Auditing Association of Canada L'Association canadienne de vérification



### **Inspiring Generations – Managing Risk**

## ISO 26000 and Standards for Social Responsibility and Sustainable Development

Bob White, President, BRI International Inc. ISO 26000 Industry Representative for Canada April 9, 10, 11, 2013, Novatel, North York, Toronto, Ontario



# **Objective**

- 1. ISO 26000 Social Responsibility: Why?
- 2. ISO 26000 and ISO 14001, OHSAS 18001, GRI and AA 1000 Assurance Standard
- 3. Verification instead of Certification
- 4. ISO 26000 in use



# Bob White P.Eng, CMC, MBA, BASc

- 1. Professional Engineer and Certified Management Consultant
- 2. President, BRI International Inc. since 1985
  - Governance and Risk Management Systems for CSR and Sustainability in private and public sector organizations
  - Training management consultants in Brazil, Canada, China, Costa Rica, Jamaica, India, Mexico, Nigeria and Trinidad and Tobago
  - CSA and Quality Management Institute
- 3. Teaching Ethics and Sustainability in Canada and Mexico
  - <sup>®</sup> Ryerson, Toronto, Waterloo and Seneca College
- 4. Volunteer Member:
  - Climate Change Adaptation, Ethical Investment, First Nations Sustainable Development, Responsible Mining, Interfaith Dialogue and Social Justice

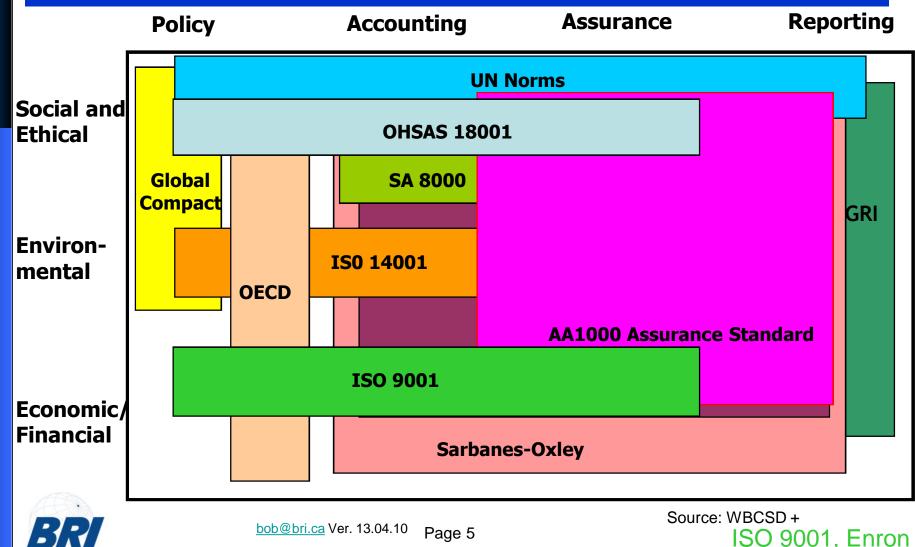


## **CSR and Sustainability Standards in 2004** (Based on experience in Canada, Brazil and India)

|                                 | SR instruments typically used in a process for CSR<br>and included in ISO 26000 |  | Extent of Usage |                              |                |
|---------------------------------|---|--|-----------------|------------------------------|----------------|
| Leadership, Vision and Strategy |   |  | Used            | Used by<br>All<br>Facilities | Sup-<br>pliers |
| 1.                              | OECD Guidelines for Multinational Enterprises on Business<br>Ethics             |  |                 |                              |                |
| 2.                              | United Nations (UN) Global Compact  |  |                 |                              |                |
| 3.                              | UN Millennium Development Goals   |  |                 |                              |                |
| 4.                              | IFC Performance Standards on Social and Environmental                           |  |                 |                              |                |
|                                 | Sustainability  |  |                 |                              |                |
| Inte                            | Integrated Management System  |  |                 |                              |                |
| 5.                              | ISO 14001 Environmental management System                                       |  |                 |                              |                |
| 6.                              | ISO 9001 based Quality Management System  |  |                 |                              |                |
| 7.                              | ILO-OSH Guidelines on OS&H Management Systems or                                |  |                 |                              |                |
|                                 | • OHSAS 18001 (BSI)   |  |                 |                              |                |
| 8.                              | SA 8000 Social Accountability Management System                                 |  |                 |                              |                |
| Sta                             | Stakeholder Engagement  |  |                 |                              |                |
| 9.                              | AccountAbility (AA1000)   |  |                 |                              |                |
| Sus                             | Sustainability Reporting  |  |                 |                              |                |
| 10.                             | Global Reporting Initiative (GRI)   |  |                 |                              |                |
| 11.                             |   |  |                 |                              |                |
|                                 | bob@bri c2.Vor. 12.04.10  |  |                 |                              |                |



