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Star Peak and its directors and executive officers may be deemed participants in the solicitation of proxies from Star Peak's stockholders with respect to the proposed Business Combination. A list of the names of those directors and executive officers and a description of their interests in Star Peak is contained in Star Peak's final prospectus related to its initial public offering dated August 17, 2020, which was filed with the SEC and is available free of charge at the SEC's web site at www.sec.gov or by directing a request to: Star Peak Energy Transition Corp., 1603 Orrington Avenue, 13th Floor, Evanston, IL 60201. Additional information regarding the interests of such participants will be contained in the proxy statement/prospectus for the proposed Business Combination when available. Stem and its directors and executive officers may also be deemed to be participants in the solicitation of proxies from the stockholders of Star Peak in connection with the proposed Business Combination will be included in the proxy statement for the proposed Business Combination when available.

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# Star Peak has identified Stem as a market leader in the clean energy ecosystem

#### **Leader in Al-Driven Storage Solutions**

The Business

• Founded in 2009, Stem is an industry leading Al-driven storage solutions business

Offering Size

- Star Peak Energy Transition Corp. (NYSE: STPK) is a special purpose acquisition company with over \$383MM of cash in trust
- PIPE size of \$225MM

Valuation

- Pro forma equity value of \$1.4B Attractively valued entry multiple
- **Capital Structure**
- Stem shareholders rolling 100% of their equity
- ~\$525MM net cash (assuming no redemptions) retained to fully finance all forecasted growth

Stem's Investors























#### Leadership





**John Carrington** CEO & Director



**Larsh Johnson** CTO



**Bill Bush** CFO





**Eric Schever** CEO



Mike C. Morgan Chairman



**Adam Daley** Director









### **Star Peak overview**

#### **Magnetar Capital and Triangle Peak Partners**

**Experienced Sponsor with Proven Track Record** 

#### Mike C. Morgan Chairman

- Co-founding partner, Chairman, and CEO of Triangle Peak Partners, LP
- Founding team member at Kinder Morgan, Inc. (NYSE: KMI), former President, current Lead Director of KMI
- Former Lead Director, current Director of Sunnova Energy International (NYSE: NOVA)
- Co-Chair, Stanford Precourt Institute Energy Advisory Council

#### **Eric Scheyer CEO**

- Head of Magnetar Energy & Infrastructure Group since its inception in 2005
- Member of Magnetar Investment Committee & Management Committee
- Former Director, Arc Logistics (NYSE: ARCX)

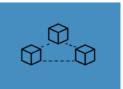
#### Star Peak's Climate Focused Mission Backed by Compelling Economics

- Provide growth capital to a market-leading business focused on climate change initiatives, emissions reductions, and energy efficiency
- Capitalize on scarcity of high quality, public companies with attractive ESG characteristics









**RENEWABLES** 

**ENERGY STORAGE** 

TECHNOLOGY

SUPPLY CHAIN & LOGISTICS

#### Successful investment track record (1)

12yrs

HISTORY

>\$6B EQUITY CAPITAL COMMITTED 64
PRIVATE INVESTMENTS

48
VENTURE
CAPITAL DEALS







ELECTRIC VEHICLES





TRANSPORTATION TECHNOLOGY

FOOD TECHNOLOGY

# Climate Change is the problem

27%

Electricity production is the #2 polluter responsible for 27% of greenhouse gas emissions<sup>(1)</sup>

3x

Natural catastrophe-related loss events since 1980<sup>(2)</sup>

### Risk

Investors recognize climate change is one of the biggest risks impacting businesses<sup>(3)</sup>

60%

Fossil fuels still accounted for 60% of global electricity generation in 2019<sup>(4)</sup>

72%

Companies actively publicize their sourcing of renewable energy<sup>(5)</sup>

### \$200bn

Over \$200bn cumulative inflows into ESG funds since the beginning of 2019 versus ~\$600bn cumulative outflows from non-ESG funds<sup>(6)</sup>

# A revolutionized grid, with Stem, is the solution

Grid



Since 2019, 90% of new interconnection requests were renewables and/or storage, but renewable generation suffers from intermittency<sup>(1)</sup>



Distributed, renewable generation is supplementing and replacing traditional generation

**Storage** 



Battery production is becoming cheaper and more commercialized

**STEM** 



Energy storage is key to the build out of renewable generation, and represents a \$1.2 trillion revenue opportunity through 2050<sup>(2)</sup>



Battery optimization is difficult. **Energy intelligence amplifies** performance by anticipating demand cycle, energy prices, generation profile and other factors in real time

# Stem is the first pure play smart energy storage company to go public in the US

# Large Addressable Market + Strong Macro Tailwinds

- ~\$1.2 trillion in new revenue opportunities for integrated storage expected to be deployed by 2050<sup>(1)</sup>
- Battery storage capacity expected to increase by 25x by 2030<sup>(2)</sup>

# Market Leader with Best in Class Technology

- 900+ systems operating or contracted with Stem's Athena software<sup>(3)</sup>
- 75% market share in CA BTM storage market, largest in the US<sup>(2)</sup>
- First mover AI platform that operates with 40+ utilities, 5 grid operators and over 16MM runtime hours

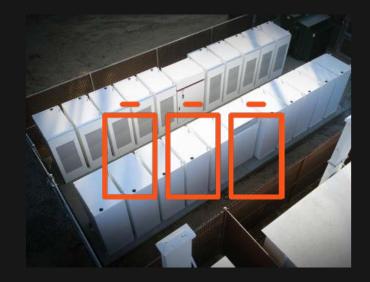
# Balance Sheet Positioned to Capitalize on Growth

- Ready to deploy net cash balance of ~\$525m to target and fund high growth markets
- Transaction fully finances all forecasted growth

# Highly Visible Growth

- Recurring revenue streams provide strong financial position to accelerate growth
- Revenues projected to grow at ~51% CAGR from 2021 to 2026

#### **Stem** Introduction



**Hardware + Network Integration** 

✓ Tier 1 standard hardware solutions



#### Software

✓ Battery optimization via Athena AI



#### **Market Participation**

✓ Upside sharing through sales into energy markets

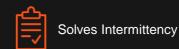
#### **Smart Energy Storage Drives The Grid Transformation**



