

# LIVINGSTON COUNTY



**2011  
BUDGET**

**THRIVING IN THE NEW  
ECONOMIC REALITY**



# LIVINGSTON COUNTY, MICHIGAN

## LIVINGSTON COUNTY ADMINISTRATION

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**BELINDA M. PETERS**  
County Administrator

## MEMORANDUM

**TO: LIVINGSTON COUNTY BOARD OF COMMISSIONERS**

**FROM: MAGGIE E. JONES - BOARD CHAIRMAN; DONALD S. PARKER - BOARD VICE-CHAIRMAN;**  
**JOHN E. LA BELLE - FINANCE CHAIRMAN; and, BELINDA M. PETERS - ADMINISTRATOR;**

**RE: 2011 LIVINGSTON COUNTY BUDGET**

**DATE: OCTOBER 25, 2010**

The attached 2011 Livingston County budget balances expenditures against realistic revenues. As previously planned, the 2011 budget uses \$839,423 of directed savings from previous years' operating budgets. Traditionally, a fiscal year links the past with the future. In more economically stable times; the process is simply one of projecting increasing revenues with increasing expenses. However, the current Local/State/National/Global economy is extremely feeble and fragile so due caution must be taken with every policy decision and action.

The **Good News** is:

- A panel of prominent economists delivered a verdict that the great recession ended a year ago in June, 2009.
- We survived the past decade, with our single-state recession.
- We survived the worst year, 2009.
- We have a realistic, balanced budget for 2011 and maintain a 5-year financial model to glean challenges and opportunities.
- We have talented, capable leaders who collaborate to make Livingston County a better place.

Nevertheless, we must continue to be prudent, fiscally conservative and vigilant while preparing for 2011 operations. We must maintain acute awareness of the future as it relates to a number of complex and inter-related issues, including:

- ↑ Michigan continues to be in the top states that lead the nation in percentage of unemployed.
- ↓ SEMCOG population and employment projections do not anticipate a return to the 2000 levels for at least 20 years. In short, Michigan continues to lose population.
- ↑ Some economists worry about a double-dip recession.
- ↓ Tax base will continue to decline, perhaps until employment numbers begin to return.

- ⇓ Despite economic recovery, governments will remain financially challenged. Historically, governments are the last to feel the effects of a recession (behind private corporations) and the last to recover.
- ⇓ Economic conditions have created a revenue crisis for local governments on a national basis.
- ⇓ Traditional funding sources are sharply reduced; for example: property taxes, sales taxes, income taxes, user fees & investment earnings.
- ⇓ The recent real estate value declines have permanently reduced the threshold of property tax revenue for governments in Michigan. Constitutional tax limitations do not permit taxable values for existing property to rise greater than the rate of inflation or 5%, whichever is less.
- ⇑ Foreclosed homes sales prices dominate the market.
- ⇑ The 2009 tax sales for properties delinquent in 2006 included a number of “no-bids.” Consequently, jurisdictions who received funds from the purchase of the delinquent tax roll will be required to repay the fund. These same results repeated in the 2010 tax sales for properties delinquent in 2007. The delinquent tax sale in 2009 totaled \$2.8 million. Only \$0.8 million was sold. The delinquent tax sale in 2010 totaled \$5.2 million. Slightly less than double the previous year. Only \$0.37 million was sold; substantially less than 2009 sales. It is anticipated that the level of delinquent taxes, including unpaid special assessments, will continue over the next few years.
- ⇕ Additional threats against Livingston County’s finances include:
  - ⇒ The potential inability of townships to meet its contractual obligations to pay debt service on bond obligations with the backing of the County’s full faith and credit;
  - ⇒ This obligation is estimated at between \$.2 million and \$.4 million per year;
  - ⇒ Double digit increases in health insurance costs and the requirements of healthcare reform; and,
  - ⇒ Escalating requirements to fund the liability for pension and retiree health insurance.

The theme for the Livingston County 2011 Budget is: **“THRIVING IN THE NEW ECONOMIC REALITY”**. Redefining government is essential to moving forward and being successful in this New Economic Reality. Fundamental change is necessary to balance the budget. Revenue will not rebound and is causing a structural deficit for many governmental organizations.

One final note regarding Livingston County’s current financial position, we have maintained an envious balance in various reserves. In fact, many may argue that the existence of these reserves negates the need for a frugal approach to spending. However, the Board of Commissioners must maintain discipline in managing these reserves in order to respond to the above threats. The road ahead clearly will not be easy or free of unanticipated obstacles. Nonetheless, maintaining a prudent and conservative approach has and will continue to serve the County well.

Those who discount the above as unnecessary gloom and doom must be reminded that undue optimistic exuberance and speculation is what caused the collapse of our economy in the first place.

The approach for the 2011 Budget Plan is: 2011 is a year to take pause and allow the policy changes of prior years to be implemented and realized. Therefore, operating budgets were established at 2009/2010 levels; excluding one-time expenditures and recalculating personnel expenditures based on current reduced levels and benefit modifications.

## ☞ REVENUES ☞

Traditionally, conservative budgeting suggests estimating revenues realistically but conservatively, which means the estimates tend to be less than what is actually realized. Actual revenues and expenses, unfortunately, are only available at the close of the fiscal year. Consequently, in order to avoid the need for

mid-year adjustments to either spend surplus or reduce expenses, it is critical that estimates for both revenues and expenses be as tight and realistic as possible.

Revenues projected for the General Fund fiscal year 2011 are approximately 6.8% below 2010. This decline can be attributed to several factors, most related to the “Great Recession” and the transfer of grant revenues from General Fund to two newly created Special Revenue Funds. The decline in revenues from our highest period as compared to the 2011 budget is \$7.1 million or 15%. These declines are the result of the following:

- ↳ Continued decline of the real estate taxable value;
- ↳ Continued historically low interest earnings;
- ↳ Slow pay of property taxes;
- ↳ Shrinking revenues from fines and charges; and,
- ↳ The transfer of \$1.94 million of grant revenues from the General Fund to Special Revenue Funds. This amount includes \$.92 million of existing grants and \$1.02 million of projected new 2011 grant revenue. The advantages of separating grant revenues are ease of recording, and properly matching grant revenues to grant related expenditures.

The sum total of reductions for 2011 is a loss to the General fund of approximately \$2.86 million compared to the projected 2010 fiscal year.

**EXPENDITURES**

Inasmuch as counties are governmental entities directed by State Constitution and/or statute to maintain certain elected offices, as well as conduct specific responsibilities, many expenses are mandated. The Michigan Constitution requires the following offices; also shown is the 2011 recommended budget:

|                                      |                            |
|--------------------------------------|----------------------------|
| Board of County Commissioners:.....  | \$487,370                  |
| Clerk: .....                         | \$763,021                  |
| Treasurer: .....                     | \$987,887                  |
| Register of Deeds:.....              | \$577,280                  |
| Drain Commissioner:.....             | \$2,194,958                |
| Prosecutor: .....                    | \$2,032,497                |
| Convention Tax/Substance Abuse:..... | \$421,824                  |
| Sheriff: .....                       | <u>\$14,161,135</u>        |
| <b>TOTAL:.....</b>                   | <b><u>\$21,625,972</u></b> |

Livingston County is required by statute and court decisions to fund all reasonable and necessary costs for the Circuit, Probate, and District Courts, as well as the Friend of the Court. The recommended 2011 appropriation for all courts is **\$10,434,104**.

Further the County is required to fund parts or all of the following Departments:

|  |                           |
|--|---------------------------|
| Livingston County Health Department:.....        | \$741,491                 |
| Livingston County Community Mental Health: ..... | \$600,470                 |
| Equalization: .....                              | \$454,736                 |
| Medical Examiner:.....                           | \$258,955*                |
| Veteran Affairs: .....                           | \$220,276*                |
| Department of Human Services Board: .....        | \$9,000                   |
| Animal Control: .....                            | <u>\$300,754</u>          |
| <b>TOTAL:.....</b>                               | <b><u>\$2,585,682</u></b> |

\*not entirely general fund

Support necessary for the operation of the above Departments include the following:

|  |                           |
|--|---------------------------|
| County Administration: .....           | \$345,802                 |
| Information Technology*: .....         | \$758,129                 |
| Building Services*: .....              | \$26,414                  |
| Human Resources/Labor Relations: ..... | \$341,113                 |
| General Counsel:.....                  | \$164,000                 |
| Purchasing:.....                       | \$223,132                 |
| Auditing: .....                        | \$124,500                 |
| Liability Insurance: .....             | \$1,150,000               |
| Capital Replacement: .....             | \$667,500                 |
| Contingencies: .....                   | \$ 598,316                |
| <b>TOTAL:.....</b>                     | <b><u>\$4,430,590</u></b> |

\* Amounts in these internal service fund departments is general fund allocation not charged to specific departments.

**GRAND TOTAL:..... \$39,044,664**

Recognizing that the total 2011 General Fund expenditures are projected to be \$40,126,218 compared to the above required expenses of \$39,044,664, the reality is that there is \$1,081,554 or 2.7% available for discretionary activities.

The following are discretionary appropriations included in the general fund:

|  |                           |
|--|---------------------------|
| Oakland County Human Service Agency: ..... | \$117,617                 |
| Area Agency on Aging: .....                | \$78,688                  |
| Livingston County Senior Meals: .....      | \$28,400                  |
| MSU Extension:.....                        | \$204,494                 |
| Animal Shelter: .....                      | \$184,648                 |
| Catholic Social Services: .....            | \$27,000                  |
| Planning Department: .....                 | \$296,672                 |
| Economic Development: .....                | \$55,242                  |
| Comprehensive Community Corrections: ..... | \$55,313                  |
| Small Business Center: .....               | \$ 33,480                 |
| <b>TOTAL: .....</b>                        | <b><u>\$1,081,554</u></b> |

Finally, the following Departments are funded primarily through fees and charges or grants and not dependent on General Funds for support:

- 911 / Central Dispatch
- Emergency Medical Services
- Livingston County Essential Transportation system
- Airport
- Department of Building and Safety Engineering
- Michigan Works

The purpose of this exercise is to demonstrate that County Government is a complex, inter-related system of constitutionally, statutorily, contractually and service-oriented activities, programs and services. The

consequence is that while the levels of activities may be at the discretion of the Board of Commissioners, the obligation to provide the services are not.

### ∞ SPENDING REDUCTIONS ∞

Over the past decade, the Board of Commissioners adopted a number of actions to reduce the costs of Livingston County government. County employees are the single largest asset, but also comprise the single largest expense category. The Board realized that cost needed to be reduced, but not at the expense of substantial service reductions. In addition, a conscience decision was made to avoid seeking unduly harsh sacrifice by our employees. Consequently, the Board ordered the following adjustment to all employee groups with the caveat that expenses be reduced for unionized employee groups in anticipation of completed bargaining:

- Continuing a hiring freeze for all vacant positions funded through the General fund.
- Adjustments to salaries and fringe benefits.
- Retirement incentives.
- Converted non-vested employees into the defined contribution retiree health savings plan.

#### **Non-personnel cost reductions include:**

- Technology enhancements.
- Competitive bidding and renegotiation of existing contracts.
- Inter-local governmental agreements to share the delivery of services.

The above actions have caused the number of Livingston County employees to be reduced by 150 or 23% of its workforce. Because of the hiring freeze, in concert with the vacancies created by the retirement incentive, the organization will be forced to examine its priorities and structure in order to function with fewer employees. In addition, in those cases where the Board of Commissioners determines the need to replace a vacant position, the revised and reduced salaries and benefit costs of newly hired employees provide necessary reductions in spending.

### ∞ FUTURE CHALLENGES ∞

In the past several years, Livingston County has accomplished more than most other governments to contain costs. We collectively wish to express our appreciation and admiration to our employees for having the maturity and knowledge to recognize the steps necessary to reduce costs and preserve jobs. Unfortunately, while the Board of Commissioners made difficult decisions, arduous efforts will continue well into the future. The continuing calamity of the State's economy, coupled with the limited ability of Livingston County to raise revenues in the face of increasing expenses, will require adjustments in the way in which business is conducted. Livingston County must seek to create partnerships with Townships, surrounding Counties and private business in order to reduce unit costs achievable through greater economies of scale.

*“Insanity is doing what you've always done and expecting a different outcome.”* This axiom has never been truer than today. The State of Michigan, its Counties, Cities, Villages, Townships and School Districts must evolve to operate within what has been called the “New Economic Reality.” Gone, perhaps for good, are the days when these thousands of governmental institutions existed independent of one-another. The “New Economic Reality” will not sustain the structures of the past. Consolidation, coordination, rationalization, regionalization and elimination, in short the redefining of government, will be required to create a stable fiscal foundation for all governments to continue. Albeit, change is difficult; but, necessary!

Livingston County has been able to manage the way it has because of its strong financial management policies and practices. This is evident by its AAA Moody's bond rating. While the budget is a stepping stone connecting the past to the future, the path we find ourselves traveling is marred by obstacles and uncertainty. Clearly, the uncertainty of the future requires visionary leadership in order to manage resources. Compared to other counties, Livingston County's fiscally conservative approach has and will continue to prove great value.

