

Mobileye. **D.R.I.V.E.S**

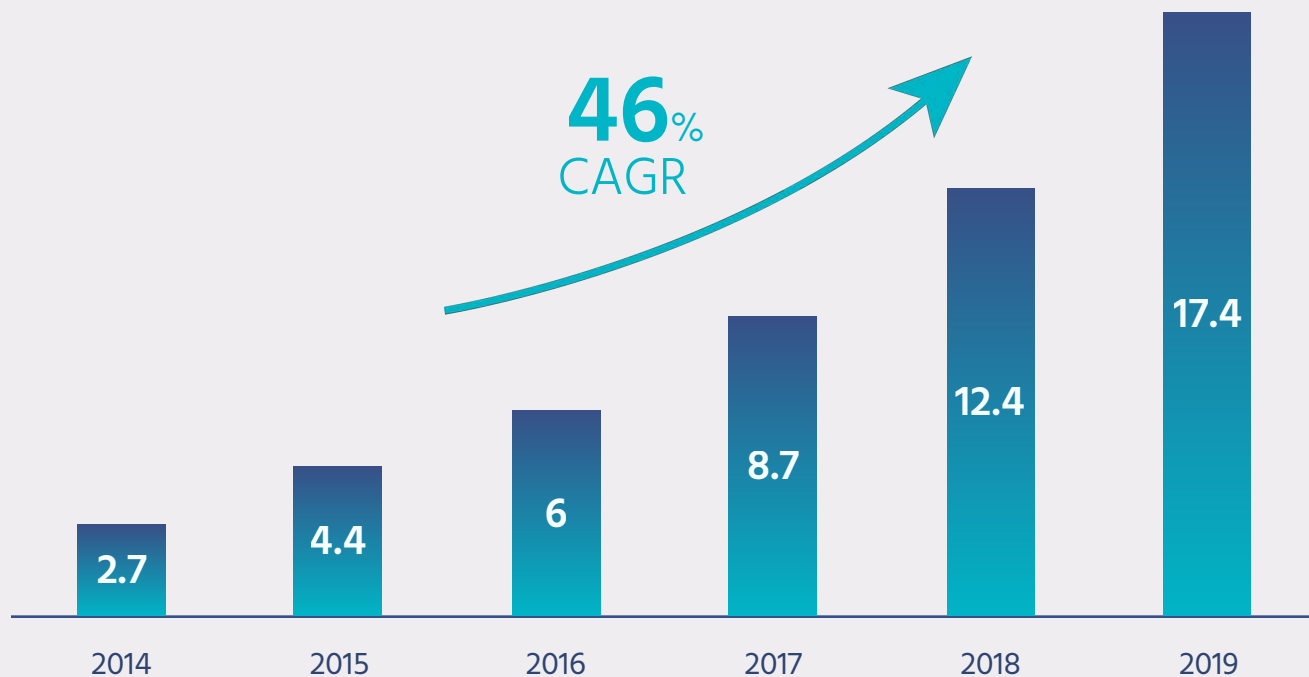
Inaugural Investor Relations Summit

Israel, Nov. 5, 2019



Mobileye in Numbers

EyeQ Shipped (Million units)



Over **50M**
EyeQs shipped to date

44% revenue CGAR
Since 2014

110% HC growth
Since acquisition

2019 in Numbers

45 Running programs

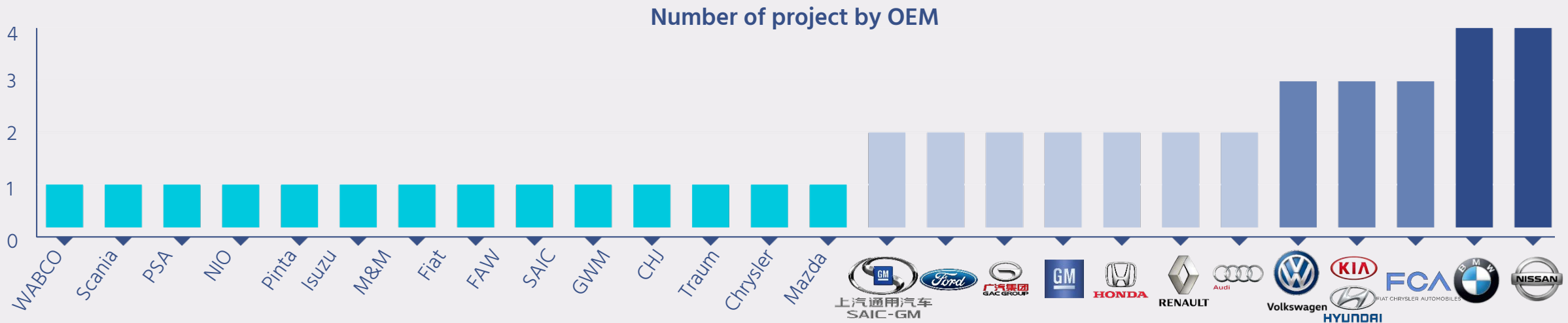
- + Globally across 26 OEMs

22 Design wins

- + 16M units over life
- + Including 4 high-end L2+ programs with 2 major EU OEMs and two major Chinese OEMs

16 Product launches




- + Industry first 100° camera with Honda
- + VW large-volume launch (Golf, Passat)



The Evolution of AV Technology



Why Robotaxi is a necessary corridor towards consumer-AV?

-  • **SDS Cost** and complexity in the first years- not acceptable for privately owned cars constraints
-  • **Regulation** and Validation- RT is easier to govern
-  • **Geographic scale** at low-cost- mapping vast areas is a prerequisite for AV proliferation

The Evolution of AV Technology

Mobileye's strategy

- **ALL-IN ON THE GLOBAL ROBOTAXI OPPORTUNITY**
- **Maximize learnings from robotaxis to be ready for consumer AV phase**

Enablers



ADAS is our validation space for AV technology and the key for sustaining AV development for the long run



REM HD mapping technology to allow global coverage at scale



Camera centric SDS backbone with **True Redundancy** is the key to a scalable solution

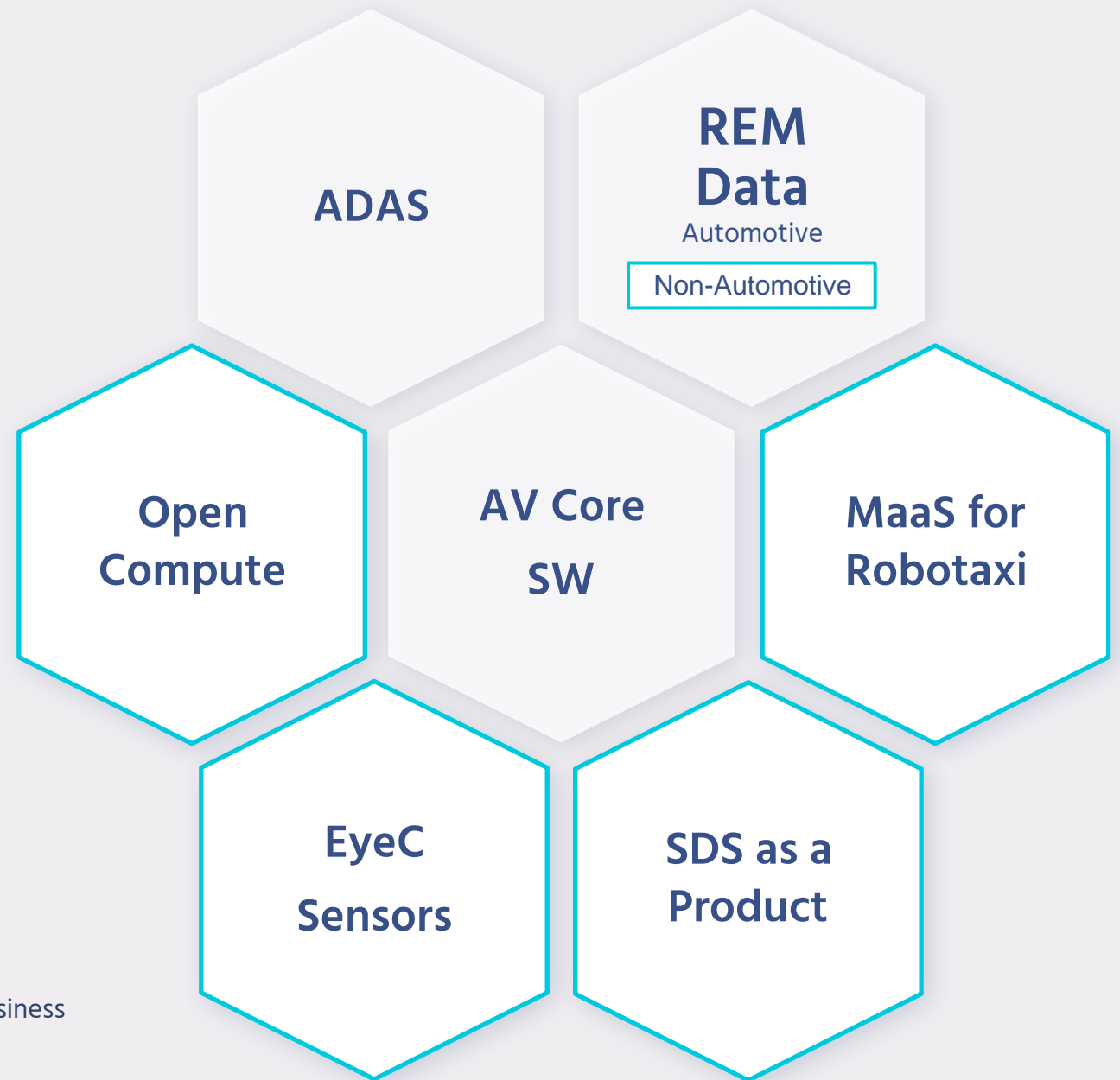


Using our **Responsibility-Sensitive Safety(RSS)** formal model of safe driving to facilitate the regulatory discussion

Significantly Expanding our Business Since Acquisition



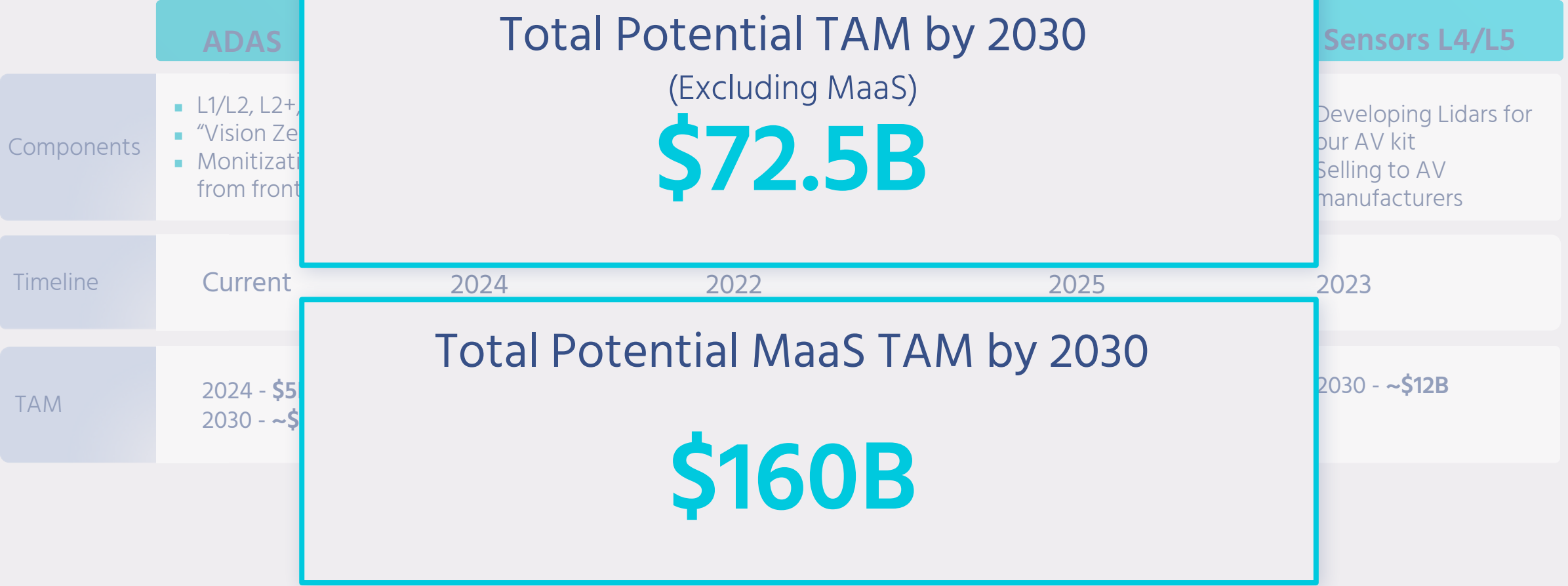
New investment/ business
line since acquisition



