LEADERS' BAR TO CONTINUED SERVICE GUIDE



BAR TO CONTINUED SERVICE PROCEDURES IAW AR 601-280, CHAPTER 8 AND APPENDIX K

INITIATION

$CDR \rightarrow Soldier$

Counsel Soldier on DA 4856 that they are being recommended to be barred from continued service

CDR Initiates the Bar (Company Reenlistment NCO/ BN Career Counselor assist CDR in preparing the Bar and Counselings)

- Prepares DA Form 4126-R: List all instances where the Soldier is not meeting the standard, not just the final incident
- Documents supporting the Bar
- Soldier's ERB
- > Soldier will be flagged IAW applicable provisions of AR 600-8-2

$CDR \rightarrow Career Counselor$

- > DA Form 4126-R; supporting documents; Soldier's ERB
- Career Counselor Reviews the Bar for administrative accuracy and regulatory compliance

CDR → Soldier

- Bar is presented to Soldier
- Soldier completes DA Form 4126-R Section II- Soldier's Review (1, 4-9)
- Soldier has 7 days to submit a statement (may be extended)
- > Soldier is provided a copy of the Bar Certificate

Soldier \rightarrow CDR (If statement is desired)

> Soldier gives CDR his/her statement

NOTE: If no statement is desired or if not completed within time allocated, Bar is annotated and moves forward

$CDR \rightarrow Approving Authority$

Bar is approved/disapproved by the proper authority in Section II- BN or Next Higher Command

NOTE: Any Commander in the Chain of Command may disapprove and return the packet

CDR → Soldier

> Upon approval of the Bar to Continued Service:

*Counsel Soldier on DA Form 4856 (Reasons, Appeal Process, Review Process, Separation Process, and Plan of Action

- Soldier completes DA Form 4126-R Section IV- Counseling (29-30)
- Soldier is given 7 days to submit an appeal (may be extended)
- Soldier is given copy of the DA Form 4126-R

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BAR TO CONTINUED SERVICE PROCEDURES IAW AR 601-280, CHAPTER 8 AND APPENDIX K

INITIATION (Continued)

Soldier \rightarrow CDR (if Appeal is desired)

Soldier gives appeal to CDR

NOTE: If Soldier does not want to submit an appeal, or if not completed within time allocated, Bar is annotated and forwarded to Career Counselor

- > CDR forwards the appeal to the proper authority
- > Appeal is approved/disapproved by the proper authority
- CDR informs Soldier of the decision of the appeal
- Soldier is given copy of the DA Form 4126-R

$CDR \rightarrow Career Counselor$

*Career Counselor will maintain the Bar and ensure:

- IMREPR code is changed to 9K
- > S1 changes Soldier's AEA Code to "C" with a 6 month termination date

REVIEW PROCESS

$CDR \rightarrow Soldier$ (*May be delegated to 1st line supervisor*)

> Ensures Soldier is counseled monthly on progress or lack thereof on DA Form 4856

Career Counselor → CDR

> Career Counselor will notify CDR when 3 month review is due

$CDR \rightarrow Soldier$

- 1st Review: Counsel Soldier on DA Form 4856 or official memorandum (CDR's action to lift or keep the Bar and Plan of Action in place)
- 2nd Review: Counsel the Soldier on DA Form 4856 or official memorandum (CDR's action to lift or separate)

$CDR \rightarrow Approval Authority$

NOTE: Approval to withdraw the Bar will be the same authority who would approve the Bar

- > Documentation forwarded: DA Form 4856, Review Memo, Supporting docs for decision
- > The decision to keep/remove the Bar is annotated on memorandum

$CDR \rightarrow Career Counselor$

- > All docs used in the Bar review decision process forwarded to Career Counselor
- Keep the Bar- Career Counselor maintains documentation of the review
- Review the Bar- Career Counselor will maintain the results and ensure: IMREPR Code 9K is removed and AEA Code "C" is removed by S1

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BAR to Continued Service Packet Check List

- Bar certificate with all supporting documents (i.e. DA Form 5500, DA Form 705, DA Form 4856, etc.)
- DA Form 4856 to include a plan of action explaining requirements to overcome the bar to continued service.
- IMREPR transaction printout (RETAIN Database).
- AEA Transaction printout (EMILPO).
- 90 day bar to continued service review (if applicable) consisting of DA Form 4856 or official memorandum stating removal or continuation of bar to continued service.
- 180 day bar to continued service review (if applicable) consisting of DA Form 4856 or official memorandum stating removal or continuation of bar to continued service
- If bar to continued service is NOT favorably removed following the 180 day review, the DA Form 4856 pertaining to separation initiation will be included.





