



City of Las Vegas FY2021-2022 HUD Annual Action Plan



Prepared by the Office of Community Services March 2021

Annual Action Plan
2021

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The submission of the Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating several grant programs into one proposal. These programs include Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), and Housing Opportunities for Persons with AIDS (HOPWA). HUD announced the 2021-2022 allocation amounts for CDBG, ESG, HOPWA, and HOME in March 2021. These amounts are preliminary pending a completed agreement between the City of Las Vegas and HUD.

- CDBG \$5,295,388
- ESG \$446,850
- HOME \$2,287,072
- HOPWA \$2,166,457

Total Allocation \$10,195,767

The City of Las Vegas (CLV) leverages funding to provide valuable services to our most vulnerable citizens, below are estimated 2021-2022 funding amounts which may change once State of Nevada allocations are announced:

- Account for Affordable Housing Trust Fund (AAHTF) estimated \$857,790
- State HOME estimated \$371,138
- Redevelopment Set-Aside estimated \$1,900,000
- General Funds 2,851,524

The City of Las Vegas describes its July 1, 2021 – June 30, 2022 initiatives for providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for the homeless, low and moderate-income households using the aforementioned aggregate funds; while, continuing to utilize CARES Act funding to prepare, prevent, and respond to the Coronavirus pandemic.

Neighborhood Revitalization and Engagement are also at the forefront of our efforts as the City works to implement the strategies described in its HUD-approved Neighborhood Revitalization Strategy Area Plan for the Historic Westside. Neighborhood Revitalization efforts are also taking place in Ward 3, which includes downtown Las Vegas, north of Sahara Avenue, and a block on the east side that's bound by

Owens to the north, Charleston Boulevard the south, Nellis to the east, and close to Interstate 15 to the west.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City's 2021-2022 Action Plan discusses community revitalization, redevelopment, homeless services, and community partnerships that will be carried out with the goal of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for low and moderate-income households. The City of Las Vegas, along with its many community partners, intends on implementing the following strategies in order to achieve its objectives:

Neighborhood Revitalization · Implement measures to prevent neighborhood blight · Improve Neighborhood Empowerment · Enhance Senior Services

Continuum of Care · Develop partnerships to provide assessment, case management and job connections · Bridge gaps in services for veterans, service members, and their families · Connect released prisoners to community resources

Prevention and Reduction of Homelessness · Expand access to homeless services and housing placement by filling existing service gaps in the City's urban core.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

One of the methods the City uses to identify its community's most pressing needs is through communication and data collection from its community partners.

The City partnered with 13 agencies to carry out its CDBG Public Services programs for low-income, seniors, disabled persons, and the homeless. They assisted a total of 440 extremely low, very low, and moderate-income households. The types of households senior citizens, female heads of household, and disabled persons for an aggregate total of 631 individuals/families and made 1,994 referrals to housing, employment, education, application assistance, medical, mental health, basic needs, transportation, and other services.

One million dollars in CDBG-CV Round 1 funds has provided emergency rental assistance for 250 households totaling \$800k.

The City partnered with 2 agencies to carry out Homeless Street Outreach using its ESG funds. ESG-CV Rounds 1 and 2 funding have and will continue to support the operation of the City's Recuperative Care Center which was stood up due to COVID-19, provided homeless prevention for 648 households, provide transportation for homeless citizens to and from essential services, and fund Operation HOME - a regional effort to house 2022 individuals by December 2022.

The City used its HOPWA dollars to partner with 7 HOPWA agencies to carry out programs within the HIV/AIDS community. The agencies offered services to 2,161k households whose incomes ranged from Extremely Low to Moderate-Income who were offered supportive services, TBRA, Permanent Housing services, STRMU, and PHP.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Las Vegas follows its Citizen Participation Plan to provide all citizens the opportunity to participate in the planning, implementation, and assessment of the CDBG, ESG, HOPWA, and HOME programs.

An evaluation of agencies to receive funding is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of up to thirteen (13) members who review the applications, attend presentations by the applicants, and discuss recommendations for funding. This is a public meeting.

The participation of the CDRB, the evaluation and deliberation meeting agenda was advertised in accordance with Open Meeting Law on March 16, 2021 and posted on the City of Las Vegas' and The Nevada Public Notice websites for the Tuesday, March 23, 2021 meeting. The entire meeting was broadcast on YouTube and open for Public Comment throughout the proceedings. Agencies that did not meet their established performance measures were invited to address the CDRB and provide reasons for their performance. The meeting was open to all agencies and to all interested parties and was conducted in two adjoining handicapped accessible rooms in Las Vegas City Hall. There were no public comments during the session.

On Thursday, April 1, 2021 the City publicized the availability of its 2021-2022 HUD Annual Action Plan in the Las Vegas Review-Journal media outlet for comment. It included how the public could access the Action Plan. In addition, the City uploaded a copy on its website, provided hard copies upon request, and invited the public to submit their written comments to the Office of Community Services. The Public Review and Comment period ended Friday, April 30, 2021. The City held a subsequent public hearing at the May 5, 2021, City Council meeting.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

N/A

7. Summary

The City's 2021-2022 Annual Action Plan describes the projects, programs and services that will be provided during the year. The subsequent projects, programs and services will address the following community needs: safe, suitable and affordable housing, safe and livable communities, community and individual enrichment and growth opportunities, and opportunities for low and moderate-income households. The program goals in the FY 2021-2022 Action Plan target community needs and focus on City Council priorities for addressing homelessness.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	LAS VEGAS	Office of Community Services (OCS)
HOPWA Administrator	LAS VEGAS	Office of Community Services (OCS)
HOME Administrator	LAS VEGAS	Office of Community Services (OCS)
ESG Administrator	LAS VEGAS	Office of Community Services (OCS)

Table 1 – Responsible Agencies

Narrative (optional)

The City of Las Vegas is responsible for the administration of CDBG, ESG, HOME, and HOPWA programs in addition to other funding sources. It administers programs that align with City Council Priorities and community needs; as well as, partners with local agencies and jurisdictions to broaden the reach of programs and services accessible to Low/Mod income residents.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Las Vegas, Office of Community Services is a part of a multi-agency network whose mission is to address the special needs that plague our communities and eliminate homelessness. While the City's partnerships include participation in statewide outreach efforts, it also partners with non-profit organizations to provide invaluable and varied social services to low to moderate-income residents and homeless citizens using its CDBG, ESG, and HOPWA Funds.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

In an effort to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies, the City of Las Vegas opened a Request for Qualifications for the building and operation of two health and wellness centers in Las Vegas. The process began with two meetings of Federally Qualified Health Centers (FQHC) representatives where subject matter experts in community health and other interested stakeholders convened to discuss the potentiality of launching health and wellness centers and to seek input on the project.

The City has implemented the Recuperative Care Center in response to COVID-19. This program provides medical services to medically fragile, homeless citizens and connects them to housing resources upon discharge.

In addition, the City has published an RFP for housing development in the Historic Westside.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Las Vegas coordinates with the Southern Nevada Homelessness Continuum of Care (SNH CoC) by requiring all of CLV ESG sub-recipients to participate in the Homeless Management Information System (HMIS), per the HEARTH Act and the ESG and SNH CoC Interim Rules. All ESG sub-recipients are also required to participate in and receive referrals solely through Southern Nevada's Coordinated Entry System. Through the coordinated entry process, all persons experiencing homelessness in the SNH CoC are assessed for vulnerability/need, prioritized for housing/services on that basis, and matched/referred to appropriate homeless and mainstream resources. All ESG sub-recipients are required to assist homeless individuals and families to obtain other Federal State, local, and private assistance available to assist the participants in obtaining and maintaining housing stability, including but not limited to the following: Medicaid, SNAP, WIC, SSDC, SSI, TANF, etc.

Although, Clark County Social Service provides the staff support for much of the activities of the SNH CoC. Such as yearly strategic planning, inclement weather shelter, Homeless Management Information System, and HEARTH ACT implementation and compliance. The SNH CoC is comprised of local stakeholders, including the City of Las Vegas. The City participates in the annual homeless census (Point-In-Time Count), identification of homeless issues and gaps in services, coordination of HUD entitlement funds, and the development and support of homeless services. City of Las Vegas staff also participates in several of the SNH CoC working groups on an ongoing basis to collaborate on regional efforts. The City specifically participates in the Evaluation Working group (EWG), which is responsible for leading efforts as it relates to funding priorities, the collaborative application process, RFPs, and evaluations associated with homeless efforts and ESG coordination.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Las Vegas is an active member of Southern Nevada's CoC Evaluation Committee. ESG is a standing item on the SNH CoC EWG monthly meeting agenda, where ESG grantees including the City of Las Vegas provide information on the allocation of ESG funds, discuss the ESG application process, and develop written standards and reports on sub-recipient monitoring. The SNH CoC EWG also reviews and approves the ESG written standards and HMIS administration policies. All ESG sub-recipients are required to participate in HMIS and data gathered is shared with the SNH CoC ESG. The City of Las Vegas in conjunction with other ESG grantees works with the SNH CoC to ensure collaboration, non-duplication of services, and maximum use of resources.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Southern Nevada Regional Housing Authority
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas works with the Southern Nevada Regional Housing Authority to provide single-family housing and to rehabilitate multi-family housing units through a continued partnership to increase the availability of affordable housing in the communities.
2	Agency/Group/Organization	Silver State Fair Housing Council
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas has a continued partnership with Silver State Fair Housing to provide fair housing resources to City of Las Vegas residents. In addition it provides on-going training and education to city staff and community partners to ensure current guidelines and regulations pertaining to fair housing are being upheld.
3	Agency/Group/Organization	Ryan White Planning Council
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The city has a seat on the Ryan White Planning Council. The planning council meets monthly to discuss opportunities for service enhancement and coordination among the HIV/AIDS continuum

4	Agency/Group/Organization	City of Las Vegas Homeless Advisory Committee
	Agency/Group/Organization Type	Services-homeless Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas Homeless Advisory Committee meets quarterly to discuss specific strategies to help address homelessness throughout the community, particularly to discuss and strategize regarding the specific issues which prevent individuals from obtaining services.

