Curriculum Vitae April 11, 2021

JASPER JAMES "JJ" CHEN, M.D., M.P.H., M.B.A., M.Sc.P.P., M.Sc.H.P.P.F., B.S., B.S.

Board Certified Psychiatrist Diplomate, American Board of Psychiatry and Neurology, Member Board of the American Board of Medical Specialties

Secretary & Treasurer, Medical Staff, and Medical Director of Physician Communication & Patient Experience, Cheyenne Regional Medical Center,

Chevenne, Wyoming, USA

Assistant Medical Director, Member, Medical Staff and Staff Psychiatrist, Behavioral Health Services, Cheyenne Regional Medical Center, Cheyenne, Wyoming, USA

> Courtesy Clinical Instructor, Department of Psychiatry and Behavioral Sciences, University of Washington School of Medicine (WWAMI Program), Seattle, WA, USA

> > Adjunct Clinical Faculty in Family Medicine & Psychiatry, University of Wyoming, Laramie, WY, USA

Correspondence Address: P.O. Box 21924, Cheyenne, WY, 82003, USA E-mail: jasper.chen@crmcwy.org; jjchencheyenne@gmail.com

MISSION

To nurture indomitable individual and collective mindsets for civic participation, wealth generation, and vibrant communities.

PERSONAL DATA

Born in Seattle, Washington, USA on October 2, 1977. United States Citizen.

EDUCATION

The Lakeside School, Seattle, WA, USA

Private School. Considered by many to be the top high school in Washington State. Notable alumni include Bill Gates and Paul Allen. Earned High School Diploma. Distinguished Scholar, College Board Advanced Placement (AP) Program and R.C. Easley National Scholarship. 1st Clarinetist, Orchestra. Feature Editor, Arts & Music, Student Government Issues, and Minority Voices for *The Tatler*, newspaper. Consistent prize winner, Seattle Music Teachers' Association Piano Scholarship Competitions. Varsity member and lettered in Soccer & Cross-Country. Cumulative GPA: 3.98/4.0.

Massachusetts Institute of Technology (MIT), Cambridge, MA, USA

Bachelor of Science in Linguistics and Philosophy, Bachelor of Science in Brain and Cognitive Sciences, attended 09/1996 to 05/2000; degree conferred June 2000. Cumulative Undergraduate GPA: 4.8/5.0.

University of Oxford, Saïd Business School, Oxford, UK

Master of Business Administration, attended 10/2000 to 06/2001; degree conferred September 2001.

London School of Economics and London School of Hygiene & Tropical Medicine, London, UK

Master of Science in Health Policy, Planning, and Finance, attended 10/2001 to 06/2002; degree conferred July 2002.

London School of Economics, London, UK

Master of Science in Public Policy, attended 10/2002 to 06/2003; degree conferred September 2004.

University of Washington School of Medicine, Seattle, WA, USA

Doctor of Medicine, attended 08/18/2003 to 06/08/2007; degree conferred June 2007.

The Dartmouth Institute for Health Policy & Clinical Practice, Geisel School of Medicine at Dartmouth College, Hanover, NH, USA

Master of Public Health, attended 07/2009 to 06/2010 and 07/2012 to 06/2013; degree conferred June 2013.

POSTGRADUATE TRAINING

June 2007-June 2009

Resident Physician in Surgery, Dartmouth-Hitchcock Medical Center, Lebanon, New Hampshire, USA

PGY-1&2: General Surgery Residency, Program Director Dr. Samuel R.G. Finlayson, M.D., M.P.H.

• Rotated on general, trauma, plastic, and vascular surgery teams; urology, ICU, and ER teams.

June 2009-June 2013

Resident Physician in Leadership Preventive Medicine, Dartmouth-Hitchcock Medical Center

PGY-3,6: Leadership Preventive Medicine Residency, Program Director Dr. Tina Foster, M.D., M.P.H. • Rotated on clinical leadership application rotations, devised quality improvement initiatives, undertook coursework leading to Master's of Public Health degree at The Dartmouth Institute for Health Policy and Clinical Practice at Geisel School of Medicine, Dartmouth College.

June 2010-June 2014

Resident Physician in Psychiatry, Dartmouth-Hitchcock Medical Center

PGY-4,5,7: Psychiatry Residency, Program Director Dr. Christine Finn, M.D.

- Completed rotations on general psychiatry, adolescent and child psychiatry, community mental health, and state psychiatric hospital with added training in management of patients with Borderline Personality Disorder, Schizoaffective Disorder, treatment-refractory mood disorders, patients not guilty by reason of insanity, embedded psychiatry collaborative care models within Neurology, Women's/Maternal Health, Primary Care, and long-term care dementia units/skilled nursing facilities
- Psychodynamic and Cognitive-Behavioral Therapy training at Veterans' Affairs Hospital in White River Junction, Vermont, USA, National Center of Excellence for Post-Traumatic Stress Disorder
- Hosted group therapy for patients undergoing cardiac rehabilitation in stress reduction principles and techniques involving sound healing using Tibetan Sound Bowl tuned to key of E-Flat Major.

FACULTY POSITIONS HELD

August 2009 – August 2012

Instructor of Anesthesiology, Dartmouth-Hitchcock Medical Center, Lebanon, NH, USA

Medical Director: Dr. Stephen Surgenor, M.D. Supervisor: Dr. Harold Manning, M.D.

- Functioned as Moonlighter without Admitting Privileges, Intensive Care Unit, Department of Anesthesiology.
- Appointment by Board of Trustees of the Geisel School of Medicine at Dartmouth College; Department of Emergency Medicine.

July 2010 - June 2014

Clinical Associate in Psychiatry, Geisel School of Medicine at Dartmouth College, Hanover, NH, USA

Medical Director: Dr. William Torrey, M.D. Program Director: Dr. Christine Finn, M.D.

- Taught rotating medical students on psychiatry clerkship.
- Led weekly conference series on "Great Papers in Psychiatry".
- Co-led quality improvement curriculum for neurology and psychiatry medical students and residents.
- Appointment by Board of Trustees of Dartmouth College and the Geisel School of Medicine and Dartmouth College; Department of Psychiatry.

March 2015 - Present

Courtesy Clinical Instructor, Department of Psychiatry and Behavioral Sciences, University of Washington School of Medicine (WWAMI Program), Seattle, WA, USA

Professor and Chair: Dr. Jurgen Unutzer, MD, MPH, MA

- Taught rotating medical students on psychiatry clerkship.
- UWSOM WWAMI Medical Students mentored and taught: Kelly Baxter: 120 individual contact hours; Alicia Gray: 120 individual contact hours; Kyleen Luhrs: 120 individual contact hours; Evan Yount: 120 individual contact hours; Ethan Ferrel: 120 individual contact hours; Nicholas Hovada: 120 individual contact hours; Kate Reid-Bayliss: 120 individual contact hours; Nick Swenson: 120 individual contact hours; Ann Watson: 120 individual contact hours; Bernard Do: 120 individual contact hours; Levi Hamilton: 120 individual contact hours; Makenzie Bartsch: 120 individual contact hours.
- Led quality improvement initiatives.

July 2015 – June 2018

Adjunct Clinical Faculty, Clinical Faculty in Family Medicine and Psychiatry, in the College of Health Sciences, University of Wyoming, Cheyenne, WY, USA

Dean: Joseph F. Steiner, PharmD; Interim Associate Vice president: Tami Benham Deal

- Taught rotating family medicine resident physicians on psychiatry clerkships.
- Residents mentored and taught: Dr. Amy Susanne Butterworth, 2 week rotation, 80 individual contact hours. Dr. Kathlene Rebekah Mondanaro, 2 week rotation, 80 individual contact hours. Dr. Mark David Wefel, 2 week rotation, 80 individual contact hours. Dr. Phillip Carron, 1 week rotation, 40 individual contact hours.
- Led quality improvement initiatives.
- Lecture series on relevant topics in psychiatry geared towards family and primary care physicians.

HOSPITAL & CLINICAL POSITIONS HELD

September 2009 – September 2012

Surgical Officer-On-Duty (SOD) and Compensation and Pension Examiner, Veterans' Affairs Medical Center, White River Junction, VT, USA

• Functioned as Moonlighter without Admitting Privileges. Appointment by United States Government for Fee-Basis and under Special Programs.

July 2011 – July 2012

Psychiatrist On Call, Department of Psychiatry, Central Vermont Medical Center, Berlin, NH, USA

• Functioned as Independent Moonlighter with Admitting Privileges and Consultation Privileges.

July 2011 - July 2014

Psychiatrist On Call, Department of Psychiatry, New Hampshire State Hospital, Concord, NH, USA

Functioned as Independent Moonlighter with Admitting Privileges and Consultation Privileges.

October 2014 - June 2016

Associate Member, Medical Staff and Staff Psychiatrist, Behavioral Health Services, Cheyenne Regional Medical Center (CRMC), Cheyenne, WY, USA

Medical Director: Dr. Jason Collison, M.D. Supervisor: Dr. Abhishek Mehra, M.D.

- Core privileges in Psychiatry and Electro-convulsive therapy (ECT).
- Lead Psychiatrist, Psychiatry Consultation and Liaison Services for Cheyenne Regional Medical Center.
- Medical Director of Intensive Outpatient Programs for Chemical Dependency, Substance Abuse, and Mental Health.
- Outpatient-based Specialty Interests: Embedded/co-located/integrated psychiatric care within primary care, specialty clinic, or multi-clinic settings; Comorbid Psychiatric Illness in Neurological Disorders (Focus on Epilepsy, Non-epileptic seizures, and Migraines); Refractory mood disorders; Personality disorders; Perinatal Women's Mental Health; Geriatric psychiatry and nursing home psychiatric consultation; Buprenorphine management (Certified Suboxone Provider).
- Research Interests in addition to Specialty Interests above: Quality improvement research; Health services research (guardianship, health care utilization, decreasing medically unnecessary days of hospital stay, allocation of health care resources); Pro-active psychiatric consultation; Teaching students and residents.
- Procedural Specialties and Interests: Electro-convulsive therapy (ECT).

June 2016 – January 2017

Assistant Medical Director (assistant to Medical Director), Active Member, Medical Staff and Staff Psychiatrist, Behavioral Health Services, Cheyenne Regional Medical Center, Cheyenne, WY, USA

Medical Director: Dr. Jason Collison, M.D.

- University of Wyoming Family Medicine Residency Program at Cheyenne 2018 Adjunct Faculty of the Year
- Assist in assuming Medical Directorship responsibilities, including recruiting psychiatrists, management of psychiatric and medical staff, liaising between hospital staff.
- Associate Member of Medical Staff from October 4, 2014 to August 24, 2016.
- Promoted to Active Category of Medical Staff on August 25, 2016.
- Selected by Hospital Executives to serve on Hospital's "Tiger Team/Delta Force/DevGru/SEAL Team 6" Cost-Efficiency Team to identify cost-savings solutions to the hospital as a whole from a staffing perspective.

Director, Inpatient Psychiatric Services, Behavioral Health Unit; Assistant Medical Director (assistant to Medical Director), Active Member, Medical Staff and Staff Psychiatrist, Cheyenne Regional Medical Center, Cheyenne, WY, USA

Medical Director: Dr. Jason Collison, M.D.; Chief Medical Officer, CRMC: Dr. Jeffrey Chapman, M.D., FACS. Chief Medical Officer, Cheyenne Regional Medical Group: Dr. Stan Hartman, MD. Administrative Director: Sharon Pendlebury, LICSW.