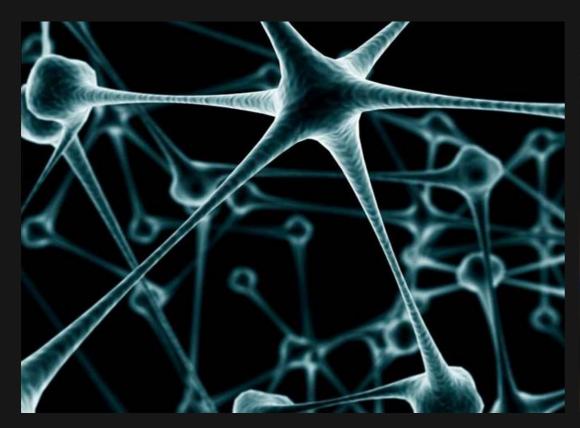


Stabilizes the Grid









Stem operates the world's largest network of energy storage systems

stem



As cumulative installs grow, Athena becomes more intelligent, creating more value and a larger moat

**CORPORATES** 

#### stem Global Commitment to Decarbonization

**FERC 841 / FERC 2222** 

With the world committed to decarbonization. Stem is well positioned to capture this tailwind. **Paris Accord** 

California mandates zero non-EV passenger vehicle sales by 2035

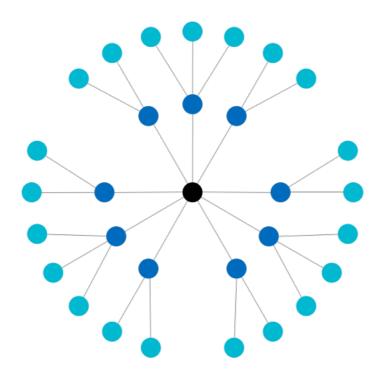
**AVANGRID** 

NY, MA, VA set multi-GW energy storage targets

Japan net zero emissions pledge REGULATORS



**UTILITIES & ASSET OWNERS •** 





Generation



Cubstation



**End Consumers** 



Transmission

#### More distributed

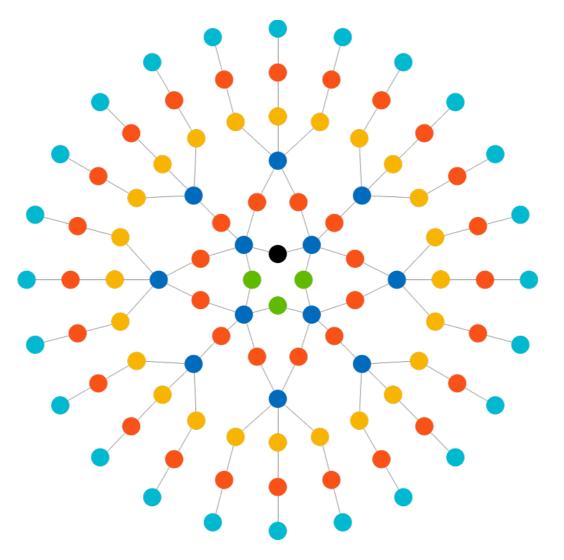
Power used to be all bulk centralized generation...now it is distributed and islanded to enhance reliability & resilience – requiring new solutions and business models

#### More complex

Power used to flow in one direction... now it flows bi-directionally – requiring new coordination and optimization systems

#### More dynamic

Power used to be predictable and controllable...now it is generated from a multitude of intermittent assets – requiring intelligent, adaptable 24/7 management





Intermittent Generation



Distributed Generation



<del>|---</del>

Generation



Substation



**End Consumers** 



Transmission

#### Renewables

\$ 400

f Energy (\$/kW) \$ 000

\$ 200

\$0

2010

Nuclear

Wind

Levelized Cost o

# **Lowest Cost** Generation



**Battery Hardware** 

# **Rapid Cost** Reductions

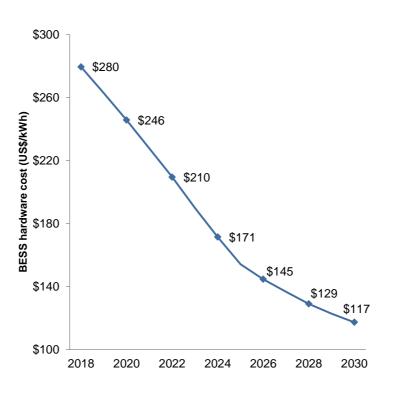


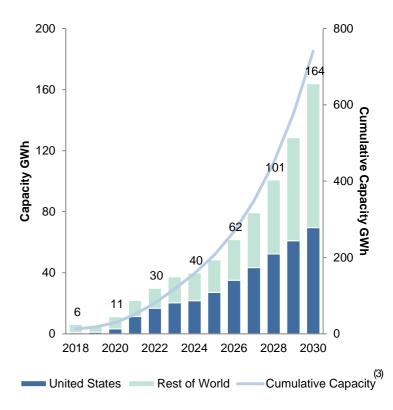
**Storage Market** 

### 25x Growth<sup>®</sup>

**Market Opportunity** 

\$1.2 Trillion<sup>2</sup>





Coal

Solar PV

2018

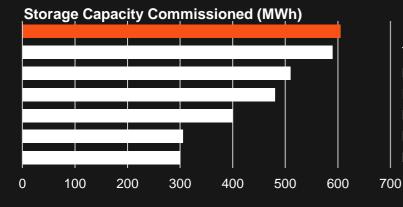
— — CCGT

2020

# Stem is a Market Leader with Significant Scale and Visible Growth

#### Stem is a Leader in Deployments Worldwide<sup>(1)</sup>

One of the Top Systems Integrators by Disclosed Commissioned Projects 2014-3Q20

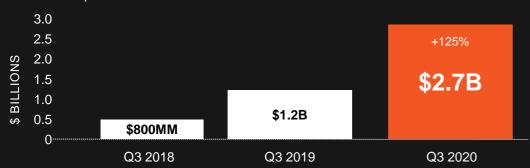


#### stem

Tesla, Inc Hyundai Electric Fluence Energy Nidec Corp NEC Corp Mitsubishi Electric

#### **Stem's Total Pipeline Growth**

125% Pipeline Growth Since Q3 2019



- 900+ systems operating or contracted (~1 GWh)<sup>(2)</sup>
- Systems operating in
  - 75 jurisdictions
  - 200+ cities

- 75% BTM market share in California, largest storage market in the US<sup>(3)</sup>
- **\$145MM bookings** in 2020E
- ~4.5x revenue growth in 2021E

Note: Includes only lithium ion providers.

(1) Bloomberg New Energy Finance – Storage Assets Interactive Dataset; Reflects System Integrators by Capacity (MWh), filtered by Commissioning Date and Commissioned Status as of 11/04/2020; Stem data from Company.

(2) As of 31-Oct-2020. (3) Wood Mackenzie.



