you think GAIN can help your agency tackle serious and organised criminality at a local, regional or national level then please contact the Regional GAIN Coordinator for your area.

Government Agency Intelligence Network (GAIN) Coordinators

North West: Ann Holmes
nwgain@titan.pnn.police.uk
Tel: 0151 777 7648

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Tel: 0121 251 2046

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South West: Dave Gill
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Tel: 01275 841720

North East: Peter Constantine
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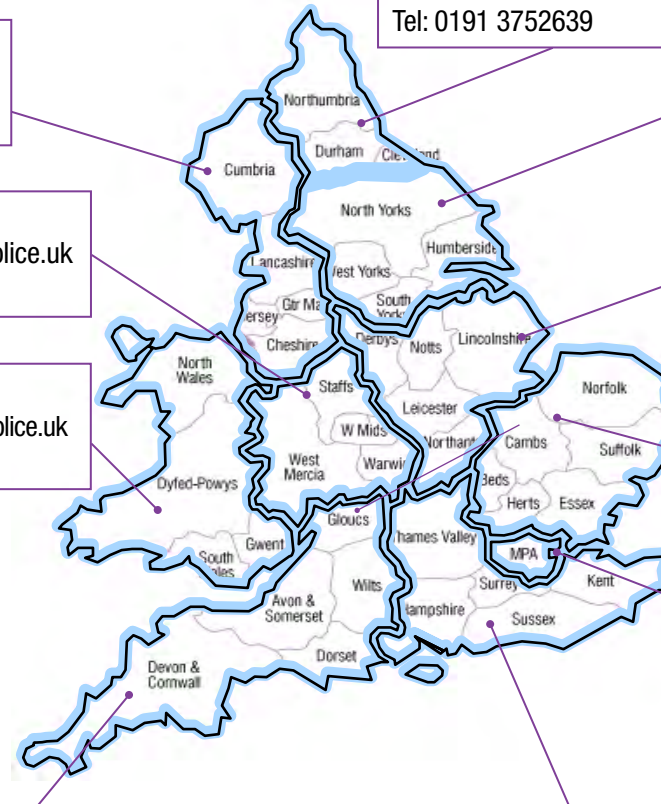
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Tel: 01476 403225

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Tel: 0207 230 8874

South East: Neil Fellingham
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Tel: 01273 475432 ext: 530566



PERSON FIRST, SERIOUS ORGANISED CRIME SECOND

Self assessment tool for fraud and cybercrime vulnerabilities

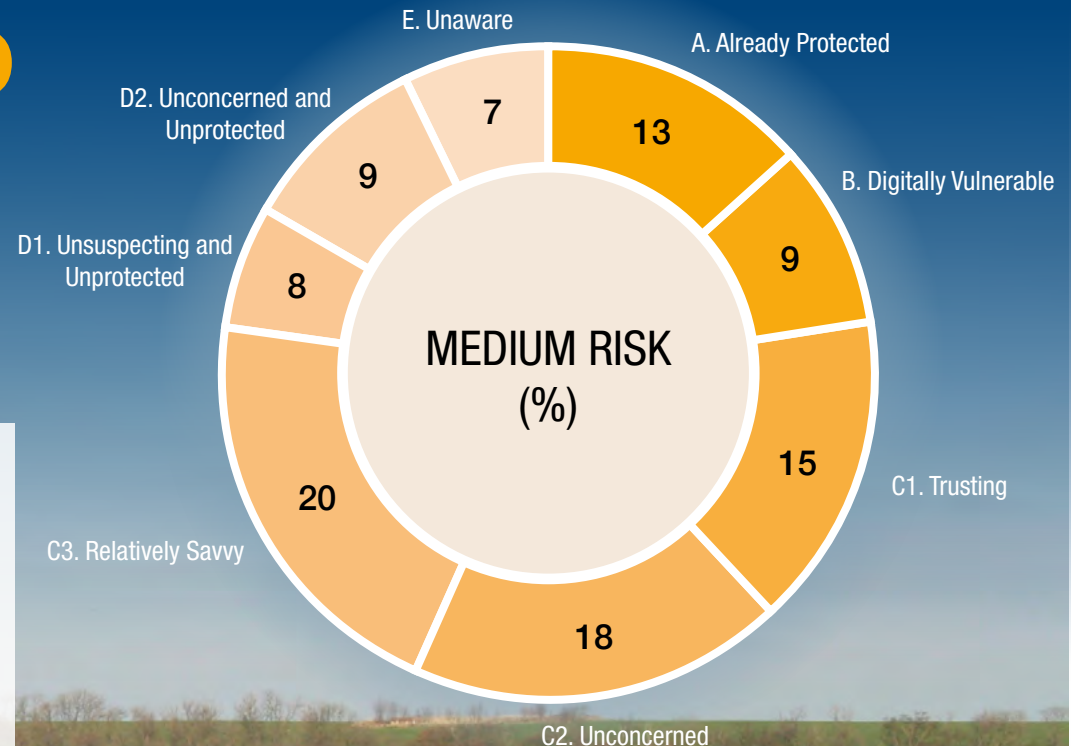
In a groundbreaking pilot across Lancashire, coordinated and implemented by Neighbourhood Watch, the Home Office and VISAV Ltd, thousands of people have used a self assessment segmentation tool to identify their vulnerability to fraud and cybercrime and how to better protect themselves. The model, developed by the Home Office, contains eight 'segments' of vulnerability ranging from 'already protected' to 'unaware'.