Mobileye's Business Lines






















	ADAS	REM AV Maps	Robotaxi	Consumer AV	Sensors L4/L5
Components	<ul style="list-style-type: none"> L1/L2, L2+, REM L2+ "Vision Zero" Monitization of data from front cameras 	<ul style="list-style-type: none"> Map licensing for consumer AV 	<ul style="list-style-type: none"> E2E MaaS provider SDS to MaaS operators SDS as a product 	<ul style="list-style-type: none"> SDS to OEMs (privately owned cars) 	<ul style="list-style-type: none"> Developing Lidars for our AV kit Selling to AV manufacturers
Timeline	Current	2024	2022	2025	2023
TAM	2024 - \$5B 2030 - ~\$7-8B	2030 - ~\$3.5B	MaaS 2030 - \$160B SDS 2030 - ~\$10B	2030 - ~\$40B	2030 - ~\$12B

Mobileye's Business Lines



EuNCAP Driver assistance achievements

2018 5 stars rated vehicles

Make and Model	Mobileye inside	Safety Equipment	Overall Rating	Make and Model	Mobileye inside	Safety Equipment	Overall Rating
 Volvo XC40		Standard	★★★★★	 Mazda 6		Standard	★★★★★
 Lexus ES		Standard	★★★★★	 Hyundai NEXO		Standard	★★★★★
 Peugeot 508		Standard	★★★★★	 Hyundai Santa Fe		Standard	★★★★★
 Mercedes-Benz A-Class		Standard	★★★★★	 VW Touareg		Standard	★★★★★
 Audi A6		Standard	★★★★★	 Jaguar I-PACE		Standard	★★★★★
 Volvo S60			★★	 Volvo X5		Standard	★★★★★
 Volvo V60		Standard		 Volvo V60		Standard	★★★★★
 Audi Q3		Standard	★★★★★	 Ford Focus		Standard	★★★★★


ME in 75% of models
that won 5 stars in 2018

The single camera-
only solution to
achieve 5 stars rating

80% of ME-inside
models achieved 5
stars rating in 2019

Mobileye Solution Portfolio

Covering the Entire Value Chain




Today

L1-L2 ADAS

Driver assistance

Front camera SoC & SW:

- Emergency braking
- Emergency steering
- Adaptive cruise control
- And more



Today

L2+/ L2++

Conditional Autonomy

Scalable proposition for

- Front computer vision
- REM HD map

May also include:

- + Driver monitoring
- + Surround CV
- + Redundancy

"Vision Zero"- RSS for ADAS



2022

L4/ L5

Mobility-as-a-Service


Full Autonomy

Full-Service provider

- Owning the entire MaaS stack

Offering SDS to MaaS operators

SDS as a Product



2025

L3/4/5

Passenger cars

Consumers Autonomy

SDS to OEMs

Chauffeur mode

- High volumes
- Scalable SDS design for RB to enable a better position for privately owned cars

REM®

Data and Mapping

Crowdsourcing data from our vast ADAS footprint for
Creating HD mapping for AV and ADAS applications
Providing smart city eco system with Safety/Flow Insights and foresights

SoC technology: The EyeQ® Family

Tight SW/HW co-design for unparalleled compute efficiency

EyeQ® 3

series prod since 11/2014

0.25 TOPs @ 3W

EyeQ® 4

Series prod from 3/2018
launches by 4 OEMs in 2018,
12 OEMs in 2019 & onwards

2.5 TOPs @ 6W

EyeQ® 5

Sampled Dec 18
4 Design wins , >8Mu
3rd party programmability
Series production 3/2021

24 TOPs @ 10W

EyeQ® 6

Samples e/20
ADAS and AD
On-road 2023

128 TOPs @ 40W



The AV/ADAS Interplay

The Building blocks of

Autonomous Vehicles

- Sense / Plan / Act
- Perception computer vision
- Other sensors processing
- Mapping

Revolution in
Transportation

Component
Qualification

The Building blocks of

ADAS

- Front sensing
- Wide-angle front sensing
- Surround perception
- Mapping

Transition of
Technologies

Making “Vision Zero” a reality
Revolution in
Saving Lives

The ADAS Segment



Mobileye's Self-sustaining Business Model

Continue at the forefront of ADAS to provide the financial “fuel” to sustain AV activity for the long run



ADAS penetration rate

is constantly increasing:
2019- 32% → 2024- 60%



Growing adoption

in emerging markets



L2+- A Rapidly Growing Segment

with higher profitability margins



L2+ “Vision Zero”

Full surround+ RSS safety shield for ADAS

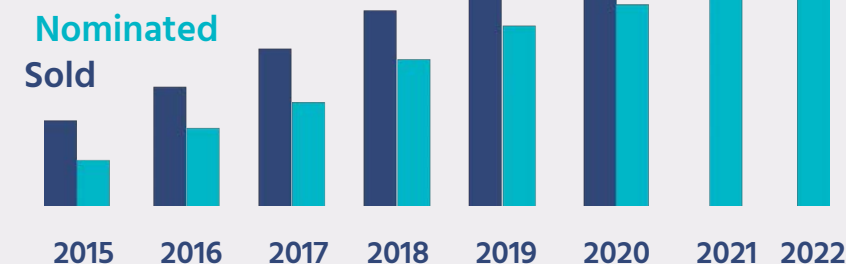
ADAS (L1/2) Revenue Forecast



*Assuming existing OEM client base

**Excluding REM

Base-ADAS sales exceeds OEM plans



L2+ - A Rapidly Growing Segment

L2+ systems common attributes



+ All-speed lane centering



+ HD maps



+ Hand-free driving

8 out of 11 L2+ systems running today are powered by Mobileye's technology
For example:



Nissan ProPilot™ 2.0



VW Travel Assist™



Cadillac SuperCruise™



Audi zFAS

Additional 12 active programs with L2+ variants and 13 open RFQs
100% nomination rate track record

Next Generation ADAS

Unlocking “Vision Zero” with RSS for Humans

ADAS Today

AEB, LKA | Emergency driven
ESC/ ESP | Prevention driven

Application of brakes
longitudinally & laterally

ADAS Future Potential

AEB, LKA, ESC | All in one
Prevention driven system
Formal Guarantees

Potential TAM expansion of \$1.2B by 2024

Scalable surround
CV system

**RSS Jerk-bounded
braking profile**
longitudinal & lateral

Standard fitment/
Rating

Vision Zero

ADAS Evolution

Vision Zero: Can Roadway Accidents be Eliminated without Compromising Traffic Throughput?

Shai Shalev-Shwartz, Shaked Shammah, Amnon Shashua

Mobileye, 2018

Abstract

We propose a new economical, viable, approach to challenge almost all car accidents. Our method relies on a mathematical model of safety and can be applied to all modern cars at a mild cost.

1 Introduction

In 1997 the Swedish Parliament introduced a “Vision Zero” policy that requires reducing fatalities and serious injuries to zero by 2020. One approach to reduce the number of serious car accidents, which has been advocated by the “Vision Zero” initiative, is to enlarge the tolerance to human mistakes by combining regulative and infrastructure changes. For example, installing speed bumps in urban areas, which reduces the common speed from 50 kph to 30 kph, may make the difference between a mild injury and a fatality when a car hits a pedestrian. Another example is not allowing a green light for two routes at the same time (like “turn right on red” scenarios). The disadvantage of this approach is that it compromises the throughput of the road system — for example, reducing the speed limit from 50 kph to 30 kph increases traveling time by 66%.

Another approach to reduce the number of car accidents is to rely on Advanced Driving Assistant Systems (ADAS).

Unique Differentiating Assets moving from ADAS towards Robotaxi and Consumer-AV



Unique Elements of Mobileye's Approach



Camera centric approach to enable **True Redundancy**

- + Cost-optimized ADAS and AV
- + Robust CV allows two separate sub-systems for AV



REM HD maps global coverage at scale

- + Leveraging our strong position in ADAS
- + Already operational and is proving to be a true segment disruption



RSS formal model for safety

- + Allowing useful and human-like driving experience
- + RSS for ADAS- "Vision Zero"

The Camera-centric Approach



The Perception Challenge

Breaking down the MTBF into $\prod_i \text{MTBF}_i$ of **independent** sub-systems



Subsystem 1

surround cameras



Subsystem 2

other sensors

$$\text{MTBF} \approx \text{MTBF}_1 \cdot \text{MTBF}_2$$

$$10^7$$

$$10^{3.5}$$

$$10^{3.5}$$

Critical MTBF of $10^{3.5} \approx 3000$ hours is plausible.

How do we maximize **independency**?