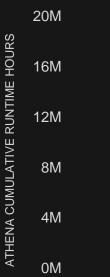
Confidential

900+ sites & ~1 GWh in

operation & contracted(1)

16

2020





#### Gen 1

2014

#### 2009 – 2015 5+ years inventing the market

2015

- First to market with C&I storage
- First Hawaii Electric VPP
- First California ISO wholesale market participation

#### Gen 2

2016

#### 2016 - 2018 2+ years commercial growth

2017

- First storage VPP for California Resource Adequacy & distribution deferral
- First municipal storage VPP with Austin Energy
- First C&I storage in Arizona
- First storage VPP in Japan

#### Gen 3

2018

#### 2019 - 2020 2+ years accelerating growth

- First Stem as a service contract via SK SUSI RFP award
- Serving 40 utilities & markets
- Delivering multiple value streams in Ontario market

2019

- Partnering with solar IPP & energy market
- Supplying backup power
- >20,000 market dispatches/year

24 PATENTS GRANTED COVERING STEM'S SOFTWARE AND STORAGE

#### **DATA INTEGRATION**

Weather Prices N

Markets G

Grid



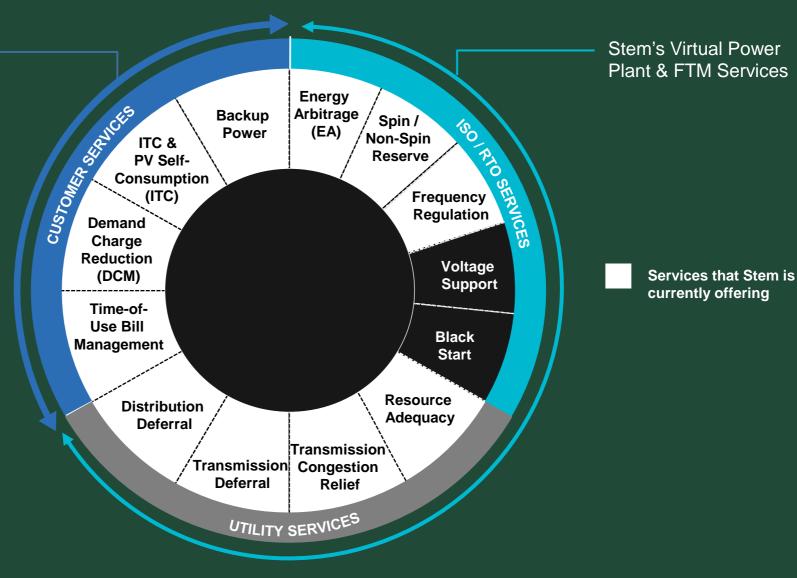
#### SITES ATHENA EDGE **ATHENA ANALYTICS** ATHENA PORTAL **MONITORING USERS PLATFORM** Commercial Value Modeling & **Forecast** Simulations Real-time Control Industrial Optimize **Data Acquisition** Dashboards Independent Power Learn & Train **REPORTING** Producer Site Monitoring Status Partners Customers Utility **Asset Management** $\leftarrow$ ATHENA CLOUD ATHENA GATEWAY **DATA APIs PLATFORM Utility & Market** Utilities Markets **Energy Price Management** Integrations **Program Management** PROTOCOLS & APIs $\rightarrow$ Site & Customer Data



# Stem offers more value streams in more markets with more asset types

stem

Al-Driven Athena platform facilitates monetization of **11 out of 13** identified energy storage value streams



and other customers."

03:00

06:00

09:00

12:00

#### 40,000 30,000 20,000 10,000 AGGREGATE SYSTEM POWER - KW -10,000 Its Electric Grid Under Strain, **California Turns to Batteries** -20,000 **New York Times** -30.000 "On Friday, Aug. 14, the first day California ordered rolling blackouts, Stem, an energy company based in the San Francisco Bay -40,000 Area, delivered 50 megawatts — enough to CHARGING FROM GRID power 20,000 homes — from batteries it had installed at businesses, local governments -50,000

18:00

21:00

00:00

stem

-60,000

DISCHARGING TO GRID

09:00

12:00

15:00

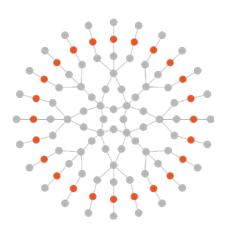
#### SK SUSI select Stem

- Competitive RFP in 2020 to select software provider for 345 MWh
- 25 Tier 1 commercial and municipal customers in Los Angeles and Southern California Edison service territory
- Stem beat 10 bidders, including energy services firms, based on Athena's advanced Al capability, demonstrated record of success and world-class management team as key differentiators





#### **BEHIND THE METER "BTM"**



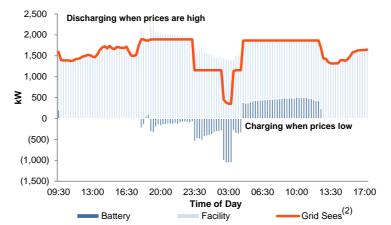
#### **COMMERCIAL & INDUSTRIAL**

#### **Reducing Consumer Energy Bill**

Athena AI optimizes time-of-use and demand charges, resulting in 10% - 30% monthly electricity bill reductions

#### **Corporate ESG Objectives**

35% of Fortune 500 have committed to carbon neutrality(1)



















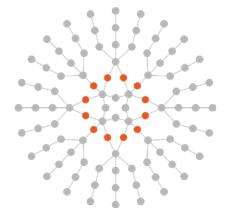






Alphabet

#### FRONT OF THE METER "FTM"



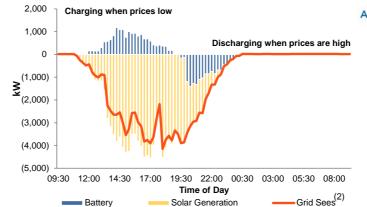
#### **UTILITIES, IPPS, DEVELOPERS**

#### **Increasing Asset Returns**

Athena AI enables solar generation time-shifting and participation in ancillary revenue streams, resulting in 10% - 30% unlevered IRRs

#### **Supports Grid Stability**

Athena AI reduces volatility and supports local grid capacity needs













Source: Stem

# Direct sales

stem

Drives demand and "spec in" Stem solutions into enterprise procurement solicitations

# Sales channel partners

Sells into commercial customers

#### **Distributors**

Reach broad based solar, electrical, building automation, HVAC market

# Large renewable project developers

Drive demand within project developer and financing ecosystem





















Deep relationships across the Fortune 500

500+ sales executives across EPC / developer channels with Stem University

Distributor relationships cover entire US market

Consistently delivering differentiated returns to renewable asset managers

# Net Cash Available for Growth

# ~\$525MM

**Debt on Balance Sheet** 

**\$0**°

stem

#### **Balance Sheet Strength**

Supports credit requirements to convert large projects in pipeline

#### **Supply Chain Savings**

Capital to further reduce cost structure with OEMs

#### **Geographic Expansion**

Expansion into rapidly growing international markets with new and existing partners

