

Indian Private Banking Forum 2012



Tuesday 12th June
Taj Lands End, Mumbai



Stand out from the crowd



analysis adds up



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Who is Hubbis?

Launched in March 2010, Hubbis is the leading provider of content and online learning for Asia's Wealth Management & Private Banking Industry.

This is achieved through a highly-functional and relevant training and information portal – with a holistic suite of Wealth Management Training Modules and a cutting-edge Learning Management System – that enables relationship managers (RMs) and financial advisers to become more successful in the region's competitive landscape. And at the same time fulfill their continuing professional development obligations.

Our educational content and other tools are targeted, independent, timely, strategic and Asia-focused. The site is mainly focused on developing skills, product knowledge, and understanding.

Through this practical advice, analysis, insight and information, users gain what's necessary to offer suitable and trusted advice to their clients.

For more information, please contact:

Hansi Mehrotra
Managing Director, India
T 91 22 4070 0371
E hansi.mehrotra@hubbis.com

Roopam Lakhanpal
Head of Business Development, India
T 91 98 2014 6896
E roopam.lakhanpal@hubbis.com

Michael Stanhope
Chief Executive Officer
T 852 2563 8766
E michael.stanhope@hubbis.com



Welcome

We are delighted to be hosting our **Indian Private Banking Forum 2012** in Mumbai – to build on the success of our inaugural forum last September.

We are designing this year's event to exclusively focus on the issues, opportunities and challenges in the private banking segment – via in-depth presentations, case studies and free-flowing panel discussions from leading speakers in the local and international markets.

The event is broken in two sessions, to be held in different rooms which will run concurrently. One room is designed as a series of product and skills presentations by leading asset management companies, product manufacturers and vendors for relationship managers and investment advisers. The other room will discuss more strategic industry issues for senior management.

The forum is free for anyone working within a private banking or wealth management organisation to attend. Regulators and industry associations are invited to attend for free as our guest.

Key reasons why you will benefit from attending this forum:

- » It is free for anyone at a private bank, a consumer bank, an independent advisory firm or any other type of wealth management organisation
- » You get practical insight into how you can do your job more productively and efficiently
- » You learn which products are suitable for your clients - and where they fit in their portfolio
- » You can understand some of the latest industry and investment challenges - and how you can overcome them
- » You can network with peers in an informal and independent setting
- » It is an enjoyable and effective learning experience through being interactive and engaging

We look forward to seeing you at the event - and thank you for your support.

Hansi Mehrotra
Managing Director, India
Hubbis



Agenda - Product and Skills Track

8.45am Registration

9.00am Welcome Address

Hansi Mehrotra

Managing Director, India
Hubbis

**9.05am Panel Discussion
Is asset allocation dead?**

- Are investors questioning the value of strategic asset allocations?
- Should equities still be the cornerstone of portfolios?
- How are private banks convincing investors to diversify?
- What do they do about gold?
- What kind of tactical asset allocation ranges and tilts do investors want?

