# Integrating the Risk Management Framework (RMF) with DevOps

March 2018

Timothy A. Chick Security Automation Systems Technical Manager

Software Engineering Institute Carnegie Mellon University Pittsburgh, PA 15213



[Distribution Statement A] Approved for public release and unlimited distribution.

Software Engineering Institute Carnegie Mellon University

## **Distribution Statements**

Copyright 2018 Carnegie Mellon University. All Rights Reserved.

This material is based upon work funded and supported by the Department of Defense under Contract No. FA8702-15-D-0002 with Carnegie Mellon University for the operation of the Software Engineering Institute, a federally funded research and development center.

The view, opinions, and/or findings contained in this material are those of the author(s) and should not be construed as an official Government position, policy, or decision, unless designated by other documentation.

References herein to any specific commercial product, process, or service by trade name, trade mark, manufacturer, or otherwise, does not necessarily constitute or imply its endorsement, recommendation, or favoring by Carnegie Mellon University or its Software Engineering Institute.

NO WARRANTY. THIS CARNEGIE MELLON UNIVERSITY AND SOFTWARE ENGINEERING INSTITUTE MATERIAL IS FURNISHED ON AN "AS-IS" BASIS. CARNEGIE MELLON UNIVERSITY MAKES NO WARRANTIES OF ANY KIND, EITHER EXPRESSED OR IMPLIED, AS TO ANY MATTER INCLUDING, BUT NOT LIMITED TO, WARRANTY OF FITNESS FOR PURPOSE OR MERCHANTABILITY, EXCLUSIVITY, OR RESULTS OBTAINED FROM USE OF THE MATERIAL. CARNEGIE MELLON UNIVERSITY DOES NOT MAKE ANY WARRANTY OF ANY KIND WITH RESPECT TO FREEDOM FROM PATENT, TRADEMARK, OR COPYRIGHT INFRINGEMENT.

[DISTRIBUTION STATEMENT A] This material has been approved for public release and unlimited distribution. Please see Copyright notice for non-US Government use and distribution.

This material may be reproduced in its entirety, without modification, and freely distributed in written or electronic form without requesting formal permission. Permission is required for any other use. Requests for permission should be directed to the Software Engineering Institute at permission@sei.cmu.edu.

CERT<sup>®</sup> is registered in the U.S. Patent and Trademark Office by Carnegie Mellon University.

DM17-0727

## **Topics**



#### What is **DevOps**

What is RMF

Security in an Agile World

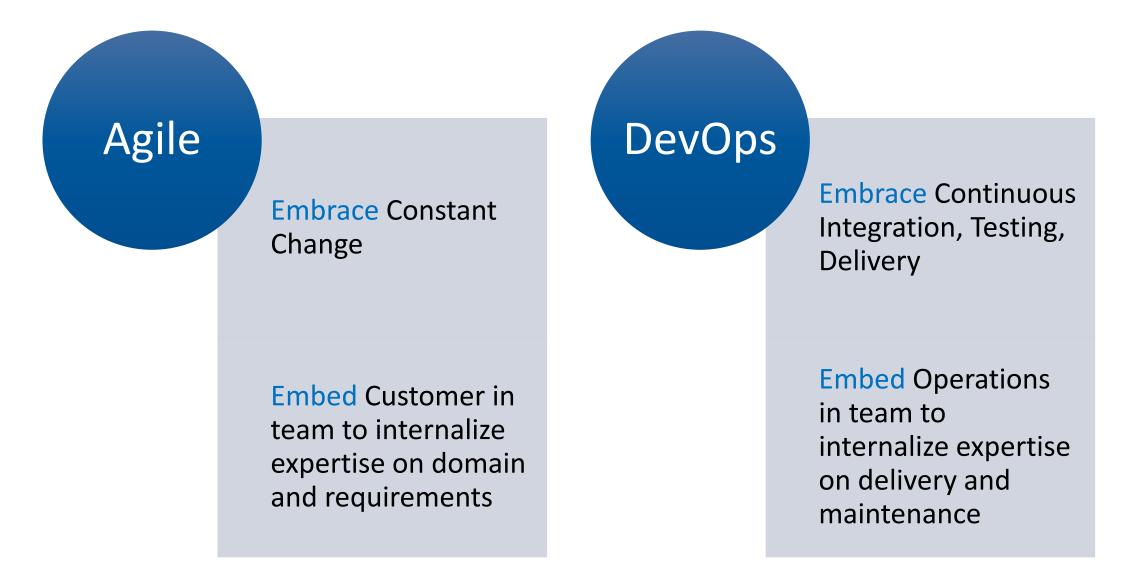
**Achieving Ongoing Authorization Decisions** 