#### **Athena Expansion & Tech Acquisitions**

Product development to further extend Athena Al leadership position and accelerate roadmap

#### **Joint Venture Opportunities**

Capture enhanced economics



stem





**Larsh Johnson** Chief Technology Officer



**Bill Bush** Chief Financial Officer



**Mark Triplett Chief Operating** Officer



**Alan Russo** Chief Revenue Officer



Sylvia Lan Senior Director, HR



**Prakesh Patel** VP of Capital Markets & Strategy

- Seasoned leadership team with 150+ years of experience in the software and energy space
- Leadership experience at technology, energy, and industrial companies
- 145 employees







MiaSolé REDAPTIVE











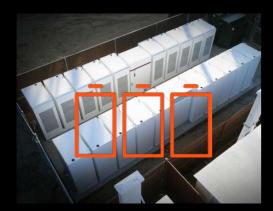




#### **Majority Independent Board**

- 1. John Carrington (Stem)
- 2. Anil Tammineedi (Stem)
- 3. David Buzby (Stem)
- 4. Mike Morgan (Star Peak)

- 5. TBD (Stem Designee)
- 6. TBD (Stem Designee)
- 7. TBD (Star Peak Designee)



#### **Hardware + Network Integration**

Total Deliveries (kWh)

- (x) Project Hardware ASP (\$kWh)
- = Total Hardware Revenues

~10-30%

Hardware Gross Margin

- ✓ Upfront payment for initial purchase
- √ Hardware agnostic platform
- ✓ Turnkey approach with focus on customer value



#### Software

Total AUM (kWh)

- (x) Software Subscription (\$/kWh/month)
- = Total Software (Recurring) Revenues

~80%

Software Gross Margin

- ✓ Recurring SaaS model
- √ 100% attach rate secured by 10-20 year contracts with monthly recurring cash flow
- ✓ Revenue recognized ratably during life of the contract
- ✓ Additional upsell revenue from Athena applications



#### **Market Participation**

Total AUM (kWh)

- (x) Stem's Market Participation Revenues (\$/kWh)
- = Total Software (Variable) Revenues

~80%

Market Participation Gross Margin

- ✓ Revenues from differentiated Athena capabilities and VPPs
- ✓ Secured by 3-20 year contracts
- √ Revenue recognized when realized
- ✓ Significant long term value

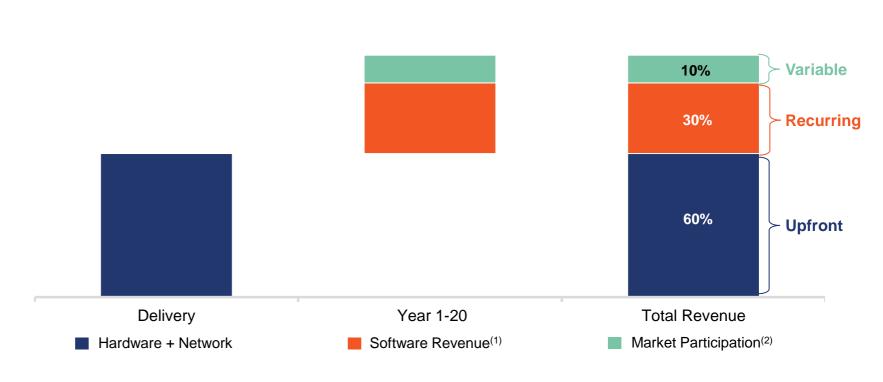
26

# Illustrative project revenue contribution

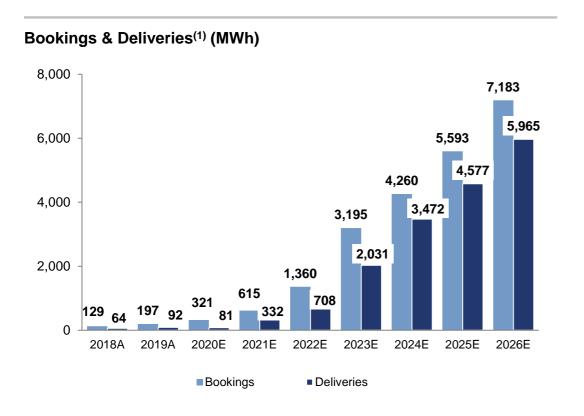
#### **Case Study**

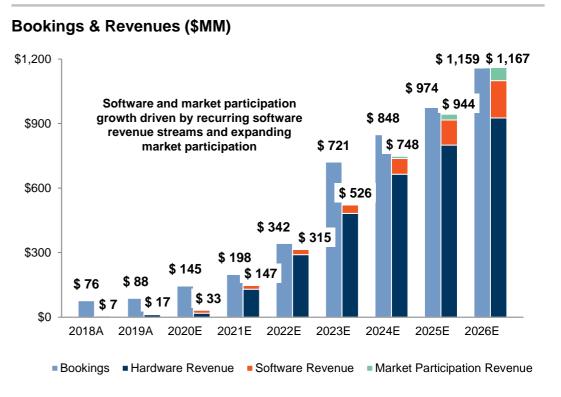
- Front of the Meter, New York Market
- Hardware + Software
- 5 MW / 20 MWh Standalone Storage Solution
- ~\$10MM customer lifetime value