Visual Perception Approach

● The Goal

To achieve True Redundancy for Avs:

- Cameras enable a comprehensive end-to-end operation
- Other sensors added for redundancy

● The Means

Pushing computer-vision sensing envelope

To empower cameras to deliver end-to-end AV performance

● The Challenge

Extracting 3D information from cameras

The easiest thing to do - using indications from other sensors already in the low-level stage

The price- totally dependent subsystems

● The Outcome

"The right AV"

With true redundancy

Cost-optimized ADAS

Relying on cameras- cheap and versatile

Current AV Setup



End-to-End AV powered by
Camera-only



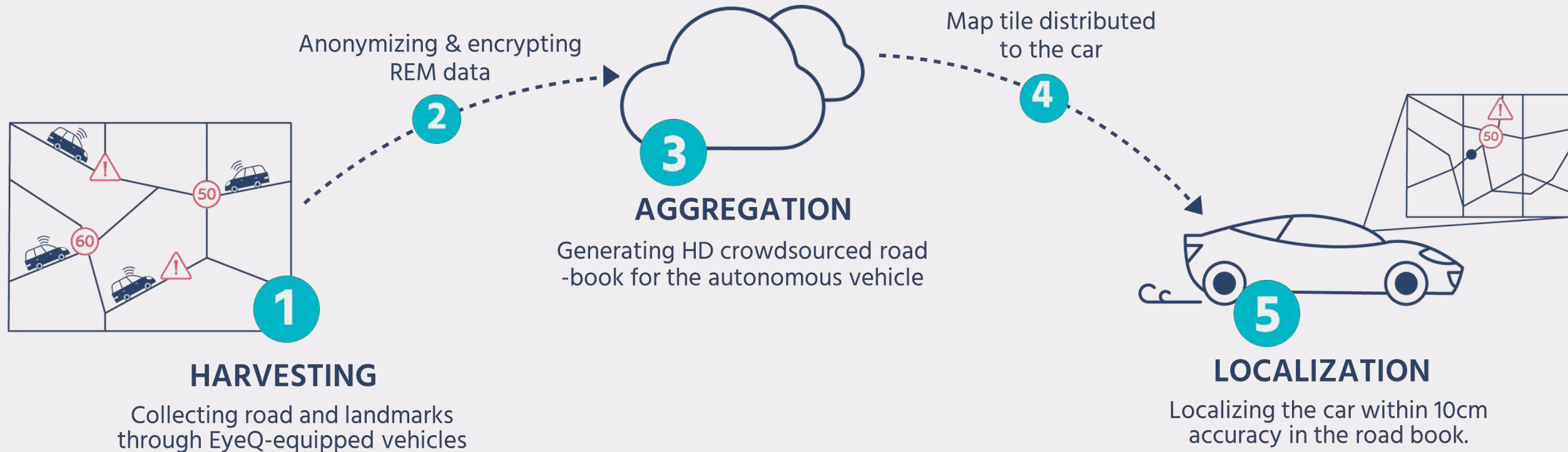
Separate sub-system of Radar/
Lidar ("true redundancy") will be
added in the future



REM Data



REM Process



Also available via ME8



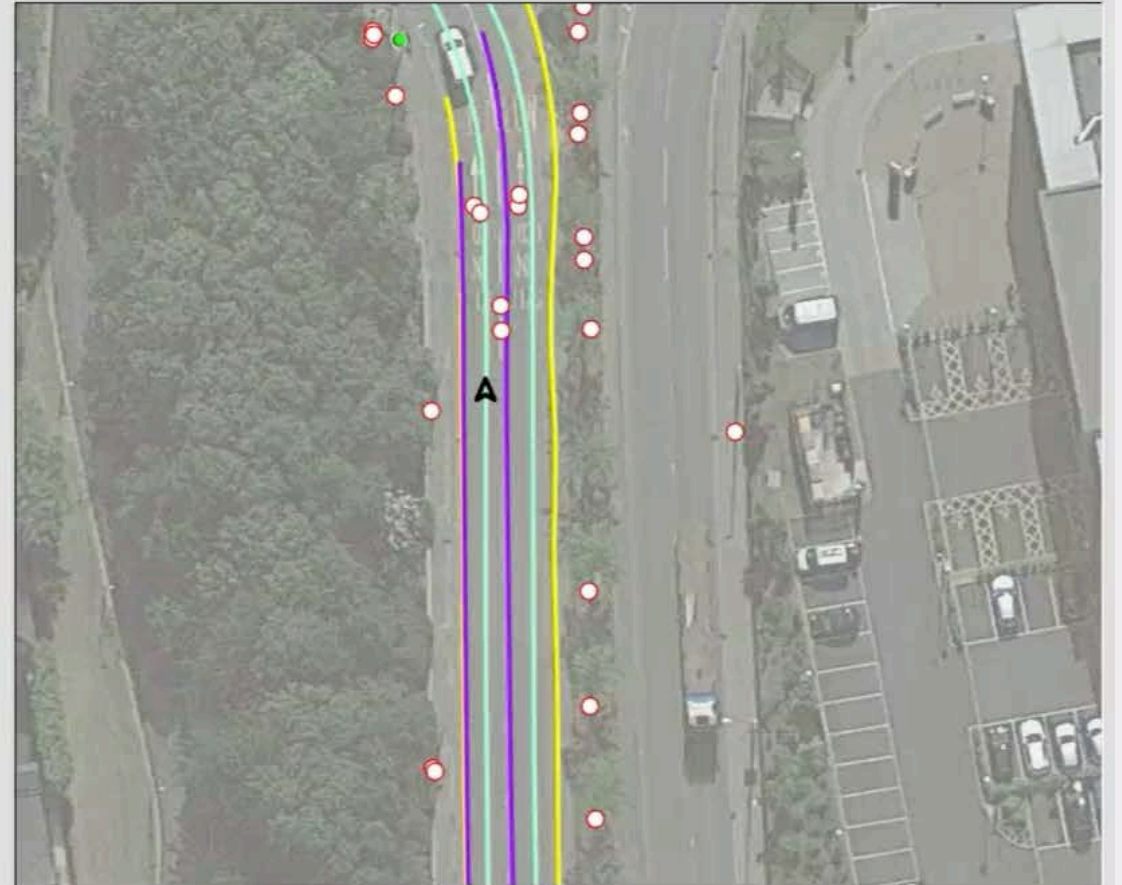
REM Process

RB data projected onto image space.

Road edge, lane marks, lane center, landmarks (in Yellow).



RB data projected onto Google Earth.



REM Applications



AV Maps

- Scalable solution for HD maps
- Ultra- high refresh rate with real time updates



L2+/3/4

- Enhancing today's ADAS with minimal cost



Non-Automotive

- Realtime data for “smart cities”
- Automatic infrastructure survey to aid city planning

REM Volumes

Agreements with 6 major car makers to enroll millions of Harvesting vehicles in the next several years

Harvesting:

- + Over **1M** Harvesting vehicles in EU by 2020
- + Over **1M** Harvesting vehicles in US by 2021
- + Advanced discussions with additional 3 major OEMs

Localization:

- + Programs for using Roadbook™ for L2+:



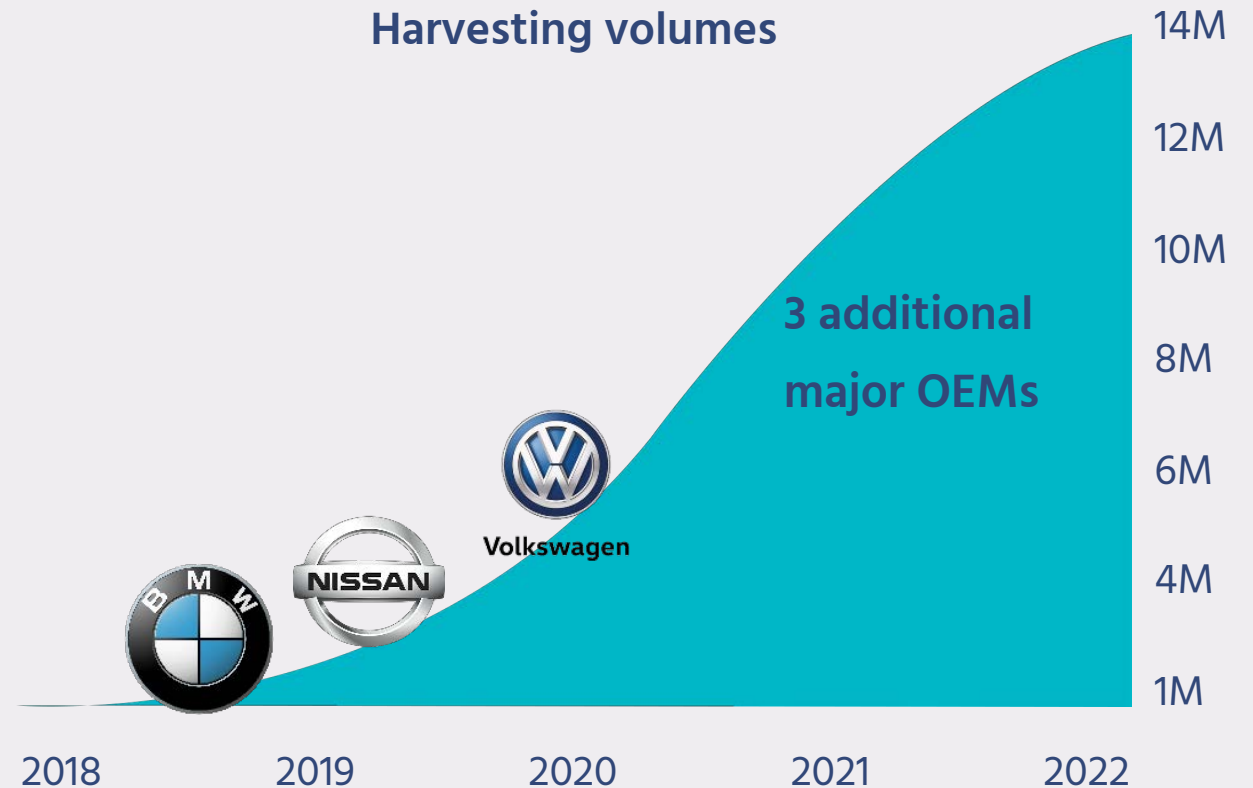
2 OEMs



2 OEMs



2 OEMs



HD Map Creation Using REM

Maps are now created in a fully automated process based on data coming from production vehicles