## **DevOps Strategies**

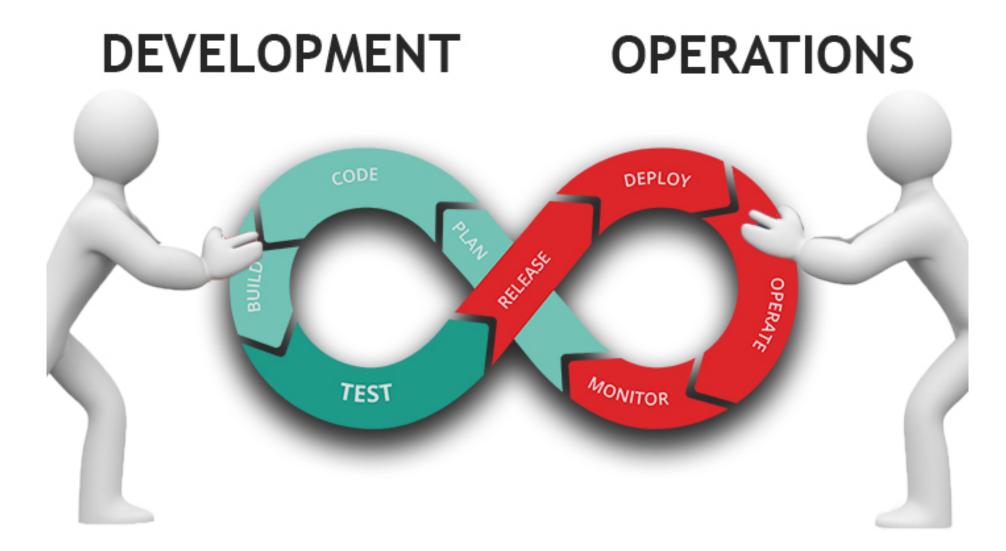
What are<br/>the core<br/>strategies<br/>of the<br/>DevOps<br/>paradigm?Design flexible software architecture encompassing<br/>simple, independent componentsUse Design flexible software architecture encompassing<br/>simple, independent componentsImplement frequent, incremental changes

Integrate innovative, customizable tools that can automate maintenance processes to include communications, testing, deployment, cyber security . . .

## **DevOps is an Extension of Agile Thinking**



#### **DevOps Phases**



## **Topics**



#### What is **DevOps**

What is **RMF** 

Security in an Agile World

**Achieving Ongoing Authorization Decisions** 

# What is the Risk Management Framework (RMF)?

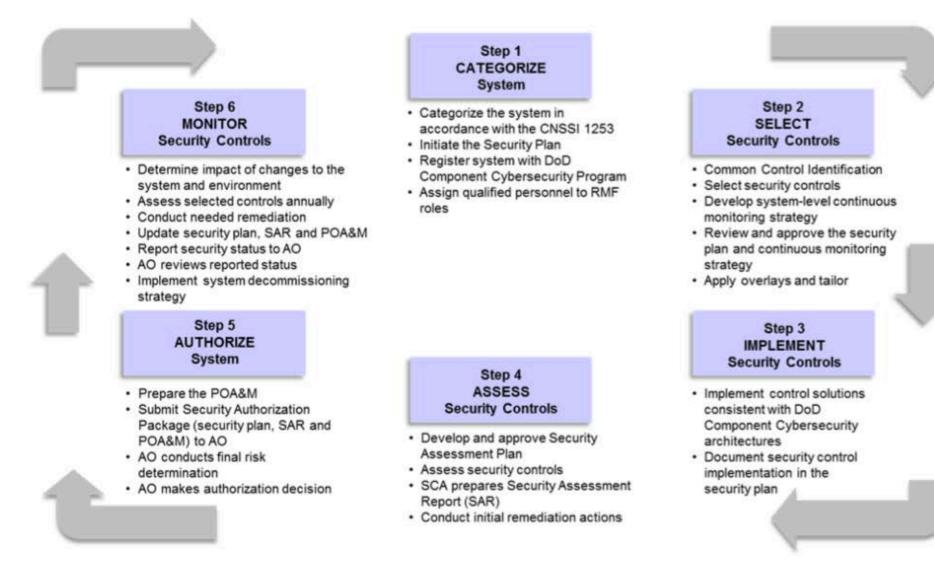
In 2014, the DoD started transitioning from the DoD Information Assurance Certification and Accreditation Process (DIACAP) to the Risk Management Framework for the DoD IT (RMF).

NIST Special Publication 800-37, "Guide for Applying the Risk Management Framework to Federal Information Systems", transforms the traditional Certification and Accreditation (C&A) process into the six-step Risk Management Framework (RMF).

The Risk Management Framework (RMF) provides a disciplined and structured process that integrates information security and risk management activities into the system development lifecycle.

## What is the RMF?

**Software Engineering Institute** Carnegie Mellon University



© 2018 Carnegie Mellon University

9

## **The RMF/ATO Problem**

Every system has inherent risks associated with it.

Program Manger (PM) is **graded** against the system's **KPP** and their compliance with all **regulations**, along with **cost** and **schedule** parameters.

PM makes **trades** between cost, schedule, quality, and functionality. With each trade **residual risks** occur.

Someone must **accept ALL residual risk** associated with the system before placing it into operations.

The Authorizing Official (AO) is responsible to **accepting information security risks**, which is done through the RMF process.

An ATO is usually good for 3 years, but **assumes no major changes** to the system's cybersecurity posture will be made during that time.

When **changes** do occur the AO may require a **reassessment** and **reauthorization**, which impacts the PM's cost and schedule and is **contrary to being Agile**.

## **RMF's Solution to Problem**

RMF encourages an alternative approach to the traditional 3 year ATO process through ongoing authorization decisions or continuous reauthorization.