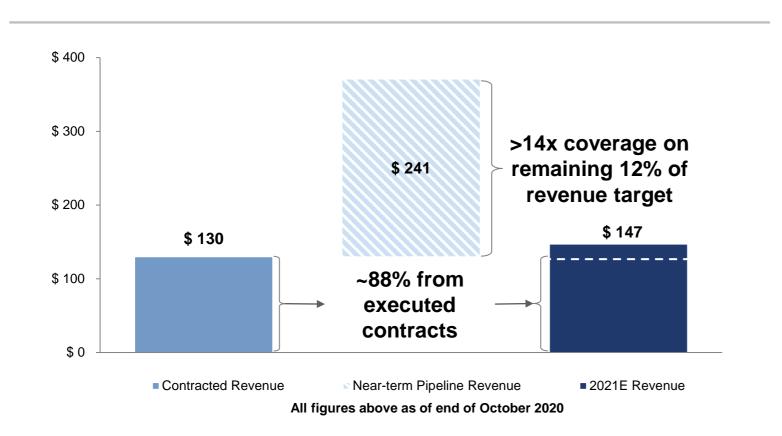


# Business scales with accelerating storage adoption





# Bookings underpin significant visibility of 2021



**Current Contracted Backlog** 

140

**Projects in Process** 

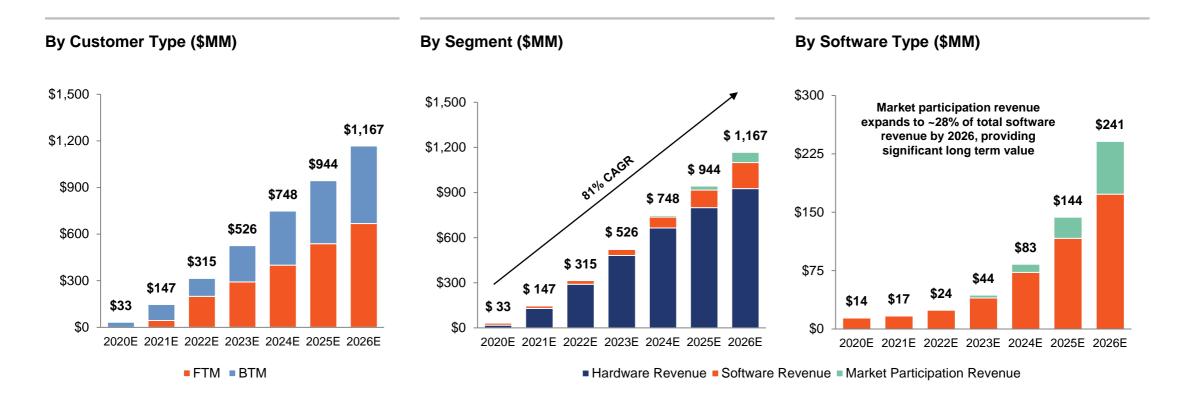
43

**Customers** 

**2.5 MWh** 

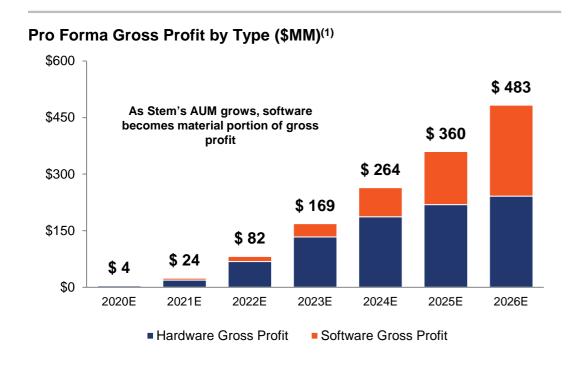
**Average System Size** 

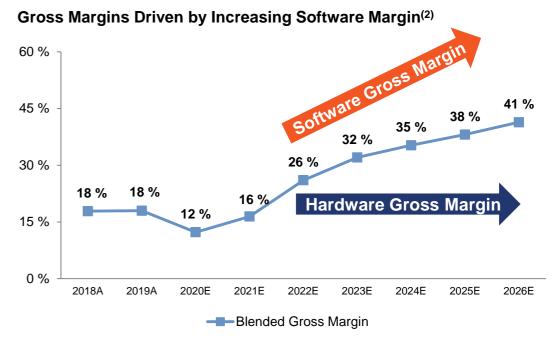
# Robust revenue growth by customer type and segment



**stem** Gross Margins

# Gross margin expands with increasing scale and software growth





Source: Stem

<sup>(1)</sup> Stem total gross profit calculation assumes recognition of all contracted backlog at system delivery and ratable recognition of software services over the contractual period; Hardware gross profit assumes all contracted backlog recognized at system delivery; Software gross profit includes SaaS Fees, gross profit within the period from systems on balance sheet, O&M and ongoing Market Participation gross profits. (2) Historical gross margin adjusted for non-recurring and non-system related items.

# Stem delivers consistent growth and improving margins

(\$MM)	FY20E	FY21E	FY22E	FY23E	FY24E	FY25E	FY26E
Cumulative AUM (MWh)	714	1,046	1,754	3,785	7,257	11,834	17,799
YoY Growth	153%	46%	68%	116%	92%	63%	50%
Bookings	\$145	\$198	\$342	\$721	\$848	\$974	\$1,159
YoY Growth	65%	37%	72%	111%	18%	15%	19%
Revenue	\$33	\$147	\$315	\$526	\$748	\$944	\$1,167
YoY Growth	94%	348%	115%	67%	42%	26%	24%
Pro Forma Gross Profit	\$4	\$24	\$82	\$169	\$264	\$360	\$483
Gross Margin <sup>(1)</sup>	12%	16%	26%	32%	35%	38%	41%
Total Operating Expenses	39	49	54	55	60	65	66
Adjusted EBITDA	(\$35)	(\$25)	\$28	\$113	\$204	\$295	\$417
EBITDA Margin %	NM	NM	9%	22%	27%	31%	36%
CapEx	NM	(\$17)	(\$34)	(\$39)	(\$37)	(\$35)	(\$25)
Free Cash Flow	NM	(\$49)	(\$7)	\$70	\$162	\$253	\$381

#### ~88% of Forecasted 2021 Revenues From Executed Contracts

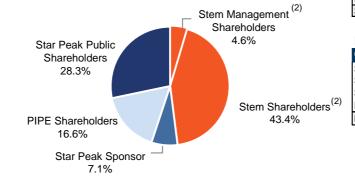
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# **Detailed transaction overview**

#### **Transaction Highlights**

Cash Sources	•	Star Peak has ~\$383MM in cash held in the trust account PIPE size of \$225MM
Valuation	•	Attractive entry multiple relative to clean energy peer group
Capital Structure	•	~\$525MM net cash to balance sheet (assuming no redemptions) to fund growth

Pro Forma Ownership at \$10.00 / Share<sup>(1)</sup>



#### Sources and Uses

Sources	\$MM	%	Uses	\$MM	%
Committed Equity PIPE	225	17.9%	Stock to Stem Shareholders	650	51.7%
Star Peak Trust	383	30.4%	Estimated Fees and Expenses	51	4.1%
Stem Shareholder Equity Rollover	650	51.7%	Estimated Repayment of Debt <sup>(3)</sup>	45	3.6%
			Cash to Stem Balance Sheet	512	40.7%
Total Sources	\$ 1,258		Total Uses	\$ 1,258	

#### Pro Forma Valuation

1 10 1 011110 Valuation	
Pro Forma Shares Outstanding	135.4
Share Price	\$10.00
Stem Equity Value	\$1,354
Pro Forma 3Q20 Net Debt (Cash)	(525)
Stem Enterprise Value	\$829

#### **Pro Forma Ownership**

Shares (MM)	%
65.0	48.0%
38.3	28.3%
9.6	7.1%
22.5	16.6%
135.4	100.0%
	65.0 38.3 9.6 22.5

Source: Stem, Star Peak.