BN CDR



BAR TO CONTINUED SERVICE

Name:		Rank:	PMOS:
Last Four: _	Unit		PMOS:
Date Initiated	d by CDR:	[ITEM 7. of DA	FORM 4126]
Review by	Signature	Date Received	Remarks
1SG			
CO CDR		1	1
BN CSM		+	1
BN CDR			
	1 st Review (9	0 Days from date	BAR is approved)
1SG			
CO CDR			
BN CSM			
BN CDR			Date Due:
	2 ND Review (1	80 Days from date	e BAR is approved)
1SG			
CO CDR			
BN CSM			

[ITE	M 25. DA FORM 4126]
SM	<u>STATEMENT</u> Y / N <u>SM APPEAL</u> Y / N
Results: Rem	ain / Remove
Results: Rem	ain / Remove
Date Separati	on Initiated:
	Results: Rem Results: Rem

Date Due:

PLEASE RETURN TO BATTALION CAREER COUNSELOR SSG G.I. JOE xxx-xxxx

Enclosure 1 Chapter 8 Bar to Continued Service

8-1. General

This chapter prescribes policy to deny continued service to Soldiers whose immediate separation under administrative procedures is not warranted, but whose reentry into, service beyond ETS, or continued service with the Active Army is not in the best interest of the Military Service. These Soldiers are not considered eligible to reenlist or candidates for continued service in any Army component. Policies and procedures prescribed herein apply to the field commander's bar to continued service. Soldiers may not be reenlisted without the recommendation of the commander. However, if a commander wishes to disapprove a request for reenlistment or extension submitted on DA Form 3340-R by a Soldier who is fully eligible for reenlistment (according to chapter 3) without waiver, the commander must submit a bar to continued service or follow the procedures in paragraph 1-9 of this regulation. Requests for waivers of reenlistment disqualifications may be disapproved under paragraph 3 10. If otherwise qualified, Soldiers may not arbitrarily be denied reenlistment.

8-2. Standards for continued service

a. Only Soldiers of high moral character, personal competence, and demonstrated adaptability to the requirements of the professional Soldier's moral code will be authorized continued service. All Soldiers should be evaluated under the "whole person" concept, as set out in paragraph 3-7. Soldiers who cannot, or do not, measure up to such standards, but whose immediate separation under proper administrative procedures is not warranted at the present time, will be barred from further service under this chapter.

b. The bar to continued service is a punitive action. Imposition of a bar to continued service does not prevent administrative separation at a later date. The bar to continued service should be initiated before a separation or judicial and/or nonjudicial action because it is intended to put the Soldier on notice that—

(1) He or she is not a candidate for reenlistment or continued service in any Army component.

(2) He or she is a candidate for separation if the circumstances that led to the bar to continued service are not overcome. Soldiers will be advised exactly what is expected for them to overcome the bar to continued service and will be given explicit timetables to overcome the reasons for the bar.

8–3. Guidelines for using bar to continued service procedures

a. A bar to continued service may be initiated when separation action is pending in accordance with AR 635 200.

b. A bar to continued service will not be initiated solely because a Soldier refuses to reenlist.

c. A bar to continued service will not be used instead of trial by court-martial, nonjudicial punishment, or other administrative action.

d. The fact that disciplinary or administrative action not resulting in separation has been previously taken does not prevent initiation of a bar to continued service if such action is deemed appropriate. When a Soldier has had a completed chapter action and subsequently is recommended for retention, any documents used in that chapter action may be used in a subsequent bar action.

e. The fact that a Soldier may be issued an honorable or general discharge for the current period of service does not prevent initiation of a bar to continued service to deny the Soldier later service in the Army.

f. The fact that a Soldier may have served honorably for a number of years is considered in the evaluation of his or her service. However, it does not prohibit the initiation of bar to continued service procedures if such action is deemed appropriate.

g. A bar to continued service will not be initiated for Soldiers with an approved retirement.

h. A bar to continued service may be initiated on Soldiers serving on indefinite reenlistments. Separation of

these Soldiers will be accomplished in accordance with (IAW) applicable provisions of AR 635-200 and other regulations as appropriate.

8–4. Criteria

Commanders must be especially alert to the question of whether to afford continued military service to Soldiers of the following or similar caliber:

a. Untrainable Soldiers. These Soldiers will be identified as soon as possible with a view toward eliminating them from the Service. When discharge under administrative procedures is not warranted, action will be taken under this regulation to bar the Soldier from further service with the Army. These Soldiers are often identified by failure to perform the basic tasks required of their PMOS, or loss of qualification in PMOS, and the Soldier's inability to be retrained. Additional indicators include failure to achieve individual weapons qualification, second consecutive failure of the APFT, and substandard evaluation results by the Army Education Activity. Soldiers who meet the minimum standards for their present rank but lack the potential to become a supervisor or senior technician may be deemed untrainable.

b. Unsuitable Soldiers. When possible, these Soldiers will be identified early in their military service with a view toward elimination from the Service. When administrative discharge is not warranted, action will be taken under the provisions of this chapter to bar the Soldier from further service with the Army.

c. Single Soldiers and dual-Service couples with dependent Family members. Commanders will initiate a bar to

continued service against Soldiers described in paragraphs 8–4c(1)and (2) who have been counseled IAW AR 600-20 (see other responsibilities of command), and who do not have an approved Family care plan as described in AR 600-20 on file within 2 months after counseling. The Soldiers described who have assignment instructions to an overseas location will have bars to continued service initiated if they are unable to provide the names of guardians who will care for their Family members in CONUS in the event of evacuation from overseas. The balance of the Family care plan is completed after arrival in the overseas command.