such as



BMW X5



BMW 3 series



Nissan Skyline



VW Passat



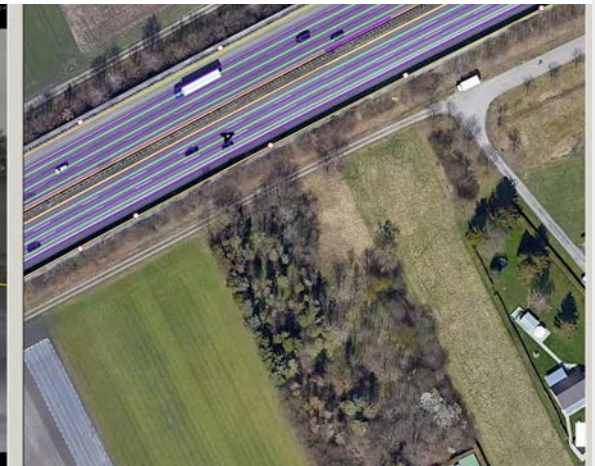
VW Golf

Game changing capability

Values

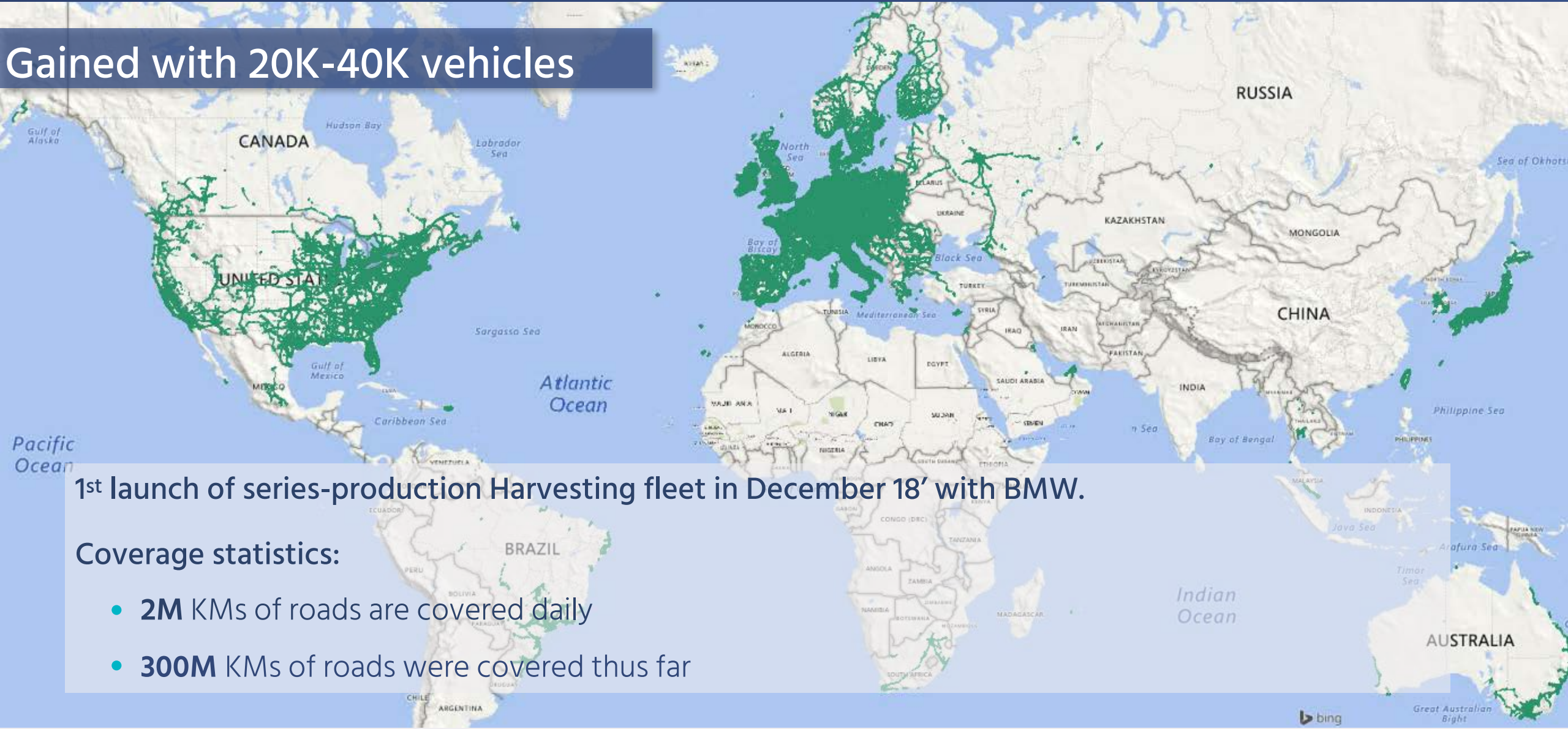
- + Scalability for AV (also L2+)
- + Stickiness of complete ADAS offering
- + Generates revenues on top of traditional ADAS
- + Recurring revenues
- + Service provider

Perfect localization from production RSD



REM-data Aggregation- Global Snapshot

Gained with 20K-40K vehicles

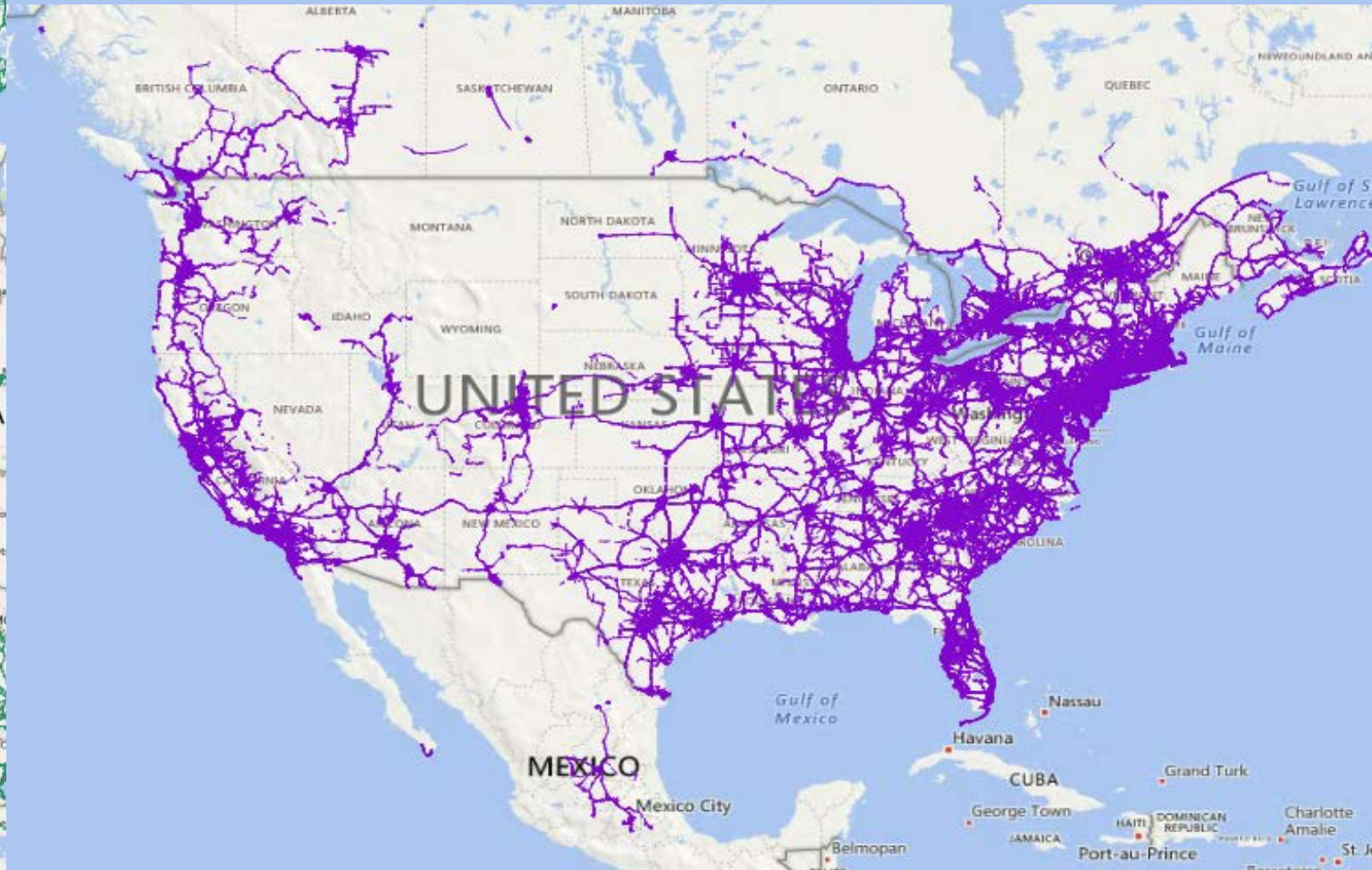
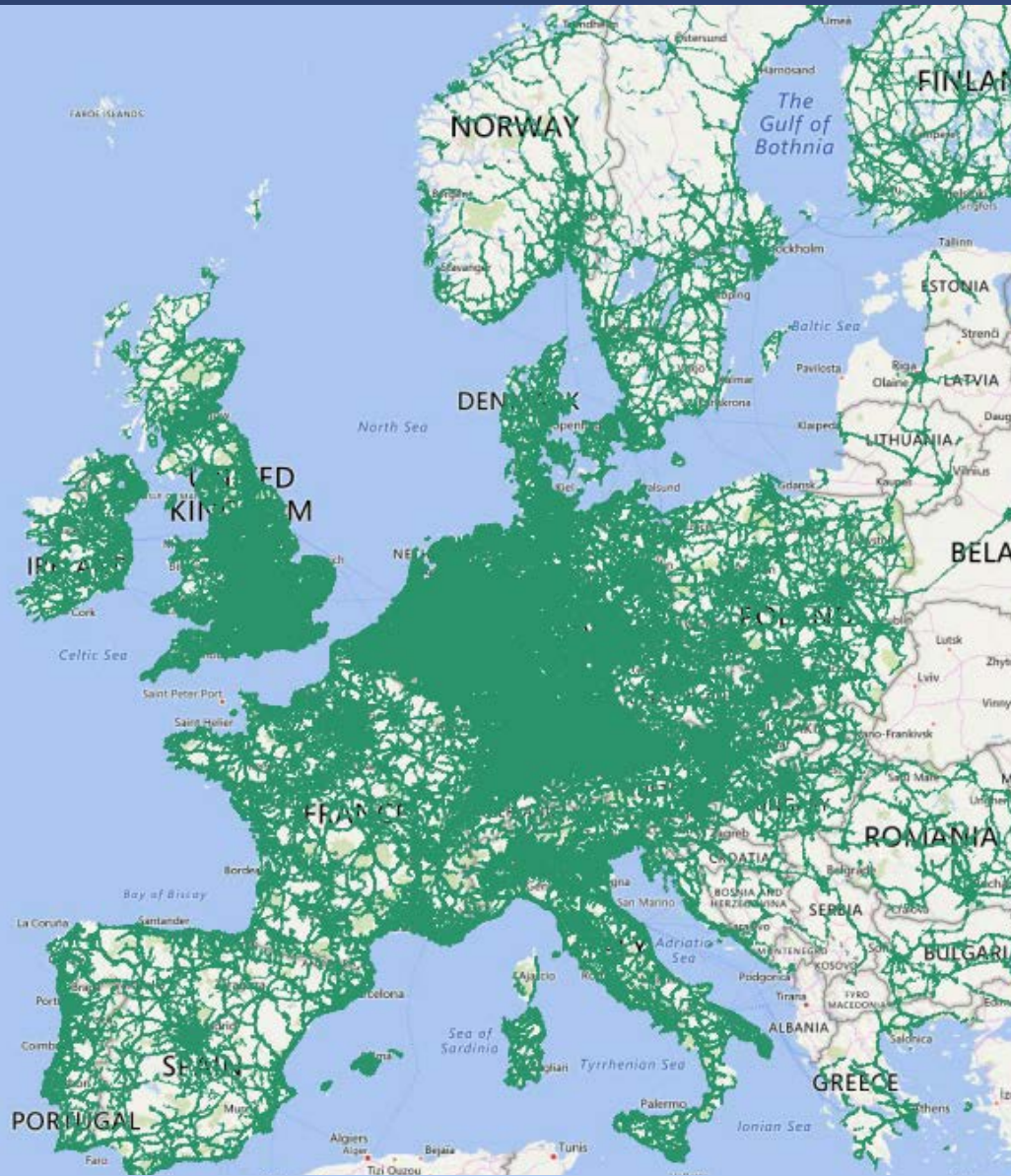


1st launch of series-production Harvesting fleet in December 18' with BMW.