The preparation of the 2011 Budget was truly an organization-wide effort. Livingston County employees have demonstrated an understanding of the limits of this economy and a willingness to bear the personal burdens to reduce overall costs in order to preserve jobs. This willingness must not ever be taken for granted, but recognized and appreciated.

Finally, Elected Officials, Judges, Department Directors and staff are due recognition for the efforts and understanding of the goals in preparing budget requests. In addition, the burden of working out the details; finding additional opportunities for spending reductions and compiling the many individual pieces into a comprehensive document fall on a few. It is appropriate therefore to recognize and express our great appreciation to Financial Analysts, Cindy Mendoza, Darren Speer and Roberta Bennett, who worked diligently in sorting through the Department budget submissions to insure entirety and consistency with Board Policies. Once again, Carol Jonckheere, Executive Assistant, demonstrated her expertise in designing the graphics, layout and preparing the document for publication. Without the dedicated efforts of this team's grasp and understanding of the complex relationship of the internal components, the budget would never have come together into a single coordinated document.

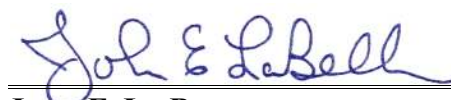
Sincerely,



**MAGGIE E. JONES**  
LCBC CHAIRMAN



**DONALD S. PARKER**  
LCBC VICE-CHAIR



**JOHN E. LA BELLE**  
LCBC FINANCE COMMITTEE CHAIR



**BELINDA M. PETERS**  
COUNTY ADMINISTRATOR

BMP/csj

**RESOLUTION**

**NO.**

**LIVINGSTON COUNTY**

**DATE:**

**RESOLUTION ADOPTING THE 2011 LIVINGSTON COUNTY BUDGET - BOARD OF COMMISSIONERS / FINANCE COMMITTEE**

**WHEREAS**, in accordance with the provisions of Public Act 2 of 1968, Public Act 621 of 1978, the Uniform Budgeting and Accounting Act for Local Government, requires that each local unit of government adopt a balanced budget for all required funds; and

**WHEREAS**, the County Administrator submitted a proposed budget as required by statute which implements board policies; and

**WHEREAS**, the Board sub-committees and Finance Committee has requested and reviewed the proposed line-item budget for each County department, including the courts, under the scope of its policy, and recommends adoption of the Proposed 2011 Budget to the Board of Commissioners; and

**WHEREAS**, on the 27th day of May, 2010, the County of Livingston was allocated 5.0 mills by the County Tax Allocation Board and the Livingston County Board of Commissioners approved the Headlee rolled back millage rate of 3.3897 on June 14, 2010, to support the 2011 General Fund Budget; and

**WHEREAS**, it is recommended that the 2011 General Fund Budget be approved for the total of \$40,126,218 and Special Revenue and Enterprise Funds approved as shown in the Proposed 2011 Budget Plan, as well as the informational summary of projected revenues and expenditures for Internal Service Funds; and

**WHEREAS**, the recommended 2011 Budget was filed with the Livingston County Clerk on the 1<sup>st</sup> day of November, 2010; pursuant to state statute; and

**THEREFORE BE IT RESOLVED** that the 2011 General Fund Budget is approved in the amount of \$40,126,218 and revenues shall be appropriated and expenditures budgeted for the 2011 General Fund Budget, Special Revenue Funds, and Enterprise Funds on a fund and cost center basis in the amounts set forth below.

| <b>PROSECUTING ATTORNEY</b> |                              |             |
|-----------------------------|------------------------------|-------------|
| Family Support              | General Fund – Division #230 | \$125,315   |
| Prosecuting Attorney        | General Fund - Division #282 | \$1,907,182 |
| Federal Grants              | Fund #238 – Dept 230         | \$235,024   |
| State & Other Grants        | Fund #239 – Dept 282         | \$107,372   |
| Prosecutors Drug Fund       | Fund #264                    | \$9,998     |



| <b>PROBATION - CIRCUIT</b> |                             |          |
|----------------------------|-----------------------------|----------|
| Circuit Court Probation    | General Fund - Division#151 | \$62,531 |

| <b>EQUALIZATION</b> |                              |           |
|---------------------|------------------------------|-----------|
| Equalization        | General Fund - Division #225 | \$454,736 |

| <b>VETERANS AFFAIRS</b> |                              |           |
|-------------------------|------------------------------|-----------|
| Veterans Affairs        | General Fund - Division #682 | \$220,276 |
| Veteran's Relief Fund   | Fund #293                    | \$380,000 |
| Veteran's Trust Fund    | Fund #294                    | \$40,000  |

| <b>MSU EXTENSION</b> |                              |           |
|----------------------|------------------------------|-----------|
| MSU Cooperative Ext  | General Fund - Division #261 | \$204,494 |

| <b>PERSONNEL</b> |                              |           |
|------------------|------------------------------|-----------|
| Personnel        | General Fund - Division #270 | \$341,113 |

| <b>COUNTY CLERK</b>             |                              |           |
|---------------------------------|------------------------------|-----------|
| County Clerk                    | General Fund - Division #215 | \$731,735 |
| County Clerk Circuit Court Div. | General Fund - Division #216 | \$664,877 |
| Tax Allocation                  | General Fund - Division #248 | \$1,150   |
| Elections                       | General Fund - Division #262 | \$30,136  |

| <b>DRAIN COMMISSIONER</b> |  |                        |
|---------------------------|--|------------------------|
| Drain Commission          | General Fund - Division #275                   | \$1,706,647            |
| DPW                       | General Fund - Division #441                   | \$116,415              |
| Drains Public Benefit     | General Fund - Division #445                   | \$271,115              |
| Federal Grant             | Fund # 238 – Dept. 275                         | \$57,000               |
| Landfill Fund             | Fund #517<br><i>General Fund Appropriation</i> | \$105,615<br>\$100,781 |
| Septage Receiving Station | Fund #577                                      | \$791,372              |

| <b>REGISTER OF DEEDS</b>     |                          |           |
|------------------------------|--------------------------|-----------|
| Register of Deeds            | General Fund - Div. #283 | \$576,780 |
| Co. Survey Remonumentation   | Fund #245                | \$209,941 |
| Register of Deeds Automation | Fund #256                | \$152,221 |
| Plat Board                   | General Fund - Div. #249 | \$500     |

| <b>TREASURER</b>             |                          |           |
|------------------------------|--------------------------|-----------|
| Treasurer                    | General Fund - Div. #253 | \$987,887 |
| Homestead Property Exemption | Fund #255                | \$300     |

| <b>ANIMAL CONTROL</b> |                              |           |
|-----------------------|------------------------------|-----------|
| Animal Shelter        | General Fund - Division #430 | \$184,648 |
| Animal Control        | General Fund - Division #431 | \$300,754 |

| <b>COUNTY ADMINISTRATION</b>       |                              |             |
|------------------------------------|------------------------------|-------------|
| Board of Commissioners             | General Fund - Division #101 | \$487,370   |
| Administration                     | General Fund - Division #172 | \$345,802   |
| Auditing Services                  | General Fund - Division #224 | \$124,500   |
| Data Processing – IT               | General Fund - Division #228 | \$758,129   |
| Purchasing                         | General Fund - Division #233 | \$223,132   |
| Bldg & Grounds                     | General Fund - Division #265 | \$26,414    |
| Civil Counsel                      | General Fund - Division #299 | \$164,000   |
| Mental Health                      | General Fund - Division #649 | \$600,470   |
| Agency on Aging                    | General Fund – Division #672 | \$143,088   |
| Economic Development               | General Fund – Division #728 | \$88,722    |
| Community Action Programs          | General Fund - Division #747 | \$539,441   |
| Insurance – MMRMA                  | General Fund - Division #851 | \$1,000,000 |
| Ins – Unemployment                 | General Fund - Division #870 | \$150,000   |
| Contingencies                      | General Fund - Division #968 | \$598,316   |
| Appropriations                     | General Fund - Division #966 | \$3,335,706 |
| Lutz County Park                   | Fund #156                    | \$21,739    |
| Fillmore Estate Co Park            | Fund #157                    | \$6,588     |
| CDBG – OLHSA                       | Fund #244                    | \$9,500     |
| Federal Grants                     | Fund #238 – Dept 722         | \$679,592   |
|                                    | Fund #238 – Dept 747         | \$225,000   |
| Small Cities Comm. Dev Block Grant | Fund # 244                   | \$17,000    |
| Rev Sharing Reserve Fund           | Fund #285                    | \$3,006,629 |
| Social Welfare Fund                | Fund #290                    | \$175,075   |
| Benefit Fund                       | Fund #677                    | \$7,508,486 |

| <b>AIRPORT</b> |           |           |
|----------------|-----------|-----------|
| Airport Fund   | Fund #581 | \$803,626 |

| <b>AMBULANCE</b> |                              |             |
|------------------|------------------------------|-------------|
| Ambulance Fund   | Fund #210                    | \$7,508,226 |
| Medical Examiner | General Fund - Division #648 | \$258,955   |

| <b>BUILDING &amp; SAFETY ENGINEERING</b> |           |           |
|--|-----------|-----------|
| Building Safety                          | Fund #542 | \$970,330 |

| <b>CENTRAL DISPATCH / 911</b> |                       |             |
|-------------------------------|-----------------------|-------------|
| Federal Grant                 | Fund #238 – Dept. 426 | \$265,742   |
| 911 Services                  | Fund #261             | \$4,181,012 |

| <b>SHERIFF</b>                |                              |             |
|-------------------------------|------------------------------|-------------|
| Sheriff                       | General Fund - Division #301 | \$7,517,657 |
| Court Security Officers       | General Fund - Division #305 | \$222,500   |
| Secondary Road Patrol         | General Fund - Division #315 | \$118,293   |
| Jail                          | General Fund - Division #351 | \$6,525,185 |
| Federal Grant                 | Fund #238 – Dept. 335        | \$40,000    |
| State & Other Grants          | Fund #239 – Dept. 315        | \$221,493   |
|                               | Fund #239 – Dept. 320        | \$14,000    |
| Corrections Officers Training | Fund #263                    | \$25,000    |
| Drug Law Enforcement Fund     | Fund #265                    | \$30,000    |
| Federal Equitable Sharing     | Fund #266                    | \$151,572   |
| OUIL Forfeiture Fund          | Fund #267                    | \$3,000     |
| Criminal Forfeiture Fund      | Fund #296                    | \$5,000     |

| <b>HEALTH DEPARTMENT</b> |                                   |             |
|--------------------------|-----------------------------------|-------------|
| Contagious               | General Fund –Division #605       | \$4,000     |
| Health Department        | General Fund - Division#601       | \$390,747   |
| Health Fund              | Fund #221                         | \$3,571,418 |
|                          | <i>General Fund Appropriation</i> | \$346,744   |

| <b>JOB TRAINING SERVICE / MICHIGAN WORKS!</b> |           |             |
|---|-----------|-------------|
| Michigan Works                                | Fund #277 | \$4,712,101 |

| <b>PLANNING</b> |                              |           |
|-----------------|------------------------------|-----------|
| Planning        | General Fund - Division #721 | \$296,672 |

| <b>COMPREHENSIVE COMMUNITY CORRECTIONS</b> |                                   |           |
|--|-----------------------------------|-----------|
| Comprehensive<br>Community Correction      | Fund #275                         | \$272,487 |
|  | <i>General Fund Appropriation</i> | \$55,313  |

| <b>L.E.T.S</b> |           |             |
|----------------|-----------|-------------|
| L.E.T.S.       | Fund #588 | \$2,288,718 |

**BE IT FURTHER RESOLVED**, that the Board of Commissioners requested and the Courts presented line-item budget requests and those are authorized in the amounts set forth below:

| <b>CIRCUIT COURT</b> |                                   |                    |
|----------------------|-----------------------------------|--------------------|
| Circuit Court        | General Fund - Division #131      | \$1,600,842        |
| Juvenile Court       | General Fund - Division #149      | \$1,214,663        |
| Appellate Court      | General Fund - Division #167      | \$52,000           |
| Central Services     | General Fund - Division #168      | \$1,256,444        |
| Federal Grants       | Fund #238 – Dept. 166             | \$164,175          |
|                      | Fund #238 – Dept. 169             | \$167,053          |
| Law Library Fund     | Fund #269                         | \$6,000            |
| Child Care Fund      | Fund #292                         | \$2,262,702        |
|                      | <i>General Fund Appropriation</i> | <i>\$1,320,851</i> |

| <b>FRIEND OF THE COURT</b> |                                   |                  |
|----------------------------|-----------------------------------|------------------|
| Family Counseling Services | Fund #214                         | \$12,000         |
| Friend of Court            | Fund #215                         | \$2,343,428      |
|                            | <i>General Fund Appropriation</i> | <i>\$844,517</i> |

| <b>DISTRICT JUDGE, 53<sup>RD</sup> DISTRICT</b> |                              |             |
|---|------------------------------|-------------|
| District Court                                  | General Fund - Division #136 | \$2,533,986 |
| State & Other Grants                            | Fund #239 – Dept. 167        | \$25,000    |
|   | Fund #239 – Dept. 170        | \$40,826    |

| <b>PROBATE JUDGE</b>  |                              |           |
|-----------------------|------------------------------|-----------|
| Probate Court         | General Fund - Division #148 | \$650,193 |
| Guardianship Services | General Fund - Division #150 | \$10,700  |

**BE IT FURTHER RESOLVED** that the projected revenues and expenditures for Internal Service Funds is also approved; but not as part of the Livingston County Budget for 2011, pursuant to Public Act 2 of 1968, as amended, in the amounts set forth below:

| <b>BUILDING SERVICES</b> |           |             |
|--------------------------|-----------|-------------|
| Building Services        | Fund #631 | \$2,586,372 |

| CAR POOL      |           |             |
|---------------|-----------|-------------|
| Car Pool Fund | Fund #661 | \$1,085,929 |

| INFORMATION TECHNOLOGY |           |             |
|------------------------|-----------|-------------|
| Information Technology | Fund #636 | \$2,897,867 |

**BE IT FURTHER RESOLVED**, that during these challenging economic times County revenues and expenditures may vary from those which are currently projected and accordingly may be amended from time to time by the Board of Commissioners during the 2011 fiscal year as deemed necessary. It is the responsibility of the Chief Judges, County Elected Officials and County Department Heads to monitor their respective budget quarterly, if projected expenditures exceed the authorized budget by 3% or projected revenues are less than budget by 3%; then, they shall present a corrective plan of action to the Finance Committee.