(1) Single Soldiers are Soldiers who—

(a) Are single.

- (b) Are widowed.
- (c) Are divorced.
- (d) Are legally separated.
- (e) Are residing without their spouses.

(f) Have spouses who are incapable of self-care and who have custody of one or more minor Family members or one or more adult Family members unable to care for themselves (for example, who are handicapped or infirm).

(2) Dual-Service couples include married Army couples and Soldiers who have military spouses in another

Service.

d. Soldiers against whom a bar to continued service may be initiated. Soldiers may be barred from continued service for one or a combination of the following infractions or reasons. This list provides examples of the rationale for the imposition of a bar and is not intended to be all-inclusive. Examples are—

- (1) Is denied continued service by his or her immediate commander.
- (2) Is late for formations, details, or assigned duties.
- (3) AWOL for 1- to 24-hour periods.
- (4) Has lost clothing and equipment.
- (5) Has substandard personal appearance.
- (6) Has substandard personal hygiene.
- (7) Has continuous indebtedness, reluctance to repay, or late payments.
- (8) Has Article 15(s).
- (9) Has frequent traffic violations.
- (10) Has excessive number of sick calls without medical justification.
- (11) Is late returning from pass or leave.
- (12) Cannot follow orders, shirks responsibilities, takes too much time, or is recalcitrant.
- (13) Cannot train for a job, is apathetic, or is disinterested.
- (14) Cannot adapt to military life, is uncooperative, or is involved in frequent difficulties with fellow Soldiers.

(15) Fails to manage personal, marital, or Family affairs. This includes failure to respond to duty requirements because of parenthood or custody of dependents (minor or adult).

- (16) Causes trouble in the civilian community.
- (17) Demonstrates personal behavior that discredits his or her unit or the Army.
- (18) Fails to achieve individual weapons qualification.
- (19) Fails to pass the record APFT.
- (20) Is noncompetitive for promotion.
- (a) Has slow rank progression resulting from a pattern of marginal conduct or performance.
- (b) Has not demonstrated potential for future service (repeated counseling statements or other indicators).
- (c) Has not demonstrated ability to keep pace with others of the same CMF.
- (d) Declines attendance at professional development courses.
- (e) Is not recommended for promotion by unit commander.
- (f) Lacks potential to become a supervisor or senior technician.

e. Commanders must initiate a bar to continued service or separation proceedings (as applicable IAW AR 635-200) against Soldiers who meet the following criteria. Commanders are not required to initiate a bar to continued service on Soldiers who were promoted, selected in a promotable status, selected for promotion by an HQDA promotion board for sergeant first class through master sergeant, previously overcame the reasons below before 1 March 2012, or reenlisted after the below listed incident(s) occurred. Although these reasons are mandatory to initiate, the bar may be removed IAW Appendix K when the Soldier overcomes the deficiency. The Soldier—

(1) Does not make satisfactory progress in the Army Body Composition Program (see AR 600-9).

- (2) Fails two consecutive APFTs (see AR 350-1).
- (3) Is removed for cause from Noncommissioned Officer Education System courses (see glossary).
- (4) Lost PMOS qualification IAW DA Pam 611-21 due to the fault of the Soldier.

(5) Is denied by the commander for automatic integration onto the sergeant or staff sergeant promotion standing list IAW AR 600-8-19.

(6) Has an incident involving the use of illegal drugs or alcohol within the current enlistment and/or reenlistment period resulting in an officially filed letter of reprimand; a finding of guilty under Article 15, UCMJ; a civilian criminal conviction; or a conviction by court-martial.

(7) Has two or more separate proceedings under Article 15, UCMJ resulting in a finding of guilty by a field grade

commander during the Soldier's current enlistment or period of service.

(8) Is AWOL more than 96 hours during the current enlistment and/or reenlistment period.

8–5. Separation

a. Unit commanders will initiate separation proceedings under AR 635-200 upon completion of the second 3 month review, unless a proper authority submits and approves a recommendation for removal. Initiation of separation proceedings is not required, but should be considered, for previously disapproved requests for separation.

b. Initiation of separation action is not required for Soldiers who, at the time of the second 3-month review:
 (1) Have more than 18 years but less than 20 years of active Federal service. These Soldiers will be required to retire on the last day of the month when they attain retirement eligibility unless separation is authorized because of an approved sentence of a court-martial, physical disability, or HQDA IAW AR 635-200.