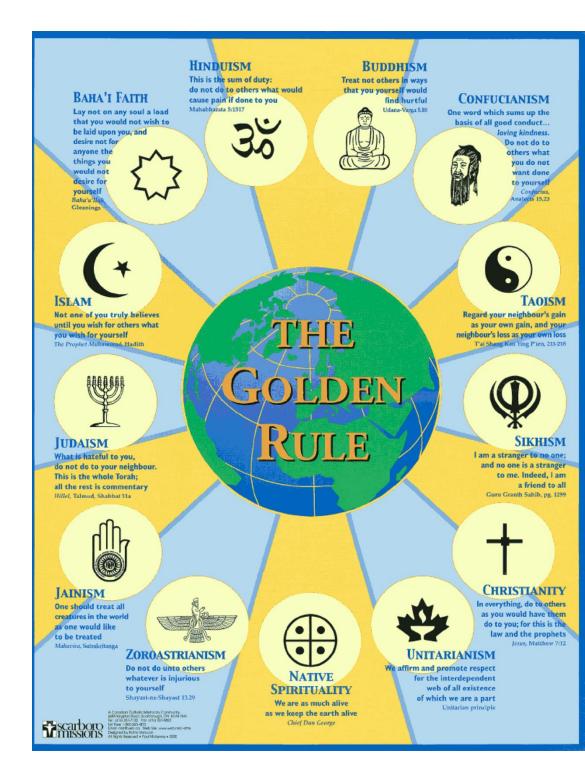
## ISO 26000 Social Responsibility **CSR and Sustainability Standards in 2004** (Based on experience in Canada, Brazil and India)



## ISO 26000 Social Responsibility The Objective: Ethical and Socially Responsible behaviour

- Who is not ethical?
- Timeless and and universal?





Đo to others what you would want them to do to you

and do not do to others what you would not want them to do to youq

## (Corporate) Social Responsibility (ISO 26000 SR: 2010)

Accepting responsibility for the impacts of your decisions and activities on society and the environment, through transparent and **ethical behaviour** that:

- is consistent with sustainable development and the welfare of society
- *takes into account the expectations of stakeholders*
- is in compliance with applicable law and consistent with international norms of behaviour and
  - is integrated throughout the organizationq



## ISO 26000 Social Responsibility Identify the Organization's Social Responsibility (cl. 7.3)



Identify the expectations of society and stakeholders and the issues that might arise related to the activities and the core subjects:

| Identify the activities of                  | Considering Stakeholders in sphere of influence:  |                 |                     |             |                                |                    |  |  |
|---|---|-----------------|---------------------|-------------|--------------------------------|--------------------|--|--|
| the<br>organization<br>itself and of<br>the | 1. Determine which of the following core subjects and issues might arise when the organization and others within the value chain carry out these activities, taking into account all relevant legislation |                 |                     |             |                                |                    |  |  |
| organizations<br>within its<br>sphere of    | 2. Identify the societal expectations of responsible behaviour concerning these impacts   |                 |                     |             |                                |                    |  |  |
| influence                                   | 3. Examine the range of ways in which the organization's decisions and activities can cause impacts on stakeholders and on sustainable development  |                 |                     |             |                                |                    |  |  |
|   | 4. Identify issues related to core subjects   |                 |                     |             |                                |                    |  |  |
| Activities                                  | Organizational<br>governance  | Human<br>rights | Labour<br>practices | Environment | Fair<br>operating<br>practices | Consumer<br>issues | Community<br>involvement<br>and<br>development |  |
|   |   |                 |                     |             |                                |                    |  |  |
|   |   |                 |                     |             |                                |                    |  |  |



# **ISO 26000 Social Responsibility Objective**

- 1. ISO agreement with ILO, UN Global Compact, OECD
- 2. Consistent with international treaties and conventions and existing ISO standard, UN Declarations and ILO
- 3. Over 175 international SR instruments in Bibliography,
- 4. Over 500 experts in SR from over 100 countries
- 5. First time ISO used a *b*alanced stakeholder approachq industry, labour, government, NGOs, consumers, others
- 6. Practical guidance on:
  - . Operationalizing Social Responsibility
  - . Identifying and engaging with stakeholders, and
    - Enhancing credibility of reports and claims about SR



# **Example: Standards in ISO 26000**

### 6.5.1.2 The environment and social responsibility

Relevant technical tools, such as standards from the ISO14000 series of standards 7][8][9][10][11][12][13][14][15][16][17][18][19][20][21][22][23 ][24][25][26][27][28][29][30][31][32][33], can be used as an overall framework to assist an organization in addressing environmental issues in a systematic manner and should be considered when evaluating environmental performance, quantifying and reporting greenhouse gas emissions, and in life cycle assessment, design for the environment, environmental labeling and environmental communication.