Identify any Agency Types not consulted and provide rationale for not consulting

N/A

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Clark County, NV	The Southern Nevada Homelessness CoC Board is the official board acting on behalf of the CoC to take care of all related business requiring direction and/or formal actions and furthering the mission to end homelessness in Southern Nevada. The goals of the CoC to address homeless and the prevention of homeless are adopted in full by the City of Las Vegas. HYPERLINK: helphopehome.org/

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Community Services Strategic Business Plan	City of Las Vegas, Community Services	This plan is updated annually to reflect the Office of Community Services' goals and measures for all its initiatives including homelessness, housing, and community and neighborhood revitalization.
HUNDRED Plan	City of Las Vegas	This plan was developed for the Westside Neighborhood and is a vital step in identifying the opportunities to link with the past and create a familiar bridge to the future. Presented within the Plan is a strong vision with practical projects, the stories of stakeholders and community members, improvement program ideas, and proposed regulation and zoning that together, will transform the Westside into a vibrant neighborhood.
Innovations in Education	City of Las Vegas	The City aspires to facilitate transformational change in a small group of 16 schools by coordinating efforts across multiple systems to achieve its overarching vision of Las Vegas schools in the impact zone to becoming a national model of school improvement and community engagement.
Vision 2045 Downtown Master Plan	City of Las Vegas	The city's master plan team includes a Citizens Advisory Committee, Executive Steering Committee, members from the Planning Commission and City Council, and city staff assisted by an outside consultant. Together, led by the Planning Department, they will conduct public outreach, visioning, goal setting, and plan development over the course of the next year. The final product will provide a framework for Las Vegas to achieve the desired economic, social, cultural, and quality of life future vision for the next 30 years.
Reinvent Schools	City of Las Vegas	This program has been a beneficial resource in the community valuing and supporting boys and young men of color. It is about changing community conditions to ensure all young people reach their fullest potential. The ultimate result of empowering youth, investing in our shared future, and collective prosperity.
So. NV Comprehensive Economic Development Strategy	Las Vegas Global Alliance (LVGEA)	The strategy is the result of a joint effort between LVGEA and over 300 stakeholders in Southern Nevada with the purpose of diversifying Southern Nevada's economy and laying the foundations for long-term economic stability.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
So. NV Strong Regional Plan	Southern Nevada Strong	SNS is a collaborative regional planning effort funded by a \$3.5MIL grant from HUD, DOT, and the EPA. Projects include comprehensive research and community engagement efforts to look at issues facing our community and propose collaborative solutions. The collaborative initiative worked to integrate housing, land use, economic and workforce development, transportation options, and infrastructure to support and empower local communities. HYPERLINK: sns.rtcnv.com/
So. NV Regional Housing Authority	SNRHA	This plan spans 2021-2025 and identifies the PHA's quantifiable goals and objectives that will enable the SNRHA to serve the needs of low-income, very low-income, and extremely low income families for the next five years; also including a report on their progress in meeting those goals and objectives.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

The Community Development Recommending Board (CDRB) was established as a committee to support citizen participation in the allocation of federal (entitlement) funding to Las Vegas agencies that provide services to extremely low, very low, and moderate-income households. The CDRB is comprised of thirteen members selected by the Las Vegas Mayor and City Council to represent the six wards.

Additionally, the city awards that have a concentrated number of extremely low, very low, and moderate-income households have a higher number of members on the Board to ensure the welfare of those targeted wards are addressed. The grant selection process for the 2021-2022 program year is to evaluate whether second-year funding should be granted to those agencies that applied and that were awarded a two-year grant in 2020.

In addition to the participation of the CDRB, the evaluation and deliberation meeting agenda was advertised in accordance with Open Meeting Law and posted in various locations around the city and on the City of Las Vegas’ and The Nevada Public Notice websites on March 16, 2021 for the Tuesday, March 23, 2021 meeting. Agencies that did not meet their established performance measures were invited to address the CDRB and provide reasons for their performance. The meeting was open to all agencies and to all interested parties and was conducted in two adjoining handicapped accessible rooms in Las Vegas City Hall.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community				

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
2	Newspaper Ad	Non-targeted/broad community				

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The funding resources below will support the City's efforts to end homelessness, construct affordable housing, serve special needs populations, and provide public services to disenfranchised communities.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	5,295,388	0	0	5,295,388	15,718,890	These funds will be used to fund capital improvement projects as well as public service activities that directly benefit low to moderate-income residents.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,287,072	0	0	2,287,072	6,733,336	HOME funds are leveraged by State of Nevada HOME and Low Income Housing Trust Funds. They will be used to fund the development and retention of affordable housing units throughout the community.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	2,166,457	0	0	2,166,457	5,383,741	The City partners with its community agencies who use these funds to provide housing and supportive services to individuals living with HIV/AIDS.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	446,850	0	0	446,850	1,336,742	The City partners with its community agencies by issuing funds to non-profit providers who deliver essential services, conduct street outreach, and shelter to homeless families and individuals. Additionally, providers deliver rapid rehousing financial assistance and stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of homelessness

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Acquisition Conversion and rehab for transitional housing Housing Multifamily rental new construction Multifamily rental rehab Permanent housing in facilities TBRA Transitional housing	857,760	0	0	857,760	2,591,454	These non-federal funds are received from the State of Nevada for use as HOME match and will be used toward affordable housing initiatives.
Other	public - state	Acquisition Housing Multifamily rental new construction Multifamily rental rehab	371,138	0	0	371,138	1,173,834	These funds will be used to construct and preserve affordable housing. A minimum of \$200k for Community Housing Development Organization activities

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - local	Admin and Planning Housing Permanent housing placement Short term or transitional housing facilities Supportive services Transitional housing	1,900,000	0	0	1,900,000	5,700,000	These funds are received from the City's Redevelopment Agency and used for housing and shelter programs.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City is committed to supporting sustainability and affordability in our neighborhoods. During this FY the City has leveraged over 1 Million in non-federal dollars to support the city-funded MORE Teams who provide daily outreach in the community and connect homeless individuals to immediate services. The city also committed over 2 Million in General Funds through the Office of Community Services to support initiatives that serve homeless individuals through case management, workforce development, and bridge and transitional housing at The Courtyard. An estimated \$1.5MIL of non-federal funds has been used toward bridge and transitional housing for the homeless. In addition, the City has raised over \$100,000 through the Mayor’s Fund to pay for workforce development and the Ticket to Home Program that allows homeless individuals the opportunity to reunite with family members in other states who are willing and able to support them as they become independent. Lastly,

the City satisfies matching requirements for the HOME Investment Partnership Program by leveraging State and Private Activity Bond dollars to HOME Projects; and ESG matching requirements are passed on to the awarded agencies and monitored during monthly requests for funds and/or annual compliance audits.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Construction for the City's Homeless Resource Center (The Courtyard) is underway. The Homeless Resource Center offers a one-stop-shop with access to medical, housing, and employment services through a variety of partners, the cycle of homelessness can be broken. The initial phase of the Courtyard opened in 2017 and now the city is moving forward with phase 2. This build-out will result in new buildings with classrooms, an intake center, shower and restroom facilities, and areas for service providers to assist homeless individuals. The Courtyard will also feature mailboxes and a pet kennel.

The City will utilize some of its CDBG dollars toward the preconstruction phase of a Health and Wellness Center in Ward 3 and Ward 5. Located in Ward 3 is an existing 2-story building consisting of approximately 9,500 square feet planned for a Health & Wellness Center which will provide community-based and patient-focused comprehensive, culturally competent, high-quality primary health care services integrating access to pharmacy, mental health, substance abuse, and oral health services in areas where economic, geographic, or cultural barriers limit access to affordable health care services.

The Health and Wellness Center in the Historic Westside is a part of our Neighborhood Revitalization Strategy Area (NRSA).

As for community supportive services, workforce development, and education, construction is underway for the West Las Vegas employment training center and Child Care Center. Programs and services will be for low-income individuals and households.

Discussion

Currently, the City owns several parcels of land recently purchased with CDBG dollars which have been slated for Housing and Economic Development in one of the most deteriorated neighborhoods in the City. One of the deteriorating neighborhoods the City will focus on economic redevelopment through the submission of its NRSA Plan is the Historic Westside, CT3.01, Block Group 3. The City purchased several parcels in the area for mixed-use, income housing and business development. Also, the City is pursuing the implementation of two (2) Health and Wellness Centers.

The City is dedicated to equity and revitalization in its neighborhoods. In November 2020, the City executed a resolution for Establishing the City's Diversity, Equity and Inclusion Initiative. Its passage keeps in the forefront the City's diverse city and positions the City to achieve its strategic goals with proven equity practices and policies to address significant inequities in health outcomes and other disparities that decrease the quality of life for many low-income communities which are disproportionately communities of color, LGBTW, elder adults and persons with a disability.

The City remains committed to providing services to its homeless citizens and dedicates an estimated \$1.9 Million in Redevelopment Set-Aside funding toward initiatives that serve homeless individuals

through case management, workforce development, and bridge and transitional housing. In addition, \$2MIL in General Funds will support the operations of the Homeless Resource Center. The Homeless Resource Center building is currently under construction.

In addition, the City stood up the Recuperative Care Center in response to COVID-19 for medically fragile patients.