**BE IT FURTHER RESOLVED**, that the Chief Administrative Officer is authorized to execute transfers among line items and cost centers within limits of \$10,000 per transfer without the prior approval of the Board of Commissioners. The Chief Administrative Officer will notify the Finance Committee of any such transfers.

**BE IT FURTHER RESOLVED**, that any services funded by State/Federal grants which costs exceed grant funding and which services are not basic to the health and safety, of the residents of Livingston County and/or which are provided by others; shall be discontinued and the grant funding declined.

**BE IT FURTHER RESOLVED**, that any services that lose funding (either charges-for-services, fees, or contractual, etcetera) or which costs exceed the revenue generated and which services are not basic to the health and safety of the residents of Livingston County and/or the services are provided by others; shall be reduced commensurate with funding levels.

**BE IT FURTHER RESOLVED** that all Judges, County Elected Officials and County Department Heads shall abide by the Purchasing Policy, as adopted and amended from time to time by this Board, for all purchases made with funds appropriated by the Board of Commissioners and these budgeted funds shall be appropriated contingent upon compliance with the Purchasing Policy. The County Clerk shall not be authorized to make payment of any claims not in compliance with such Purchasing Policy and monies so budgeted.

**BE IT FURTHER RESOLVED** that all Judges, County Elected Officials and County Department Heads shall abide by the County Cash Policy, as adopted and amended by this Board from time to time.

**BE IT FURTHER RESOLVED** that the mileage reimbursement rate for non-union and elected officials for use of their personal vehicles to travel/perform county business be established at \$.25 per mile.

**BE IT FURTHER RESOLVED** that all County Elected Officials and County Department Heads shall review departmental fees and make a recommendation, with justification, for fee increases to the Board of Commissioners to cover the costs of providing services.

**BE IT FURTHER RESOLVED** that the approved Authorized & Funded Employee List contained in the attached budget shall limit the number of employees who are authorized to be employed and no funds are appropriated for any position or employees not on the approved Authorized & Funded Employee List.

**BE IT FURTHER RESOLVED** that the hiring freeze enacted by the Board of Commissioners on July 7, 2008 remains in effect. All vacancies that occur during this hiring freeze are hereby declared to be a position reduction on the Authorized & Funded Employee List for each such vacated position and funding shall be removed from the Courts, Elected Officials and Department Heads budget. Said vacated position shall not be filled, except by specific Board authorization, which will consider positions required to maintain mandated functions at serviceable levels.

**BE IT FURTHER RESOLVED** that if the Board of Commissioners authorizes a vacant position shall be filled; then all Judges, County Elected Officials and County Department Heads will hold that position vacancy that occurs during the 2011 fiscal year open for the appropriate duration of time to properly compensate for vacation and/or sick pay-offs and/or any separation payments to insure personnel expenditures don't exceed the 2011 authorized budget provided that mandated functions can be performed at a serviceable levels.

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**MOVED:**

**SECONDED:**

**CARRIED:**

## Livingston County General Fund

| REVENUES                                  | 2008<br>Actual      | 2009<br>Actual      | 2010<br>YTD Actual  | 2010<br>Amended     | 2011<br>Requested   | 2011<br>Recommended | Percent<br>Change |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| <b>Public Safety / Judiciary:</b>         |                     |                     |                     |                     |                     |                     |                   |
| <b><u>Court System</u></b>                |                     |                     |                     |                     |                     |                     |                   |
| License & permits                         | \$25                | \$300               | \$175               | \$0                 | \$0                 | \$0                 | -                 |
| Federal Grants                            | \$276,239           | \$205,338           | \$164,553           | \$194,348           | \$395,874           | \$0                 | -                 |
| State Grants                              | \$1,340,686         | \$1,277,992         | \$834,716           | \$1,440,008         | \$1,285,108         | \$1,131,928         | (21.39%)          |
| Charges for Services                      | \$3,658,944         | \$4,006,178         | \$2,759,317         | \$3,626,900         | \$3,731,006         | \$3,731,006         | 2.87%             |
| Fines and Forfeits                        | \$587,576           | \$737,617           | \$475,600           | \$642,000           | \$649,000           | \$649,000           | 1.09%             |
| Interest and Rents                        | \$8,240             | \$147               | \$132               | \$8,000             | \$500               | \$500               | (93.75%)          |
| Other Revenue                             | \$171,491           | \$143,656           | \$96,760            | \$167,180           | \$153,506           | \$153,506           | (8.18%)           |
| Operating Transfers In                    | \$18,800            | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | -                 |
| <b>Subtotal</b>                           | <b>\$6,062,000</b>  | <b>\$6,371,226</b>  | <b>\$4,331,254</b>  | <b>\$6,078,436</b>  | <b>\$6,214,995</b>  | <b>\$5,665,940</b>  | <b>(6.79%)</b>    |
| <b><u>Sheriff Department</u></b>          |                     |                     |                     |                     |                     |                     |                   |
| Federal Grants                            | \$135,701           | \$83,066            | \$22,942            | \$22,000            | \$93,000            | \$53,000            | 140.91%           |
| State Grants                              | \$452,257           | \$312,942           | \$108,081           | \$316,500           | \$209,700           | \$92,500            | (70.77%)          |
| Contributions from Local Units            | \$67,597            | \$68,499            | \$69,186            | \$69,186            | \$69,186            | \$69,186            | 0                 |
| Charges for Services                      | \$1,070,298         | \$1,222,753         | \$596,285           | \$1,156,354         | \$1,094,461         | \$1,094,461         | (5.35%)           |
| Fines and Forfeits                        | \$24,243            | \$85,672            | \$74,919            | \$73,100            | \$99,100            | \$99,100            | 35.57%            |
| Other Revenue                             | \$27,587            | \$63,370            | \$6,409             | \$8,800             | \$9,600             | \$9,600             | 9.09%             |
| Operating Transfers In                    | \$172,890           | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | -                 |
| <b>Subtotal</b>                           | <b>\$1,950,573</b>  | <b>\$1,836,302</b>  | <b>\$877,821</b>    | <b>\$1,645,940</b>  | <b>\$1,575,047</b>  | <b>\$1,417,847</b>  | <b>(13.86%)</b>   |
| <b><u>Other Public Safety</u></b>         |                     |                     |                     |                     |                     |                     |                   |
| Federal Grants                            | \$13,471            | \$2,158             | \$3,886             | \$280,000           | \$280,000           | \$0                 | -                 |
| <b>Subtotal</b>                           | <b>\$13,471</b>     | <b>\$2,158</b>      | <b>\$3,886</b>      | <b>\$280,000</b>    | <b>\$280,000</b>    | <b>\$0</b>          | <b>-</b>          |
| <b>Total Public Safety/Judiciary</b>      | <b>\$8,026,044</b>  | <b>\$8,209,686</b>  | <b>\$5,212,961</b>  | <b>\$8,004,376</b>  | <b>\$8,070,042</b>  | <b>\$7,083,787</b>  | <b>(11.50%)</b>   |
| <b><u>Infrastructure/Development</u></b>  |                     |                     |                     |                     |                     |                     |                   |
| License & permits                         | \$147,050           | \$83,844            | \$72,026            | \$83,924            | \$94,780            | \$94,780            | 12.94%            |
| Federal Grants                            | \$0                 | \$14,808            | \$2,577             | \$0                 | \$679,592           | \$0                 | -                 |
| Contributions from Local Units            | \$27,778            | \$19,175            | \$10,616            | \$29,787            | \$27,600            | \$27,600            | (7.34%)           |
| Charges for Services                      | \$23,377            | \$8,405             | \$4,137             | \$45,430            | \$36,055            | \$36,055            | (20.64%)          |
| Other Revenue                             | \$434,400           | \$570,311           | \$316,607           | \$593,859           | \$710,770           | \$653,770           | 10.09%            |
| <b>Subtotal</b>                           | <b>\$632,606</b>    | <b>\$696,542</b>    | <b>\$405,964</b>    | <b>\$753,000</b>    | <b>\$1,548,797</b>  | <b>\$812,205</b>    | <b>7.86%</b>      |
| <b><u>Health &amp; Human Services</u></b> |                     |                     |                     |                     |                     |                     |                   |
| Federal Grants                            | \$176,820           | \$309,295           | \$5,000             | \$150,000           | \$225,000           | \$0                 | -                 |
| Contributions from Local Units            | \$22,500            | \$22,500            | \$0                 | \$0                 | \$0                 | \$0                 | -                 |
| Operating Transfers In                    | \$0                 | \$0                 | \$131,425           | \$337,501           | \$308,955           | \$308,955           | (8.46%)           |
| <b>Subtotal</b>                           | <b>\$199,320</b>    | <b>\$331,795</b>    | <b>\$136,425</b>    | <b>\$487,501</b>    | <b>\$533,955</b>    | <b>\$308,955</b>    | <b>(36.62%)</b>   |
| <b><u>General Government</u></b>          |                     |                     |                     |                     |                     |                     |                   |
| Taxes                                     | \$29,348,642        | \$28,730,705        | \$26,474,281        | \$25,420,000        | \$24,550,494        | \$24,550,494        | (3.42%)           |
| License & permits                         | \$127,210           | \$150,246           | \$130,966           | \$120,000           | \$135,000           | \$135,000           | 12.50%            |
| State Grants                              | \$894,649           | \$873,448           | \$646,482           | \$909,234           | \$849,347           | \$849,347           | (6.59%)           |
| Charges for Services                      | \$1,668,916         | \$1,607,822         | \$1,008,183         | \$1,225,450         | \$1,129,500         | \$1,129,500         | (7.83%)           |
| Interest and Rents                        | \$1,301,829         | \$550,373           | \$197,800           | \$318,210           | \$299,200           | \$299,200           | (5.97%)           |
| Other Revenue                             | \$1,117,146         | \$1,127,320         | \$562,380           | \$1,085,109         | \$1,094,388         | \$1,094,388         | .86%              |
| Operating Transfers In                    | \$3,116,541         | \$2,972,212         | \$2,947,675         | \$2,963,681         | \$3,066,629         | \$3,066,629         | 3.47%             |
| <b>Subtotal</b>                           | <b>\$37,574,932</b> | <b>\$36,012,126</b> | <b>\$31,967,766</b> | <b>\$32,041,684</b> | <b>\$31,124,558</b> | <b>\$31,124,558</b> | <b>(2.86%)</b>    |
| <b>Total Revenue</b>                      | <b>\$46,432,902</b> | <b>\$45,250,149</b> | <b>\$37,723,116</b> | <b>\$41,286,561</b> | <b>\$41,277,352</b> | <b>\$39,329,505</b> | <b>(4.74%)</b>    |