Chair

Anurag Seth

Head Global Wealth Management
Quant Capital

Panel members

Prateek Pant

Director, Products & Services, Private Banking
RBS

Jignesh Shah

Head of Product and Advisory, India
Sarasin Alpen

Nimish Shah

Head - Investments
Citi Private Bank

K Ramachandran

President - Investment Advisory & Equity Research
Yes Bank

Umang Papneja

President
IIFL Private Wealth Management

Nitin Rakesh

Managing Director & Chief Executive Officer
Motilal Oswal Asset Management



Agenda

9.50am to 11.20am **Equities session – Old asset class, different perspectives**

Session Moderator

Satwick Tandon

Director - Global Investment Solutions, India
Merrill Lynch Wealth Management

9.50am **Presentation**
Value investing

Raamdeo Agrawal

Director
Motilal Oswal Asset Management

10.10am **Presentation**
Optimistic investing

Bhupinder Sethi

Head of Equities
Tata Asset Management

10.30am **Presentation**
Volatility as a new asset class

Raghav Iyengar

Executive Vice President - Head Institutional & Retail Business
ICICI Prudential

10.50am **Presentation**
Quantitative investing

Dr Purnendu Nath

Principal
Quant Global Investment Management

11.10am **Presentation**
DSP BlackRock's view on the Indian equity markets

S Naganath

President and Chief Investment Officer
DSP Blackrock

11.20am **Refreshments & Networking**

11.40am **Presentation & Panel Discussion**
Views on fixed income

- Global outlook
- Domestic outlook

Presenter

Dhawal Dalal

Head of Fixed Income
DSP Blackrock

Panel chair

Rama Biyani

VP, Fixed Income Market Specialist
RBS

Panel members

Nipa Sheth

Director
Trust Capital

Rudraksh Bhatt

Sales
Darashaw

Bhupendra Meel

Head of Investment Advisory
AK Group

Dhawal Dalal

Head of Fixed Income
DSP Blackrock

12.25pm

Presentation & Panel Discussion

Sales – What do successful advisers do in their sales technique?

- Being different, being professional, being strategic
- Developing a sales strategy – routes to market
- Developing a sales plan – turning thinking into action
- Managing your pipeline
- Developing existing client relationships – gaining quality referrals
- The sales behaviours that consistently-high performers demonstrate

Presenter & panel chair

David MacDonald

Managing Director, Head of Consulting & Learning Solutions
Hubbis

Panel members

Nitila Natrajan

Executive Director
UBS Wealth Management

Guneet Singh

Head of Sales
HDFC Private Bank



Agenda

Sriram Iyer

Director - Wealth Management
Religare Macquarie Wealth Management

1.05pm

Lunch

1.55pm

**Presentation & Panel Discussion
Real Estate – The Art of the Deal**

- Ultra high net worth investors like investing in real estate, and increasingly directly into individual properties. What trends are we seeing in where they are investing?
- How kinds of deals are being structured?
- What level of due diligence must private banks do as the intermediate party?
- Experiences from structuring and exiting transactions - real estate fund perspective

Panel chair

Amit Sathe

Vice President – Marketing & Sales
Phoenix Marketcity

Presenters & panel members

Parimal Shroff

Lawyer
Parimal Shroff & Co

Naresh Nadkarni

Chief Investment Officer
HDFC Property Fund

Ramesh Nair

Managing Director - West India
Jones Lang LaSalle

2.55pm

**Panel Discussion
Opportunities in Alternatives**

- Analysing the AIF guidelines
- Private banks are getting involved in crossing deals within their client base, with the help of boutique investment banking firms. What do RMs need to know about this area to be able to leverage such opportunities?
- Experiences from structuring and exiting transactions

Chair

Nitin Rakesh

Managing Director & Chief Executive Officer
Motilal Oswal Asset Management

Panel members

Munish Randev

Executive Director & Head - Product & Advisory (Wealth Management)
Aventus Capital

Richa Karpe

Co-founder and Executive Director
Altamount Capital Management

Shailesh Haribhakti

Chairman
BDO Consulting

Radhika Gupta

Director
Forefront Capital

Amit Dabas

Director
Guggenheim Partners

Anil Joshi

Mumbai Angels



Agenda

3.55pm Refreshments & Networking

**4.15pm Presentation & Panel Discussion
Structuring cross-border investments and inter-generational wealth transfers**

- What structures and strategies are available to invest cross-border – both inbound and outbound?
- What structures and strategies are available for intergenerational wealth transfers
- What should be the motivations for succession planning, inter-generational wealth transfer and using trusts?
- Are we about to see an explosion around opportunities in estate planning in India?
- What is right way to discuss estate planning issues with clients?
- What are the biggest pitfalls in the succession planning process for families? What is most likely to go wrong?
- What is involved in creating and protecting the value of wealth in a family?
- How can families deal with evolving cultural changes related to gender and geography?