The City satisfies matching requirements for the HOME Investment Partnership Program by leveraging State and Private Activity Bond dollars to HOME Projects, and ESG matching requirements are passed on to the awarded agencies and monitored during monthly requests for funds and/or annual compliance audit.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Prevent and End Homelessness	2020	2024	Homeless	CITY LIMITS	Homelessness	CDBG: \$284,647 ESG: \$446,850 Redevelopment Set Aside: \$1,900,000	Homelessness Prevention: 48948 Persons Assisted
2	Educational Enrichment Svs & Supportive Programs	2020	2024	Non-Homeless Special Needs Non-Housing Community Development	CITY LIMITS	Educational Enrichment Special Needs and Low/Mod Income Public Services	CDBG: \$236,635	Public service activities other than Low/Moderate Income Housing Benefit: 80 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Provide Community and Supportive Services	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CITY LIMITS	Homelessness Special Needs and Low/Mod Income Public Services Affordable Housing	CDBG: \$250,147	Public service activities other than Low/Moderate Income Housing Benefit: 150 Persons Assisted Homelessness Prevention: 70 Persons Assisted
4	Provide Decent and Affordable Housing	2020	2024	Affordable Housing	CITY LIMITS	Affordable Housing	HOME: \$2,287,072 Account for Affordable Housing Trust Fund: \$857,760 State HOME: \$371,138	Rental units constructed: 300 Household Housing Unit Rental units rehabilitated: 210 Household Housing Unit
5	Community Facilities/Infrastructure/Neigh Revital	2020	2024	Non-Housing Community Development	CITY LIMITS	Community Facilities, Infrastructure, Improvements	CDBG: \$1,500,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	HIV/AIDS Homeless Prevention	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs	CITY LIMITS	Homelessness Special Needs and Low/Mod Income Public Services Affordable Housing	HOPWA: \$2,166,457	HIV/AIDS Housing Operations: 591 Household Housing Unit

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Prevent and End Homelessness
	Goal Description	The City of Las Vegas' initiatives to prevent and end homeless is multi-pronged. A portion of CDBG public service dollars for the 2021-2022 Action Plan year will be used to partner with four nonprofit agencies (see program descriptions under AP-35 Projects). ESG funds will support robust outreach to homeless citizens for which the City will partner with The Salvation Army and Westcare while Redevelopment Set Aside funds will be used to further the City's housing for the homeless through its Master Lease and Flexible Housing Programs.
2	Goal Name	Educational Enrichment Svcs & Supportive Programs
	Goal Description	Educational Enrichment and Supportive Programs are a high priority of the City of Las Vegas as the activity supports improved access to economic opportunities for low-income families and children. The City has allocated a portion of its CDBG dollars to partner with several community agencies (see AP-35 Projects for program descriptions).

3	Goal Name	Provide Community and Supportive Services
	Goal Description	Community and Supportive Services are critical activities that provide food security, job training, job placement, home rehab, and referrals to wrap-around services for children and families exiting public institutions. The City will allocate a portion of its CDBG public services dollars to partner with multiple community agencies to carry out these services (see AP-35 Projects). The allowable Administration percentage will be used for administering the grant.
4	Goal Name	Provide Decent and Affordable Housing
	Goal Description	The City of Las Vegas will continue to partner with private developers to construct and preserve existing affordable housing units for low-income families. A portion of CDBG funds will be used to support rehabbing of existing units of affordable housing
5	Goal Name	Community Facilities/Infrastructure/Neigh Revital
	Goal Description	The city will support economic development and neighborhood revitalization with 2020/2021 capital funds.
6	Goal Name	HIV/AIDS Homeless Prevention
	Goal Description	The city will dedicate 2021-2022 funds to support individuals and families affected by HIV/AIDS with supportive services, homeless prevention and short-term rental, mortgage, and utility assistance. In addition, the city will support local agencies in the operation of dedicated units to house individuals and families affected by HIV/AIDS.

Projects

AP-35 Projects – 91.220(d)

Introduction

The City of Las Vegas, Office of Community Services collaborates with non-profit organizations to provide invaluable and varied social services too low to moderate-income residents and homeless citizens using its HUD allocations.

Projects

#	Project Name
1	2021-2022 CDBG Grants Administration
2	2021-2022 Homeless Courtyard Bond Payment
3	2021-2022 Health and Wellness Centers
4	2021-2022 East Las Vegas Community Center Rehabilitation
5	2020-2021 Construction/Rehabilitation
6	2021-2022 Family Promise of Las Vegas
7	2021-2022 Salvation Army
8	2021-2022 HELP of Southern Nevada
9	2021-2022 Catholic Charities
10	2021-2022 Jewish Family Service Agency
11	2021-2022 Nevada Partnership for Homeless Youth
12	2021-2022 Foster Kinship
13	2021-2022 Clark County Public Education Foundation
14	2021-2022 Goodwill Industries of Southern Nevada
15	2021-2022 YMCA of Southern Nevada
16	2021-2022 Grant a Gift of Autism
17	2021-2022 Access to Healthcare Network, Inc
18	2021-2022 Aid for AIDS of Nevada, Inc
19	2021-2022 CPLC Nevada, Inc
20	2021-2022 Golden Rainbow of Nevada, Inc
21	2021-2022 Horizon Ridge Wellness Clinic, Inc
22	2020-2021 Women's Development Center
23	2021-2022 HOPWA Administration
24	2021-2022 ESG

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved

needs

Reducing homelessness, community education and support services, and engagement are amongst the top priorities for the City and the Office of Community Services (OCS). Since OCS redesigned its grant cycle from one year to every two years, the partnering agencies were selected upon the population of applicants that were best aligned with the City's and OCS' strategic priorities:

Youth – Promoting education enrichment opportunities to residents in their formative years. Qualified programs claiming a youth program focus on school readiness of pre-school aged children; children reading at grade level by the third grade; students remaining on track to graduate high school and reducing racial and ethnic disparities related to disciplinary practices that result in students of color coming into contact with the juvenile justice system.

Seniors – Supporting community programs that support senior citizens aging in place. Qualified programs will adhere to the U.S. Department of Housing and Urban Development's definition of "elderly person" (24 CFR 891.205) which defines an elderly person as 62 years of age or older.

Homelessness – Supporting program services and community partners to prevent homelessness and provide permanent housing opportunities for the community. Programs with a homelessness focus must have a program that targets families with children, homeless youth, and/or single, homeless adults.

Special Needs Populations – Supporting programs that focus on providing services to clientele who are generally presumed by HUD to be principally low- to moderate-income persons

The City's priorities continue to focus on prevention and response to COVID-19. CDBG-CV and ESG-CV funds will be used to prepare, prevent, and respond to COVID-19. Programs include the City's Recuperative Care Center that provides respite for medically fragile guests, transportation for homeless to and from essential services, Operation HOME that is a regional effort to house 2,022 individuals by the year 2022, provide funding support to agencies for PPE, emergency rental assistance, and partnerships with community agencies related to COVID-19.

AP-38 Project Summary
Project Summary Information

1	Project Name	2021-2022 CDBG Grants Administration
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness Educational Enrichment Svs & Supportive Programs Provide Community and Supportive Services Provide Decent and Affordable Housing Community Facilities/Infrastructure/Neigh Revital HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Educational Enrichment Special Needs and Low/Mod Income Public Services Affordable Housing Community Facilities, Infrastructure, Improvements
	Funding	CDBG: \$1,047,926
	Description	For the administration of the Community Development Block Grant for FY 2021/2022
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City Hall, 495 S Main Street
	Planned Activities	For the administration of the Community Development Block Grant for FY 2021/2022
2	Project Name	2021-2022 Homeless Courtyard Bond Payment
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness Educational Enrichment Svs & Supportive Programs Provide Community and Supportive Services Community Facilities/Infrastructure/Neigh Revital HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Educational Enrichment Special Needs and Low/Mod Income Public Services Community Facilities, Infrastructure, Improvements

	Funding	CDBG: \$1,146,750
	Description	This bond payment will be used to support the construction of the Homeless Courtyard.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	1401 Las Vegas Blvd N, Las Vegas, NV 89101
	Planned Activities	This bond payment will be used to support the construction of the Homeless Courtyard.
3	Project Name	2021-2022 Health and Wellness Centers
	Target Area	CITY LIMITS
	Goals Supported	Educational Enrichment Svs & Supportive Programs Provide Community and Supportive Services Community Facilities/Infrastructure/Neigh Revital
	Needs Addressed	Educational Enrichment Special Needs and Low/Mod Income Public Services Community Facilities, Infrastructure, Improvements
	Funding	CDBG: \$1,500,000
	Description	HOCS has completed design and is scheduled to begin construction on two Federally Qualified Health Centers (FQHC). The free standing FQHC is located at 1425 N. Main Street, adjacent to the Courtyard Homeless Resource Center. The second FQHC is part of a mixed-use development (Wardelle Street Townhouses) in partnership with the Southern Nevada Regional Housing Authority. The health center is located at 2901 E. Bonanza Road, Las Vegas, NV 89101, the site of a former public housing development and will be housed in an early childhood education center. In addition to the afore-mentioned health centers, the City has identified two additional sites for the development of health centers: 400 Jackson Street, located in Ward 5, within the Historic Westside, and 1930 Fremont Street, located in Ward 3, in the City's Eastside. The City will allocate prior year funding towards these projects along with 2021-2022 CDBG funding.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	The funds will be used to support the pre-construction costs and construction of Health & Wellness Centers.
4	Project Name	2021-2022 East Las Vegas Community Center Rehabilitation
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Educational Enrichment Community Facilities, Infrastructure, Improvements
	Funding	:
	Description	Rehabilitation of the East Las Vegas Community Center Rehabilitation. The City may allocate prior years funding along with 2021-2022 funding.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	250 N Eastern Ave, Las Vegas, NV 89101
	Planned Activities	The funds will be used to support the pre-construction costs, as well as the rehabilitation of the East Las Vegas Community Center.
5	Project Name	2020-2021 Construction/Rehabilitation
	Target Area	CITY LIMITS
	Goals Supported	Provide Decent and Affordable Housing
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	:
	Description	This program provides home repairs free of charge to low-income homeowners.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	This program will serve 25 low-income homeowners with repairs
	Location Description	
	Planned Activities	Repairs are done by licensed contractors at no cost to the homeowner. Repairs can include roofing, plumbing, HVAC, water heaters, doors, windows, plumbing, accessibility, etc. All work is performed by licensed contractors at no cost to the homeowners.
6	Project Name	2021-2022 Family Promise of Las Vegas
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$50,000
	Description	Family Housing and Stabilization - seeks to prevent families with children from being evicted from their place of residence
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Family Housing & Stabilization will serve up to 50 families (must have children between the age of birth and 18 years) will homeless prevention services.
	Location Description	The location of the services will be the Family Promise of Las Vegas Navigation Center and staff will also conduct assessments at The City of Las Vegas Courtyard.
Planned Activities	The components of service delivery include: <ol style="list-style-type: none"> 1. Initial assessment of the eviction crisis 2. Working with the landlord 3. Providing funding to pay the rental arrears and keep family housed 4. Weekly case management meetings and budget review 5. Presenting monthly workshops that the client families will attend 6. Working with each family to strengthen their family dynamic 7. Working with the children in the family to assess their unique needs 	