## Livingston County General Fund

| EXPENDITURES                          | 2008<br>Actual       | 2009<br>Actual      | 2010<br>YTD Actual  | 2010<br>Amended      | 2011<br>Requested    | 2011<br>Recommended | Percent<br>Change |
|---------------------------------------|----------------------|---------------------|---------------------|----------------------|----------------------|---------------------|-------------------|
| <b>Public Safety / Judiciary:</b>     |                      |                     |                     |                      |                      |                     |                   |
| <b>    <u>Court System</u></b>        |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                    | \$7,353,834          | \$7,297,684         | \$5,635,707         | \$7,360,113          | \$7,488,652          | \$6,847,421         | (6.97%)           |
| Operating Supplies                    | \$189,448            | \$197,974           | \$145,735           | \$219,691            | \$227,091            | \$198,950           | (9.44%)           |
| Other Charges                         | \$5,776,901          | \$5,420,148         | \$4,313,786         | \$5,359,473          | \$5,605,560          | \$5,250,861         | (2.03%)           |
| Capital Outlay                        | \$798                | \$798               | \$1,250             | \$287,283            | \$0                  | \$0                 | -                 |
| Operating Transfers Out               | \$0                  | \$0                 | \$0                 | \$0                  | \$0                  | \$180,395           | -                 |
| <b>Subtotal</b>                       | <b>\$13,320,982</b>  | <b>\$12,916,604</b> | <b>\$10,096,478</b> | <b>\$13,226,560</b>  | <b>\$13,321,303</b>  | <b>\$12,477,627</b> | <b>(5.66%)</b>    |
| <b>    <u>Sheriff Department</u></b>  |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                    | \$12,562,666         | \$11,839,313        | \$7,419,344         | \$11,791,482         | \$11,626,850         | \$11,376,211        | (3.52%)           |
| Operating Supplies                    | \$593,629            | \$530,116           | \$255,706           | \$539,000            | \$540,800            | \$537,250           | (.32%)            |
| Other Charges                         | \$2,548,755          | \$2,326,543         | \$1,705,751         | \$2,201,921          | \$2,168,498          | \$2,129,381         | (3.29%)           |
| Capital Outlay                        | \$40,720             | \$106,530           | \$22,930            | \$0                  | \$0                  | \$0                 | -                 |
| Operating Transfers Out               | \$0                  | \$0                 | \$0                 | \$0                  | \$0                  | \$118,293           | -                 |
| <b>Subtotal</b>                       | <b>\$15,745,770</b>  | <b>\$14,802,502</b> | <b>\$9,403,731</b>  | <b>\$14,532,403</b>  | <b>\$14,336,148</b>  | <b>\$14,161,135</b> | <b>(2.55%)</b>    |
| <b>    <u>Other Public Safety</u></b> |                      |                     |                     |                      |                      |                     |                   |
| Operating Supplies                    | \$259                | \$0                 | \$0                 | \$1,300              | \$1,300              | \$0                 | -                 |
| Other Charges                         | \$139,865            | \$129,204           | \$60,722            | \$109,313            | \$59,313             | \$55,313            | (49.40%)          |
| Capital Outlay                        | \$56,529             | \$7,971             | \$1,000             | \$290,000            | \$274,700            | \$0                 | -                 |
| <b>Subtotal</b>                       | <b>\$196,654</b>     | <b>\$137,175</b>    | <b>\$61,722</b>     | <b>\$400,613</b>     | <b>\$335,313</b>     | <b>\$55,313</b>     | <b>(86.19%)</b>   |
| <b>Total Public Safety/Judiciary</b>  | <b>\$29,263,406</b>  | <b>\$27,856,282</b> | <b>\$19,561,931</b> | <b>\$28,159,576</b>  | <b>\$27,992,764</b>  | <b>\$26,694,075</b> | <b>(5.20%)</b>    |
| <b>Infrastructure/Development</b>     |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                    | \$2,178,360          | \$1,996,958         | \$1,596,759         | \$1,944,918          | \$1,815,848          | \$1,815,848         | (6.64%)           |
| Operating Supplies                    | \$12,533             | \$20,102            | \$4,297             | \$12,975             | \$13,325             | \$13,325            | 2.70%             |
| Other Charges                         | \$771,608            | \$711,997           | \$570,656           | \$745,152            | \$1,495,217          | \$751,179           | .81%              |
| <b>Subtotal</b>                       | <b>\$2,962,501</b>   | <b>\$2,729,057</b>  | <b>\$2,171,712</b>  | <b>\$2,703,045</b>   | <b>\$3,324,390</b>   | <b>\$2,580,352</b>  | <b>(4.54%)</b>    |
| <b>Health &amp; Human Services</b>    |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                    | \$438,403            | \$437,447           | \$261,294           | \$343,016            | \$347,089            | \$347,089           | 1.19%             |
| Operating Supplies                    | \$17,536             | \$14,588            | \$10,722            | \$16,950             | \$18,400             | \$18,400            | 8.55%             |
| Other Charges                         | \$2,713,432          | \$2,800,658         | \$1,983,980         | \$2,508,014          | \$2,568,726          | \$2,342,726         | (6.59%)           |
| <b>Subtotal</b>                       | <b>\$3,169,371</b>   | <b>\$3,252,693</b>  | <b>\$2,255,996</b>  | <b>\$2,867,980</b>   | <b>\$2,934,215</b>   | <b>\$2,708,215</b>  | <b>(5.57%)</b>    |
| <b>General Government</b>             |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                    | \$4,335,482          | \$4,478,292         | \$2,923,511         | \$4,037,711          | \$3,501,850          | \$3,425,765         | (15.16%)          |
| Operating Supplies                    | \$237,487            | \$114,871           | \$90,993            | \$228,250            | \$111,450            | \$111,450           | (51.17%)          |
| Other Charges                         | \$3,803,392          | \$4,188,283         | \$3,374,446         | \$4,638,057          | \$4,649,071          | \$4,649,071         | .24%              |
| <b>Subtotal</b>                       | <b>\$8,376,360</b>   | <b>\$8,781,446</b>  | <b>\$6,388,951</b>  | <b>\$8,904,018</b>   | <b>\$8,262,371</b>   | <b>\$8,186,286</b>  | <b>(8.06%)</b>    |
| <b>Total Expenditure</b>              | <b>\$43,771,638</b>  | <b>\$42,619,477</b> | <b>\$30,378,590</b> | <b>\$42,634,619</b>  | <b>\$42,513,740</b>  | <b>\$40,168,928</b> | <b>(5.78%)</b>    |
| <b>Excess Over(Under) Exp.</b>        | <b>\$2,661,264</b>   | <b>\$2,630,672</b>  | <b>\$7,344,526</b>  | <b>(\$1,348,058)</b> | <b>(\$1,236,388)</b> | <b>(\$839,423)</b>  |                   |
| <b>Beginning Fund Balance</b>         | <b>\$0</b>           | <b>\$1,337,830</b>  | <b>\$3,942,376</b>  | <b>\$3,942,376</b>   | <b>\$2,594,318</b>   | <b>\$2,594,318</b>  | <b>(34.19%)</b>   |
| <b>Fund Balance Adjustment</b>        | <b>(\$1,323,434)</b> | <b>(\$26,126)</b>   | <b>\$245,784</b>    | <b>\$0</b>           |                      |                     |                   |
| <b>Ending Fund Balance</b>            | <b>\$1,337,830</b>   | <b>\$3,942,376</b>  | <b>\$11,532,685</b> | <b>\$2,594,318</b>   | <b>\$2,707,490</b>   | <b>\$3,104,455</b>  | <b>19.66%</b>     |



## Livingston County Special Revenue Funds

| REVENUES                                  | 2008<br>Actual      | 2009<br>Actual      | 2010<br>YTD Actual  | 2010<br>Amended     | 2011<br>Requested   | 2011<br>Recommended | Percent<br>Change |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| <b>Public Safety / Judiciary:</b>         |                     |                     |                     |                     |                     |                     |                   |
| <b><u>Court System</u></b>                |                     |                     |                     |                     |                     |                     |                   |
| Federal Grants                            | \$1,001,898         | \$1,215,938         | \$581,696           | \$1,136,200         | \$1,136,200         | \$1,531,249         | 34.77%            |
| State Grants                              | \$229,579           | \$228,279           | \$172,487           | \$237,200           | \$235,000           | \$399,006           | 68.22%            |
| Charges for Services                      | \$85,136            | \$87,019            | \$68,854            | \$89,475            | \$86,450            | \$86,450            | (3.38%)           |
| Fines and Forfeits                        | \$1,300             | \$4,185             | \$6,278             | \$3,000             | \$3,000             | \$3,000             | 0                 |
| Interest and Rents                        | \$10,558            | \$1,262             | \$471               | \$2,200             | \$1,100             | \$1,100             | (50.00%)          |
| Other Revenue                             | \$1,177,488         | \$942,452           | \$546,004           | \$1,034,451         | \$1,020,451         | \$1,020,451         | (1.35%)           |
| Operating Transfers In                    | \$2,380,313         | \$2,478,745         | \$2,128,600         | \$2,173,840         | \$2,165,368         | \$2,345,763         | 7.91%             |
| <b>Subtotal</b>                           | <b>\$4,886,273</b>  | <b>\$4,957,881</b>  | <b>\$3,504,390</b>  | <b>\$4,676,366</b>  | <b>\$4,647,569</b>  | <b>\$5,387,019</b>  | <b>15.20%</b>     |
| <b><u>Sheriff Department</u></b>          |                     |                     |                     |                     |                     |                     |                   |
| Federal Grants                            | \$159,906           | \$302,867           | \$29,624            | \$77,956            | \$75,000            | \$115,000           | 47.52%            |
| State Grants                              | \$206,199           | \$154,732           | \$9,119             | \$180,474           | \$197,474           | \$314,674           | 74.36%            |
| Charges for Services                      | \$34,228            | \$55,865            | \$47,986            | \$54,067            | \$40,000            | \$40,000            | (26.02%)          |
| Fines and Forfeits                        | \$72,331            | \$36,985            | \$15,760            | \$31,500            | \$31,500            | \$31,500            | 0                 |
| Interest and Rents                        | \$7,730             | \$5,158             | \$5,536             | \$10,200            | \$6,900             | \$6,900             | (32.35%)          |
| Other Revenue                             | \$27,658            | \$4,543             | \$2,619             | \$1,500             | \$1,500             | \$1,500             | 0                 |
| Operating Transfers In                    | \$116,980           | \$125,704           | \$55,312            | \$305,313           | \$130,385           | \$248,678           | (18.55%)          |
| <b>Subtotal</b>                           | <b>\$625,033</b>    | <b>\$685,855</b>    | <b>\$165,956</b>    | <b>\$661,010</b>    | <b>\$482,759</b>    | <b>\$758,252</b>    | <b>14.71%</b>     |
| <b><u>Other Public Safety</u></b>         |                     |                     |                     |                     |                     |                     |                   |
| Federal Grants                            | \$215,637           | \$0                 | \$0                 | \$0                 | \$0                 | \$265,742           | -                 |
| State Grants                              | \$333,565           | \$346,970           | \$480,495           | \$295,000           | \$295,000           | \$295,000           | 0                 |
| Charges for Services                      | \$3,598,006         | \$4,239,305         | \$2,112,267         | \$3,945,000         | \$3,945,000         | \$3,945,000         | 0                 |
| Interest and Rents                        | \$86,583            | \$28,360            | \$5,535             | \$55,000            | \$55,000            | \$55,000            | 0                 |
| Other Revenue                             | \$122,820           | \$1,500             | \$1,967             | \$0                 | \$0                 | \$0                 | -                 |
| <b>Subtotal</b>                           | <b>\$4,356,610</b>  | <b>\$4,616,135</b>  | <b>\$2,600,264</b>  | <b>\$4,295,000</b>  | <b>\$4,295,000</b>  | <b>\$4,560,742</b>  | <b>6.19%</b>      |
| <b>Total Public Safety/Judiciary</b>      | <b>\$9,867,916</b>  | <b>\$10,259,871</b> | <b>\$6,270,610</b>  | <b>\$9,632,376</b>  | <b>\$9,425,328</b>  | <b>\$10,706,013</b> | <b>11.15%</b>     |
| <b><u>Infrastructure/Development</u></b>  |                     |                     |                     |                     |                     |                     |                   |
| Federal Grants                            | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$736,592           | -                 |
| Interest and Rents                        | \$60,296            | \$51,572            | \$33,579            | \$32,282            | \$49,282            | \$49,282            | 52.66%            |
| Other Revenue                             | \$0                 | \$5,000             | \$11,428            | \$0                 | \$0                 | \$0                 | -                 |
| <b>Subtotal</b>                           | <b>\$60,296</b>     | <b>\$56,572</b>     | <b>\$45,007</b>     | <b>\$32,282</b>     | <b>\$49,282</b>     | <b>\$785,874</b>    | <b>2,334.40%</b>  |
| <b><u>Health &amp; Human Services</u></b> |                     |                     |                     |                     |                     |                     |                   |
| Taxes                                     | \$2,430,886         | \$2,441,691         | \$2,501,799         | \$2,100,000         | \$2,400,000         | \$2,400,000         | 14.29%            |
| License & permits                         | \$482,864           | \$465,500           | \$421,082           | \$463,093           | \$477,370           | \$477,370           | 3.08%             |
| Federal Grants                            | \$4,269,119         | \$6,548,228         | \$4,086,392         | \$5,683,689         | \$5,702,908         | \$5,927,908         | 4.30%             |
| State Grants                              | \$1,251,270         | \$1,487,166         | \$782,834           | \$956,868           | \$858,323           | \$1,015,073         | 6.08%             |
| Charges for Services                      | \$5,247,951         | \$6,044,820         | \$3,836,671         | \$5,831,708         | \$5,716,189         | \$5,716,189         | (1.98%)           |
| Interest and Rents                        | \$118,683           | \$27,712            | \$12,134            | \$101,900           | \$109,300           | \$109,300           | 7.26%             |
| Other Revenue                             | \$83,456            | \$159,760           | \$56,469            | \$15,800            | \$6,000             | \$15,325            | (3.01%)           |
| Operating Transfers In                    | \$521,784           | \$385,112           | \$321,410           | \$316,315           | \$538,467           | \$546,667           | 72.82%            |
| <b>Subtotal</b>                           | <b>\$14,386,014</b> | <b>\$17,559,990</b> | <b>\$12,018,791</b> | <b>\$15,469,373</b> | <b>\$15,808,557</b> | <b>\$16,207,832</b> | <b>4.77%</b>      |
| <b><u>General Government</u></b>          |                     |                     |                     |                     |                     |                     |                   |
| Taxes                                     | \$1,144             | \$1,145             | \$426,916           | \$370,865           | \$380,300           | \$380,300           | 2.54%             |
| State Grants                              | \$86,786            | \$206,448           | \$35,961            | \$161,500           | \$111,324           | \$111,324           | (31.07%)          |
| Charges for Services                      | \$242,533           | \$242,903           | \$168,576           | \$252,850           | \$282,868           | \$282,868           | 11.87%            |
| Interest and Rents                        | \$52,430            | \$12,464            | \$2,527             | \$16,000            | \$4,000             | \$4,000             | (75.00%)          |
| Other Revenue                             | \$50                | \$100               | \$100               | \$0                 | \$0                 | \$0                 | -                 |
| Operating Transfers In                    | \$1,059,594         | \$6,000             | \$0                 | \$0                 | \$0                 | \$0                 | -                 |
| <b>Subtotal</b>                           | <b>\$1,442,536</b>  | <b>\$469,059</b>    | <b>\$634,079</b>    | <b>\$801,215</b>    | <b>\$778,492</b>    | <b>\$778,492</b>    | <b>(2.84%)</b>    |
| <b><u>Capital Replacement</u></b>         |                     |                     |                     |                     |                     |                     |                   |
| <b>Subtotal</b>                           | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>-</b>          |
| <b>Total Revenue</b>                      | <b>\$25,756,762</b> | <b>\$28,345,492</b> | <b>\$18,968,487</b> | <b>\$25,935,246</b> | <b>\$26,061,659</b> | <b>\$28,478,211</b> | <b>9.81%</b>      |