(1) Pro forma ownership structure based on PIPE of \$225MM, assuming no redemptions. Excludes Star Peak warrants. (2) Stem shareholdings includes common and preferred equity as well as warrants and equity which may be net settled at the transaction date. (3) \$45MM debt pay down reflects repayment of all outstanding indebtedness at closing (inclusive of make whole). (4) Equity value to Stem's existing shareholders is calculated as \$650MM at \$10.00 share price.

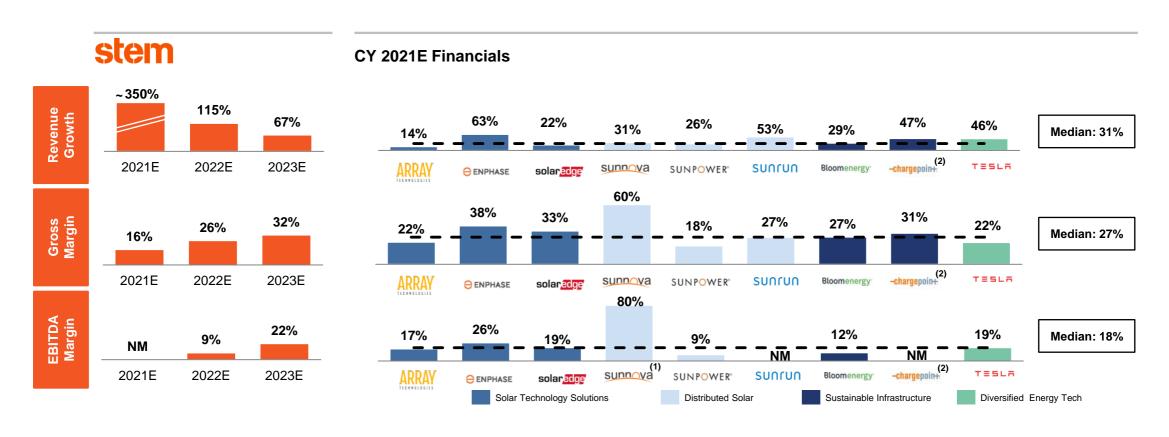
# Public comparable universe

	Solar Technology Solutions	Distributed Solar	Sustainable Infrastructure	Diversified Energy Tech	
Stem Peers	ARRAY DENPHASE solaredge	SUNFOWER®	Bloomenergy -chargepoin+	• Emphasis on FTM and BTM energy storage business	
Relevance to Stem	<ul> <li>Robust upfront cash generation</li> <li>Serves similar end markets</li> </ul>	<ul> <li>Diversified long-term contracted cash flows</li> <li>Increasing BTM storage attachment rates</li> </ul>	<ul> <li>Upfront equipment margins augmented by recurring cash flows</li> </ul>		

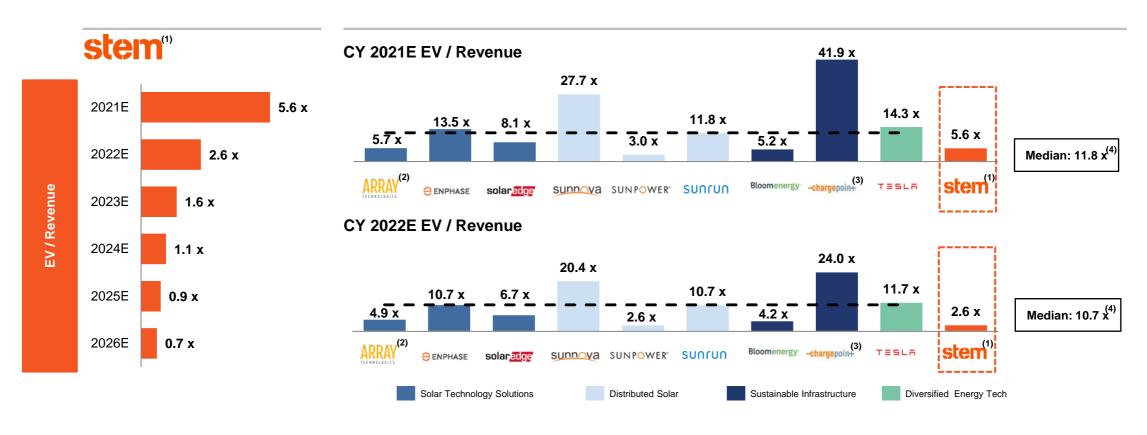


High growth supported by large TAM
 Strong fundamental tailwinds
 Scarcity premium