RMF assumes these systems have "been evaluated as having sufficiently robust system-level continuous monitoring programs"

## **Topics**



#### What is **DevOps**

What is **RMF** 

Security in an Agile World

**Achieving Ongoing Authorization Decisions** 

# Security in an Agile World - 1

Security is often focused on testing, and security activities are often conducted outside and apart from the software development process.

As a result, the outcomes of security activities are presented in documents and outputs that do not naturally fit any of the software development activities. Water - Scrum - Fall



# Security in an Agile World - 2

The goal is to guide the development of new activities and make adjustments to existing activities to make it natural and efficient to build security into an agile process.

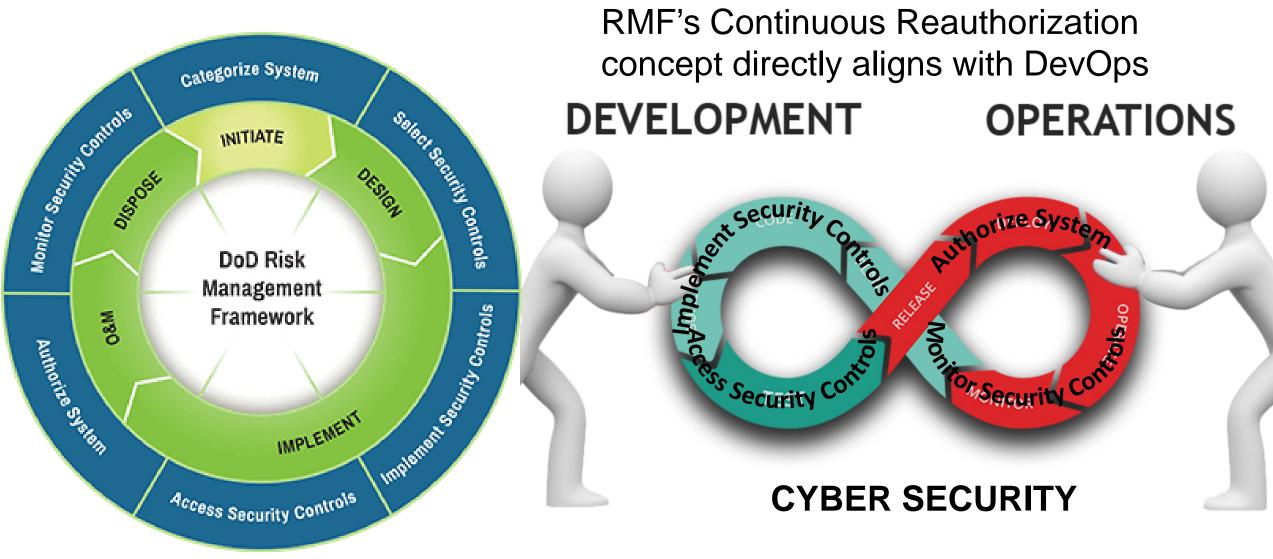
DevSecOps Manifesto (http://www.devsecops.org)

Leaning in over Always Saying "No" Data & Security Science over Fear, Uncertainty and Doubt Open Contribution & Collaboration over Security-Only Requirements Consumable Security Services with APIs over Mandated Security Controls & Paperwork Business Driven Security Scores over Rubber Stamp Security Red & Blue Team Exploit Testing over Relying on Scans & Theoretical Vulnerabilities 24x7 Proactive Security Monitoring over Reacting after being Informed of an Incident Shared Threat Intelligence over Keeping Info to Ourselves Compliance Operations over Clipboards & Checklists

"By developing security as code, we will strive to create awesome products and services, provide insights directly to developers, and generally favor iteration over trying to always come up with the best answer before a deployment."



## DoD SDLC, RMF, and DevOps

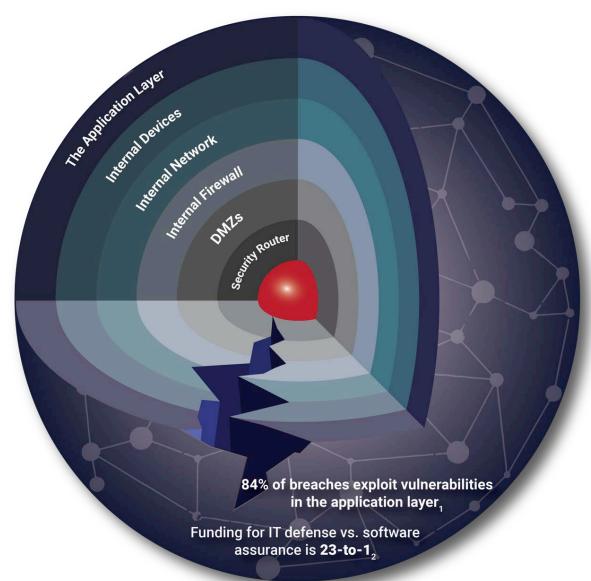


http://www.truestonefed.com/wp-content/uploads/2016/09/risk-management-wheel.gif



Carnegie Mellon University

## Security Must be Integrated in order to be Effective



The Application Layer is the new perimeter

Security must be Engineered into the Lifecycle of Applications

2017 less than 5% of DevOps initiatives have achieved the level of security automation required to be considered fully DevSecOps.<sup>3</sup>