7	Project Name	2021-2022 Salvation Army
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Homelessness
	Funding	CDBG: \$100,147
	Description	Career Corner - Supports the Vocational Training Program to serve homeless, at-risk homeless and low-income adults. The program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search, job placement, case management and supportive services to 50 homeless, at risk of homeless and low income adults.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Career Corner will provide services to approximately 50 homeless, at-risk homeless and low-income adults.
	Location Description	
	Planned Activities	Providing employment services to eligible clients, Salvation Army will assist them in accessing employment resources and opportunities to develop the skills needed to secure employment. Services aid in equipping the homeless population to secure employment that pays a living wage and permanent housing, thereby increasing their self-sufficiency.
8	Project Name	2021-2022 HELP of Southern Nevada
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$80,000
	Description	Shannon West Homeless Youth Center- Provides services to homeless and at-risk youth and young people with emergency shelter and transitional housing.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	Shannon West will serve 112 homeless and at-risk youth and young people ages 16 to 24.
	Location Description	Shannon West Homeless Youth Center at capacity, can house up to 158 homeless youth and young adults. The center is located on the HELP Street Campus at 1650 E. Flamingo Rd.
	Planned Activities	Safe and stable housing, Basic Need/Food, Person-Centered Case Plan/ Housing Plan, Intensive Case Management, Tenancy Support Counseling Education, Employment, Addiction and Mental Health Services, Health and Wellness, Financial Literacy, Activities of Daily Living and Supportive Services.
9	Project Name	2021-2022 Catholic Charities
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000
	Description	Meals on Wheels - delivers seven nutritious meals, fruit and milk to homebound seniors. In addition to the weekly delivery, a wellness check is provided along with pet food if requested. This has allowed homebound seniors to remain living independently in their home.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Meals on Wheels - delivers seven nutritious meals, fruit and milk to approximately 90 homebound seniors. In addition to the weekly delivery, a wellness check is provided along with pet food if requested. This has allowed homebound seniors to remain living independently in their home.
	Location Description	
Planned Activities	Include but is not limited to nutritionally balance frozen meals, fresh fruit and milk. If a senior requires a modified textured meal or has a special dietary restriction, accommodations will be made to meet their individual needs	
10	Project Name	2021-2022 Jewish Family Service Agency
	Target Area	CITY LIMITS

	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000
	Description	Senior Lifeline - Provides services and assistance for low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management driven, support service program for low-income seniors of all faiths and cultural traditions.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Senior Lifeline will provide services and assistance to approximately 120 low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management-driven, support service program for low-income seniors of all faiths and cultural traditions.
	Location Description	
	Planned Activities	Assist low- and moderate-income seniors with no-cost supportive services in an effort to increase their ability to age in place. Services provided include Access to Nutritious Food, Medical Support, Homemaking Services, Case Management and Resource Referrals.
11	Project Name	2021-2022 Nevada Partnership for Homeless Youth
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$54,500
	Description	Safe Place: Youth Outreach & Intervention Program - An outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Safe Place Youth Outreach & Intervention Program will provide easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety. This will serve approximately 50 youth.
	Location Description	

	Planned Activities	Provide mobile crisis intervention services and a crisis hotline to eligible youth in crisis with immediate support and link them to services that meet their unique needs and circumstances. Services aid in equipping youth with tools and resources to address their immediate needs, thereby increasing their safety and stability.
12	Project Name	2021-2022 Foster Kinship
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$50,000
	Description	Kinship Navigator Program - services include the kinship resource center, telephone helpline, resource locator tool, application assistance, case management, emergency resources, financial support, support groups, parenting classes, and family events.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Kinship Navigator Program will provide services including access to the kinship resource center, telephone helpline, resource locator tool, application assistance, case management, emergency resources, financial support, support groups, parenting classes, and family events. It will serve approximately 200 families.
	Location Description	
	Planned Activities	Provide support, information, and resources to eligible kinship families to improve the quality of life for children in kinship care and minimize the number of children who enter the foster care system. Services aid in equipping kinship caregivers with the tools and resources needed to provide safe, permanent, and nurturing homes for children in their care, thereby increasing safety, permanency, and well-being outcomes for children in out-of-home placement.
13	Project Name	2021-2022 Clark County Public Education Foundation
	Target Area	CITY LIMITS
	Goals Supported	Educational Enrichment Svs & Supportive Programs
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000

	Description	Family Learning for Academic Success and Economic Stability - Supports children's sustained educational outcomes by teaching parents how to use home literacy and numeracy strategies, positive parenting skills, and leadership, advocacy, and employability skills to create a stable, academically supportive home and an actively engaged parent-school relationship.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This program will support 50 families.
	Location Description	
	Planned Activities	The Public Education Foundation will provide parents and guardians with no-cost services, which includes the 16-week Family Learning Program. Services must be provided to City of Las Vegas residents and parents/guardians must have a student who attends one of the four high-needs schools selected.
14	Project Name	2021-2022 Goodwill Industries of Southern Nevada
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000
	Description	Goodwill's Mobile Career Coach Program will target City of Las Vegas residents, age 18 and older who are victims of domestic violence, and provide Career Coaching services, job training, supportive services, and job placements into livable wage jobs. They will partner with The Shade Tree and Safe Nest to provide these services at their shelters; making it as easy as possible for victims of domestic violence to seek help with their job search, training, and placement.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide services to approximately 20 clients

	Location Description	
	Planned Activities	Clients will receive intense case management through the Career Services Program. The Career Coach and Job Developer will have weekly contact with the individual, providing encouragement, and ensuring the job seeker is staying on track and does not have any barriers to completing training and being placed into employment. The Job Developer works with local employers to identify open positions that will be a good match for the job seeker and the employer, then advocating on behalf of the job seeker with the employer.
15	Project Name	2021-2022 YMCA of Southern Nevada
	Target Area	CITY LIMITS
	Goals Supported	Educational Enrichment Svs & Supportive Programs
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$93,353
	Description	The YMCA provides high-quality, state-licensed, and evidence-based early childhood education programs.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The program will serve approximately 10 clients.
	Location Description	Durango Hills YMCA, which is located at 3521 N Durango Dr, Las Vegas, NV 89129.
	Planned Activities	The program will lay a foundation for future and ongoing achievement and success by addressing the holistic development of each child; increase the self-confidence of each child through decision-making and positive social interactions; and support and strengthen the family unit through opportunities for parent engagement in the classroom and at home.
16	Project Name	2021-2022 Grant a Gift of Autism
	Target Area	CITY LIMITS
	Goals Supported	Educational Enrichment Svs & Supportive Programs
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$9,128,157

	Description	TeenWORKS Vocational Program - Vocational/Transition program serving individuals 13-22 years of age, on the autism spectrum, that are currently enrolled in middle/high school. Along with helping young adults gain vocational work skills in multiple settings, individuals in the program have the potential to gain the social and life skills required for a successful transition into paid working positions and other areas of adulthood.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TeenWORKS Vocational Program - Vocational/Transition program serving individuals 13-22 years of age, on the autism spectrum, that are currently enrolled in middle/high school. Along with helping young adults gain vocational work skills in multiple settings, individuals in the program have the potential to gain the social and life skills required for a successful transition into paid working positions and other areas of adulthood. This program will serve approximately 31 individuals.
	Location Description	
	Planned Activities	Teens and young adults with autism will gain the job readiness skills required for a successful transition into paid working positions and other areas of adulthood. The TeenWORKS program runs in 3-month sessions, wherein teens are assigned to a partnered community site with the support of a Job Coach. At the end of the 3 months, and based on client progress, teens will then rotate through a different community site (totaling 4 different work placements) to have exposure and master a comprehensive amount of working skills.
17	Project Name	2021-2022 Access to Healthcare Network, Inc
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$340,000

	Description	Access to HealthCare Network will provide people living with HIV/AIDS (PLWHA) in the EMSA with: Non-Medical Case Management (NMCM), Health Education Programming, Medical Nutrition Therapy (MNT), Cooking and Nutrition Classes, and ancillary support services in the form of food box delivery and food vouchers. All proposed services will be delivered at the agency’s office and at a local HOPWA serving agency with the capability to connect PLWHA to the intended services. When appropriate, telehealth services will be provided to PLWHA, who cannot attend visits in-person.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide supportive services to approximately 120 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	HOPWA Supportive Services
18	Project Name	2021-2022 Aid for AIDS of Nevada, Inc
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$307,463
	Description	Housing Project: Aid for AIDS of Nevada will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing. TBRA II: Aid for AIDS of Nevada will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and services to approximately 14 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	HOPWA tenant-based rental assistance