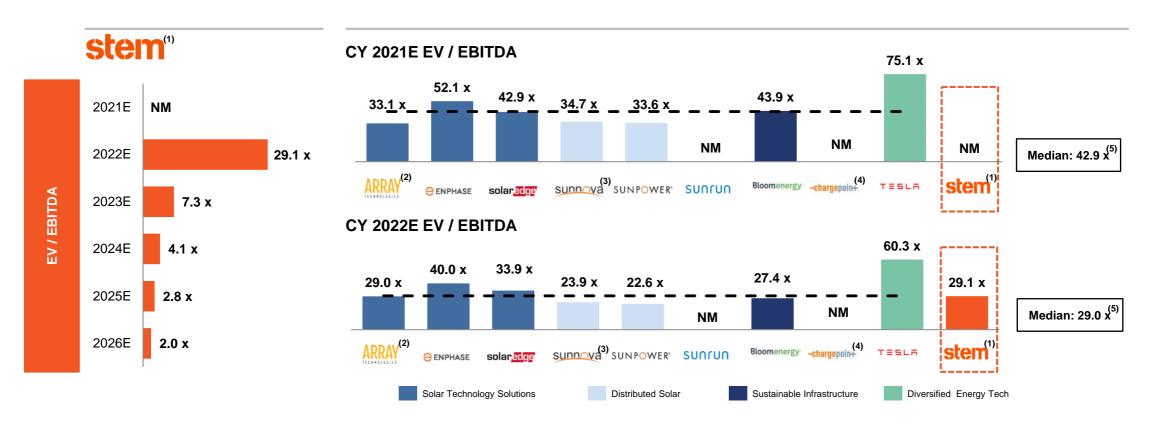
# **Operational benchmarking**



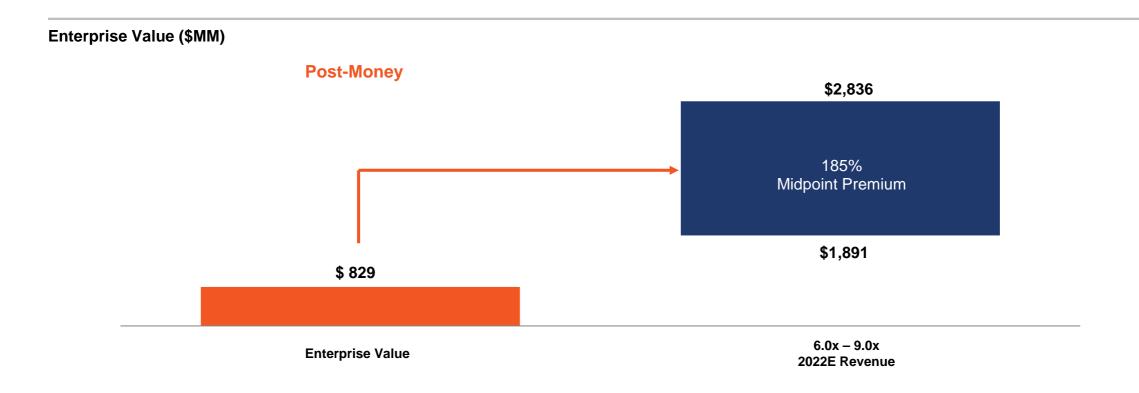
# Valuation benchmarking



# Valuation benchmarking (cont'd)



#### Stem has significant upside potential



#### **Investment thesis**

Stem is the first pure play smart energy storage company to go public in the US



Large Addressable Market and Strong Macro Tailwinds



Market Leader with Industry Leading Technology



Balance Sheet Well Positioned to Capitalize on Significant Expected Growth



Highly Visible Growth



Unique Opportunity to Gain Exposure to Energy Transition and ESG





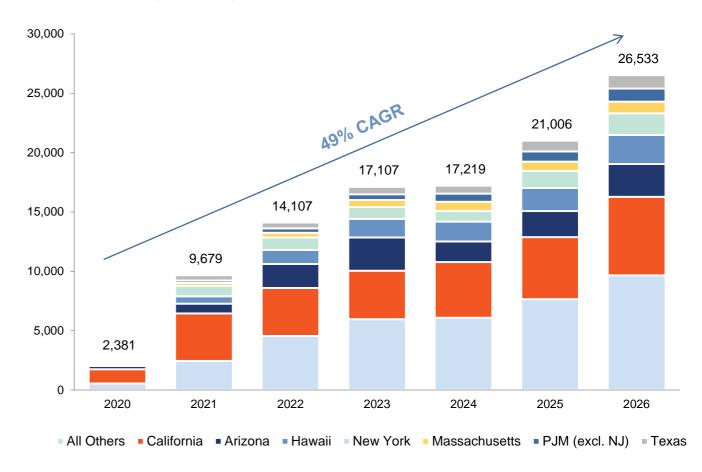
Item	Definition	
Pipeline	Total value of uncontracted, potential hardware and software revenue from total opportunities currently in process by Stem direct salesforce and channel partners (see page 15)  • Market participation revenue is excluded from pipeline	
Booking	<ul> <li>Total value of executed customer agreements, as measured during a given period (e.g. quarterly booking or annual booking)</li> <li>Customer contracts are typically executed 6-12 months ahead of installation</li> <li>Booking amount typically includes: <ol> <li>Hardware revenue, which is typically recognized at delivery of system to customer,</li> <li>Software revenue, which represents total nominal software contract value recognized ratably over the contract period,</li> </ol> </li> <li>Market participation revenue is excluded from booking value</li> </ul>	
Backlog	Total value of bookings, as reflected on a specific date  Backlog increases as new contracts are executed (bookings)  Backlog decreases as integrated storage systems are delivered and recognized as revenue	
Behind-the-meter ("BTM")	Segment of market focused on customer-sited installations of energy storage systems (see page 20). Stem excludes residential market when evaluating expected market share in this segment	
Front-of-the-meter ("FTM")	Segment of market focused on independent power producers, renewable project developers and utility / grid operator customers with installations of energy storage systems interconnected to distribution or transmission networks or in connection with a generation asset (see page 20)	
Hardware Revenue	Payment for initial purchase of system, which is typically recognized at delivery of system to customer  Total Hardware Revenues = Total Deliveries (kWh) x Project Hardware ASP (\$/kWh)  ASP / margin based on value added services including hardware selection, project design and interconnection / permitting advisory and warranty design and compliance	
Software Revenue	Recurring SaaS payment driven by storage assets under management (AUM)  Total Software (Recurring) Revenues = Total AUM (kWh) x Software subscription (\$/kWh/month)  SaaS contracts range 10-20 years comprising recurring monthly payments	
Market Participation Revenue	Revenues from monetization of energy storage capacity into energy markets and VPPs secured by contracts 3-20 years  • Total Software (Variable) Revenues = Total AUM (kWh) x Stem's Market Participation Revenues (\$/kWh)	
BNEF	Bloomberg New Energy Finance	
WoodMac	Wood Mackenzie	

# Stem has a proven track record of helping owners maximize the value of their assets, driving higher revenue and ROI

#### Overview of Front of the Meter Market

- ✓ Utilities, IPPs and other asset owners
- ✓ Typically 20 year software contracts
- ✓ System spec size of 27MWh and \$10MM
- ✓ Wholesale market participation

#### FTM US Energy Storage Outlook (MWh)



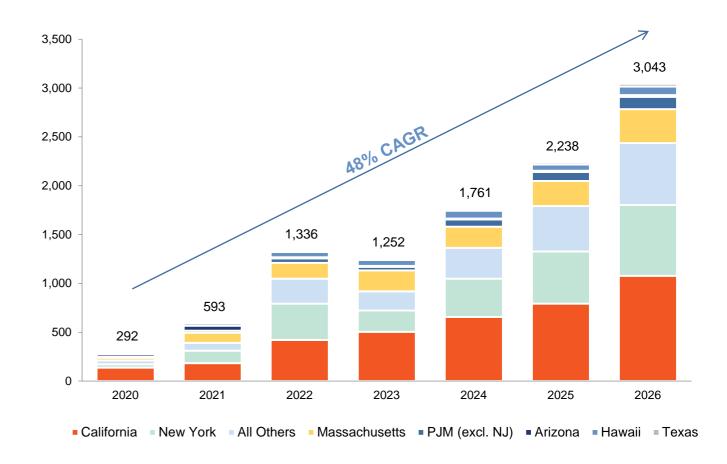
## Stem delivers lower net bill and clean power to C&I customers

#### **Overview of Behind the Meter Market**

- ✓ Commercial, industrial and corporate customers
- ✓ Typically 10 year software contracts
- ✓ System spec size of 2.2MWh and \$1MM
- ✓ Wholesale market participation