- 2. Feiman, Joseph, Maverick Research: Stop Protecting Your Apps; It's Time for Apps to Protect Themselves, Gartner. 09-25-2014. G00269825
- 3. Horvath, Mark, Neil MacDonald, Ayal Tirosh: Integrating Security Into the DevSecOps Toolchain, Gartner. 11-16-2017. G00334264



<sup>1.</sup> Clark, Tim, *Most cyber Attacks Occur from this Common Vulnerability*, Forbes. 03-10-2015

## **Topics**



#### What is **DevOps**

What is **RMF** 

Security in an Agile World

**Achieving Ongoing Authorization Decisions** 



#### **DevOps Has Four Primary Focus Areas**

Collaboration between project team roles

Infrastructure as Code: Scripted Infrastructure Configuration

Automation of Tasks / Processes / Workflows

**Monitoring** Applications and Infrastructure

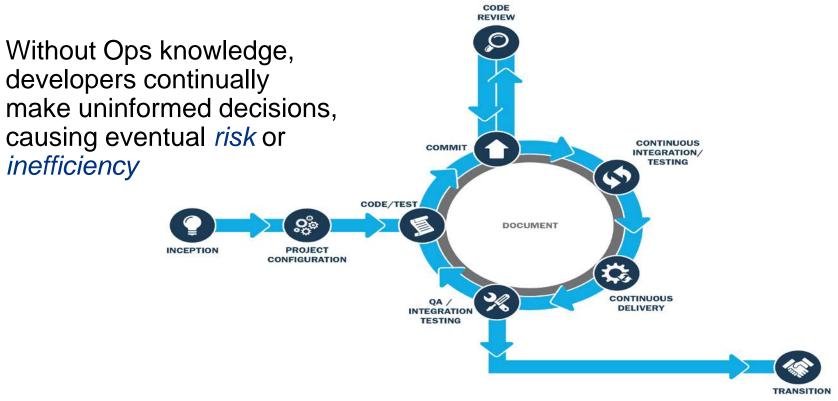


### **DevOps Uses Automation to facilitate Communication**

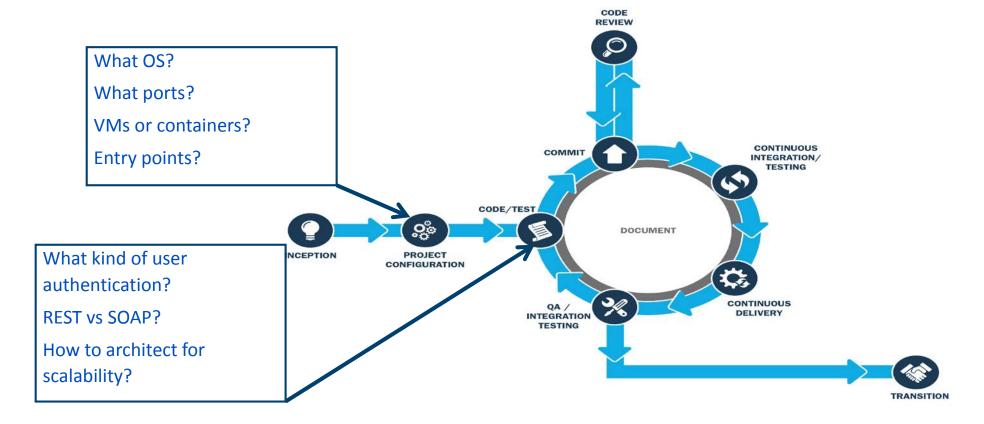


- Define Problem Domain
- Capture, Analyze, Track, and Communicate changes
- Collaborate Across Cross-Functional Team
- Used in support controls such as:
  - CA-7(1) Continuous Monitoring
  - CM-2 Baseline Configuration
  - CM-3 Configuration Change
    Control
  - CM-4 Security Impact Analysis
  - IR-4 Incident Handling
  - MA-6 Timely Maintenance

#### The SDLC is Full of Decision Points



#### The SDLC contains many Decision Points with Security Implications



### **Infrastructure as Code**



**Software Engineering Institute** Carnegie Mellon University

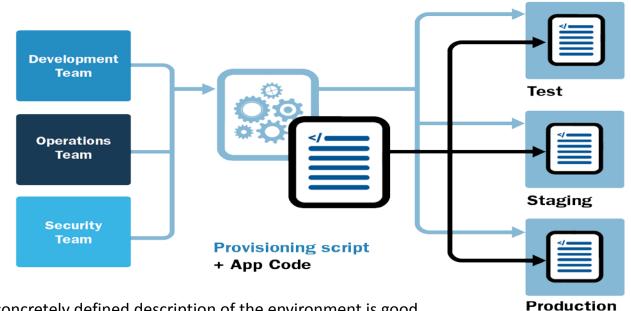
Title of the Presentation Goes Here © 2017 Carnegie Mellon University

DISTRIBUTION STATEMENT Please copy and paste the appropriate distribution statement into this space.]

111

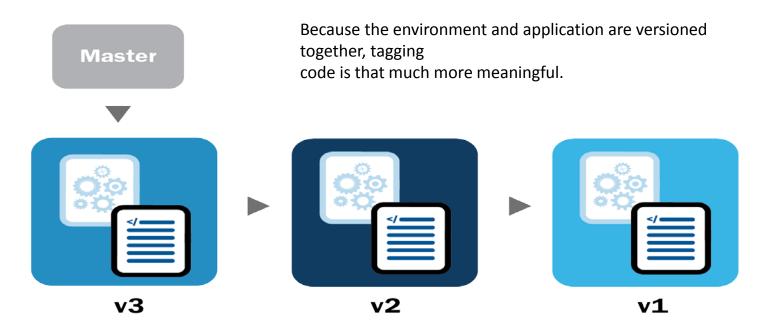
### What is IaC?