19	Project Name	2021-2022 CPLC Nevada, Inc
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$104,246
	Description	CPLC, Nevada Inc. will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing by providing hotel/motel vouchers, STRMU and TBRA.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and services to approximately 60 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	CPLC, Nevada Inc. will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing by providing hotel/motel vouchers and supportive services.
20	Project Name	2021-2022 Golden Rainbow of Nevada, Inc
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$55,000
	Description	Golden Rainbow will provide financial assistance in the form of one-time payments of rent to prevent eviction due to their medical condition. Additionally, the program will provide clients with permanent housing placement assistance, housing operations, and support services.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing assistance to approximately 42 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	HOPWA permanent housing placement, STRMU, and supportive services.
21	Project Name	2021-2022 Horizon Ridge Wellness Clinic, Inc
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$150,000
	Description	Horizon Ridge Wellness Clinic will provide three levels of services in the transitional housing program, rental and utility assistance, and supportive services.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and services to approximately 20 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	HOPWA tenant-based rental assistance, short-term rent, mortgage, and utility assistance, and supportive services.
22	Project Name	2020-2021 Women's Development Center
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$500,000

	Description	Women’s Development Center will provide safe, sanitary, and habitable affordable housing to low-income people in the local HIV Care Continuum. The agency will assist in preventing homelessness through housing counseling efforts, which include resolving tenancy issues, payment plans for arrearages and damages, and waiving late fees.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and services to approximately 30 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	HOPWA operating and leasing of permanent housing.
23	Project Name	2021-2022 HOPWA Administration
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$64,994
	Description	City of Las Vegas HOPWA grant administration
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	HOPWA Grant administration
24	Project Name	2021-2022 ESG
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	ESG: \$446,850
	Description	Administration: \$33,513.75, Street Outreach, and Future programming

Target Date	6/30/2022
Estimate the number and type of families that will benefit from the proposed activities	Salvation Army – Street Outreach – 37,230 clients. WestCare – Street Outreach- 11,106 clients.
Location Description	
Planned Activities	Salvation Army (Street Outreach) Downtown Homeless Outreach program – This program will connect the homeless population to housing and supportive services and transport them to facilities where they can receive immediate help. WestCare (Street Outreach) Downtown Homeless Outreach program – This program will offer services to the homeless where they are and directly assist them with entering WestCare’s continuums of supportive services.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

City of Las Vegas funded projects are primarily located in traditional low-income census tracts and areas that document a higher percentage of low and moderate-income citizens; however, certain projects are available throughout the City. New construction HOME projects are located in areas with a diverse population and have vacant land or the ability to be converted to the proper zoning and use. The city supports the rehabilitation of existing substandard affordable housing in areas of minority concentration. HOPWA funds are used countywide while ESG funds will support the City's homeless street outreach and connections to resources.

Geographic Distribution

Target Area	Percentage of Funds
CITY LIMITS	80

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The City of Las Vegas will purpose its CDBG and ESG funds for homelessness prevention, street outreach and housing services, youth enrichment, and special needs services. A greater emphasis will be on Historic West Las Vegas, the Corridor of HOPE, and the Meadows. However, homeless citizens city-wide will have the opportunity to receive assistance and services.

The City will use HOPWA funds to target the Paradise EMSA as the city is the entitlement agency for those funds in Southern Nevada.

The City, through its approved Neighborhood Revitalization Strategy Areas (NRSA) will continue to invest time and resources into revitalizing the Historic Westside.

Discussion

The city of Las Vegas' geographic priorities were established based upon the analysis of the current community needs, the characteristics of the overall market, the ability of low-income households to afford, locate, and maintain housing, and the availability of resources to address the identified needs. The City will continue to rely on low-income census tracts and block groups in addition to other data supplied by HUD and city data to determine the areas of greatest need. Currently, funds are allocated citywide providing low-income residents the opportunity to apply for much needed services

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Las Vegas is committed to provide services that foster community pride through human services, outreach and community initiatives that improve the safety, health and wellness of our citizens and sustainable neighborhoods. One of the keys to a healthy community is the ability to provide safe, quality, affordable housing to its citizens. The purpose of this plan is provide framework and allocate resources for the future development and retention of Affordable Housing units. The plan is comprised of four strategies:

- Increase Inventory of Affordable Housing
- Preserve Existing Affordable Housing Units
- Increase Housing Opportunities for the Population of People who are Homeless
- Explore Alternative Funding Sources and Collaborations

Affordable housing has a direct impact on the social, economic and environmental health of our city. Affordable housing is typically occupied by working families that may not have sufficient resources for market rate housing. Affordable housing takes on many forms and is a foundation for the community to build upon. Economically, when housing costs are high, a household has fewer resources to fulfill other needs such as food, medical care and transportation.

The City's role is to provide policy regulation, resources, and infrastructure. The City does not manage or construct affordable housing, but develops collaborations with developers to produce units and preserve existing affordable housing stock.

The City facilitates development of affordable housing units throughout the City in order to provide safe, quality, and affordable units to our residents. Providing affordable housing throughout the City promotes vibrant mixed income communities. We encourage the construction of new units as well as the rehabilitation and preservation of existing affordable units.

The availability of city funding can be the difference in making a project viable and successful. The funding provided by the City, in large part through Federal Grant Funds, can have an abundance of regulatory stipulations associated with them. Some developers see these regulations as barriers. Others see an opportunity to provide long-term affordable housing that is clean, safe, and healthy for our community.

The City strives to ensure that all income and age brackets are able to find suitable housing. The ability to provide housing to all income brackets can be challenging. Some developers may not be interested in developing housing for moderate-income households because it can be hard to make the project

profitable. The City tries to address this concern by subsidizing the projects to lower the cost for the developer as well as providing some incentives to encourage the development of affordable housing.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	0
Special-Needs	0
Total	0

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	300
Rehab of Existing Units	210
Acquisition of Existing Units	0
Total	510

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

In addition to developing 300 new units of affordable housing and preserving 150 units, the City currently has several planned projects that will be increasing the inventory of affordable units targeting individuals and families that earn less than 80% area median income with expected completion dates of winter 2021:

- Decatur/Alta Phase I- 60 units
- Decatur/Alta Phase II – 360 units
- Desert Oasis II – 43 units
- Easter Senior Apartments – 60 units

As discussed previously in the City's Affordable Housing Plan, the goal is to also preserve affordable housing through rehabilitation. In addition to identifying 150 units for rehabilitation, the City currently has several planned rehabilitation projects slated for completion in winter 2021 in addition to utilizing CDBG funds for a Rehab Program:

- 500 Jefferson Street – 6 units
- Archie Grant - 125 units
- CDBG Rehab Program – 30 units

Rebuilding Together Southern Nevada has been awarded CDBG funding for 2 programs that will rehabilitate a total of approximately 30 units. One program will provide critical home repairs to

properties within the city limits of Las Vegas allowing them to safely age in place in their established place of residence. The other program will provide full rehabilitation focusing on code issues, safety hazards and energy efficiency to homes in the City of Las Vegas's Historic West Side.

AP-60 Public Housing – 91.220(h)

Introduction

Southern Nevada Regional Housing Authority's Supportive Services Department's primary function is to inform seniors and families of the available community services and resources and assist them with facilitating access to those services. The Department's mission is to assist the clients and the surrounding community of SNRHA in developing and achieving their full potential and improve the quality of life. These goals are continuously met by providing several onsite service providers, advocating for the residents, distributing resource information, and making referrals as needed.

Actions planned during the next year to address the needs to public housing

SNRHA also has over 70 active partnering agencies as a part of its Program Coordinating Committee (PCC) which includes representatives from:

- Clark County
- Cities of Las Vegas, North Las Vegas, and Henderson
- Nevada System of Higher Educations (NSHE)
- Universities of Nevada, Las Vegas and Reno
- College of Southern Nevada
- Nevada State College
- Early Childhood Education
- Communities in Schools
- Workforce Partnering Agencies
- Local Office of US Housing and Urban Development
- Local nonprofit and community agencies
- Resident Representatives

Commitments with these organizations are established either verbally or through MOU's.

Resident Councils initially had difficulty remaining active, conducting elections, and having council meetings and training during the pandemic. HUD granted agencies a waiver under PIH 2020-13 (HA), REV-1, Section PH-8, Resident Council Elections, which stated that the "delayed resident council election must be rescheduled and held as soon as reasonably possible once circumstances permit, after December 31, 2020." SNRHA is now working with public housing sites to bring all councils into compliance and add new ones.

SNRHA also continues to expand its partnerships and is working hard to continue securing grants, private donor funds, and charitable gifts that may promote household self-sufficiency, moving into

homeownership, and assisting seniors to age in place.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

As of January 31, 2021, the Family Self-Sufficiency (FSS) program had 450 voluntary slots, and 462 participants from the Public Housing (PH) and the Housing Choice Voucher (HCV) programs. Of those participants, 60 were PH residents, and an additional 78, were on the interest list. SNRHA recently renewed and began its Resident Opportunity and Self-Sufficiency (ROSS) program which targets residents of PH for program participation in activities which lead up to independence and self-sufficiency. This program allows us to serve the below sites:

- Hulum Homes
- Jones Gardens
- Marble Manor
- Marble Manor Annex
- Sherman Gardens
- Sherman Gardens Annex
- Villa Capri

SNRHA procured hotspots through CARES Act funds to provide mobile internet connectivity, from June through December 2020, to families with school-aged children who were forced to attend distance learning as a result of the COVID 19 pandemic. At the end of this service, the City of Las Vegas (CLV), through their Advanced Connectivity for Community and Economic Development (ACCED) grant, partnered with SNRHA and provided modems, with lifetime service to those same PH families to enable them to continue focusing on education, training and employment needs. As well, we have enhanced our ability to virtually meet with our residents via various platforms such as Microsoft Teams, WebEx, and Zoom.