## **ISO 26000 Bibliography: 175 References**

| [7]  | ISO 14001, Environmental management systems — Requirements with guidance for use   |  |  |  |  |  |
|------|--|--|--|--|--|--|
| [8]  | ISO 14004, Environmental management systems — General guidelines on principles, systems and<br>support techniques  |  |  |  |  |  |
| [9]  | ISO 14005, Environmental management systems — Guidelines for the phased implementation of an<br>environmental management system, including the use of environmental performance evaluation |  |  |  |  |  |
| [10] | ISO 14006, Environmental management systems — Guidelines for incorporating ecodesign   |  |  |  |  |  |
| [11] | ISO 14015, Environmental management — Environmental assessment of sites and organizations (EASO)   |  |  |  |  |  |
| [12] | ISO 14020, Environmental labels and declarations — General principles  |  |  |  |  |  |
| [13] | ISO 14021, Environmental labels and declarations — Self-declared environmental claims (Type II<br>environmental labelling)   |  |  |  |  |  |
| [14] | ISO 14024, Environmental labels and declarations — Type I environmental labelling — Principles and procedures  |  |  |  |  |  |
| [15] | ISO 14025, Environmental labels and declarations — Type III environmental declarations — Principles<br>and procedures  |  |  |  |  |  |
| [16] | ISO 14031, Environmental management — Environmental performance evaluation — Guidelines  |  |  |  |  |  |
| [17] | ISO 14040, Environmental management — Life cycle assessment — Principles and framework   |  |  |  |  |  |
| [18] | ISO 14044, Environmental management — Life cycle assessment — Requirements and guidelines  |  |  |  |  |  |
| [19] | ISO 14045 <sup>1)</sup> , Environmental management — Eco-efficiency assessment of product systems — Principles,<br>requirements and guidelines   |  |  |  |  |  |
| [20] | ISO/TR 14047, Environmental management — Life cycle impact assessment — Examples of<br>application of ISO 14042  |  |  |  |  |  |

# Implementing Social Responsibility: Phases

(ISO 26000 SR with experience from Canada, Brazil and India)

### Integrating Social Responsibility Throughout the Organization (ISO 26000 cl.7)

- 1 The Sustainability Implementation Team
- 2 Understanding the Social Responsibility of your organization
- 3 Identifying practices for integrating Social Responsibility throughout your organization: **ISO 9001**, **ISO 14001**, **OHSAS 18001**
- 4 Stakeholder engagement
- 5 Communicating on Social Responsibility
- 6 Enhancing credibility of your Social Responsibility claims including verification: **GRI**
- 7 Reviewing and improving your actions and practices for Social Responsibility



### Phase 2: Understanding your SR (ISO 26000: 2010)

- Due diligence is a comprehensive, proactive process to identify the actual and potential negative social, environmental and economic impacts of an organization's decisions and activities, with the aim of avoiding and mitigating those impacts
- 2. Also entails influencing the behaviour of others, where they are the cause of actual and potential negative impacts in which the organization may be implicated



### Phase 6: Enhancing Credibility of SR Claims Verification vs Certification...

- 1. ISO 26000 is **meither intended nor appropriate for** certification purposes'
- 2. But: it is intended for  $\pm$  erification qof claims about SR
- 3. Clause '7.5.3qon communication with stakeholders says: <u>the organization's activities can be verified through</u> *internal review and assurance or verified by external assurance*'
- 4. The verification process could also include reporting conformance to the reporting guidelines of an external organization such as those outlined in the Annex to ISO 26000 *the GRI and AA1000 Assurance Standard*



# Examples of ISO 26000:2010 in Use

- 1. Universities: Ryerson, Toronto, Waterloo and Seneca College and Universidad: Autonoma Metropolitana, De la Salle Bajio, Guanajuato, Celaya, Iberoamericana, : 2006
- 2. Ontario Power Generation and DeBeers Canada: 2007
- 3. Canadian Electricity Association: 2008
- 4. Vancouver Olympic Games 2010
- 5. CSA Z2010 Sustainable Event standard: 2009
- 6. PDAC Responsible Exploration and Mining: 2009
- 7. Canadian Climate Change Adaptation Project: 2009
- 8. Socially Responsible Investing (SRI): 2010
- 9. Mexico Canada Responsible Mining Network: 2012





- 1. If everyone is ethical, thenõ?
- 2. Roadmap to be ethical and socially responsible?
- 3. Get copy of ISO 26000 SR
  - . <u>http://search.scc.ca/</u>
  - . bob@bri.ca
- 4. Benchmark your process against ISO 26000