## Livingston County Special Revenue Funds

| EXPENDITURES                          | 2008<br>Actual       | 2009<br>Actual       | 2010<br>YTD Actual   | 2010<br>Amended      | 2011<br>Requested    | 2011<br>Recommended  | Percent<br>Change |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------------------|
| <b>Public Safety / Judiciary:</b>     |                      |                      |                      |                      |                      |                      |                   |
| <b>    <u>Court System</u></b>        |                      |                      |                      |                      |                      |                      |                   |
| Personnel Expenses                    | \$1,789,223          | \$2,075,626          | \$1,490,300          | \$1,918,456          | \$1,940,452          | \$2,315,922          | 20.72%            |
| Operating Supplies                    | \$29,270             | \$35,509             | \$24,726             | \$41,500             | \$42,000             | \$70,141             | 69.01%            |
| Other Charges                         | \$2,885,564          | \$2,169,882          | \$1,690,581          | \$2,672,367          | \$2,736,788          | \$2,993,115          | 12.00%            |
| Capital Outlay                        | \$0                  | \$7,718              | \$0                  | \$45,241             | \$0                  | \$0                  | --                |
| Operating Transfers Out               | \$33,800             | \$0                  | \$0                  | \$0                  | \$0                  | \$0                  | --                |
| <b>Subtotal</b>                       | <b>\$4,737,857</b>   | <b>\$4,288,735</b>   | <b>\$3,205,608</b>   | <b>\$4,677,564</b>   | <b>\$4,719,240</b>   | <b>\$5,379,178</b>   | <b>15.00%</b>     |
| <b>    <u>Sheriff Department</u></b>  |                      |                      |                      |                      |                      |                      |                   |
| Personnel Expenses                    | \$192,524            | \$211,853            | \$175,715            | \$300,294            | \$211,992            | \$444,818            | 48.13%            |
| Operating Supplies                    | \$54,817             | \$61,393             | \$37,386             | \$155,725            | \$104,000            | \$107,550            | (30.94%)          |
| Other Charges                         | \$122,581            | \$166,501            | \$76,303             | \$199,193            | \$166,067            | \$205,184            | 3.01%             |
| Capital Outlay                        | \$154,521            | \$36,956             | \$0                  | \$25,000             | \$0                  | \$0                  | --                |
| Operating Transfers Out               | \$140,000            | \$3,173              | \$0                  | \$0                  | \$0                  | \$0                  | --                |
| <b>Subtotal</b>                       | <b>\$664,443</b>     | <b>\$479,876</b>     | <b>\$289,404</b>     | <b>\$680,212</b>     | <b>\$482,059</b>     | <b>\$757,552</b>     | <b>11.37%</b>     |
| <b>    <u>Other Public Safety</u></b> |                      |                      |                      |                      |                      |                      |                   |
| Personnel Expenses                    | \$2,042,470          | \$2,160,000          | \$1,440,925          | \$2,290,842          | \$2,257,676          | \$2,257,676          | (1.45%)           |
| Operating Supplies                    | \$62,790             | \$60,075             | \$10,064             | \$73,300             | \$76,300             | \$77,600             | 5.87%             |
| Other Charges                         | \$914,399            | \$1,796,392          | \$1,041,168          | \$1,531,905          | \$1,491,641          | \$1,495,641          | (2.37%)           |
| Capital Outlay                        | \$556,724            | \$0                  | \$482,749            | \$398,953            | \$355,395            | \$615,837            | 54.36%            |
| <b>Subtotal</b>                       | <b>\$3,576,383</b>   | <b>\$4,016,468</b>   | <b>\$2,974,907</b>   | <b>\$4,295,000</b>   | <b>\$4,181,012</b>   | <b>\$4,446,754</b>   | <b>3.53%</b>      |
| <b>Total Public Safety/Judiciary</b>  | <b>\$8,978,683</b>   | <b>\$8,785,078</b>   | <b>\$6,469,919</b>   | <b>\$9,652,776</b>   | <b>\$9,382,311</b>   | <b>\$10,583,484</b>  | <b>9.64%</b>      |
| <b>Infrastructure/Development</b>     |                      |                      |                      |                      |                      |                      |                   |
| Operating Supplies                    | \$3,541              | \$0                  | \$0                  | \$2,125              | \$2,132              | \$2,132              | .33%              |
| Other Charges                         | \$42,288             | \$30,202             | \$16,857             | \$27,726             | \$43,195             | \$779,787            | 2,712.48%         |
| <b>Subtotal</b>                       | <b>\$45,829</b>      | <b>\$30,202</b>      | <b>\$16,857</b>      | <b>\$29,851</b>      | <b>\$45,327</b>      | <b>\$781,919</b>     | <b>2,519.41%</b>  |
| <b>Health &amp; Human Services</b>    |                      |                      |                      |                      |                      |                      |                   |
| Personnel Expenses                    | \$7,699,591          | \$8,324,394          | \$5,877,046          | \$7,843,008          | \$8,237,206          | \$8,237,206          | 5.03%             |
| Operating Supplies                    | \$611,868            | \$645,336            | \$427,976            | \$686,680            | \$649,980            | \$649,980            | (5.34%)           |
| Other Charges                         | \$5,022,757          | \$7,261,797          | \$4,675,969          | \$5,990,024          | \$6,170,104          | \$6,570,179          | 9.69%             |
| Capital Outlay                        | \$806,111            | \$486,219            | \$307,574            | \$694,161            | \$485,000            | \$485,000            | (30.13%)          |
| Operating Transfers Out               | \$956,576            | \$0                  | \$131,425            | \$254,000            | \$258,955            | \$258,955            | 1.95%             |
| <b>Subtotal</b>                       | <b>\$15,096,902</b>  | <b>\$16,717,746</b>  | <b>\$11,419,989</b>  | <b>\$15,467,873</b>  | <b>\$15,801,245</b>  | <b>\$16,201,320</b>  | <b>4.74%</b>      |
| <b>General Government</b>             |                      |                      |                      |                      |                      |                      |                   |
| Personnel Expenses                    | \$14,078             | \$13,712             | \$8,433              | \$17,626             | \$11,200             | \$11,200             | (36.46%)          |
| Operating Supplies                    | \$8,989              | \$12,299             | \$3,303              | \$1,600              | \$18,200             | \$18,200             | 1,037.50%         |
| Other Charges                         | \$294,112            | \$381,282            | \$237,046            | \$701,162            | \$702,762            | \$702,762            | .23%              |
| Capital Outlay                        | \$0                  | \$0                  | \$0                  | \$25,000             | \$0                  | \$0                  | --                |
| Operating Transfers Out               | \$2,909,088          | \$2,906,737          | \$2,947,675          | \$3,046,855          | \$3,056,929          | \$3,056,929          | .33%              |
| <b>Subtotal</b>                       | <b>\$3,226,266</b>   | <b>\$3,314,029</b>   | <b>\$3,196,457</b>   | <b>\$3,792,243</b>   | <b>\$3,789,091</b>   | <b>\$3,789,091</b>   | <b>(.08%)</b>     |
| <b>Capital Replacement</b>            |                      |                      |                      |                      |                      |                      |                   |
| <b>Subtotal</b>                       | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>           | <b>--</b>         |
| <b>Total Expenditure</b>              | <b>\$27,347,680</b>  | <b>\$28,847,056</b>  | <b>\$21,103,222</b>  | <b>\$28,942,743</b>  | <b>\$29,017,974</b>  | <b>\$31,355,814</b>  | <b>8.34%</b>      |
| <b>Excess Over(Under) Exp.</b>        | <b>(\$1,590,918)</b> | <b>(\$501,564)</b>   | <b>(\$2,134,735)</b> | <b>(\$3,007,497)</b> | <b>(\$2,956,315)</b> | <b>(\$2,877,603)</b> |                   |
| <b>Beginning Fund Balance</b>         | <b>\$0</b>           | <b>(\$1,590,918)</b> | <b>(\$2,092,482)</b> | <b>(\$2,092,482)</b> | <b>(\$5,099,979)</b> | <b>(\$5,099,979)</b> | <b>(143.73%)</b>  |
| <b>Fund Balance Adjustment</b>        | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>           | <b>\$0</b>           |                      |                      |                   |
| <b>Ending Fund Balance</b>            | <b>(\$1,590,918)</b> | <b>(\$2,092,482)</b> | <b>(\$4,227,217)</b> | <b>(\$5,099,979)</b> | <b>(\$8,056,294)</b> | <b>(\$7,977,582)</b> | <b>(56.42%)</b>   |