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#### **BTM US Energy Storage Outlook (MWh)**

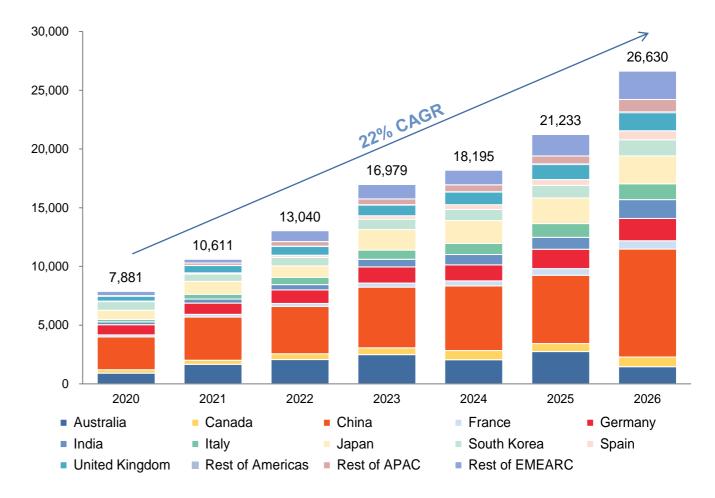


# Transaction capital will fuel growth into international markets with expanding TAM

#### **Overview of International TAM**

- ✓ System cost declines and demand for renewable energy have led to increasing system durations and MWh capacities
- ✓ 254 GW of capacity expected to be deployed around the world over the next decade
- ✓ APAC expected to drive 70% of global demand growth through 2030
- Policy tailwinds spurs growth in EMEARC markets

#### Worldwide Energy Storage Outlook (Ex-US) (MWh)

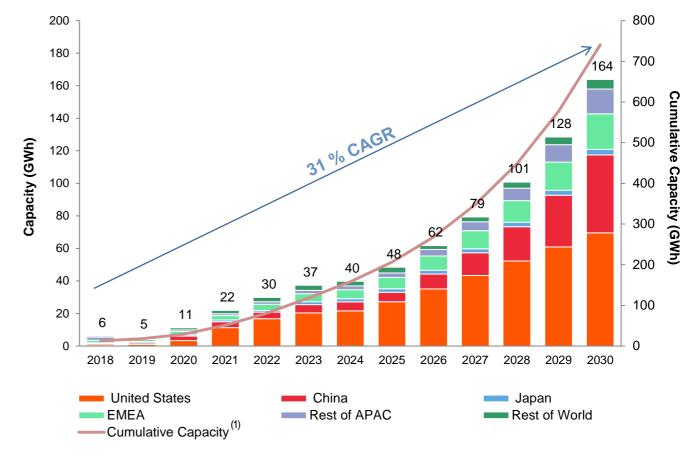


# Global energy storage growth remains robust long-term

#### **Overview of Global Growth Trends**

- ✓ All major global markets forecasted at double digit storage growth rates over the decade
- ✓ US and China lead energy storage growth with respective CAGRs of ~45% and ~41% respectively through 2030
- ✓ Regulatory environment in Japan spur residential storage market with renewable growth spurring FTM storage to yield ~19% CAGR through 2030
- ✓ Lack of market rules, policies, and incentives for storage markets stifle growth in Latin America

#### **Global Energy Storage Outlook (GWh)**



#### **GAAP Income Statement**

(\$000s)

	Year Ended December 31, 2019
Revenue	\$ 17,282
Cost of Revenue	20,464
Gross Margin	(3,182)
Oross margin	(0,102)
Operating expenses	
Sales and marketing	17,462
Research and development	14,703
General and administrative	10,725
Total operating expenses	42,890
Operating loss	(46,072)
Interest expense, net	(17,094)
Change in fair value of warrants and emdedded derivative	101
Other expenses, net	(2,203)
Loss before income taxes	\$(65,268)
Income tay expense	(6)
Income tax expense  Net Loss	\$(65,274)
NGI LUGG	\$(03,274)
Other comprehensive income:	
Foreign currency translation adjustment	54
Comprehensive Loss	\$(65,220)

#### **GAAP Balance Sheet**

(\$000s)

	Year Ended December 31, 2019
Assets	
Current assets:	
Cash and cash equivalents	\$ 12,889
Accounts receivable, net	6,619
Prepaid expenses	868
Inventory	6,426
Due from related parties	483
Other current assets	6,061_
Total current assets	33,346
Property and equipment, net	71
Energy storage systems, net	127,428
Contract origination costs, net	8,608
Goodwill, net	1,695
Intangible assets, net	10,694
Right-of-use assets	947
Other assets	5,664
Total Assets	\$ 188,454

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#### **GAAP Balance Sheet (Cont'd)**

(\$0	0	<b>0</b> s)	)
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Liabilities and Total Equity	Year Ended December 31,
Current liabilities:	2019
Accounts payable	\$ 12,691
Accrued liabilities	7,307
Accured payroll	5,573
Notes payable - short term	28,895
Convertible promissory notes	35,690
	6,373
Financing obligation - short term	·
Deferred Revenue, current	11,005
Other current liabilities	2,636
Total current liabilities	110,170
Deferred revenue	9,996
Asset retirement obligation	5,759
Notes payable	6,568
Financing obligation	74,640
Warrant liabilities	6,276
Lease liability	390
Total liabilities	213,799
Convertible Preferred Stock, \$0.00001 par value; 321,351,021 shares authorized as of December 31, 2019; 191,142,894 shares issued and outstanding as of December 31, 2019	247,390
Total Equity:	
Common stock, \$0.000001 par value, 386,728,323 shares authorized as of December 31, 2019; 9,392,682 shares issued and outstanding as of December 31, 2019	0
Additional paid-in capital	3,024
Accumulated other comprehensive income	54
Accumulated deficit	(275,813)
Total equity	(272,735)
Total Liabilities and Total Equity	\$ 188,454

### stem GAAP Cash Flow Statement

(\$000s)

	Year Ended December 31, 2019
Cash flows from operating activities:	
Net loss	\$(65,274)
Adjustments to reconcile net loss to net cash	28,667
Changes in operating assets and liabilities	14,808
Net cash used in operating activities	\$(21,799)
Cash flows from investing activities:  Net cash used in investing activities  Cash flows from financing activities:	\$(54,237)
Net cash provided by financing activities	\$ 67,201
Effect of exchange rate changes on cash and cash equivalents	(170)
Net increase (decrease) in cash and cash equivalents	(9,005)
Cash and cash equivalents - beginning of year	\$ 21,894
Cash and cash equivalents - end of year	\$ 12,889