- Our behavioral health unit was named in November 2017 by The Center for Medicaid and Medicare Services (CMS) as one of the top twenty performing behavioral health units nationwide, an immense honor and testament to the success of our organization.
- The Center for Medicaid and Medicare Services released in Fall of 2017 our In-Patient 30-day readmission findings for Sept., 1 2014 through Aug., 31 2016. Of the 1,709 facilities evaluated, we were one of the only 136 which had the "Better Than National" distinction. We were between the top 10th and 25th percentiles nationally.
- Our behavioral health unit was named in May 2017 by Vizient—the nation's largest member-owned health care services company and independent consulting organization which serves the top 14 hospitals named to US News and World Report's 2016-2017 Best Hospitals Honor Roll—as the "Best of the Best" of psychiatric care facilities nationwide.
- Direct Psychiatric Services for 16 Bed Behavioral Health Unit; Lead Consultant; Hospital Psychiatric Consultation & Liaison Services.
- Assist in assuming Medical Directorship responsibilities, including recruiting psychiatrists, management of psychiatric and medical staff, liaising between hospital staff.
- Associate Member of Medical Staff from October 4, 2014 to August 24, 2016.
- Promoted to Active Category of Medical Staff on August 25, 2016.
- Selected by Hospital Executives to serve on Hospital's "Tiger Team/Delta Force/DevGru/SEAL Team 6" Cost-Efficiency Team to identify cost-savings solutions to the hospital as a whole from a staffing perspective.
- Selected by Hospital Executives to serve as one of four physicians on the Joint Operations Group, Board of Trustees, Cheyenne Regional Medical Center, for overall strategic, financial, and operational planning for the hospital as a whole. Report directly to CMO.
- Awarded Very Important Piece (VIP) Award, First Quarter of 2017. Recognized by Cheyenne Regional Medical Center for "Modeling TrueCare Behavior Standards". Committed to "Moving Together Towards Excellence".
- University of Wyoming Family Medicine Residency Program at Cheyenne 2018 Adjunct Faculty of the Year.
- Cheyenne Regional Medical Center (CRMC) was designated a 5-star hospital by the Centers for Medicaid & Medicare on January 29, 2020, placing it in the top 10% of all hospitals nationwide and is the only Wyoming hospital to receive the 5-star rating.

February 2017 – Present

Joint Operations Group Physician, Executive Team, Cheyenne Regional Medical Center, Cheyenne, WY, USA

Chief Medical Officer: Dr. Jeffrey Chapman, MD; Chief Executive Officer: Mr. Patrick Madigan; Chief Operations Officer: Ms. Robin Roling; Chief Nursing Officer: Ms. Tracy Garcia.

• Selected by Hospital Executives to serve as one of four physicians on the Joint Operations Group, Board of Trustees, Cheyenne Regional Medical Center, for overall strategic, financial, and operational planning for the hospital as a whole. Report directly to CMO.

May 2017 – August 2018

Vice Chairman, Department of Medicine, Cheyenne Regional Medical Center, Cheyenne, WY, USA

Chairman of Medicine, Dr. Rudy Taby, MD.

- Serve as assistant to the Chairman of Medicine.
- Elected unanimously by majority of attending physicians of the Department of Medicine and Allied Staff.
- Attend CRMC Committees, including Board Quality Committees, to assist Department of Medicine with ongoing high-priority performance improvement initiatives.

Patient Experience Physician Champion, Cheyenne Regional Medical Center, Cheyenne, WY, USA

Chief Medical Officer: Dr. Jeffrey Chapman, MD; Chief Executive Officer: Mr. Patrick Madigan; Chief Operations Officer: Ms. Robin Roling; Chief Nursing Officer: Ms. Tracy Garcia.

- Serve in various capacities and on hospital committees to incrementally improve patient satisfaction scores as directly measured by standardized assessments. Report directly to CMO.
- Cheyenne Regional Medical Center (CRMC) was designated a 5-star hospital by the Centers for Medicaid & Medicare on January 29, 2020, placing it in the top 10% of all hospitals nationwide and is the only Wyoming hospital to receive the 5-star rating.

September 2018 – September 2019

Chairman, Department of Medicine, Cheyenne Regional Medical Center, Cheyenne, WY, USA

Chief of Medical Staff, Dr. Takei Pullos, MD.

- Serve as assistant to the Chief of Medical Staff.
- Elected unanimously by majority of attending physicians of the Department of Medicine and Allied Staff.
- Attend CRMC Committees, including Board Quality Committees, to assist Department of Medicine with ongoing high-priority performance improvement initiatives.
- Responsible for On-going Professional Performance Evaluations and Focused Professional Performance Evaluations for active medical staff in the Department of Medicine.
- Cheyenne Regional Medical Center (CRMC) received the **Healthgrades 2019 America's 250 Best Hospitals AwardTM**. This distinction places CRMC in the top 5 percent of more than 4,500 hospitals assessed nationwide for its superior clinical performance as measured by Healthgrades, the leading online resource for comprehensive information about hospitals and physicians. This select group of hospitals shows superior performance in clinical outcomes for patients in the Medicare population across at least 21 of 32 of the most common inpatient conditions and procedures, as measured by objective performance data. Another major part of this achievement is that patients treated in hospitals receiving this award had, on average, a 27.1% lower mortality than if they were treated in hospitals that did not receive this award, as measured across 19 rated conditions.

August 2019 – Present

Secretary/Treasurer of Medical Staff Leadership, Cheyenne Regional Medical Center, Cheyenne, WY, USA

Chief Medical Officer: Dr. Jeffrey Chapman, MD; Chief Executive Officer: Mr. Tim Thornell; Chief Operations Officer: Ms. Robin Roling; Chief Nursing Officer: Ms. Tracy Garcia; Chief of Medical Staff: Dr. Jeffrey Storey; Vice Chief of Medical Staff: Dr. Tetenta.

- Serve in various capacities and on hospital committees to incrementally improve overall hospital quality and safety metrics and patient satisfaction scores as directly measured by standardized assessments. Report directly to CMO.
- Slated to become Vice Chief of Medical Staff in 2021 and Chief of Staff in 2023.
- Cheyenne Regional Medical Center (CRMC) was designated a 5-star hospital by the Centers for Medicaid & Medicare on January 29, 2020, placing it in the top 10% of all hospitals nationwide and is the only Wyoming hospital to receive the 5-star rating.

HONORS

Appointed by Governor Mark Gordon to serve on Wyoming's Behavioral Health Advisory Council, effective January 22, 2021.

Preceptor of the Year, University of Wyoming Nurse Practitioner Training Program, awarded 2019-2020.

Elected Secretary/Treasurer of the Medical Staff Leadership, Cheyenne Regional Medical Center (CRMC), effective July 2019. Serve as assistant to the Chief and Vice Chief of Medical Staff. Selected by consensus of CRMC Executive Team, including CEO, COO, CFO, CMO, CNO, CSO. By ordinary succession, will advance to Vice Chief of Medical Staff in 2021 and to Chief of Medical Staff Leadership in 2023.

Chairman of the Department of Medicine, Cheyenne Regional Medicine Center (CRMC), effective September 2018 to July 2019. Served as assistant to the Chief of Medical Staff. Elected unanimously by majority of attending physicians of the Department of Medicine and Allied Staff. Attend CRMC Committees, including Board Quality Committees, to assist Department of Medicine with on-going high-priority performance improvement initiatives. Responsible for On-going Professional Performance Evaluations and Focused Professional Performance Evaluations for active medical staff in the Department of Medicine. Of note, CRMC received the Healthgrades 2019 America's 250 Best Hospitals AwardTM. This distinction places CRMC in the top 5 percent of more than 4,500 hospitals assessed nationwide for its superior clinical performance as measured by Healthgrades, the leading online resource for comprehensive information about hospitals and physicians. This select group of hospitals shows superior performance in clinical outcomes for patients in the Medicare population across at least 21 of 32 of the most common inpatient conditions and procedures, as measured by objective performance data. Another major part of this achievement is that patients treated in hospitals receiving this award had, on average, a 27.1% lower mortality than if they were treated in hospitals that did not receive this award, as measured across 19 rated conditions.

2018 Albert Nelson Marquis Lifetime Achievement Award, an honor reserved for *Who's Who* biographees who have demonstrated leadership, excellence and longevity within their respective industries and professions.

University of Wyoming Family Medicine Residency (UWFMR) Program at Cheyenne 2018 Adjunct Faculty of the Year, June 28, 2018. Selected by graduating chief residents of the UWFMR Program and ratified by UWFMR faculty attending faculty.

Elected by majority vote of members of the Wyoming Medical Society (WMS) to serve as Secretary/Treasurer, July 1, 2018. By normal sequence of succession, will become Vice President, effective July 1, 2019, and President, effective July 1, 2021.

Appointed to serve as Chair and Chief Strategist for the Cheyenne, WY Downtown Development Acceleration and Revitalization Team, October 2018. Nominated by Senator Tara Nethercott, Wyoming State Senator. Coordinating and accelerating development from core downtown organizations, including primarily the Downtown Development Association, and including Visit Cheyenne, Cheyenne LEADS, West Edge Collective, entrepreneurs, and government entities as well.

Appointed to the Board of Directors for the Laramie County Community College Foundation, Executive Director Lisa Trimble, effective November 2018.

Appointed to the Board of Directors for Leadership Wyoming, Executive Director Mandy Fabel, effective November 2018.

Appointed to the Board of Directors for the Wyoming Center for Creative Music, Executive Director Tyler Cessor, effective November 2018.

Appointed to the Greater Cheyenne Community and Economic Development Strategy Steering Committee, a.k.a Forward Greater Cheyenne, effective November 2017. Co-chairs Joe Schaeffer, President of Laramie County Community College and Dale Steenbergen, President and CEO of the Greater Cheyenne Chamber of Commerce, Wyoming. Initiated a process to develop an ambitious yet actionable strategy, numerous organizations and community partners in the Grater Cheyenne region are taking a vital step to secure and advance our community's future competitive position. The Steering Committee is comprised of representatives from the public, private, and non-profit sectors. These individuals will help ensure the strategy is responsive to the wants and needs of our community, its residents, and its employers. Awarded Committee of the Year by the Greater Cheyenne Chamber of Commerce in March of 2019.

Appointed to Madame Mayor Marian Orr's Cheyenne-Laramie County Economic Development Joint Powers Board, effective 25 October 2017. Appointment formalized by Chris Brown on November 13 2017. Collaborating with City Councilmen and Local Legislators to foster opportunities to diversity Cheyenne's workforce and diversity employment opportunities across myriad sectors.

Appointed by Chief of Medical Staff of Cheyenne Regional Medical Center (CRMC), Dr. Takei Pullos, to serve on Conduct Committee of CRMC.

Appointed by Executive Team of CRMC to serve on Steering Committee on Patient Experience (SCOPE) to guide inter-disciplinary efforts to increase patient satisfaction at CRMC.

Elected by unanimous vote of current members of The Young Men's Literary Club of Cheyenne, founded in 1902, to join the Club on 24 October, 2017. 30 active men and emeritus chairs representing a broad and professional demographic of Cheyenne professionals, businessmen, politicians, and influential statesmen.

Elected by unanimous vote of attending physicians in May 2017 to serve a three-year term as Vice Chairman, Department of Medicine, Cheyenne Regional Medical Center, Cheyenne, WY.

Serve currently as Inpatient Psychiatry Director, Behavioral Health Unit, Cheyenne Regional Medical Center (CRMC), Cheyenne, WY. Our behavioral health unit was named in November 2017 by The Center for Medicaid and Medicare Services (CMS) as one of the top twenty performing behavioral health units nationwide, an immense honor and testament to the success of our organization. Additionally, in May 2017 was recognized by Vizient—the nation's largest member-owned health care services company and independent consulting organization which serves the top 14 hospitals named to US News and World Report's 2016-2017 Best Hospitals Honor Roll—as the "Best of the Best" of psychiatric care facilities nationwide.

Leadership Wyoming, 2018 Class (and eighteenth class overall), selected by Bill Schilling, Executive Director, and Linda Lindsey, Advisory Board Chair. State-wide leadership development program that builds upon civic trusteeship on both personal and public levels. Curriculum includes the Integrated Work of Leadership. The program is a partnership between the Wyoming Heritage Foundation and the University of Wyoming. Course modules include: Natural Resources and the Environment; Education, Technology, and Change; Entrepreneurship and the Economy; Government and Politics; Health Care, Social Services, and Quality of Life. 712 Current alumni.

Leadership Cheyenne, Steering Committee Member, 2017 to 2019, selected by Leadership Cheyenne Steering Committee to serve a three year term as a Member of the Steering Committee, equivalent to the Board of Directors for the Leadership Cheyenne Program.