## Livingston County General and Special Revenue Funds

| EXPENDITURES                         | 2008<br>Actual       | 2009<br>Actual      | 2010<br>YTD Actual  | 2010<br>Amended      | 2011<br>Requested    | 2011<br>Recommended | Percent<br>Change |
|--------------------------------------|----------------------|---------------------|---------------------|----------------------|----------------------|---------------------|-------------------|
| <b>Public Safety / Judiciary:</b>    |                      |                     |                     |                      |                      |                     |                   |
| <b><u>Court System</u></b>           |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                   | \$9,143,057          | \$9,373,310         | \$7,509,881         | \$9,387,994          | \$9,429,104          | \$9,152,317         | (2.51%)           |
| Operating Supplies                   | \$218,718            | \$233,483           | \$181,855           | \$263,791            | \$269,091            | \$269,091           | 2.01%             |
| Other Charges                        | \$8,662,465          | \$7,590,030         | \$6,162,225         | \$8,099,040          | \$8,342,348          | \$8,243,976         | 1.79%             |
| Capital Outlay                       | \$798                | \$8,516             | \$1,250             | \$332,524            | \$0                  | \$0                 | -                 |
| Operating Transfers Out              | (\$2,380,313)        | (\$2,478,745)       | (\$2,128,600)       | (\$2,173,840)        | (\$2,165,368)        | (\$2,345,763)       | (7.91%)           |
| <b>Subtotal</b>                      | <b>\$15,644,726</b>  | <b>\$14,726,594</b> | <b>\$11,726,610</b> | <b>\$15,909,509</b>  | <b>\$15,875,175</b>  | <b>\$15,319,621</b> | <b>(3.71%)</b>    |
| <b><u>Sheriff Department</u></b>     |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                   | \$12,755,190         | \$12,051,166        | \$7,983,274         | \$12,104,496         | \$11,838,842         | \$11,821,029        | (2.34%)           |
| Operating Supplies                   | \$648,446            | \$591,509           | \$320,452           | \$671,055            | \$644,800            | \$644,800           | (3.91%)           |
| Other Charges                        | \$2,671,337          | \$2,493,044         | \$1,859,940         | \$2,393,501          | \$2,334,565          | \$2,334,565         | (2.46%)           |
| Capital Outlay                       | \$195,241            | \$143,486           | \$22,930            | \$25,000             | \$0                  | \$0                 | -                 |
| Operating Transfers Out              | (\$116,980)          | (\$125,704)         | (\$55,312)          | (\$105,313)          | (\$55,313)           | (\$173,606)         | (64.85%)          |
| <b>Subtotal</b>                      | <b>\$16,153,233</b>  | <b>\$15,153,501</b> | <b>\$10,131,284</b> | <b>\$15,088,739</b>  | <b>\$14,762,894</b>  | <b>\$14,626,788</b> | <b>(3.06%)</b>    |
| <b><u>Other Public Safety</u></b>    |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                   | \$2,042,470          | \$2,160,000         | \$1,525,312         | \$2,290,842          | \$2,257,676          | \$2,257,676         | (1.45%)           |
| Operating Supplies                   | \$63,049             | \$60,075            | \$10,586            | \$74,600             | \$77,600             | \$77,600            | 4.02%             |
| Other Charges                        | \$1,054,264          | \$1,925,596         | \$1,131,316         | \$1,641,218          | \$1,550,954          | \$1,550,954         | (5.50%)           |
| Capital Outlay                       | \$613,254            | \$7,971             | \$522,754           | \$688,953            | \$630,095            | \$615,837           | (10.61%)          |
| <b>Subtotal</b>                      | <b>\$3,773,037</b>   | <b>\$4,153,643</b>  | <b>\$3,189,969</b>  | <b>\$4,695,613</b>   | <b>\$4,516,325</b>   | <b>\$4,502,067</b>  | <b>(4.12%)</b>    |
| <b>Total Public Safety/Judiciary</b> | <b>\$35,570,996</b>  | <b>\$34,033,738</b> | <b>\$25,047,863</b> | <b>\$35,693,861</b>  | <b>\$35,154,394</b>  | <b>\$34,448,476</b> | <b>(3.49%)</b>    |
| <b>Infrastructure/Development</b>    |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                   | \$2,178,360          | \$1,996,958         | \$1,673,782         | \$2,079,833          | \$1,815,848          | \$1,815,848         | (12.69%)          |
| Operating Supplies                   | \$16,075             | \$20,102            | \$4,829             | \$15,100             | \$15,457             | \$15,457            | 2.36%             |
| Other Charges                        | \$813,896            | \$742,199           | \$599,435           | \$772,878            | \$1,538,412          | \$1,530,966         | 98.09%            |
| <b>Subtotal</b>                      | <b>\$3,008,330</b>   | <b>\$2,759,258</b>  | <b>\$2,278,046</b>  | <b>\$2,867,811</b>   | <b>\$3,369,717</b>   | <b>\$3,362,271</b>  | <b>17.24%</b>     |
| <b>Health &amp; Human Services</b>   |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                   | \$8,137,994          | \$8,761,842         | \$6,475,671         | \$8,184,099          | \$8,584,295          | \$8,584,295         | 4.89%             |
| Operating Supplies                   | \$629,404            | \$659,923           | \$460,499           | \$703,630            | \$668,380            | \$668,380           | (5.01%)           |
| Other Charges                        | \$7,783,815          | \$10,107,322        | \$7,226,751         | \$9,050,038          | \$9,108,830          | \$9,282,905         | 2.57%             |
| Capital Outlay                       | \$806,111            | \$486,219           | \$558,066           | \$694,161            | \$485,000            | \$485,000           | (30.13%)          |
| Operating Transfers Out              | (\$527,059)          | (\$391,112)         | (\$321,410)         | (\$316,315)          | (\$346,774)          | (\$355,774)         | (12.47%)          |
| <b>Subtotal</b>                      | <b>\$16,830,264</b>  | <b>\$19,624,194</b> | <b>\$14,399,577</b> | <b>\$18,315,613</b>  | <b>\$18,499,731</b>  | <b>\$18,664,806</b> | <b>1.91%</b>      |
| <b>General Government</b>            |                      |                     |                     |                      |                      |                     |                   |
| Personnel Expenses                   | \$4,349,560          | \$4,492,005         | \$3,079,849         | \$3,851,170          | \$3,513,050          | \$3,436,965         | (10.76%)          |
| Operating Supplies                   | \$246,475            | \$127,169           | \$98,709            | \$229,850            | \$129,650            | \$129,650           | (43.59%)          |
| Other Charges                        | \$4,049,877          | \$4,524,697         | \$3,580,175         | \$5,035,894          | \$4,981,833          | \$4,950,149         | (1.70%)           |
| Capital Outlay                       | \$0                  | \$0                 | \$0                 | \$25,000             | \$0                  | \$0                 | -                 |
| Operating Transfers Out              | (\$1,054,319)        | \$0                 | \$0                 | \$0                  | \$0                  | \$0                 | -                 |
| <b>Subtotal</b>                      | <b>\$7,591,594</b>   | <b>\$9,143,871</b>  | <b>\$6,758,732</b>  | <b>\$9,141,914</b>   | <b>\$8,624,533</b>   | <b>\$8,516,764</b>  | <b>(6.84%)</b>    |
| <b>Total Expenditure</b>             | <b>\$63,001,184</b>  | <b>\$65,561,061</b> | <b>\$48,484,218</b> | <b>\$66,019,199</b>  | <b>\$65,648,375</b>  | <b>\$64,992,317</b> | <b>(1.56%)</b>    |
| <b>Excess Over(Under) Exp.</b>       | <b>\$4,918,119</b>   | <b>\$5,039,018</b>  | <b>\$7,253,362</b>  | <b>(\$1,484,580)</b> | <b>(\$1,452,539)</b> | <b>(\$634,664)</b>  |                   |
| <b>Beginning Fund Balance</b>        | <b>\$0</b>           | <b>\$3,594,685</b>  | <b>\$8,607,577</b>  | <b>\$8,607,577</b>   | <b>\$7,122,997</b>   | <b>\$7,122,997</b>  | <b>(17.25%)</b>   |
| <b>Fund Balance Adjustment</b>       | <b>(\$1,323,434)</b> | <b>(\$26,126)</b>   | <b>\$245,784</b>    | <b>\$0</b>           |                      |                     |                   |
| <b>Ending Fund Balance</b>           | <b>\$3,594,685</b>   | <b>\$8,607,577</b>  | <b>\$16,106,722</b> | <b>\$7,122,997</b>   | <b>\$7,020,018</b>   | <b>\$7,837,893</b>  | <b>10.04%</b>     |

## Livingston County Internal Service Funds

| REVENUES                                | 2008<br>Actual      | 2009<br>Actual      | 2010<br>YTD Actual  | 2010<br>Amended     | 2011<br>Requested   | 2011<br>Recommended | Percent<br>Change |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| <b>General Government</b>               |                     |                     |                     |                     |                     |                     |                   |
| Charges for Services                    | \$447,730           | \$473,882           | \$344,279           | \$392,671           | \$465,618           | \$504,318           | 28.43%            |
| Other Revenue                           | \$1,240,483         | \$1,351,397         | \$655,663           | \$1,207,286         | \$1,177,231         | \$1,177,231         | (2.49%)           |
| Operating Transfers In                  | \$12,923,722        | \$13,782,312        | \$9,863,507         | \$13,015,234        | \$13,031,400        | \$12,953,950        | (.47%)            |
| <b>Subtotal</b>                         | <b>\$14,611,935</b> | <b>\$15,607,591</b> | <b>\$10,863,448</b> | <b>\$14,615,171</b> | <b>\$14,674,249</b> | <b>\$14,635,499</b> | <b>.14%</b>       |
| <b>Total Revenue</b>                    | <b>\$14,611,935</b> | <b>\$15,607,591</b> | <b>\$10,863,448</b> | <b>\$14,615,171</b> | <b>\$14,674,249</b> | <b>\$14,635,499</b> | <b>.14%</b>       |
| <br>                                    |                     |                     |                     |                     |                     |                     |                   |
| EXPENDITURES                            | 2008<br>Actual      | 2009<br>Actual      | 2010<br>YTD Actual  | 2010<br>Amended     | 2011<br>Requested   | 2011<br>Recommended | Percent<br>Change |
| <b>General Government</b>               |                     |                     |                     |                     |                     |                     |                   |
| Personnel Expenses                      | \$10,212,795        | \$9,442,761         | \$7,250,607         | \$9,830,341         | \$9,705,619         | \$9,705,569         | (1.27%)           |
| Operating Supplies                      | \$574,095           | \$594,333           | \$537,802           | \$540,453           | \$503,136           | \$503,136           | (6.90%)           |
| Other Charges                           | \$3,386,893         | \$3,791,890         | \$2,077,539         | \$2,964,119         | \$3,017,143         | \$2,932,143         | (1.08%)           |
| Capital Outlay                          | \$26,013            | \$4,000             | \$580,703           | \$1,033,557         | \$922,775           | \$922,775           | (10.72%)          |
| Debt Service                            | \$11,370            | \$33,513            | \$21,023            | \$11,846            | \$15,031            | \$15,031            | 26.89%            |
| <b>Subtotal</b>                         | <b>\$14,210,966</b> | <b>\$13,866,497</b> | <b>\$10,467,674</b> | <b>\$14,380,316</b> | <b>\$14,163,704</b> | <b>\$14,078,654</b> | <b>(2.10%)</b>    |
| <b>Total Expenditure</b>                | <b>\$14,210,966</b> | <b>\$13,866,497</b> | <b>\$10,467,674</b> | <b>\$14,380,316</b> | <b>\$14,163,704</b> | <b>\$14,078,654</b> | <b>(2.10%)</b>    |
| <b>Increase(Decrease) In Ret. Earn.</b> | <b>\$400,969</b>    | <b>\$1,741,094</b>  | <b>\$395,774</b>    | <b>\$234,855</b>    | <b>\$510,545</b>    | <b>\$556,845</b>    |                   |
| <b>Beginning Fund Balance</b>           | <b>\$0</b>          | <b>\$400,969</b>    | <b>\$2,142,063</b>  | <b>\$2,142,063</b>  | <b>\$2,376,918</b>  | <b>\$2,376,918</b>  | 10.96%            |
| <b>Fund Balance Adjustment</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          | <b>\$0</b>          |                     |                     |                   |
| <b>Ending Fund Balance</b>              | <b>\$400,969</b>    | <b>\$2,142,063</b>  | <b>\$2,537,837</b>  | <b>\$2,376,918</b>  | <b>\$2,887,463</b>  | <b>\$2,933,763</b>  | 23.43%            |