The self assessment is being used as an integral part of the Police and Neighbourhood Watch community

communication system. It is helping police and volunteers to be more informed about who they should be engaging with and is enabling them to provide more relevant, targeted advice to ensure the public can better protect themselves.

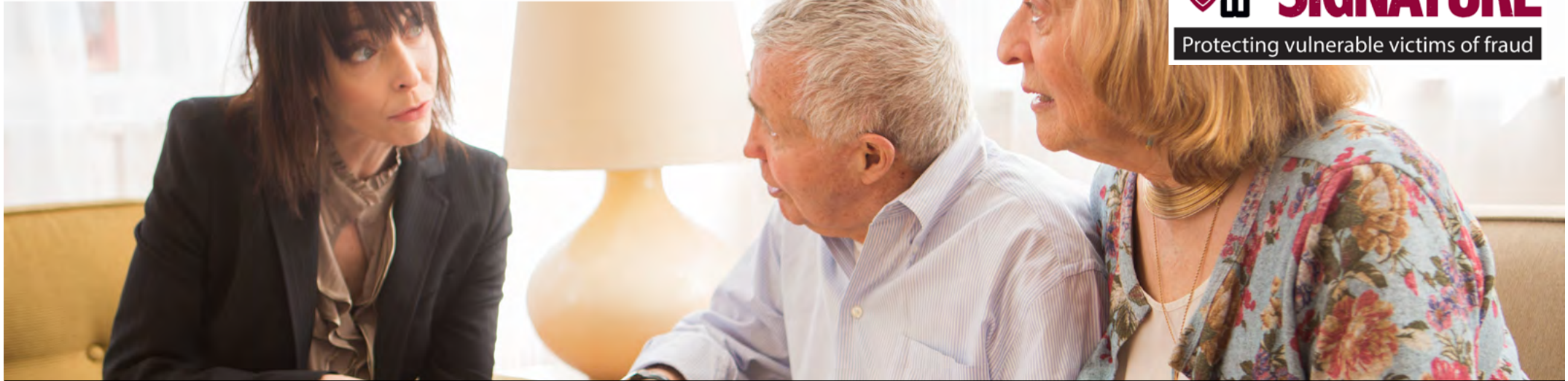
It is anticipated that this could be adopted by other areas under the 'person first, serious organised crime second' approach to crime prevention.

For further briefing and copies of the segmentation tool, please contact Leigh Hanby at Leigh.hanby@homeoffice.x.gsi.gov.uk



OPERATION SIGNATURE

Awareness raising film for preventing fraud



An awareness raising film has been created to encourage a variety of audiences, such as banks, agencies and community groups, to work with Sussex Police to help prevent the vulnerable from becoming victims of fraud: www.youtube.com/watch?v=0ZDpwIDSps&feature=youtu.be

Operation Signature (see <http://bit.ly/1ezY1y7> for further details) is the Sussex Police process for identifying and supporting

vulnerable victims of fraud. It works through a bespoke, standardised process at point of contact and provides an initial visit to the vulnerable person by a uniformed neighbourhood police officer. Preventative and protective measures are implemented through engagement with family members and support agencies. The process is intended to safeguard and provide ongoing support against the re-victimisation and targeting of

those identified as high risk. Long-term support for those most at risk is provided through engagement with the volunteer community.