Leadership Cheyenne, 2016-2017 Class, selected by Steering Committee of the Greater Cheyenne Chamber of Commerce. Serenity Moffett, Chairman, Leadership Cheyenne Steering Committee and Halley Trembath, Chamber Liaison. The Greater Cheyenne Chamber of Commerce formed Leadership Cheyenne in 1985 with the goal of developing leaders for the future. The purpose of Leadership Cheyenne is to educate participants about the community and help them develop a desire and commitment for life-long civic trusteeship. The Leadership Cheyenne Program builds leaders through the educational process of coordinating and leading the following sessions: Leadership and Civic Trusteeship; Cheyenne Frontiers Day, Tourism and Culture; Energy, Resources, and Agriculture; Education and Communication; Economic Development Day: Insights on For-profits and Non-profits; Legislature; Infrastructure, Local Government, and Legal Systems; Military.

America's Top Psychiatrists, 2015, selected by the Consumers' Research Council of America. Selection process is based on a point value system awarding points for education, years in practice, and affiliations with professional associations. No fees, sponsorships, donations, or advertising are accepted from physicians, professional practices, medical treatment facilities, or hospitals to ensure an unbiased selection. For more information regarding the selection process, contact Consumers' Research Council at 2020 Pennsylvania Ave., NW Suite 300-A, Washington, DC 20006.

Top Psychiatrist in Cheyenne, WY by the International Association of HealthCare Professionals (IAHCP). 2015 Status approved, candidacy approved on March 12, 2015. Spotlighted in *The Leading Physicians of the World*. The IAHCP highlights and profiles the world's Top Psychiatrists. The Association has been designed to spotlight physicians that have demonstrated success and leadership in their profession. There is no charge to be included in the IAHCP and entry into *The Leading Physicians of the World* is complimentary as well.

Marshall Scholarship, 2000-2003, for graduate study at any United Kingdom university sponsored by the British government.

Fellow, American Psychiatric Association, December 15, 2015. The honor of Fellow reflects dedication to the work of the APA and the psychiatric profession.

Very Important Piece (VIP) Award, Cheyenne Regional Medical Center, Cheyenne, WY, USA. First Quarter of 2017. Recognized by Cheyenne Regional Medical Center for "Modeling TrueCare Behavior Standards". Committed to "Moving Together Towards Excellence".

Best Poster Award at Dartmouth-Hitchcock Medical Center Patient Safety Awareness Fair, 2014 for provision of ~\$1.2 million in institutional savings per year stemming from quality improvement interventions directed at reducing medically unnecessary days of hospital stay of patients requiring guardianship while hospitalized. Awarded scholarship (\$1,000) to attend the 2014 National Patient Safety Foundation's Annual Patient Safety Congress in Orlando, FL.

Nominated by New Hampshire Psychiatric Society to attend the 2014 Annual Advocacy and Leadership Conference in Washington, D.C. Met with New Hampshire senators and legislators regarding budgetary and process improvement efforts.

Fundamentals of Pain Management Course: An Interdisciplinary Primer, sponsored by Endo Pharmaceuticals and American Pain Society, 2013. One of three psychiatrists of 75 individuals selected nationally to attend a multi-disciplinary pain management course featuring cognitive behavioral management, pharmacologic & interventional approaches to patients with chronic pain.

Subspecialty Award Winner, Western Section American Federation for Medical Research & Western Society for Clinical Investigation, 2005, for "Score Adjustments for Differential Item Functioning in Screening for Dementia: Case of the Canadian Study on Health and Aging." (Shared award /w classmate Stephen M. Wiest.)

Stephen L. Rudnick Award, 2004, given annually to one medical student at the University of Washington School of Medicine who "is a true friend and helps classmates with difficulties—social, academic, or personal—and above all, who listens and is non-judgmental."

Phi Beta Kappa & Sigma Xi, Massachusetts Institute of Technology Chapters, 2000.

United States National Health Service Corps Scholarship, awarded in 2002 (unable to take up the scholarship due to one-year deferral of matriculation into the University of Washington School of Medicine).

John Ely Burchard Scholar Award, 1999-2000, awarded to top-ranking MIT undergraduates.

MIT-Washington, D.C. Public Policy Internship, 1998, awarded to ten MIT undergraduates per year.

Sons of the American Revolution Silver Medal, 1997, one awarded annually by Harvard-MIT Air Force ROTC for the most outstanding cadet in overall excellence and exemplary military bearing.

Maryland Cup, 1997, one awarded annually to recognize the outstanding public service of an ROTC unit.

Sharpshooter Marksmanship Designation, awarded by Naval Education and Training Center for accuracy of 9 mm Beretta pistol, Newport, RI, August, 1996.

Certificate of Honor, 2005, presented by the Alliance for Nuclear Accountability for the Physicians for Social Responsibility's role in the Protect Washington State Coalition that passed Initiative 297, the Cleanup Priority Act.

Most Improved Golfer, 2004, awarded by Ian Godleman Golf Academies, Sheraton Algarve Resort, Portugal.

1st Place Trophy, 5th Annual 366th Fighter Wing "Gunfighters" Medical Community Golf Tournament, 2005, Mountain Home Air Force Base, ID, USA.

3rd Place Prize, Annual Dartmouth-Hitchcock Medical Center House staff and Attendings Golf Tournament, 2012, Hanover Country Club, NH, USA.

The Dominion Medal, 2002, awarded by the Goodenough College / London Rowing Club for the most successful crew at the Head of the Thames River Regatta, London, UK.

Second Prize at the International Young Artists' Piano Competition Featuring Chinese Music held in Washington, D.C., 1989, for performing Claude Debussy's *Reverie* and works of contemporary Chinese composers, including David Mingyue Liang's *Reminiscence of Childhood*.

Second Prize at The Dartmouth Institute's "TDI's Got Talent" annual program held in Hanover, NH, 2013, for performing Frederic Chopin's *Meine Freuden* "My Joys".

Physician of the Month Award by Cheyenne, Wyoming, March 2015.	Behavioral I	Health	Services,	Outpatient	Services,	Cheyenne	Regional	Medical	Center,

BOARD CERTIFICATION

Board Certified Psychiatrist: Diplomate, American Board of Psychiatry and Neurology, a Member Board of the American Board of Medical Specialties: Completed ABPN exam on 9/15/2014; passed and certified, Certificate Number 67862. Completed Maintenance of Certification Pilot Project in Spring of 2019 to stay certified up through 2034.

CURRENT AND PRIOR LICENSES TO PRACTICE MEDICINE

Wyoming State License: Number 9550A, expiration date 6/30/2020. Wyoming DEA Registration: FC4491875, expiration date 8/30/2021.

Wyoming Controlled Substance Registration, Number CS00021, issued 4/09/2014, expires 6/30/20.

Buprenorphine Identification Number: XC4491875.

New Hampshire State License: Number 14490, issued 7/01/09, expired 6/30/15.

New Hampshire DEA Registration: FC1509085, issued 7/10/09, renewed/reissued 7/25/12, expired 8/31/15.

Dartmouth-Hitchcock Medical Center Residency Training License: RT 1691, issued 6/26/09, expired 6/30/14. Residency Training DEA Registration: AM0443173-6304, issued 6/26/09, expired 6/30/14.

Vermont State License: Number 042-0011812, issued 7/01/09, expired 11/30/12. Vermont DEA Registration: FC1502283, issued 7/08/09, expired 8/31/12.

PROFESSIONAL ORGANIZATIONS

Young Men's Literary Club of Cheyenne, founded 1902. Selected 24 October 2017 and Initiated 31 October 2017. One of 32 active members plus emeriti.

Wyoming Leaders in Medicine, Physician Leadership Academy, Class of 2018 and Advisory Board Member Leadership Wyoming, Board Member and Member of Class of 2018

Leadership Cheyenne, Member of Class of 2016-2017, selected by Steering Committee of the Greater Cheyenne Chamber of Commerce.

Trustee (elected 5/20/15) and elected to serve as Secretary/Treasurer, effective July 1, 2018, Wyoming Medical Society Member. Wyoming Association of Psychiatric Physicians

Delegate, Laramie County Medical Society

Member, American College of Preventive Medicine

Member, American Psychiatric Association

Member, American Academy of Neurology

Member, American Pain Society

Alumnus and Former Director, Association of (British) Marshall Scholars

TEACHING RESPONSIBILITIES

October 2014 – Present

Teaching Third-Year University of Washington School of Medicine Students and Family Medicine Resident Physicians from the University of Wyoming rotating on WWAMI Psychiatry Clerkship in Cheyenne, Wyoming.

- Weekly sessions over month-long clerkship covering introduction and approach to psychiatric interview, including interviewing of patients as well as presentation and discussion of clinical management.
- UWSOM WWAMI Medical Students mentored and taught: Kelly Baxter: 120 individual contact hours; Alicia Gray: 120 individual contact hours; Kyleen Luhrs: 120 individual contact hours; Evan Yount: 120 individual contact hours; Ethan Ferrel: 120 individual contact hours; Nicholas Hovada: 120 individual contact hours; Kate Reid-Bayliss: 120 individual contact hours; Nick Swenson: 120 individual contact hours; Ann Watson: 120 individual contact hours. Bernard Do: 120 individual contact hours. Levi Hamilton: 120 individual contact hours. Makenzie Barsch: 120 individual contact hours. Claire Korpela: 120 individual contact hours. Alan Gray: 120 individual contact hours. Mark: 120 individual contact hours. Carolyn Craig: 120 individual contact hours; Peiran: 120 individual contact hours; Danielle: 120 individual contact hours.
- Resident physicians mentored and taught: Dr. Amy Susanne Butterworth, 2 week rotation, 80 individual contact hours. Dr. Kathlene Rebekah Mondanaro, 2 week rotation, 80 individual contact hours. Dr. Mark David Wefel, 2 week rotation, 80 individual contact hours. Dr. Phillip Carron, 1 week rotation, 40 individual contact hours.

June 2011 - 2014

Teaching Third-Year Dartmouth Medical School (Geisel School of Medicine) Students Psychiatry Clerkship Lecture Series on Personality Disorders with Attending Physician Dr. Matthew Duncan, Hanover, NH.

• Curriculum included presentation and discussion of clinical management regarding patients with personality disorders, with added emphasis on patients with Borderline Personality Disorder.

October-December 2010 – 2014

Taught Second- and Third-Year Dartmouth Medical School (Geisel School of Medicine at Dartmouth) Students Introductory Psychiatry Course with Attending Physician Dr. Donald West, Hanover, NH.

Weekly 2-hour sessions over four months covering introduction and approach to psychiatric interview, including
interviewing of patients as well as presentation and discussion of clinical management. Lecture on Personality
Disorders.

SPECIAL LOCAL RESPONSIBILITIES

January 2021 – Present

Appointed by Governor Mark Gordon to serve on Wyoming's Behavioral Health Advisory Council.

July 2019 -- Present

Selected by Executive Team of Cheyenne Regional Medical Center (CRMC) to serve as Secretary/Treasurer of the Medical Staff and ratified by unanimous vote of CRMC Medical Staff. Under ordinary succession will advance to Vice Chief of Medical Staff in 2021 and Chief of Medical Staff Leadership in 2023.

January 2019 – Present

Appointed to the Board of Directors for the Cheyenne YMCA, CEO Patty Walters, effective January 1, 2019.

November 2018 – Present

Appointed to the Board of Directors for the Laramie County Community College Foundation, Executive Director Lisa Trimble, effective November 2018.

November 2018—Present

Appointed to the Board of Directors for Leadership Wyoming, Executive Director Mandy Fabel, effective November 2018.

November 2018—Present

Appointed to the Board of Directors for the Wyoming Center for Creative Music, Executive Director Tyler Cessor, effective November 2018.

October 2018 -Present

Appointed to serve as Chairman and Chief Strategist for the Cheyenne, WY Downtown Development Acceleration and Revitalization Team, October 2018. Nominated by Senator Tara Nethercott, Wyoming State Senator. Coordinating and accelerating development from core downtown organizations, including primarily the Downtown Development Association, and including Visit Cheyenne, Cheyenne LEADS, West Edge Collective, entrepreneurs, and government entities as well.