## Livingston County Enterprise Funds

| REVENUES                                | 2008<br>Actual     | 2009<br>Actual     | 2010<br>YTD Actual | 2010<br>Amended    | 2011<br>Requested  | 2011<br>Recommended | Percent<br>Change |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|-------------------|
| <b>Infrastructure/Development</b>       |                    |                    |                    |                    |                    |                     |                   |
| Taxes                                   | \$28,755           | \$28,853           | \$23,508           | \$26,025           | \$30,000           | \$30,000            | 15.27%            |
| License & permits                       | \$1,192,346        | \$619,334          | \$545,333          | \$560,850          | \$689,235          | \$689,235           | 22.89%            |
| Federal Grants                          | \$0                | \$140,988          | \$0                | \$0                | \$0                | \$0                 | —                 |
| State Grants                            | \$0                | \$3,710            | \$0                | \$0                | \$0                | \$0                 | —                 |
| Charges for Services                    | \$1,034,356        | \$791,604          | \$571,152          | \$745,472          | \$846,437          | \$846,437           | 13.54%            |
| Interest and Rents                      | \$151,643          | \$91,697           | \$54,935           | \$118,416          | \$80,869           | \$80,869            | (31.71%)          |
| Other Revenue                           | \$399,388          | \$723,219          | \$443,439          | \$578,750          | \$794,375          | \$794,375           | 37.26%            |
| Operating Transfers In                  | \$124,185          | \$143,864          | \$75,000           | \$125,897          | \$110,781          | \$110,781           | (12.01%)          |
| <b>Subtotal</b>                         | <b>\$2,930,673</b> | <b>\$2,643,269</b> | <b>\$1,713,367</b> | <b>\$2,155,410</b> | <b>\$2,551,697</b> | <b>\$2,551,697</b>  | <b>18.39%</b>     |
| <b>Health &amp; Human Services</b>      |                    |                    |                    |                    |                    |                     |                   |
| Federal Grants                          | \$1,071,290        | \$1,219,750        | \$1,603,550        | \$1,867,199        | \$1,189,701        | \$1,189,701         | (36.28%)          |
| State Grants                            | \$875,930          | \$742,613          | \$350,020          | \$725,550          | \$718,932          | \$718,932           | (.91%)            |
| Charges for Services                    | \$192,081          | \$178,365          | \$113,857          | \$156,000          | \$175,000          | \$175,000           | 12.18%            |
| Interest and Rents                      | \$102,240          | \$102,240          | \$54,673           | \$68,160           | \$80,773           | \$80,773            | 18.50%            |
| Other Revenue                           | \$123,432          | \$143,631          | \$95,753           | \$151,000          | \$135,500          | \$135,500           | (10.26%)          |
| <b>Subtotal</b>                         | <b>\$2,364,973</b> | <b>\$2,386,598</b> | <b>\$2,217,853</b> | <b>\$2,967,909</b> | <b>\$2,299,906</b> | <b>\$2,299,906</b>  | <b>(22.51%)</b>   |
| <b>Total Revenue</b>                    | <b>\$5,295,646</b> | <b>\$4,929,867</b> | <b>\$3,931,220</b> | <b>\$5,123,319</b> | <b>\$4,851,603</b> | <b>\$4,851,603</b>  | <b>(5.30%)</b>    |
| <b>EXPENDITURES</b>                     |                    |                    |                    |                    |                    |                     |                   |
| <b>Infrastructure/Development</b>       |                    |                    |                    |                    |                    |                     |                   |
| Personnel Expenses                      | \$1,468,625        | \$1,041,388        | \$634,629          | \$790,293          | \$941,931          | \$941,931           | 19.19%            |
| Operating Supplies                      | \$449,934          | \$325,137          | \$286,049          | \$260,000          | \$368,550          | \$368,550           | 41.75%            |
| Other Charges                           | \$1,098,304        | \$1,009,268        | \$615,158          | \$880,107          | \$999,162          | \$994,459           | 12.99%            |
| Capital Outlay                          | \$132,808          | \$139,479          | \$92,104           | \$127,805          | \$127,805          | \$127,805           | 0                 |
| Debt Service                            | \$127,198          | \$123,464          | \$61,998           | \$220,198          | \$238,198          | \$238,198           | 8.17%             |
| <b>Subtotal</b>                         | <b>\$3,276,869</b> | <b>\$2,638,736</b> | <b>\$1,689,938</b> | <b>\$2,278,403</b> | <b>\$2,675,646</b> | <b>\$2,670,943</b>  | <b>17.23%</b>     |
| <b>Health &amp; Human Services</b>      |                    |                    |                    |                    |                    |                     |                   |
| Personnel Expenses                      | \$1,464,195        | \$1,450,944        | \$1,023,317        | \$1,465,294        | \$1,478,620        | \$1,478,620         | .91%              |
| Operating Supplies                      | \$262,566          | \$158,889          | \$155,690          | \$196,727          | \$217,300          | \$217,300           | 10.48%            |
| Other Charges                           | \$830,898          | \$790,921          | \$264,343          | \$572,520          | \$569,548          | \$569,548           | (.52%)            |
| Capital Outlay                          | \$4,065            | \$10,145           | \$674,281          | \$730,475          | \$23,250           | \$23,250            | (96.82%)          |
| Operating Transfers Out                 | \$15,000           | \$0                | \$0                | \$0                | \$0                | \$0                 | —                 |
| <b>Subtotal</b>                         | <b>\$2,576,724</b> | <b>\$2,410,899</b> | <b>\$2,117,630</b> | <b>\$2,965,016</b> | <b>\$2,288,718</b> | <b>\$2,288,718</b>  | <b>(22.81%)</b>   |
| <b>Total Expenditure</b>                | <b>\$5,853,593</b> | <b>\$5,049,635</b> | <b>\$3,807,568</b> | <b>\$5,243,419</b> | <b>\$4,964,364</b> | <b>\$4,959,661</b>  | <b>(5.41%)</b>    |
| <b>Increase(Decrease) in Ret. Earn.</b> | <b>(\$557,947)</b> | <b>(\$119,768)</b> | <b>\$123,652</b>   | <b>(\$120,100)</b> | <b>(\$112,761)</b> | <b>(\$108,058)</b>  |                   |



# 2011 LIVINGSTON COUNTY ELECTED OFFICIALS

**ROBERT BEZOTTE**  
SHERIFF



**MARGARET DUNLEAVY**  
COUNTY CLERK



**DIANNE HARDY**  
TREASURER



**BRIAN JONCKHEERE**  
DRAIN COMMISSIONER



**DAVID MORSE**  
PROSECUTING ATTORNEY



**SALLY REYNOLDS**  
REGISTER OF DEEDS

**MICHAEL HATTY**  
44<sup>th</sup> CIRCUIT JUDGE

**DAVID J. READER**  
CHIEF 44<sup>TH</sup> CIRCUIT JUDGE



**THERESA BRENNAN**  
CHIEF 53<sup>RD</sup> DISTRICT JUDGE

**L. SUZANNE GEDDIS**  
53<sup>RD</sup> DISTRICT JUDGE

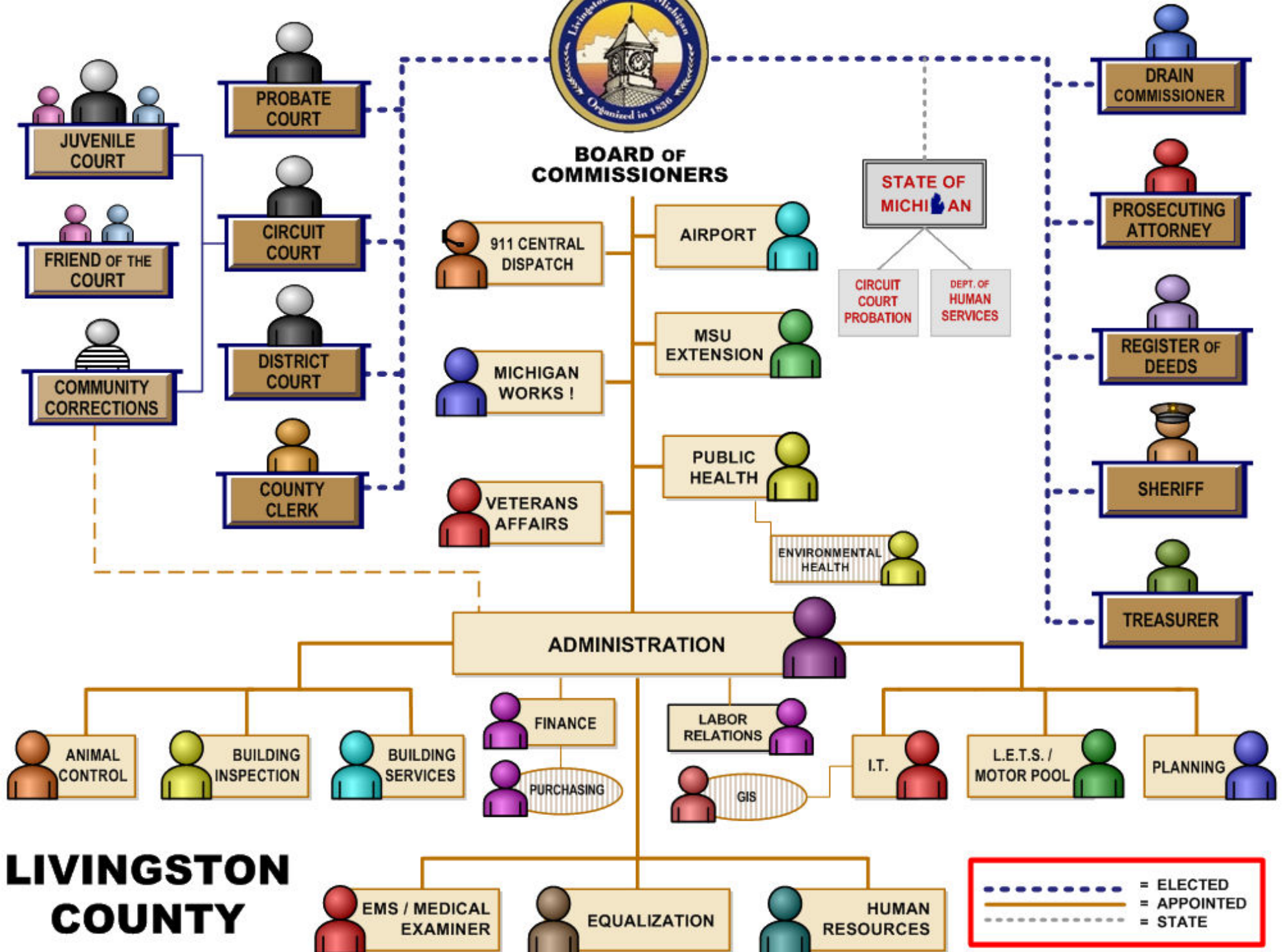
**CAROL SUE READER**  
53<sup>RD</sup> DISTRICT JUDGE



**CAROL HACKETT GARAGIOLA**  
PROBATE JUDGE



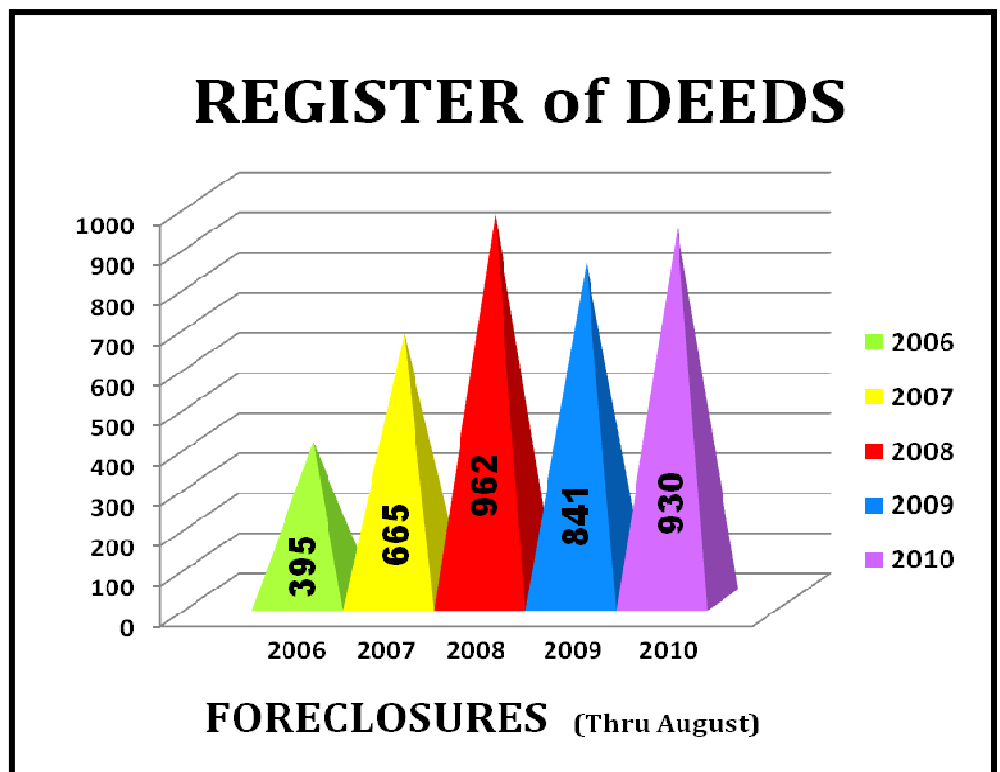
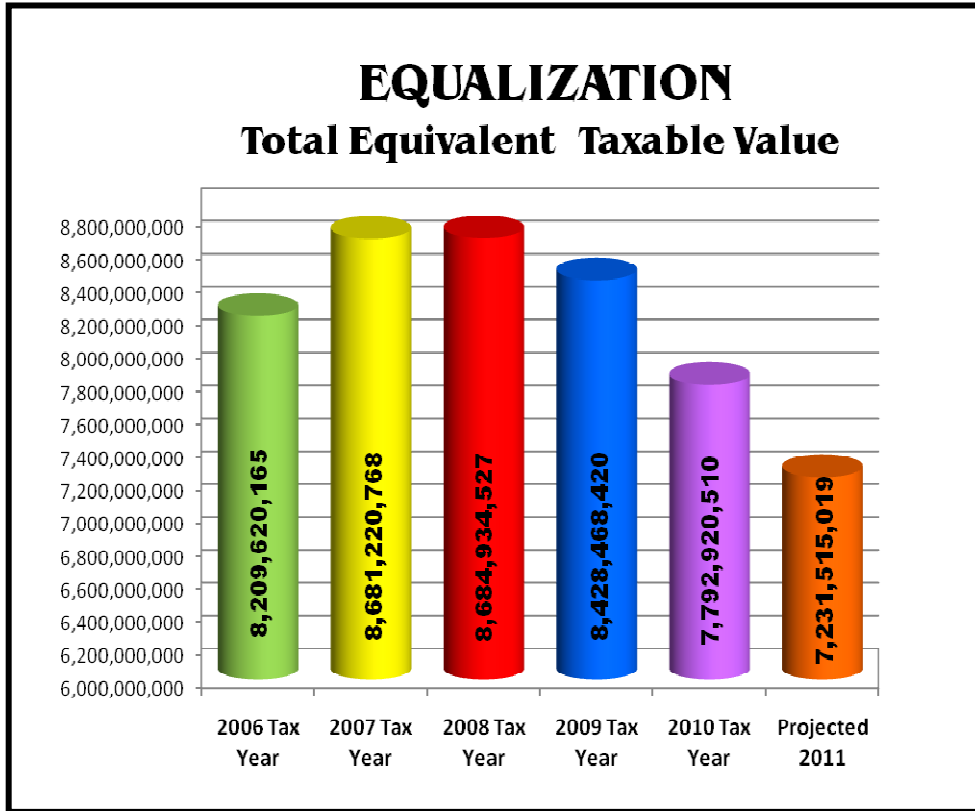
### BOARD OF COMMISSIONERS