#### A program that creates infrastructure



\* A concretely defined description of the environment is good material for conversation between team members.

#### **IaC Apparent Benefits**



# IaC Provides a Solution – Scenario #1

Scenario #1

A vulnerability is being exploited in production that cannot be reproduced in development. Even rolling back development code to the production version doesn't allow it to manifest. It may be an issue with updated packages or OS in development.

Examples of related RMF Controls:

- IR-3 Incident Response Testing
- IR-10 Integrated Information Security Analysis Team
- SA-10 Developer Configuration Management

#### **Versioned Environment**

# IaC Provides a Solution – Scenario #2

Scenario #2

The operations team is following recovery instructions for the production environment based on documentation. It turns out there is a dependency problem because an incorrect version of a package was cited.

Examples of related RMF Controls:

- CP-2 Contingency Plan
- CP-6 Alternative Storage Site
- CP-7 Alternative Processing Site
- CP-10 Information System Recovery and Reconstitution

#### **Scripted Environment**

# IaC Provides a Solution – Scenario #3

Scenario #3

Security features that worked perfectly during testing fails when deployed to the production infrastructure.

Examples of related RMF Controls:

- CA-8 Penetration Testing
- CM-2 Baseline Configuration
- CM-3 Configuration Change Control
- CM-4(2) Security Impact Analysis | Verification of Security Functionality
- CM-6 Configuration Settings

#### **Environment Parity**

## **Common Tools**

Shell scripts – scripting platform-specific commands

Vagrant - assists in managing virtual machines and provisioning

Chef or Puppet - wrappers around your shell provide hooks and convenience methods layer of indirection between script and OS-specifics provides portability

Docker – deployable Linux containers runs on Linux only (for now) whole environments can be easily shared

# Automation of Tasks, Processes, and Workflows

(SA-15 Development Process, Standards, and Tools)

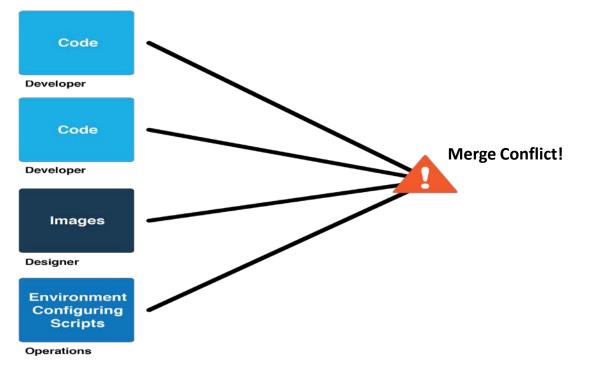


Software Engineering Institute | Carnegie Mellon University

Title of the Presentation Goes Here © 2017 Carnegie Mellon University [DISTRIBUTION STATEMENT Please copy and paste the appropriate distribution statement into this space.]

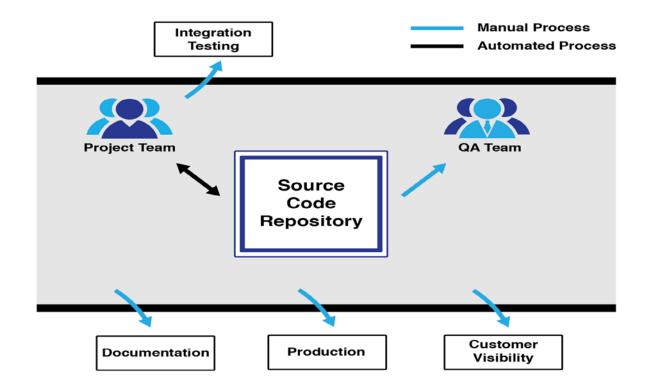
### Software projects consist of many artifacts

#### Integration can be challenging

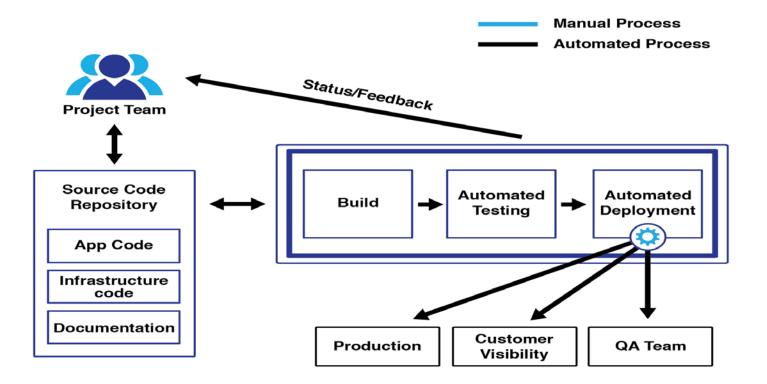




### This is often a manual process



#### **Continuous Integration (CI) Model**



### Fail the Build When Software isn't Good Enough

Don't just configure failure for compile/build errors!