(2) Did not overcome the bar, but time does not permit processing the Soldiers for separation because of ETS, the Soldiers will ETS with the bar in place and be denied continued service in all Army components.

(3) Are eligible for retirement with more than 20 years of active Federal service. These Soldiers will be required to retire on the 1st day of the 7th month after the 6-month review.

c. If a Soldier is separated with a bar to continued service in place, a copy of the DA Form 4126-R (Bar to Reenlistment Certificate) will be scanned to iPERMS to be placed in the separating Soldier's Army Military Human Resource Record.

Enclosure 2 Appendix K Bar to Continued Service Procedures

K-1. General

a. A bar to continued service should not be based on generalities, approximate dates, or vague places or times. It should be based on specific incidents substantiated by official remarks made when each event occurred. The Soldier should be counseled on each occurrence and told that all instances become a matter of official record when they perform acts considered unworthy of the Army.

b. A bar to continued service may not be approved after the Soldier has separated from active duty. A bar may not be entered in a Soldier's records after he or she has separated from active duty. Further, Soldiers may not be retained involuntarily past their normal separation to approve a bar to continued service.

K-2. Time of initiation

A Soldier's unfitness or unsuitability may show up soon after entry into the Military Service or may not develop or become apparent until after many years of service. A current commander should not be deterred from taking action against Soldiers performing in a substandard manner who may have been permitted to remain on active duty for a number of years.

a. Normally, a bar to continued service should not be initiated against a Soldier who has been assigned to a unit for less than 90 days. When a bar to continued service is initiated during this time, the commander's certificate will include an explanation of the timing of the action.

b. A bar to continued service should be initiated without regard to a Soldier's ETS or reenlistment intent. If warranted by recent incidents, a bar to continued service should be initiated regardless of a Soldier's ETS or departure date. When a bar to continued service is initiated, the DA Form 4126-R the commander completes will include an explanation why the action was not taken earlier. A bar to continued service may be imposed on Soldier's with an indefinite ETS date; however, Soldiers on indefinite status who, in the commander's opinion, do not merit further retention may also be referred for separation under appropriate provisions of AR 635-200.

K-3. Initiating a bar to continued service

Any commander in the Soldier's chain of command may initiate a bar to continued service. Normally, the company-, battery-, troop-, or detachment-level commander will initiate the action.

K-4. Processing a bar to continued service

A commander in the chain who believes that bar action is warranted will personally initiate a bar by completing DA Form 4126-R. On this form, the commander will summarize the basis for his or her intent to initiate bar to continued service procedures. This information will include the number and dates of courts-martial, incidents of nonjudicial punishment, and all other factual and relevant data supporting the commander's recommendation.

a. The Soldier will be flagged IAW the provisions of AR 600-8-2 upon initiation of the bar, if applicable.

b. Total active service will be computed as of the date of initiation of the bar (date placed on DA Form 4126 R).

c. The commander will refer the DA Form 4126-R to the Soldier concerned and allow the Soldier to submit a

statement, if he or she wants, as AR 600-37 requires. The Soldier will be given a copy of the DA Form 4126 R. If requested, the Soldier will be allowed 7 days to prepare his or her comments and collect any documents or pertinent materials. The commander initiating the bar action may grant an extension on a case-by-case basis. The bar will be processed immediately when the Soldier does not want to make a statement.

d. The initiating commander will forward DA Form 4126-R, section I through the Soldier to the next commander in the normal chain of command. A copy of the enlisted record brief and any additional supporting documentation related to the reason for the bar to continued service will accompany the DA Form 4126 R.

e. Upon receipt of the Soldier's statement, each commander (or acting commander) in the chain of command will personally endorse the DA Form 4126 R. The proper authority identified in paragraph K-5 will approve the form.

(1) Any commander in the chain of command who does not believe the bar action is warranted will disapprove the action and return it to the initiating commander.

(2) Further, any commander may elevate the authority to approve or disapprove a bar to reenlistment to his or her level, or any appropriate subordinate commander (see para 3-10g for example). The bar to continued service will not be forwarded to a higher authority for consideration without a recommendation for approval.

(3) The commander who initiates the DA Form 4126-R may not take final action on the bar. If the initiating authority would normally be the approval authority, the DA Form 4126-R will be forwarded to the next higher approval authority for final action.