SNRHA continues its homeownership programs to assist low-income families reach the dream of owning a home of their own. Over the last year and a half, two (2) public housing residents have become homeowners and others have moved out into private rentals. Housing counseling, through our certified counselors, is utilized as a part of regular programming for participants who are interested in “seeking, financing, maintaining, renting, or owning a home.”

SNRHA maintains a Section 3 Job Bank, consisting of residents within PH and the surrounding low-income communities, that helps them gain employment with SNRHA and its contractors. . Our last report to HUD, FY20, rendered 10, new hires. This program can now be found under SNRHA’s Contracts and Procurement department.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

The SNRHA is not designated as a troubled agency

Discussion

The Southern Nevada Regional Housing Authority (SNRHA) continues to utilize its Capital Fund Program (CFP) for the required capital improvements. The SNRHA CFP Funds is one of the financing tools to fund comprehensive modernization and new construction under the Rental Assistance Demonstration (RAD) Program and Mixed Finance Program. The agency is currently working with a Master Developer to redevelop the Marble Manor Development in conjunction with the Westside 100 Plan. Plans are also in process to develop two (2) parcels on 28th Street at Cedar & Sunrise. These developments will be mixed-income, mixed-financed developments including public and affordable housing.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

This section discusses how the City of Las Vegas will address the needs of persons at risk of and experiencing homelessness in the City of Las Vegas during PY2021.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

CDBG funds will be used to support the following agencies and programs: Nevada Partnership for Homeless Youth conducts multi-pronged outreach to prevent youth homelessness, provide life-sustaining supplies to youth living on the streets, educate the community, and advocate on behalf of homeless youth. Nevada Partnership for Homeless Youth Safe Place is an outreach, education, and referral program that provides easily accessible crisis intervention services to children and teens in need of immediate help and safety.

Through NPHY's partnerships with local businesses and government agencies, youth in Southern Nevada can access a Safe Place site by walking into one of over 170 designated locations, hopping on a bus for a free ride to a Safe Place site, or by calling our 24/7/365 toll-free crisis hotline. Upon arrival to a Safe Place site, a trained NPHY Safe Place Crisis Responder meets the youth within 30 minutes of their arrival, assesses their situation using a trauma-informed approach, and depending on their unique needs and circumstances, transports the youth to an appropriate location to receive further services. Currently, there are 120 Terrible Herbst convenience stores, 20 City of Las Vegas Fire Stations, 3 Henderson Libraries, and 28 libraries within the Las Vegas-Clark County Library District that serve as Safe Place sites. In addition to the NPHY Drop-In Center, youth can receive free transportation to a Safe Place site on 425 Regional Transportation Commission (RTC) buses operating on 53 routes throughout the region to access immediate help.

Family Promise of Las Vegas sends staff to the City of Las Vegas Courtyard – Homeless Resource Center, 1 day a week to conduct Coordinated Intake Assessment appointments with clients and families who may be eligible for programming.

The City of Las Vegas through their Emergency Solutions Grant programs will cover eligible costs for street outreach. Outreach services will be provided to people experiencing homelessness and sleeping in places not meant for human habitation. Individuals will be connected to community resources and be provided transportation. Staff will work to address any immediate health and safety needs, assist in

accessing benefits, and connect the homeless with stable housing and supportive services.

The City also contracts the Multi-Agency Outreach Resources Engagement (MORE) Team who provides mobile intervention and outreach to individuals and families experiencing homelessness, including those who are living on the streets, in outlying uninhabited areas, and in the flood control tunnels. The team assesses individuals and families for service referrals including essential services related to reaching out to unsheltered people, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care. The team uses the Community Housing Assessment Tool to assess the extent of issues and then place the individuals on the community queue for housing placement.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City will utilize CDBG funding to support the following agencies and programs: HELP of Southern Nevada's Shannon West Homeless Youth Center can house up to 158 homeless youth and young adults (ages 16-24) and offers interrelated services to help youth achieve housing stability, economic independence, and connection to support systems. Shannon West Homeless Youth Center is a low-barrier shelter and as such, youth and young people are not denied services due to entry requirements. Upon entry an in-depth intake and housing assessment is completed. The results of the housing assessment are forwarded to the Coordinated Entry, Community Queue for placement on the housing waiting list.

The City of Las Vegas will fund two street outreach programs using ESG funding. Salvation Army and WestCare will meet homeless individuals where they are and connect them to services, including immediate health and safety needs, as well as mental health crisis stabilization, substance abuse treatment, transportation, and will assist clients in obtaining transitional and stable housing.

Through an annual interlocal agreement, the city of Las Vegas partners with the other local jurisdictions in Southern Nevada to fund the operations of the community's emergency shelters for the homeless: Catholic Charities, The Salvation Army, Las Vegas Rescue Mission, The Shade Tree, and Hopelink

The Courtyard Homeless Resource Center was established in 2017 as a safe environment for homeless individuals to access services, referrals, and a safe place to sleep at night. The facility operates 24 hours a day, seven days a week. The city seeks to address housing gaps by expanding the services and increasing utilization of the Courtyard Homeless Resource Center, which can help homeless persons access emergency and transitional housing, and working with regional partners to expand the number of affordable/homeless housing opportunities and supportive services.

In 2019, the city of Las Vegas partnered with organizations in developing a flexible housing master lease program. The city of Las Vegas Flexible Housing Program links contracted housing units to Courtyard guests and MORE Team clients to support the process of achieving individual housing, financial, and employment sustainability. Guests receive regular case management from Courtyard case managers,

working on their individualized case plans to achieve self-sufficiency and permanent housing.

In 2020, the city developed the Recuperative Care Center (RCC). This 38-bed facility is designed to provide emergency shelter services for acute/post-acute hospital discharges for individuals who are literally homeless. The guests served by this project are recovering from an acute illness or injury that would not necessitate continued hospitalization but would be exacerbated by their living conditions (i.e. literal homelessness) and who would not be accepted into an existing shelter system due to requiring a higher level of care than shelter systems are equipped to handle (as well as potential liability issues associated with appropriateness for addressing the level of care needs). The RCC concurrently addresses medical illness/injury and social issues that have directly/indirectly contributed to an individual's experience of homelessness. Every RCC Guest will receive continued medical treatment and attachment to Intensive Case Management (ICM) to have identified barriers appropriately and expeditiously addressed, to facilitate transition into self-sufficiency. ICM's will assess each individual to identify barriers and apply solutions to resolve those barriers.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Las Vegas will help homeless persons, families, and families with children, veterans, and their families through its CDBG partnerships with the following agencies: Family Promise of Las Vegas is helping families avoid homelessness by stopping that situation from happening in the first place by reducing the number of families that become homeless through evictions. One solution to this problem is to provide a program that will stop the eviction process and work with the family to strengthen their financial management skills, improve their employment and help them achieve a higher level of self-sufficiency. When families come to Family Promise with an eviction notice they are within days of becoming homeless without the needed funding. Best practice models across the nation appeal to agencies to shift this effort to the front end of homelessness by funding and supporting the prevention of family homelessness.

The components of service delivery include Initial assessment of the eviction crisis, working with the landlord, providing funding to pay the rental arrears and keep family housed, weekly case management meetings and budget review, presenting monthly workshops that the client families will attend, working with each family to strengthen their family dynamic and working with the children in the family to assess their unique needs.

HELP of Southern Nevada's Shannon West Homeless Youth Center provides emergency shelter, transitional housing, and studio apartments to homeless youth. With the lack of jobs that pay a livable

wage, lack of affordable housing, and rising costs of existing housing, homeless youth are at a higher risk of remaining homeless for an extended period of time. Shannon West Homeless Youth Center provides youth and young people with opportunities to improve their education and employment opportunities by participating in adult education, vocational training, or secondary education. Young people are encouraged to participate in all available employment services including on-the-job training, job shadowing, employment readiness courses, training programs, etc. Through improvement in these areas, a young person can improve their ability to achieve housing stability.

The city is an active member of the Southern Nevada Homelessness (SNH) CoC Board and is involved in the regional strategic planning efforts to reduce chronic homelessness. The SNH CoC Board adopted the HELP HOPE HOME Plan that provides guidance for regional planning efforts and reports progress toward regionally established goals. The plan defines core strategies and details an implementation schedule to reduce homelessness. Those strategies and their objectives, along with the activities that support them, form our local agenda to reduce homelessness in Southern Nevada. The Courtyard Homeless Resource Center also assists a wide variety of homeless persons through case management, referrals to service agencies, and transitioning to permanent housing and independent living.

The city's Flexible Housing Program provides transitional housing for homeless individuals and families. The program provides intensive case management to program participants to help them end their homelessness and transition to permanent housing and to gain life skills to help them avoid becoming homeless again.

Patients staying at the RCC also receive intensive case management to assist them with removing their barriers to housing and to identify an appropriate housing placement to transition into at the end of their stay.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Homeless prevention services and programs will be carried in partnership with the following agencies through CDBG funding: Nevada Partnership for Homeless Youth works closely with the Clark County Department of Family Services and the Las Vegas Metropolitan Police Department's Missing Persons Unit to ensure that youth are safe and receive proper placements and services. The NPHY Case Management Team assesses youths' needs to connect clients to appropriate resources, such as family reunification services, emergency shelter, counseling, and housing. Youth receiving further services from NPHY also receive intensive strengths-based case management, including life skills training, goal-setting and education, and employment counseling; along with immediate needs resources such as food,

hygiene supplies, clothing, transportation assistance, and help to secure identification documents.