September 2018 – Present

Volunteer, Boys and Girls Club of Laramie County. Personal Mentor for Michael Martinez and coached him to succeed in winning the Boys and Girls Club of Laramie County Youth of the Year Aware.

September 2018 – Present

Chairman of the Department of Medicine, Cheyenne Regional Medicine Center (CRMC). Serve as assistant to the Chief of Medical Staff. Elected unanimously by majority of attending physicians of the Department of Medicine and Allied Staff. Attend CRMC Committees, including Board Quality Committees, to assist Department of Medicine with on-going high-priority performance improvement initiatives. Responsible for On-going Professional Performance Evaluations and Focused Professional Performance Evaluations for active medical staff in the Department of Medicine. Of note, CRMC received the Healthgrades 2019 America's 250 Best Hospitals AwardTM. This distinction places CRMC in the top 5 percent of more than 4,500 hospitals assessed nationwide for its superior clinical performance as measured by Healthgrades, the leading online resource for comprehensive information about hospitals and physicians. This select group of hospitals shows superior performance in clinical outcomes for patients in the Medicare population across at least 21 of 32 of the most common inpatient conditions and procedures, as measured by objective performance data. Another major part of this achievement is that patients treated in hospitals receiving this award had, on average, a 27.1% lower mortality than if they were treated in hospitals that did not receive this award, as measured across 19 rated conditions.

July 2018 - Present

Elected by majority vote of members of the Wyoming Medical Society (WMS) to become Secretary/Treasurer, effective July 1, 2018. By ordinary sequence of succession, will become Vice President, effective July 1, 2019, and President, effective July 1, 2020.

January 2018 – Present

Appointed by Hospital Executives to serve as Patient Experience Physician Champion in various capacities and on hospital committees to incrementally improve patient satisfaction scores as directly measured by standardized assessments. Report directly to CMO.

January 2017 – Present

Selected by Hospital Executives to serve as one of four physicians on the Joint Operations Group, Board of Trustees, Cheyenne Regional Medical Center, for overall strategic, financial, and operational planning for the hospital as a whole. Report directly to CMO.

October 2017 – Present

Appointed by Chief of Staff of Cheyenne Regional Medical Center (CRMC), Dr. Take Pullos, to serve on the Conduct Committee of CRMC.

November 2017 – Present

Appointed to the Greater Cheyenne Community and Economic Development Strategy Steering Committee, effective November 2017. Co-chairs Joe Schaeffer, President of Laramie County Community College and Dale Steenbergen, President and CEO of the Greater Cheyenne Chamber of Commerce, Wyoming. Initiated a process to develop an ambitious yet actionable strategy, numerous organizations and community partners in the Grater Cheyenne region are taking a vital step to secure and advance our community's future competitive position. The Steering Committee is comprised of representatives from the public, private, and non-profit sectors. These individuals will help ensure the strategy is responsive to the wants and needs of our community, its residents, and its employers. **Awarded Committee of the Year by the Greater Cheyenne Chamber of Commerce** in March of 2019.

August 2017 – Present

Appointed by Executive Team of CRMC to serve on Steering Committee on Patient Experience (SCOPE) to guide and capitalize on inter-disciplinary efforts to increase patient satisfaction at CRMC.

October 2017 – Present

Appointed to Madame Mayor Marian Orr's Cheyenne-Laramie County Economic Development Joint Powers Board, effective 25 October 2017. Collaborating with City Councilmen and Local State Legislators to foster opportunities to diversity Cheyenne's workforce and diversity employment opportunities across myriad sectors.

October 2017 – Present

Elected by unanimous vote of members of The Young Men's Literary Club of Cheyenne, founded 1902, to become the newest member of the Club. 30 active members plus emeriti. Participate in weekly discussions on current events, present literary papers, and contribute to local events to help shape our town, county, and sSate for the better.

June 2017 - Present

Elected by Cheyenne Symphony Board to serve as a new Member of the Board of Directors, Cheyenne Symphony Orchestra. Executive Director: Lindsey Bird Reynolds; President: Anne Lucas.

June 2017 – Present

Elected by Leadership Cheyenne Steering Committee to serve a three year term as a Member of the Steering Committee, equivalent to the Board of Directors for the Leadership Cheyenne Program.

May 2017 – Present

Elected by unanimous decision of attending physicians of Cheyenne Regional Medical Center (CRMC) to serve as Vice Chairman of the Department of Medicine. Assist Departmental Chairman, Dr. Rudy Taby, in administrative functions and high-priority performance improvement initiatives of CRMC.

January 2017—Present

Selected by Cheyenne Regional Medical Center (CRMC) Hospital Administration to serve as one of four physician members on the Joint Operations Group, Executive Team, CRMC, to oversee Financial, Operational, and Strategic Planning for CRMC. Liaison to CRMC Board of Trustees and report directly to Dr. Jeffrey Chapman, MD, and Chief Medical Officer.

July 2016—Present

Member, Leadership Cheyenne Class of 2016-2017. Selected by Steering Committee of the Greater Cheyenne Chamber of Commerce. Serenity Moffett, Chairman, Leadership Cheyenne Steering Committee and Halley Trembath, Chamber Liaison. The Greater Cheyenne Chamber of Commerce formed Leadership Cheyenne in 1985 with the goal of developing leaders for the future. The purpose of Leadership Cheyenne is to educate participants about the community and help them develop a desire and commitment for life-long civic trusteeship. The Leadership Cheyenne Program builds leaders through the educational process of coordinating and leading the following sessions: Leadership and Civic Trusteeship; Cheyenne Frontiers Day, Tourism and Culture; Energy, Resources, and Agriculture; Education and Communication; Economic Development Day: Insights on For-profits and Non-profits; Legislature; Infrastructure, Local Government, and Legal Systems; Military.

June 2016 - Present

Assistant Medical Director (assistant to Dr. Jason Collison, Medical Director), Behavioral Health Services, Cheyenne Regional Medical Center, Cheyenne, Wyoming.

June 2016 – Present

Member, Wyoming Association of Psychiatric Physicians.

May 2015 – Present

Trustee, Board of Wyoming Medical Society. Executive Director Sheila Bush.

July 2016 -Present

Physician Member, Board Joint Conference Committee, Cheyenne Regional Medical Center, presence requested by Chief of Staff, Dr. Robert Monger, to join committee.

March 2015 - Present

Member, Board Quality and Performance Improvement Sub-committees, Cheyenne Regional Medical Center, asked by Vice President of Performance Improvement, Dr. Craig Luzinski, to join both committees.

June 2012 – June 2014

Developed a clinical pathway for guardianship at Dartmouth-Hitchcock Medical Center, Lebanon, NH, USA.

- Supported by Chief Quality and Safety Officer, Dr. George Blike, and afforded resources, including Director of Financial Planning Analysis, to calculate Return on Investment and Financial Analysis of interventions to date:
- Utilized Statistical Process Charts to analyze preceding trends in guardianship process and prospectively monitor & intervene on guardianship patients' total days and medically unnecessary days elapsed in the hospital while awaiting key processes.
- Creation of Standardized Assessment Template and Standardized Operating Procedures for Social Workers and Care Resource Managers to prospectively document and track each step of the guardianship process.
- Creation of Guardianship Manual presented and distributed to New England Association of Risk Managers.
- Educational sessions for hospital leadership, including utilization management, resident physicians, attending physicians, social workers, and care managers.
- Creation of algorithm for timely generation of automatic psychiatric consults and guardianship petition applications for patients meeting threshold criteria.
- Generated cost-savings of ~\$1.2 million per year for Dartmouth-Hitchcock Medical Center.
 - Presented Top Award-Winning Poster at DHMC's 2013 Patient Safety Awareness Fair: Prize was \$1,000 scholarship for registration to attend the 16th Annual National Patient Safety Foundation's National Patient Safety Congress in Orlando, FL.
 - Presented oral presentation entitled "Optimizing the Guardianship Process at Dartmouth-Hitchcock Medical Center: A Quality Improvement Collaborative" at the Academy of Healthcare Improvement (AHI)'s Annual Scientific Meeting in Arlington, VA on April 26th, 2013.
 - Quality Improvement Efforts publicized by Reporter Chris Fleischer in Valley News' Article: "DHMC Shortens 'Guardianship' Stays" published March 15, 2013.

July 2013 - June 2014

Piloted a co-located psychiatrist model for collaborative care of psychiatric comorbidities of patients with epilepsy and patients with non-epileptic seizures treated at Dartmouth-Hitchcock Epilepsy Center, Lebanon, NH, USA.

- Forty-three patients (18 male; 25 female) were referred to the clinic over a one-year interval.
- 27 (64.3%) were seen in follow-up with an average of 3.2 follow-up visits (range 1 to 7). 37% of patients had NES exclusive of epilepsy, and 11% of patients had dual diagnosis of epilepsy and NES.
- Psychiatric symptom severity decreased in 84% of all clinic patients, with PHQ-9 and GAD-7 scores improving significantly from baseline (4.6 \pm 0.4 SD improvement in PHQ-9 and 4 \pm 0.4 SD improvement in GAD-7, p-values <0.001).
- NDDI-E and QOLIE-31 cognitive sub-item scores at their most recent visit were significantly improved as compared to nadir scores (3.3 ± 0.6 SD improvement in NDDI-E and 1.5 ± 0.2 SD improvement in QOLIE-31, p-values <0.001).
- Our statistically significant results are moreover clinically significant in terms of the objective measurement of subjective psychiatric improvement (defined as improvement by 4-5 points on PHQ-9 and GAD-7 instruments) and is correlated with overall improvement as measured by NDDI-E and cognitive subscale QOLIE-31.
- Published in *Epilepsy & Behavior*.
- Presented posters at the American Epilepsy Society 2014 meeting, the American Academy of Neurology 2015
 meeting (by special invitation of the quality and safety subcommittee), and the American Psychiatric
 Association 2015 meeting.

July 2009 - 2010

Developed a Hospital-based Delirium Prevention Program for Post-Operative Patients in the Intermediate Special Care Unit (ISCU) at Dartmouth-Hitchcock Medical Center.

- 2010 Grant Recipient of Dartmouth-Hitchcock Medical Center Quality Research Grant for "Delirium Care Process Improvement for Intermediate Special Care Unit".
 - Poster on improving delirium care processes prepared for Dartmouth-Hitchcock Quality and Patient Safety Fair, 2010.
- Team-Improvement-Project entitled "Delirium in Post-Operative Patients: The ISCU Experience", completed December, 2009.
- Completed Systematic Review entitled "Hospital-Based Multi-component Delirium Prevention Programs: A Systematic Review and Meta-Analysis".
 - Presented at Student Poster Session of The Dartmouth Institute for Health Policy and Clinical Practice on November 12, 2009.
 - Presented poster at Graduate Student Council's Poster Session of Dartmouth College on April 5, 2010.
 - o Presented poster at the American Geriatrics Society Annual Scientific Meeting in Orlando, 2010.
- Selected to attend Conference on "New Models of Health Care Delivery: Decreased Cost, Increased Quality" co-sponsored by Harvard Medical School, Dartmouth College, and the University of Washington, held May 12th and 13th, 2010 in Boston, MA.