K-5. Approving a bar to continued service

a. For Soldiers with less than 10 years of active Federal service at initiation of the bar, the bar will be personally approved by the first commander in the rank of lieutenant colonel or above in the Soldier's chain of command or the commander exercising SPCMA, whomever is in the most direct line to the Soldier (unless it is the same commander who

initiated the action). The personal signature of the approval or disapproval authority is required.

b. For Soldiers with 10 or more years of active Federal service at initiation of the bar, the approval authority is the first brigade-level commander, colonel or higher, in the Soldier's chain of command or the commander exercising GCMCA, whomever is in the most direct line to the Soldier (unless it is the same commander who initiated the action). The personal signature of the approval or disapproval authority is required (see para 1 9a). Soldiers who must be extended to complete 20 years of active Federal service will extend within 30 days of approval or denial of appeal (when appropriate). DA Form 1695 will cite this paragraph as the authority and "In the best interest of the Service" as the reason.

c. After a Soldier attains 18 years or more of active duty, commanders do not have the authority to prevent a Soldier's retirement by barring the Soldier from reenlistment to prevent the Soldier from attaining retirement eligibility.

d. Final approval authority for any bar to continued service must be at least one approval level higher than the initiating authority.

K-6. Appealing a bar to continued service

a. Soldiers who want to submit an appeal and who are otherwise qualified under the criteria of chapter 3, including those with approved waivers, will not be involuntarily separated while the appeal is pending. If the Soldier wants to submit an appeal, but refuses retention to allow processing of the appeal, he or she will be informed that the bar will remain in effect.

b. From the time he or she is informed that the bar was approved, the Soldier will be allowed 7 days to submit an appeal. The commander initiating the bar procedure may grant an extension on a case-by case basis.

c. Appeals will be endorsed personally by each commander (or acting commander) in the chain of command, and approved or disapproved by the proper authorities identified in paragraphs K-6c(1) or (2).

(1) For Soldiers with less than 10 years of active Federal service at initiation of the bar, the approval or disapproval authority is the first colonel (brigade commander) or first general officer in the Soldier's chain of command, or the commander exercising GCMCA, whomever is in the most direct line to the Soldier. The approval or disapproval authority's personal signature is required.

(2) For Soldiers with more than 10 years of active Federal service at initiation of the bar, the first general officer in the Soldier's chain of command is the approval or disapproval authority.

d. Final approval of appeals will be at least one approval level higher than the original bar approval authority. Final disposition should be accomplished within 30 days after the Soldier submits the appeal. Commanders will counsel Soldiers in writing on the final disposition.

K-7. Reviewing a bar to continued service

a. The company, detachment, or comparable commander of the unit the Soldier is assigned to or attached to for duty and administration will continue documented evaluation of the Soldier.

b. The proper unit commander will review approved bars to continued service at least every 3 months after the date of approval and 30 days before the Soldier's scheduled departure from the unit or separation from the Service (see DA Pam 600-8).

c. If, upon review, the commander believes the bar to continued service should remain in effect, he or she will notify the career counselor. When removal of the bar is not recommended, the Soldier should be considered for separation.

b. Upon completion of the prescribed reviews, the unit commander will inform the Soldier that the bar to continued service was reviewed and what action was taken. Whenever the bar to continued service is reviewed and not recommended for removal, the Soldier should be reevaluated for possible separation under proper administrative procedures IAW AR 635-200.

(1) Upon completion of the first 3-month review, the unit commander will use a counseling statement (DA Form 4856 (Developmental Counseling Form)) to inform the Soldier that the bar has been reviewed and will remain in effect, unless recommended for removal. The Soldier will also be notified that, upon completion of the second 3-month review, separation proceedings will be initiated unless he or she has demonstrated that the bar should be removed and the proper authority submits and approves recommendation for removal of the bar.

(2) The counseling should comply with the requirements of AR 635-200 (see general provisions). If the Soldier has not made progress, the commander should consider separation under proper administrative procedures without waiting for the next review to occur.

K-8. Removing a bar to continued service

a. Any commander in the Soldier's chain of command may recommend removal of a bar to continued service, or remove a bar to continued service, if he or she is the same or higher level of command than the commander who initially approved the bar to continued service.

b. A recommendation to remove a bar to continued service will be submitted in writing to the next commander in the chain of command. Each commander (or acting commander) in the chain of command will review and personally endorse a recommendation for removal of a bar to continued service. Any commander in the chain of command who believes removal is not justified may recommend disapproval of the recommendation and forward it to the approval

authority for final determination.

c. Approval to withdraw the DA Form 4126-R will be the same authority who would approve a bar for a Soldier with the same years of service or, if the Soldier has moved to another jurisdiction, the comparable commander in that jurisdiction. However, in no case will the authority to approve the withdrawal of a bar be a lower command level than the commander who initially approved the bar.

d. If the bar is removed, flagging actions associated with the bar will be lifted IAW AR 600-8-2.

K-9. Administrative matters

a. Barred Soldiers are not eligible to PCS. An Immediate Reenlistment Prohibition Code of "9K" will be placed against the Soldier in RETAIN unless a higher code takes precedence. Career counselors must also coordinate with the unit S-1 to ensure that an assignment eligibility and availability code of "C" with a 6 month termination date is placed on the Soldier in eMILPO.

b. Separation actions initiated against some Soldiers are subject to a separation board before approval of the separation. In some instances, a separation board may recommend the retention of a barred Soldier the chain of command has recommended for separation. In these instances, the bar to continued service will remain in effect and reviews will be conducted at the specified 3-month intervals. In instances when a PCS is requested or warranted on such Soldiers, counselors should send all pertinent data on the Soldier via RETAIN to HRC's Retention and Reclassification Branch for resolution.