Sussex is the first force to implement such a process but others, such as Surrey and Hampshire, are already engaging.

To get involved, or to find out more, please contact Bernadette Lawrie at: bernadette.lawrie@sussex.pnn.police.uk

PROTECTING VULNERABLE VICTIMS OF FRAUD

Remember:

- Never send or give money to anyone you don't know or trust
- Check people are who they say they are
- Don't share your personal information
- Make decisions in your own time
- If in doubt phone a relative or a friend

If you, or someone you know, is vulnerable to scams/fraud call Sussex Police on **101** or visit www.sussex.police.uk

Foreign National Offenders – New Threat Desk

The NCA has recently established a foreign national offenders threat desk to maximise the use of immigration interventions against foreign nationals engaged in serious and organised crime. The desk includes three experienced immigration officials seconded from the Home Office. A particular benefit of this work is disrupting nominals where there is an intelligence case, but where there are barriers to achieving a criminal justice outcome.

Successes to date include refusal of British Citizenship and revocation of leave, and subsequent enforcement action including deportation.

Over the coming weeks the threat desk officers will be working through a number of high priority cases and will be contacting relevant officials and officers to discuss next steps. If you would like to know more about using immigration disruptions to respond to high priority serious and organised crime, please contact the threat desk on: IntelHubForeignNationalOffenders@nca.x.gsi.gov.uk



MoRiLE

Management of Risk in Law Enforcement

The Management of Risk in Law Enforcement (MoRiLE) is a UK wide project led by DI Chris Downen (NPCC Intel Innovation Group) that focuses on the development of risk prioritisation models. These models – addressing threat, risk and harm – work by inputting intelligence and subject matter expertise in a standardised format. Through this systematic approach, MoRiLE is promoting better partnership working through the development of a shared understanding of how to assess risk and a common language.

Formed in 2014, it has developed thematic/strategic and tactical risk

models, which are being utilised by over 50 law enforcement and partner agencies nationally, to assess and prioritise risk in a consistent way. The scope of the project has recently been broadened to cover the development of a full suite of complimentary risk models, and an IT risk prioritisation solution.

The project lead uses a “Virtual Group” network to provide project updates, and to afford an opportunity for group members to share their views on the project. If you would like further details, or wish to be added to the virtual group, then please contact DI Chris Downen at: c.downen@west-midlands.pnn.police.uk

SERIOUS AND ORGANISED CRIME

Local Profiles

In November 2014, guidance was published outlining how forces – in conjunction with key partners – could develop and produce a local profile. The purpose of local profiles is to develop a common understanding among local partners of the threats, vulnerabilities and risks relating to serious and organised crime, as a basis for information for local programmes and action plans.

Currently 25 forces have profiles and 13 have '4P' multi-agency action plans. The

format that each force has taken is different with some opting for force wide profiles, whereas others have focused on smaller areas or produced thematic profiles. The key for all profiles is to engage with partners using a local multi-agency programme of action.

For an electronic copy of the SOC Local Profiles guidance visit: www.gov.uk/government/publications/serious-and-organised-crime-local-profiles

For further advice and support please contact your frontline team member for your area or SCOC.localpartnerships@homeoffice.x.gsi.gov.uk



OPERATION LIBERAL

National Intelligence Unit

Operation Liberal is a Police National Intelligence Unit which tackles cross border criminality and criminals. We have a database of 18,000 nominal entities with almost 2,000 PNC markers on identified key threats. Op Liberal provides intelligence packages and co-ordinates the law enforcement response against identified nominals. The profiles created will also include financial intelligence to help identify any proceeds of crime opportunities.

The aim now is to become more pro-active and to identify the top 20 nominals (with potential to cause the most risk and harm) from our intelligence database. They will be identified

using a risk matrix linked to MoRiLE (see Practical Tools section) with additional data around membership/number of OCG's.