- Does the changes include a know weak coding practices (CWE)?
  - Automatically run changes against a static code analysis tool and fail the build if a new CWE is found
- Do any of the current or new libraries have known vulnerabilities (CVE)?
- Did any Functional Security Tests Fail?
- Example Security Controls:
  - SA-11 Developer Security Testing and Evaluation
  - SA-12 Supply Chain Protection
  - CM-4 Security Impact Analysis
  - RA-3 Risk Assessment

CI is your best tool to enforce security standards

## **Functional Security Tests**

Automated unit, integration and acceptance testing tools can be used to verify security controls.

A large proportion of security tests are essentially checks that known weaknesses have not been introduced.

The following security controls are examples of controls that can be monitored/tested using existing acceptance testing browser automation tools like Selenium:

- AC-2(4) Account Management | Automated Audit Actions
- AC-2(5) Account Management | Inactivity Logout
- AC-2(11) Account Management | Usage Conditions
- AC-6 Least Privilege
- AC-12(1) Session Termination | User-Initiated Logouts/Message Displays
- AC-7 Unsuccessful Login Attempts
- CM-2 Least Functionality
- IA-2 Identification and Authentication (multi-factor)

## **Continuous Integration Systems**





# C cruisecontrol.

### Visual Studio Team Foundation Server

TC TeamCity



# Monitoring Applications and Infrastructure



Software Engineering Institute | Carnegie Mellon University

Title of the Presentation Goes Here © 2017 Carnegie Mellon University [DISTRIBUTION STATEMENT Please copy and paste the appropriate distribution statement into this space.]

# **Clarifying Terms**

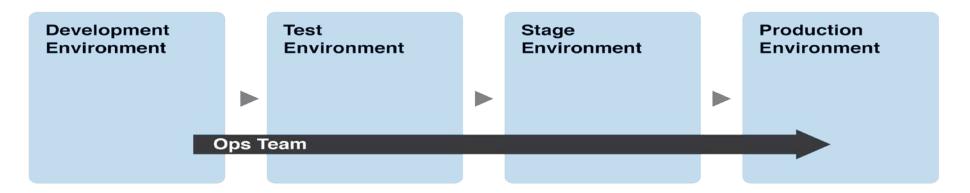
**Continuous Deployment** 

Changes are deployed ASAP into production

#### **Continuous Delivery**

Changes are deployed immediately into a *production-like environment*, to ensure that they *could* be deployed into production

#### Shift Left Operational Concerns



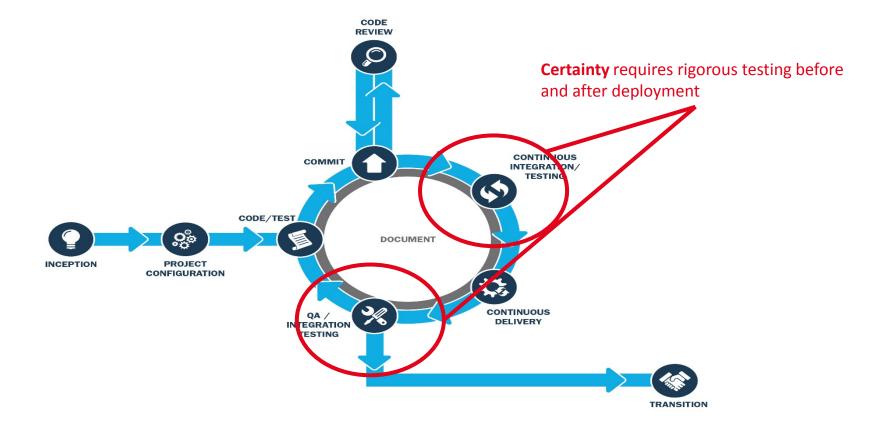
Benefits of Continuous Delivery

- Speed time to market
- Reduce cost
- Reduce risk
- Scale

### **Gold-standard deployment**

- Environment Parity
- Process Parity
- Automate
- Perform incremental changes
- Appropriate Testing

### **Continuous Delivery Is REALLY About Rigorous Testing**

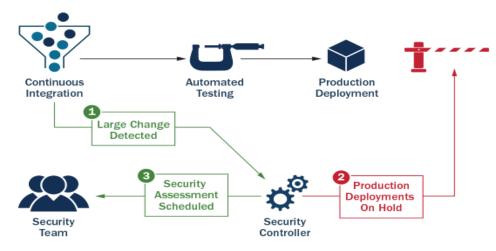


### Test Enough That You Are Sure You Could Deploy Successfully

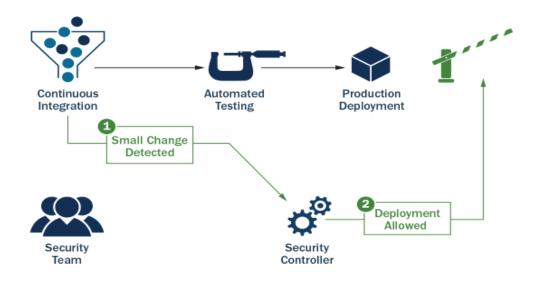
How much is enough?

What factors are important to you and your organization?