End of Policy Message 17-01

SGM Thompson

	DEVELOPMENTAL For use of this form, see ATP 6-2			C.
	DATA REQUIRED BY TI			
AUTHORITY:	5 USC 301, Departmental Regulations; 10 US			
PRINCIPAL PURPOSE:	To assist leaders in conducting and recording			nates.
ROUTINE USES:	The DoD Blanket Routine Uses set forth at the apply to this system.			
DISCLOSURE:	Disclosure is voluntary.			
	PART I - ADMIN	ISTRATIVE I	1	
Name (Last, First, MI)			Rank/Grade	Date of Counseling
Organization		Nam	e and Title of Counselo	r
	PART II - BACKGR	OUND INFO	RMATION	
	(Leader states the reason for the counseling, e.g ervations prior to the counseling.)	g. Performano	e/Professional or Event	-Oriented counseling, and includes
Recommendation to impose a	bar to continued service for failure to meet the Whole	e Soldier Conc	ept	
those attributes, competencies	Concept-The whole Soldier concept includes all , leadership potential, adherence to standards, duty pe ate the Soldier's ability to serve in any military occup		lty	
	PART III - SUMMA	RY OF COUL	SELING	
	Complete this section during or im			ng.
be reviewed every 90 days. If, result of the following behavion AWOL for 1- to 24-hu Lateness to formation Substandard personal Continuous indebtedm Article 15(s). Frequent traffic violat An excessive number Lateness returning fro Cannot follow orders; Cannot follow orders; Cannot train for a job Cannot adapt to milita Failure to manage per (minor or adult). Causes trouble in the Personal behavior bri Failure to achieve ind Failure to pass the rec Noncompetitive for p future service (repeated couns professional development cou "REQUIRED ACTION." Cor following criteria: Do not make satisfact Fail two consecutive. Are removed for caus Lost PMOS qualificat Are denied by the cor Have an incident invor reprimand, a finding of guilty	s, details, or assigned duties. bur periods. 1 equipment. appearance. hygiene. less, reluctance to repay, or late payments. ions. of sick calls without medical justification. Im pass or leave shirks responsibilities; takes too much time; is recaled apathetic; disinterested. Iry life; uncooperative; involved in frequent difficulti sonal, marital, or Family affairs. This includes failure civilian community. ngs discredit upon his or her unit or the Army. ividual weapons qualification. Iord APFT. romotion: (a) Slow rank progression resulting from a leling statements or other indicators). (c) No demonsi rses. (e) Not recommended for promotion by unit co nmanders must initiate a bar to reenlistment or separa ory progress in the Army Body Composition Program APFTs (see AR 350–1). e from Noncommissioned Officer Education System tion in accordance with DA Pam 611–21 due to fault nmander for automatic integration onto the sergeant co living the use of illegal drugs or alcohol within the cu under Article 15, UCMJ, a civilian criminal conviction.	e bar, separatio citrant. es with fellow e to respond to pattern of mar trated ability to mmander. (f) ation proceedin n (see AR 600- courses (see g of the Soldier. or staff serges of the Soldier. or staff sergen on, or a convic	n proceedings will be initia Soldier duty requirements because ginal conduct or performan b keep pace with others of Lack of potential to becom ggs (as applicable per AR 6 -9). lossary). it promotion standing list in and/or reenlistment perio tion by court-martial.	e of parenthood or custody of dependents nce. (b) No demonstrated potential for the same CMF. (d) Declines attendance in the a supervisor or senior technician. (35–200) against Soldiers who meet the n accordance with AR 600–8–19. od resulting in an officially filed letter of
enlistment or period of service	OTHER IN estroyed upon: reassignment (other than rehabil	current enlistr STRUCTION litative transfe	nent and/or reenlistment po S ers), separation at ETS,	or upon retirement. For separation
	2014 PREVIOUS EDITIO			nd AR 635-200. Page 1 of