To help develop the full intelligence picture across all partners we are actively involved with the Government Agency Intelligence Network (GAIN) (see Spotlight section). Op Liberal also has an invaluable national network of force/regional single points of contact who feed information into the unit.

For more information, please contact Andrew Luckett at andrew.luckett@liberal.pnn.police.uk

DATA SOURCES

Staffordshire Local Profile

Within their SOC local profile (see Information Sharing section) Staffordshire Police have used a range of data sources to understand both the inter-relationship between SOC and vulnerability and the impact that SOC is having on the health of local communities. Staffordshire have produced a profile designed to inform strategy and tactics, from managers to PCSOs.

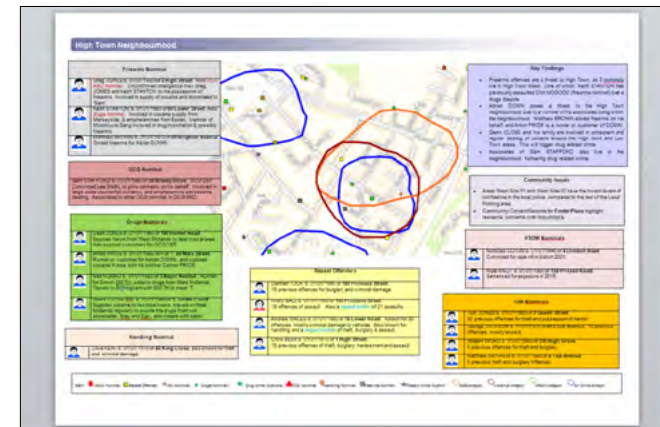
Police data sources on organised crime and ASB hotspot analysis are overlaid with data on vulnerable people, repeat offenders and OCG members among others, as well as known CSE locations. These are then checked against analysis from strategic products including emerging minority communities, business crime, and forced marriage profiles.

Non-police data sources have included schools, care homes, The Troubled Families Programme, County Council data, community surveys, Local Education Authority, census data, Indices of Deprivation

and Action Fraud. A detailed socio-demographic analysis is also featured, based on data regarding educational attainment, languages spoken in schools, and safeguarding referrals.

This breadth of data has enabled Staffordshire to produce a richer and more detailed picture than if they had used police data alone.

For more information about the Staffordshire profile and how they engaged with partners, please contact Katherine Tyler at Katherine.Tyler@staffordshire.pnn.police.uk





The Haggrid project is a Prevent based partnership arrangement between Durham Agency Against Crime (DAAC) and Durham Constabulary. Full support is given by the Local Education Authority who sponsor 90–110 children per year on this programme as well as other public and private sector organisations.

The Project uses horticulture and agriculture based programmes of activity, including creating community gardens, allotments and animal husbandry, to engage with and develop young people between 11–16yrs who may be at risk of becoming SOC offenders. The programme is overseen by experts and community police officers to help participants become environmental stakeholders in their communities. Additional opportunities to work for City and Guilds qualifications also exist.

Successes have included positive feedback from participants on the scheme with some progressing onto placements with the Police Volunteer Cadets and others being involved in peer mentoring schemes. Participants have even won national awards for their work from the Royal Horticultural Society.

Chief Constable Mike Barton and D/Supt Victoria Fuller are united in their praise for the scheme as they see numerous advantages; including providing a longer term holistic pathway away from crime, encouraging young people to be stakeholders in their community and enabling police officers to become positive role models for them.

For more information, please contact D/Supt Victoria Fuller at Victoria.fuller@durham.pnn.police.uk

There are 3 key phases to the programme:

Phase 1

Social education aimed to inform young people about the impact of crime and ASB on communities. This includes structured lessons based around common policing and community issues.

Phase 2

Undertaking developmental and community projects to demonstrate the skills learned on their journey, as well as promoting a positive self-image.

Phase 3

Reward based activities including trekking, canoeing and orienteering.