NPHY has formal MOU's with HELP of Southern Nevada, WestCare, Family Promise, Southern Nevada Adult Mental Health Services, TrueCare Treatment Centers, Nevada Health Centers, and the Clark County Department of Family Services to connect youth to housing, medical, and mental health care, and other essential services. NPHY is also under contract with the Clark County Department of Juvenile Justice's juvenile assessment center, The Harbor, to provide assessments, case management, and connections to shelter and additional supportive services for homeless youth interacting with law enforcement and/or the juvenile justice system. Moreover, in late 2018, NPHY also began a new partnership with Clark County Social Service and HELP of Southern Nevada to join together to create a new collaborative youth-focused street outreach team to bring more robust services to youth on the streets, including spreading the word about the Safe Place program.

The City of Las Vegas is keenly aware of the complexity of homelessness, at-risk homeless, and the limited access to services they and very low, low, and moderate-income families may encounter. Hence, with the overarching mission to reduce homelessness, it is imperative that self-sufficiency, vocational training, educational development, nutritional needs, senior advocacy, and the ill are connected to community resources that stabilize their conditions. Several of the agencies the City has and will continue to partner with providing intensive case management, independent living skills, job search assistance, development of a responsible plan for families that helps homeless families with children return to sustainable housing, financial management, job placement, utility assistance, and much more. All of these special services feed into the mission of reducing homelessness and promoting self-sufficiency.

Acquiring stable housing can help people experiencing homelessness better address their medical issues, but access to medical care during their period of homelessness is a major concern in the city of Las Vegas. To address barriers to health care, the city of Las Vegas aims to improve access to health care services and hygiene products, collaborate with stakeholders in the health, social services, and emergency services departments, and create programs for tailored services.

The city works with the multijurisdictional Continuum of Care team to implement a strategic and comprehensive response to the challenges of those with medical and behavioral health impairments in our community. This coalition comprises government agencies, the housing authority, Workforce Connections, law enforcement, faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue, and homeless advocates.

Discussion

The City of Las Vegas will continue to participate in Regional Homeless Coordination efforts to reduce homelessness and address the needs of homeless individuals and families. The City prioritizes assistance for homeless street outreach services and will award ESG funds accordingly. The City will continue to engage with the Southern Nevada CoC various working groups.

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	25
Tenant-based rental assistance	110
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	39
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	54
Total	228

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City partnered with unincorporated Clark County, City of North Las Vegas, and the City of Henderson to assess fair housing barriers in Southern Nevada, as identified in the Regional Analysis of Impediments completed in 2020. The City continues its partnership with Silver State Fair Housing Council to address fair housing barriers and provide fair housing resources to City of Las Vegas residents. Silver State is funded by the City of Las Vegas to provide free fair housing training courses for the general public, real estate/property management, City of Las Vegas employees, and City of Las Vegas grant subrecipients.

The City of Las Vegas is also in partnership with various community partners, such as Nevada Partners and Homie, to launch a Black Home Ownership Campaign. The goal is to close the Black homeownership gap in Southern Nevada by making homeownership equitable and more accessible families in marginalized, high-need communities such as the Historic West Side.

The City also provides HOPWA funds for programs to assist low-income households with rent and utility assistance for person living with HIV/AIDS and their families, as well as homeowner rehabilitation

services through CDBG funds.

There are many barriers to affordable access and development of Affordable Housing in Las

Vegas, including;

Costs:

- Rising costs of land
- Rising costs of housing construction
- Impact fees
- Stringent building codes
- Permitting process costly
- Rehabilitation of substandard units
- Checkerboard land ownership impedes land assembly
- Low appraisals in low-income areas inhibit financing
- Antiquated infrastructure
- Demolition costs to developer
- Need for better access to predevelopment funds

Not In My Backyard (NIMBY):

- Government NIMBYism
- Public NIMBYism
- Gentrification
- Incorporation of built-out communities
- Accessibility issues

Government Support:

- Need for affordable housing champions at all levels of government
- Support for comprehensive plans' housing elements is needed
- Financing programs to address most needy
- Rental affordable housing low funding priority

Urban Design/ Planning Barriers:

- New development predominately in suburbs

- Jobs far from affordable housing
- Infrastructure deficiencies
- Auto-dependence in housing development
- Insistence on low-density single-family development

Social issues:

- Reduced funding for mentally ill
- Funding for human services
- Homelessness

Economic factors:

- Housing costs rising faster than incomes
- Economic disparity
- Gap between education/job preparation and workplace needs
- Abundance of low wage jobs

Demographics:

- Rising poverty levels

Preservation:

- Affordable housing term limits expiring
- Rehabilitation of substandard units
- Gentrification

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City partnered with unincorporated Clark County, the City of North Las Vegas, and the City of Henderson to assess fair housing barriers in Southern Nevada, as identified in the Regional Analysis of Impediments completed in 2020. The City continues its partnership with Silver State Fair Housing Council to address fair housing barriers and provide fair housing resources to City of Las Vegas residents. Silver State is funded by the City of Las Vegas to provide free fair housing training courses for the general public, real estate/property management, City of Las Vegas employees, and City of Las Vegas

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The City of Las Vegas is also in partnership with various community partners, such as Nevada Partners and Homie, to launch a Black Home Ownership Campaign. The goal is to close the Black homeownership gap in Southern Nevada by making homeownership equitable and more accessible families in marginalized, high-need communities such as the Historic West Side.

The City also provides HOPWA funds for programs to assist low-income households with rent and utility assistance for persons living with HIV/AIDS and their families, as well as homeowner rehabilitation services through CDBG funds.

Discussion:

The City will continue its partnership with unincorporated Clark County, the City of North Las Vegas, and the City of Henderson to conduct a planning process of the Assessment of Fair Housing. The City also provides both ESG & HOPWA funds for programs to assist low-income households with rent and homeowner rehabilitation services

The City also provides both ESG & HOPWA funds for programs to assist low-income households with rent and homeowner rehabilitation services.

AP-85 Other Actions – 91.220(k)

Introduction:

This section discusses the other actions the City of Las Vegas will take to address the needs of low income residents, reduce lead-based paint hazards and develop institutional structure and enhance coordination to maintain affordable housing.

Actions planned to address obstacles to meeting underserved needs

Through community partnerships, the City will utilize its funding to support the following agencies and programs that address obstacles to meeting underserved needs: Senior hunger is a glaring problem across the United States; in the state of Nevada alone, a 2017 survey reported that 29% of low-income seniors go hungry once a month. Catholic Charities of Southern Nevada's Meals on Wheels (MOW) program is to help seniors who are home-bound and/or who have low-to-moderate income achieve wellness and self-sufficiency. This is accomplished by delivering seven frozen meals weekly, and fresh fruit and milk, when available, at no cost to these seniors. The meals and wellness checks help home-bound seniors in remaining self-sufficient and living independently in their own homes.

Foster Kinships Navigator Program empowers kinship caregivers to ensure a safe home for children by providing immediate basic needs assistance. They help caregivers provide the most permanent home for children by providing legal guidance and financial stability. Finally, they ensure that kinship caregivers can provide the most nurturing home for children through education, family events, and support groups. 24,750 children are in kinship care in Clark County- living with a relative or close family friend with no parent present in the home. The majority of these children are in private kinship care, which means the family member stepped in before the child welfare agency ever needed to become involved. When kinship caregivers contact Foster Kinship, they have usually just assumed primary parenting duties due to the biological parent's absence, death, drug/alcohol abuse, or incarceration. In these cases, kinship caregivers lack any support they need to ease the financial, psychological, and emotional burden of learning (or re-learning) how to parent.

The City of Las Vegas will continue to engage in the regional dialogue with the Southern Nevada Homelessness CoC, neighboring communities, and service providers to identify and address underserved needs. The SNH CoC is responsible for the implementation and evaluation of the HELP HOPE HOME plan to reduce homelessness. The City of Las Vegas has its own Homelessness Advisory Committee whose mission is to connect street homeless in the urban core to housing and services that improvise safety, health and wellness.

The City is also operating The Courtyard 24 hours a day, 7 days a week which fills many major services gaps, such as homeless services, housing assistance, medical and mental health, and employment and benefits assistance. The City will continue providing the Ticket to Home and homeless outreach

program.

The City is also operating The Courtyard 24 hours a day, 7 days a week, and fills many major service gaps such as homeless services, housing assistance, medical and mental health, and employment and benefit assistance. The City continues providing the Ticket to Home program to reunite homeless individuals with friends and family. The city's homeless outreach program will expand to better assist the underserved population. The city's Flexible Housing Program will continue to assist guests in achieving individual housing, financial, and employment sustainability.

Actions planned to foster and maintain affordable housing

The shortage of affordable and low-income housing in Las Vegas remains one of the major obstacles to ending homelessness in our community. The City of Las Vegas Strategic Plan to address the housing crisis facing thousands in the city of Las Vegas includes goals to preserve the existing housing supply, increase housing opportunities, and build supportive services.

Currently, the City is considering several future projects that will provide the rehabilitation units and the construction of new units of affordable housing throughout the City. The City is working diligently to expand its pool of available Community Housing Development Organizations and is working to identify other projects that will expand and maintain the affordable housing stock in the City of Las Vegas.

A CDBG housing rehabilitation program will aim to preserve and/or stabilize the city's housing stock that is affordable to low and moderate-income persons and to provide safe, decent, and sanitary housing to the residents who do not have the financial means to make repairs to their own dwellings. The city also hopes to improve the general aesthetics and attractiveness of the housing stock and to assist in the promotion and attraction of economic and community development opportunities to the area.

Rebuilding Together Southern Nevada's housing rehabilitation programs will aim to preserve and stabilize the city's housing stock that is affordable to low and moderate-income persons and to provide safe, decent and sanitary housing to the residents who do not have the financial means to make repairs to their own dwellings. The city also hopes to improve the general aesthetics and attractiveness of the housing stock and to assist in the promotion and attraction of economic and community development opportunities to the area.