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Plan of Action (Outlines action specific enough to modify or matter	ons that the subordinate will do after the counselin aintain the subordinate's behavior and include a s	g session to reach the agreed upon goal(s). The actions must be pecified time line for implementation and assessment (Part IV below)
	DE A "PLAN OF ACTION"! (LAYOUT WHAT THE 5) "DELETE THIS BEFORE USE"	SOLDIER MUST DO IN DETAIL TO OVERCOME HIS OR HER
COMMANDER'S MUST ALSO E THE BAR HAS IN FACT BEEN A SHORTCOMINGS) "DELETE TH	APPROVED! (LAYOUT WHAT THE SOLDIER MU	THE APPROVAL COUNSELING, INFORMING THE SOLDIER THAT IST DO IN DETAIL TO OVERCOME HIS OR HER DEFICINCIES/
	summarizes the key points of the session and ch and provides remarks if appropriate.)	ecks if the subordinate understands the plan of action. The
Individual counseled: I a Individual counseled remarks:	agree disagree with the information above.	
Signature of Individual Counse	led:	Date:
	ader's responsibilities in implementing the plan of	action.)
Forward recommendation to the ch	nain of command mance; report any abnormal actions to the chain of cor	nmand
Signature of Counselor:		Date:
Accessment: (Did the plan of	PART IV - ASSESSMENT OF	THE PLAN OF ACTION is completed by both the leader and the individual counseled
and provides useful information	n for follow-up counseling.)	
Counselor:	Individual Counseled:	Date of Assessment:
Note: Both the	e counselor and the individual couns	eled should retain a record of the counseling.

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	DEVELOPMENTAL For use of this form, see ATP 6-2			DC.
	DATA REQUIRED BY T			
AUTHORITY:	5 USC 301, Departmental Regulations; 10 US			
PRINCIPAL PURPOSE:	To assist leaders in conducting and recording			linates.
ROUTINE USES:	The DoD Blanket Routine Uses set forth at the	-		
	apply to this system.			
DISCLOSURE:	Disclosure is voluntary.			a
	PART I - ADMIN	VISTRATIVE		
Name (Last, First, Mi)			Rank/Grade	Date of Counseling
Organization		Nar	ne and Title of Counseld	Dr.
	PART II - BACKGR		RMATION	
	(Leader states the reason for the counseling, e. ervations prior to the counseling.)	g. Performan	ce/Professional or Even	t-Oriented counseling, and includes
To inform you, that on IAD Jeffrey M. Kutter, LTC,	, the request for Bar to Continued LG, Commanding.	Service has be	en approved, by Command	der 47th Brigade Support Battalion, 2ABCT,
	,			
	PART III - SUMMA		NSELING	
	Complete this section during or im			ng.
Key Points of Discussion				
	ice has been approved as of			
- This Bar to Continued Servi		-		
	n possible administrative separation at a later date. a are not a candidate for reenlistment or continued se	anvice and that	you may be a candidate fo	r separation if the circumstances that led to
this bar to continued service, a	as documented on DA Form 4126-R dated,		, are not overcome.	r separation, if the encumstances that led to
 In addition the following app 	olies:			
a. You may refer to AR 60	1-280, Army Retention Program, 1 April 2016 Chapt	ter 8, for furth	er clarification of the bar t	o continued service process.
	peal. If you chose to appeal this bar to continued serv in your chain of command and approved or disappro approval authority.			
Reductions, 2 February 2015,	to include processing of an appeal, if you are promo action will be taken to have you removed from the p ve to appear once again in front of a promotion board	promotion stand	ling list. Be advised, if you	
d. IAW paragraph 3-8 and	Table 3-1, AR 614-200, Enlisted Assignments and L	Jtilization Man	agement, 26 February 200	
e. RA Soldiers are not auth	e currently on assignment instructions, actions will be corized to request voluntary separation IAW paragrag		*	
2005 RAR 6 September 2001	I for a perceived inability to overcome this bar.			
	Continued Service Procedures K-7 (b), (c), and (d),			rough and 20 days before the Soldiards
b. The proper unit commander will review approved bars to continued service at least every 3 months after the date of approval and 30 days before the Soldier's				
c. If, upon review, the comma	nder believes the bar to continued service should ren		ne or she will notify the ca	reer counselor. When removal of the bar is
not recommended, the Soldier should be considered for separation. d. Upon completion of the prescribed reviews, the unit commander will inform the Soldier that the bar to continued service was reviewed and what action was taken.				
	d service is reviewed and not recommended for remo			
		S		
h. A bar to continued service a	ontinued Service PARA 3(h), AR 601-280, Army Ro nay be initiated on Soldiers serving on indefinite ree I other regulations as appropriate.	etention Progra enlistments. Se	am: paration of these Soldiers	will be accomplished IAW applicable
		OTDUCTION	0	
This form will be de	OTHER IN estroyed upon: reassignment (other than rehabi	ISTRUCTION		or upon retirement. For separation
	requirements and notification of loss of benefits			