BIBLIOGRAPHY

Refereed Journals

- 1. Chen, JJ. "Bridge to The 'Real' World: Internships Help Students Turn Classroom Theory Into Careers." TIME/The Princeton Review: The Best College for You, 2000: 104.
- **2. Chen, JJ.** "A Modernized Medicine For Our Times: Reforming the American Health Care System." Massachusetts Institute of Technology Undergraduate Research Journal (MURJ), Volume 3, 2000: 77-85.
- 3. Chen JJ, Wiest Stephen M., McDowell Ian, Kristjansson Betsy, Jones Richard N., Fleishman John A., and Crane Paul K. "The Dimensionality of the Modified Mini-Mental State Examination (3MS) and Factorial Invariance due to Language in the Canadian Study of Health and Aging (CSHA)." Journal of Investigative Medicine, Volume 53, (1) #287, 2005.
- **4.** SM Wiest, **Chen JJ**, PK Crane, B Kristjansson, and I McDowell. "Score Adjustments for Differential Item Functioning in Screening for Dementia: Case of the CSHA Study." <u>Journal of Investigative Medicine</u>, Volume 53, (1) #89, 2005.
- **5. Chen JJ**, Conway M, Kanakis A, & Manneh C. "Do Hospital-based Delirium Prevention Programs Work? Systematic Review & Meta-Analysis." <u>Journal of the American Geriatrics Society</u>, Volume 58, (S1) April 2010.
- 6. Chen JJ and Sangha RS. Treatment of Anxiety and Depression in a Patient with Brugada Syndrome. <u>Case Reports in Psychiatry</u> (Dr. Jaspreet S. Brar, Academic Editor), vol. 2014, PubMed Article ID 478397, 4 pages, 2014. Submitted 30 May 2014; Revised 25 June 2014; Accepted 25 June 2014; Published 11 July 2014. DOI:10.1155/2014/478397. PubMedID: 25114827.
 - Chen JJ, Caller T, Mecchella J, Thakur D, Homa K, Finn C, Kobylarz E, Bujarski K, Thadani V, Jobst B. "Reducing Severity of Psychiatric Symptoms in Epilepsy Clinic Using a Co-location Model: Results of a Pilot Intervention". Epilepsy & Behavior (Dr. Steven Craig Schachter, Editor-in-Chief, Beth-Israel Deaconess/Harvard Medical School). Submitted 7 June 2014; Revised 9 July 2014; Accepted 15 July 2014. DOI: 10.1016/j.yebeh.2014.07.015. PubMedID: 25238553.
- 7. Chen JJ, Kwon A, Stevens Y, Finn C. "Barriers Beyond Clinical Control Affecting Timely Hospital Discharge for a Patient Requiring Guardianship". Psychosomatics (Dr. Theodore A. Stern, Editor-in-Chief). Submitted 30 June 2014; Revised 22 July 2014; Accepted 22 July 2014. Published first on-line 28 July 2014. DOI: 10.1016/j.psym.2014.07.006. PubMedID: 25596023.
- 8. Caller TA, Chen JJ, Harrington JJ, Bujarski KA, Jobst BC. Predictors for readmissions after video-EEG monitoring. Neurology. 2014 Jun 20. pii: 10.1212/WNL.0000000000000647. Published 29 July 2014. PubMedID: 24951478.
- 9. Chen JJ, Thakur D, Kobylarz E, Bujarski K, Jobst B, Thadani V. "Quality Improvement Opportunities in Caring for Patients with Non-Epileptic Seizures". <u>Case Reports in Psychiatry</u>. Submitted June 2014; accepted September 2014; published 09 September 2014. Academic and Lead Editor: Dr. Alexander McGirr, University of Toronto. Volume 2014, Hindawi Publishing Corporation Article ID 201575, DOI: 10.1155/2014/201575. PubMedID: 25295209.
- 10. Chen JJ, Blanchard MA, Finn CT, Homa K, Plunkett ML, Fournier DA, Suresh GK, and Nugent WC, et al. "A Clinical Pathway for Guardianship at Dartmouth-Hitchcock Medical Center: A Quality Improvement Collaborative". The Joint Commission Journal on Quality and Patient Safety (Steve Berman, Executive Editor). Manuscript submitted Fall 2013; accepted in Spring 2014; and featured as cover story with accompanying editorial for September 2014 issue, Volume 40(9): Pages 389-397, PubMedID: 25252387.
- 11. Chen, JJ. "Diagnosis and Treatment of Psychiatric Comorbidity in a Patient with Charles Bonnet Syndrome. <u>Case Reports in Psychiatry</u> (Dr. Thomas Hyphantis, Academic Editor), vol. 2014, PubMed Article ID Pending. Submitted June 2014; Revised October 2014; Accepted 17 October 2014; Published 07 November 2014. DOI: 10.1155/2014/195847.

- 12. Chen JJ, Finn CT, Homa K, St. Onge K, and Caller TA. "Hospital Discharge Delays for Patients Awaiting Guardianship: A Cohort Study". <u>Journal for Healthcare Quality (The Official Journal of the National Association for Healthcare Quality, the entity that provides the "Certified Professional in Healthcare Quality" Credential/Designation)</u>. Submitted 08 September 2014; 1st round revision submitted 20 October 2014; 2nd round revision submitted 04 November 2014; 3rd round revision submitted 17 November 2014 and accepted on the same. Dr. Maulik Joshi, Editor.
- **13. Chen JJ**, Dahle D, Hinck HA, de Nesnera A. "A Cautionary Tale: The process of mental health treatment and restoration to sanity of individuals who are found Not Guilty by Reason of Insanity in New Hampshire". <u>Annals of Psychiatry and Mental Health</u> 3(5): 1042. Submitted 30 July 2015, Accepted 20 August 2015, and Published 22 August 2015.

Books and Book Chapters

- 1. Chen JJ and Caller TA. "Comorbid Depression in Neurological Disorders: A Review of Current Treatments for Depression in Patients with Post-stroke Depression, Parkinson's Disease, Alzheimer's Disease, Multiple Sclerosis, Epilepsy, and Migraine". MedLink Neurology 2014. Editor Matthew Lorincz. Selected to write article upon recommendation of Dr. Elijah Stommel, MD, PhD, Professor of Neurology at Dartmouth-Hitchcock Medical Center to editors, pre-approved; submitted 09 September, 2014; accepted 19 September 2014; originally commissioned for release and publication in early October, 2014.
- 2. Chenini, Jay Jay (pseudonym). A Professional's Guide to Investing Wisely and Residential Real Estate: A nonosense book on creating wealth and passive income through buy and hold strategies. Kindle Direct Publishing, Amazon Paperbacks. First Edition Publication Date October 19, 2019, updated most recently January 18, 2021.

Theses and Dissertations

1. Chen JJ. A Cultural Competency Rating System as a Means of Assessing and Improving the Quality of Culturally and Linguistically Appropriate Services in American Health Care. Department of Government, London School of Economics and Political Science, University of London, 2003.

Other Publications in Non-refereed Journals and Letters to the Editor

- 1. Chen, JJ. "Project HEALTH takes shape at MIT." Who Cares? A publication of the MIT Public Service Center. Spring 1998.
- **2. Chen, JJ.** "Students Make Their Own Predictions: Health Care Priorities Realign." <u>Tech Talk, Massachusetts Institute of Technology (MIT) News Office</u>: 15 December 1999.
- **3. Chen, JJ.** "Profile: Jasper James Chen." <u>Prospectus 2002-2003</u>, London School of Hygiene and Tropical Medicine, University of London, 2002.
- **4. Chen, JJ.** "Meet Your Board of Directors." <u>Washington Physicians for Social Responsibility Update</u>. January 2005. Seattle, WA. Available at www.wpsr.org.
- **5. Chen, JJ.** "Sonnet: A Surgeon's Prayer." <u>The Healer's Voice</u>, Vol. 21, March 2006, American Medical Student Association.
- **6. Chen, JJ.** "A Healer's Sonnet." <u>The Healer's Voice</u>, Vol. 22, June 2006, American Medical Student Association.
- 7. Chen, JJ. "Washington Academy of Family Physicians Student Trustee: Jasper James "JJ" Chen, 4th Year Student, University of Washington School of Medicine, Seattle". <u>Washington Family Physician: The Journal of the Washington Academy of Family Physicians</u>. Vol. XXXIII, No. 3. July 2006, Pg. 24.

- **8. Chen, JJ.** "The Future of Family Medicine: Increasing Medical Students' Interest in Family Medicine". Washington Family Physician: The Journal of the Washington Academy of Family Physicians. Vol. XXXIII, No. 4. October 2006, Pg. 24.
- **9.** Chen, JJ. "Heart Care." This I Believe, Dartmouth College Edition. May 2010, Main Exhibition Hall at Baker-Berry Library, Dartmouth College, Hanover, NH. http://ourdartmouth.com/2010/06/this-i-believe-jasper-chen-md
- **10. Chen JJ.** "Exclusive Author Commentary on 'Barriers beyond clinical control affecting timely hospital discharge for a patient requiring guardianship", published in <u>Psychosomatics</u> (please see reference below), uploaded to MDLinx on 08/01/2014. http://www.mdlinx.com/psychiatry/news-article.cfm/5438209. Accessed 05 August 2014.
- **11. Chen, JJ.** "Get Ready to See Downtown (Cheyenne) Transformation", published in <u>The Wyoming Tribune Eagle</u>, Guest Opinion-Editorial for January 22, 2019, A9.
- **12.** Chen, JJ. "Prioritizing Mental Health During the Covid-19 Pandemic". <u>The Wyoming Tribune Eagle</u>, January 1, 2021, Special Mental Health Edition.

Technical Reports, White Papers, and other Unpublished Manuscripts

- Chen JJ. The Accreditation Council on Graduate Medical Education's Policy and Recommendations Regarding Psychiatry Residencies' Monitoring and Managing the Stress Levels of Their Trainees: A White Paper. Submitted on 12 March 2013 for Environmental Health Policy Course for requirements for MPH Degree at The Dartmouth Institute for Health Policy and Clinical Practice, Geisel School of Medicine at Dartmouth College. DOI: 10.13140/2.1.3324.3525.
- 2. Chen JJ. Improving the Guardianship Determination Process for Patients Requiring Hospitalization at Dartmouth-Hitchcock Medical Center. Submitted on 22 September 2012 for Social and Behavioral Determinants of Health Course for requirements for MPH Degree at The Dartmouth Institute for Health Policy and Clinical Practice, Geisel School of Medicine at Dartmouth College. DOI: 10.13140/2.1.3848.6404.
- **3. Chen JJ**. The Nature Versus Nurture Debate in the Etiology of Schizophrenia. Submitted on 03 December, 1998 as the Last Major Writing Assignment for Course 9.00 Introduction to Psychology taught by Dr. Steven Pinker at the Massachusetts Institute of Technology (MIT). DOI: 10.13140/2.1.2639.2320.
- **4. Chen JJ.** Clarifying the Diagnosis, Pathophysiology, and Management of Charles Bonnet Syndrome: A Primer for a Rare and Often Misunderstood Condition: An Honors Paper submitted on 19 January, 2006 for the University of Washington School of Medicine Ophthalmology Clerkship, Seattle, WA. DOI: 10.13140/RG.2.1.4595.4721.
- **5. Chen JJ**. A Central Problem of Christianity: Reconciling the Love of God and the Love of Persons. Submitted on 08 November, 1997 as the 1st Paper for the Philosophy of Love Course taught by Professor Irving Singer at MIT. DOI: 10.13140/RG.2.1.1974.0321.
- **6. Chen JJ.** On the Nature of Marital Love. Submitted on 08 December, 1997 as the 2nd paper for the Philosophy of Love Course at MIT taught by Professor Irving Singer. DOI: 10.13140/RG.2.1.3022.6086.
- **7. Chen JJ.** Sonnets of My Youth and Adolescence. Completed 11 February 2003. A collection of over four dozen sonnets spanning myriad topics, including spirituality, philosophy, and love. DOI: 10.13140/RG.2.1.2498.3209.

NATIONAL INVITATIONAL LECTURES

18 May 2015

American Psychiatric Association Annual Scientific Meeting, Toronto, Canada Reducing Severity of Psychiatric Symptoms in Epilepsy Clinic Using a Co-location Model

22 April 2015

The American Academy of Neurology Annual Scientific Meeting, Washington, D.C. Reducing Severity of Psychiatric Symptoms in Epilepsy Clinic Using a Co-location Model

06 December 2014

The American Epilepsy Society Annual Scientific Meeting, Seattle, WA Reducing Severity of Psychiatric Symptoms in Epilepsy Clinic Using a Co-location Model

02 May 2014

The American Academy of Neurology Annual Scientific Meeting, Philadelphia, PA Predictors of Epilepsy Readmissions: A Retrospective Cohort Study

22 February 2014

The American College of Preventive Medicine Annual Scientific Meeting, New Orleans, LA Predictors of Epilepsy Readmissions: A Retrospective Cohort Study. Presentation archived at the following website: http://www.preventivemedicine2014.org/uploads/4/1/8/9/4189672/pm2014_poster_proceedings_with_roster.pdf

26 April 2013

The Academy for Healthcare Improvement (AHI)'s Annual Spring Scientific Meeting, Arlington, VA
Optimizing the Guardianship Process at Dartmouth-Hitchcock Medical Center: A Quality Improvement Collaborative
Presentation archived at http://www.a4hi.org/symposium/conference2013/ConfrencePres2013/AHI_JJ_Chen_9f.pdf

LOCAL INVITATIONAL LECTURES

Multiple months in 2020

Presentation to Rotary Clubs of Cheyenne and Loveland: Managing Optimal Mental Health and Well-being during the Covid-19 Pandemic, Zoom Meeting Presentations.