Coverage statistics:

- **2M** KMs of roads are covered daily
- **300M** KMs of roads were covered thus far

REM-data Aggregation- Global Snapshot



REM Milestones

Mapping most of the US by
the end of 2020

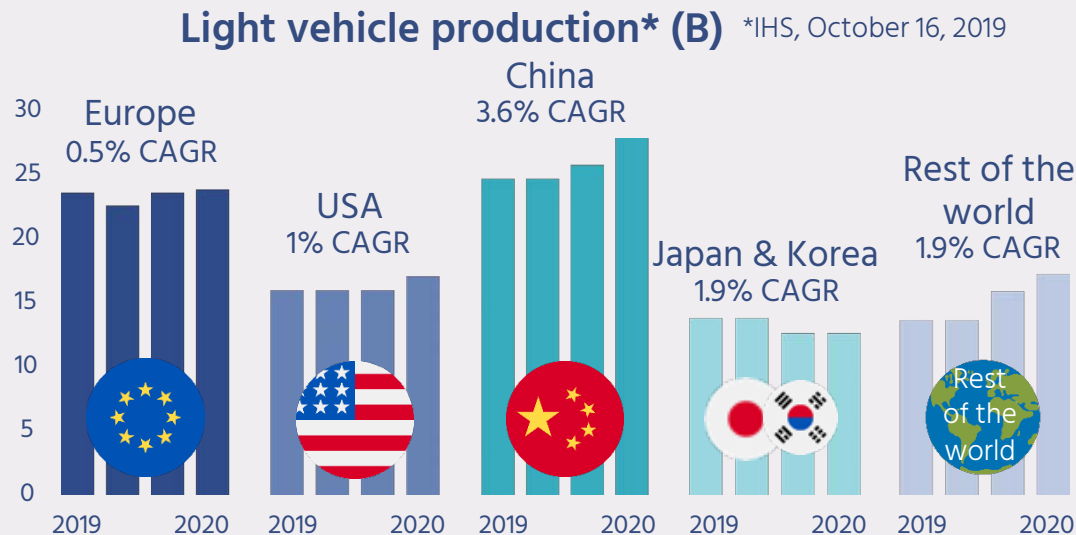


Mapping all of Europe by Q1 2020

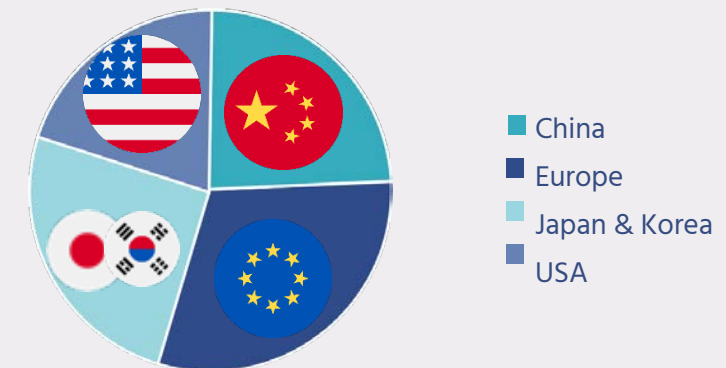


REM in China

- China in the biggest light vehicles market in the world and the fastest growing market among the four major Geos
- Chinese OEMs accounts for >25% of Mobileye's life time volume of programs won in 2019



Life time volume per OEM origin for won programs



Unlocking strategic opportunities for harvesting data under regulatory constraints

REM in China

**Ground braking agreement for data harvesting in China
under regulatory constraints**



Harvesting data in China as part of new collaboration with NIO on L4 synergy
for Robotaxi and consumer AV



Strategic collaboration with major Chinese OEM for REM data harvesting
Potentially 300K vehicles

REM in China

Signing a strategic JV agreement with Unigroup China



Scope of Cooperation:

- Regulatory Clearance to enable the collection, processing, and monetization of data in China
- Aftermarket products distribution channels
- JV will focus on data commercialization – for Government and Fleet use
- Promotion of ADAS and AV standardization in China

REM Monetization



AV Maps

- Scalable solution for HD maps
- Ultra- high refresh rate with real time updates



L2+/3/4

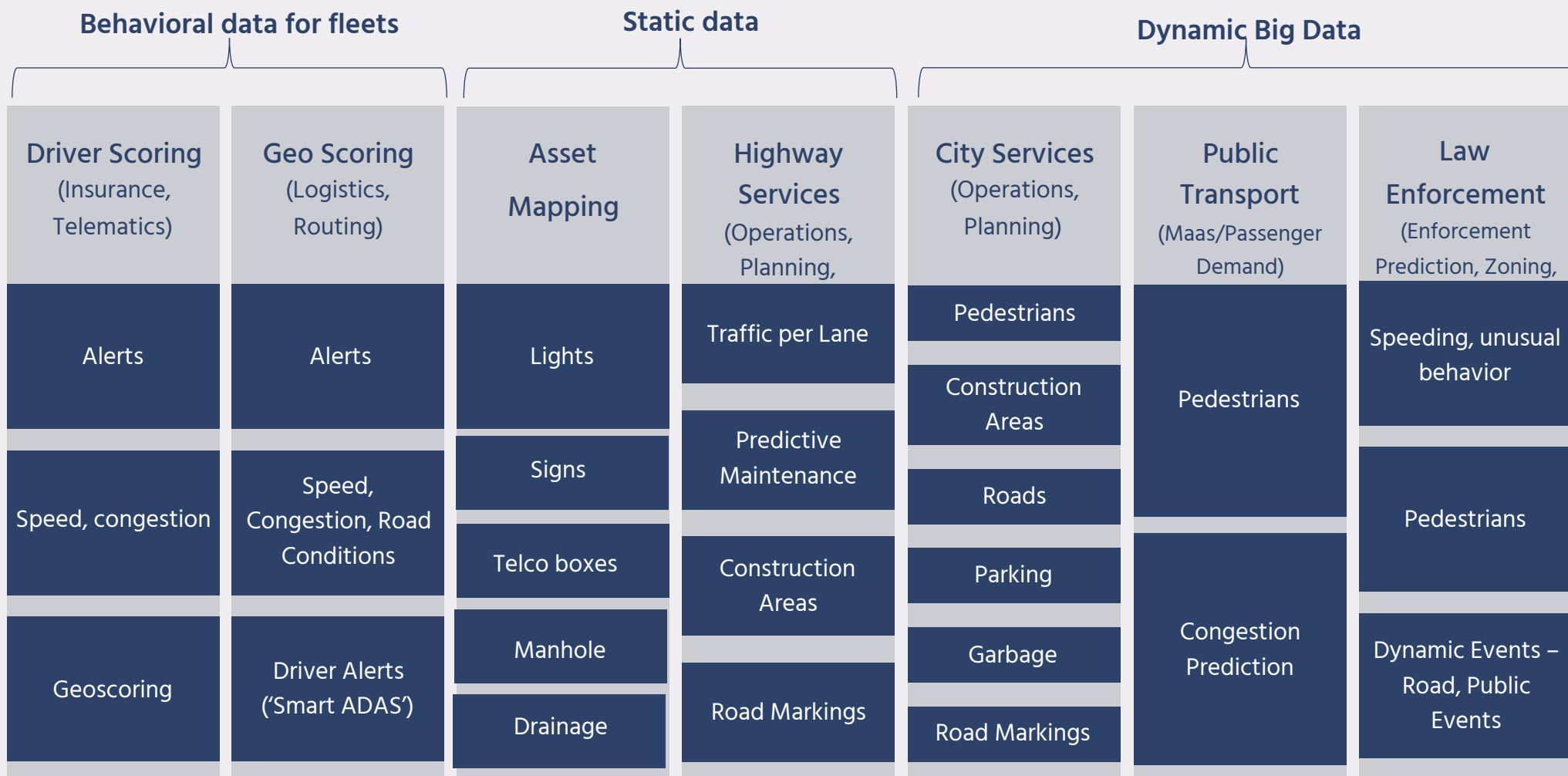
- Enhancing today's ADAS with minimal cost



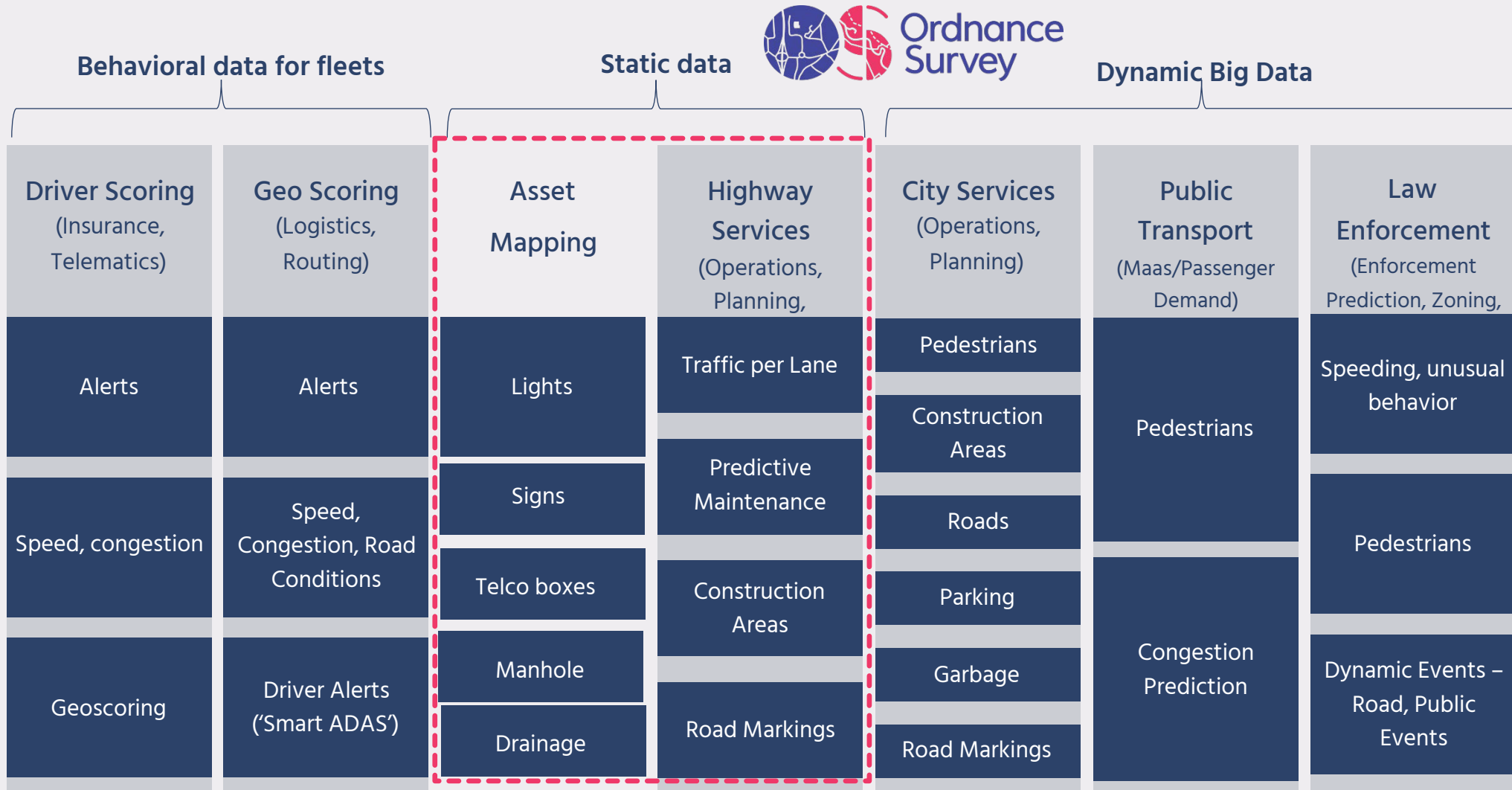
Non-Automotive

- Realtime data for “smart cities”
- Automatic infrastructure survey to aid city planning

Non-Automotive Data Story Opportunities



Mobileye Data Story Opportunities



The Utility Strikes Use Case (UK)

60K

utility strikes per
year (UK)

\$380M

Third party damage to
utility assets (UK)

\$1.5B

Indirect cost in
London alone

12 deaths and
600 serious injuries
per year

150

companies allowed to do
underground excavating

As of 2016, 48% of the utilities were mapped.
Of these, **84% were found to be inaccurately recorded.**

Digitization of utility infrastructure can enhance asset management, and
increase profitability by 20-30% through reduction in strikes and
construction duration*

*Booth, A., Mohr, N., Peters, P. (2016) The digital utility: New opportunities and challenges, McKinsey & Company. [Online]. Available at: <http://www.mckinsey.com/industries/electricpower-and-natural-gas/our-insights/the-digital-utility-new-opportunities-and-challenges> [July 2016].