OPERATION JOINED UP – Problem premises

North Somerset's multi-agency initiative, Op Joined Up, has seen a reinvigoration in activity targeting problem premises through their 'nights of action'. This work has been a partnership, led by the area's Neighbourhood Manager, Inspector Sharon Bennett, and includes colleagues from North Somerset Licensing Department, Trading Standards, Security Industry Agency, Environmental Health and other partner authorities. A recent addition to the initiative has been the local Addiction Recovery Service.

Monthly licensing co-ordination group meetings, alongside weekly co-location of Trading Standards with police, has identified business premises to target as a partnership. Multi-agency focus on problem premises in North Somerset has produced positive results. By working together they have become more effective at tackling the owners/managers of irresponsible licensed premises, such as those involved in, or used as a front for, serious and organised crime. Visits to high risk premises has reduced their level of risk and nights of action have brought down levels of crime.

For more information, please contact Sharon Bennett at Sharon.Bennett@avonandsomerset.pnn.police.uk



SAFER SIX Tackling drugs in partnership

Around 100 officers from across the West Midlands took part in simultaneous dawn raids in a strike against criminal networks selling drugs and committing crimes to fuel their drug addiction.

Safer Six is a long-running Sandwell based operation which has helped drive down crime levels across the borough to an all-time low. Dozens of convicted offenders have been sentenced with more awaiting trial.

Innovative approaches to engage the community and raise awareness of the harms caused by this type of offending. Recent examples include:

- A mobile digital display with images of those sentenced formed a visual montage that toured local communities. Residents were able to see how police and partners work together to address drug related crime.
- Thousands of pounds worth of property seized as part of the operation went on show in a special one-off event. With the support of a local church group an 'Aladdin's cave' was set up to encourage people to see if they could spot their valuables.

For more information, please contact West Midlands Police Corporate Communications on [0121 626 5858](tel:01216265858).

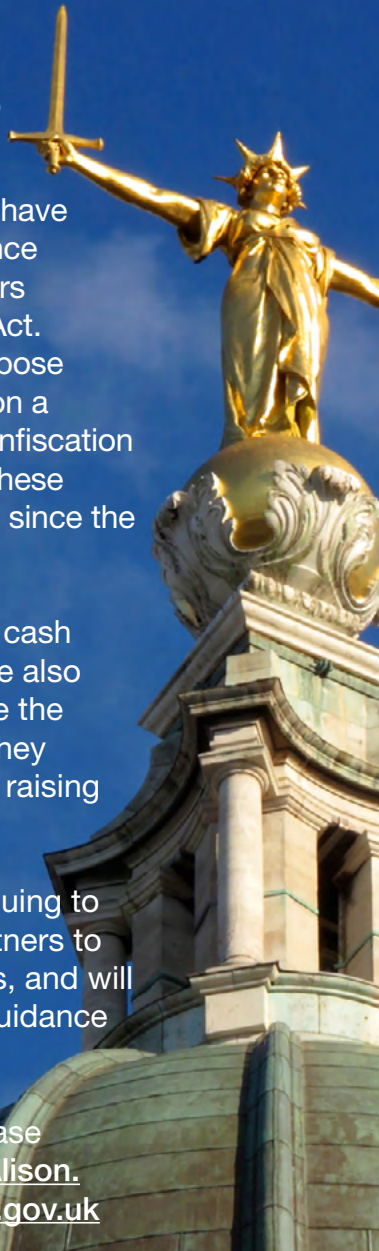
POCA POWERS

The City of London Police have obtained the first compliance order under the new powers in the Proceeds of Crime Act. This enabled a court to impose restrictions/requirements on a person to ensure that a confiscation order could be effective. These powers have been in force since the 1st June 2015.

The new powers to forfeit cash without a court hearing are also starting to bear fruit. Since the powers came into force, they have been used 24 times, raising £283,000.

The Home Office is continuing to work with operational partners to embed the new provisions, and will be looking to issue new guidance on their use shortly.