# LIVINGSTON COUNTY

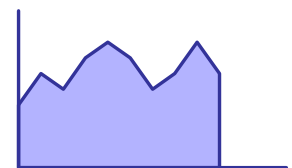
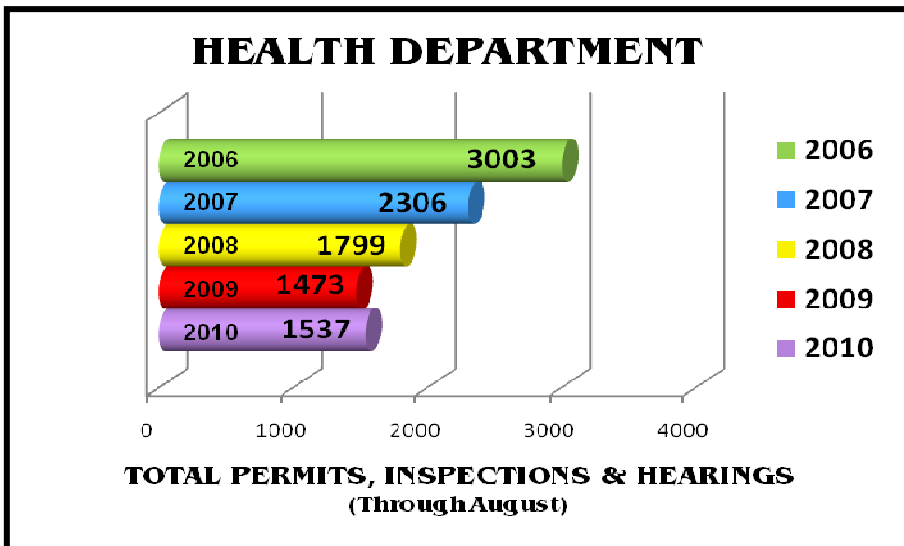
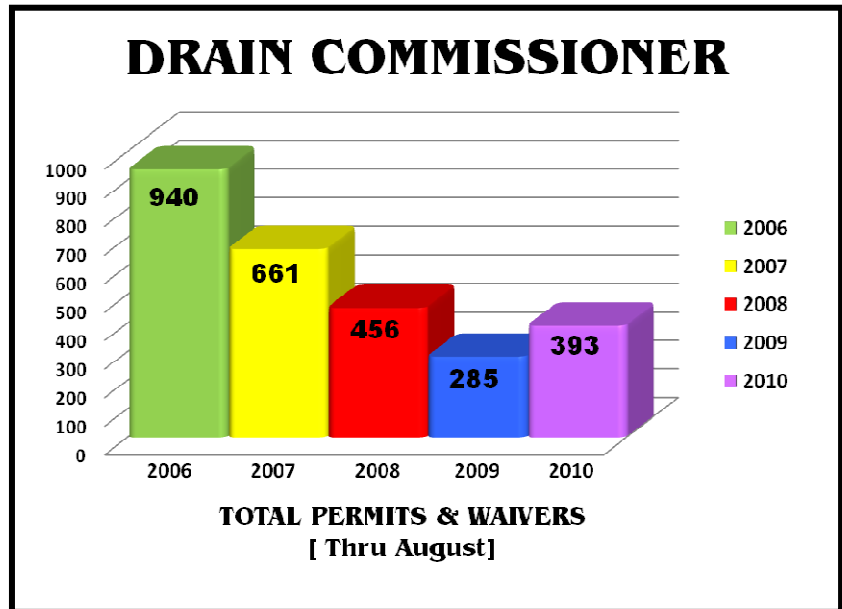
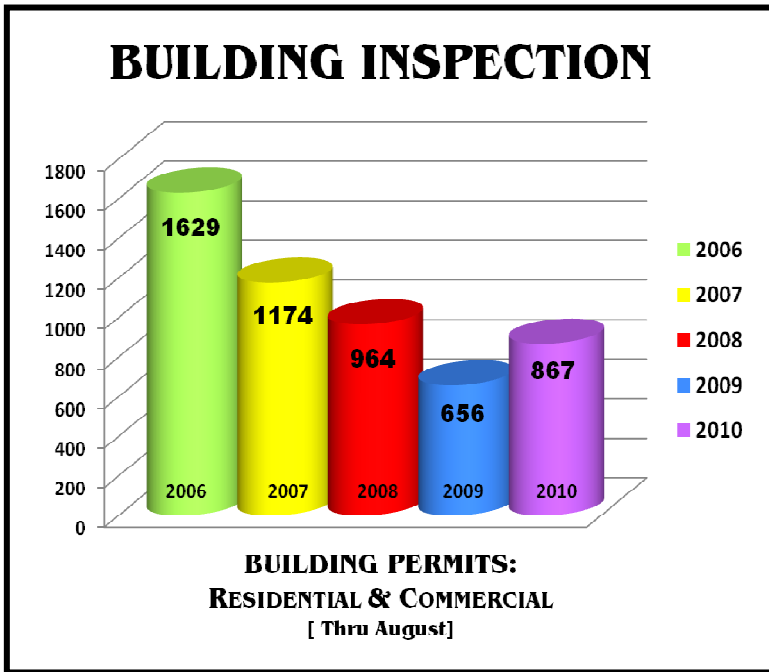
|  |             |
|--|-------------|
|  | = ELECTED   |
|  | = APPOINTED |
|  | = STATE     |

# KEY ECONOMIC INDICATORS





# KEY ECONOMIC INDICATORS, CONT.



## 2011 AUTHORIZED POSITIONS

| DEPARTMENT CATEGORY                     | 2010 POSITIONS |           |                | 2011 POSITIONS |            |                |
|---|----------------|-----------|----------------|----------------|------------|----------------|
|   | FULL           | PART      | TOTAL          | FULL           | PART       | TOTAL          |
| <b>PUBLIC SAFETY &amp; JUDICIARY</b>    |                |           |                |                |            |                |
| COURT SYSTEM: Circuit Court             | 12             | 0         | 12             | 12             | 0          | 12             |
| Cent Svcs - Jud Sys                     | 1              | 0         | 1              | 1              | 1          | 2              |
| District Court                          | 31             | 4         | 35             | 31             | 6          | 37             |
| Friend of the Court                     | 26             | 1         | 27             | 26             | 1          | 27             |
| Probate Court                           | 7              | 2         | 9              | 7.2            | 1          | 8.2            |
| Juvenile Court                          | 14             | 0         | 14             | 12.8           | 2          | 14.8           |
| Family Support                          | 2              | 0         | 2              | 2              | 0          | 2              |
| Prosecuting Attorney                    | 19             | 3         | 22             | 19             | 3          | 22             |
| <b>Sub-Total Court System:</b>          | <b>112</b>     | <b>10</b> | <b>122</b>     | <b>111</b>     | <b>14</b>  | <b>125</b>     |
| SHERIFF DEPT: Road Patrol               | 64             | 13        | 77             | 61.5           | 21         | 82.5           |
| Traffic - Deputies                      | 2              | 0         | 2              | 2              | 0          | 2              |
| Jail                                    | 49.25          | 1         | 50.25          | 47             | 1          | 48             |
| <b>Sub-Total Sheriff Dept.</b>          | <b>115.25</b>  | <b>14</b> | <b>129.25</b>  | <b>110.5</b>   | <b>22</b>  | <b>132.5</b>   |
| OTHER PS&J: Med. Examiner               | 0              | 7         | 7              | 0              | 6          | 6              |
| 911/Central Dispatch                    | 30.75          | 0         | 30.75          | 30.75          | 0          | 30.75          |
| Community Corrections                   | 1.9            | 0         | 1.9            | 1              | 2          | 3              |
| <b>Sub-Total Other Public Safety</b>    | <b>32.65</b>   | <b>7</b>  | <b>39.65</b>   | <b>31.75</b>   | <b>8</b>   | <b>39.75</b>   |
| <b>TOTAL: PS&amp;J</b>                  | <b>259.9</b>   | <b>31</b> | <b>290.9</b>   | <b>253.25</b>  | <b>44</b>  | <b>297.25</b>  |
| <b>INFRASTRUCTURE &amp; DEVELOPMENT</b> |                |           |                |                |            |                |
| Drain Commissioner                      | 19.09          | 0         | 19.09          | 18.4           | 0          | 18.4           |
| Dept of Public Works                    | 1              | 0         | 1              | 1              | 0          | 1              |
| Planning                                | 4              | 0         | 4              | 3              | 0          | 3              |
| Building Insp. (Total FTE's)            | 7.2            | 0         | 7.2            | 8.2            | 3          | 11.2           |
| Airport                                 | 2              | 6         | 8              | 2              | 2          | 4              |
| <b>TOTAL: I&amp;D</b>                   | <b>33.29</b>   | <b>6</b>  | <b>39.29</b>   | <b>32.6</b>    | <b>5</b>   | <b>37.6</b>    |
| <b>HEALTH &amp; HUMAN SERVICES</b>      |                |           |                |                |            |                |
| MSU Cooperative Extension               | 1              | 0         | 1              | 1              | 0          | 1              |
| Veterans' Affairs                       | 3              | 1         | 4              | 3              | 1          | 4              |
| EMS                                     | 61             | 0         | 61             | 61             | 0          | 61             |
| Dept of Public Health                   | 28.66          | 7         | 35.66          | 26.6           | 9          | 35.6           |
| Michigan Works!                         | 4              | 0         | 4              | 4              | 0          | 4              |
| L.E.T.S.                                | 18             | 18        | 36             | 18.2           | 18         | 36.2           |
| <b>TOTAL: H&amp;HS:</b>                 | <b>115.66</b>  | <b>26</b> | <b>141.66</b>  | <b>113.8</b>   | <b>28</b>  | <b>141.8</b>   |
| <b>GENERAL GOVERNMENT</b>               |                |           |                |                |            |                |
| Board of Commissioners                  | 1              | 9         | 10             | 0              | 10         | 10             |
| County Administration                   | 5.8            | 0         | 5.8            | 2.75           | 0          | 2.75           |
| County Clerk                            | 19             | 2         | 21             | 17             | 4          | 21             |
| Equalization                            | 5.6            | 0         | 5.6            | 4.2            | 0          | 4.2            |
| Purchasing                              | 1.6            | 0         | 1.6            | 1.7            | 0          | 1.7            |
| Treasurer                               | 8.875          | 1         | 9.875          | 8.875          | 1          | 9.875          |
| Human Resources                         | 2              | 0         | 2              | 3              | 0          | 3              |
| Register of Deeds                       | 8              | 0         | 8              | 7              | 0          | 7              |
| Animal Control                          | 5              | 4         | 9              | 4              | 5          | 9              |
| Building Services                       | 17             | 3         | 20             | 15.1           | 6          | 21.1           |
| IT / GIS                                | 15             | 2         | 17             | 14.6           | 0          | 14.6           |
| <b>TOTAL GEN GOVT:</b>                  | <b>88.875</b>  | <b>21</b> | <b>109.875</b> | <b>78.225</b>  | <b>26</b>  | <b>104.225</b> |
| <b>GRAND TOTAL</b>                      | <b>497.725</b> | <b>84</b> | <b>581.725</b> | <b>477.875</b> | <b>103</b> | <b>580.875</b> |

**2005 -v- 2010**  
**TOTAL NUMBER OF FULL-TIME EMPLOYEES**

| EMPLOYEE GROUP                              | AFFILIATION | 2005<br>NO. of EMP.<br>FULL-TIME | 2010<br>NO. of EMP.<br>FULL-TIME | 2010<br>NO. of EMP.<br>PART-TIME | 2005 and 2010<br>FULL-TIME EMP.<br>DIFFERENCE | PERCENT<br>CHANGE |
|---|-------------|----------------------------------|----------------------------------|----------------------------------|---|-------------------|
| SHERIFF: Sergeants                          | MAP         | 11                               | 11                               |                                  | 0   | 0%                |
| SHERIFF: CO's/Det./Deputies                 | POAM        | 101                              | 84                               |                                  | (17)  | -17%              |
| SHERIFF: Lieutenants                        | MAP         | 5                                | 6                                |                                  | 1   | 20%               |
| COURTS                                      | MAPE        | 67                               | 65                               | 6                                | (2)   | -3%               |
| EMS - Ambulance                             | AFSCME      | 40                               | 48                               |                                  | 8   | 20%               |
| 911 - Dispatchers/Call Takers/Shift Leaders | POAM        | 25                               | 20                               |                                  | (5)   | -20%              |
| BUILDING INSPECTION                         | IBEW        | 21                               |                                  |                                  | (21)  | -100%             |
| OTHER                                       | Non-Union   | 352                              | 240                              | 91                               | (112)   | -32%              |
| <b>TOTAL:</b>                               |             | <b>622</b>                       | <b>474</b>                       | <b>97</b>                        | <b>(148)</b>                                  | <b>-24%</b>       |