**Security?** Automate a large number of security-focused unit/integration tests



Design your CI/CD success criteria to enforce your goals



## **DevOps Operate Phase**



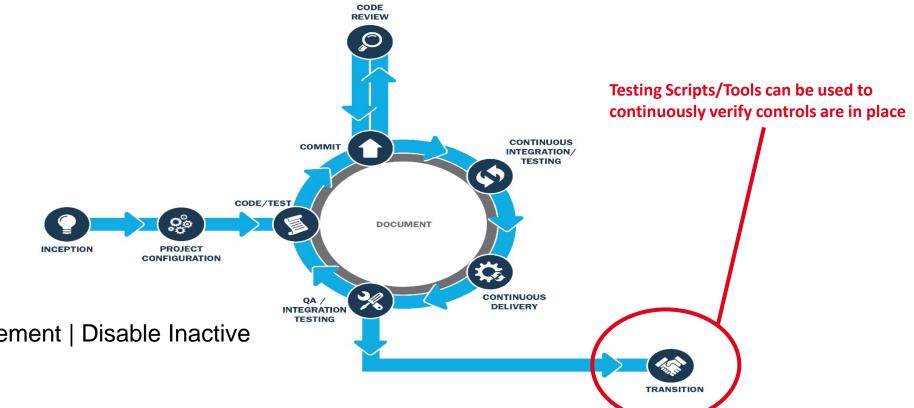
- ContinuousMonitoring
  - Performance Measurement
  - Incident Management
- System Security
- Auditing

# **DevOps and RMF Integration**

There are several RMF process steps that can be executed throughout the DevOps deployment pipeline including:

- Develop Security Assessment Plan
  - DevOps team provides details/scripts regarding the implementation and configuration of automated testing tools
- Assess security controls
  - DevOps practices improve this process by automatically providing outputs from team code reviews, application scanning and regression tests
- Prepare Security Assessment Report
  - Automated test tool output can be generated into a suitable format for inclusion as input
  - These reports are generated as part of the Continuous Testing cycle (not just annually), so assessment data is fresh and reports can be compared for differences
- Conduct initial remediation actions

### **Continue Automated Testing in Production**



Example Security Controls:

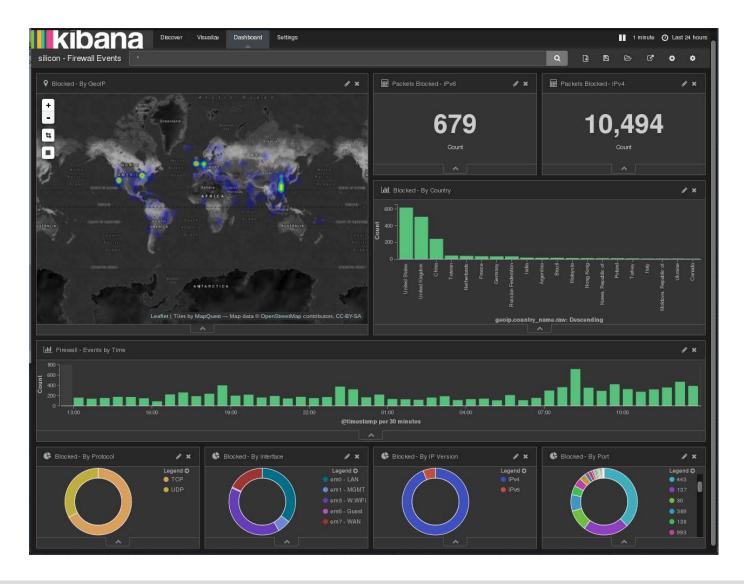
- AC-2(3) Account Management | Disable Inactive Accounts
- AU-2 Audit Events
- AU-5 Response to Audit Processing Failures
- AU-9 Protection of Audit Information
- AU-11Audit Record Retention
- SI-7 Software Firmware, and Information Integrity
- SI-11 Error Handling

### **DevOps Operate Phase: Integrate the Necessary Tools**



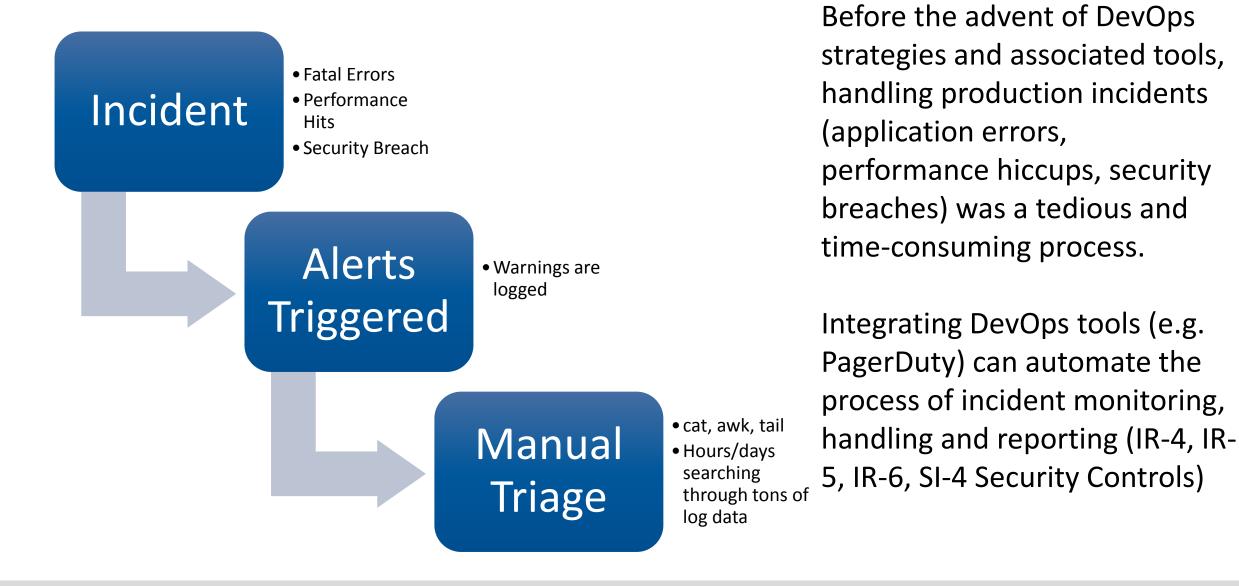
**Software Engineering Institute** | Carnegie Mellon University