The City continues to monitor and ensure HOME-funded projects maintain rent affordability for all HOME-assisted units for the duration of a property's affordability period.

Also, the City continues to contract with Silver State Fair Housing Council to assist with fair housing education and outreach to housing providers and the community as a whole. Silver State will provide resources to residents, provide training for social service providers, and work individually with clients

who may encounter inadequate housing, illness, or disability.

Actions planned to reduce lead-based paint hazards

The lead-based paint program ended January 15, 2021. There are no future activities planned at this time

Actions planned to reduce the number of poverty-level families

Partnerships with the following agencies with CDBG funding extend the City's community support in reducing the number of poverty-level families: Goodwill's Mobile Career Coach Program assists victims of domestic violence with providing Career Coaching services, job training, supportive services, and job placements into livable wage jobs. Goodwill collaborates with local shelters to provide a dedicated workspace where the Coach can conduct work-ready workshops and provide one-on-one appointments. In addition to the Mobile Career Coach program, battered spouses can also seek services at Goodwill's Rainbow Career Center, providing multiple points of entry for job seekers. Supportive services & training provides a battered spouse seeking financial independence the tools they need. The program provides direct client services but also training that leads to an industry-recognized credential, and supportive services to remove the barriers to training and employment.

Clark County Public Education Foundation's The Family Learning Program (FLP) is driven by research that demonstrates parents and caretakers have the greatest influence on the academic trajectories of their children, and that strong parent-child and parent-school relationships are catalytic to educational progress — particularly for families who are underserved and from diverse backgrounds. The FLP aims to minimize the opportunity gap by enabling parents and teachers to break down barriers and build communicative partnerships that work together in support of optimizing student performance.

After families participate in a Clark County Public Education Foundation's 16-week cohort program, it's expected they will; use age-appropriate materials and tools in the home and community to ensure their child successfully meets important developmental transitions. They will also be able to successfully navigate the school district system to ensure their child's needs are met, understand the key elements of a high-performing school and be able to identify what those qualities look like in action. The program provides a personalized workforce development plan that provides a roadmap to achieve self-identified professional and post-secondary education goals and utilizes tools from another programming such as financial literacy and English language classes.

Efforts to address poverty in the City of Las Vegas area also include the funding of educational opportunities, employment training, and other programs that assist low and moderate-income families in achieving economic independence and self-sufficiency. The City has allocated ESG and HOPWA funding to reduce the number of poverty-level families and anti-poverty activities including but not limited to street outreach services, housing, supportive services, and case management to address the

issues that are preventing families from moving towards independence.

The city of Las Vegas will assist homeless clients with achieving an established income, including providing educational and job resources, increasing access to transportation, and more. The city will increase access to workforce and educational opportunities for people at risk of or experiencing homelessness. The major goal is to expand workforce development initiatives and job training for individuals to achieve self-sufficiency through a living wage. The objective is to link individuals with all available mainstream programs and services to increase financial sustainability and reduce vulnerability to homelessness.

Actions planned to develop institutional structure

The City of Las Vegas, Clark County, Henderson, North Las Vegas, Boulder City, and Mesquite continue to meet on a bimonthly basis to discuss issues relating to ESG. The meetings continue to include the SNRHA and State of Nevada Housing Division staff. The discussions range from questions relating to joint projects, to the coordination of grant application cycles. All jurisdictions' participation in the Consortium meetings allows for an assessment of the regional impact of housing and community development policies. The RTC, along with the City of Las Vegas and Clark County will conduct the plan to help deliver equitable TOD along Maryland Parkway, and provide a model for the region. HCP Consortium members will continue to work with the board of the Southern Nevada Homelessness Continuum of Care on the implementation of all of its initiatives including, but not limited to, Coordinated Entry and HMIS. HCP Consortium members have been active with the board in the development of projects and policies that strengthen a structure of cooperation and collaboration.

Actions planned to enhance coordination between public and private housing and social service agencies

The City's actions to enhance coordination between public and private housing and social service agencies include partnerships with the following agencies: Family Promise of Las Vegas's Family Housing and Stabilization program seeks to prevent families from being evicted from their place of residence. Family Promise will work closely with each family, as well as the family's current landlord to provide emergency rental assistance and promote open communication to help keep the family housed during the eviction crisis.

Foster Kinship reveals that most of the private kinship families who approach Foster Kinship for housing assistance do not qualify for traditional housing support programs in Clark County, because they are not yet homeless. However, these families are very much at risk. Based on these documented needs and the clear cost-benefit of supporting families outside the foster care system, the expansion of the Navigator Services will include housing stability, which includes emergency rental payments

directly to the landlord in order to keep the family housed and intact while our case management services address the systemic barriers to long term stability.

In addition, the City of Las Vegas will continue to be an active member of the Southern Nevada Homelessness Continuum of Care, whose primary responsibility is the overall planning effort for the SNH CoC on homeless issues, and the Southern Nevada Consortium Meetings. These collaborative groups bring together local government jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Coordination with non-profit service providers and among governments takes place consistently through meetings held in the community to work together on grant applications for funding, the Emergency Food and Shelter Program, and the State of Nevada Housing Advisory Committee. The City will continue to be an active member of these meetings and committees.

The city will continue coordinating the Homeless Advisory Committee in efforts to bring together local social service agencies, business providers, and local governments to discuss initiatives on homelessness and stakeholder concerns.

Discussion:

In addition to the actions outlined above, the City will also participate in various housing roundtables at local, state and federal levels to explore and address impediments to affordable housing.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	0.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will not use any forms of investment beyond those identified in 92.205

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City's homebuyer program activity only uses recapture provisions of 24 CFR 92.254 (a)(4)(ii). It is believed this approach is the closest to normal market approaches to financing, the easiest for borrowers to understand, enable the deed restriction requirements of the alternative option to be avoided (which we believe constitutes a barrier to private financing participation), and better enables HOME funds to be marketed in coordination with other private lendings. The recapture approach essentially results in the ongoing commitment to maintaining a homeownership program because of regulatory requirements concerning the reuse of recaptured HOME funds for homebuyer assistance activity has been the City's goal and is in keeping with the basic HOME Program Descriptions.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City utilizes recapture revisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or units remain affordable. These requirements are detailed in the City's HOME program Manual and included as conditions in HOME funding agreements.

All guidelines and requirements that address resale or recapture, as required in 92.254 of the HOME rule, are outlined in the City of Las Vegas' HOME Program Manual

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Las Vegas has no plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

See attachment in IDIS

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Service providers who receive Department of Housing and Urban Development (HUND) funding

through the Southern Nevada Continuum of Care and ESG through the CLV are required to participate in the Coordinated Intake (CI) process. Homeless individuals are assessed using the Community Housing Assessment Tool (CHAT) during intake. CHAT is a standard assessment that evaluates the household's situation and identifies types of housing intervention to address the situation. Households are assigned a vulnerability score based on the CHAT and placed in the community queue of eligible households in ranked order. Community programs with housing availability retrieve households from the list in the community queue. There are two major hubs for the intake process: Clark County Social Services, and also for homeless single veterans, the Veterans Administration Administrative Community Resource & Referral Center (CRCC).

Client re-assessment takes place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program and have regular progress evaluations.

Clients assisted with ESG funds are to be entered into HMIS during client intake and the agency must maintain a minimum HMIS data quality of 90%. Agencies that solely provide emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database is used that protects the identity and safety of clients.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City uses an ESG Street Outreach Recommending Board comprised of Las Vegas Metropolitan Police Department, CLV Homeless Courtyard and City of Las Vegas Marshall staff. The board members represent the professional concerns and opinion of the community in advising the City of Las Vegas on the allocation of ESG and other federal funds. With the assistance of the Office of Community Services staff, the board reviews applications, applicants, and make recommendations for based on their perception of the community's needs. Applications are reviewed by staff for eligibility and completeness prior to review by the board. The board uses a review process that includes a careful evaluation of each eligible applicant proposal within the context of program design and against program criteria and current objective, both nationally and those outlined in the City of Las Vegas' Consolidated Plan. The board project recommendations are presented to the Las Vegas City Council, a Public Hearing is held before the Las Vegas City Council and afterwards, a final selection of projects for application submission to HUD.

Planning activities follow the same steps each year although the timing may vary. These steps are:

1. Identification of community development issues, needs, and concerns through community meetings and citizen input;
2. Formulation of community development goals and preliminary strategies, i.e. staff and citizens;
3. Dissemination of Grant Funds information to agencies and individuals
4. Submission of Project applications; and
5. Project Selection:
 - i. Review of project applications by review committee and CDRB
 - ii. Present recommendations of CDRB to the Las Vegas City Council
 - iii. Public Hearing before the Las Vegas City Council and final selection of projects for application submission to HUD
4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness. The City is also part of the Southern Nevada Homelessness CoC, which has a process in place for regional collaboration on homeless issues which includes discussion related to ESG funding, while respecting each the individual political jurisdiction. The City of Las Vegas will continue to provide a forum for citizens to contribute information, ideas, and input on service ideas and strategies on how residents can benefit from existing grant programs and services.

5. Describe performance standards for evaluating ESG.

The City evaluates the success of ESG programs by reviewing regional performance standards established by the SNH CoC which are captured and reported in the Southern Nevada Homeless Management Information System (HMIS). These reports are regularly recorded and entered as real-time data and all reports are unique to homeless goals and objectives. Sub recipients are required to submit regular reports which are reviewed by staff. These reports are used to ensure ESG compliance with regulations and local written standards as well as confirming that program goals are being met.

ESG programs are also subjected to “on-site monitoring.” The SNH CoC has hired an External Monitoring Group to monitor the SNH CoC programs as well as ESG programs. This group has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans and evaluation of federally-funded agencies. The basis for monitoring is to address findings and provides recommendations for program improvements.