October 2018

Presentation to the Southwest Wyoming Estate Planning Council: *Management of the Difficult Patient*, Little America, Cheyenne, WY

February 2018

Presented by Grace for 2 Brothers: From Surviving to Thriving, Cheyenne Public Library, WY Brain Health and Wellness: Foundational and Advanced Pillars for Brain Well-Being

January 2017

Presentation, Cheyenne Police Department, WY

Anxiety, Personality Disorders, and Treatment of Individuals with Psychiatric Comorbidities.

September 2016

Grand Rounds, Cheyenne Regional Medical Center, WY Preventing Physician Burnout.

09 August 2016

Cheyenne Regional Medical Center, Cheyenne, WY

Community Presentation on Epilepsy and Psychiatric Comorbidities.

11 August 2015

Monthly Clinical Training Series, Behavioral Health Services, Cheyenne Regional Medical Center, Cheyenne, WY Mood Disorders and Supporting the Mood Disordered Patient. Objectives: Screening, Diagnosis, and Treatment of Patients with Mood Disorders.

01 July 2015

Grand Rounds, Cheyenne Regional Medical Center, Cheyenne, WY

Creation of a Clinical Care Pathway for Guardianship at Dartmouth-Hitchcock Medical Center: A Leadership Preventive Medicine Residency Practicum and Quality Improvement Collaborative. Objectives: 1) understand the context of a quality improvement collaborative focused on in-hospital guardianship processes at a major academic medical center; 2) apply systems-based learning, practice, and performance/quality improvement approaches in a well-defined, but interdisciplinary, clinical setting; and 3) be familiar with and appropriately utilize clinical care pathways.

30 June 2015

True Care Cheyenne Regional Medical Center 2015 Leadership Symposium, Cheyenne, WY Process Improvement Experience regarding Creation of a Clinical Care Pathway for Guardianship at Dartmouth-Hitchcock Medical Center: A Leadership Preventive Medicine Residency Practicum and Quality Improvement Collaborative. Objectives: 1) understand the context of a quality improvement collaborative focused on in-hospital guardianship processes at a major academic medical center; 2) apply systems-based learning, practice, and performance/quality improvement approaches in a well-defined, but interdisciplinary, clinical setting.

25 February 2015

Wyoming High School Healthcare Career Fair, WWAMI-sponsored Area Health Education Center Event, Casper, WY Careers in the Mental Health Professions: Psychiatrists, Psychologists, Counselors, Social Workers, and More!

05 March 2014

Aging and Mental Health Conference Series, Dartmouth-Hitchcock Medical Center, Lebanon, NH Minding the Gap: Bridging Care Transitions for the Elderly, Medically, and Psychiatrically Complex Patient. Objectives: 1) Discuss a variety of techniques for communicating care transitions/hand-offs (e.g., "warm, "cold", "luke-warm") and understand the benefits and limitations of each. 2) Review the evidence in the literature regarding best practices/care pathways to minimize potential pitfalls that can occur during care transitions, especially for elderly patients." Archive of Presentation at http://med.dartmouth-hitchcock.org/nne_geriatric_education_center/past_programs.html.

11 June 2013

Department of Psychiatry Grand Rounds, Geisel School of Medicine at Dartmouth College, Dartmouth-Hitchcock Medical Center, Lebanon, NH

Creation of a Clinical Pathway for Guardianship at Dartmouth-Hitchcock Medical Center: A Leadership Preventive Medicine Practicum and Quality Improvement Collaborative.

APPENDIX

OTHER RELEVANT WORK EXPERIENCE

May-August 2004 Medical Student Research Training Program, University of Washington School of Medicine, Seattle, WA, USA

Independent Researcher, Internal Medicine, University of Washington, and Medical Psychometrics Group, Harborview Medical Center, led by Principal Investigator Dr. Paul K. Crane, M.D., M.P.H.

- Performed a validation study on the Modified Mini-Mental State Examination (3MS), used to screen for dementia, and investigated the dimensionality and factorial invariance due to language on the test using an existing dataset from the Canadian Study of Health and Aging
- Devised hypothesized measurement models using a Multiple-Indicator, Multiple-Causes (MIMIC) framework to evaluate item-level responses of 8,121 elderly Canadians for differential item functioning with regard to language of 3MS administration and years of education

June-August 2002 Lehman Brothers, New York, NY, USA

Summer Associate, Investment Banking, led by Eric Roberts and Brian McCarthy, Managing Directors

- Provided corporate finance and mergers & acquisitions advisory services with the Healthcare Group
- Developed financial management proposals and generated implementation strategies for clients

June-September 2001 Genzyme Corporation, Cambridge, MA, USA

Summer Associate, Corporate Development, headed by Dr. Richard Douglas, Ph.D., Senior Vice President

- Evaluated strategies for developing innovative treatments for the chronic care of patients with diabetes
- Reviewed clinical trial data for insulin delivery technologies to assess compatibility with FDA standards

January-May 2001 NeuroSense, Ltd., Oxford, UK

Business Consultant under the supervision of Dr. Peter Hansen, Ph.D.

• Composed a business plan to introduce fMRI into the commercial sector

June-August 1999 Molecular Genetics Laboratory, Seattle Children's Hospital, WA, USA

Independent Researcher under the supervision of Dr. Shi-Han Chen (not a relative), Ph.D.

• Researched mechanisms of Fragile X Syndrome by sequencing DNA samples (Exons 14-17 of FMR-1)

June-August 1998 The Alliance for Health Reform, Washington, D.C., USA

Health Care Policy Intern, supervised by US Senators John D. Rockefeller, IV (Democrat), Bill Frist, M.D. (Republican); and Mr. Edward Howard, J.D., Executive Vice President

- Evaluated the implications and implementation of health care reform proposals, including the Health Insurance Portability and Accountability Act of 1996 (the Kennedy-Kassebaum legislation)
- Published narrative and reflection of experiences in TIME Magazine/Princeton Review's The Best College for You, 2000: "Bridge to the 'Real World': Internships turn classroom theory into careers."

INTERESTS & ACTIVITIES

Chairman & Chief Strategist of the Cheyenne, WY Downtown Development Acceleration and Revitalization Team, Forward Greater Cheyenne Initiative, effective October 2018 and in perpetuity. Nominated by Senator Tara Nethercott, Wyoming State Senator. Coordinating and accelerating development from core downtown organizations, including primarily the Downtown Development Association, and including Visit Cheyenne, Cheyenne LEADS, West Edge Collective, private entrepreneurs, and government entities as well. This arose from an initial appointment to the Greater Cheyenne Community and Economic Development Strategy Steering Committee, November 2017. Co-chairs Joe Schaeffer, President of Laramie County Community College and Dale Steenbergen, President and CEO of the Greater Cheyenne Chamber of Commerce, Wyoming. Initiated a process to develop an ambitious yet actionable strategy, numerous organizations and community partners in the Grater Cheyenne region are taking a vital step to secure and advance our community's future competitive position. The Steering Committee is comprised of representatives from the public, private, and non-profit sectors. These individuals will help ensure the strategy is responsive to the wants and needs of our community, its residents, and its employers. The Forward Greater Cheyenne Team was awarded the Committee of the Year by the Greater Cheyenne Chamber of Commerce in March of 2019.

Director, Cheyenne Regional Medical Center Foundation, Executive Director Scott Fox, effective January 2020. Appointed by Chief of Medical Staff of Cheyenne Regional Medical Center, Dr. Jeffrey Storey, and serve as Medical Liaison to Cheyenne Regional Medical Center.

Director, Cheyenne YMCA Foundation, CEO Patty Walters, effective January 2019 to December 2019.

Director, Laramie County Community College Foundation Board, Executive Director Lisa Trimble, effective November 2018 to December 2019.

Director, Leadership Wyoming Board, Executive Director Mandy Fabel, November 2018 to June 2019.

Director, Wyoming Center for Creative Music, Executive Director Tyler Cessor, November 2018 to May 2019.

The Young Men's Literary Club of Cheyenne, 2017 – Present

Founded in 1902, a literary, debate, and current events society comprised of 30 active members, and emeriti and honorary members, of Cheyenne, Wyoming. Currently second youngest member and have given two paper presentations.

Leadership Wyoming, Class of 2018 sponsored by the Wyoming Heritage Foundation and the University of Wyoming. During the 2017-2018 timeframe participate in a state-wide leadership development program to "build a better Wyoming"

Wyoming Leaders in Medicine, Physician Leadership Academy, 2017 – 2018

Class of 2018 participant and member of Advisory Board. State-wide physician leadership program in its inaugural year. Sponsored by the Wyoming Medical Society.

Leadership Cheyenne, WY, sponsored by the Greater Cheyenne Chamber of Commerce, 2016 -- Present Elected to serve three year term as Member of the Steering Committee (equivalent to the Board of Directors)

Rotary Club International, Cheyenne, WY Chapter, 2016 – Present. Jointed Cheyenne, WY Chapter of Rotary Club International.

Cheyenne Regional Medical Center, Life Care, Kindred, and Cheyenne Health Care Center, 2014-Present. Volunteer Pianist. Perform classical music weekly for patients & families; monthly at nursing homes.

Dartmouth-Hitchcock Medical Center, Kendal at Hanover, Wheelock Terrace, and The Woodlands, 2009-2014. Volunteer Pianist. Perform classical music weekly for patients & families; monthly at nursing homes.

United Methodist Church, **Grantham**, New Hampshire. Member and Accompanist/Pianist/Organist, 2009-2014. Basic Lay-speaking certified, and Lay-speaker/Lay-pastor, 2010-2014.

Geisel School of Medicine at Dartmouth Diversity & Inclusion Office's Hippocratic Exchange at Dartmouth (HE@D) Mentoring Program, 2012-2014. Mentor to medical students.

The Dartmouth Institute for Health Policy and Clinical Practice, Dartmouth College, 2009-2014, Pre-medical Advisor, Recruiter, & Admissions Team Member for MPH students seeking admission to medical schools.

Dartmouth College, Post-Graduate Scholarship Advisor, 2007-2014. Mentor for undergraduate students seeking Marshall/Rhodes/Gates/Churchill Scholarships.

Dartmouth-Hitchcock Medical Center, Internal Review Committee, Resident Physician Member, 2007-2014 Participated in quality assurance internal reviews of Departments of Neurology, Anesthesiology, Endocrinology, Critical Care, and Pathology.

The Grand Lodge of New Hampshire, Free and Accepted Masons, Grand Organist, 2010-2011.

Valley of Concord, New Hampshire, Ancient and Accepted Scottish Rite, Member and Organist, 2010-2011.

King Solomon's Lodge No. 14 of Free and Accepted Masons, Elkins, NH, Member and Organist, 2009-2011.

University of Washington School of Medicine, Committee on Admissions, 2005-2007. Medical Student Member.

Washington State Physicians for Social Responsibility, 2004-2005. Board Member. Ran auction and managed finances for annual fundraiser. Lobbied for I-297, the Cleanup Priority Act.

University of Washington School of Medicine, Second-year Basic Medical Sciences Program, 2004-2005. Co-President, Neurology & Psychiatry Interest Group. Organized quarterly events for medical students & residents.

University of Washington School of Medicine, WWAMI First-year Basic Medical Sciences Program, 2003-2004 Class of 2007 Senator, School of Medicine Medical Students' Association, elected by fellow classmates.

Goodenough College, London, 2002-2003. Pianist/Composer-in-residence. Composed two dozen musical works.