Detection Features



ADAS and AV applications

- + Road markings, Symbol marking on the road
- + Road edge
- + Signs, traffic lights
- + Poles
- + Construction area furniture
- + Road surface

Asset management

- + Poles classification- electricity/ telco/ streetlights
- + Manholes sub categories classification
- + Telco cabinets and electricity boxes
- + Drainage
- + Surface water and puddles
- + Cracks and road surface quality

Future

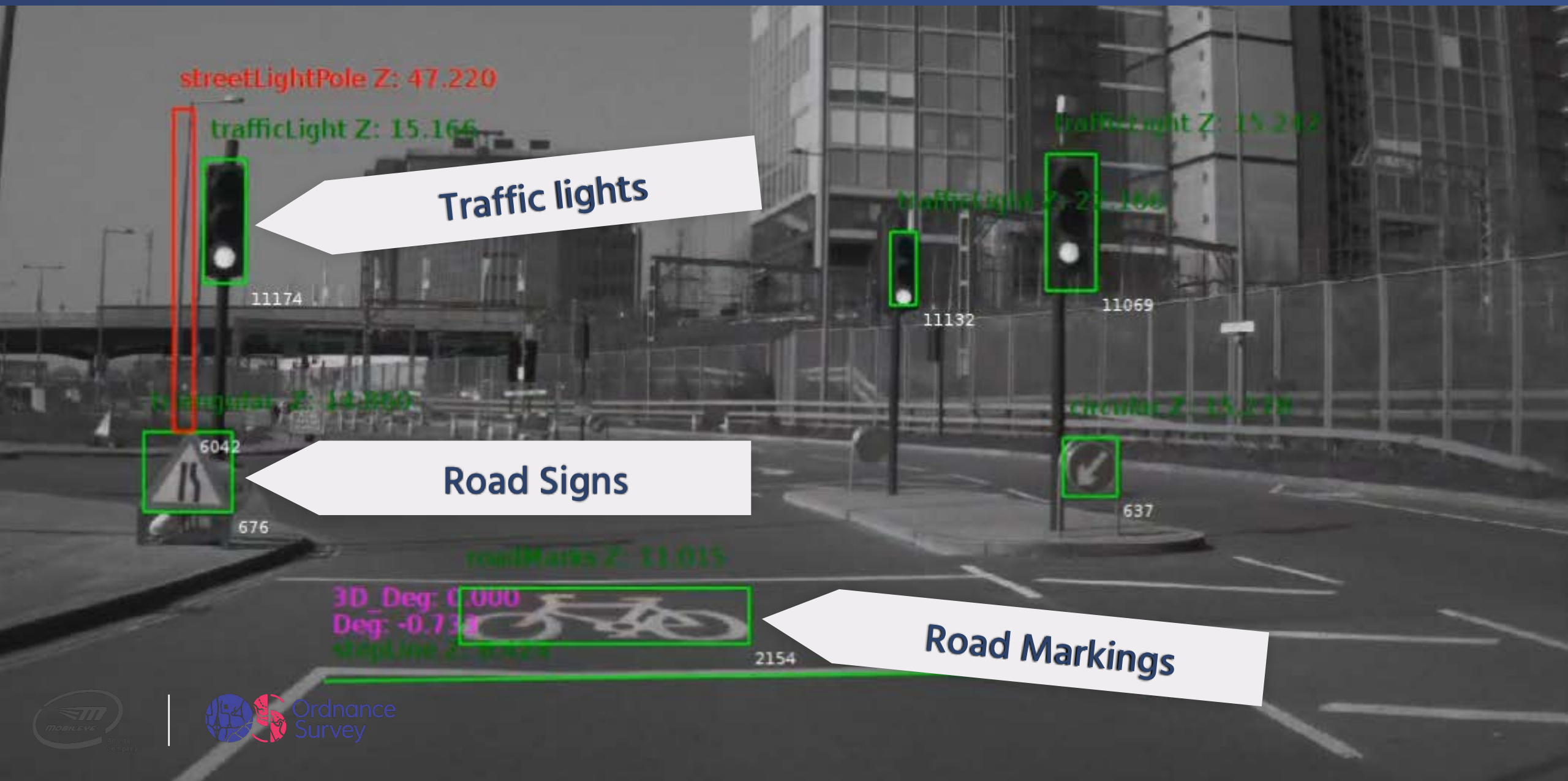
- + Front-Facing Camera as an "Intelligent Agent"



ME8 Aftermarket Solution

Collision avoidance, Data aggregation, Fleet management- All-in-one

Detection Features



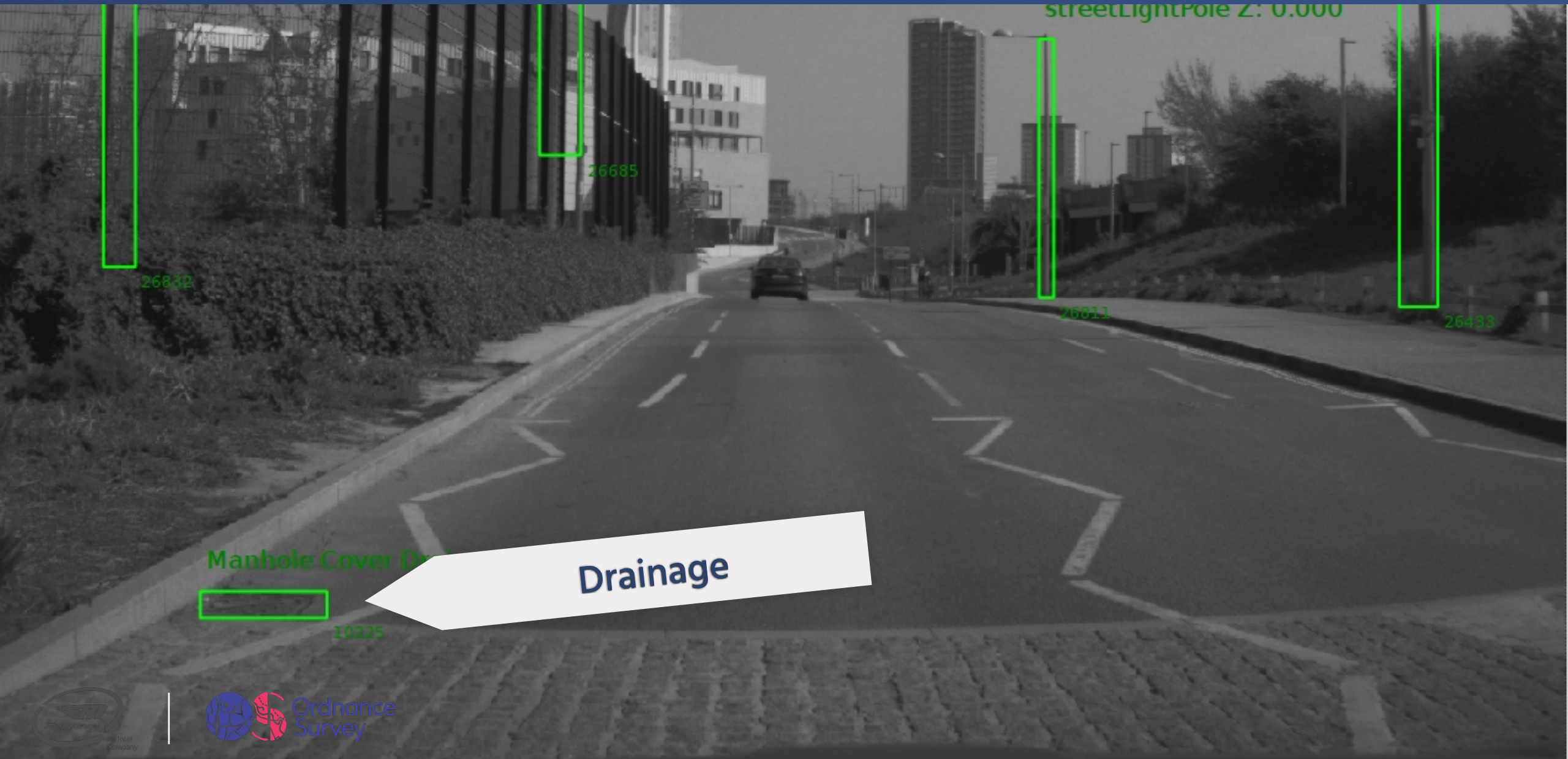
Detection Features

Light poles

Construction area

Manholes

Detection Features



Detection Features





Mobileye- Ordnance Survey

Above-surface data generated from REM is combined with sub-surface data to create reach HD assets map base

Continuously updated with zero overhead efforts

20 new utilities companies have joined the data evaluation trial

Global expansion beyond UK for 1st installations in Singapore, Hong Kong, and Dubai



Ordnance Survey Launching Event- May 2019

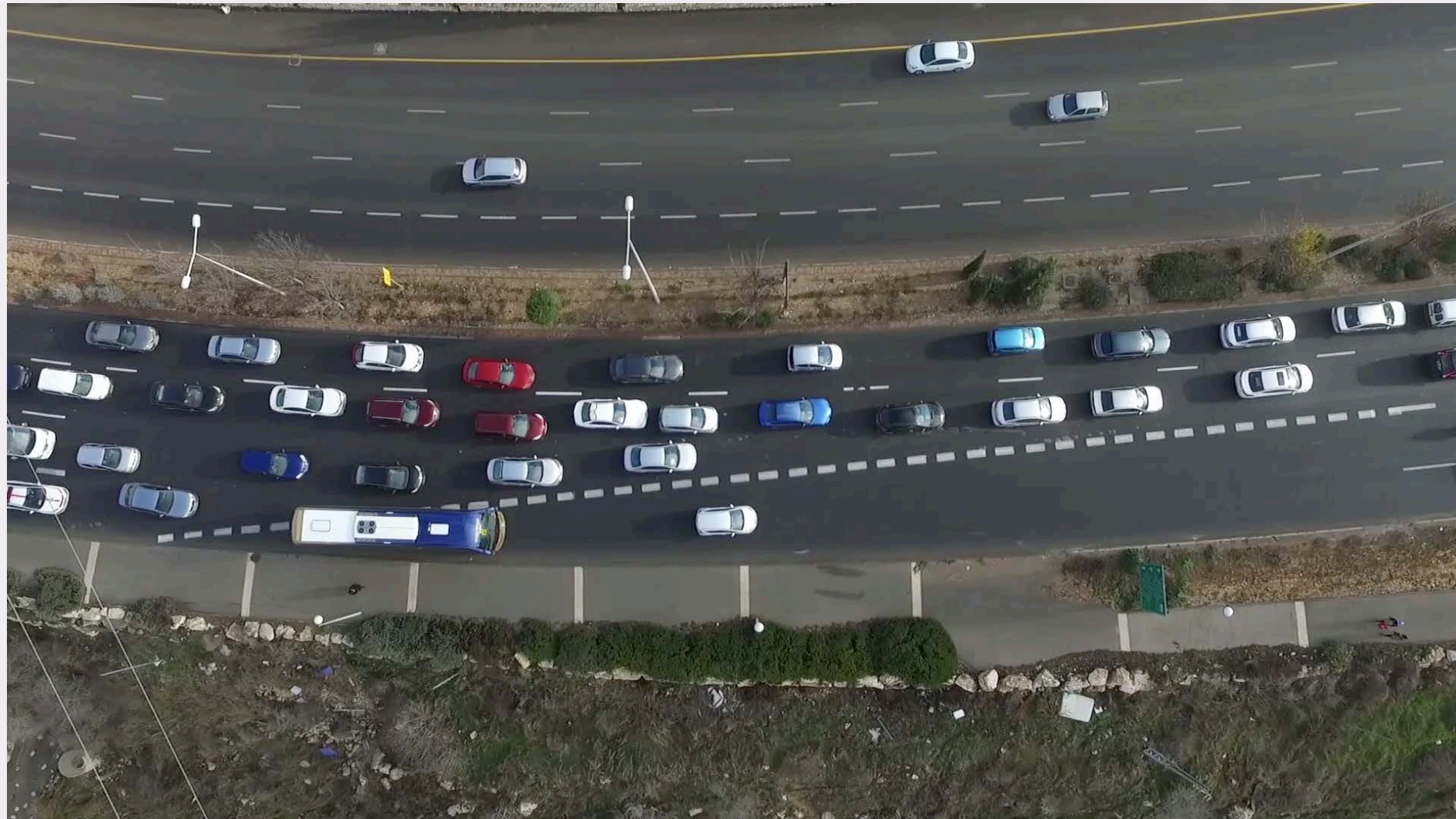
Potential revenues from the UK alone (50 local customers) = \$70M Per Year