### **DevOps Operate Phase: Performance Measurement**

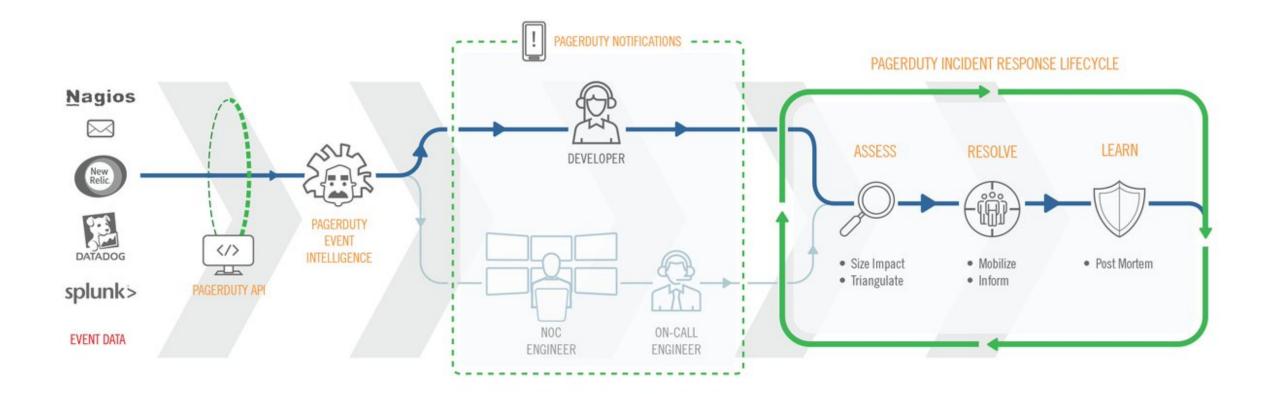




## **DevOps Operate Phase: Incident Management**



## **DevOps Operate Phase: Incident Management**



# **DevOps Operate Phase: System Security**

DevOps strategies and tools greatly enhance the tedium of implementing and managing application security (SI-4, SI-5, SI-6 Security Controls).

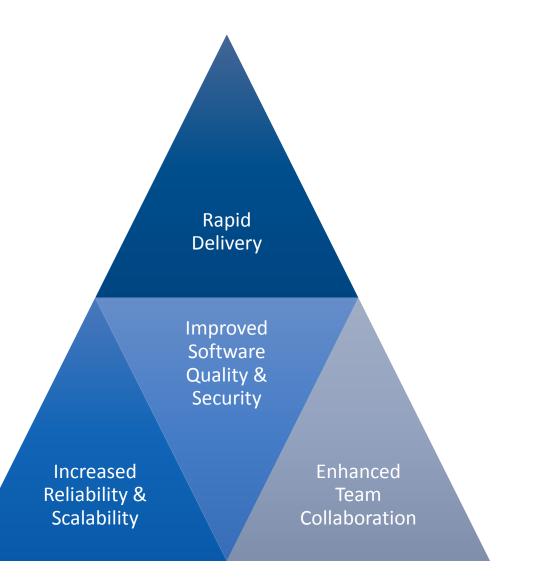
IaC tools such as Puppet can be used to configure, deploy and manage tools like Nessus and Snort.

Nessus scans systems and applications for weaknesses and vulnerabilities (RA-5). Reports are automatically generated and sent to necessary members of cross-functional team.

Snort can be deployed to automate intrusion detection (SC-38).

# **Benefits of DevOps**

When security is fully integrated into the full Software Development, Maintenance, and Operational lifecycle a sufficiently robust system-level continuous monitoring program can be demonstrated in order to achieve a continuous reauthorization (ATO)



# **Contact Information**

#### **Presenter / Point of Contact**

Tim Chick Telephone: +1 412.268.1473

Email: tchick@sei.cmu.edu



# **Security Controls**

- AC Access Control
- AT Awareness and Training
- AU Audit and Accountability
- CA Security Assessment and Authorization
- CM Configuration Management
- **CP** Contingency Planning
- IA Identification and Authentication
- IR Incident Response

- MA Maintenance
- MP Media Protection
- PE Physical and Environmental Protection
- PL Planning
- PS Personnel Security
- RA Risk Assessment
- SA System and Services Acquisition
- SC System and Communications Protection
- SI System and Information Integrity