For more information, please contact Alison Moore at Alison.Moore@homeoffice.x.gsi.gov.uk



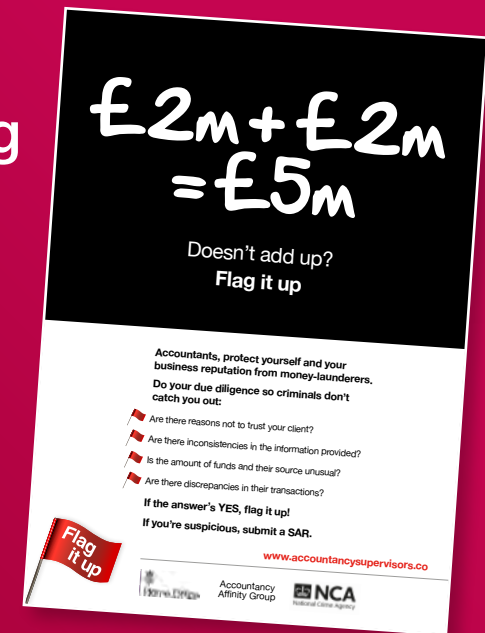
‘FLAG IT UP’

Tackling money laundering and organised crime

On 30th November 2015, the Research Information and Communications Unit (RICU) within the Home Office launched ‘Flag it up’, a national campaign to deter solicitors and accountants from becoming involved in money laundering. This campaign builds on the success of last year’s campaign which drove a 20% increase in Suspicious Activity Reports (SAR) from the legal sector to the NCA.

The campaign is being promoted through sector-specific press and advertising and aims to increase:

- awareness of the money laundering threat and the consequences of becoming involved;
- understanding of the role professions can play in disrupting money laundering;
- adoption of preventative behaviours, which mitigate risk such as submitting Suspicious Activity Reports to the NCA.



Campaign partners include HM Treasury, HM Revenue and Customs, the Serious Fraud Office, the National Crime Agency, Ministry of Justice, the Metropolitan Police, the Accountancy Affinity Group, Law Society, and Solicitors Regulation Authority.

The campaign will run until the end of March 2016, and as part of the activity RICU SOC would be grateful if partners could feature the campaign in relevant communications. For more information, please contact Tristan Derry at Tristan.derry@homeoffice.x.gsi.gov.uk

VICTIMS, WITNESSES, COMMUNITIES

Prepare Intimidation Project

As part of the '4P' framework under the Prepare strand, the Home Office have been conducting interviews with Nottinghamshire Police and East Midlands Special Operations Unit, in order to broaden understanding of the response to SOC-related intimidation of victims, witnesses and communities.

The project objectives are to gather evidence on the nature of victim, witness and community intimidation connected to SOC and the Police response to that intimidation. The project report, and identification of best practice, will be delivered by March 2016. This will strengthen the evidence base for developing the national response to managing 'Level 2' (i.e. sub-Protected Person level) intimidated victims and witnesses.

As part of this intimidation project, we are conducting surveys to gather quantitative data from as many Forces as possible. If you come from a law enforcement background and are interested in supporting our data collection, or for more information, please get in touch with James Athorn at: James.Athorn@homeoffice.x.gsi.gov.uk

FEEDBACK

We have had excellent feedback on our bulletin so far, however we are looking to YOU to help us make it even better.

- Do you have a particular article that you found interesting/useful?
- Have you engaged with partners as a result of certain articles?
- Would you consider contributing an article for future editions?
- What would you like to see more of?

These are some of the questions that we would like to ask you to help us to deliver a bulletin which is increasingly effective in galvanising partnership work, to improve our collective ability to tackle serious and organised crime.

Please take the time to complete our feedback survey at: www.surveymonkey.co.uk/r/DJVL9B

Your responses will greatly support and positively impact on the publication of future editions.

Thank you for reading the second edition of the SOC local partnerships bulletin.

Please feel free to share this with colleagues, partners and other local organisations. If you would like to be added to the bulletin distribution list, to receive future editions, contact the team at: SCOC.localpartnerships@homeoffice.x.gsi.gov.uk. The bulletin will also be available online at: www.gov.uk/government/collections/serious-and-organised-crime-local-partnerships-bulletin.

We are eager to receive articles for future editions, to showcase the forward-thinking, innovative and pioneering work taking place in local communities. If you have an article which you would like to feature in an upcoming edition, or you have any feedback, suggestions or questions please contact your usual SCOC contact or the SCOC Local Partnerships [mailbox](#). When submitting an article, **please use this form** as a template.