2024 TAM for asset mapping (static data) - \$750M

RSS Driving Policy and Driving Experience



Driving in the Real World



Merging into dense traffic requires significant “negotiation” amongst humans

Autonomous Driving Cycle



Sense

➤ Perception of the environment



Plan

➤ Decision-making
➤ Driving Policy



Act

➤ Execute the plan
➤ Motion control cycle



The Driving Policy (Action) Challenge

- Do we allow an accident due to a “lapse of judgement” of Driving Policy?
- Should the occurrence of “lapse of judgement” be measured statistically?

—————→ Safety is a technological layer living outside of Machine Learning.
It is like “Ethics” in AI - a set of rules.

- It all boils down to a formal definition of “what it means to be careful”

—————→ There is a need for “regulatory science and innovation”. Technological innovation is not sufficient.

What is RSS?

RSS

A mathematical model, formalizing a “common sense” interpretation of what it means to drive safe

- What is a **dangerous situation** ?
- What is the **proper response** to a dangerous situation?
- What does it mean to be **reasonably cautious**?
- What **assumptions** a driver can make on the unknown behavior of other road users ?

RSS adheres to three basic criteria:

- Usefulness
- Completeness
- Efficiently verifiable

Responsibility Sensitive Safety RSS

On a Formal Model of Safe and Scalable Self-driving Cars

Shai Shalev-Shwartz, Shaked Shammah, Amnon Shashua

Mobileye, 2017

Abstract

In recent years, car makers and tech companies have been racing towards self driving cars. It seems that the main parameter in this race is who will have the first car on the road. The goal of this paper is to add to the equation two additional crucial parameters. The first is standardization of safety assurance — what are the minimal requirements that every self-driving car must satisfy, and how can we verify these requirements. The second parameter is scalability — engineering solutions that lead to unleashed costs will not scale to millions of cars, which will push interest in this field into a niche academic corner, and drive the entire field into a “winter of autonomous driving”. In the first part of the paper we propose a white-box, interpretable, mathematical model for safety assurance, which we call Responsibility-Sensitive Safety (RSS). In the second part we describe a design of a system that adheres to our safety assurance requirements and is scalable to millions of cars.

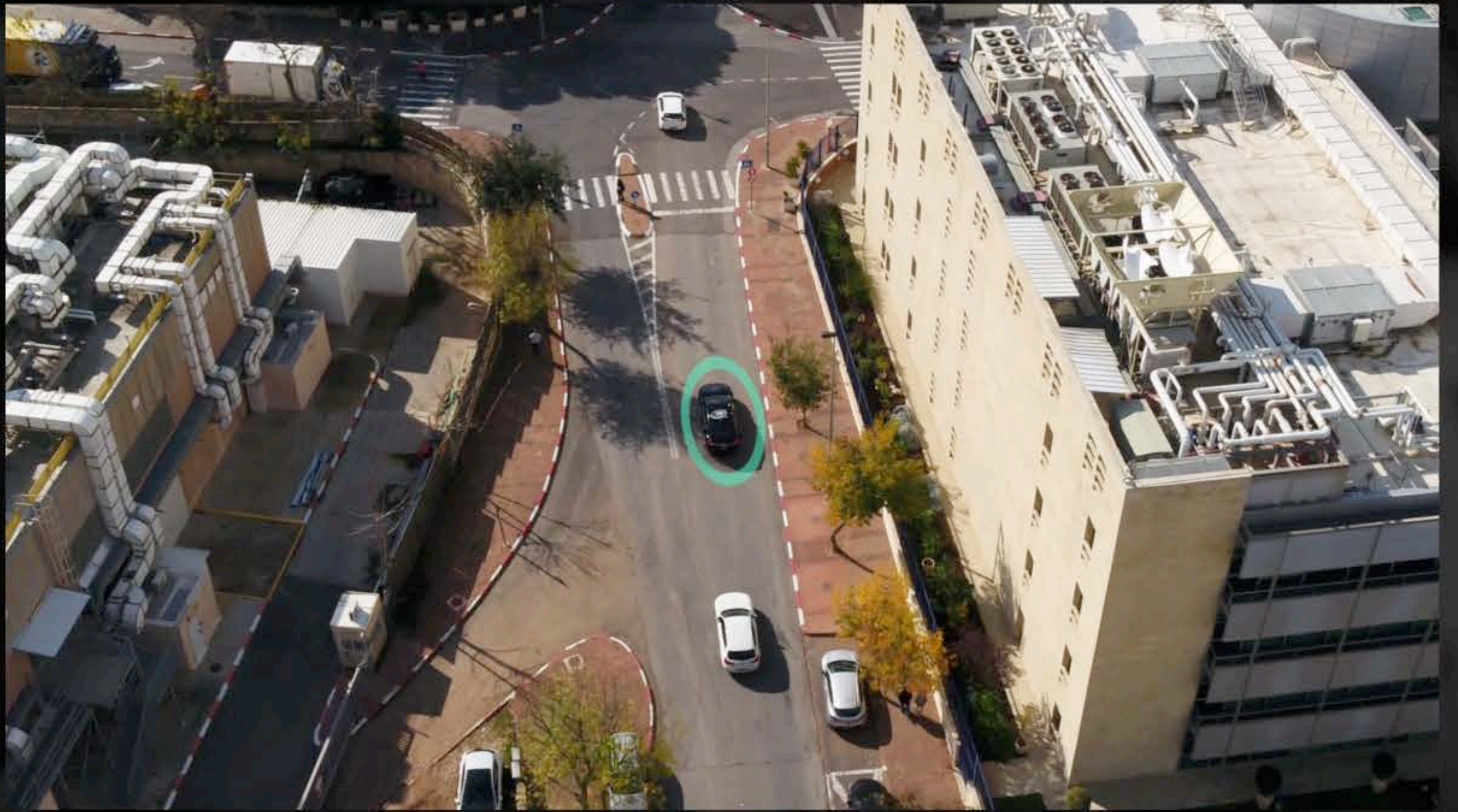
<http://arxiv.org/abs/1708.06374>

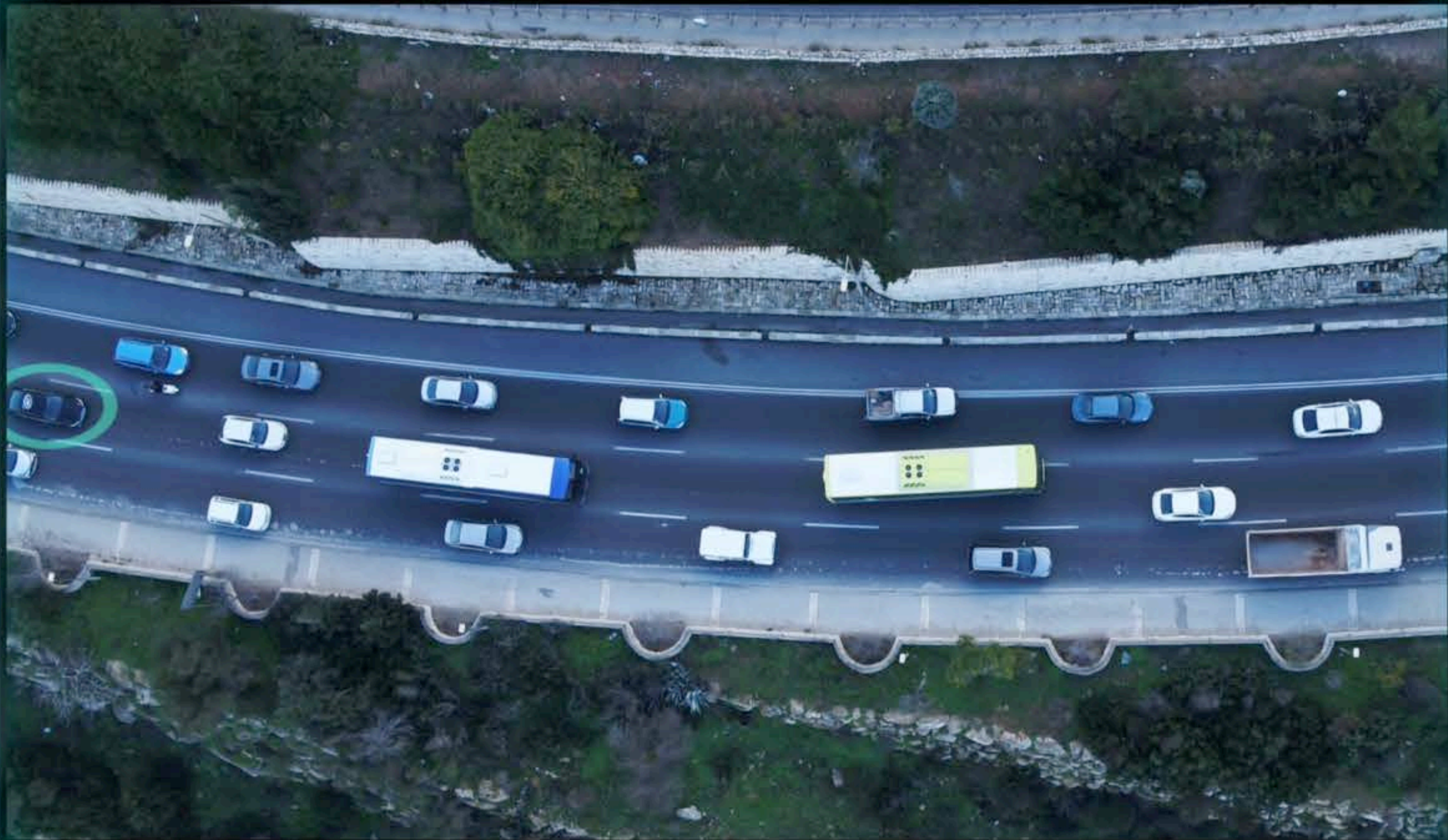
RSS Driving Experience

RSS deterministic and mathematical safety definitions allow better drivability and assertive driving behavior