Goodenough College Boat Club, 2001-2003. Captain. Stroked 1st Boat in Head of the Thames, Henley-on-the-Thames, and Hammersmith Head Regattas.

London School of Hygiene & Tropical Medicine Students' Union, 2001-2002. President & Chairman.

Prep-Me Corporation, 2001-2002, Director of College Counseling. Placed high-school seniors into universities.

Graduate Journal of the Social Sciences, University of London, 2001-2002. Editor and Founding Member.

Health Care MBAs, 2000-2002. Founder, Manager, and Moderator of an 80-member interest group.

Oxford Befriending Network, 2000-2001, Volunteer for offering assistance and emotional support.

Oxford Radcliffe Infirmary, 2000-2001, Neurology Ward Volunteer. Conversed with patients.

Brasenose College Boat Club, University of Oxford, 2000-2001, Division I. Placed 3rd in Cambridge Winter Head.

Oxford Homeless Action, 2000-2001, Founding Member. Participated in a nightly food distribution scheme.

Phi Beta Epsilon Fraternity, MIT, President, 1999-2000. Community Service Chair, 1998-1999.

Best Buddies, MIT, 1999-2000, Co-director & -founder. Organized weekly activities for the mentally challenged.

2nd Annual Undergraduate Summer Workshop in Cognitive Neuroscience at the University of Pennsylvania's Institute for Research in Cognitive Science, Summer 1999. One of 20 program participants selected internationally.

Phi Beta Epsilon Fraternity Intramural Sports, MIT, Captain of Soccer Team, 1997-1998. Won championship.

Project HEALTH, MIT Chapter Program Director, 1997-1998. Designed a job training program for mothers on welfare.

Arnold Air National Honor Society, Harvard-MIT Chapter, Squadron Deputy Commander, Fall 1998.

Air Force Reserve Officers' Training Corps, Harvard-MIT Chapter. Director of Advanced Training, Spring 1998. Rifle Team Member, Fall 1997. Freshman Orientation Program Coordinator, Summer 1997. Playground Construction for Underprivileged Children Team Member, Fall 1996.

MIT Undergraduate Advising, 1997-1998, Associate Advisor for Freshmen.

MIT Asian Residence/Orientation Committee, 1997-1998, Chairman.

Children's Hospital, Boston, Fall 1997, Emergency Room Volunteer.

Margaret Fuller House, Fall 1997, Tutor for underprivileged children.

 ${f MIT~Crew}$, 1996-1997, Member of 2^{nd} Boat. Division I NCAA. Placed among top lightweight crews in Eastern Sprints.

Navy Reserve Officers' Training Corps, Harvard-MIT Chapter, Indoctrination Training at the Naval Education Training Center, Newport, Rhode Island, Summer 1996, Awarded Sharpshooter Marksmanship rating on Beretta 9 mm.

OTHER SELECTED BIBLIOGRAPHY

- "Prioritizing Mental Health During the Covid-19 Pandemic" Chen, JJ. <u>The Wyoming Tribune Eagle</u>, January 1, 2021, Special Mental Health Edition.
- "Group Launches Plan to Better (Cheyenne) Community". Suttles, Chrissy. <u>The Wyoming Tribune Eagle.</u> January 18, 2019. Front Page.
- "Improving Guardianship Process for Inpatients Lacking Medical Decision-Making Capacity: August 26, 2014, General News, Press Releases. Joint Commission Resources. Available at: http://www.jcrinc.com/improving-guardianship-process-for-inpatients-lacking-medical-decision-making-capacity.
- Marshall, Mary Faith. "Editorial: Improving Guardianship Processes for Unrepresented Adult Patients Who Lack Decisional Capacity: An Ethical and Institutional Imperative". (An accompanying editorial to Chen et al's 'Creation of Clinical Pathway for Guardianship at Dartmouth-Hitchcock' manuscript.) The Joint Commission Journal on Quality and Patient Safety. Volume 40 (9), September 2014: Pages 387-388.
- Albright, Charlotte. "Dartmouth-Hitchcock Aims to Shorten Hospital Stays for Patients Needing Guardians". Vermont Public Radio: 24 April 2013, aired at 7:38 a.m. Transcript available at: http://digital.vpr.net/post/dartmouth-hitchcock-aims-shorten-hospital-stays-patients-needing-guardians.
- Fleischer, Chris. "DHMC Shortens 'Guardianship' Stays". Valley News: 15 Mar 2013, Local News.
- "MIT Reports to the President 1999-2000: Humanities, Arts, and Social Sciences Office." <u>MIT Communications Office</u>, 26 June 2001.
- Vinluan, Frank. "Scholar hopes to help fix health care." The Seattle Times: 4 Aug 2000, Local News.
- "Forty-seventh Annual Report of the Marshall Aid Commemoration Commission for the Year Ending 30 September 2000." Marshall Aid Commemoration Commission, 2000.
- "Scholar Profiles 2000." Marshall Aid Commemoration Commission, 2000. Available at www.marshallscholarship.org.
- Sales, Robert J. "Students win Rhodes, Marshall Scholarships." Tech Talk, MIT News Office: 15 Dec 1999, Front Page.
- "27 students selected as Burchard Scholars in School of Humanities." Tech Talk, MIT News Office: 3 February 1999.

OTHER CERTIFICATIONS

Nonviolent Crisis Intervention Training Program, Crisis Prevention Institute (CPI) Blue Card.

Advanced Trauma Life Support (ATLS) Certified, American College of Surgeons Committee on Trauma.

American Heart Association Advanced Cardiac Life Support (ACLS) & Basic Life Support (BLS) for Healthcare Providers Cardiopulmonary Resuscitation (CPR) & Automated External Defibrillator (AED) Programs.

OTHER RECOGNITIONS

2008 "Best of the Best" Certificate of Appreciation, awarded by Dartmouth-Hitchcock Medical Center Operators, for "remaining unfailingly courteous and treating others with dignity and respect despite pressures of pagers and phones, institutional concerns, and patients' needs."

AVOCATIONS

Triathlete. Won 1st place in age division in Cheyenne Sprint Triathlon, August, 2015. Completed Loveland Lake to Lake Olympic, standard-distance Triathlon in June, 2016. Split times: 50 min swim, 1:52 bike, and 1 hr run. Overall time 3:50:23. Finished in top two dozen of age group. Qualified to compete in Triathlon National Championships at United States Triathlon Association (USAT)'s Age-Group National Championships, Omaha, Nebraska, August 2016.

Exceed all physical fitness test (PFT) minimum entry requirements for training in United States Navy Sea, Air, and Land (SEAL) Naval Special Warfare Basic Underwater Demolition School (BUD/S). Exceed competitive or optimum recommended targets/times for all aspects of PFT (e.g., can perform 25 pull-ups) except 500 yard swim (for which exceeded minimum entry requirement).

Completed Ragnar Relay Series (average of 17 miles in 36 hours): Napa Valley, Fall 2016; San Diego, Southern California, Spring 2017.

Amateur Singer/Songwriter. Composed and perform piano covers of contemporary popular songs. Repertoire includes "Every Breath You Take" by The Police, "Don't Dream It's Over" by Crowded House, "Harvest Moon" by Neil Young, "Wonderful Tonight" by Eric Clapton, "Lady In Red" by Chris DeBurgh, "Twinkle Twinkle Little Star" by Kai, "Can't Help Falling in Love" by Elvis Presley, "Viva La Vida" by Coldplay, and "Gravity" by Sara Bareilles.

Amateur Pianist. Trained in the classical repertoire. Favorite composers include Chopin, Mozart, Mendelssohn, Schumann, Liszt, and Yiruma. Perform recitals at home and publicly for audiences of over 100 individuals.

Amateur Composer. Not formally trained in composition, but have composed 3 hours' worth of neo-classical music.

Amateur Music Producer. With assistance of Jones Media and Technology Center at Dartmouth College of Hanover, NH, produced audio compilations in 2009 - 2010 of selected neo-classical compositions, as well as hired David Miner Saxophone Quartet based in Seattle, WA to record transcriptions of original compositions, production and music copyrighted 2010 by Jasper James Chen; Both CDs available as either demos or gifts upon request.

Sonnet fanatic and published sonnet writer. Have studied many sonnets of the masters and composed over 100 sonnets.

Model airplane builder. Have finished 40 plastic models of military aircraft.

Sports and fitness enthusiast: Golfer since 2003. Avid hiker, kayaker, and cross-country skier. P90X Extreme Home Fitness Training System and Insanity Extreme Home Fitness Program graduate. Summited Kilimanjaro (Gilman's Point), Fall 2012. Yoga student of Miko Kanamaru and Janice Vien.

Blood donor ~Q56Days, Puget Sound Blood Center, Seattle, from 2005 to 2007, and previously at Dartmouth-Hitchcock from 2007 to 2014.

Traveling. Have yet to set foot in the continent of Antarctica.

Fine Italian wine, opera, and cuisine.

Promoting US-UK relations via serving previously in a directorship capacity for the Board of the Association of (British) Marshall Scholars and promoting the (British) Marshall Scholarship Scheme.

Swimming combat swimmer side stroke and training with Navy SEAL aspirants and former Navy SEAL/BUDS trainees.

MASONIC AFFILIATIONS & MEMBERSHIPS TO APPENDANT BODIES AND RELATED SOCIETIES

Blue Lodge Freemasonry:

- Grand Organist of the Grand Lodge of the State of New Hampshire, Free and Accepted Masons, appointed from May 15, 2010 to present.
- Master Mason (3rd degree "Blue Lodge" Mason) and Lodge Organist/Accompanist, King Solomon's Lodge No. 14 of Free and Accepted Masons, Elkins, NH, constituted in 1802.

Record of Degrees Received:

- ♦ Initiated as Entered Apprentice (1st degree Mason) on 9/02/09.
- A Passed to Fellow Craft (2nd degree Mason) on 10/28/09.
- Raised to Master Mason (3rd degree Mason) on 12/16/09.

York Rite Freemasonry:

Record of Capitular Degrees Received:

- Registered as Mark Master Mason, King Solomon Lodge No. 17, Milford, NH on 2/05/10.
- Regularly passed to Virtual Past Master at Mt. Horeb Lodge No. 11 in Manchester, NH on 2/24/10. Chosen to be Exemplar on behalf of Candidate Class.
- Made a Most Excellent Master at Mt. Horeb Lodge No. 11 in Manchester, NH on 2/24/10.
- Royal Arch Mason, degree conferred at Mt. Horeb Lodge No. 11, Manchester, NH, on 3/12/10.

Record of Cryptic Degrees Received:

- ® Royal Master degree conferred on 4/28/10 at Mt. Horeb Lodge No. 11, Manchester, NH.
- Select Master degree conferred on 4/28/10 at Mt. Horeb Lodge No. 11, Manchester, NH.

Record of Chivalric Orders Received:

- Received Illustrious Order of the Red Cross, conferred in short form, on 5/26/10 at Mt. Horeb Lodge No. 11. Manchester, NH.
- Morder of Malta, conferred in short form, on 5/26/10 at Mt. Horeb Lodge No. 11, Manchester, NH.
- Received Knighthood to Order of the Temple, conferred on 6/18/10 at Trinity Commandery No. 1, Manchester, NH. Chosen to be Exemplar Candidate on behalf of Candidate Class.

Scottish Rite Freemasonry:

- Organist/Accompanist for Valley of Concord, New Hampshire, Ancient and Accepted Scottish Rite.
- Membership Number 349210973, Dues Card Valid through 12/31/2010, in good standing of Lodge, Council, and Chapter of Scottish Rite Bodies in the Valley of Concord (603-224-5812); Consistory, Scottish Rite Bodies in the Valley of Nashua (603-882-4931).