Presenter

Tariq Aboobaker
Estate Planning Director
Amicorp

Panel chair

Sonali Pradhan
Head of Wealth Services, India
RBS

Panel members

Tariq Aboobaker
Estate Planning Director
Amicorp

Navita Yadav
Chief Operating Officer and Head - Business
IL & FS Trust Company

Ashish Khetan
Executive Vice President and Head - Family Office
Kotak Mahindra Bank

Mugdha Sahal
Vice President
IIFL Private Wealth Management

5.15pm Forum Closes

Agenda - Business Strategy Track

9.00am **Welcome Address**

Michael Stanhope
Chief Executive Officer
Hubbiss

9.05am **Panel discussion**
Designing the private banking industry for long-term success

- How did the industry evolve in other markets? How is India different?
- What can the private banking industry do now to design its own future?
- To what extent are foreign parent companies rethinking their India strategies?
- What opportunities and challenges does this present for different types of institutions – domestic and foreign? And how can they capitalise on these?
- What's missing within India's private banking market which prevents it from moving to the next level and stage of development?
- What is the outlook for the industry in 2012?

Chair

Michael Stanhope
Chief Executive Officer
Hubbiss

Panel members

Atul Singh
Managing Director & Head of Global Wealth & Investment Management, India
Merrill Lynch Wealth Management

Sameer Kaul
Managing Director, Global Market Manager
Citi Private Bank

Stephane Honig
Global Head, Indian Markets
BNP Paribas Wealth Management

Karan Bhagat
MD & CEO
IIFL Private Wealth Management

Sutapa Banerjee
Chief Executive Officer, Private Wealth
Ambit Capital

Rohit Bhuta
Chief Executive Officer
Religare Macquarie Wealth Management



Agenda

Nitin Rao

Senior Executive Vice President, Private Banking Group & Third Party Products
HDFC Bank

Rajesh Iyer

Executive Vice President & Head - Products and Research
Kotak Wealth Management

10.05am

Panel discussion**Managing cost to income ratios through managing talent**

- Can the sales/advice process be institutionalised? Banks could increase the productivity of their RM force by institutionalising a sales process and offering sales skills training
- What kinds of tools are used for each step of the advice process? Experiences from global private banks on sales processes
- Do clients get somewhat consistent service from different RMs of the same bank?
- Experiences from trying to build talent pipelines
- How can private banks set a higher technical skills/product knowledge standard than the regulatory minimum?
- Are current incentive structures encouraging undesirable behaviours?
- How could the remuneration structures be adapted to balance short term and long term business objective

Chair**Sanjay Sachdev**

President & Chief Executive Officer
Tata Asset Management

Panel Members**Vishal Kapoor**

General Manager, Wealth Management, South Asia
Standard Chartered

Ashish Kehair

Head of Private Wealth Management & International Business
ICICI Securities

Hrishi Parandekar

Chief Executive Officer
Karvy

Rajesh Saluja

Chief Executive Officer & Managing Partner
ASK Wealth Advisors

Amit Pande

Head - Privee, Private Bank
Axis Bank

David McDonald

Managing Director, Head of Consulting & Learning Solutions
Hubbis

11.20am Refreshments & Networking

11.40am Panel Discussion
Are private banks in India ready to work with independents?

- How did the external asset managers industry develop in Switzerland and Singapore?
- How do they work with private banks?
- Some banks have been partnering with IFAs informally, but is there a more organised way to rent out their platform within the current regulatory framework?
- What are the main opportunities and challenges in this segment?

Chair

Michael Stanhope
Chief Executive Officer
Hubbis

Panel Members

Dhruv Mehtra
Director
Dhruv Mehta

Mrin Agarwal
Portfolio Advisor
IFA

Aashish Somaiyaa
Sr. VP & Head Retail Business
ICICI Prudential AMC

Debashish Bose
Senior Vice President - Institutional Sales
Quant Capital



Agenda

12.35pm **Panel discussion**
QFI regulations - opportunities and challenges

Chair

Manoj Jain
Head
ILFS Custody

Panel Members

Atul Singh
Managing Director & Head of Global Wealth & Investment Management, India
Merrill Lynch Wealth Management

Ranjan Bhattacharya
Snr VP & Head, India Custody and Clearing
HSBC Securities Services

Rajesh Cheruvu
Chief Investment Officer, India
RBS

Pankaj Chopra
Chief Executive Officer
Reliance Wealth Management

1.05pm **Lunch**

Business Strategy Track Ends

Visit Product and Skills Track from 1.55pm