- “Give-way”/ “Take-way” decision
- Actively creating the proper gap rather than waiting for the perfect moment
- Assuming plausible worst-case behavior on other road users





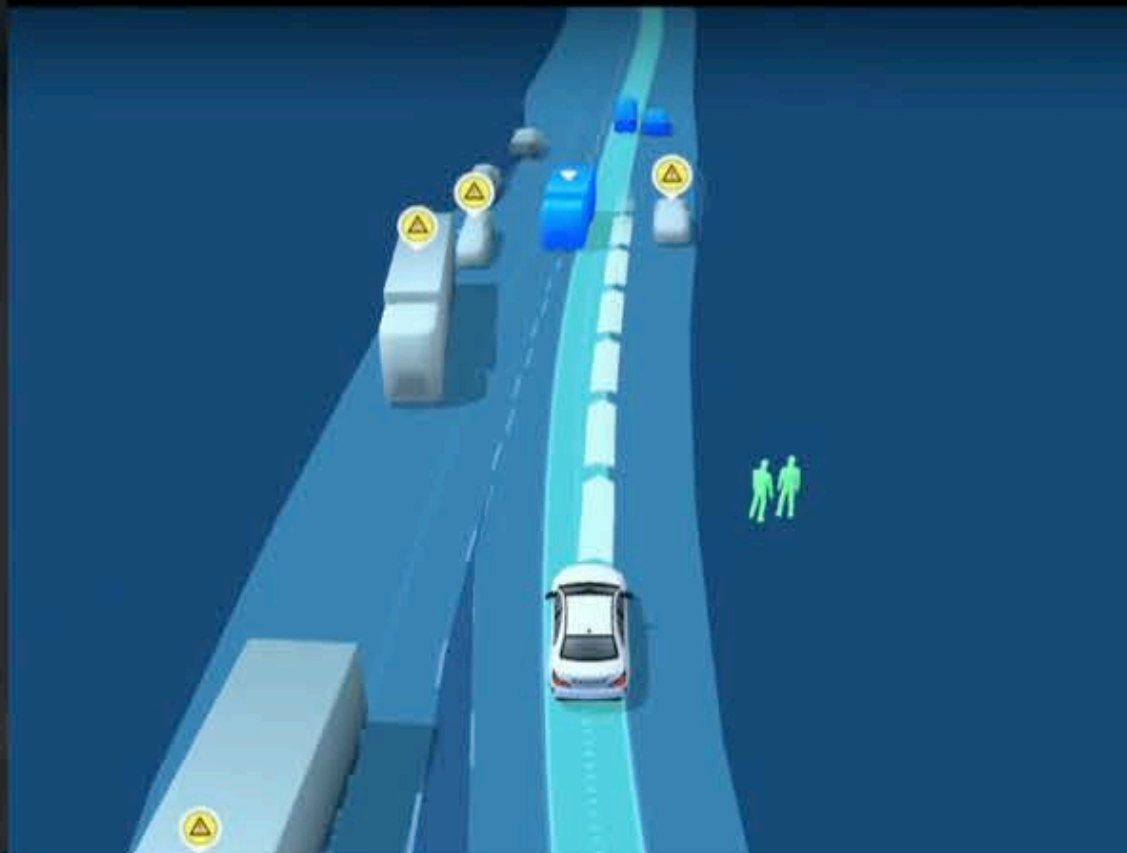
Autonomous
ACTIVE

17
km/h



Autonomous
ACTIVE

28
km/h



SDS as a Product



SDS-as-a-Product

Manufacture an integrated SDS

- Build our SDS for Robotaxi (manufacture at scale or through a partner)
- Sale SDS to Robotaxi fleets
- Prepare for passenger car autonomy

TAM in 2030- ~\$40 (10M* cars, \$4K/SDS)

AV Kit HW Generations

EPM 44

- + In deployment
- + Up to 4x EQ4H
- + Up to 12x1.3MP
- + **Up to 10 TOPs**

EPM 52

- + Deployed this month
- + Up to 2x EQ5H
- + Up to 7x8MP + 4x1.3MP
- + **Up to 48 TOPs**

EPM 59

- + Jan 2020
- + Up to 9x EQ5H
- + Up to 7x8MP + 4x1.3MP
- + E2E support in all aspects- fusion, policy, control
- + 2H 2020- automotive grade
- + **Up to 216 TOPs**

Nio-Mobileye Collaboration

New collaboration with NIO for synergy on L4 HW+SW dev for robotaxi and consumer AV



- AV kit HW design+ SW
- HD maps



- AV kit “production house+ integration
- Mapping licenses in China

Benefits

- + Full access to Nio’s RT + battery swap capabilities
 - + AV kit modules for use on other RT platforms
 - + China footprint- mapping and dev
 - + Consumer AV rev stream with industry-first
- + Reducing dev burdens
 - + Scalable proposition for Nio’s L4 passenger cars

MaaS – the larger scope



Intel-Mobileye MaaS Key Differentiators in MaaS

Cost differentiation:



- **RSS** – formal safety translates to insurance advantages and shorter trip times
- **True redundancy** - minimizes validation costs , & broadening ODD to minimize teleoperation overheads
- **REM** : seamless geo-scaling leveraging our unmatched ADAS proliferation and automatic map aggregation technology

Value differentiation:



- **RSS**: riders safety-perception
- **Policy** : ride Agility resulting in short travel times, Human-like overall ride experience



Unique business model:

- **ADAS revenue stream** creates a Self-Funded Global Robo-Taxi activity

Intel-Mobileye MaaS Key Differentiators in MaaS

Cost differentiation:



- **RSS** – formal safety translates to insurance advantages and shorter trip times
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Sustainable, scalable, self-funded global autonomous robotaxi fleet



- **RSS**: riders safety-perception
- **Policy** : ride Agility resulting in short travel times, Human-like overall ride experience



Unique business model:

- **ADAS revenue stream** creates a Self-Funded Global Robo-Taxi activity

PINTA: “sandbox” for a full-stack SDS



Project PINTA

Bringing MaaS to Israel by 2022

The project consortium partners across all layers of the layer model of Mobility-as-a-Service with self-driving electric vehicles



VOLKSWAGEN
AKTIENGESELLSCHAFT

CHAMPION MOTORS



Layer 5
Content Providers

VOLKSWAGEN CHAMPION MOTORS



Layer 4
Mobility Platform & Services

VOLKSWAGEN CHAMPION MOTORS



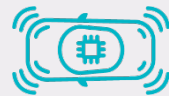
Layer 3
Fleet Operations & Fleet Control Center

CHAMPION MOTORS



Layer 2
Self-Driving Vehicles

VOLKSWAGEN



Layer 1
Self-Driving System



Project Phases

The service covers the most relevant urban area of Israel by 2022



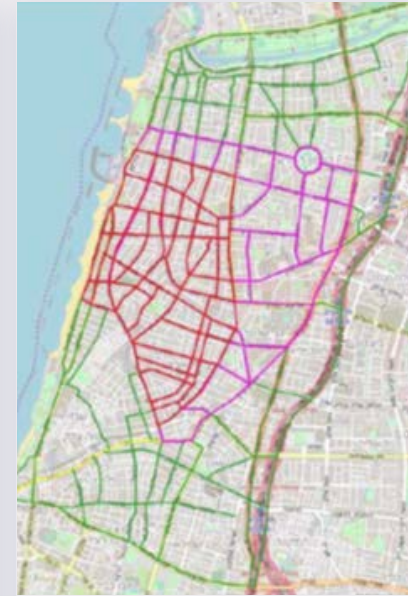
2019 Phase 1
Pre-Development

15_{km}



2020 Phase 1.1
Development

33_{km}



2021 Phase 2 2022
Phase 3 Pre-Commercial

111_{km}
(13,4 km²)

Scaling approaches

- Scale into Metropolitan area
- Increase granularity of existing area
- Add additional special routes

2023 Phase 4 Scaling

RATP collaboration: The first hook for Robotaxi in Europe



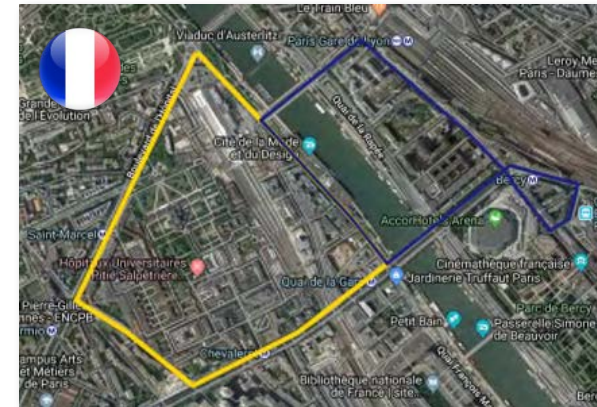
MaaS Go-to-Market Engagements

Deal with world-leading mobility operator



The scope:

- Gov. funded project to run AV in Paris for a trial period
- To be done based on our current AV config
- Initial deployment mid 2020
- Long term- deployment of commercial robotaxi fleet
- Foot in the door for regulatory engagement



MaaS Scale-up Plan

2023
USA

Independent
rollout

2022
France

First Hook



2022

China

Consumer AV
REM harvesting



2022

Israel

Pinta
VOLKSWAGEN
AKTIENGESELLSCHAFT

CHAMPION MOTORS



An Intel
Company

Summary of Achievements and Milestones

REVENUE TODAY THROUGH ADAS

- **> 50M EyeQ® chips shipped**
- **ME in 8 out of 11 L2+ systems that are in production**
- **High-volume program launch with VW (Golf, Passat, etc.) including REM harvesting**
- **22 New DWs in 4 major markets:**
 - 4 million units in France;
 - DW with largest OEM in India;
 - 2 new wins in China with leading OEMs
 - 4Mu with leading Asian OEM

MAPPING / DATA

- **Automatic map creation based on data arriving 3 major OEMs, 3 more in the pipeline**
- **EU will be fully mapped by Q1 2020, and the majority of the U.S. before year-end 2020.**
- **> 20 additional customers joined Mobileye's OS trial for assets mapping**

MAAS

- **JV with VW and Champion Motors is on track for 2022 deployment in Tel Aviv.**
- **TAM for robotaxis at \$160 billion by 2030**
- **Level 4 collaboration with NIO:**
 - L4 for consumer AV
 - exclusive L4 for Mobileye's for global deployment of robotaxi
- **RATP cooperation for a robotaxi shuttle to start testing in Paris in 2020.**

Summary of Achievements and Milestones

REVENUE TODAY THROUGH ADAS

MAPPING / DATA

Total Potential TAM by 2030

(Excluding MaaS)

\$72.5B

- > 50 million units in production
- High-volume program launch with VW (Golf, Passat, etc.) including REM harvesting
- 22 New DWs in 4 major markets:
 - 4 million units in France;
 - DW with largest OEM in India;
 - 2 new wins in China with leading OEMs
 - 4Mu with leading Asian OEM
- EU will be fully mapped by Q1 2020, and the majority of the U.S. before year-end 2020.
- > 20 additional customers joined Mobileye's OS trial for assets mapping

MaaS

Total Potential MaaS TAM by 2030

\$160B

- TAM for robotaxis at \$160 billion by 2030
- Level 4 collaboration with NIO:
 - L4 for consumer, V2X
 - exclusive L4 for Mobileye's for global deployment of robotaxi
- RATP cooperation for a robotaxi shuttle to start testing in Paris in 2020.

Thank you