Record of Degree Presentations Viewed	Teaching	Date	Scottish Rite Valley/Jurisdiction		
Consistory (19th through 32nd)					
Sublime Prince of the Royal Secret, 32 nd	Spirituality	5/22/10	New York, NH, Northern Masonic Jurisdiction		
Sublime Prince of the Royal Secret, 32 nd	Duty, Sacrifice	5/01/10	Boston, MA, Northern Masonic Jurisdiction		
	•				
Grand Inspector Inquisitor Commander, 31st	Judgment	5/22/10	New York, NY, Northern Masonic Jurisdiction		
Knight of the Sun, 28 th	Duty to God	5/01/10	Boston, MA, Northern Masonic Jurisdiction		
Prince of Mercy, 26 th	Mercy, Respect	5/22/10	New York, NY, Northern Masonic Jurisdiction		
Chapter of Rose Croix (17th and 18th)					
Knight of Rose Croix of H.R.D.M., 18th	Love, Tolerance	4/10/10	Concord, NH, Northern Masonic Jurisdiction		
Council of Princes of Jerusalem (15th and 16th)					
Prince of Jerusalem, 16 th	Fidelity, Devotion	5/01/10	Boston, MA, Northern Masonic Jurisdiction		
Knight of the East or Sword, 15 th	Loyalty	4/10/10	Concord, NH, Northern Masonic Jurisdiction		
Lodge of Perfection (4th through 14th Degrees)					
*Grand Elect Mason, 14th	Reverence for God	3/06/10	Concord, NH, Northern Masonic Jurisdiction		
Sublime Master Elected, 11 th	Good Citizenship	5/01/10	Boston, MA, Northern Masonic Jurisdiction		
Intendant of the Building, 8 th	Moral Perfection	3/06/10	Concord, NH, Northern Masonic Jurisdiction		
Secret Master, 4 th	Confidentiality, Secrecy	3/06/10	Concord, NH, Northern Masonic Jurisdiction		

^{*:} Chosen to be Exemplar Candidate on behalf of Candidate Class.

Independent Order of Odd Fellows:

Received Initiatory Degree on 3/18/10, Heidelberg Lodge No. 92, New London, NH.

SIGNIFICANT PIANO RECITALS, ENGAGEMENTS, AND PROGRAMS

Perform regularly for my beautiful Belgian Tervuren named 'Romi' (pronounced "Rome-e"), short for *Romanza Chenini*, family, and friends on an upright Kawai console piano at home.

Perform regularly for private receptions and gatherings on a medium grand piano refurbished with a Steinway soundboard at Crisanver House, a local Bed & Breakfast located in Shrewsbury, Vermont, listed on the Select Registry of Distinguished Inns of North America.

Perform regularly for private gatherings on Steinway Model B Music Room Grand in Faulkner Recital Hall at Dartmouth College's Hopkins Center for the Performing Arts.

December 2011 on a Young Chang Medium Grand at Eastman's Bistro Nouveau in Grantham, New Hampshire, for Dartmouth Medical School's Department of Psychiatry's Winter Holiday Party. Repertoire included several Chopin Nocturnes and Debussy's *Claire de Lune, Reverie*, and 2nd *Arabesque*.

Summer 2011 selected to perform all ceremonial and reception music for friends' wedding using a digital, electronic keyboard at Shelburne Farms, a 1,400-acre working farm and National Historic Landmark in Vermont on the shores of Lake Champlain.

March 14, 2012 on a Young Chang Medium Grand at Eastman's Bistro Nouveau in Grantham, New Hampshire, for over 100 guests. 70 minutes in duration. All-Liszt-and-Chopin Program, which included Liszt's Transcendental Etude No. 9 "*Ricordanza*") and Chopin's Etude in E Major, Op. 10 No. 3 as well as waltzes and nocturnes, including "My Delights". Community concert performed free of charge. Audience comprised of community at large and open to general public.

April 2, 2012 selected to perform on a Steinway Model B Music Room Grand during Chinese Ministry of Health's visitation at Dartmouth-Hitchcock Medical Center, Lebanon, New Hampshire. 45 minutes in duration. Repertoire included selections of Yellow River Piano Concerto, David Mingyue Liang, and other contemporary Chinese composers.

June 4, 2012 performed on a Steinway Model A Parlor Grand at Dartmouth College's Top of the Hop at the Hopkins Center for Performing Arts. Repertoire included several of Mendelssohn's *Songs without Words*, Thelonius Monk's *Ruby My Dear*, various selections by the South Korean contemporary composer Yiruma, and Liszt's *Les Cloches de Geneve*. Audience included Department of Psychiatry and Dartmouth Medical School, Dartmouth-Hitchcock Medical Center.

June 25, 2012 performed at Seattle on Schimmel Concert Grand CO 256 T in Seattle, Washington for friends and family. Repertoire included Liszt's Consolation No. 2 in E Major and Chopin's *Andante Spianato & Grand Polonaise Brillante*, Op. 22.

July 4. 2012 performed for friends and family in Rock Springs, Wyoming on Wurlitzer upright console piano. Repertoire included Liszt's Consolation No. 2 in E Major and Chopin's *Andante Spianato*, Op. 22.

July 18, 2012 at Kendal in Hanover, New Hampshire. Performed on Baldwin Parlor Grand. Repertoire included diverse program, including Ginastera's *Danze de la Moza Donosa*, Piazzolla's *Libertango*, Rachmaninoff preludes (G major, Op. 32 No. 5 and G sharp minor, Op. 32 No. 12, and Scarlatti Sonatas). *Audience included nursing home and assisted-living patients, nurses and care providers, as well as independent living patients. Concert free of charge.*

Wedding in Shrewsbury, Vermont in August, 2012 using digital, electronic keyboard. Repertoire included arrangement of Pachelbel's Canon in D, and selected Bach preludes and fugues as well as quasi-improvizations.

August 31, 2012 at Kendal in Hanover, New Hampshire. Performed on Baldwin Parlor Grand. All-Chopin program, including the 2nd movements of both Piano Concertos as well as "Raindrop prelude", Op. 28 No. 15. Audience included nursing home and assisted-living patients, nurses and care providers, as well as independent living patients. Concert free of charge.

September 16, 2012 at Kendal in Hanover, New Hampshire. Performed on Baldwin Parlor Grand. All-Schumann program, including the complete *Kinderszenen*, Op. 15 and 3rd movement of Fantasy in C, Op. 17. *Audience included* nursing home and assisted-living patients, nurses and care providers, as well as independent living patients. Concert free of charge.

September 19, 2012 on a Young Chang Medium Grand at Eastman's Bistro Nouveau in Grantham, New Hampshire, for over 100 guests. 70 minutes in duration. All-Liszt-and-Chopin Program, which included Liszt's Transcendental Etude No. 9 "*Ricordanza*" and Chopin's Etude in E Major, Op. 10 No. 3 as well as waltzes and nocturnes, including "My Delights". Community concert performed free of charge.

October 13, 2012 for an Alzheimer's Benefit Concert, Dartmouth-Hitchcock Medical Center. Repertoire included second movement of several Mozart piano sonatas and Romanza from Piano Concerto No. 21 in d minor, K. 466.

November 2, 2012 at Kendal in Hanover, New Hampshire. Performed on Baldwin Parlor Grand. All-Liszt program, including *Un Sospiro*, *Liebestraume* No. 3 in A Flat Major, and Transcendental Etude No. 9 "*Ricordanza*". *Audience included nursing home and assisted-living patients, nurses and care providers, as well as independent living patients. Concert free of charge.*

November 21, 2012 at Kendal in Hanover, New Hampshire. Performed on Baldwin Parlor Grand. Program included the third movement of Robert Schumann's *Fantasy in C*, Op. 17 and Liszt's *Consolations. Audience included mostly independent living patients. Concert free of charge.*

November 30, 2012 at Kendal in Hanover, New Hampshire. Performed on Baldwin Parlor Grand. Repertoire included classical, neo-classical, and jazzy arrangements of traditional Christmas carols as well as popular holiday music. Audience included nursing home and assisted-living patients, nurses and care providers, as well as independent living patients. Concert free of charge.

December 5, 2012 performed on a Steinway Model A Parlor Grand at Dartmouth College's Top of the Hop at the Hopkins Center for Performing Arts. Repertoire included classical, neo-classical, and jazzy arrangements of traditional Christmas carols as well as popular holiday music. Audience included Departments of Medicine and Psychiatry and Dartmouth Medical School (Geisel School of Medicine), Dartmouth-Hitchcock Medical Center.

December 8, 2012 performed on a refurbished Steinway Model A Parlor Grand at The Woodlands, an assisted-living facility in Lebanon, NH. Repertoire included Liszt's *Consolations* as well as classical, neo-classical, and jazzy arrangements of traditional Christmas carols as well as popular holiday music.

December 8, 2012 performed on a Young Chang Medium Grand at Eastman's Bistro Nouveau in Grantham, New Hampshire, for Dartmouth Medical School's Department of Psychiatry's Winter Holiday Party. Repertoire included classical, neo-classical, and jazzy arrangements of traditional Christmas carols as well as popular holiday music. Audience included Department of Psychiatry and Dartmouth Medical School (Geisel School of Medicine), Dartmouth-Hitchcock Medical Center.

February 21, 2013 performed on a refurbished Steinbeck Parlor Grand at Wheelock Terrace, an assisted-living facility in Lebanon, NH, repertoire consisting of women composers, including Teresa Carreno and Fugues by Clara Wieck Schumann.

February 22, 2013 performed repertoire at Kendal of Hanover consisting of women composers, including Teresa Carreno and Fugues by Clara Wieck Schumann.

Private wedding on March 16, 2013. Performed at the Chapel at The Cloister on Sea Island, Georgia. Prelude included 2nd movement of Chopin's 1st Piano Concerto, Op.11. Ceremony repertoire included Pachelbel's *Canon*, Beethoven-Liszt's *Ode to Joy*, Michael Joncas's *On Eagle's Wings*, and *Eternal Father (Strong to Save)*.

The Dartmouth Institute for Health Policy and Clinical Practice (TDI) Talent Show, March 29, 2013 at One Wheelock in Basement of Collis Common on Dartmouth College Campus in Hanover, New Hampshire. Repertoire included the 2nd movement of Chopin's 1st Piano Concerto, Op. 11.

Service of Lament, Our Savior Lutheran Church in Hanover, New Hampshire, on March 30th, 2013. Repertoire included Chopin Mazurkas, Waltzes, and Etudes.

Performed April 4th, 2013 at Kendal of Hanover, Repertoire included Chopin waltzes and nocturnes.

May 28, 2014 at Eastman Community Association. All-Chopin program.

May 31, 2014: Canoe Club Bistro, Hanover, NH. Program included neo-classical compositions of Yiruma. Charity benefit recital to packed audience of diners.

June 19, 2014: Hanover Inn, Hanover, NH. Program included neo-classical compositions of Yiruma and selected nocturnes by Chopin and consolations by Liszt. DHMC Neurology Residency and Fellowship graduation.

August 2, 2014: Performed Beth Nielsen Chapman's "All I Have" for wedding ceremony at Seattle First Presbyterian Church and Alicia Keys' "Ain't I Got You" for reception at O'Asian Restaurant.

Fall 2014 to Present 2016: Once monthly hour-long recitals for residents at local nursing homes in Cheyenne, WY, including Life Care, Kindred, and Cheyenne Health Care Center.

ALTERNATIVE AND COMPLEMENTARY TECHNIQUES LEARNED

Trained in sound healing principles and techniques using Tibetan Sound Bowls at Tom Kenyon's Sound Healing Workshop for Practitioners in Seattle, WA, in September, 2011.

Attended Tom Kenyon's Hathor Intensive Workshop in Seattle, WA, in November, 2011.

Trained in techniques involving Tuning Forks at Nancy Clark's Sound and Color Healing Workshop, Level IV, in Tucson, AZ, on January 25th through 28th, 2013.

Trained in Levels I and II of Matrix Energetics by Richard Bartlett and Melissa Joy, Boston, MA, April 6-8th, 2013.

Trained in Reiki Levels I and II with Callie Turse, Creative Healing, Cheyenne, WY, Spring, 2017.

LANGUAGES SPOKEN IN ADDITION TO ENGLISH

Fluent in Mandarin Chinese. Have acted as substitute medical interpreter for Attending Physicians, Resident Physicians, and Nursing staff while rotating on clerkships as University of Washington School of Medicine medical student at Swedish Medical Center—Providence Campus, Seattle.

Proficient in German.