3 Month Counselor:	Bar to Continued Service: Overcome / Separation Init	
3 Month Counselor: Recommendation to: remove	Bar to Continued Service: Overcome / Separation Init	iated (circle one)
3 Month Counselor: Recommendation to: remove	Bar to Continued Service: Overcome / Separation Init	iated (circle one)
3 Month		
3 Month	Individual Counseled: Date of	of Assessment:
	Bar to Continued Service / Maintain Bar to Continued Se	
	nation for follow-up counseling.)	
	n of action achieve the desired results? This section	is completed by both the leader and the individual counseled
	PART IV - ASSESSMENT OF	
Signature of Counselor:		Date:
	necessary time, tools, and resources to successfully comple	
	(Leader's responsibilities in implementing the plan o	
Signature of Individual Cou	unseled:	Date:
commander (SI	√ initials)	
		repare my statement and if I need additional time I will request it through my
Individual counseled: Individual counseled remain understand my counseling ar	I agree I agree with the information above. rks: I agree information above. ad do / do not wish (circle one) to submit a statement on magnetic actions.	
subordinate agrees/disagre	ees and provides remarks if appropriate.)	
Session Closing: (The la	adar summarizes the key points of the session and a	hecks if the subordinate understands the plan of action. The
The soldier will complete all reattached enclosure.	equirements to start the Soldier for Life (SFL) Transition A _(SM initials)	Assistance Program (TAP) formally known as the ACAP process, IAW the
and show solution to fix it, hav I. Misconduct- SM can not re	ve no unpaid debts for 90 days sective negative counsellings for lateness, disrespect, etc for alcohol related offenses for 90-180 days. SM must succes	90 days. SM must take anger management class.
2. Weight Control- make mon	n remedial PT program, pass record APFT to be given on a hthly progress IAW regulatory guidance. Bar will be remov I Financial Management Training at ACS, speak with final	approximately date red when Soldier makes the appropriate tape standard. ncial counselor at ACS to create budget, determine what caused the problem
he Soldier will be stabilized on tinued service is removed.	once the local bar to continued service is approved. The Sc	dier will no longer be eligible for movement or reenlistment until the bar to
n appropriate plan of action. rganization. Please contact yc	ific detail what Soldier must do in order to overcome the B The more specific and detailed the plan, the better chance t our Career Counselor if you need assistance on the plan of	ar to Continued Service. These are meant as examples to help you determine o rehabilitate the Soldier and make them a productive member of the action)
Commander must list in speci		demonstrate or overcome in order for the Commander to recommend a lifting
of the bar to continued service. Commander must list in speci	and counsel the barred Soldier as to what the Soldier must	specified time line for implementation and assessment (Part IV below)

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DEPARTMENT OF THE ARMY HEADQUARTERS, XVIII AIRBORNE CORPS AND FORT BRAGG 2175 REILLY ROAD, STOP A FORT BRAGG, NORTH CAROLINA 28310-5000

REPLY TO ATTENTION OF:

AFZA-xxx-x

1 December 2016

MEMORANDUM FOR Commander, Your BN, Fort Bragg, NC 28310

SUBJECT: First Review of Bar to Continued Service for SPC Joe, G.I., XXX-XX-xxxx

1. After reviewing the Soldier's Bar to Continued Service, I recommend:

a. _____ Remove Bar to Continued Service. Remarks:

b. ____Bar to Continued Service will remain in place. Remarks:

2. The Soldier concerned has been informed that the Bar to Continued Service has been reviewed and has been counseled on what action has been taken.

3. The Soldier is no longer in the unit due to the following:

a. ____Soldier has ETS'd from active duty on _____. Copy of orders

attached.

b. ____Soldier has been separated from service due to voluntary/involuntary

chapter proceedings on _____. Copy of orders attached.

c. ___Other: _____

I.M INCHARGE CPT, IN Commanding



DEPARTMENT OF THE ARMY HEADQUARTERS, XVIII AIRBORNE CORPS AND FORT BRAGG 2175 REILLY ROAD, STOP A FORT BRAGG, NORTH CAROLINA 28310-5000

REPLY TO ATTENTION OF:

AFZA-xxx-x

1 March 2017

MEMORANDUM FOR RECORD

SUBJECT: Review of Bar to Continued Service for SPC Joe, G.I., XXX-XX-xxxx

1. IAW AR-601-280, Army Retention Program, paragraph 8-5, the Bar to Continued Service on SPC Joe that was approved on 1 December 2016 is being reviewed.

2. The BN Commander has reviewed the Company Commander's recommendation and determined that (Initial appropriate block):

_____ (First Review Only) The Bar to Continued Service will remain in effect. The Soldier has not demonstrated the required rehabilitation to overcome the Bar. The Soldier will be reevaluated again at the second three-month review.

_____ (First or Second Review) The Bar to Continued Service will be removed. The Soldier has successfully demonstrated the required rehabilitation to overcome the Bar. The Soldier's IMREPR Code will be changed to reflect a "10" (fully eligible).

_____ (Second Review) The Bar to Continued Service will remain in effect. Further, as required IAW AR 601-280, separation proceedings will be initiated under the appropriate paragraph of AR 635-200. The Soldier clearly does not demonstrate the potential for further service.

3. The POC for this memorandum is SSG Counselor, Career at xxx-xxxx.

JOHN SMITH LTC, IN Commanding